Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, PE - Chair
Eric G. Bing, MD, PhD
Byron Cryer, MD
John Proctor
Lisa Sutter

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Tuesday, May 21, 2024, at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2631 830 4969; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Declare a Quorum Present/Call to Order/Mission Statement** ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at* *https://www.parklandhospital.com/board-of-managers*			
I.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Approve Contracts over $200,000	*2*	40	Pamela Bryant
B.	Approve Capital Substitutions	*41*	5	April Audain
C.	Parkland Financial Performance Presentation	*44*	25	Rick Humphrey
II.	**Reference Documents**			
A.	Project Summary	*102*		
B.	FY24 Q2 Financial Statements MDA	*106*		
C.	Investment Committee Report	*119*		
III.	**Action Item**			
A.	The Board may take action on any agenda item(s) above			Chair
IV.	**Closing Remarks**			Chair
V.	**Adjourn**			Chair

Approve Contracts over $200,000

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
													May 22, 2024
NON-SOLE SOURCE CONTRACTS - Sorted by Size													
N1		Expense	Courier Services for the Hospital system	Eagle Express	6/1/2024 - 5/31/2029	$1,392,256	$1,392,256	Request for Proposals (Best Value)	Yes	Pam Bryant, Supply Chain	0%	N/A	N/A
N2		Expense	Mod #3 Tractor Lease for Linen Services	Southwest International Trucks, Inc.	2/25/2019 - 5/24/2029	$218,000	$416,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jay Dyck, Linen Services	0%	N/A	N/A
N3		Capital	Mod #1 HOMES Construction	Taurus Commercial, Inc.	4/27/2023 - 8/31/2024	$173,084	$2,345,432	Invitation for Bids	Yes	Cynthia Harrington, Planning, Design and Construction	57%	Hispanic	Male
SOLE SOURCE CONTRACTS - Sorted by Size													
S1		Expense	DaVinci Lease Agreement	Intuitive Surgical	6/1/2024 - 5/31/2031	$9,800,000	$9,800,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services	0%	N/A	N/A
S2		Expense	State Medicaid Health Insurance Payment Program (HIPP) and PFA Patient Helper Program	Patient Funding Alternatives LLC	Last Signature - No Expiration	$2,000,000	$2,000,000		Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker, Patient Financial Services	0%	N/A	N/A
S3		Expense	OviTex Reinforced Tissue Matrix	TELA Bio	Last Signature - 5 Years	$875,000	$875,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Main OR	0%	N/A	N/A
S4		Expense	Mod #3 Adding funds	Intera Oncology	10/31/2023 - 10/12/2026	$865,000	$1,064,000	Sole Source	Yes	Cheston Chan, Perioperative Services	0%	N/A	N/A
S5		Capital	Mobile Medical Unit	CGS Premier, Inc.	Last Signature - 1 Year	$506,258	$506,258	Sole Source	No	Niccole McKinley, Wish Administration	0%	N/A	N/A
S6		Capital	Mobile Medical Clinic	Farber Specialty Vehicles	6/24/2024 - 6/24/2027	$404,577	$404,577	Sole Source	Yes	Colette White, Community Integrated Health	0%	N/A	N/A
S7		Expense	Mod to Add Funds4 add funds and extend through November 30, 2024	Premier Radiology	8/1/2020 - 5/31/2024	$360,000	$1,100,415	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Crystal Harrison/Shawn Grady and Tina Hill, Correctional Health & Radiology	0%	N/A	N/A

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
S8		Expense	Mod #8 Adding funds Motor Street Garage Elevator Modernization	ThyssenKrupp Elevator	6/14/2012 - 10/31/2025	$306,132	$7,626,919	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shabretta Manning, Engineering Services	0%	N/A	N/A
S9		Expense	Cooper Surgical Insorb Stapler and Forceps	Cooper Surgical Inc	Last Signature - 4/30/2026	$260,000	$260,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services	0%	N/A	N/A
S10		Expense	Coagu-Sense Point of Care PT/INR test kits	Coagu-Sense	Last Signature - 3 Years	$205,000	$205,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Sarah Muna/Scott Hampton, Laboratory Services	0%	N/A	N/A
S11		Expense	Mod #4 Outpatient Dialysis Services – Physician Services	Dallas Nephrology Associates	12/1/2021 - 5/31/2025	$190,000	$1,075,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shannan Bradley, Care Management/Transitional Care	0%	N/A	N/A
S12		Expense	Mod #11 ADD FUNDS ONLY Offsite Record Storage	Iron Mountain Information Management, LLC	5/5/2018 - No Expiration	$189,000	$1,185,409	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Denise Pickett , Legal Affairs	0%	N/A	N/A
S13		Expense	Mod #3 Scrub Dispensing Stations Lease and Maintenance	Innovative Product Achievements, LLC	3/1/2019 - 5/31/2027	$108,524	$387,104	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jay Dyck, Linen Services	0%	N/A	N/A

Board Approval Request For Contracts Over $200,000

BOM Date: May 22, 2024	**Product or Service:** Courier Services for the Hospital system	
Business Owner: Pam Bryant	**Business Owner Dept:** Supply Chain	**Contract Number:** PONCS-23148
Vendor/Supplier/Contractor: Eagle Express	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/1/2024 – 5/31/2027	$818,974
Out Years:	2 Year(s)	+$573,282
Total:	6/1/2024 – 5/31/2029	$1,392,256

Lowest Proposer

Is this contractor the lowest proposal? No

If not, what premium will be paid for this contract over the lowest proposal? $302,107

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; Supplier Diversity has received a participation plan.

Were M/WBE's Directly Solicited? Yes

Number Responding M/WBE's: 1

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Pam Bryant, Senior Vice President, Chief Supply Chain Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Courier Services for the Hospital system

VENDOR: Eagle Express

COST:		
	Base Term:	$818,974
	Out Years:	+ $573,282
	Total:	$1,392,256

Recommendation
Approve this contract for Courier Services for the Hospital system.

Background
This contract is for system wide courier services. A solicitation was performed to find the best fit for Parkland for courier services. Multiple departments in the hospital rely on courier services to transport various specimens, medical and non-medical equipment, etc.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Eagle Express	Very thorough and detailed in information provided, appreciate that vendor included "problems encountered", established record of large client/ high volume work, logistics expertise spanning long period of time, good examples provided on how they are prepared for the unexpected issues that may occur, Provided good detail about how to request stats , Provided good detail about how temperatures will be maintained, uses smart phones to capture delivery information, can use barcodes at each location to document pickup times, can track real time, Should vendor not maintain at least 90% on time level for routine deliveries, will reduce invoice for a period of 30 days by 10%	Clients vary and appear to be long term clients, additional charge for after hour services	303	$302,107
Vendor B	Courier to healthcare for over 12 years, provided detailed information to responses in RFP, Real time tracking, route optimization, and ad hoc	Vendor has proposed alternate language which we may or may not be able to accommodate -> "unusually	300	$804,184

	reporting, provides various reports for continued optimization, System integrated with a GPS network and can easily identify the closest available driver for any STAT service request, Vendor will hold quarterly business reviews with the District Laboratory Services to discuss items such as reduction of repetitive stops, cancellation of non-productive stops, and converting frequent will call locations to scheduled daily stops, During the quarterly review, Vendor will also go over "On Time Performance", cost metrics, and overall client satisfaction, Vendor has transport containers, cooler, and ice packs; can do dry ice if required	heavy traffic conditions" - this could potentially be every day in Dallas County, Vendor did not address the Stat TAT		
Vendor C	Works with Carter Bloodcare, app available for use and to provide all parties with email delivery details	Poor responses and limited detailing in proposal answers, no true background history provided, only stated we go above and beyond to achieve customer satisfaction and didn't say how they will meet those standards or any of the requirements laid out in the RFP	135	$865,555
Vendor D	Provided detailed information, Eship software that integrates with workday, real time tracking, document management, on demand services are routine, advanced analytics dashboard, have coolers and/or insulated medical carriers, serviced jails around the state of Texas	Cites hyper competition and on time delivery importance but doesn't cite what happens from financial perspective if failure occurs, references are diverse, but not hospital-specific	290	$1,673,993
Vendor E	very thorough and detailed with the explanation of company structure, good information provided, Veteran-owned and operated, prior government contract work, cloud software available, optional cargo vans and box trucks available, Thermo-electric coolers, refrigerated cargo vans and box trucks, provided a picture of their standard uniforms / expected appearance requirements, use of API system, utilizes a project planner	worked with governmental contracts however no healthcare facility experience, limited experience with the transport of medical supplies, patient samples, or other medical items, vendor will need to purchase equipment that is needed but at no cost to Parkland, does not appear to already have equipment in place to support the temperature monitoring needs for specimen transport, concerns about these being new processes put in place for this vendor, could see issues with new processes to support a large facility	235	$0

A Best Value determination was made based on a cost/technical trade-off of price and non-price factors. Eagle Express's superior technical score justifies the higher price.

Financial Forecast

Base Term	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Expenses / Consumables	$90,997	$272,991	$272,991	$181,995			$818,974
Totals	$90,997	$272,991	$272,991	$181,995			$818,974
Out Years	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses / Consumables				$95,547	$286,641	$191,094	$573,282
Totals				$95,547	$286,641	$191,094	$573,282
Grand Totals	**$90,997**	**$272,991**	**$272,991**	**$277,542**	**$286,641**	**$191,094**	**$1,392,256**

Document Contact/Author:	Tamisha Smallwood

Board Approval Request For Modification to Contract or Funding

BOM Date: May 22, 2024	**Modification:** Mod # 3 Tractor Lease for Linen Services	
Business Owner: Jay Dyck	**Business Owner Dept:** Linen Services	**Contract Number:** PONCS-19812 A3
Vendor/Supplier: Southwest International Trucks, Inc. **Basis of Original Contract Award** Invitation for Bids **Basis of this Modification** Sole Source Modification	Current Contract Amount:	$198,000
Revenue, Expense or Capital: Expense	Modification # 3 Amount:	$218,000
Original Start Date: 2/25/2019 **Current Expiration:** 5/24/2024 **Mod Start Date:** 5/25/2024 **Expiration after this Mod:** 5/24/2029	New Contract Amount:	$416,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Eric Walker, Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 3 Tractor Lease for Linen Services

VENDOR: Southwest International Trucks, Inc.

COST:		
	Current Contract Amount:	$198,000
	Modification # 3:	+ $218,000
	Total:	$416,000

Recommendation
Approve this contract modification to Tractor Lease for Linen Services.

Background
This contract is for the lease of a street legal yard mule/spotter tractor for Parkland drivers to transport linen trailers between the laundry and the main hospital.

Yard/Spotter Tractor Lease with Full Maintenance went out for bid on January 11, 2024, and the proposals were due by February 8, 2024.

Southwest International Trucks, Inc. is recommended for the award as they were the only vendor who had a responsive proposal, which was also determined to be responsible for the services solicited. Southwest International Trucks, Inc. is also the current incumbent provider of tractor lease for linen services.

Fair and Reasonable Price Determination
Pricing is based on competition in the open market through a request for proposals in which Southwest International Trucks, Inc. was the only respondent.

Financial Forecast

Current Contract Amount	FY2024	FY2025	FY2026	FY2027	FY2028	Total
$198,000	$43,600	$43,600	$43,600	$43,600	$43,600	$416,000

Sole Source Justification
This service went out for RFP and Parkland only received one responsive proposal. The incumbent is the only bidder which was expected since this is a one truck lease. For most leasing companies they are responding to a fleet purchase or multiple units to lease. Section 3-205.02 in the Dallas County Hospital District Purchasing Manual, states that a single responsive and responsible proposal constitutes a sole source.

Document Contact/Author:	Elizabeth Addleman

Board Approval Request For Modification to Contract or Funding

BOM Date: May 22, 2024	**Modification:** Mod # 1 HOMES Construction	
Business Owner: Cynthia Harrington	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** POCRE-22693 A1
Vendor/Supplier: Taurus Commercial, Inc. **Basis of Original Contract Award** Invitation for Bids **Basis of this Modification** Non-Sole Source Modification	Current Contract Amount:	$2,172,348
Revenue, Expense or Capital: Capital	Modification # 1 Amount:	$173,084
Original Start Date: 4/27/2023 **Current Expiration:** 4/26/2024 **Mod Start Date:** 3/28/2024 **Expiration after this Mod:** 8/31/2024	New Contract Amount:	$2,345,432

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	57%
M/WBE Race/Ethnicity?	Hispanic
M/WBE Gender?	Male

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 HOMES Construction

VENDOR: Taurus Commercial, Inc.

COST:		
	Current Contract Amount:	$2,172,348
	Modification # 1:	+ $173,084
	Total:	$2,345,432

Recommendation
Approve this contract modification to HOMES Construction.

Background
This contract is for a permanent base for Homeless Outreach Medical Services (HOMES) vehicles behind the Parkland owned warehouse at 5280 Tex Oak and to renovate the office space to accommodate required administrative, supply staging, and storage. This change order will cover the remaining 1,828 square feet of flooring replacement and reconfiguration of the vestibule to add a storage room.

Fair and Reasonable Price Determination
A solicitation was sent to contractors and Parkland received 6 bids. Change Order #01 is to furnish materials and labor to demo 100% of the flooring and the entry vestibule, install additional cove base and 1,828 square feet if Luxury Vinyl Tile, and (2) more openings, additional painting and wall finishes, adjust duct work, and additional outlets and lights, and add new walls. The costs have been reviewed by the Facilities team and a Fair and Reasonable price was determined through historical pricing for similar construction projects and the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, the costs are in line with the market.

Financial Forecast

Current Contract Amount	FY2024	Total
$2,172,348	$173,084	$ 2,345,432

Document Contact/Author:	Kimberly Bell

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: May 22, 2024	**Product or Service:** DaVinci Lease Agreement	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative Services	**Contract Number:** POCP-24292
Vendor/Supplier/Contractor: Intuitive Surgical	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/1/2024 – 5/31/2031	$9,800,000
Out Years:	0 Year(s)	+$0
Total:	6/1/2024 – 5/31/2031	$9,800,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander Senior Vice President, Nursing

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: DaVinci Lease Agreement

VENDOR: Intuitive Surgical

COST:

Base Term:	$9,800,000
Out Years:	+ $0
Total:	$9,800,000

Recommendation
Approve this contract for DaVinci Lease Agreement.

Background
This contract is for a lease agreement with Intuitive Surgical for (4) DaVinci robots. This is to expand Parklands service in soft tissue robotic procedures.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 1% below average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Equipment / Licenses	$588,333	$1,400,000	$1,400,000	$1,400,000	$1,400,000	$1,400,000	$1,400,000	$811,667	$9,800,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition. The compatibility of equipment, accessories, or replacement parts is the paramount consideration and there is no assurance that other supplies will perform.

Document Contact/Author:	Andrea Henley

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: May 22, 2024	**Product or Service:** State Medicaid Health Insurance Payment Program (HIPP) and PFA Patient Helper Program	
Business Owner: Gerry Baker	**Business Owner Dept:** Patient Financial Services	**Contract Number:** PONCS-23211 A1
Vendor/Supplier/Contractor: Patient Funding Alternatives LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – No Expiration	$2,000,000
Out Years:	0 Year(s)	+$0
Total:	Last Signature – No Expiration	$2,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Gerry Baker, Senior Vice President, Revenue Cycle

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: State Medicaid Health Insurance Payment Program (HIPP) and PFA Patient Helper Program

VENDOR: Patient Funding Alternatives LLC

COST:		
	Base Term:	$2,000,000
	Out Years:	+ $0
	Total:	$2,000,000

Recommendation
Approve this contract for State Medicaid Health Insurance Payment Program (HIPP) and PFA Patient Helper Program.

Background
This contract is to provide services to enroll Parkland patients who are Medicaid recipients into the Health Insurance Payment Program (HIPP) program that facilitates commercial insurance becoming a patient's primary health insurance and Medicaid becoming the secondary insurance.

The vendor provides services around the HIPP Program which is a Texas Medicaid program that helps families pay for employer-sponsored health insurance premiums. Medicaid then reimburses the patient for their share of the premiums and patients then are dual covered by the employer sponsored plan and Medicaid. This vendor will focus exclusively on our NICU babies and parents.

Fair and Reasonable Price Determination
This contract funding is consistent with other claims collection arrangements. The vendor will be compensated on a contingency basis if they are successful in enrolling patient in employer-based coverage.

Financial Forecast

Base Term	FY2024	FY2025	FY2026	Totals
Expenses	$416,667	$1,000,000	$583,333	$2,000,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition.

Document Contact/Author:	Baruh Bosch

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: May 22, 2024	**Product or Service:** OviTex Reinforced Tissue Matrix	
Business Owner: Cheston Chan	**Business Owner Dept:** Main OR	**Contract Number:** POCP-24339
Vendor/Supplier/Contractor: TELA Bio	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – 3 Years	$525,000
Out Years:	2 Year(s)	+$350,000
Total:	Last Signature – 5 Years	$875,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: OviTex Reinforced Tissue Matrix

VENDOR: TELA Bio

COST:		
	Base Term:	$525,000
	Out Years:	+ $350,000
	Total:	$875,000

Recommendation
Approve this contract for OviTex Reinforced Tissue Matrix.

Background
This contract is for the purchase of OviTex Reinforced Tissue Matrix. The product is a line of biologic mesh implant items for use in soft tissue repair procedures related to Plastics and General Service procedures. This product is requested for Plastic Service line and is less expensive than product currently on contract with a different vendor. We are purchasing this for the Main OR and this was requested by the Surgical Value Analysis Committee.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price average as compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses / Consumables	$72,917	$175,000	$175,000	$102,083			$525,000
Out Years	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses / Consumables				$72,917	$175,000	$102,083	$350,000
Totals	**$72,917**	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**$102,083**	**$875,000**

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Board Approval Request For Modification to Contract or Funding

BOM Date: May 22, 2024	**Modification:** Mod # 3 Adding funds	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative Services	**Contract Number:** POCP-23157
Vendor/Supplier: Intera Oncology **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Contract Amount:	$199,000
Revenue, Expense or Capital: Expense	Modification # 3 Amount:	$865,000
Original Start Date: 10/31/2023 **Current Expiration:** 10/12/2024 **Mod Start Date:** Last signature **Expiration after this Mod:** 10/12/2026	New Contract Amount:	$1,064,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 3 Adding funds

VENDOR: Intera Oncology

COST:		
	Current Contract Amount:	$199,000
	Modification # 3:	+ $865,000
	Total:	$1,064,000

Recommendation
Approve this contract modification to Adding funds .

Background
This contract is for the purchase of the Intera 3000 Hepatic Artery Infusion Pump and consumables. These pumps are used to treat liver tumors by delivering high doses of chemotherapy directly to the liver. These Oncology products are being purchased for use in the Surgical oncology areas.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is at the median percentile for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2024	FY2025	FY2026	Total
$199,000	$180,208	$432,500	$252,292	$1,064,000

Sole Source Justification
This procurement is for patient care device/implants which are exempt.

Document Contact/Author:	Andrea Henley

Board Approval Request For Contracts Over $200,000

BOM Date: May 22, 2024	**Product or Service:** Mobile Medical Unit	
Business Owner: Niccole McKinley	**Business Owner Dept:** Wish Administration	**Contract Number:** PONCP-24337
Vendor/Supplier/Contractor: CGS Premier, Inc.	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 1 Year	$506,258
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 1 Year	$506,258

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? No
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Donna Richardson, Executive Vice President, Chief Nursing Executive

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mobile Medical Unit

VENDOR: CGS Premier, Inc.

COST:		
	Base Term:	$506,258
	Out Years:	+ $0
	Total:	$506,258

Recommendation
Approve this contract for Mobile Medical Unit.

Background
This contract is to purchase a mobile medical unit for WISH, as part of a collaboration with Parkland Grants Management department, UTSW faculty, and Hunt Memorial Hospital District. Parkland responded to a Request For Application (RFA) posted by Texas Health and Human Services Commission (HHSC) to provide preventive mobile health services. The project is part of an effort to improve the health of low-income women in underserved communities by expanding access to preventive health care and support services which includes navigation to established women's health programs through a preventive mobile unit. Parkland was awarded funding in the amount of $916,432.00 for year 1 to include the purchase of a mobile unit with renewable funding to total 5 years for the project. As part of the grant requirements, the mobile unit must be operational within 120 days of the start date of the grant period which is April 1, 2024. The unit will serve target populations residing primarily in Hunt County and Eastern Dallas County. Grant funding will cover the cost of the mobile unit and all operational cost for the 5-year term of the grant.

Fair and Reasonable Price Determination
Although this item is being purchase as a Sole Source for reason discussed below other vendors have a build time between 12 to 18 months. CGS Premier, Inc. can produce the unit in 10-12 weeks with an existing unit in their possession.

Financial Forecast

Base Term	FY2024
Expenses	$506,258

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition because of required delivery dates. Due to delivery issues from other sources Texas Health and Human Services Commission funding will expire before delivery.

Document Contact/Author:	Kimberly Bell

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: May 22, 2024	**Product or Service:** Mobile Medical Clinic	
Business Owner: Colette White	**Business Owner Dept:** Community Integrated Health	**Contract Number:** PONCP-24276
Vendor/Supplier/Contractor: Farber Specialty Vehicles	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	6/24/2024 – 6/24/2027	$404,577
Out Years:	0 Year(s)	+$0
Total:	6/24/2024 – 6/24/2027	$404,577

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Christina Minter, Senior Vice President, Ops-Pop Health/HOMES

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mobile Medical Clinic

VENDOR: Farber Specialty Vehicles

COST:		
	Base Term:	$404,577
	Out Years:	+ $0
	Total:	$404,577

Recommendation
Approve this contract for Mobile Medical Clinic.

Background
This contract is to purchase a new mobile unit to support the community health needs assessment initiatives. The van will serve Dallas County – focusing on areas of need identified in our CHNA. The team provides financial screens (for PFA) and health screenings to include blood pressure, blood glucose checks. They also provide screenings (brief questionnaires) for social determinants of health (SDOH), breast health, STIs, so they can determine if further assistance is needed with resources or linkage to care, as appropriate.

Estimated delivery is Dec. 2025

Fair and Reasonable Price Determination
Due to the custom nature of the vehicle, it is impossible to achieve a direct costs analysis, however, the pricing paid by the District is consistent with prior purchases of the previous vehicle

Financial Forecast

Base Term	FY2024
Equipment / Licenses	$404,577

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to a custom vehicle fleet specific to a single vendor.

Grant Expenses
This purchase is Parkland Foundation funded.

Document Contact/Author:	Adrian Baltimore

Board Approval Request For Modification to Contract or Funding

BOM Date: May 22, 2024	**Modification:** Mod to Add Funds #4 add funds and extend through November 30, 2024	
Business Owner: Crystal Harrison/Shawn Grady and Tina Hill	**Business Owner Dept:** Correctional Health & Radiology	**Contract Number:** POCS-19227 A5
Vendor/Supplier: Premier Radiology **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (12/20/2023):	$740,415
Revenue, Expense or Capital: Expense	Modification # #4 Amount:	$360,000
Original Start Date: 8/1/2020 **Current Expiration:** 5/31/2024 **Mod Start Date:** 6/1/2024 **Expiration after this Mod:** 11/30/2024	New Contract Amount:	$1,100,415

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Pat Jones, VP, Correctional Health and Vivian Johnson, SVP, Clinical Service

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # #4 add funds and extend through November 30, 2024

VENDOR: Premier Radiology

COST:

BOM Approved Contract Total (12/20/2023):	$740,415
Modification # #4:	+ $360,000
Total:	$1,100,415

Recommendation
Approve this contract modification to add funds and extend through November 30, 2024.

Background
This Contract is for a third-party to read x-rays for Correctional Health and Radiology. There continues to be a need for licensed and credentialed radiologists to read x-rays to support Parkland's volume. The RFP for this service is schedule to release in FY2024.

Fair and Reasonable Price Determination
The current Contractor has agreed to maintain the same fee schedule as negotiated in 2020 and amended by the Second Amendment executed in 2022.

Financial Forecast

Current Contract Amount	FY2024	FY2025	Total
$740,415	$120,000	$240,000	$1,100,415

Sole Source Justification
The radiologists on this Contract have been credentialed by Parkland.

Document Contact/Author:	Theresa Isenhour

Board Approval Request For Modification to Contract or Funding

BOM Date: May 22, 2024	**Modification:** Mod # 8 Adding funds Motor Street Garage Elevator Modernization	
Business Owner: Shabretta Manning	**Business Owner Dept:** Engineering Services	**Contract Number:** PONCS-19466A5
Vendor/Supplier: ThyssenKrupp Elevator **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (8/23/2022:	$7,320,787
Revenue, Expense or Capital: Expense	Modification # 8 Amount:	$306,132
Original Start Date: 6/14/2012 **Current Expiration:** 10/31/2025 **Mod Start Date:** 5/27/2024 **Expiration after this Mod:** 10/31/2025	New Contract Amount:	$7,626,919

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 8 Adding funds Motor Street Garage Elevator Modernization

VENDOR: ThyssenKrupp Elevator

COST:

BOM Approved Contract Total (8/23/2022:	$7,320,787
Modification # 8:	+ $306,132
Total:	$7,626,919

Recommendation
Approve this contract modification to Adding funds Motor Street Garage Elevator Modernization.

Background
This contract is for additional funds needed to modernize the Motor Street Garage elevators mechanical and electrical components which will:

- Increase durability and reliability
- Improve fire and life safety features
- Decrease waiting time
- Reduce energy consumption
- Reduce operational cost
- Reduce troubleshooting time

The contract covers 75 elevators at Parkland campus including: Moody Clinic, Ron Anderson Clinic, Tower Garage, Logistics Building and WISH Clinic.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. ThyssenKrupp was the highest technically rated and lowest cost of the proposals originally received.

Financial Forecast

Current Contract Amount	FY2024	FY2025	FY2026	Total
$7,320,787	$1,794,570	$5,383,704	$448,645	$7,626,919

Sole Source Justification
The ten-year elevator maintenance contract was obtained through a competitive bid issued by BARA that was combined with elevator purchase and install. The pricing for the maintenance will utilize the same pricing as the original contract.

Document Contact/Author:	Steve Adrian

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: May 22, 2024	**Product or Service:** Cooper Surgical Insorb Stapler and Forceps	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative Services	**Contract Number:** POCP-24174
Vendor/Supplier/Contractor: Cooper Surgical Inc	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – 4/30/2026	$260,000
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 4/30/2026	$260,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): David Alexander, SVP, Nursing Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Cooper Surgical Insorb Stapler and Forceps

VENDOR: Cooper Surgical Inc

COST:		
	Base Term:	$260,000
	Out Years:	+ $0
	Total:	$260,000

Recommendation
Approve this contract for Cooper Surgical Insorb Stapler and Forceps.

