Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, PE - Chair
Don O'Bannon, Esq
Eric G. Bing, MD, PhD
John Proctor
Lisa Sutter

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Tuesday, March 28, 2023, at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2622 161 8302; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Declare a Quorum Present/Call to Order/Mission Statement** ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at* *https://www.parklandhospital.com/board-of-managers*			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Approve Contracts over $200,000	*2*	25	Pamela Bryant
B.	Approve Capital Substitutions	*50*	5	Rick Humphrey
C.	Parkland Financial Performance Presentation	*53*	25	Rick Humphrey
I.	**Executive Session** *Tex. Gov't Code §§551.072, §§551.085*			
A.	Former Campus Demolition Update	*111*	25	Edmundo Castañeda
II.	**Reference Documents**			
A.	Project Summary	*119*		
B.	Quarterly Financial Report	*122*		
C.	Multi-year GPO Spend Comparison	*134*		
III.	**Action Item**			
A.	The Board may take action on any agenda item(s) above			Chair
IV.	**Closing Remarks**			Chair
V.	**Adjourn**			Chair

Parkland

Approve Contracts over $200,000

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
March 29, 2023													
NON-SOLE SOURCE CONTRACTS - Sorted by Size													
N1	5	Capital	Mod #2 Demolition of the Old Parkland Hospital	Beck-EJ Smith Joint Venture	1/26/2022 - 4/19/2024	$12,057,880	$37,357,880	Request for Qualifications	Yes	Paul Woodard, Planning, Design and Construction	30%	0	0%
N2	7	Expense	Mod #9 Tenant Improvement Supplement for 8435 Stemmons Lease Expansion (Floors 5,6 & 10)	Diversified Empire Center – Dallas, L.P.	9/1/2009 - 8/31/2024	$1,432,149	$34,186,285	Real Estate – Exemption	Yes	Beall Carothers, Planning Design & Construction	37%	N/A	N/A
N3	10	Capital	Advance CS2 Anesthesia Delivery System	GE Healthcare	Last Signature - 4/7/2024	$881,398	$881,398	GPO Purchase	Yes	Shika Shakelli, Clinical Engineering	0%	N/A	N/A
N4	12	Expense	Lab Consolidation Consultant	Page Southerland Page Inc	3/31/2023 - 3/30/2026	$651,800	$651,800	Request for Proposals (Best Value)	Yes	Scott Hampton/Tim Lenz, Laboratory Services	64%	Hispanic	Male
N5	15	Capital	IntelliVue patient monitors, MX750	Philips Healthcare	3/29/2023 - 3/29/2024	$560,882	$560,882	GSA Purchase	Yes	Buenvenida, Clinical	0%	N/A	N/A
N6	17	Capital	Air Handler Replacement	Texas Air Systems LLC	Last Signature - 1 Year	$484,650	$484,650	GPO Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shabretta Manning, Engineering Services	12%	Caucasian	Female
N7	19	Capital	15th Floor Med Surg ICU Conversion	Phillips May Corporation	4/3/2023 - 4/2/2024	$433,333	$433,333		Yes	Mark Stewart, Planning, Design and Construction	37%	Hispanic	Male
N8	21	Expense	Service Excellence Model	Press Ganey	4/1/2023 - 3/31/2025	$397,400	$397,400	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shauntee Mayfield, Office of Talent Management	0%	N/A	N/A
N9	24	Expense	Diverse Fiber Installation	Matrix Telecommunication Services, Inc.	4/1/2023 - 9/30/2023	$348,946	$348,946	Invitation for Bids	Yes	Darren Jones, Information Technology	100%	African American	Male
N10	27	Expense	Mod #6 Actuarial Valuation Services for Retirement Benefits Plans	Milliman, Inc.	4/1/2010 - 3/31/2024	$332,000	$936,500	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal	Joe Mayer, Treasury	0%	N/A	N/A
N11	29	Revenue	Mod #14 Work Orders for RADAR Contract	Denver Health and Hospital Authority	7/1/2007 - 12/31/2023	($127,823)	($938,203)	Non-Sole Source Modification	N/A-Revenue	Melody Gardner, North Texas Poison Center	N/A	N/A	N/A

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
SOLE SOURCE CONTRACTS - Sorted by Size													
S1	31	Expense	Mod to Add Funds Endoprosthesis Vascular Stents and Implants Product Agreement	W. L. Gore & Associates, Inc	5/1/2021 - 4/30/2024	$1,743,000	$4,593,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
S2	33	Expense	Mod to Add Funds Organ Procurement (Expense)	Southwest Transplant Alliance	1/1/2020 - No Expiration	$1,400,000	$2,760,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Patricia Shirey, Transplant Services	0%	N/A	N/A
S3	35	Expense	Mod #6 FlowTriever and ClotTriever Devices	Inari Medical, Inc.	6/6/2020 - 6/5/2025	$807,000	$1,817,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
S4	37	Capital	Hemosphere Advance Monitoring System	Edwards Lifesciences	Last Signature - 4/7/2024	$516,000	$516,000	Sole Source	Yes	Marcus Cooper, Clinical Engineering	0%	N/A	N/A
S5	39	Capital	Prismax System, Renal Replacement Therapy	Baxter Healthcare Corporation	Last Signature - 3/31/2024	$333,740	$333,740	Sole Source	Yes	Marcus Cooper, Clinical Engineering	0%	N/A	N/A
S6	41	Expense	Mod #7 One-Time Project to relocate records	Iron Mountain	5/5/2018 - 4/28/2023	$232,429	$732,129	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Denise Pickett, Legal Affairs	0%	N/A	N/A
S7	43	Revenue	Mod to Add Funds Organ Procurement (Revenue)	Southwest Transplant Alliance	1/1/2020 - No Expiration	($381,344)	($741,344)	Sole Source Modification	N/A-Revenue	Patricia Shirey, Transplant Services	0%	N/A	N/A
DEVIATION/RATIFICATION													
D1	45	Capital and Expense-Approved Deviation	Ambulatory Surgery Center Generator Replacement	Cummings Electrical LP	Last Signature - 9/30/2023	$734,450	$734,450	Sole Source	Yes	Moussa Moussa, Engineering Services	35%	African American	Male
INFORMATION ONLY													
I1	47	Expense	Pharmacy prescription mail delivery services	FedEx Corporate Services, Inc.	4/1/2023 - 9/27/2025	$2,000,000	$2,000,000	GPO Purchase	Yes	Rusty Appleberry-Rucker, Pharmacy Administration	0%	N/A	N/A

Board Approval Request For Modification to Contract or Funding

BOM Date: March 29, 2023	**Modification:** Mod # 2 Demolition of the Old Parkland Hospital	
Business Owner: Paul Woodard	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** POCRE-20463
Vendor/Supplier: Beck-EJ Smith Joint Venture **Basis of Original Contract Award** Request for Qualifications **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (1/25/22):	$25,300,000
Revenue, Expense or Capital: Capital	Modification # 2 Amount:	$12,057,880
Original Start Date: 1/26/2022 **Current Expiration:** 4/19/2024 **Mod Start Date:** Last Signature **Expiration after this Mod:** 4/19/2024	New Contract Amount:	$37,357,880

Approvals

Has the final modification been approved by Legal for legal sufficiency?	No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

M/WBE Commitment: 30%

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 2 Demolition of the Old Parkland Hospital

VENDOR: Beck-EJ Smith Joint Venture

COST:

BOM Approved Contract Total (1/25/22):	$25,300,000
Modification # 2:	+ $12,057,880
Total:	$37,357,880

Recommendation
Approve this contract modification for Demolition of the Old Parkland Hospital.

Background
Parkland awarded a contract for the demolition of the Old Parkland Campus in January of 2022. The subsequent subcontracting bids for the demolition services exceeded the original budget by $13,600,000, resulting in a demolition total value of $38,900,000 mid 2022. Due to the drastic increase in actual costs over the initial estimates, Parkland engaged a third party to review the costs and they were found to be in line with current construction costs.

Then, after further negotiations, the Beck- EJ Smith JV refreshed the subcontracting bids and revised the total cost to $37,357,880. The value noted represents the final amount needed to complete the demolition of the Old Parkland Campus.

Fair and Reasonable Price Determination
The vendor was selected through a competitive procurement process.