Background
This contract is for the purchase of absorbable staples from Cooper Surgical for Perioperative Services. This item will help to decrease closure time for mastectomy and abdominal flap incisions resulting in improvements to patient care.

Fair and Reasonable Price Determination
Although the items being purchased are a sole source for the reasons discussed below, these items are sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 22% above median but consistent with facilities with similar market share. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2024	FY2025	FY2026	Totals
Expenses / Consumables	$54,167	$130,000	$75,833	$260,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition and is the only absorbable staple in the market as verified by benchmarking companies.

Document Contact/Author:	Andrea Henley

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: May 22, 2024	**Product or Service:** Coagu-Sense Point of Care PT/INR test kits	
Business Owner: Sarah Muna/Scott Hampton	**Business Owner Dept:** Laboratory Services	**Contract Number:** POCP-24197
Vendor/Supplier/Contractor: Coagu-Sense	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – 3 Years	$205,000
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 3 Years	$205,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Coagu-Sense Point of Care PT/INR test kits

VENDOR: Coagu-Sense

COST:		
	Base Term:	$205,000
	Out Years:	+ $0
	Total:	$205,000

Recommendation
Approve this contract for Coagu-Sense Point of Care PT/INR test kits.

Background
This contract is to purchase Coagu-Sense Point of Care Prothrombin Time/International Normal Ratio test kits and the instruments are included. The Coagu-Sense system is a waived-testing platform used for Point of Care testing that meets the need for monitoring patients on warfarin-type oral anticoagulant therapy. Waived tests are laboratory procedures that are simple and have a low risk of incorrect results. The CDC or FDA determines that waived tests are so simple that there is little risk of error. As a waived test it allows Parkland to expand utilization among the Off-Campus locations and aligns to regulatory requirements in response to our Commission on Office Laboratory Accreditation (COLA) to College of American Pathologists accreditation transition.

Fair and Reasonable Price Determination
Market research was conducted through ECRI. These items haven't been sold in substantial quantities in the commercial marketplace and ECRI wasn't able to provide a feasible analysis on our pricing. Pricing is being held firm for the duration of the contract. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2024	FY2025	FY2026	FY2027	Totals
Expenses / Consumables	$22,778	$68,333	$68,333	$45,556	$205,000

Sole Source Justification
The compatibility of equipment, accessories or replacement parts is the paramount consideration and there is no assurance that other supplies will perform the same function including additions or modifications to existing systems, software, licenses, maintenance, etc.

Document Contact/Author:	Tamisha Smallwood

Board Approval Request For Modification to Contract or Funding

BOM Date: May 22, 2024	**Modification:** Mod # 4 Outpatient Dialysis Services – Physician Services	
Business Owner: Shannan Bradley	**Business Owner Dept:** Care Management/Transitional Care	**Contract Number:** POCS-20293 A4
Vendor/Supplier: Dallas Nephrology Associates **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total 11/15/2023:	$885,000
Revenue, Expense or Capital: Expense	Modification # 4 Amount:	$190,000
Original Start Date: 12/1/2021 **Current Expiration:** 5/31/2024 **Mod Start Date:** 6/1/2024 **Expiration after this Mod:** 5/31/2025	New Contract Amount:	$1,075,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 4 Outpatient Dialysis Services – Physician Services

VENDOR: Dallas Nephrology Associates

COST:

BOM Approved Contract Total 11/15/2023:	$885,000
Modification # 4:	+ $190,000
Total:	$1,075,000

Recommendation
Approve this contract modification for Outpatient Dialysis Services – Physician Services.

Background
This contract is to continue engagement with Dallas Nephrology Associates (DNA) which provides Physician oversight at the Outpatient Dialysis Clinic.

Fair and Reasonable Price Determination
Fees are based on current Medicare Rate Schedule.

Financial Forecast

Current Contract Amount	FY2024	FY2025	Total
$885,000	$79,167	$110,833	$1,075,000

Document Contact/Author:	June Gill

Board Approval Request For Modification to Contract or Funding

BOM Date: May 22, 2024	**Modification:** Mod # 11 ADD FUNDS ONLY Offsite Record Storage	
Business Owner: Denise Pickett	**Business Owner Dept:** Legal Affairs	**Contract Number:** PONCS-19711 A11
Vendor/Supplier: Iron Mountain Information Management, LLC **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (8/23/23):	$996,409
	Modifications Totaling < $100,000 Modification # 10 Amount:	$90,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 11 Amount:	$99,000
Original Start Date: 5/5/2018 **Current Expiration:** No Expiration **Mod Start Date:** 5/22/2024 **Expiration after this Mod:** No Expiration	New Contract Amount:	$1,185,409

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Steve Roth, Executive Vice President General Counsel, Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 11 ADD FUNDS ONLY Offsite Record Storage

VENDOR: Iron Mountain Information Management, LLC

COST:

BOM Approved Contract Total (8/23/23):	$996,409
Modification #10:	$90,000
Modification # 11:	+ $99,000
Total:	$1,185,409

Recommendation
Approve this contract modification to ADD FUNDS ONLY Offsite Record Storage.

Background
This contract is to purchase Offsite Record Storage for patient records with Iron Mountain. The requested funds will provide payment for services through end of FY24. This is an IDIQ based agreement for Legal Affairs.

Fair and Reasonable Price Determination
Fair and reasonable price was based on historical data.

Financial Forecast

Current Contract Amount	FY2024	Total
$996,409	$189,000	$1,185,409

Sole Source Justification
This contract is for a service for which it is impractical to obtain competition due to the volume of records stored.

Document Contact/Author:	Elizabeth Addleman

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: May 22, 2024	**Modification:** Mod # 3 Scrub Dispensing Stations Lease and Maintenance	
Business Owner: Jay Dyck	**Business Owner Dept:** Linen Services	**Contract Number:** PONCS-23533 A3
Vendor/Supplier: Innovative Product Achievements, LLC **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (2/26/2019): Modifications Totaling < $100,000 Modification # 1 Amount: Modification # 2 Amount:	$278,580 $11,000 $0
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 3 Amount:	$97,524
Original Start Date: 3/1/2019 **Current Expiration:** 5/31/2024 **Mod Start Date:** 6/1/2024 **Expiration after this Mod:** 5/31/2027	New Contract Amount:	$387,104

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Eric Walker, Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 3 Scrub Dispensing Stations Lease and Maintenance

VENDOR: Innovative Product Achievements, LLC

COST:

BOM Approved Contract Total (2/26/2019):	$278,580
Modification #1:	$11,000
Modification #2:	$0
Modification # 3:	+ $97,524
Total:	$387,104

Recommendation

Approve this contract modification to Scrub Dispensing Stations Lease and Maintenance.

Background

This contract is to purchasean extension of the current fleet for an additional 36 months through this direct lease amendment action. Parkland currently utilizes a fleet of ScrubEx scrub dispensing stations throughout the hospital to mitigate the excessive costs associated with inventory shrinkage of hospital-issued scrubs.

Fair and Reasonable Price Determination

Fair and reasonable price was based on historical data.

Financial Forecast

Current Contract Amount	FY2024	FY2025	FY2026	Total
$278,580	$43,508	$32,508	$32,508	$387,104

Sole Source Justification

This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources, and compatibility is paramount. Section 3-205.02 in the Dallas County Hospital District Purchasing Manual states that standardization of existing equipment constitutes a sole source.

Document Contact/Author:	Elizabeth Addleman

CONTRACT RESOLUTION
Board of Managers
May 22, 2024

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Courier Services for the Hospital system	Eagle Express	6/1/2024 - 5/31/2029	$1,392,256	Yes
			Expense	Mod #3 Tractor Lease for Linen Services	Southwest International Trucks, Inc.	2/25/2019 - 5/24/2029	$416,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Mod #1 HOMES Construction	Taurus Commercial, Inc.	4/27/2023 - 8/31/2024	$2,345,432	Yes
			Expense	DaVinci Lease Agreement	Intuitive Surgical	6/1/2024 - 5/31/2031	$9,800,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	State Medicaid Health Insurance Payment Progra	Patient Funding Alternatives LLC	Last Signature - No Expiration	$2,000,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	OviTex Reinforced Tissue Matrix	TELA Bio	Last Signature - 5 Years	$875,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #3 Adding funds	Intera Oncology	10/31/2023 - 10/12/2026	$1,064,000	Yes
			Capital	Mobile Medical Unit	CGS Premier, Inc.	Last Signature - 1 Year	$506,258	No
			Capital	Mobile Medical Clinic	Farber Specialty Vehicles	6/24/2024 - 6/24/2027	$404,577	Yes
			Expense	Mod to Add Funds4 add funds and extend throug	Premier Radiology	8/1/2020 - 5/31/2024	$1,100,415	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #8 Adding funds Motor Street Garage Eleva	ThyssenKrupp Elevator	6/14/2012 - 10/31/2025	$7,626,919	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Cooper Surgical Insorb Stapler and Forceps	Cooper Surgical Inc	Last Signature - 4/30/2026	$260,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Coagu-Sense Point of Care PT/INR test kits	Coagu-Sense	Last Signature - 3 Years	$205,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #4 Outpatient Dialysis Services – Physician	Dallas Nephrology Associates	12/1/2021 - 5/31/2025	$1,075,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #11 ADD FUNDS ONLY Offsite Record St	Iron Mountain Information Management, LLC	5/5/2018 - No Expiration	$1,185,409	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #3 Scrub Dispensing Stations Lease and Ma	Innovative Product Achievements, LLC	3/1/2019 - 5/31/2027	$387,104	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 22nd of May 2024.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD Yes _____ No _____ Abstain _____ Absent _____
Elizabeth Palacios, MD Yes _____ No _____ Abstain _____ Absent _____
Todd Furniss, JD Yes _____ No _____ Abstain _____ Absent _____

Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
John Proctor	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____

Approve Capital Substitutions

Parkland Health
2024 Capital Substitution
For May 2024 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Surgical Services	$1,134,631	$368,835	**Standard Replacement of Endoscopy Tower Components**
	Explanation	**Original Request:** The scheduled replacement of end-of-support Camera Boxes (Qt 5),Camera Heads (Qt 35), and Insufflators (Qt 3) are essential to mitigate risks related to support, parts availability, and labor, ensuring the reliability of our laparoscopic imaging systems at the OR. **Addition:** Replacing laparoscopes (Qt 100) would optimize technology, enhancing visualization. A laparoscope is a thin lighted tube that has a video camera (typically used to examine organs in the abdomen. There have been recent complaints of diminished visualization by providers when performing surgery. Although there have not been any reportable adverse events, there is potential for patient harm due to poor visibility.		
	Driver(s) of Increased Expense:	laparoscopes (100) added to the request due to poor visibility		
	Description of Item:	Endoscopy tower components: camera boxes, camera heads, insufflators, and laparoscopes		
2	Surgical Services	$1,000,000	$1,000,000	**Equipment and Instrumentation for DaVinci Lease**
	Explanation	These capital purchases and surgical instrumentation purchases are required in order to support the Intuitive Surgical DaVinci Lease (4 machines to be leased). Components include: Conmed Airseal Insufflation; Elmed Surgeon Stools; Hillrom/ Baxter Tables; Nathanson Stronarm Robotic/ Whipple Set; DaVinci Gynecology Laparoscopic Set; Storz Needle Holders; Aescula Davinci Lap Bulldog Containers; Intuitive Cannula; BD Laparoscopic Instruments; Teleflex Hemolocks.		
	Driver(s) of Increased Expense:	Change in direction: leasing 4 DaVinci robots versus purchasing one DaVinci robot		
	Description of Item:	surgeon stools (16), OR tables (4), surgical instrument sets, airseal insufflator (4), and other accessories.		
3	WISH	$598,350	$598,350	**Preventive Health Mobile Services Unit**
	Explanation	Newly Grant Funded Contingency Request: The purchase of a mobile services unit will increase access to post partum and preventive care to both rural and urban areas of need in Dallas and Hunt County. This grant funded project will offer services for family planning, post partum depression, hypertension, diabetes, and screening/management of sexually transmitted diseases in East Dallas County and Hunt County. One of the requirements of the grant is the purchase and operation of a mobile medical unit. There would be 1500 unduplicated patients in year one and services would begin in September 2024. The total direct operating costs for this request will be $214K in year one, inclusive of FTEs (3.5), supplies, travel, IT/minor equipment, etc.		
	Driver(s) of Increased Expense:	Recently approved grant funding from the Texas Health and Human Services Commission		
	Description of Item:	Mobile Health Unit		
	Grand Total	**$2,732,981**	**$1,967,185**	

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $2,732,981 for FY24 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2024.

_____
Marjorie Petty, JD
Chair

_____
Steven Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
John Proctor	Yes_____	No _____	Abstain _____	Absent _____

Parkland Financial Performance Presentation

Executive Summary for the Month of April 2024 (Hospital Only)

For the month of April, Parkland Health recognized a net income of $3.9M which is $2.7M unfavorable to the budgeted net income of $6.6M and $4.5M unfavorable compared to the prior year net income of $8.4M.

Parkland Health's operating margin and operating cash flow margin for the month of April are 0.2% and 3.5%, respectively. The operating margin was favorable compared to budget of (0.1%) and the operating cash flow margin is favorable compared to budget of 3.2%. Parkland Health's operating margin is favorable compared to the prior year operating margin of (0.6%) and favorable to the operating cash flow margin of 2.7% from the prior year.

Parkland Health's patient cash collections in April were $131.5M which is higher than budget by $36.6M and $47.6M above the prior year. Parkland Health's days cash on hand of 236.5 days for the month is an increase of 0.3 days compared to prior month of 236.2 days and compared to the prior year April of 251.6 days, a decrease of (15.1) days.

Volume variances to budget: Patient Volume	April Actual	April Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	56,007	50,119	5,888	11.7%
Equivalent Patient Days (inpatient only)	26,705	25,148	1,557	6.2%
Ambulatory Visits	107,540	101,628	5,912	5.8%
Emergency Room Visits	20,862	21,226	(364)	(1.7%)
Deliveries	986	959	27	2.8%
Surgeries-Total	1,954	1,820	134	7.4%
Total Adult Average Daily Census (ADC) including observation	822	789	33	4.2%
Neonatal ICU ADC	69	48	21	43.8%
Total Average Daily Census	891	837	54	6.5%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $57.9M or 7.8% higher than budget for the month. This favorable variance is due to a combination of inpatient revenue more than budget by $12.7M or 4.7%, outpatient revenue being higher than budget by $45.1M or 11.8% and emergency room revenue being higher than budget by $0.1M or 0.1%. Compared to prior year's gross patient revenues for the month, total patient revenue is higher by $77.7M or 10.8% with inpatient revenue greater by $24.0M or

9.3%, outpatient revenues increase of $53.2M or 14.2% and emergency room revenues being higher by $0.5M or 0.6%.

- Parkland Health's gross patient revenue for the month of April is comprised of 35.1% IP revenue, 53.6% OP revenue, and 11.3% ED revenue. This is compared to a budget for the month of 36.1% IP, 51.7% OP, and 12.2% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 6.2% higher than budget and 7.0% higher than the prior year.

- The Average Length of Stay (ALOS) for Adult increased by 0.03 days or 0.5% higher or unfavorable to budget and the Neonatal ICU ALOS decreased by (0.3) days or (1.7%) lower or favorable to budget. Compared to the previous year, the ALOS for Adult was lower by (2.1%) or favorable to budget and the ALOS for Neonatal ICU was (3.1%) lower or favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for April as described below:

  - Total Inpatient Discharges were higher than budget by 4.6% and 6.5% higher than the prior year,
  - Observation/Short Stay Discharges are (5.0%) lower than budget and (3.6%) lower than the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are 11.7% higher than budget and 10.1% greater than the prior year,
  - Inpatient surgery cases are 11.4% favorable to budget and 14.0% favorable to the prior year.
  - Surgeries of all types are 7.4% higher than budget and 9.0% greater than the prior year.
  - Deliveries are 2.8% higher than budget and 2.0% greater than the prior year.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrate with, and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 107,540 for April are 5.8% higher than budget of 101,628 and 14.7% higher than the prior year of 93,771. Outpatient visits include the following types:

    - COPC Visits; 39.5% of total outpatient visits
    - Ambulatory Specialty Clinics; 34.5% of total outpatient visits
    - Women's Health Centers Visits; 19.0% of total outpatient visits
    - Employee Health Integration; 2.0% of total outpatient visits
    - All Other Divisions; 5.0% of total outpatient visits

- Approximately 58.6% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

- Total ED visits are (1.7%) lower than budget for April and 3.5% higher than the prior year. The "left without being seen" statistic of 2.3% is favorable to budget of 2.4% and favorable to the prior year statistic of 2.6%.

- Outpatient Surgery cases performed at the hospital are lower than budget by (4.6%) and (1.5%) less than the prior year. Day Surgery cases performed at the ASC are 19.7% higher than budget and 16.6% greater than the prior year.

- The April Case Mix Index (CMI) for Adult Acute of 1.96 is 3.9% higher than the prior year, the Rehabilitation CMI of 1.33 is on par with the prior year and the NICU CMI of 3.35 is (3.2%) lower than the prior year. The WISH CMI 0.89 is on par with the prior year and the Psychiatry CMI of 1.33 is 7.3% more than the prior year.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 16.4% for the month compared to a goal of 12.8%. Days in AR were 65 days compared to last month of 76 days.

- Parkland Health's April payor mix for gross patient revenue is:

Payor	MTD Actual April FY24	MTD Budget April FY24	Variance/ Actual to Budget	MTD Actual April FY23
Charity – Self Pay	48.5%	48.2%	0.3%	48.9%
ACA (Affordable Care Act)	4.7%	0.7%	4.0%	1.7%
Medicaid	22.1%	26.0%	(3.9%)	25.0%
Medicare	15.9%	16.2%	(0.3%)	16.1%
Commercial	8.8%	8.9%	(0.1%)	8.3%
Total	**100.0%**	**100.0%**	**0.0%**	**100.0%**

Federal Emergency Management Agency Stimulus Funds

In April, Parkland Health recognized Stimulus Funds of $1.7M from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $4.1M higher than budget for the month of April primarily due to increases in the Replacement Drugs Program.

Operating Expenses

April's operating expenses (excluding depreciation) are $225.4M. This is $7.3M or 3.4% higher than the budgeted operating expenses and more than the prior year by $17.1M or 8.2%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 54.6% compared to a budget of 56.7%, and prior year of 57.3%.
- Salaries and benefits are $127.5M which is ($0.2M) or (0.2%) lower than budget for the month.
- Salaries (including contract labor) are $2.1M or 2.1% higher than budget for the month.
- Actual FTE count (excluding both nursing homes and jail FTEs) for April was 12,612 compared to a budget of 12,869 and actual FTEs of 12,500 in the prior year. Total FTEs are (257) or (2.0%) less than budget and 112 or 0.9% above the prior year.
- Productivity - The 6.5 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs are lower than budget of 7.4 FTEs per AOB for the month and less than the prior year actual FTEs of 7.0 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $0.4M or 1.5% higher than budget for the month due to increases in Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are $7.1M higher compared to budget for the month primarily due to higher Pharmaceuticals, Other Services, and Maintenance.

Non-operating Revenues (Expenses)

Non-operating revenues of $3.5M are unfavorable to budget by ($3.4M) or a decrease of (48.9%) for the month due to an decrease in Interest Revenue.

Executive Summary for the YTD 2024 (Hospital Only)

For the YTD, Parkland Health recognized $52.7M net income which is $4.8M favorable to the budgeted income of $47.9M and favorable by $22.8M compared to the prior YTD net income of $29.9M.

Parkland Health's operating margin and operating cash flow margin for the YTD are 1.1% and 4.5%, respectively, and is favorable compared to the budgeted operating margin of 0.002% and favorable compared to the budgeted operating cash flow margin of 3.3%. Parkland Health's operating margin is favorable when compared to the prior YTD operating margin of (1.4%) and favorable when compared to the prior YTD operating cash flow margin of 2.0%.

Parkland Health's patient cash collections for the YTD are $634.2M which is $8.5M higher than the YTD budget and $62.5M greater than the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	381,374	358,842	22,532	6.3%
Equivalent Patient Days (inpatient only)	185,909	184,131	1,778	1.0%
Ambulatory Visits	708,107	706,295	1,812	0.3%
Emergency Room Visits	144,916	149,662	(4,746)	(3.2%)
Deliveries	7,427	7,349	78	1.1%
Surgeries-Total	12,610	12,592	18	0.1%
Total Adult Average Daily Census (ADC) including observation	803	803	-	0.0%
Neonatal ICU ADC	71	61	10	16.4%
Total Average Daily Census	874	864	10	1.2%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $216.4M or 4.1% higher than budget for the YTD. This favorable variance is due to the combination of outpatient revenues higher than budget by $209.0M or 7.9%, emergency room revenue higher than budget by $8.3M or 1.3%, and inpatient revenue lower than budget by ($0.9M) or (0.1%). Compared to prior years, gross patient revenue increased $411.0M or 8.1% with inpatient revenues greater than budget by $90.0M or 4.8%, outpatient revenues higher by $300.0M or 11.7%, and emergency room revenues higher by $20.8M or 3.4%.

- Parkland Health's gross patient revenue for the YTD is comprised of 36.0% inpatient revenue, 52.4% OP revenue, and 11.6% ED revenue. This is compared to a budget for YTD of 37.6% IP, 50.5% OP, and 11.9% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 1.0% higher than budget for the YTD and 2.2% higher than prior YTD.

- The Average Length of Stay (ALOS) for Adult was 2.2% higher or unfavorable to budget for the YTD and the Neonatal ICU ALOS was 7.0% above or unfavorable to budget for the YTD. Compared to the previous year, the ALOS for Adult and was 0.2% higher or unfavorable to the prior year and the Neonatal ICU was 5.3% greater or unfavorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for the YTD:

  - Total Inpatient Discharges are (1.0%) lower than budget and 0.7% higher than the prior YTD,
  - Observation/Short Stay Discharges are 0.9% higher than budget and 2.4% above the prior YTD,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 6.3% above budget and 5.9% greater than the prior YTD,
  - Inpatient surgery cases are 1.7% higher than budget and 4.1% above the prior YTD,
  - Surgeries of all types are 0.1% higher than budget and 1.6% above the prior YTD,
  - Deliveries are higher than budget by 1.1% and 0.3% higher than the prior YTD.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrates with and impacts Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 708,107 for the YTD are 0.3% higher than budget of 706,295 and 4.6% above the prior YTD of 676,912. Outpatient visits include the following types:

    - COPC Visits; 40.5% of total outpatient visits
    - Ambulatory Specialty Clinics; 33.7% of total outpatient visits
    - Women's Health Centers Visits; 18.7% of total outpatient visits
    - Employee Health Integration; 2.1% of total outpatient visits
    - All Other Divisions; 5.0% of total outpatient visits

  - Approximately 59.3% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

- Total ED visits are (3.2%) lower than budget for the YTD and 2.7% above the prior YTD. The "left without being seen" statistic of 2.3% is favorable to budget of 2.6% and favorable to the prior year statistic of 2.8%.

- Outpatient Surgery cases performed at the hospital are (4.0%) lower than budget YTD and (0.9%) less than the prior YTD. Day Surgery cases performed at the ASC are 3.8% greater than budget for the YTD and 1.0% greater than the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 1.98 is 2.3% higher than the prior YTD, the WISH CMI of 0.90 is 1.1% above the prior YTD, the Psychiatry CMI of 1.31 is 9.2% better than the prior YTD, and the NICU CMI of 3.50 is 4.0% more than the prior YTD. The Rehabilitation CMI of 1.38 is 3.5% above the prior YTD.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 11.6% for the YTD compared to the budget of 11.9%.

- Parkland Health's year-to-date payor mix for gross patient revenue is:

Payor	YTD Actual FY24	YTD Budget FY24	Variance/ Actual to Budget	YTD Actual FY23
Charity – Self Pay	48.1%	47.8%	0.3%	47.8%
ACA (Affordable Care Act)	4.8%	0.8%	4.0%	1.3%
Medicaid	22.8%	26.4%	(3.6%)	26.9%
Medicare	16.5%	16.2%	0.3%	16.2%
Commercial	7.8%	8.8%	(1.0%)	7.8%
Total	**100.0%**	**100.0%**	**0.0%**	**100.0%**

Federal Emergency Management Agency Stimulus Funds

YTD Parkland Health recognized $11.6M of Stimulus Funds from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $17.7M higher than budget for the YTD primarily due to increases in the Replacement Drug Program.

Operating Expenses

YTD operating expenses (excluding depreciation) of $1,545.4M are higher than budget by $14.2M or 0.9% and more than the prior YTD by $100.8M or 7.0%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 55.1% compared to a budget of 56.8%, and prior year of 57.5%.
- Salaries and benefits are ($8.1M) or (0.9%) lower than budget for the YTD.
- Salaries (including contract labor) are ($3.3M) or (0.4%) lower than budget for the YTD.
- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 12,633 compared to a budget of 12,949 and actual FTEs of 12,274 for the prior YTD. Total FTEs are (316) or (2.4%) lower than budget for the YTD and 359 or 2.9% above the prior YTD.
- Productivity - The 6.8 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than budget of 7.4 FTEs per AOB for the YTD and it is lower than the prior YTD of 7.0 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $2.1M or 1.2% higher than budget for the YTD due to increases in Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are $20.2M or 4.5% higher than budget YTD primarily due to the Replacement Drug Program and the Pharmacy Inventory Adjustment.

Non-operating Revenues (Expenses)

Non-operating revenues of $34.7M are ($13.2M) or (27.7%) lower than budget for the YTD primarily due to the PCHP Transfer of $22.8M for the Direct Payment Program of the Comprehensive Hospital Increase Reimbursement Program (CHIRP) Resolution reduced by a $12.8M increase in Interest Revenue from higher interest rates.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland Health's overall patient activity level and Parkland Health's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland Health's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland Health's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland Health's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland Health attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Total Operating Cost per Adjusted Patient Days and Total Supply Cost per Adjusted Patient Day

Total Operating Cost per Adjusted Patient Days for the current month are lower than budget due to higher Adjusted Patient Days. The Supply Cost per Adjusted Patient Day are lower than budget due to higher Adjusted Patient Days.

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections are a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland Health's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland Health's comparison to most hospitals. It does not fully reflect the high degree of success Parkland Health's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland Health's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health

Financial Updated as of April 2024

May 21, 2024

Parkland

Parkland

Income Statement
MTD April 2024

Hospital (exc NH) Income Statement MTD April 2024

PHHS Without Nursing Homes MTD

(Dollars in Thousands)	FY 24 Actual	FY 24 Budget	Var From Budget	%Var From Budget	FY 23 Actual	Var FY24-23	%Var FY24-23
REVENUES							
Net Patient Revenues	$93,033	$88,835	$ 4,198	4.7%	$84,450	$8,583	10.2%
Net Ad Valorem Taxes	69,576	69,574	2	0.0%	66,899	2,677	4.0%
Government Programs	47,249	47,249	-	0.0%	39,731	7,518	18.9%
Stimulus Funds	1,651	1,651	-	0.0%	4,167	(2,516)	-60.4%
Other	22,054	17,931	4,123	23.0%	19,018	3,036	16.0%
OPERATING REVENUES	233,563	225,240	8,323	3.7%	214,265	19,298	9.0%
EXPENSES							
Salaries and Benefits	127,501	127,715	214	0.2%	122,794	(4,707)	-3.8%
Purchased Medical Services	26,306	25,927	(379)	-1.5%	26,139	(167)	-0.6%
Supplies	46,581	42,422	(4,159)	-9.8%	39,593	(6,988)	-17.6%
Other	25,053	22,060	(2,993)	-13.6%	19,853	(5,200)	-26.2%
Depreciation	7,743	7,358	(385)	-5.2%	7,226	(517)	-7.2%
OPERATING EXPENSES	233,184	225,482	(7,702)	-3.4%	215,605	(17,579)	-8.2%
OPERATING INCOME (LOSS)	**$ 379**	**$ (242)**	**$ 621**	**-256.6%**	**$ (1,340)**	**$ 1,719**	**128.3%**
Grants and Contributions	4,011	3,609	402	11.1%	2,776	1,235	44.5%
Other nonoperating revenues (expenses)	(507)	3,245	(3,752)	115.6%	6,968	(7,475)	-107.3%
Nonoperating Income	3,504	6,854	(3,350)	-48.9%	9,744	(6,240)	-64.0%
Total Net Income (Loss)	$ 3,883	$ 6,612	$ (2,729)	-41.3%	$ 8,404	$ (4,521)	-53.8%
Cash Flow Margin	$ 8,122	$ 7,116	$ 1,006	14.1%	$ 5,886	$ 2,236	38.0%
Operating Cash Flow Margin %	3.5%	3.2%	12.1%		2.7%		
Operating Margin %	0.2%	-0.1%	7.5%		-0.6%		

Total All Entities Income Statement MTD April 2024

All Entities Month to Date Income Statement

(Dollars in Thousands)	FY 24 Actual	FY 24 Budget	Var From Budget	%Var From Budget	FY 23 Actual	Var FY24-23	%Var FY24-23
REVENUES							
Net Patient Revenues	$ 119,771	$ 112,810	$ 6,961	6.2%	$ 109,320	$ 10,451	9.6%
Net Ad Valorem Taxes	69,576	69,574	2	0.0%	66,899	2,677	4.0%
Government Programs	49,218	49,218	-	0.0%	41,766	7,452	17.8%
Stimulus Funds	1,651	1,651	-	0.0%	4,167	(2,516)	-60.4%
Premium Revenues	78,963	74,923	4,040	5.4%	104,765	(25,802)	-24.6%
Other	25,169	21,446	3,723	17.4%	22,675	2,494	11.0%
OPERATING REVENUES	344,348	329,622	14,726	4.5%	349,592	(5,244)	-1.5%
EXPENSES							
Salaries & Benefits	147,806	146,365	(1,441)	-1.0%	140,821	(6,985)	-5.0%
Purchased Medical Service	26,306	25,927	(379)	-1.5%	26,139	(167)	-0.6%
Supplies	53,262	48,830	(4,432)	-9.1%	46,899	(6,363)	-13.6%
Other	36,529	32,160	(4,369)	-13.6%	34,366	(2,163)	-6.3%
Claims	68,525	68,592	66	0.1%	97,930	29,405	30.0%
Depreciation	7,950	7,523	(427)	-5.7%	7,435	(515)	-6.9%
OPERATING EXPENSES	340,378	329,397	(10,981)	-3.3%	353,590	13,212	3.7%
OPERATING INCOME (LOSS)	**$ 3,970**	**$ 225**	**$ 3,745**	**1664.4%**	**$ (3,998)**	**$ 7,968**	**199.3%**
Nonoperating Income	1,982	6,590	(4,608)	-69.9%	9,718	(7,736)	-79.6%
Total Net Income (Loss)	$ 5,952	$ 6,815	$ (863)	-12.7%	$ 5,720	$ 232	4.1%
Cash Flow Margin	$ 11,920	$ 7,748	$ 4,172	53.8%	$ 3,437	$ 8,483	246.8%
Operating Cash Flow Margin %	3.5%	2.4%	28.3%		1.0%		
Operating Margin %	1.2%	0.1%	25.4%		-1.1%		

Parkland

Income Statement
FYTD April 2024

Hospital (exc NH) 60
Income Statement
FYTD April 2024

PHHS Without Nursing Homes YTD
(Dollars in Thousands)

	FY 24 Actual	FY 24 Budget	Var From Budget	%Var From Budget	FY 23 Actual	Var FY24-23	%Var FY24-23
REVENUES							
Net Patient Revenues	$644,700	$627,242	$ 17,458	2.8%	$ 571,846	$ 72,854	12.7%
Net Ad Valorem Taxes	487,030	487,019	11	0.0%	468,291	18,739	4.0%
Government Programs	330,745	330,745	-	0.0%	278,118	52,627	18.9%
Stimulus Funds	11,554	11,554	-	0.0%	29,167	(17,613)	-60.4%
Other	143,813	126,073	17,740	14.1%	127,095	16,718	13.2%
OPERATING REVENUES	1,617,842	1,582,633	35,209	2.2%	1,474,517	143,325	9.7%
EXPENSES							
Salaries and Benefits	891,248	$ 899,358	8,110	0.9%	847,137	(44,111)	-5.2%
Purchased Medical Services	183,621	181,492	(2,129)	-1.2%	170,795	(12,826)	-7.5%
Supplies	325,986	300,813	(25,173)	-8.4%	282,382	(43,604)	-15.4%
Other	144,526	149,489	4,963	3.3%	144,254	(272)	-0.2%
Depreciation	54,445	51,508	(2,937)	-5.7%	50,709	(3,736)	-7.4%
OPERATING EXPENSES	1,599,826	1,582,660	(17,166)	-1.1%	1,495,277	(104,549)	-7.0%
OPERATING INCOME (LOSS)	**$ 18,016**	**$ (27)**	**$ 18,043**	**-66825.9%**	**$ (20,760)**	**38,776**	**186.8%**
Grants and Contributions	(135)	25,252	(25,387)	-100.5%	22,298	(22,433)	-100.6%
Other nonoperating revenue (expense	34,812	22,680	12,132	-53.5%	28,371	6,441	22.7%
Nonoperating Income	34,677	47,932	(13,255)	-27.7%	50,669	(15,992)	-31.6%
Total Net Income (Loss)	$ 52,693	$ 47,905	$ 4,788	10.0%	$ 29,909	$ 22,784	76.2%
Cash Flow Margin	$ 72,461	$ 51,481	$ 20,980	40.8%	$ 29,949	$ 42,512	141.9%
Operating Cash Flow Margin %	4.5%	3.3%	59.6%		2.0%		
Operating Margin %	1.1%	0.0%	51.2%		-1.4%		

Total All Entities Income Statement FYTD April 2024

All Entities Year to Date Income Statement

(Dollars in Thousands)	FY 24 Actual	FY 24 Budget	Var From Budget	%Var From Budget	FY 23 Actual	Var FY24-23	%Var FY24-23
REVENUES							
Net Patient Revenues	$ 828,133	$795,068	$ 33,065	4.2%	$ 740,363	$ 87,770	11.9%
Net Ad Valorem Taxes	487,030	487,019	11	0.0%	468,291	18,739	4.0%
Government Programs	344,582	344,526	56	0.0%	292,363	52,219	17.9%
Stimulus Funds	11,554	11,554	-	0.0%	29,167	(17,613)	-60.4%
Premium Revenues	550,790	556,352	(5,562)	-1.0%	715,303	(164,513)	-23.0%
Other	172,220	150,102	22,118	14.7%	151,288	20,932	13.8%
OPERATING REVENUES	2,394,309	2,344,621	49,688	2.1%	2,396,775	(2,466)	-0.1%
EXPENSES							
Salaries & Benefits	1,029,899	1,032,789	2,890	0.3%	973,430	(56,469)	-5.8%
Purchased Medical Service	183,621	181,492	(2,129)	-1.2%	170,795	(12,826)	-7.5%
Supplies	374,521	345,714	(28,807)	-8.3%	329,877	(44,644)	-13.5%
Other	229,987	225,444	(4,543)	-2.0%	325,283	95,296	29.3%
Claims	475,003	507,203	32,200	6.3%	600,422	125,419	20.9%
Depreciation	55,770	52,709	(3,061)	-5.8%	52,253	(3,517)	-6.7%
OPERATING EXPENSES	2,348,801	2,345,351	(3,450)	-0.1%	2,452,060	103,259	4.2%
OPERATING INCOME (LOSS)	**$ 45,508**	**$ (730)**	**$ 46,238**	**-6334.0%**	**$ (55,285)**	**$ 100,793**	**182.3%**
Nonoperating Income	43,807	44,058	(251)	-0.6%	54,030	(10,223)	-18.9%
Total Net Income (Loss)	$ 89,315	$ 43,328	$ 45,987	106.1%	$ (1,255)	$ 90,570	7216.7%
Cash Flow Margin	$ 101,278	$ 51,979	$ 49,299	94.8%	$ (3,032)	$ 104,310	3440.3%
Operating Cash Flow Margin %	4.2%	2.2%	99.2%		-0.1%		
Operating Margin %	1.90%	-0.03%	93.1%		-2.3%		

Parkland

Key Statistics

Parkland

Hospital Key Statistics
MTD April 2024

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	4,930	4,839	91	1.9%	4,729	4.3%
Average Daily Census (Adult, NICU and Obs)	891	837	54	6.5%	832	7.1%
Average Length of Stay (Adult)	6.12	6.09	(0.03)	-0.5%	6.25	2.1%
Case Mix Index (Acute Service Line)	1.96	1.95	0.01	0.5%	1.94	1.0%
Emergency Visits	20,862	21,226	(364)	-1.7%	20,164	3.5%
Ambulatory Visits *	107,540	101,628	5,912	5.8%	93,771	14.7%
Surgeries	1,954	1,820	134	7.4%	1,793	9.0%
Deliveries	986	959	27	2.8%	967	2.0%

* Totals now include Employee Health Integration clinic visits

Hospital Key Statistics
FYTD April 2024

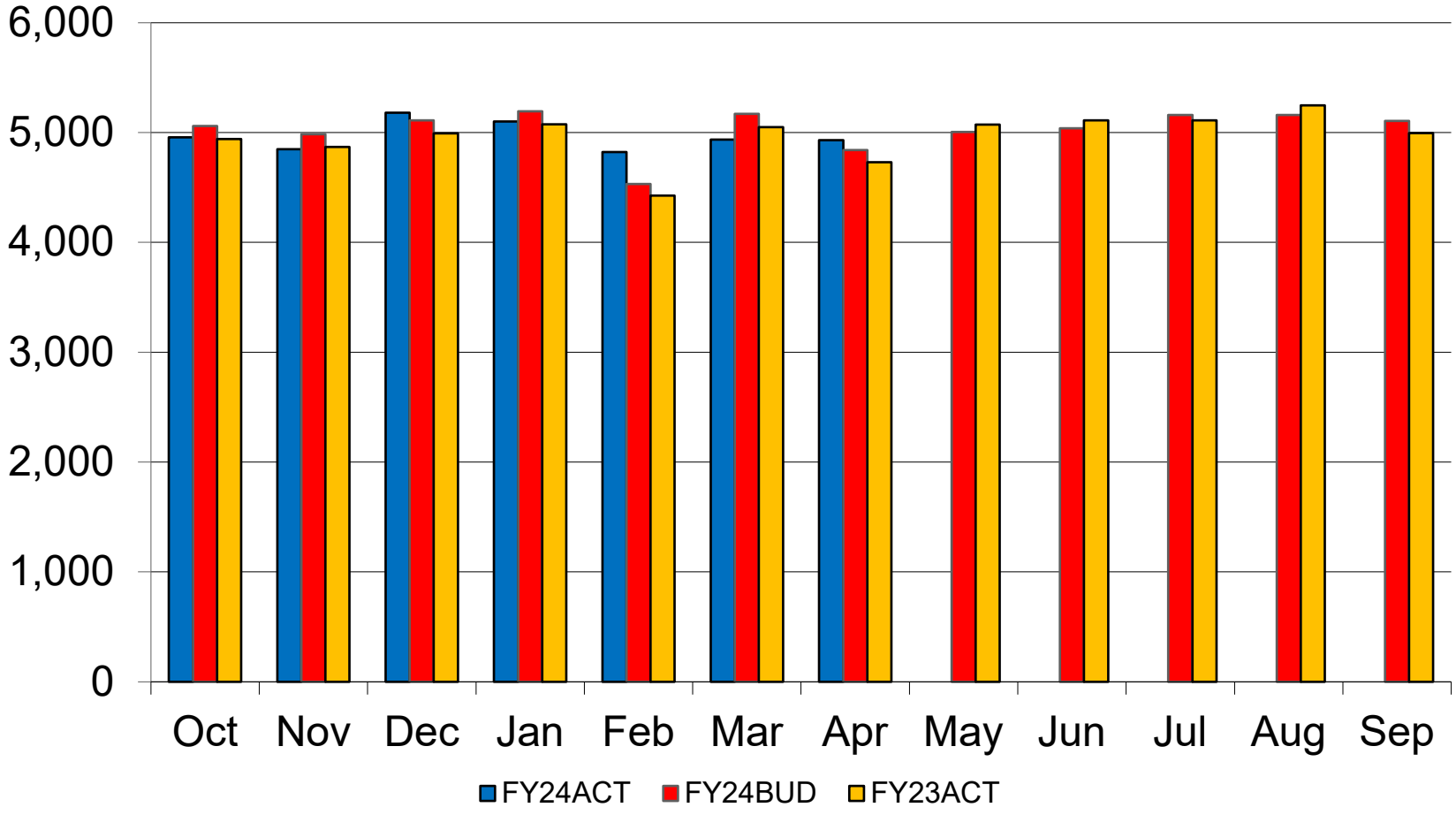
	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	34,756	34,884	(128)	-0.4%	34,080	2.0%
Average Daily Census (Adult, NICU and Obs)	874	864	10	1.2%	858	1.9%
Average Length of Stay (Adult)	6.04	5.91	(0.13)	-2.2%	6.03	-0.2%
Case Mix Index (Acute Service Line)	1.98	1.95	0.03	1.5%	1.96	1.0%
Emergency Visits	144,916	149,662	(4,746)	-3.2%	141,156	2.7%
Ambulatory Visits *	708,107	706,295	1,812	0.3%	676,912	4.6%
Surgeries	12,610	12,592	18	0.1%	12,415	1.6%
Deliveries	7,427	7,349	78	1.1%	7,406	0.3%

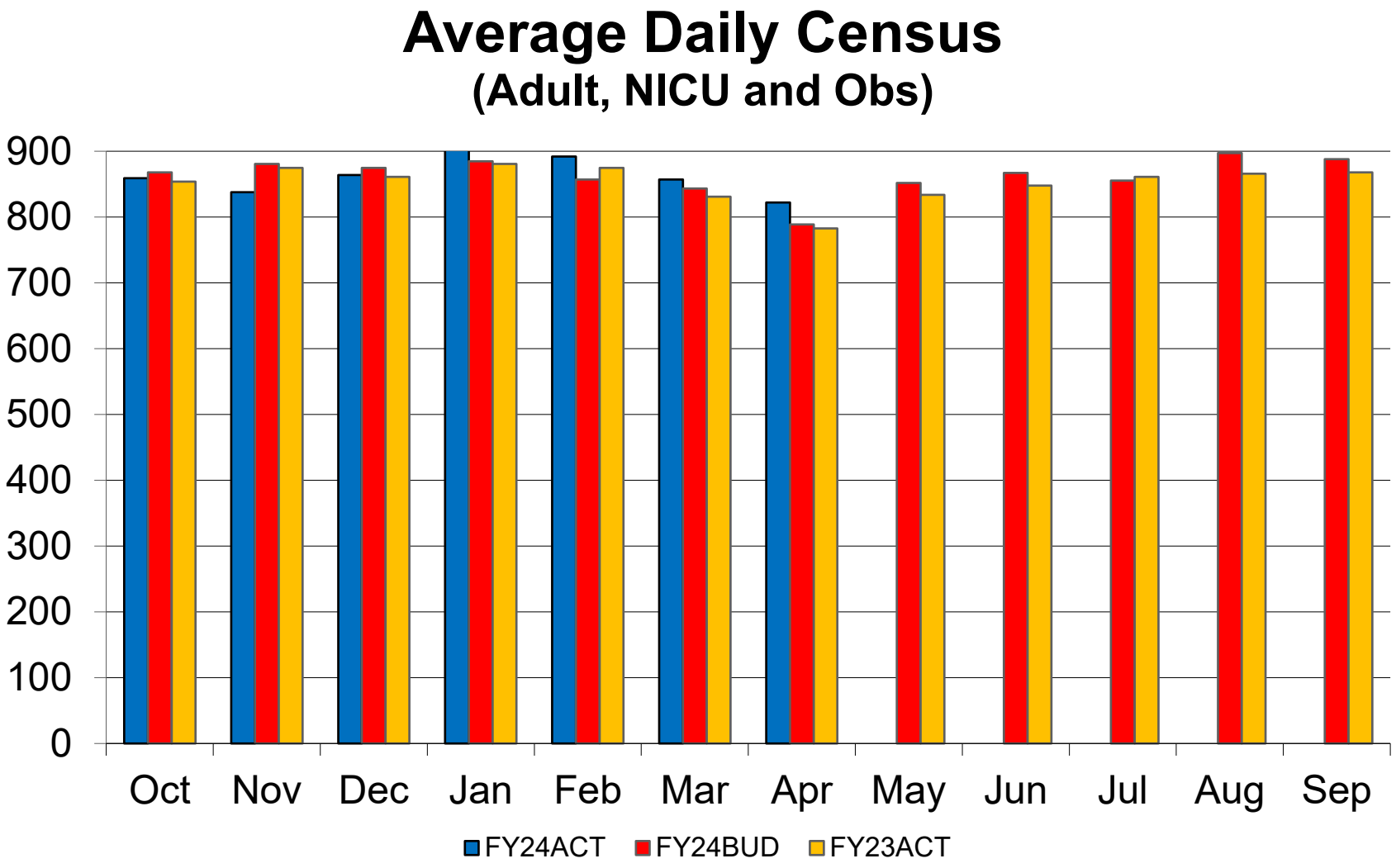
* Totals now include Employee Health Integration clinic visits

Parkland

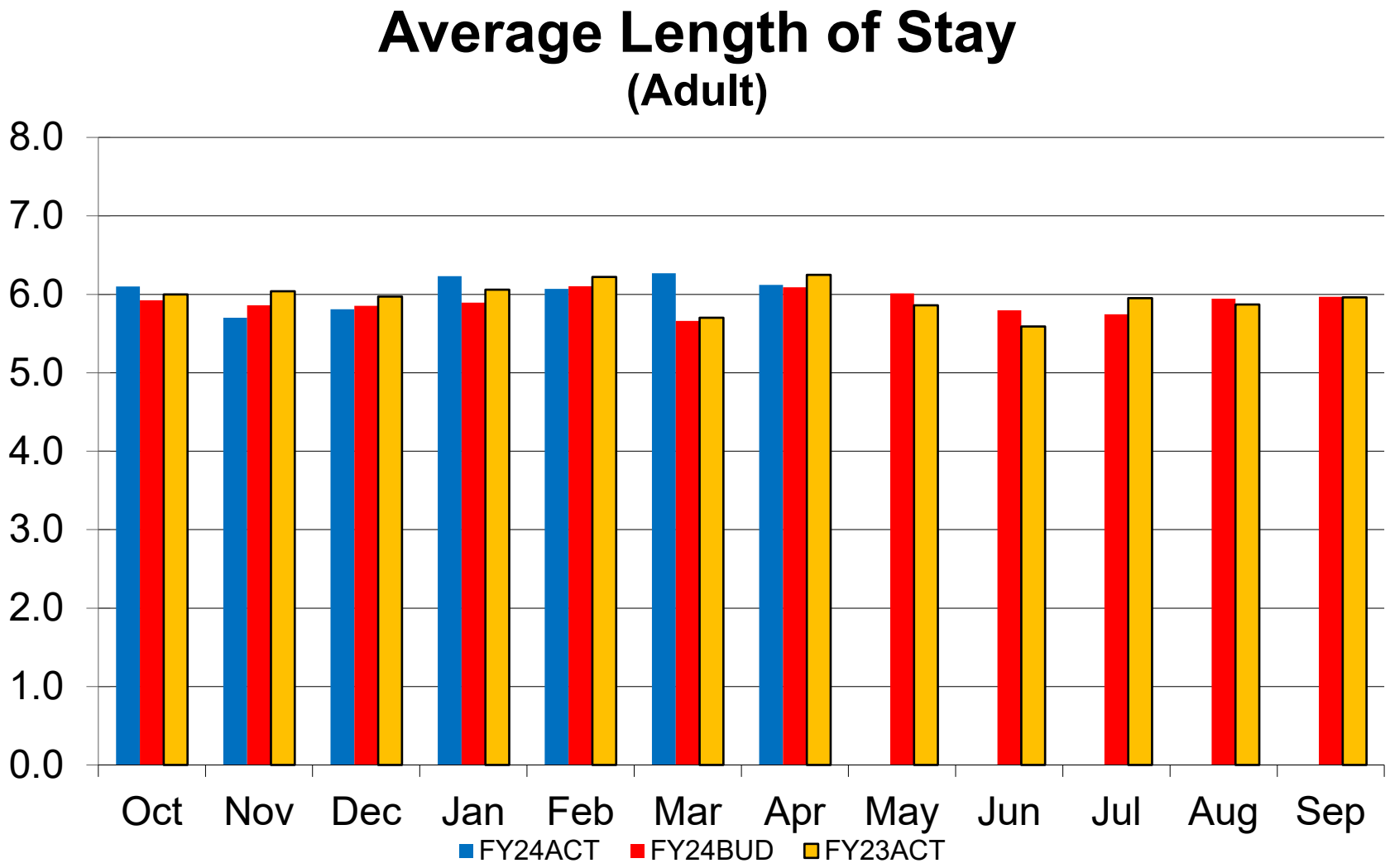
Volumes
Discharges

Hospital Discharges
(Adult, NICU and Obs)

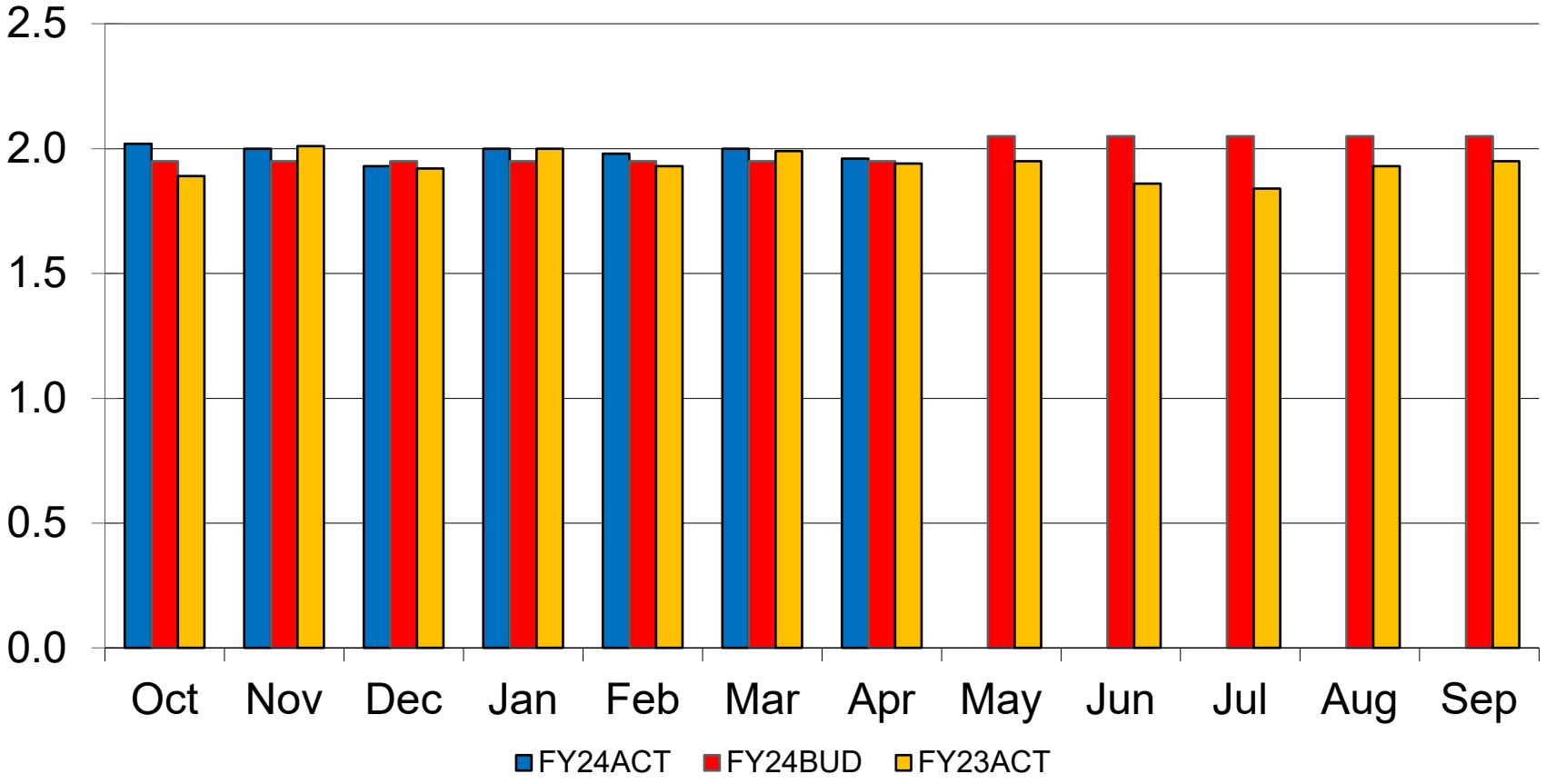



Average Daily Census
(Adult, NICU and Obs)
900
800
700
600
500
400
300
200
100
0
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
FY24ACT
FY24BUD
FY23ACT