Financial Forecast

Current Contract Amount	FY2023	FY2024	Total
$25,300,000	$6,028,940	$6,028,940	$37,357,880

Document Contact/Author:	Steve Adrian

Board Approval Request For Modification to Contract or Funding

BOM Date: March 29, 2023	**Modification:** Mod # 9 Tenant Improvement Supplement for 8435 Stemmons Lease Expansion (Floors 5,6 & 10)	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-19358 A5
Vendor/Supplier: Diversified Empire Center – Dallas, L.P. **Basis of Original Contract Award** Real Estate – Exemption **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (6/28/2022):	$32,754,136
	Modifications Totaling < $100,000 Modification # 8 Amount:	$0
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 9 Amount:	$1,432,149
Original Start Date: 9/1/2009 **Current Expiration:** 8/31/2024 **Mod Start Date:** Last Signature **Expiration after this Mod:** 8/31/2024	New Contract Amount:	$34,186,285

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	37% see table
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 9 Tenant Improvement Supplement for 8435 Stemmons Lease Expansion (Floors 5,6 & 10)

VENDOR: Diversified Empire Center – Dallas, L.P.

COST:

BOM Approved Contract Total (6/28/2022):	$32,754,136
Modification # 8:	$0
Modification # 9:	+ $1,432,149
Total:	$34,186,285

Recommendation
Approve this contract modification for Tenant Improvement Supplement for 8435 Stemmons Lease Expansion (Floors 5,6 & 10).

Background
As a result of administrative offices being relocated from the Chase building, the 8435 Stemmons landlord provided Parkland with a tenant improvement package of $2,538,003 ($38.40/sf) to improve three floors of lease space totaling 65,573 square feet. However, the total improvement budget is $3,950,152. Per the Work Letter in the lease, Parkland is obligated to fund the difference between the total improvement budget and landlord's tenant improvement allowance which total $1,432,149 ($3,950,152 - $2,518,003).

Note the $1,432,149 is not the result of change orders or unforeseen construction overage, but of known project costs.

Total project budget is as follows:

	total	per sf	
Total Proj Cost:	$3,950,152	$60.24	
Tenant Imp. Allow by LL:	($2,518,003)	($38.40)	
FF&E:	$1,508,179	$23.00	
Internet/Technology:	$2,163,909	$33.00	
Move Services:	$1,573,752	$24.00	
	$6,677,989	$101.84	Net Parkland Total Project Cost (estimated)
	$8,245,000		Total Capital Project Budget
	($1,567,011)		Over/under Total Capital Project Budget

Subcontractors Services MWBE-Totals			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
Hispanic	Male	$1,040,404.43	30.07%
Hispanic	Female	$232,002.76	6.71%
Total		**$1,272,407.19**	**36.78%**

Fair and Reasonable Price Determination

The landlord fielded four bids for the improvement work, two contractors chosen by landlord and two of Parkland's MATOC contractors. The low bidder, Highland Builders, was selected for the project and Highland has committed to 30% MWBE participation for the project.

Financial Forecast

Current Contract Amount	FY2023	Total
$32,754,136	$1,432,149	$34,186,285

Sole Source Justification

N/A – Real Estate Exemption

Document Contact/Author:	Beall Carothers, Director, Real Estate Development

Board Approval Request For Contracts Over $200,000

BOM Date: March 29, 2023	**Product or Service:** Advance CS2 Anesthesia Delivery System	
Business Owner: Shika Shakelli	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-22211
Vendor/Supplier/Contractor: GE Healthcare	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 4/7/2024	$881,398
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 4/7/2024	$881,398

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Advance CS2 Anesthesia Delivery System

VENDOR: GE Healthcare

COST:		
	Base Term:	$881,398
	Out Years:	+ $0
	Total:	$881,398

Recommendation
Approve this contract for Advance CS2 Anesthesia Delivery System.

Background

We are replacing 17 Anesthesia units for Anesthesiology which covers OR and Labor & Delivery. Major components of the current model are end of support, including the M-PRESTN; E-PRESTN; M-CAIO; M-CAIOV; E-BIS; M-NMT modules, CPU Boards for the Monitors, and the Displays.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price 9.4% lower than the average for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2023
Equipment / Licenses	$881,398

Document Contact/Author:	Andrew Barter

Board Approval Request For Contracts Over $200,000

BOM Date: March 29, 2023	**Product or Service:** Lab Consolidation Consultant	
Business Owner: Scott Hampton/Tim Lenz	**Business Owner Dept:** Laboratory Services	**Contract Number:** POCS-22213
Vendor/Supplier/Contractor: Page Southerland Page Inc	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	3/31/2023 – 3/30/2026	$651,800
Out Years:	0 Year(s)	+$0
Total:	3/31/2023 – 3/30/2026	$651,800

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor will have M/WBE participation. The plan/program has been submitted and accepted.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 6
What % of this contract is M/WBE? 64% see table
M/WBE Race/Ethnicity? Hispanic
M/WBE Gender? Male

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Lab Consolidation Consultant

VENDOR: Page Southerland Page Inc

COST:		
	Base Term:	$651,800
	Out Years:	+ $0
	Total:	$651,800

Recommendation
Approve this contract for Lab Consolidation Consultant.

Background
Parkland Health operates a "Rapid Response Lab" in the Acute Care Hospital as well as Lab operations on the 3rd floor of the Logistics building. Parkland Health is seeking a Lab planner to evaluate the existing Lab operations in these two locations and consolidate the operations on the 3rd level Logistics location. The Lab planner will lead the lab planning effort with support from an architectural and engineering firm for the implementation phase. The engagement will include a 2-phase approach.

Phase I – Planning. The vendor will work with Parkland's Lab team to determine the most efficient and best long-term solution for lab operations on Level 3 Logistics. The vendor will evaluate the existing lab operations and recommend a consolidation plan that optimizes operational flow. Lab equipment recommendations and project budget estimates for the scope of work will be included in the deliverable.

Phase II - Implementation. The vendor will develop and finalize the consolidation of the lab. The vendor will execute required construction documents for the City of Dallas permitting and support the project through construction contract administration phase and project closeout.

A public solicitation took place to solicit bids from qualified vendors.

Subcontractors Services MWBE-Totals			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
Hispanic	Male	$351,972	54%
Caucasian	Female	$65,180	10%
Total		**$417,152**	**64%**

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition. Three vendors responded; however, one bidder did not complete pricing as outlined in the solicitation and was technically unresponsive on this basis.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Page Southerland Page Inc	Excellent organization of team, Clear aggressive implementation plan, very detailed and applicable past projects		426	$0
Vendor B		Potential conflict of interest since this is an equipment manufacturer and pricing was tied to the equipment purchase. Potential bias regarding equipment recommendations, no proposed team or resumes of team, no timelines of plan provided	366	Didn't propose pricing because they tied pricing to the equipment purchase.
Vendor C		No evidence of licensure or work completed in Texas or A&E services, proposed schedule was not aggressive enough, inadequate detail on SOW/ planning	342	$598,200

Financial Forecast

Base Term	FY2023	FY2024	FY2025	Totals
Expenses / Consumables	$347,990	$280,791	$23,019	$651,800

Document Contact/Author:	Tamisha Smallwood

Board Approval Request For Contracts Over $200,000

BOM Date: March 29, 2023	**Product or Service:** IntelliVue patient monitors, MX750	
Business Owner: Bernie Buenvenida	**Business Owner Dept:** Clinical Engineering	**Contract Number:** PO #1667582
Vendor/Supplier/Contractor: Philips Healthcare	**Source Selection Methodology:** GSA Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	3/29/2023 – 3/29/2024	$560,882
Out Years:	0 Year(s)	+$0
Total:	3/29/2023 – 3/29/2024	$560,882

Lowest Bidder

Is this contractor the lowest bidder/supplier? GSA Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? GSA - Only PO Required

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity?

M/WBE Gender?

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: IntelliVue patient monitors, MX750

VENDOR: Philips Healthcare

COST:		
	Base Term:	$560,882
	Out Years:	+ $0
	Total:	$560,882

Recommendation
Approve this contract for IntelliVue patient monitors, MX750.

Background
We are buying 19 Philips MX750 Intellivue Patient Monitors needed to suit PACU/ post-anesthesia care unit B capability to pre-covid, in addition to re-opening OR/ operating room D pod for surgery. Philips is the standard throughout NPH.