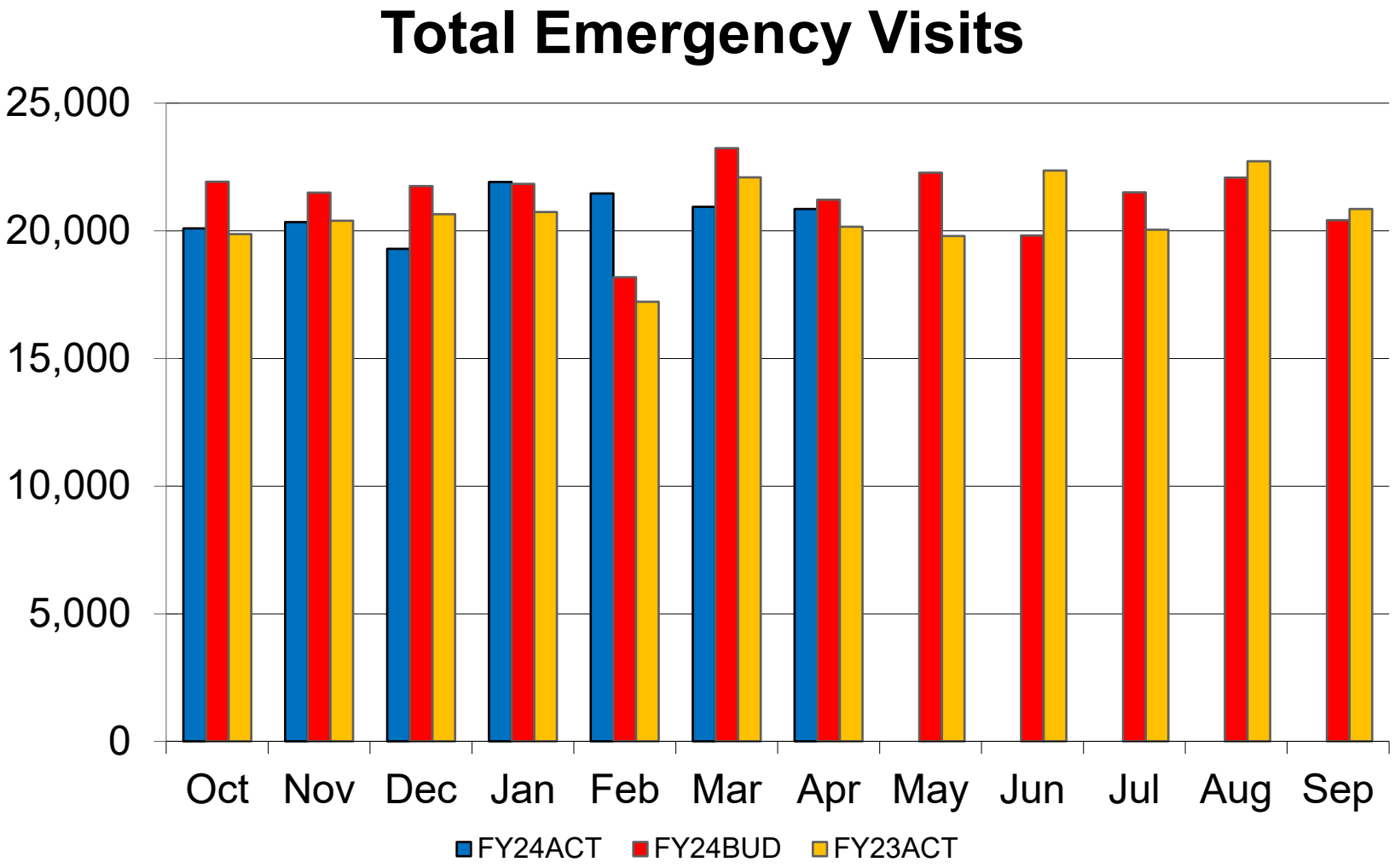
Volumes
Average Length of Stay



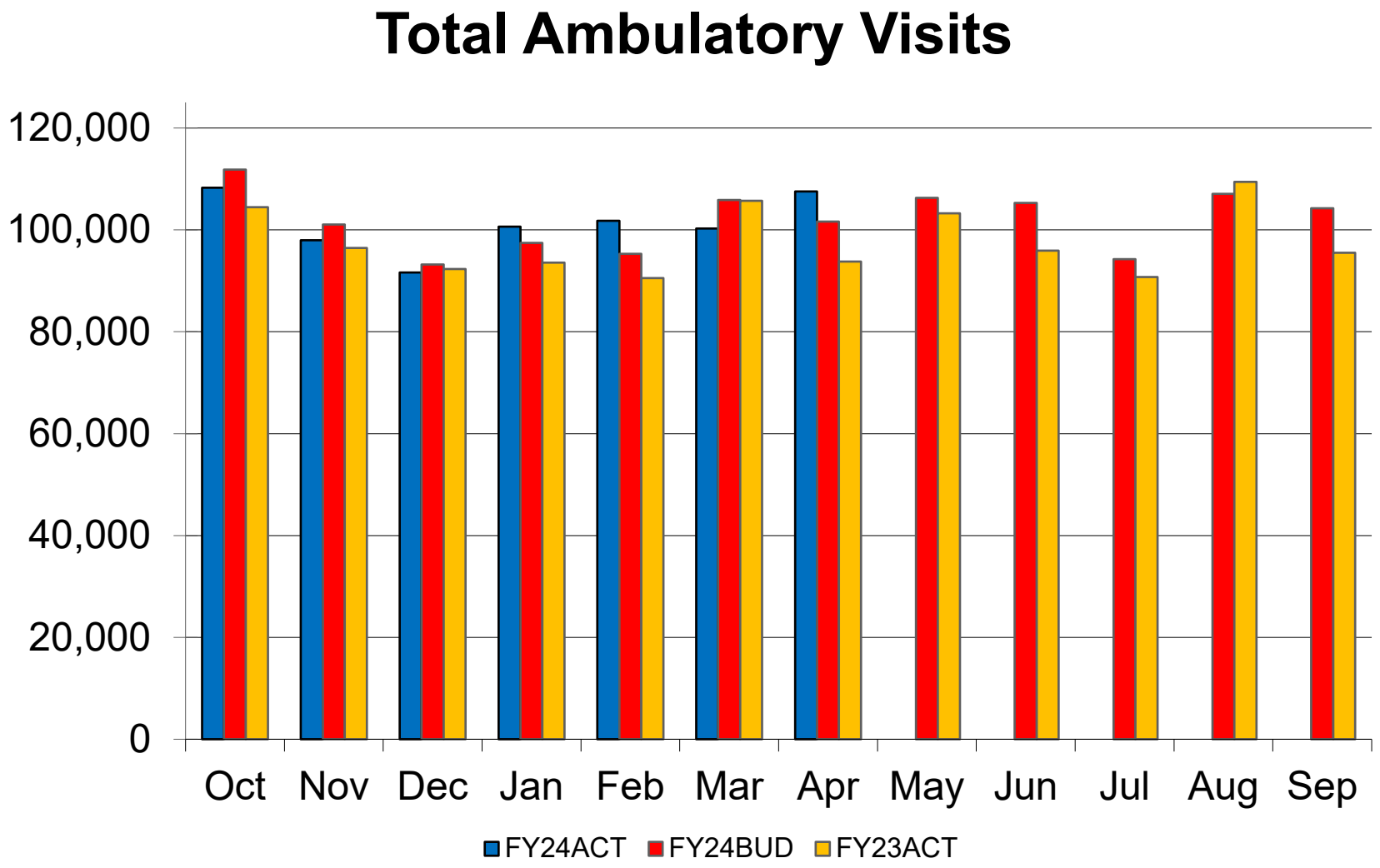
Case Mix Index
(Acute Service Line)

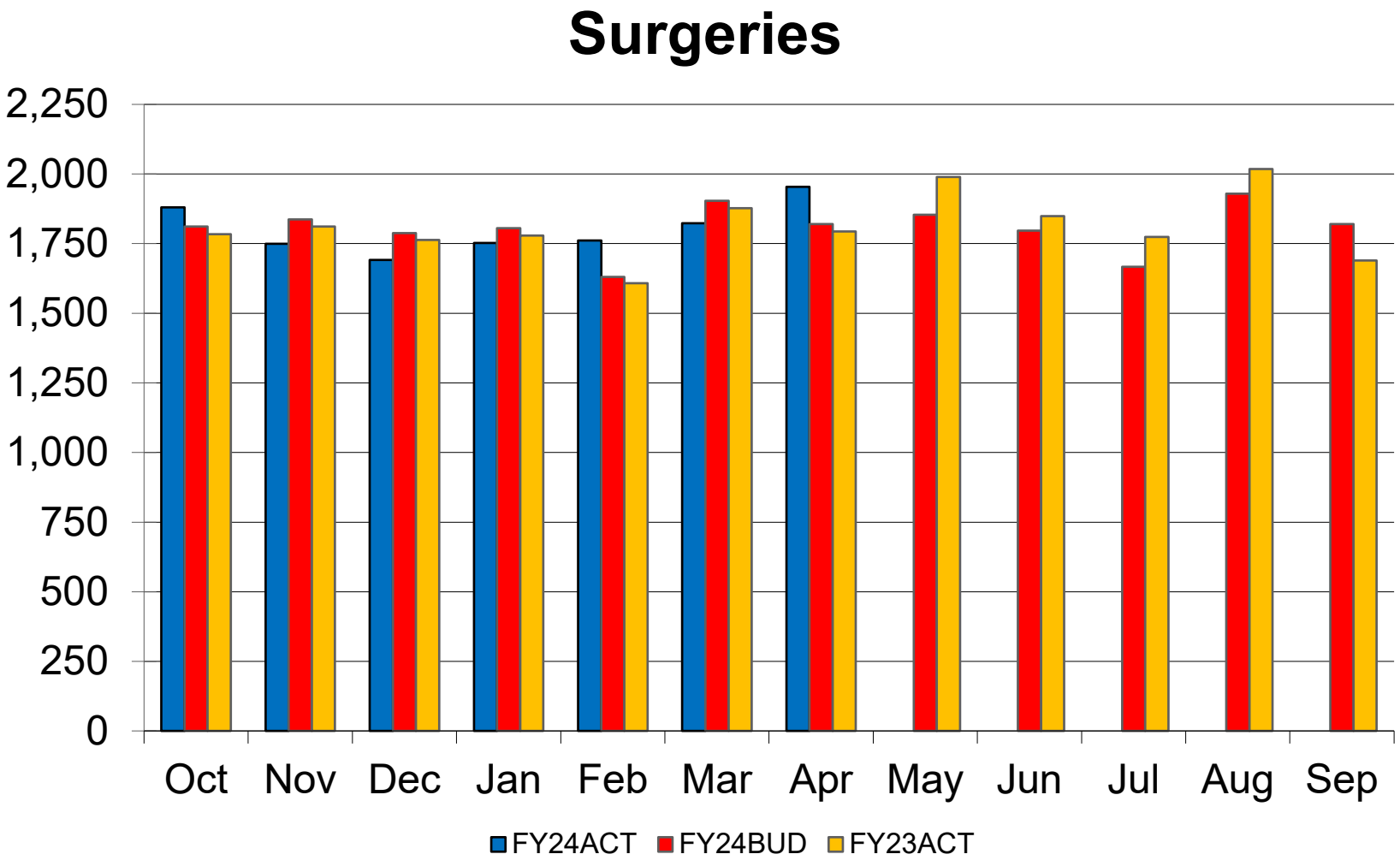


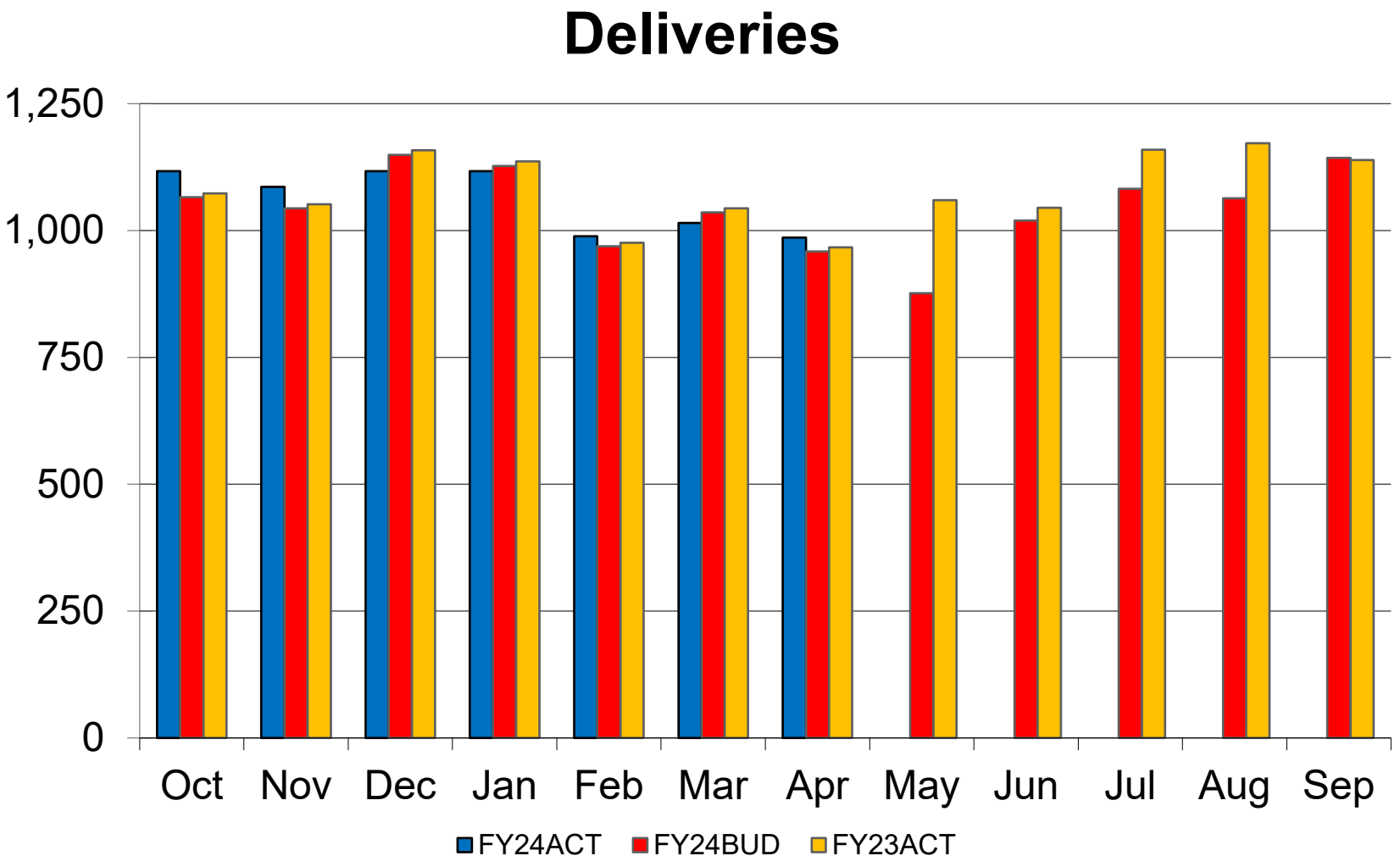
Volumes
Emergency Visits



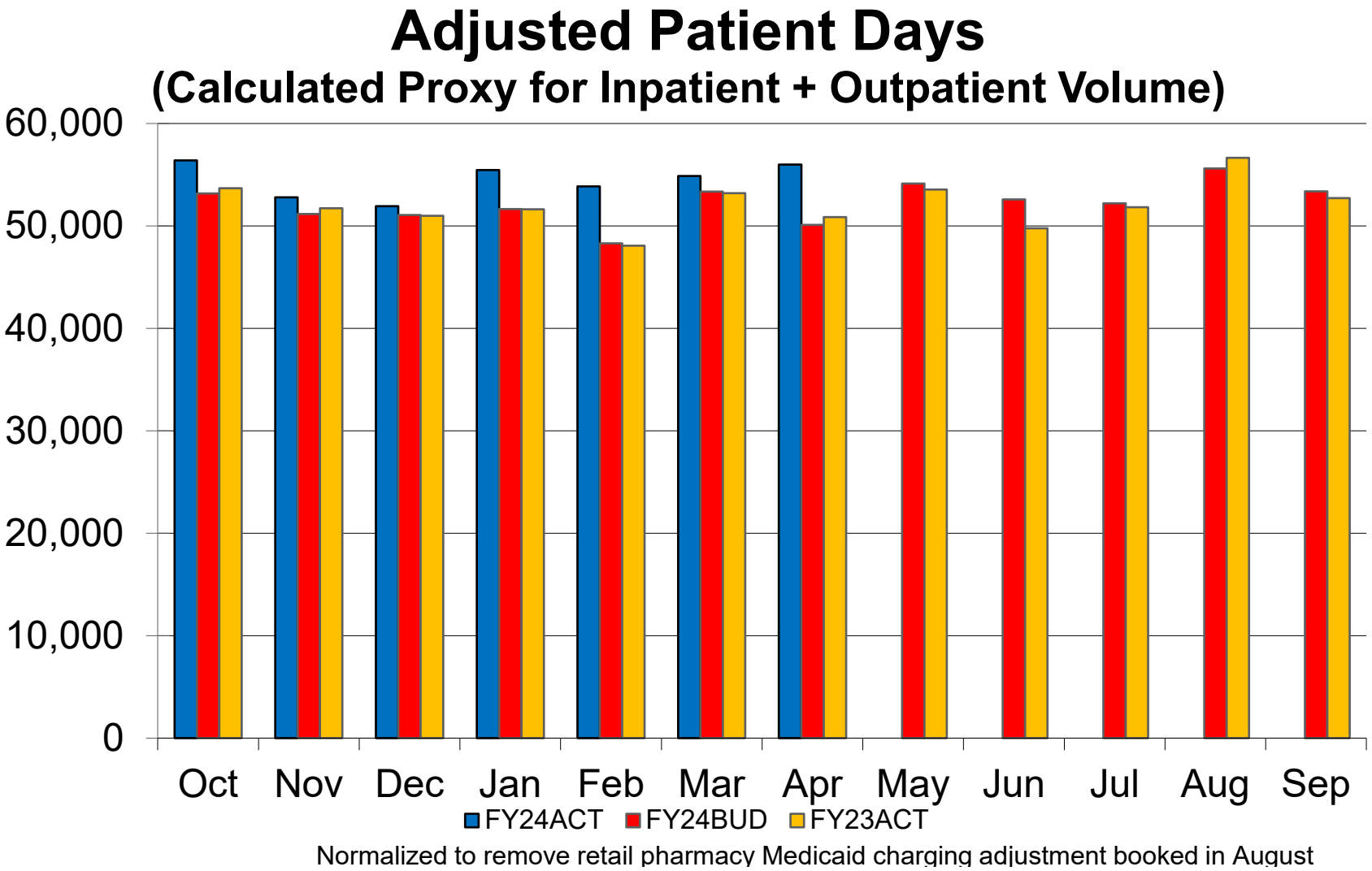
Volumes
Ambulatory Visits




Surgeries
2,250
2,000
1,750
1,500
1,250
1,000
750
500
250
0
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
FY24ACT
FY24BUD
FY23ACT

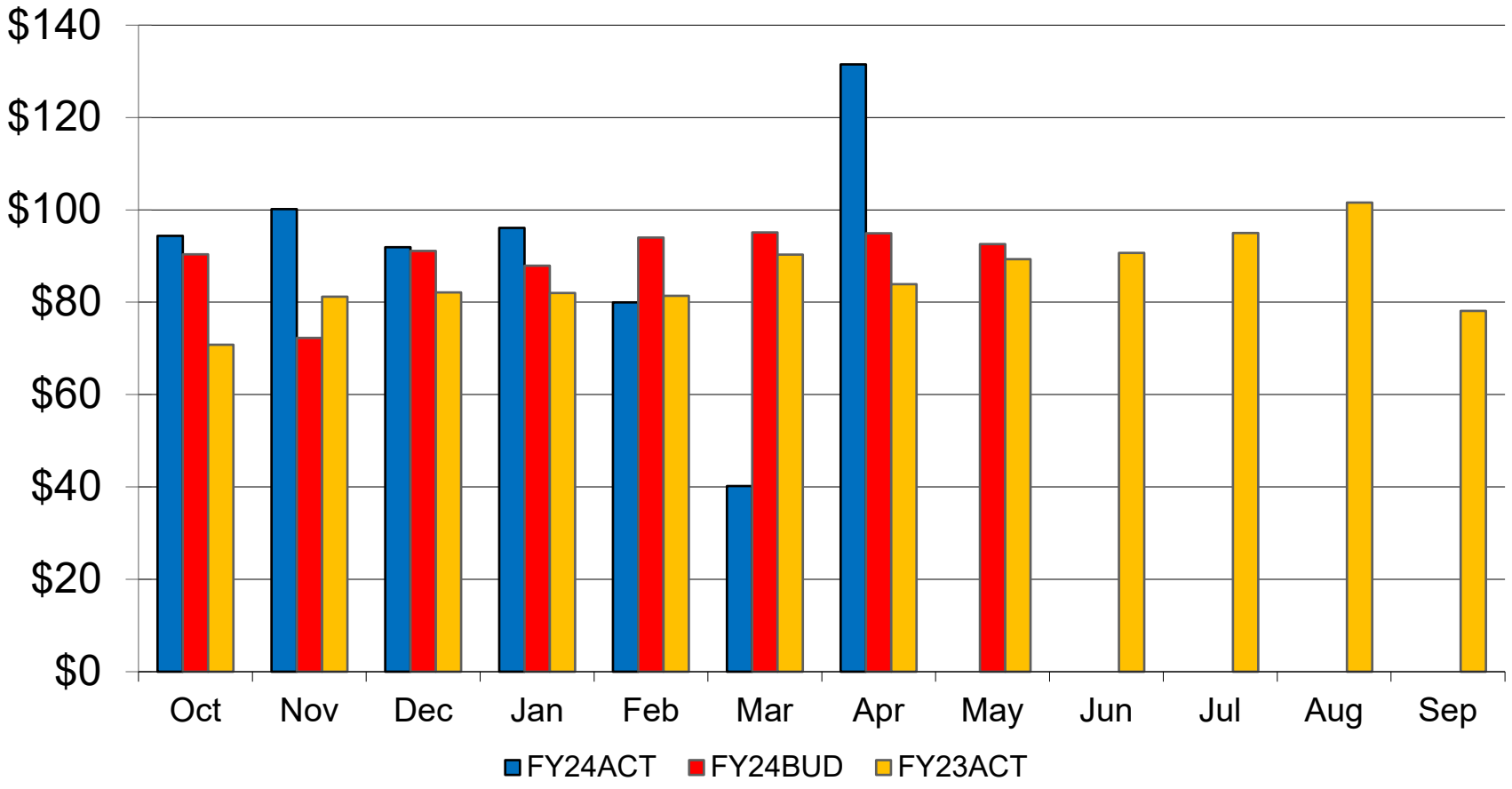

Deliveries
1,250
1,000
750
500
250
0
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
FY24ACT
FY24BUD
FY23ACT

Volumes
Adjusted Patient Days

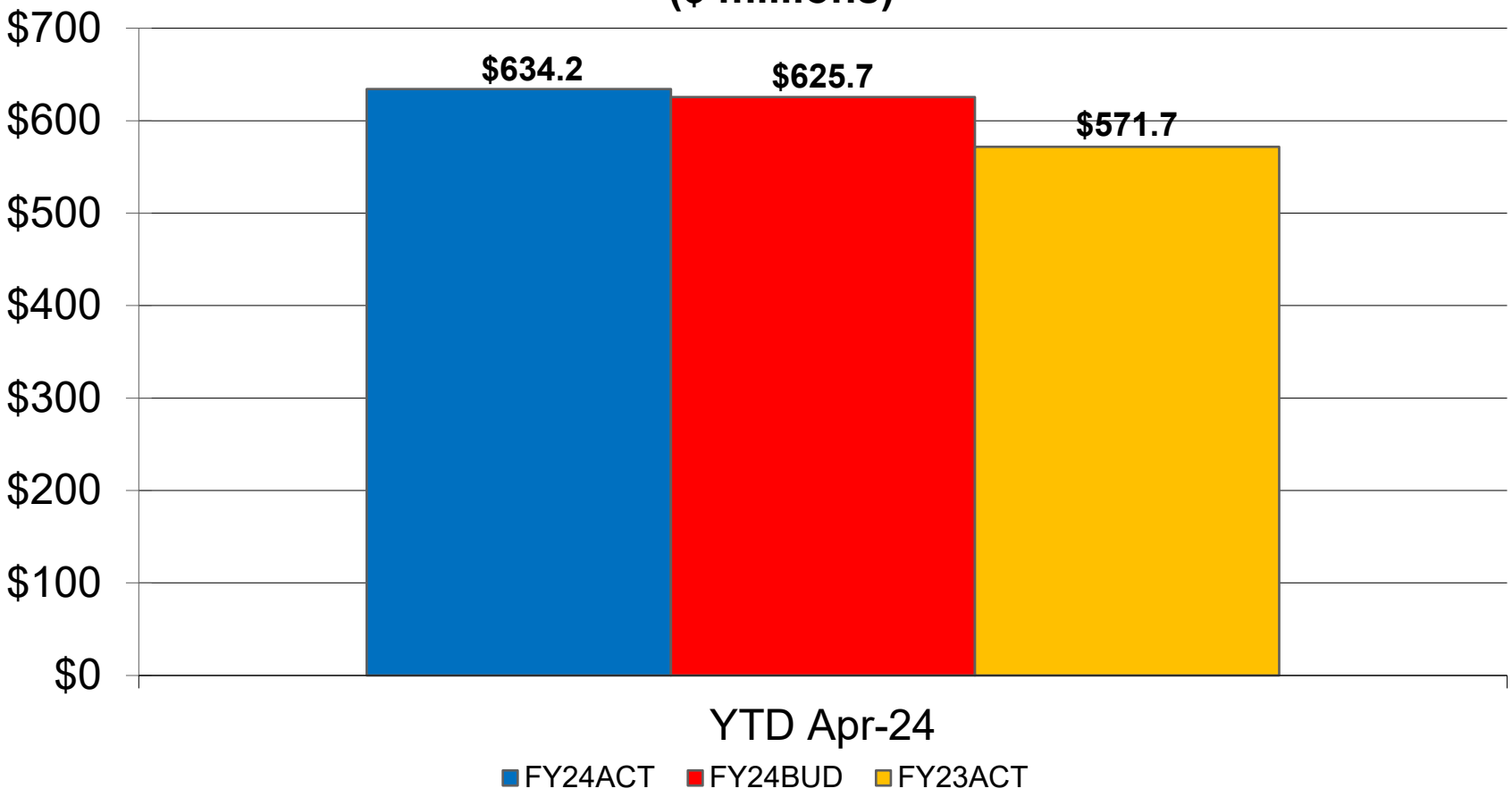


Key Operating Performance Metrics

Patient Cash Collections
($ millions)