This purchase is under a GSA contract and therefore does not require any other agreement language. It only requires a Purchase Order referencing the GSA contract. The Purchase Order generated for this requirement is 1667582. Reference Jaggaer POCP-22339.

Fair and Reasonable Price Determination
The GSA contract and pricing was obtained in a solicitation process performed by the GSA. Market research conducted through ECRI shows that Parkland price for the IntelliVue patient Monitors, MX750 is 4.9% lower than the average for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2023
Equipment / Licenses	$560,882

Document Contact/Author:	Andrew Barter

Board Approval Request For Contracts Over $200,000

BOM Date: March 29, 2023	**Product or Service:** Air Handler Replacement	
Business Owner: Shabretta Manning	**Business Owner Dept:** Engineering Services	**Contract Number:** PONCS-22484
Vendor/Supplier/Contractor: Texas Air Systems LLC	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** District Internal Estimates

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 1 Year	$484,650
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 1 Year	$484,650

Lowest Bidder

Is this contractor the lowest bidder/supplier?	GPO Purchase
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor will have M/WBE participation. The plan/program has been submitted and accepted.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	12%
M/WBE Race/Ethnicity?	Caucasian
M/WBE Gender?	Female

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Air Handler Replacement

VENDOR: Texas Air Systems LLC

COST:		
	Base Term:	$484,650
	Out Years:	+ $0
	Total:	$484,650

Recommendation
Approve this contract for Air Handler Replacement.

Background
The Ambulatory Surgery Center (ASC) has five air handler units. Two of the units were replaced in 2021, the other three units are 17 years old and at the end of their useful life.

Fair and Reasonable Price Determination
ECRI has determined this purchase falls in the category of custom construction/installation services. They have found this pricing to be highly customized around building specific dimensions and criteria which prohibit accurate benchmarking. However, Engineering Services has provided market comparison on air handlers using price per CFM rating and Parkland's pricing is on the lower end for the three units.

Financial Forecast

Base Term	FY2023	FY2024	Totals
Equipment	$242,325	$242,325	$484,650

Document Contact/Author:	Steve Adrian

Board Approval Request For Contracts Over $200,000

BOM Date: March 29, 2023	**Product or Service:** 15th Floor Med Surg ICU Conversion	
Business Owner: Mark Stewart	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** POCRE-19095 A16
Vendor/Supplier/Contractor: Phillips May Corporation	**Source Selection Methodology:** Task Order Competition	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	4/3/2023 – 4/2/2024	$433,333
Out Years:	0 Year(s)	+$0
Total:	4/3/2023 – 4/2/2024	$433,333

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: This award is to a M/WBE vendor.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 2
What % of this contract is M/WBE? 37%
M/WBE Race/Ethnicity? Hispanic
M/WBE Gender? Male

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: 15th Floor Med Surg ICU Conversion

VENDOR: Phillips May Corporation

COST:		
	Base Term:	$433,333
	Out Years:	+ $0
	Total:	$433,333

Recommendation
Approve this contract for 15th Floor Med Surg ICU Conversion .

Background
When the hospital was designed and constructed, 64 ICU Beds and 18 Medical/Surgical Meds were construction on level 15. During the COVID-19 pandemic, the 18 Med/Surge beds were used as ICU beds under an emergency waiver granted by Texas Department of State Health Services. Due to the increase in patient acuity, the existing 18 Med/Surge beds need to be upgraded to meet all of the TDSHS requirements for ICU beds.

Fair and Reasonable Price Determination
A solicitation was sent to all MATOC contractors and Parkland received 3 proposals. The costs have been reviewed by the Facilities team and a Fair and Reasonable price was determined through historical pricing for similar construction projects and the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, the costs are in line with the market.

Vendor	Price Differential
Phillip May Corporation	$0
Vendor B	$43,917
Vendor C	$827,649

Financial Forecast

Base Term	FY2023
Expenses	$433,333

Document Contact/Author:	Kimberly Bell

Board Approval Request For Contracts Over $200,000

BOM Date: March 29, 2023	**Product or Service:** Service Excellence Model	
Business Owner: Shauntee Mayfield	**Business Owner Dept:** Office of Talent Management	**Contract Number:** PONCS-22101
Vendor/Supplier/Contractor: Press Ganey	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	4/1/2023 – 3/31/2025	$397,400
Out Years:	0 Year(s)	+$0
Total:	4/1/2023 – 3/31/2025	$397,400

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? Yes

Number Responding M/WBE's: 0

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Service Excellence Model

VENDOR: Press Ganey

COST:		
	Base Term:	$397,400
	Out Years:	+ $0
	Total:	$397,400

Recommendation
Approve this contract for Service Excellence Model.