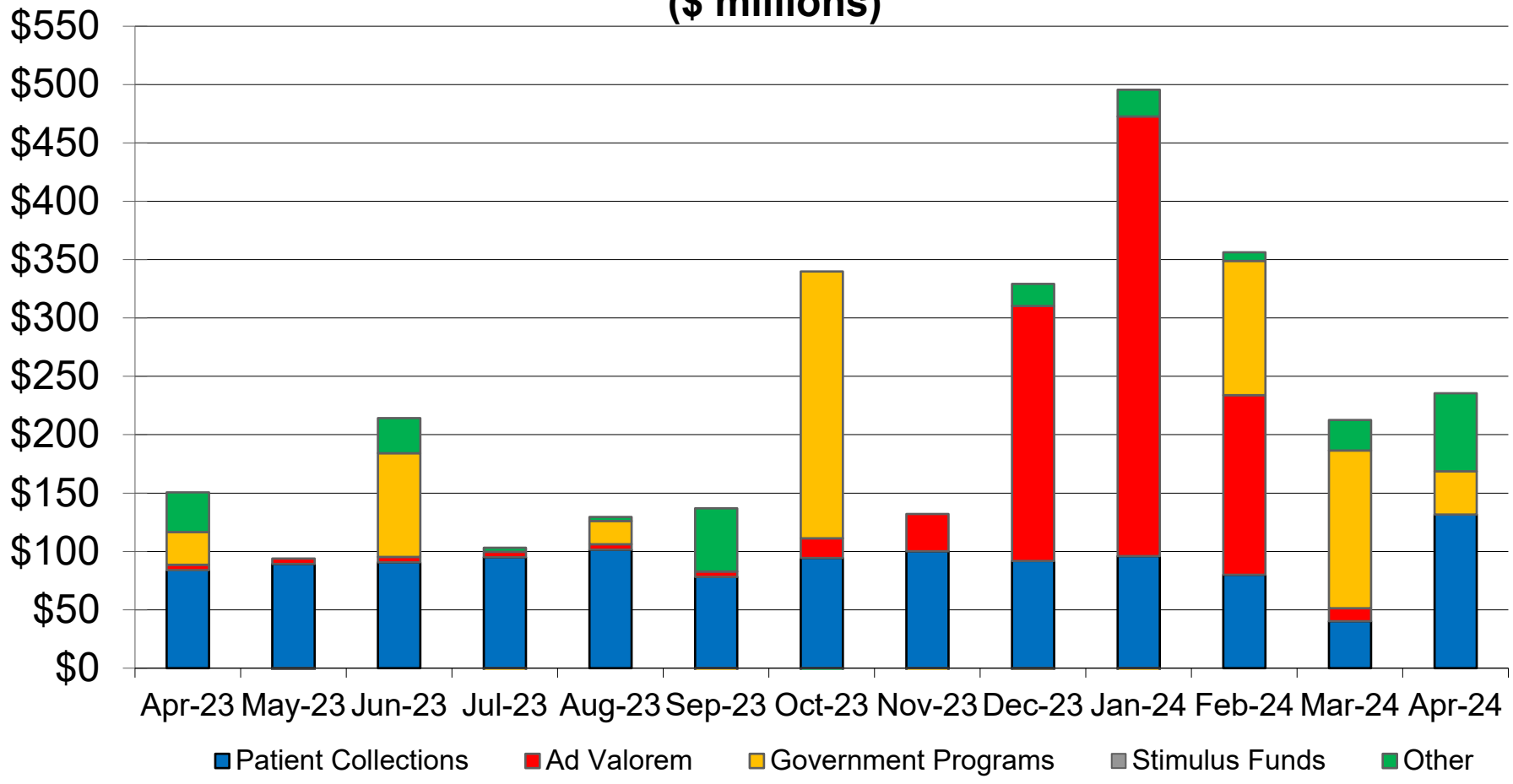
Patient Cash Collections
Cumulative Year to Date
($ millions)



Key Operating Performance Metrics

Total Cash Collections

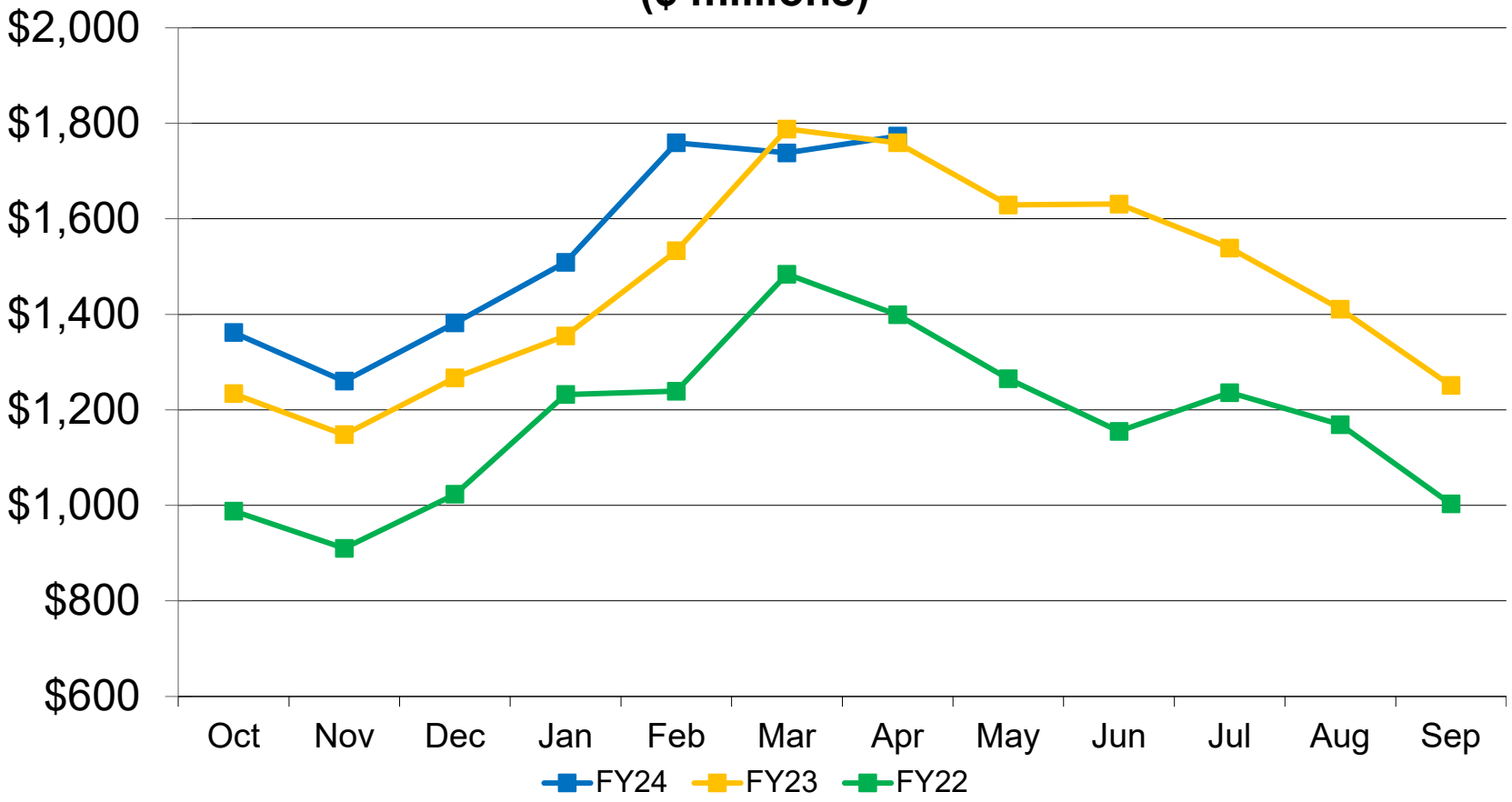
($ millions)



Key Operating Performance Metrics

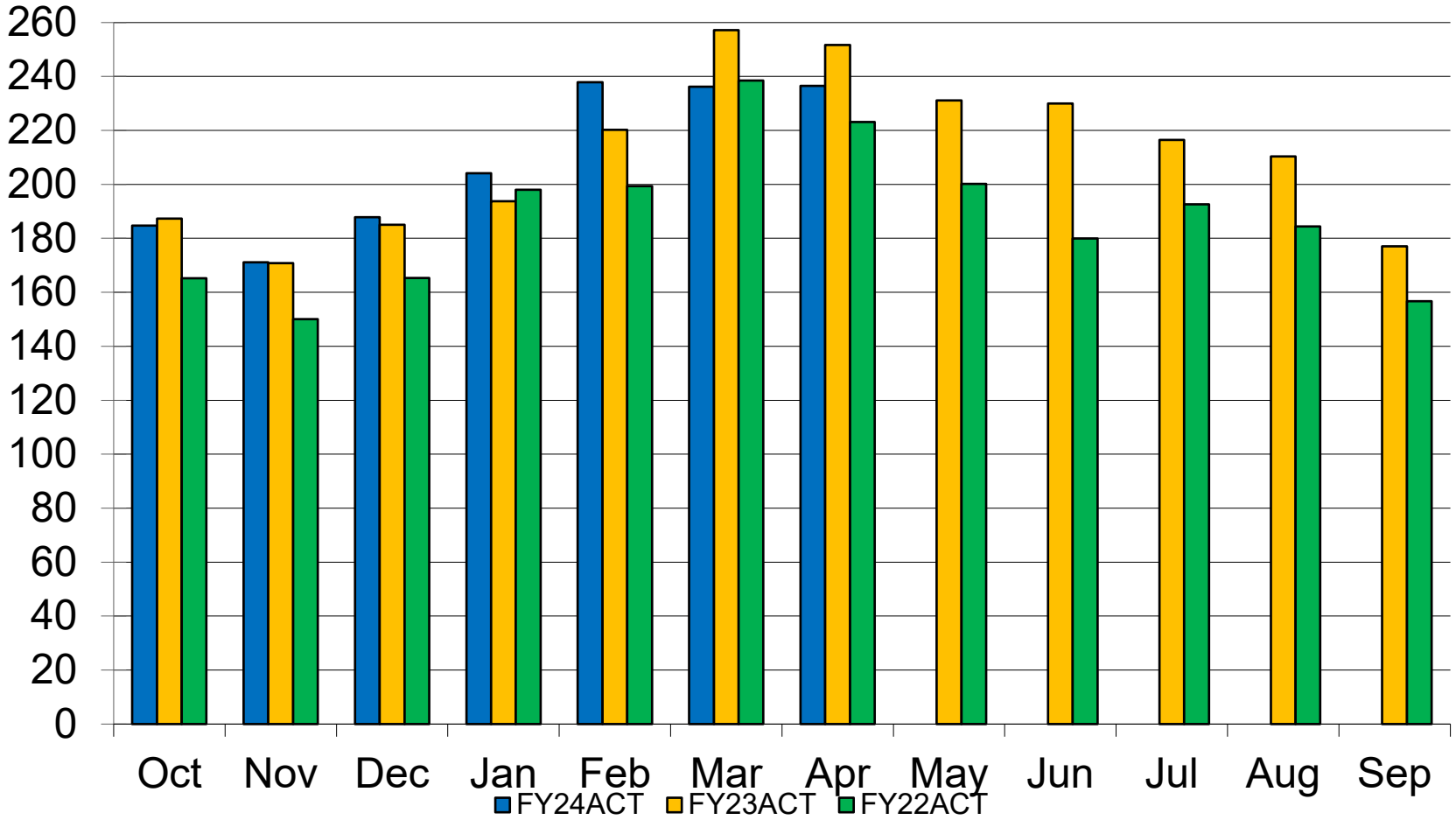
Cash Balance Trending

($ millions)



Key Operating Performance Metrics

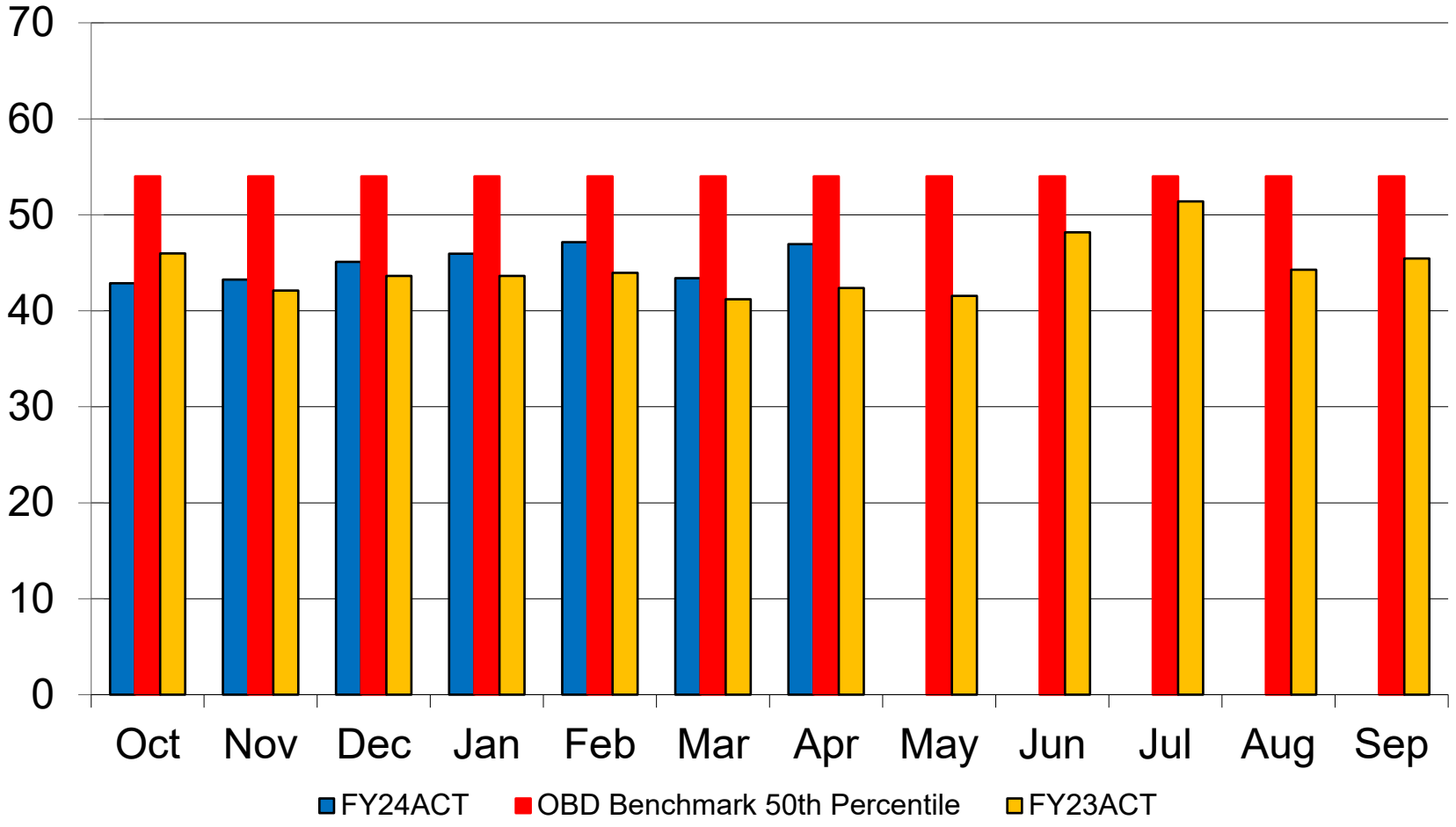
Days Cash on Hand

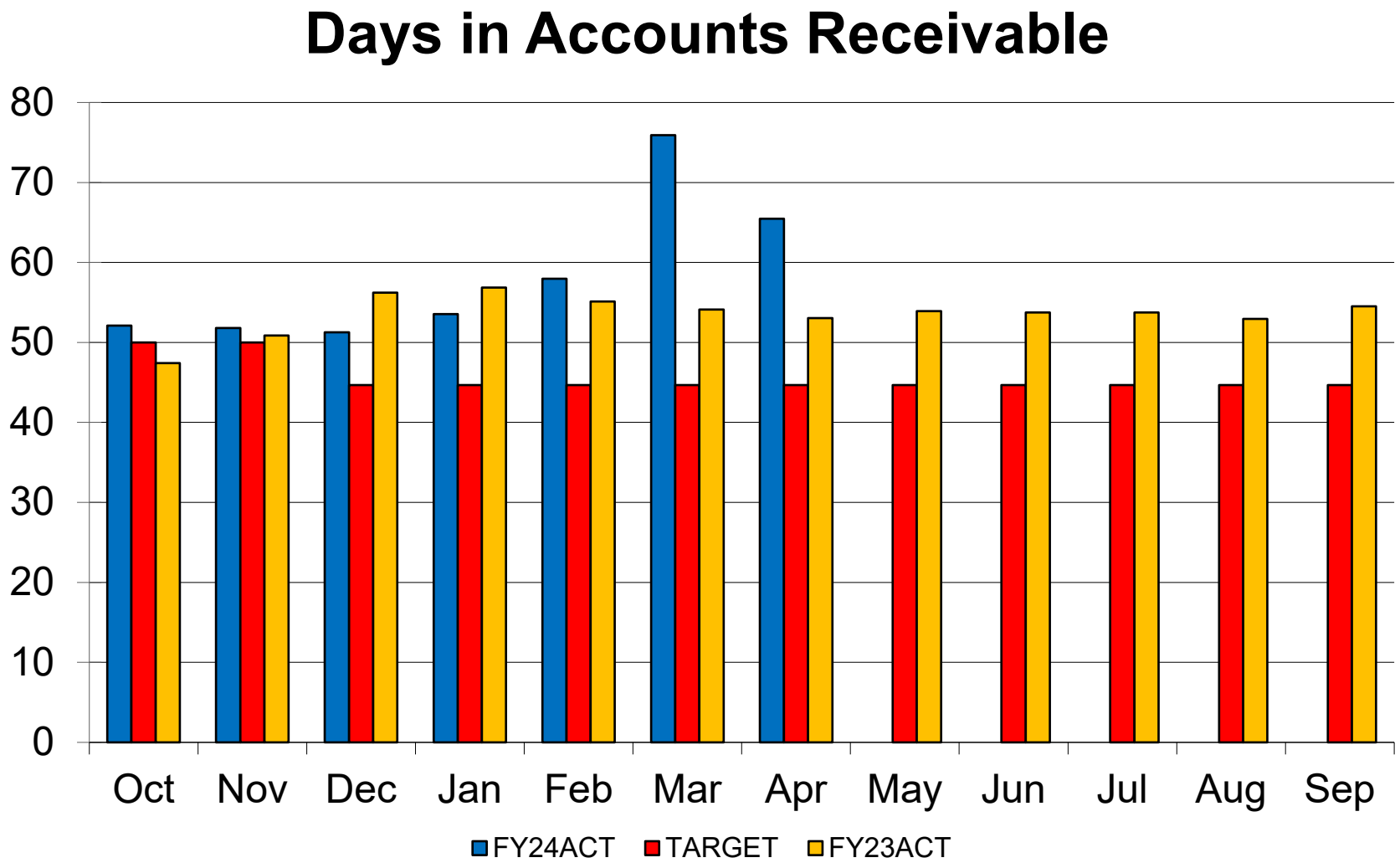


Excludes LPPF and insurance and debt reserves, which are included in total cash

Key Operating Performance Metrics

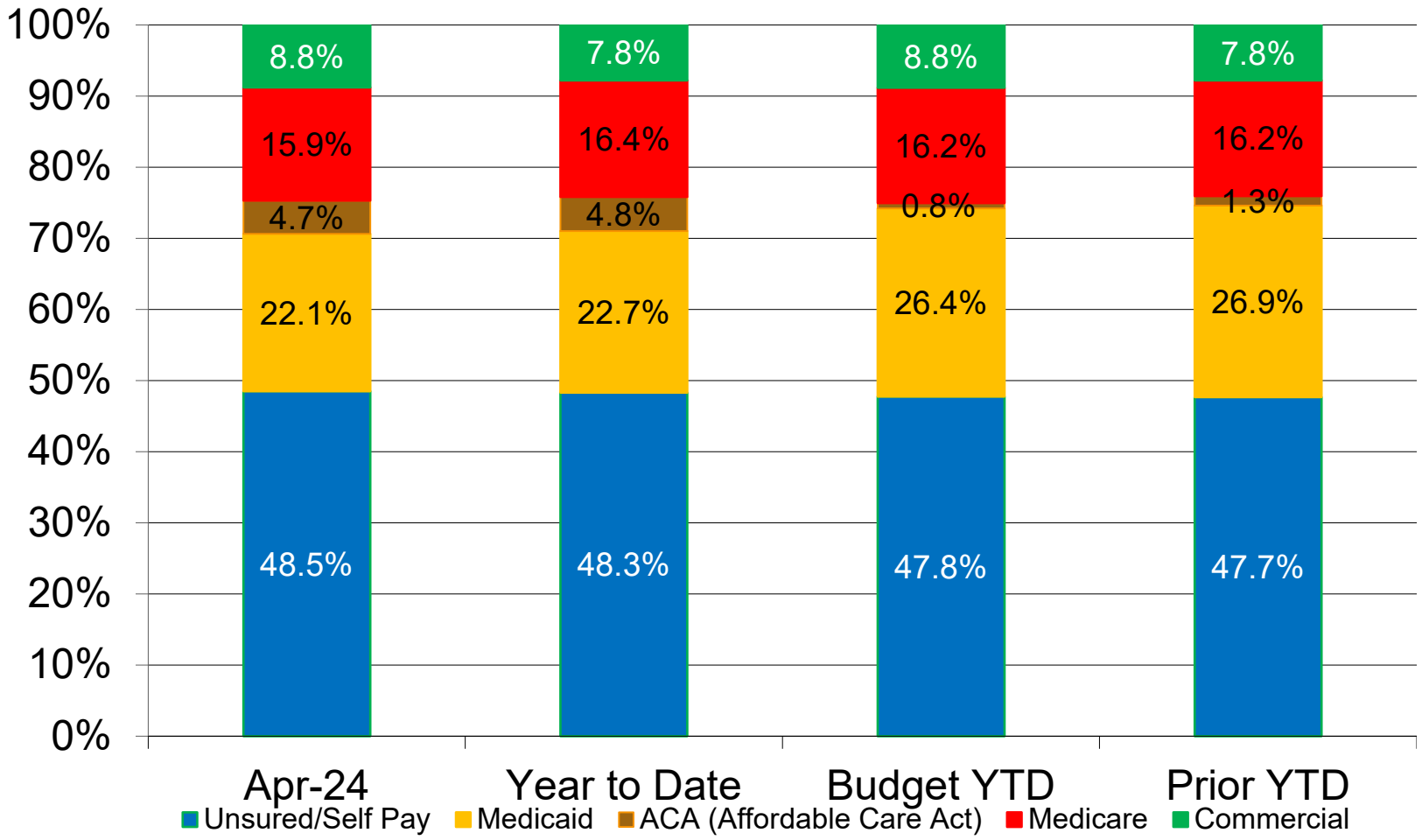
Days in Accounts Payable




Days in Accounts Receivable
80
70
60
50
40
30
20
10
0
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
FY24ACT
TARGET
FY23ACT

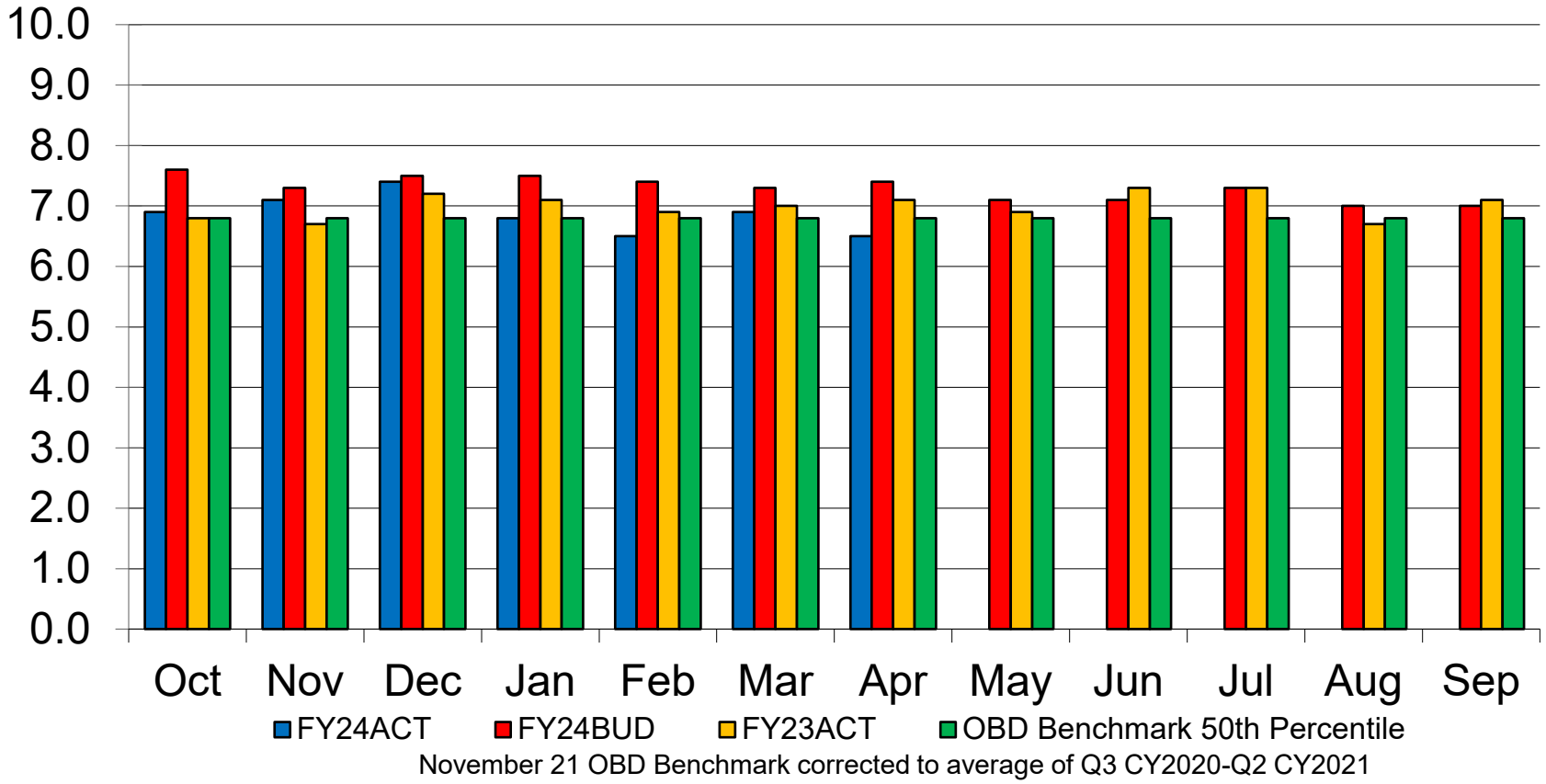
Key Operating Performance Metrics

Gross Patient Revenue By Payor Type



FTEs per Adjusted Occupied Bed

(includes Contract Labor and excludes Nursing Homes and Jail)