Background
The District issued a Request for Proposal (RFP) to identify the best qualified Offeror to partner with and design an operational model, road map, and practical how-to guide for creating and sustaining a culture of service and operational excellence.

The District received 2 proposals in response to the RFP in which both were moved into the competitive range for their experience.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. Press Ganey received the best overall total score and offer the lowest price.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Press Ganey	- Extremely experienced, team members in specifically described health/hospital settings. - Highly Reliable Organization consulting engagement with of the District's services and organizational structure. - Vendor far ahead on a timeline with most requisite data collection already completed and/or currently on-going. - Established relationships with PHHS Executives and Leadership teams would facilitate activities from this project yielding a distinct advantage to		77.13	$0

	fulfillment of product deliverables.			
Vendor B		- Process is complex and time consuming. - Many of the components of their strategy have already been done at Parkland. - Process seems more like "reinventing" the wheel from ground up, rather than implementing a "tried and true" strategy from previous case studies. - No case studies provided. - No ”lessons learned” provided.	43.81	$2,167,600

Financial Forecast

Base Term	FY2023	FY2024	Totals
Expenses	$231,817	$165,583	$397,400

Document Contact/Author:	Terence Durham

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 29, 2023	**Product or Service:** Diverse Fiber Installation	
Business Owner: Darren Jones	**Business Owner Dept:** Information Technology	**Contract Number:** PONCS-22496
Vendor/Supplier/Contractor: Matrix Telecommunication Services, Inc.	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	4/1/2023 – 9/30/2023	$348,946
Out Years:	0 Year(s)	+$0
Total:	4/1/2023 – 9/30/2023	$348,946

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: This award is to a M/WBE vendor.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 3
What % of this contract is M/WBE? 100%
M/WBE Race/Ethnicity? Black or African American
M/WBE Gender? Male

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Diverse Fiber Installation

VENDOR: Matrix Telecommunication Services, Inc.

COST:		
	Base Term:	$348,946
	Out Years:	+ $0
	Total:	$348,946

Recommendation
Approve this contract for Diverse Fiber Installation.

Background
This award is for two cabling projects, Linen Services and Support Building A.

The linen services cabling project is required to maintain data, voice and video connectivity to Linen Services, MRD and the old ED garage with the severing of old Parkland from Parkland Hospital. These locations are currently serviced/connected to the Parkland main campus with a temporary cellular connectivity solution until the permanent fiber extension can be completed. The horizontal boring and fiber extensions are to add connectivity to Linen Services at the old Parkland facility to the inter-institutional fiber ring. The existing inter-institutional fiber ring provides connectivity between Parkland main campus, Children's & UTSW. The remaining services at the old facility will connect into the Linen Services area and then Linen Services will be connected back to the Parkland main campus via the inter-institutional fiber ring.

Currently the facility is connected via an AT&T circuit that runs through the 'Hut' that is located between RJAnderson and Moody. The "Hut" is a small building that is located approximately underneath the dart tracks between the RJA facility and the Moody facility. It acts as a transition and termination facility for multiple connections on that side of campus. This 'Hut' does not have any power redundancy so there have been several instances where we have lost Support Building A due to power failures at the 'Hut'. We have also experienced oversubscription of the AT&T circuit at times which has caused an outage for Support Building A. Installing dedicated fiber back to RJA and the Central Utility Plant will bypass the power and oversubscription issues for the circuits that run through the 'Hut'. Once Support Building A is migrated, we can migrate the parking lot cameras and emergency blue phones to the newly installed fiber. This 'dark fiber' will allow us to increase the capacity, allowing larger bandwidth paths to these facilities and this allow us to cancel the monthly recurring AT&T circuits that currently support these facilities. The current monthly recurring costs for the AT&T circuits are $7,212 or $86,544 annually not adjusting for any increases that might occur.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition. An Invitation for Bid was issued, and three bids were received. The recommended vendor is the lowest responsive bidder of three.