November 21 OBD Benchmark corrected to average of Q3 CY2020-Q2 CY2021

Parkland

Appendix

PCHP Financial Performance Current Month –April 2024

PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 24 Actual	FY 24 Budget	Var From Budget	%Var From Budget	FY 23 Actual	Var FY24-23	%Var FY24-23
MEMBERSHIP	171,613	153,626	17,987	11.7%	252,939	(81,326)	-32.2%
REVENUE							
Premium/DSP	$ 41,321	$ 43,531	$ (2,211)	-5.1%	$ 67,923	$ (26,602)	-39.2%
NAIP/DPP	37,642	31,391	6,251	19.9%	36,842	800	2.2%
OPERATING REVENUE	78,963	74,923	4,040	5.4%	104,765	(25,802)	-24.6%
EXPENSE							
Administration	7,843	7,530	(313)	-4.2%	10,212	2,368	23.2%
Claims	68,525	68,592	67	0.1%	97,930	29,405	30.0%
OPERATING EXPENSE	76,369	76,123	(246)	-0.3%	108,142	31,773	29.4%
OPERATING INCOME (LOSS)	**$ 2,594**	**$ (1,200)**	**$ 3,794**	**316.2%**	**$ (3,377)**	**$ 5,971**	**176.8%**
Interest and Investment Income	1,673	778	895	115.1%	746	927	124.3%
Unrealized Gain (Loss) on Investments	(2,053)	0	(2,053)	0.0%	78	(2,131)	-2748.8%
Total Net Income (Loss)	$ 2,214	$ (422)	$ 2,636	625.0%	$ (2,553)	$ 4,768	186.7%
Operating Cash Flow Margin %	3.3%	-1.6%	4.9%	-305.2%	-3.2%		
Medical Loss Ratio (excluding DPP/NAIP)	72.8%	88.4%			92.3%		

PCHP Fiscal Year ends 12/31/2024

PCHP Financial Performance
Calendar YTD – April 2024

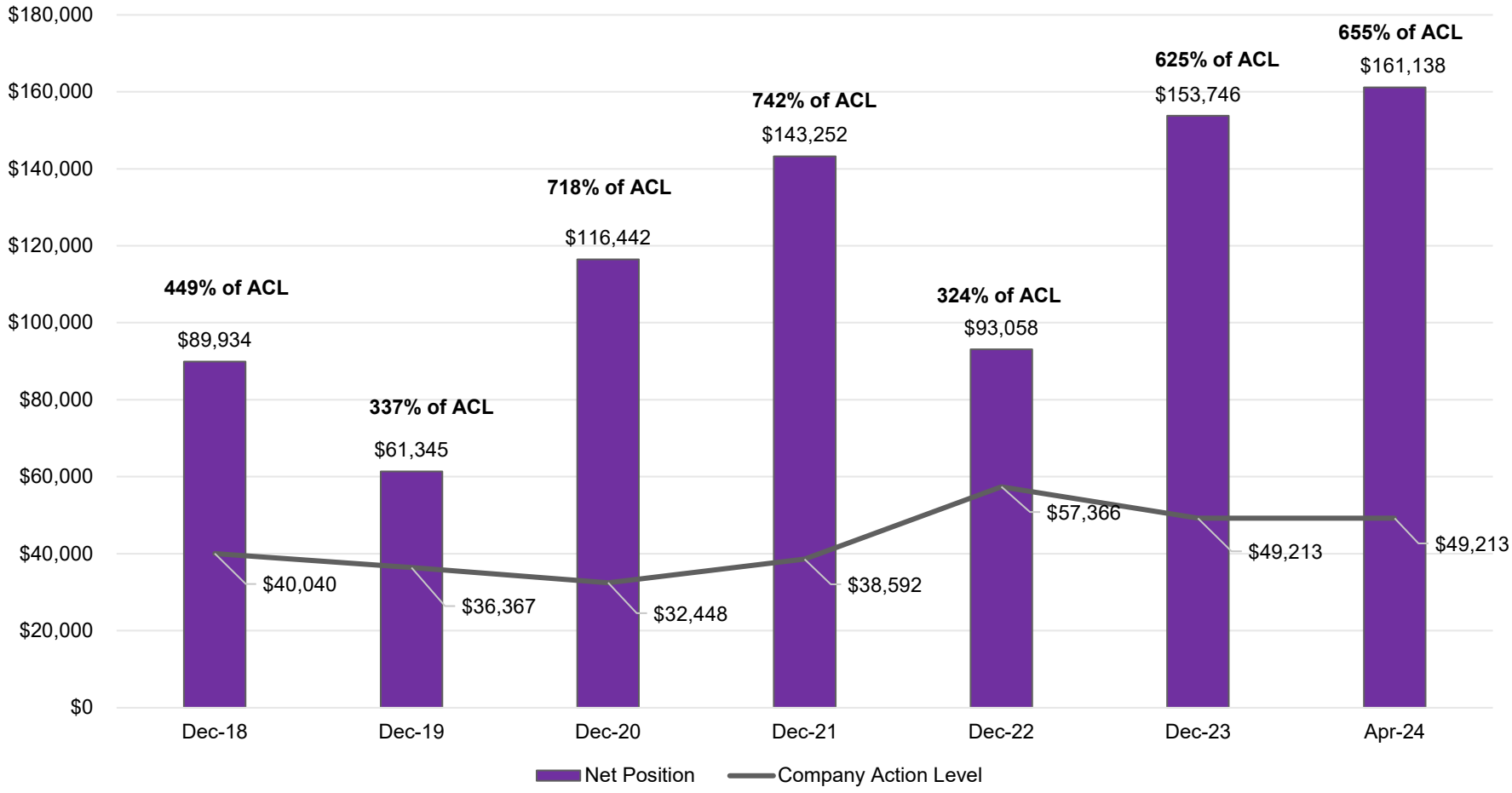
PCHP Year to Date Income Statement

(Dollars in Thousands)

	FY 24 Actual	FY 24 Budget	Var From Budget	%Var From Budget	FY 23 Actual	Var FY24-23	%Var FY24-23
MEMBERSHIP	669,123	628,461	40,662	6.5%	1,001,547	(332,424)	-33.2%
REVENUE							
Premium/DSP	$ 174,652	$ 177,698	$ (3,046)	-1.7%	$ 263,121	$ (88,469)	-33.6%
NAIP/DPP	141,330	129,096	12,234	9.5%	145,390	(4,060)	-2.8%
OPERATING REVENUE	315,982	306,795	9,188	3.0%	408,511	(92,529)	-22.7%
EXPENSE							
Administration	32,530	32,990	460	1.4%	40,198	7,668	19.1%
Claims	279,621	281,081	1,460	0.5%	367,303	87,682	23.9%
OPERATING EXPENSE	312,151	314,071	1,920	0.6%	407,502	95,350	23.4%
OPERATING INCOME (LOSS)	**$ 3,831**	**$ (7,277)**	**$ 11,107**	**152.6%**	**$ 1,010**	**$ 2,821**	**279.5%**
Interest and Investment Income	6,547	3,113	3,435	110.3%	3,041	3,506	115.3%
Unrealized Gain (Loss) on Investments	(2,987)	-	(2,987)	0.0%	1,347	(4,333)	-321.8%
Total Net Income (Loss)	$ 7,391	$ (4,164)	$ 11,556	277.5%	$ 5,397	$ 1,994	37.0%
Operating Cash Flow Margin %	1.2%	-2.4%	3.6%	-151.1%	0.2%		
Medical Loss Ratio (excluding DPP/NAIP)	79.8%	88.5%			87.2%		

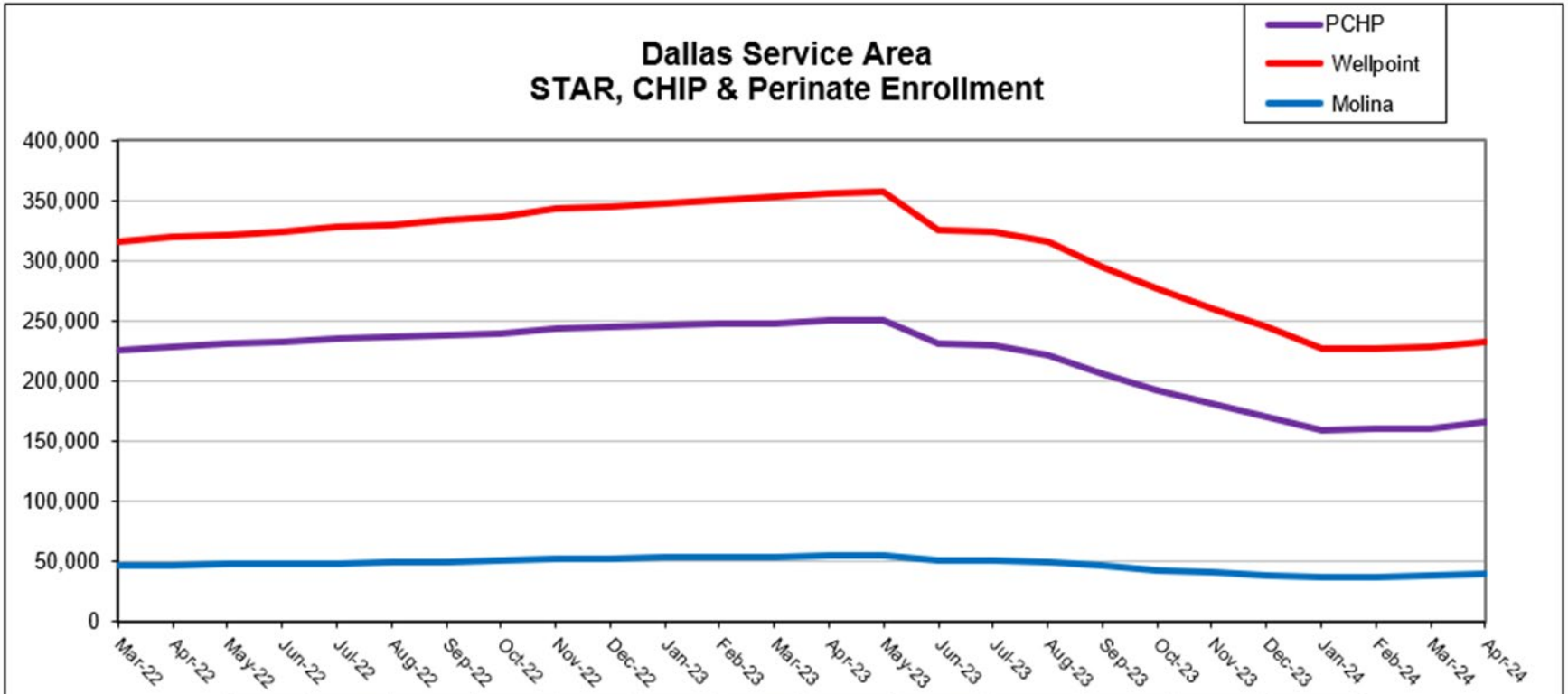
PCHP Fiscal Year ends 12/31/2024

PCHP Net Position vs Risk-Based Capital Requirements as of April 2024



- **Dollars in graph represented in Thousands**
- **Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)**
- **As of Dec 2023, Action Level was $49,213,370 and ACL was $24,606,685**

PCHP Enrollment



Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24
250,293	251,000	231,459	229,237	221,751	206,191	192,259	180,561	170,068	159,321	159,722	160,478	165,724

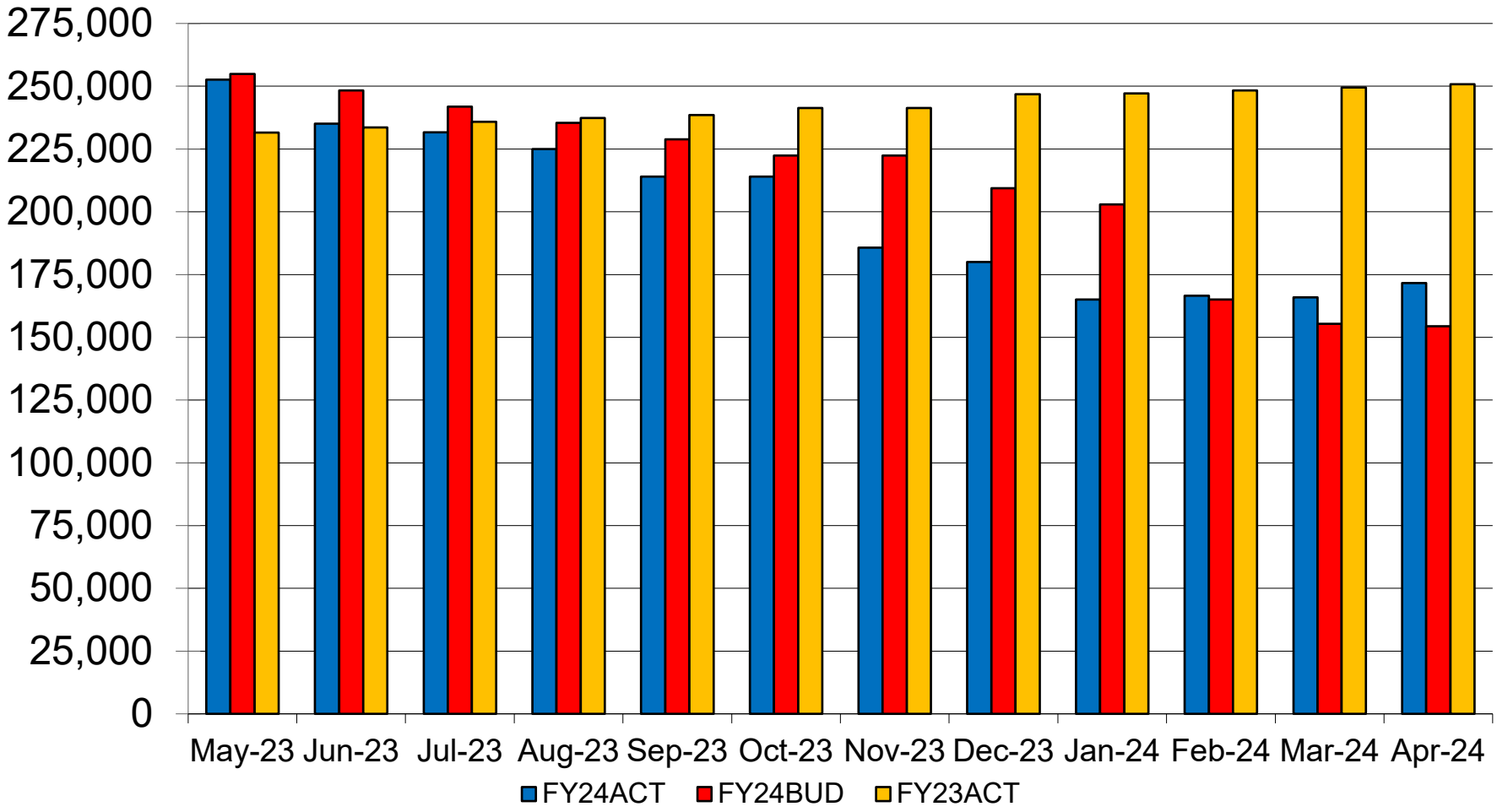
Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24
355,714	356,903	325,996	323,494	315,026	294,342	276,348	259,925	245,195	227,515	227,126	227,660	231,976

Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24
54,557	55,036	51,217	50,949	49,580	46,490	43,228	40,717	38,531	36,616	37,397	38,189	39,972

- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

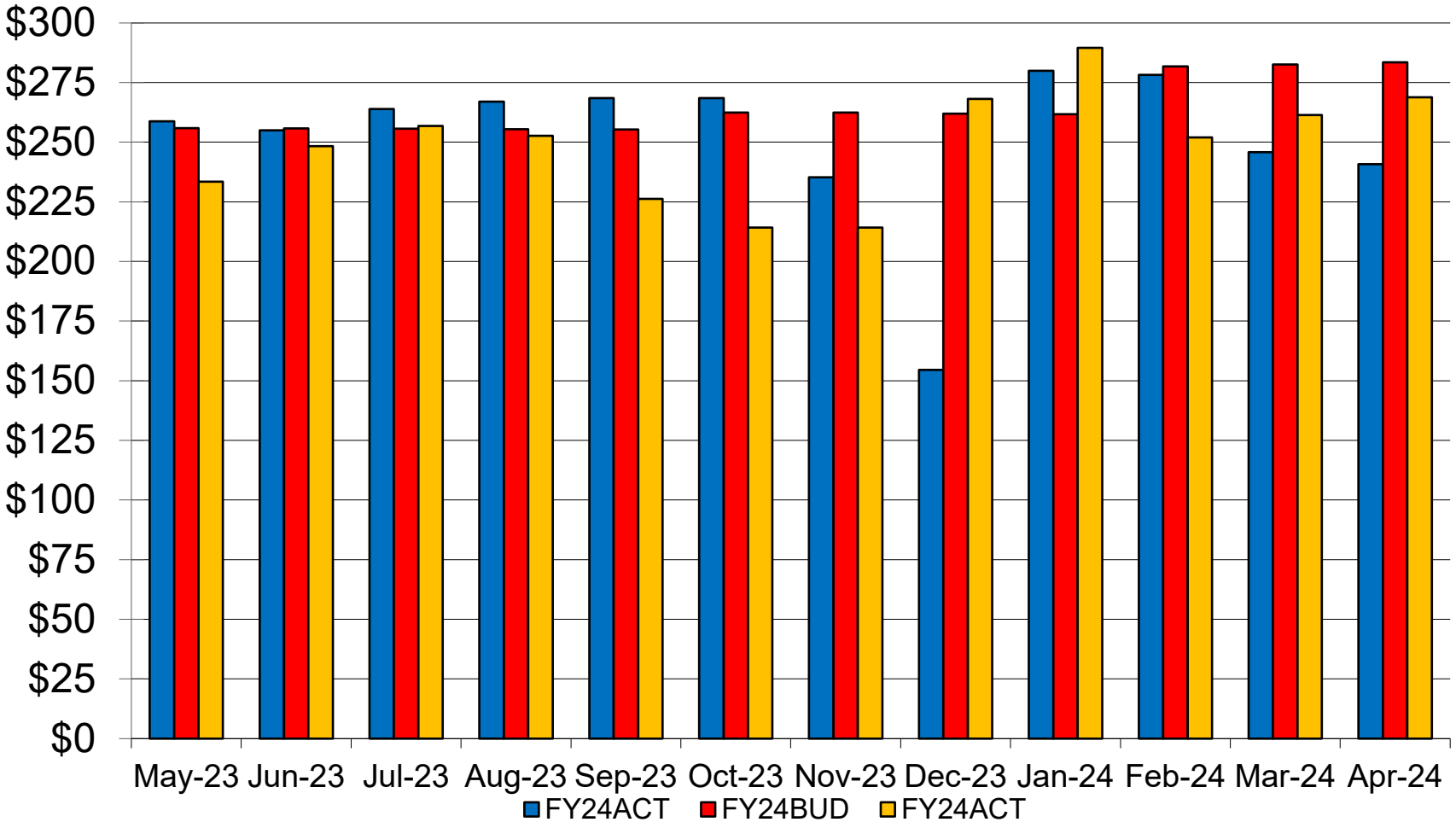
Key Operating Performance Metrics

Membership



Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of April 30, 2024 & 2023

PARKLAND HEALTH & HOSPITAL SYSTEM
BALANCE SHEET
April 30, 2024 and 2023

(Dollars in Thousands)	FY 2024 PHHS	FY 2024 PCHP	FY 2024 PCCI	FY 2024 FDN/AUX	FY 2024 Total	FY 2023 Total
Assets						
Current Assets						
Cash, Cash Equivalents & Investments	$ 1,489,746	$ 387,192	$ -	$ 42,835	$ 1,919,773	$ 1,795,301
Net Ad Valorem Taxes Receivable	26,120	-	-	-	26,120	1,971
Net Patient Accounts Receivable	245,344	-	-	-	245,344	164,112
Other Receivables	197,240	43,080	615	88	241,023	21,744
Inventories & Other Assets	129,494	5,289	173	292	135,248	123,397
Total Current Assets	2,087,944	435,561	788	43,216	2,567,509	2,106,525
Capital Assets, Net						
Construction in Progress	54,311	-	-	-	54,311	57,415
Property, Plant, and Equipment	1,529,624	-	5,519	22	1,535,165	1,557,541
Total Net Capital Assets	1,583,935	-	5,519	22	1,589,476	1,614,956
Long Term Assets						
Other Noncurrent Assets	-	-	-	2,528	2,528	3,224
Total Other Long Term Assets	-	-	-	2,528	2,528	3,224
Assets Limited to Use:						
New Parkland Relocation	-	-	-	-	-	-
Community Service Capital Expansion	-	-	-	-	-	-
Breast Center	-	-	-	-	-	-
Irving Clinic - Foundation Repair	3,777	-	-	-	3,777	3,777
Routine Capital	225,135	-	-	-	225,135	241,345
Debt Service	23,333	-	-	-	23,333	28,520
LPPF	164,619	-	-	-	164,619	115,968
Insurance Reserves	9,242	-	-	-	9,242	13,502
Total Assets Limited to Use	426,106	-	-	-	426,106	403,112
Deferred Outflows of Resources	271,502	-	-	-	271,502	140,167
Total Assets	$ 4,369,487	$ 435,561	$ 6,307	$ 45,766	$ 4,857,121	$ 4,267,984

Balance Sheet Combined as of April 30, 2024 & 2023

(Dollars in Thousands)	FY 2024 PHHS	FY 2024 PCHP	FY 2024 PCCI	FY 2024 FDN/AUX	FY 2024 Total	FY 2023 Total
Liabilities and Net Position						
Current Liabilities						
Accounts Payable	$ 416,767	$ 187,992	$ 38,150	$ 1,464	$ 644,374	$ 501,880
Accrued Payroll & Benefits	109,039	-	1,084	(0)	110,123	129,177
Claims Payable	-	86,215	-	-	86,215	104,032
Deferred Ad Valorem Taxes	344,792	-	-	-	344,792	328,398
Interest Payable	6,108	-	-	-	6,108	6,236
Due to Third Party	18,482	-	-	-	18,482	(42,961)
Other Current Liabilities	51,530	215	1,034	397	53,176	23,274
Total Current Liabilities	946,718	274,423	40,268	1,861	1,263,270	1,050,036
Long Term Debt	579,756	-	-	-	579,756	604,547
Net Pension Liability	732,853	-	-	-	732,853	390,456
Other Non-Current Liabilities	26,942	-	-	-	26,942	20,000
Total Liabilities	$ 2,286,269	$ 274,423	$ 40,268	$ 1,861	$ 2,602,821	$ 2,065,039
Deferred Inflows of Resources	2,456	-	-	-	2,456	156,515
Net Position	2,080,762	161,138	(33,961)	43,905	2,251,844	2,046,430
Total Liabilities and Net Position	$ 4,369,487	$ 435,561	$ 6,307	$ 45,766	$ 4,857,121	$ 4,267,984

Parkland

Statement of Cash Flow and Routine Capital

Cash Flow Combined
MTD & FYTD April 2024

(Dollars in Thousands)	FYE 2024				FY 24	FY 23
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Cash Flows from Operating Activities:						
Receipts from Customers	$ 689,411	$ 397,690		$ 505	$ 1,087,606	$ 1,324,169
Ad Valorem Tax Receipts	810,656			-	810,656	798,914
Government Programs	438,332			-	438,332	625,203
Stimulus Funds	-			-	-	-
Other Receipts	46,949	2,113	(30,507)	-	18,555	108,198
Donations Received	-			10,982	10,982	8,865
Contributions Paid to/from Foundation		22,807		(3,922)	18,885	(4,626)
Payments for Medical Claims Costs	-	(346,967)		-	(346,967)	(586,864)
Payments to Suppliers	(455,545)	(29,383)	37,099	(234)	(448,063)	(464,883)
Payments to Employees	(966,406)	(7,078)	(6,684)	(2,536)	(982,704)	(984,102)
Net Cash Flow from Operations	563,398	39,182	(92)	4,795	607,283	824,874
Cash Flows from Capital and Financing Activities:						
Purchases of Capital assets	(30,515)		92	6	(30,417)	(26,676)
Sale of Capital Assets	1,051			-	1,051	352
Interest Received	(5,809)	7,005		1,740	2,936	46,431
Interest Paid	(28,021)			-	(28,021)	(14,967)
Bond Principal Paid	-	-	-	-	-	-
Net Cash Flows from Capital and Financing Activities	(63,294)	7,005	92	1,746	(54,451)	5,140
Net Change in Cash	$ 500,104	$ 46,187	$ -	$ 6,541	$ 552,832	$ 830,014
Beginning Cash Balance	1,251,128	341,005	-	36,295	1,628,428	1,252,432
Ending Cash Balance	$ 1,751,232	$ 387,192	$ -	$ 42,836	$ 2,181,260	$ 2,082,446

Routine Capital Summary (FY24 Only)
April 30, 2024

CAPITAL SPENDING SUMMARY
Year to Date thru April 30, 2024

2024 Budget Only

(Dollars in Thousands)

Description	Amount
FY24 Capital Budget	$ 225,135
YTD Actual Spend	(10,230)
Committed	(926)
Remaining Budget	213,979

% Total Capital Funding Spent and Committed 5.2%

Statistics
MTD & FYTD April 2024

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2024
	Apr-24 Actual	Apr-24 Budget	Apr-23 Actual	% Var Budget	% Var FY24-23	Apr-24 Actual	Apr-24 Budget	Apr-23 Actual	% Var Budget	% Var FY24-23	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	2,996	2,843	2,760	5.4%	8.6%	21,117	21,427	20,799	-1.4%	1.5%	36,840
Neonatal ICU	107	73	74	46.6%	44.6%	787	724	733	8.7%	7.4%	1,301
Newborn Nursery / Room-in	855	868	882	-1.5%	-3.1%	6,682	6,738	6,846	-0.8%	-2.4%	11,394
Total Inpatient Discharges	3,958	3,784	3,716	4.6%	6.5%	28,586	28,889	28,378	-1.0%	0.7%	49,535
Observation Discharges	1,827	1,923	1,895	-5.0%	-3.6%	12,852	12,733	12,548	0.9%	2.4%	22,211
Total Hospital Discharges	5,785	5,707	5,611	1.4%	3.1%	41,438	41,622	40,926	-0.4%	1.3%	71,746
Total Hospital Discharges (excluding Newborn Nursery)	4,930	4,839	4,729	1.9%	4.3%	34,756	34,884	34,080	-0.4%	2.0%	60,352
Inpatient Posted Census Days											
Adult Inpatient	18,328	17,318	17,242	5.8%	6.3%	127,627	126,539	125,349	0.9%	1.8%	217,352
Neonatal ICU	2,076	1,441	1,482	44.1%	40.1%	15,077	12,969	13,336	16.3%	13.1%	24,090
Newborn Nursery / Room-in	1,925	1,975	2,025	-2.5%	-4.9%	15,262	15,168	15,550	0.6%	-1.9%	26,055
Total Inpatient Posted Census Days	22,329	20,734	20,749	7.7%	7.6%	157,966	154,676	154,235	2.1%	2.4%	267,497
Average Length of Stay											
Adult	6.12	6.09	6.25	-0.5%	2.1%	6.04	5.91	6.03	-2.2%	-0.2%	5.90
Neonatal ICU	19.40	19.74	20.03	1.7%	3.1%	19.16	17.91	18.19	-7.0%	-5.3%	18.5
Case Mix Index											
Acute	1.96	1.95	1.94	0.5%	1.0%	1.98	1.95	1.96	1.5%	1.0%	1.95
Adult Average Inpatient Available Beds (less L&D)	745	745	745	0.0%	0.0%	744	745	745	-0.1%	-0.1%	745
Observation Unit Beds	60	58	58	3.4%	3.4%	59	58	58	1.7%	1.7%	58
Adult Inpatient Occupancy Rate	74%	70%	71%	5.7%	4.2%	72%	72%	72%	0.0%	0.0%	71%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	56,007	50,119	50,876	11.7%	10.1%	381,374	358,842	360,202	6.3%	5.9%	626,789
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	26,705	25,148	24,958	6.2%	7.0%	185,909	184,131	181,868	1.0%	2.2%	317,524
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	95%	93%	92%	2.2%	3.3%	93%	93%	93%	0.0%	0.0%	93%
Psych	100%	100%	100%	0.0%	0.0%	99%	100%	100%	-1.0%	-1.0%	100%
Rehab	99%	94%	93%	5.3%	6.5%	90%	94%	94%	-4.3%	-4.3%	94%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	82%	79%	82%	3.8%	0.0%	82%	81%	82%	1.2%	0.0%	81%

Parkland

Statistics
MTD & FYTD April 2024

Average Daily Inpatient Census											
Medicine/ Surgery	426	393	389	8.4%	9.5%	411	403	401	2.0%	2.6%	402
Psych	28	28	28	0.0%	0.0%	28	28	28	0.0%	0.2%	28
Rehab	24	22	22	9.1%	8.1%	22	22	20	0.0%	11.5%	22
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	110	109	110	0.9%	-0.1%	113	115	116	-1.7%	-2.2%	115
L&D	24	24	25	0.0%	-5.6%	26	26	28	0.0%	-5.5%	26
Total Adult Inpatient	612	576	575	6.3%	6.5%	600	594	591	1.0%	1.5%	593
Observation	210	213	208	-1.4%	1.1%	203	209	204	-2.9%	-0.3%	208
Total Adult Average Daily Census	822	789	783	4.2%	5.0%	803	803	795	0.0%	1.0%	801
Neonatal ICU	69	48	49	43.8%	39.7%	71	61	63	16.4%	12.9%	66
Total Average Daily Census	891	837	832	6.5%	7.1%	874	864	858	1.2%	1.9%	867
Deliveries	986	959	967	2.8%	2.0%	7,427	7,349	7,406	1.1%	0.3%	12,535
Surgeries											
Day Surgery Cases (Hospital)	644	675	654	-4.6%	-1.5%	4,349	4,530	4,390	-4.0%	-0.9%	7,561
Day Surgery Cases (ASC)	498	416	427	19.7%	16.6%	3,054	2,941	3,024	3.8%	1.0%	5,236
Total Day Surgery Cases	1,142	1,091	1,081	4.7%	5.6%	7,403	7,471	7,414	-0.9%	-0.1%	12,797
Inpatient Cases	812	729	712	11.4%	14.0%	5,207	5,121	5,001	1.7%	4.1%	8,860
Total Surgical Cases	1,954	1,820	1,793	7.4%	9.0%	12,610	12,592	12,415	0.1%	1.6%	21,657
Emergency Services (unduplicated patients)											
Arrivals Count	19,323	19,688	18,984	-1.9%	1.8%	135,443	138,944	133,963	-2.5%	1.1%	242,137
Treated Patients Count	18,881	19,217	18,483	-1.7%	2.2%	132,285	135,363	130,159	-2.3%	1.6%	235,388
Percent Left w/o Being Seen	2.3%	2.4%	2.6%	4.2%	11.5%	2.3%	2.6%	2.8%	11.5%	17.9%	2.8%
Emergency Visit Counts (includes multiple visits)											
Main ED	13,653	13,957	13,144	-2.2%	3.9%	95,188	99,814	93,014	-4.6%	2.3%	169,886
Psych / EOU ED	750	965	940	-22.3%	-20.2%	4,962	6,654	6,477	-25.4%	-23.4%	11,458
Urgent Care - ED	4,538	4,461	4,197	1.7%	8.1%	31,312	31,204	29,419	0.3%	6.4%	53,653
ICC ED (OB/Gyn Intermediate Care)	1,921	1,843	1,883	4.2%	2.0%	13,454	11,990	12,246	12.2%	9.9%	20,768
Total Emergency Visit Counts	20,862	21,226	20,164	-1.7%	3.5%	144,916	149,662	141,156	-3.2%	2.7%	255,765
Ambulatory Visits by Division *											
COPC	42,389	39,150	39,907	8.3%	6.2%	287,047	286,902	291,256	0.1%	-1.4%	500,454
WISH	20,542	20,252	17,311	1.4%	18.7%	132,580	140,749	130,027	-5.8%	2.0%	245,855
Ambulatory Specialty Clinics	37,078	35,657	30,206	4.0%	22.8%	238,950	229,613	208,849	4.1%	14.4%	391,831
Employee Health Integration	2,079	1,734	1,499	19.9%	38.7%	14,777	14,490	12,608	2.0%	17.2%	25,400
All Other Divisions	5,452	4,835	4,848	12.8%	12.5%	34,753	34,541	34,172	0.6%	1.7%	59,892
Total Ambulatory Visits	107,540	101,628	93,771	5.8%	14.7%	708,107	706,295	676,912	0.3%	4.6%	1,223,432

* Clinical Visit summarizations are now aligned with Division reporting, including the addition of Employee Health Integration visits

Key Operating Performance Metrics

Staffing Information:	Actual	YTD 2024 Budget	Variance	YTD 2023 Actual	FY24 to FY23 Variance
Contract Labor and excludes Nursing Homes and Jail	12,633	12,949	(316)	12,274	359
Productivity:					
Paid Hours/Adjusted Patient Day	40	44	(4)	41	(1)
Labor Rates:					
Average Hourly Rate	$ 44.12	$ 42.80	$ 1.32	$ 41.43	$ 2.69

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

Parkland

Care. Compassion. Community.

www.parklandhospital.com

Project Summary

Parkland

Project Summary
As of April 30, 2024

	Description	Begin Date	End Date	Month to Date Amount	Year to Date Amount	Life to Date Amount	*Budgeted Amount*	Remaining Budget
18081	Construct New Breast Center	**9/12/2017**	**9/30/2023**	-	-	9,731,936	15,224,149	5,492,212
18086	New Expansion Clinic	**10/1/2017**	**6/30/2023**	-	7,629	199,769,043	207,027,958	7,258,915
18087	Clinical Renovations	**10/1/2017**	**12/31/2021**	-	-	2,687,633	2,727,043	39,410
18088	Owners Consultants-Management	**10/1/2017**	**12/31/2021**	-	-	817,512	1,094,824	277,312
18089	Tower Garage PFS Build Out	**10/1/2017**	**12/31/2021**	-	-	4,070,971	4,257,570	186,599
18090	OPH Administration Renovations	**10/1/2017**	**12/31/2021**	-	-	476,633	1,247,769	771,136
18091	Butler Parking Garage	**10/1/2017**	**5/30/2024**	-	-	30,609,000	29,700,000	(909,000)
18108	2422 Butler HVAC	**7/1/2018**	**8/30/2021**	-	-	847,871	1,111,500	263,629
18120	Pharmacy Warehouse Build-Out	**11/1/2018**	**5/31/2022**	-	-	268,652	290,500	21,848
18128	Infusion Pump Replacement	**3/21/2019**	**12/31/2022**	-	-	4,455,003	4,465,128	10,125
18135	CV Roman Health Center	**6/26/2019**	**3/30/2023**	-	(60)	15,179,192	18,293,173	3,113,981
18136	Peritoneal Dialysis Center	**6/26/2019**	**2/23/2021**	-	-	2,341,724	2,383,400	41,676
18140	2311 Medical Drive Build Out	**11/12/2018**	**2/28/2021**	-	-	-	-	-
18141	Logistic 2nd Floor Build Out	**11/12/2018**	**3/30/2021**	-	-	1,735,000	3,660,200	1,925,200
18145	Employee OB/GYN Clinic	**8/1/2019**	**10/31/2022**	-	-	164,633	182,800	18,167
18146	RTLS Replacement	**4/1/2019**	**9/30/2023**	-	44,677	1,623,787	2,500,000	876,213
18147	1341 Mockingbird	**1/24/2019**	**8/31/2021**	-	-	2,153,402	2,740,590	587,188
18148	Family Place	**1/24/2019**	**8/31/2021**	-	-	2,894,804	3,140,740	245,936
18153	COPC Upgrade Faithful Gould	**10/1/2019**	**6/1/2024**	-	72,630	1,913,658	2,105,124	191,466
18163	Modify Space in RJA for Apheresis	**3/1/2020**	**7/24/2023**	-	13,045	320,759	570,000	249,241
18164	Logistic 3rd Floor Lab HVAC	**3/1/2020**	**12/31/2021**	-	-	64,455	180,000	115,545
18165	Replace Domestic Water Heater Tank OPH	**3/1/2020**	**11/30/2023**	-	-	160,205	150,000	(10,205)
18172	Vickery Clinic	**8/1/2020**	**12/31/2025**	-	82,062	312,672	31,337,800	31,025,128
18175	CT Scanner for 2nd Floor Shelled Out Area	**9/30/2020**	**1/20/2022**	-	-	2,538,805	2,860,241	321,436
18178	Renovation to Psych Quiet Activity Room	**12/3/2020**	**5/31/2024**	-	-	21,991	28,000	6,009
18179	RJ Anderson Clinic Wayfinding	**12/3/2020**	**7/12/2021**	-	-	-	-	-
18182	Renovation of Garland COPC	**12/3/2020**	**8/31/2024**	4,335	35,176	1,619,646	1,658,339	38,693
18183	ECMO Program Development	**12/31/2020**	**9/30/2022**	-	-	1,457,331	1,260,775	(196,556)
18186	Pain Procedure Expansion	**12/31/2020**	**4/30/2024**	6,114	149,986	460,693	741,909	281,216
18189	Psych Door and Mag Lock Replacement	**12/31/2020**	**12/31/2023**	-	-	144,867	218,102	73,235
18192	CUP Steam Line Modifications	**12/31/2020**	**8/30/2024**	-	-	-	330,000	330,000
18195	Cube Renovation	**1/7/2021**	**4/30/2021**	-	-	36,328	31,000	(5,328)
18197	OncoSuite Software for Tumor Visualization	**2/4/2021**	**3/31/2022**	-	-	130,035	167,055	37,020
18198	Goodnight Warehouse	**2/4/2021**	**11/7/2021**	-	6,830	3,692,532	4,974,735	1,282,203
18199	Registration Desk and Operations Deharo COPC	**2/4/2021**	**11/30/2022**	-	-	33,525	320,400	286,875
18201	CUP-Boiler Safety Solenoid	**2/26/2021**	**12/31/2022**	-	-	27,965	165,000	137,035
18202	CUP-Cooling Tower Screen Wall	**2/26/2021**	**4/30/2022**	-	-	136,077	175,941	39,864
18203	Relocation of Family Medicine Clinic	**2/26/2021**	**7/19/2022**	-	3,631	3,628,320	3,746,500	118,180
18204	Renovation to Telemetry Level 14 NPH	**2/26/2021**	**7/18/2023**	-	26,500	151,513	194,700	43,187
18213	MRD Breakroom	**5/11/2021**	**5/15/2025**	-	-	269,920	378,800	108,880
18214	Replacement of 37 Wall Mounts and PC Monitors	**5/11/2021**	**2/28/2024**	-	(218)	84,286	111,550	27,264

	Description	Begin Date	End Date	Month to Date Amount	Year to Date Amount	Life to Date Amount	*Budgeted Amount*	Remaining Budget
18215	Dallas Deflects	**5/1/2022**	**3/31/2023**	-	-	142,080	209,200	67,120
18216	Supply Chain Store Room Expansion	6/23/2021	**5/15/2025**	-	-	392,888	464,900	72,012
18217	Upgrade Parking Technology at Tower, ASC & ED	**7/30/2021**	**5/1/2022**	-	-	544,886	450,000	(94,886)
18219	Construction for Bluitt Flowers COPC X-ray	**7/30/2021**	**6/5/2023**	-	15,797	202,508	235,400	32,892
18220	Healthy Start Renovation	**7/30/2021**	**5/31/2023**	-	(230)	64,530	127,900	63,370
18223	Jubilee Clinic New family Clinic in South Dallas	**10/27/2021**	**12/5/2022**	-	-	507,992	741,500	233,508
18224	Replacement of Fire Alarm System	**11/19/2021**	**9/30/2024**	19,436	19,436	116,008	278,400	162,392
18225	Interior Improvement Const. Chase to 8435 Stemmons	**12/6/2021**	**11/14/2023**	57,738	102,649	2,913,645	8,245,000	5,331,355
18228	Phase 2 Noise Reduction Hardware	**12/9/2021**	**7/30/2024**	159,188	159,188	-	238,985	238,985
18229	Metro Medical Credit Union	**12/9/2021**	**7/31/2024**	552,428	747,450	3,472,596	3,873,700	401,104
18230	Old Campus Demolition (Phase II)	**12/9/2021**	**3/30/2025**	2,210,668	12,976,202	24,590,221	39,505,800	14,915,579
18231	Modify Doors near Starbucks to Automatic Opening	**12/9/2021**	**11/19/2023**	-	-	35,635	39,600	3,965
18233	Dedicated Shower Space within the ED	**12/9/2021**	**10/26/2023**	-	25,732	25,732	35,000	9,268
18234	ASC Air Handler Replacement	**1/20/2022**	**3/31/2024**	-	484,650	484,650	543,295	58,645
18235	Radiology, Additional5th US Room	**7/31/2021**	**7/30/2024**	-	3,504	464,544	543,700	79,156
18236	Provide Sanitation Manager Office	**1/20/2022**	**5/19/2023**	-	-	6,606	25,585	18,979
18237	New Administration Tower	**2/3/2022**	**10/19/2024**	-	-	670,370	123,751,500	123,081,130
18239	Moody 6th Floor Buildout	**2/2/2022**	**11/30/2023**	-	789,438	12,933,759	16,403,000	3,469,241
18240	Enhanced Crosswalk and Intersection	**2/3/2022**	**5/31/2022**	-	-	65,600	50,000	(15,600)
18241	CUP Demand Flow Monitoring Equipment Replacement	**3/16/2022**	**1/1/2023**	-	-	-	95,560	95,560
18242	Renovation, Demolition	**5/5/2022**	**10/19/2024**	7,620	272,659	5,034,384	5,482,004	447,620
18244	Child Care Center Buildout Annie's Place	**6/10/2022**	**10/19/2024**	-	10,175	248,934	2,244,966	1,996,032
18245	New Dental Clinic	**6/13/2022**	**11/1/2022**	-	-	143,822	472,432	328,610
18246	Virtual Outreach Clinic	**7/6/2022**	**6/30/2023**	-	-	9,402	1,202,900	1,193,498
18247	Level 15 Med/Surge ICU	**7/7/2022**	**6/30/2024**	8,130	277,562	577,527	707,800	130,273
18249	Swisslog RDAC Controller Replacement	**5/1/2022**	**5/1/2023**	-	-	135,650	149,222	13,572
18250	FY22- Construction Garland Behavioral Health	**4/14/2022**	**5/30/2023**	-	102,466	107,660	114,100	6,440
18252	RedBird BH- Interior Upgrade	**8/18/2022**	**9/30/2023**	-	1,500	72,340	121,744	49,404
18254	Thermoplast Pavement Striping	9/2/2022	11/30/2023	-	-	40,327	41,673	1,346
18256	FY22- Construction Oakwest Behavioral Health	**7/31/2021**	**10/19/2024**	-	8,750	158,515	201,100	42,585
18257	2210 Butler Street Purchase	**9/7/2022**	**10/27/2022**	-	-	3,154,342	3,200,000	45,658
18258	Upgrade/Remodel the ER Resident Lounge	**5/1/2022**	**5/31/2023**	-	-	21,412	40,235	18,823
18262	PureProcessing Reprocessing Sinks	10/1/2022	2/28/2024	-	-	214,978	224,533	9,555
18263	Construction of an Expanded Psych Intake Area	**11/1/2022**	**10/31/2024**	-	21,651	794,205	850,000	55,795
18264	Hybrid Endo-Vascular Room	**11/1/2022**	**6/30/2024**	790	5,548	2,393,193	4,223,500	1,830,307
18265	Installation of Automatic Door Openers	**12/1/2022**	**3/30/2023**	-	-	33,546	46,652	13,106
18266	Tex Oak Warehouse Ventilation Upgrades	**10/1/2022**	**8/31/2023**	-	13,583	189,820	195,200	5,380
18267	Replace Roofing on 5280 Tex Oak Warehouse	**12/1/2022**	**3/31/2024**	-	681,252	681,252	851,300	170,048
18269	Motor Street Garage Parking Gates	11/1/2022	7/30/2023	-	-	108,481	120,231	11,750
18270	Weapons Detection Systems	**6/1/2023**	**10/30/2023**	18,605	651,008	651,008	781,227	130,219
18271	ASC Remodel for Physical Therapy Space	**7/20/2021**	**5/1/2024**	-	43,836	551,752	939,000	387,248
18272	Relocate IP to Acute Care Hospital	**6/30/2023**	**9/30/2023**	-	16,974	70,179	90,860	20,681
18276	Relocation of Finance to 11th Floor at Stemmons	**10/17/2023**	**09/30/2024**	-	8,920	68,618	148,800	80,182
18279	Installation of ADA Parking Stalls in Trinity Lot	**10/25/2023**	**09/30/2024**	-	16,893	84,466	84,498	32
18285	Virtual Care Expansion	**11/27/2023**	**9/30/2024**	2,772	16,102	47,979	55,000	7,021

	Description	Begin Date	End Date	Month to Date Amount	Year to Date Amount	Life to Date Amount	*Budgeted Amount*	Remaining Budget
18298	DC Cap Replacement for Flywheel System	**1/26/2024**	**9/30/2024**	129,342	129,342	129,342	129,342	0
18294	COPC Building Upgrades	**1/1/2024**	**9/20/2024**	68,183	68,183	68,183	3,129,016	3,060,833
19278	Wireless Network Upgrade	**9/19/2016**	**9/30/2021**	-	-	3,529,701	2,367,491	(1,162,210)
19286	Epic Care Plans & Education	**12/22/2016**	**6/14/2021**	-	-	9,027	9,027	-
19310	End of Life Hardware Refresh	**11/21/2017**	**7/31/2022**	-	-	6,974,648	8,900,000	1,925,352
19337	Synergy Upgrade	**9/13/2018**	**12/31/2022**	-	-	55,634	558,978	503,344
19338	Provation Upgrade	**9/13/2018**	**8/31/2021**	-	-	15,510	15,510	-
19340	Virtualize McKesson PACS Svr	9/13/2018	2/29/2024	-	-	-	-	-
19341	MARS Upgrade	9/13/2018	2/29/2024	-	-	-	-	-
19344	Decommission Old Parkland DSX	**11/1/2018**	**9/20/2020**	-	-	713,707	713,707	-
19347	Care Planning Content-Elsevier	**11/28/2018**	**10/31/2022**	-	-	1,009,500	1,074,000	64,500
19348	Change MICROS Computrition POS	**11/28/2018**	**11/30/2023**	-	-	207,031	236,960	29,929
19361	DynaCAD Breast & Prostate Soft	4/1/2019	2/29/2024	-	-	-	-	-
16365	Cisco Wireless Network	12/01/2019	04/15/2024	29,893	29,893	572,175	600,000	27,825
19366	Epic Core Infrastructure	**12/1/2019**	**12/31/2020**	-	-	594,512	263,229	(331,283)
19367	Hospital Core & Distribution Expansion	**12/1/2019**	**9/30/2021**	15,448	15,448	2,996,801	1,167,475	(1,829,326)
19374	CAD Replacement	**3/1/2020**	**10/31/2023**	-	6,155	599,215	594,720	(4,495)
19377	OR Black Box	**3/1/2020**	**3/3/2023**	-	6,312	424,880	627,418	202,538
19379	Cisco Wired NK (Hospital NK Refresh Yr. 2 of 5)	**3/1/2020**	**9/20/2025**	-	2,276,395	10,611,040	10,407,562	(203,478)
19382	Point of Use Supply Distribution Sys	3/1/2020	9/30/2024	-	-	1,483,310	1,483,318	8
19387	MC 40 Fleet Replacement	**10/1/2020**	**9/30/2023**	-	-	7,798,910	7,996,194	197,284
19389	Data Management Sys SAP Hana	**10/1/2020**	**7/31/2022**	-	-	300,913	1,800,000	1,499,087
19392	Digital Imaging System	**2/4/2021**	**2/28/2023**	-	-	160,687	133,679	(27,008)
19393	NMIS upgrade	**3/11/2021**	**12/31/2023**	-	-	26,084	24,261	(1,823)
19394	PET Infusion System	3/11/2021	9/30/2021	-	-	21,533	15,316	(6,217)
19398	Automated Tablet Splitter x2	**5/11/2021**	**2/7/2022**	-	-	48,049	25,000	(23,049)
19399	Vancomycin Dosing Software	5/11/2021	9/30/2024	-	-	75,000	75,000	-
19403	Siemens Software Upgrade to Design	**1/20/2022**	**3/31/2023**	-	-	319,373	476,389	157,016
19406	GE Pristina Mammography Software upgrade-Moody	**1/20/2022**	**9/23/2022**	-	-	42,250	39,100	(3,150)
19407	Digital Imaging System, Barco Replacement	**2/22/2022**	**3/31/2023**	-	-	245,735	235,334	(10,401)
19409	Epic Willow Inpatient Inventory	**5/18/2022**	**12/22/2023**	-	23,440	23,440	274,035	250,595
19410	Cisco Wireless Net (1of4) based on age & location	1/22/2022	9/30/2024	31,294	31,294	499,998	503,677	3,679
19414	Replace Prescription Filling Automation	**7/20/2021**	**9/30/2024**	151,956	2,343,694	5,988,496	7,200,000	1,211,504
19415	Cisco Wireless Network (Year 2 of 4)	**10/1/2022**	**9/30/2023**	97,160	120,299	120,299	119,891	(408)
19416	VDI Support Increased Utilization	**11/1/2022**	**6/30/2023**	-	84,704	386,053	1,064,336	678,283
19417	Epic Core Infrastructure	**1/1/2023**	**8/30/2023**	-	111,586	1,047,676	1,113,112	65,436
	Total Capital Projects			**3,571,101**	**23,161,329**	**407,359,136**	**623,573,393**	**216,214,257**

FY24 Q2 Financial Statements MDA

Dallas County Hospital District

dba Parkland Health
(A Component Unit of Dallas County, Texas)

Financial Statements for the year to date ended
March 31, 2024

Unaudited

This information should be read in conjunction with the Audited Financial Statements as of September 30, 2023.

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DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

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MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of Parkland Health ("Parkland") financial performance (excluding affiliates) provides an overview of the financial activities for the three months ending March 31, 2024, and March 31, 2023.

Financial Highlights

- Net position increased $128.7 million (6.6%) between March 2023 and March 2024.
- Total assets increased $288.7 million (7.2%) between March 2023 and March 2024.
- Year to date, Parkland made the following significant additions in capital acquisitions:

  In August 2022, Parkland sold its Amelia Court property to the University of Texas Southwestern Medical School for construction of a psychiatric hospital in coordination with the State of Texas.

  In October 2023, Parkland made the decision to demolish its old hospital at 5201 Harry Hines Boulevard and build office space for support staff now based in leased facilities. Demolition work is now ongoing.

  In October 2023, Parkland also made the decision to demolish the OK Paper warehouse and construct in its place a new parking lot to allow for additional employee parking.

  In addition, Parkland has identified a suitable site for replacement of the existing Vickery Health Center. Design work is in progress for building a new health center on the campus of Richland College in North Dallas.

Overall, total assets increased 7.2% from March 2023 and March 2024.

- Current assets decreased 0.3% from March 2023 to March 2024 primarily due to decreases in cash and cash equivalents, short-term investments and receivables due from the Third-Party Reimbursement Program. Current asset increases were due to Ad Valorem tax receivables, patient accounts receivable and receivables from government subsidies.
- Net capital assets decreased 1.6% from March 2023 to March 2024, primarily due to depreciation and equipment disposals.
- Deferred outflows of resources of $271 million were recorded in September 2023 and $140 million in September 2022 related to the recognition of the net pension liability in accordance with GASB 68.

Total liabilities increased 7.6% from March 2023 to March 2024.

- Current liabilities decreased 1.5% from March 2023 to March 2024 primarily due to decreases in the Government Programs Liability, lease liabilities from GASB 87 and subscription liabilities from GASB 96.
- Long-term liabilities increased 32.4% from March 2023 to March 2024, primarily due to increases in net pension liability and other long-term liabilities as a result of the September 2023 Workers' Compensation actuary report.

Overall, operating revenues increased 11.0% for the quarter ending March 2024, as compared to the quarter ending March 2023.

- Net patient revenues increased 11.1% primarily due to emergency and outpatient volumes, as well as inpatient, professional billings and retail pharmacy revenues.
- Government program funding increased $22.4 million (17.9%) for the quarter ending March 2024 as compared to the quarter ending March 2023. Disproportionate Share increased $12.1 million (63.4%), 1115 Waiver Delivery System Reform Incentive Payments (DSRIP) decreased $2.9 million (100.0%), 1115 Waiver for Uncompensated Care (UC) increased $5.9 million (9.1%), Medicaid Percentage Adjustment Upper Payment Limit from the Nursing Homes decreased $0.2 million (3.3%), and government subsidies related to the Medicaid Graduate Medical Education (GME) increased $1.6 million (34.6%). Also, the Texas Incentive for Physicians and Professional Services (TIPPS) increased of $1.3 million (123.7%) and the Medicaid Fee-for-Service and Health and Recovery Plans (FSS/HARP) increased of $4.5 million (18.5%).

Operating expenses increased 5.2% for the quarter ending March 2024 as compared to the quarter ending March 2023.

- Salaries, wages, and benefits increased 5.2% primarily due to the annual merit salary increases. The cost of employees required in contract labor has decreased $17.7 million from March 2023 to March 2024.
- Supplies and other expenses increased 2.7% primarily due to medical/surgical implants, biomedical medical equipment and building maintenance.
- Drug expense increased 25.4% due to an increase in pharmaceutical expenses related the ambulatory pharmacy and retail pharmacy volumes. The main pharmaceutical contributors were HIV, immunosuppressants for transplant patients, diabetes and cardiovascular medications and the replacement drug program.
- Purchased medical services increased 5.2% due to increases in relative value units, medical technical services, and medical professional services due UTSW.

Overall, Parkland's operating loss decreased $19.2 million for the quarter ending March 2024 as compared to the quarter ending March 2023, primarily due to the above changes.

It is important to note the calculation of operating income and loss is the result of the application of accounting principles generally accepted in the United States of America (GAAP). As Dallas's only public hospital, Parkland receives property tax revenues primarily to subsidize the cost of services provided to uninsured patients who qualify to receive tax-supported care. Although the expenses incurred to provide these services are recognized as operating expenses, GAAP reporting rules require that ad valorem tax revenues be reported as nonoperating revenues.

Nonoperating revenues increased 2.4% from March 2023 to March 2024. Ad valorem tax support increased in the current fiscal year by 4.0% due to an increase in property valuations. Investment income increased $13.0 million (40.1%) year to date primarily due to significantly higher interest rates on invested capital.

Nursing Homes

Parkland acquired the licenses and operations of twelve nursing homes in February 2015, an additional seventeen nursing homes in April 2017 and another six homes in September 2019. In April 2020, Parkland acquired an additional two nursing homes. The arrangement improves the continuity of care for Parkland's patients by allowing Parkland to track their nursing home care. The arrangement also gives uninsured patients easier access to nursing home beds rather than extended stays at Parkland. The Texas Legislature approved the

collaboration between nursing homes and public hospitals in 2013 as the state shifted its Medicaid nursing home program into managed care.

Patient Volumes

Patient volumes at Parkland are measured on an inpatient, emergency, and outpatient basis. Inpatient discharges were 18,801 year-to-date through March 2024, or 0.6% higher than year-to-date March 2023. Emergency department visits were 124,054 year-to-date through March 2024, or 2.5% greater than the year-to-date March 2023. Combined outpatient visits, including on-campus outpatient visits, Community Oriented Primary Care and Acute Response Clinic visits, increased 3.0% to 600,567 visits year-to-date through March 2024 as compared to the same period ended March 2023.

	Year to Date			
	FY 2024 Actual	FY 2023 Actual	Change	Percent of Change
Inpatient Discharges	18,801	18,698	103	0.6%
Emergency Services Visits	124,054	120,992	3,062	2.5%
Outpatient Visits	600,567	583,141	17,426	3.0%

Long Term Debt

On September 17, 2009, Parkland issued three series of Dallas County Hospital District Limited Tax Bonds ("Bonds"), with a total principal amount of $705 million. The Bonds were authorized by an affirmative vote of the Dallas County electorate on November 4, 2008, and were issued pursuant to an order by the Dallas County Commissioner's Court. An additional $38 million of Bonds authorized by the 2008 election were delivered on December 11, 2013. Proceeds of the Bonds were used to fund the replacement new Parkland Hospital pursuant to Parkland's master facility plan. On October 17, 2019, Parkland issued $191 million of Series 2019 Limited Tax Bonds to refund $222.5 million of Series 2009B Build America Bonds. In October 2021, Parkland established a trust account to cash defease the $30.54 million of callable principal for the Series 2013 bonds. The trust account paid the interest due on these defeased bonds and redeemed the remaining principal at the first available call date of August 15, 2023. Payment of principal and interest on the Bonds is supported by a tax levy on the taxable residential real estate, commercial real estate, and business personal property of Dallas County. The current ratings on Parkland's outstanding bonds are "AA" according to Standard & Poor's and "Aa2" according to Moody's.

Debt Financing
as of March 31, 2024 and 2023
(Amounts in thousands)

	FY 2024	FY 2023
Taxable Series 2009C Bonds	$ 405,790	$ 409,205
Tax Exempt 2013 Bonds, including premium	0	1,267
Tax Exempt 2019 Bonds, including premium	157,138	171,927
Total	$ 562,928	$ 582,399

Commitments and Contingencies

As a local governmental unit, Parkland is subject to the provisions of the Texas statute known as the Texas Tort Claims Act. Currently, Parkland's liability is limited under the Act to monetary damages in a maximum amount of $100,000 for each person, $300,000 for each single occurrence for bodily injury or death, and $100,000 for each single occurrence for injury to or destruction of property. These liability limitations apply to claims and lawsuits covered by the Texas Tort Claims Act and do not apply to other types of claims and lawsuits, including, among others, civil rights and employment related litigation.

As to litigation or other proceedings pending, or to its knowledge, threatened in any court, agency or other administrative body (either state or federal) that are not specifically disclosed in these footnotes, Parkland intends to vigorously defend these matters and pursue its counterclaims, if any. Furthermore, as to such matters Parkland is either currently unable to estimate the ultimate aggregate amount of monetary gain, loss or financial impact of these matters, or does not currently believe these proceedings will have a material adverse impact; provided, however, adverse resolution of these actions and counterclaims could have a material adverse effect on our business, financial condition or results of operations.

Lease Assets, Net, and Lease Receivables

Due to the adoption of GASB 87 Leases, the financial statements reflect the capitalization of expense and income leases. Lease Assets, net is the capitalization of operating leases net of accumulated amortization. Additionally, Lease Receivables is the capitalization of income producing leases net of accumulated amortization.

Subscription Assets, Net

Due to the adoption of GASB 96 Subscription Based Information Technology Arrangements, the financial statements reflect the capitalization and associated liability of subscription-based information technology contracts. Subscription Assets, net is the capitalization of subscription information technology net of accumulated amortization. The March 31, 2023, financials statements have been restated to reflect this adoption.

Monthly Financial Reporting

The Budget and Finance Committee of the Board of Managers meets monthly and reviews the financial statements from the prior month. This information presents actual monthly and year-to-date revenues and expenses compared to budget and the prior year. Management provides explanations for significant variances.

Quarterly Financial Reporting

The accompanying financial statements are unaudited. Some reclassifications were made in prior year's numbers for comparative purposes and may contain adjustments from audit activities.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF NET POSITION
AS OF MARCH 31, 2024
(Amounts in thousands)

	Fiscal Year 2024			
		Discretely Presented Component Units		
Assets and Deferred Outflows of Resources	**Parkland Health**	**Parkland Community Health Plan, Inc.**	**Parkland Center for Clinical Innovation**	**Parkland Foundation**
Current assets				
Cash and cash equivalents	$ 887,307	$ 112,238	$	$ 30,946
Short-term investments	304,489	105,006		
Assets limited as to use	332,729			
Ad valorem taxes receivable	28,143			
Patient accounts receivable, less allowance for uncollectible accounts	279,069			
Due from affiliates	8,546			
Government programs receivable	123,080			
Due from third party reimbursement program	19,079			
Other receivables	52,479	55,203	569	
Inventories and other assets	86,902	6,796	160	43
Total current assets	2,121,823	279,243	729	30,989
Noncurrent assets				
Capital assets, net	1,585,902		4,570	
Lease assets, net	34,324			
Lease receivables	3,998		671	
Subscription assets, net	11,184			
Long-term investments	283,609	185,761	388	10,968
Assets limited as to use	13,080			
Other noncurrent assets				2,744
Total assets	4,053,920	465,004	6,358	44,701
Deferred outflows of resources	271,502			
Total assets & deferred outflows of resources	$ 4,325,422	$ 465,004	$ 6,358	$ 44,701
Liabilities, Deferred Inflows of Resources and Net Position				
Current liabilities				
Accounts payable and accrued expenses	$ 436,787	$ 31,723	$ 1,151	$ 1,318
Claims payable		259,001		
Deferred ad valorem taxes	414,368			
Deferred revenue and liabilities	13,671			
Due to affiliates		6,710	37,682	
Government programs liability	1,284			
Due to third-party reimbursement programs				
Current portion of long term debt	15,835			
Current portion of lease liability	6,181			
Current portion of subscription liabilities	2,271			
Interest payable	3,691			
Other current liabilities	17,465	8,647	310	396
Total current liabilities	911,553	306,081	39,143	1,714
Noncurrent liabilities				
Long term debt	547,093			
Long term lease liability	33,439		673	
Subscription liabilities - noncurrent	1,725		83	
Net pension liability	732,511			
Other long-term liabilities	21,501			
Total liabilities	2,247,822	306,081	39,899	1,714
Deferred inflows of resources	6,231			
Total liabilities & deferred inflows of resources	2,254,053	306,081	39,899	1,714
Net position				
Invested in capital assets, net of related debt	1,020,557			
Restricted - expendable	22,737			38,489
Unrestricted	1,028,075	158,923	(33,541)	4,498
Total net position	2,071,369	158,923	(33,541)	42,987
Total liabilities and net position	$ 4,325,422	$ 465,004	$ 6,358	$ 44,701

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF NET POSITION
AS OF MARCH 31, 2023
(Amounts in thousands)

	Fiscal Year 2023 (As Restated)			
		Discretely Presented Component Units		
Assets and Deferred Outflows of Resources	**Parkland Health**	**Parkland Community Health Plan, Inc.**	**Parkland Center for Clinical Innovation**	**Parkland Foundation**
Current assets				
Cash and cash equivalents	$ 1,136,764	$ 109,232	$	$ 18,632
Short-term investments	314,074	101,175		7,990
Assets limited as to use	319,751			
Ad valorem taxes receivable	6,622			
Patient accounts receivable, less allowance for uncollectible accounts	184,435			
Due from affiliates	9,729			
Government programs receivable				
Due from third-party reimbursement programs	43,207			
Other receivables	33,088	56,267	715	1
Inventories and other assets	80,909		253	19
Total current assets	2,128,579	266,674	968	26,642
Noncurrent assets				
Capital assets, net	1,611,311		5,940	
Lease assets, net	40,598		229	
Lease receivables	3,679			
Subscription assets, net	35,967			
Long-term investments	59,158	55,818	375	9,249
Assets limited as to use	17,294			
Other noncurrent assets	(70)			3,192
Total assets	3,896,516	322,492	7,512	39,083
Deferred outflows of recources	140,167			
Total assets & deferred outflows of resources	$ 4,036,683	$ 322,492	$ 7,512	$ 39,083
Liabilities, Deferred Inflows of Resources and Net Position				
Current liabilities				
Accounts payable and accrued expenses	$ 400,597	$ 11,835	$ 852	$ 1,597
Claims payable		194,444		
Deferred ad valorem taxes	395,297			
Deferred revenue and liabilities	(24,984)			
Due to affiliates		8,490	33,714	
Government programs liability	87,088			
Due to third-party reimbursement programs				
Current portion of long term debt	16,410			
Curent portion of lease liability	12,358			
Current portion of subscription liabilities	18,310			
Interest payable	3,742			
Other current liabilities	16,241	6,715	244	475
Total current liabilities	925,059	221,484	34,810	2,072
Noncurrent liabilities				
Long term debt	565,989			
Long term lease liability	32,717			
Subscription liabilities - noncurrent	3,986		241	
Net pension liability	389,697			
Other long-term liabilities	16,635			
Total liabilities	1,934,083	221,484	35,051	2,072
Deferred inflows of recources	159,936			
Total liabilities & deferred inflows of resources	2,094,019	221,484	35,051	2,072
Net position				
Invested in capital assets, net of related debt	1,036,666			
Restricted - expendable	24,404			34,434
Unrestricted	881,594	101,008	(27,539)	2,577
Total net position	1,942,664	101,008	(27,539)	37,011
Total liabilities and net position	$ 4,036,683	$ 322,492	$ 7,512	$ 39,083

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE QUARTER ENDED MARCH 31, 2024
(Amounts in thousands)

	Fiscal Year 2024			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc.	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 356,832	$	$	$
Government programs	147,704			
Premiums		237,019		
Stimulus Funds	4,952			
Other	66,164		1,791	3,619
Total operating revenues	575,652	237,019	1,791	3,619
Operating expenses:				
Salaries, wages and benefits	426,386	7,206	2,219	992
Purchased medical services	77,749			
Supplies and other	145,880	17,391	490	108
Pharmaceuticals	90,577			
Depreciation and amortization	28,240	68	497	
Claims		211,096		
Total operating expenses	768,832	235,761	3,206	1,100
Operating income (loss)	(193,180)	1,258	(1,415)	2,519
Nonoperating revenues (expenses):				
Ad valorem tax support	208,728			
Grants and contributions	8,485		272	
Gain/(loss) on sale/transfer of assets	(41)			
Build America Bond interest subsidy	1,865			
Investment income (loss)	18,255	3,941		860
Interest expense	(6,915)	(22)	(145)	
Total nonoperating revenues and expenses	230,377	3,919	127	860
Net income/(loss) before capital contributions	37,197	5,177	(1,288)	3,379
Capital contributions	137			(1,478)
Change in net position	37,334	5,177	(1,288)	1,901
Net position – beginning of year	2,034,035	153,746	(32,253)	41,086
Net position – end of year	$ 2,071,369	$ 158,923	$ (33,541)	$ 42,987

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE QUARTER ENDED MARCH 31, 2023
(Amounts in thousands)

	Fiscal Year 2023 (As Restated)			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc. (Calendar Year)	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 321,174	$	$	$
Government programs	125,299			
Premiums		303,746		
Stimulus Funds	12,500			
Other, net	59,403		1,769	2,255
Total operating revenues	518,376	303,746	1,769	2,255
Operating expenses:				
Salaries, wages and benefits	405,268	6,409	1,909	958
Purchased medical services	73,925			
Supplies and other	142,076	23,485	859	167
Pharmaceuticals	72,208			
Depreciation and amortization	37,319	68	568	
Claims		269,374		
Total operating expenses	730,796	299,336	3,336	1,125
Operating income (loss)	(212,420)	4,410	(1,567)	1,130
Nonoperating revenues (expenses):				
Ad valorem tax support	200,696			
Grants and contributions	8,668		298	
Gain/(loss) on sale/transfer of assets	79			
Build America Bond interest subsidy	1,879			
Investment income (loss)	20,901	3,564		551
Interest expense	(7,221)	(24)	(130)	
Total nonoperating revenues and expenses	225,002	3,540	168	551
Net income before capital contributions	12,582	7,950	(1,399)	1,681
Capital contributions	1,127			(2,837)
Change in net position	13,709	7,950	(1,399)	(1,156)
Net position – beginning of year	1,928,955	93,058	(26,140)	38,167
Net position – end of year	$ 1,942,664	$ 101,008	$ (27,539)	$ 37,011

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
YEAR TO DATE ENDING MARCH 31, 2024
(Amounts in thousands)

	Fiscal Year 2024			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc. (Calendar Year)	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 708,362	$	$	$
Government programs	295,364			
Premiums		237,019		
Stimulus Funds	9,903			
Other, net	132,501	-	3,469	10,190
Total operating revenues	1,146,130	237,019	3,469	10,190
Operating expenses:				
Salaries, wages and benefits	861,111	7,206	4,568	1,962
Purchased medical services	157,315			
Supplies and other	289,221	17,391	1,089	270
Pharmaceuticals	186,853			
Depreciation and amortization	58,767	68	981	
Claims		211,096		
Total operating expenses	1,553,267	235,761	6,638	2,232
Operating income (loss)	(407,137)	1,258	(3,169)	7,958
Nonoperating revenues (expenses):				
Ad valorem tax support	417,455			
Grants and contributions	(4,282)		496	
Gain/(loss) on sale/transfer of assets	(3)			
Build America Bond interest subsidy	3,730			
Investment income (loss)	45,380	3,941		1,952
Interest expense	(13,855)	(22)	(289)	
Total nonoperating revenues and expenses	448,425	3,919	207	1,952
Net income before capital contributions	41,288	5,177	(2,962)	9,910
Capital contributions	137			(3,071)
Change in net position	41,425	5,177	(2,962)	6,839
Net position – beginning of year	2,029,944	153,746	(30,579)	36,148
Net position – end of year	$ 2,071,369	$ 158,923	$ (33,541)	$ 42,987

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
YEAR TO DATE ENDING MARCH 31, 2023
(Amounts in thousands)

	Fiscal Year 2023 (As Restated)			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc. (Calendar Year)	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 631,043	$	$	$
Government programs	250,597			
Premiums		303,746		
Stimulus Funds	25,000			
Other, net	117,258	-	3,911	6,691
Total operating revenues	1,023,898	303,746	3,911	6,691
Operating expenses:				
Salaries, wages and benefits	813,969	6,409	3,917	1,929
Purchased medical services	144,656			
Supplies and other	283,064	23,485	1,373	353
Pharmaceuticals	154,091			
Depreciation and amortization	58,010	68	1,267	
Claims		269,374		
Total operating expenses	1,453,790	299,336	6,557	2,282
Operating income (loss)	(429,892)	4,410	(2,646)	4,409
Nonoperating revenues (expenses):				
Ad valorem tax support	401,392			
Grants and contributions	17,288		444	
Gain/(Loss) on sale/transfer of assets	(22)			
Build America Bond interest subsidy	3,758			
Investment income (loss)	32,398	3,564		1,348
Interest expense	(14,467)	(24)	(259)	
Total nonoperating revenues and expenses	440,347	3,540	185	1,348
Net income before capital contributions	10,455	7,950	(2,461)	5,757
Capital contributions	2,234			(3,697)
Change in net position	12,689	7,950	(2,461)	2,060
Net position – beginning of year	1,929,975	93,058	(25,078)	34,951
Net position – end of year	$ 1,942,664	$ 101,008	$ (27,539)	$ 37,011

See notes to financial statements.

Investment Committee Report

Parkland

Parkland Investment Committee Report

Dallas County Hospital District
Parkland Health
May 2024

Parkland

Defined Benefit Plan

- Asset Balance – As of December 31, 2023, the market value of Pension Plan assets was $1.666 billion, a $14 million increase for the quarter.
- Asset Allocation - All asset classes were within their strategic target ranges at the end of the quarter.
- Performance - The Plan generated an 8.0% net return during the quarter with a Policy Index of 8.2%. For the trailing 12 months, the Plan generated returns of 12.1% as compared to the Policy Index of 13.1%.
- Performance details of all managers are provided in the Appendix.

Parkland

Defined Contribution Plan

- Plan assets increased by $12 million to $1.383 billion as of December 31, 2023.
- Target date funds make up 44% of the Plan's assets, the stable value fund represents 14% of assets and investments in the five core funds form the balance.
- Performance for the Plan's investment funds is summarized in the Appendix.

Parkland

Other Business

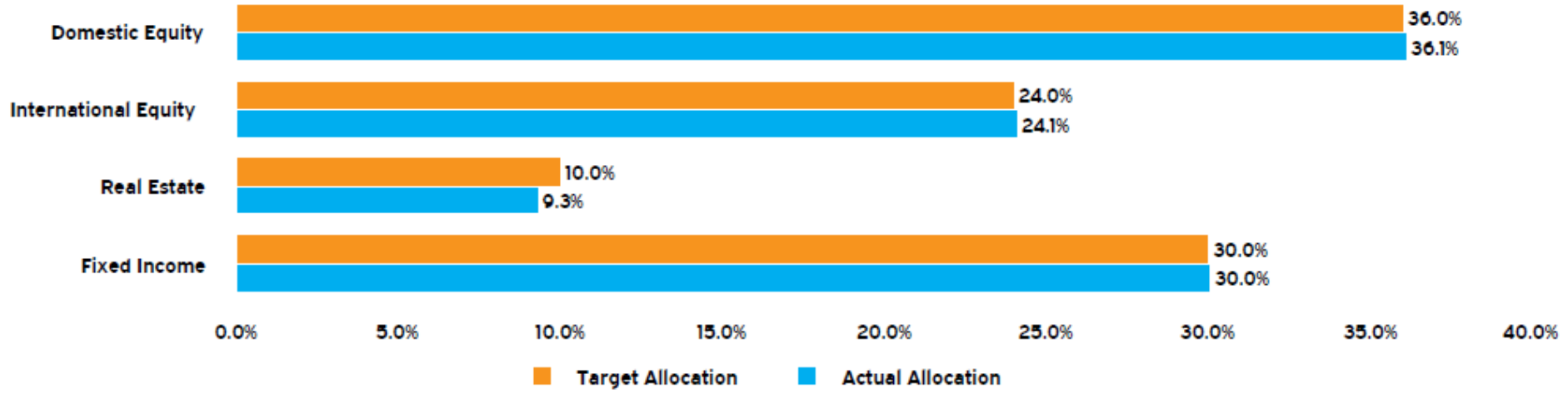
- The Investment Committee welcomed three representatives from the new consulting firm Meketa Investment Group.
- The group discussed the status of replacing Mondrian's international small cap equity fund with funds managed by Acadian Asset Management and Xponance Asset Management in the Defined Benefit Plan. The transition will be completed in early May 2024.
- The consultants briefed the Committee on the portfolio management team at JPMorgan's Strategic Property Fund (Defined Benefit Plan). Recent turnover of top managers in the SPF team prompted the Committee to enter the queue for full redemption of the Plan's holdings in the fund, a process that will take more than a year to complete. The Committee may reconsider withdrawal from the SPF should the new portfolio management team demonstrate confidence in future performance.

Parkland

Appendix

Parkland Investment Committee Update

Defined Benefit Plan
Q4 Asset Allocations 2023



Asset Class Performance Summary

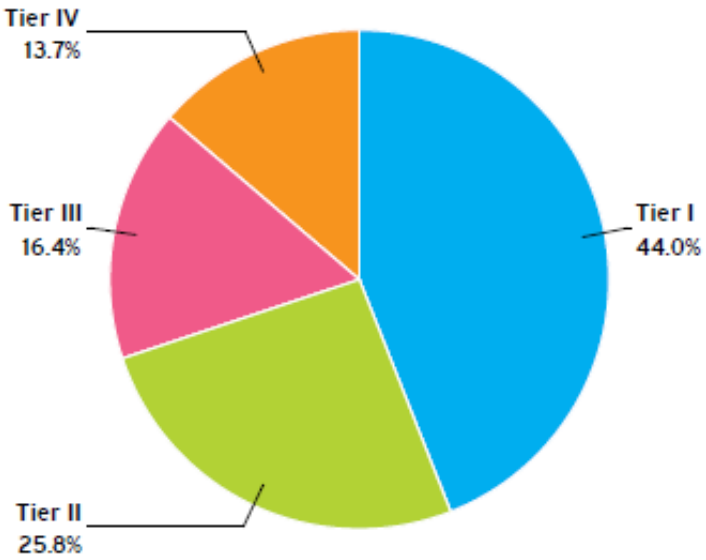
	Market Value $	% of Portfolio	QTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	10 Yrs (%)	Inception (%)	Inception Date
Total Plan	1,665,719,652	100.0	8.0	12.1	2.7	7.9	6.0	5.5	Jan-07
Policy Benchmark			*8.2*	*13.1*	*3.1*	*8.1*	*6.0*	*5.7*	

Parkland

Defined Benefit Plan
Q4 Performance 2023

Strategy	Manager	Net Return	Benchmark	Index
Large Cap Equity	Mellon Capital S&P 500 Index	11.7%	11.7%	S&P 500
Small/Mid Cap Value	LSV Asset Mgmt	12.6%	13.8%	Russell 2500 Value
Small/Mid Cap Growth	All Springs Capital Mgmt	11.0%	12.6%	Russell 2500 Growth
International Equity	MFS International Equity	12.0%	10.4%	MSCI EAFE
International Equity	Dodge & Cox	6.8%	10.4%	MSCI EAFE
International Equity	Mondrian International Small Cap	10.6%	10.6%	Mondrian International Index
Emerging Mkt Equity	Genesis	10.4%	7.9%	MSCI Emerging Mkts
Core Fixed Income	Income Research and Management	6.8%	6.8%	Bloomberg Aggregate
Core + Fixed Income	Western Asset Management	8.8%	6.8%	Bloomberg Aggregate
Real Estate	Heitman - American Real Estate Trust	-4.4%	-5.0%	NCREIF-ODCE Value
Real Estate	JPMorgan - Strategic Property Fund	-7.4%	-5.0%	NCREIF-ODCE Value
Cash	Mellon EB TIF	1.3%	1.4%	90 Day Treasury Bill

Defined Contribution Plan
Q4 Asset Allocations 2023



Tier	
Tier I	Target Date Funds
Tier II	Passive/Index Funds
Tier III	Core/Direct Market Funds
Tier IV	Stable Value Fund

Asset Allocation	12/31/2023 Market Value
Tier I	609,204,996
Tier II	357,360,221
Tier III	226,570,687
Tier IV	190,099,210
Total Fund	1,383,235,114

Parkland

Defined Contribution Plan Q4 Performance 2023

No.	Strategy	Manager	Return	Benchmark	Index
1	Target Date	BlackRock LifePath Index Retire	8.5%	8.4%	BR LifePath Index Retired CB
3	Target Date	BlackRock LifePath Index 2025	8.8%	8.7%	BR LifePath Index 2025 CB
4	Target Date	BlackRock LifePath Index 2030	9.6%	9.5%	BR LifePath Index 2030 CB
5	Target Date	BlackRock LifePath Index 2035	10.2%	10.1%	BR LifePath Index 2035 CB
6	Target Date	BlackRock LifePath Index 2040	10.8%	10.7%	BR LifePath Index 2040 CB
7	Target Date	BlackRock LifePath Index 2045	11.3%	11.2%	BR LifePath Index 2045 CB
8	Target Date	BlackRock LifePath Index 2050	11.5%	11.4%	BR LifePath Index 2050 CB
9	Target Date	BlackRock LifePath Index 2055	11.5%	11.4%	BR LifePath Index 2055 CB
10	Target Date	BlackRock LifePath Index 2060	11.5%	11.4%	BR LifePath Index 2060 CB
11	Domestic Equity	Schwab S&P 500	11.7%	11.7%	S&P 500
12	Domestic Equity	AB Discovery Value Fund	14.8%	13.8%	Russell 2500 Value
13	Domestic Equity	RBC SMID Cap Growth Fund	10.3%	12.6%	Russell 2500 Growth
14	International	American Funds EuroPacific	10.4%	9.8%	MSCI ACWI ex U.S.
15	Fixed Income	Met West Total Return Bonds	7.5%	6.8%	Bloomberg Aggregate
16	Capital Preservation	MetLife Stable Value/GIC	0.6%	3.9%	Bloomberg Stable Value