Vendor	Price Differential
Matrix	$0
Vendor A	$25,290
Vendor B	$59,312

Financial Forecast

Base Term	FY2023
Expense	$348,946

Document Contact/Author:	Steve Adrian

Board Approval Request For Modification to Contract or Funding

BOM Date: March 29, 2023	**Modification:** Mod # 6 Actuarial Valuation Services for Retirement Benefits Plans	
Business Owner: Joe Mayer	**Business Owner Dept:** Treasury	**Contract Number:** PONCS-21199 A2
Vendor/Supplier: Milliman, Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (2/28/2017):	$604,500
Revenue, Expense or Capital: Expense	Modification # 6 Amount:	$332,000
Original Start Date: 4/1/2010 **Current Expiration:** 3/31/2023 **Mod Start Date:** 4/1/2023 **Expiration after this Mod:** 3/31/2024	New Contract Amount:	$936,500

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Richard Humphrey, Executive Vice President, Chief Financial Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 6 Actuarial Valuation Services for Retirement Benefits Plans

VENDOR: Milliman, Inc.

COST:

BOM Approved Contract Total (2/28/2017):	$604,500
Modification # 6:	+ $332,000
Total:	$936,500

Recommendation
Approve this contract modification to Actuarial Valuation Services for Retirement Benefits Plans.

Background
This modification is to extend the contract term for an additional 1-year period to allow time for completion of the Actuarial Valuation project for Parkland's Retirement Benefit Plan, currently in process. The services are scheduled to go out for solicitation in summer 2023.

Fair and Reasonable Price Determination
No change in established fee structure for this term extension.

Financial Forecast

Current Contract Amount	FY2023	FY2024	Total
$604,500	$166,000	$166,000	$936,500

Document Contact/Author:	Baruh Bosch

Board Approval Request For Modification to Contract or Funding

BOM Date: March 29, 2023	**Modification:** Mod # 14 Work Orders for RADAR Contract	
Business Owner: Melody Gardner	**Business Owner Dept:** North Texas Poison Center	**Contract Number:** PONCS-19023 A3
Vendor/Supplier: Denver Health and Hospital Authority **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (1/29/2019): Modifications Totaling < $100,000 Modification # 10 - 11 Amount: Modification # 12 Amount: Modification # 13 Amount:	($810,380) ($34,820) ($32,604) ($30,974)
Revenue, Expense or Capital: Revenue	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 14 Amount:	 ($29,425)
Original Start Date: 7/1/2007 **Current Expiration:** 12/31/2022 **Mod Start Date:** 1/1/2023 **Expiration after this Mod:** 12/31/2023	New Contract Amount:	($938,203)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Donna Richardson, Chief Nursing Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 14 Work Orders for RADAR Contract

VENDOR: Denver Health and Hospital Authority

COST:

BOM Approved Contract Total (1/29/2019):	($810,380)
Modification # 10 - 11:	($34,820)
Modification # 12:	($32,604)
Modification # 13:	($30,974)
Modification # 14:	+ ($29,425)
Total:	($938,203)

Recommendation
Approve this contract modification for Work Orders for RADAR Contract.

Background
This contract is for the Poison Center to provide de-identified poison center data for calls related to specific narcotics to the RADARS (Researched Abuse, Diversion, and Addiction-Related Surveillance) research group which is employed by Denver Health and Hospital Authority. The North Texas Poison Center is one site of many across the nation that provide this de-identified data. This research study has been approved by the IRB.

These funds help support the Parkland NTPC employee salaries and benefits, educational materials, and office supplies. This award is an increase of $29,425 to be distributed over the 2023 calendar year.

Fair and Reasonable Price Determination
N/A – Revenue

Financial Forecast

Current Contract Amount	FY2019	FY2020	FY2021	FY2022	FY2023	Total
($810,380)	($500)	($34,320)	($32,604)	($30,974)	($29,425)	($938,203)

Document Contact/Author:	Melody Gardner and Kathleen Larry

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: March 29, 2023	**Modification:** Mod to Add Funds Endoprosthesis Vascular Stents and Implants Product Agreement	
Business Owner: John Camacho	**Business Owner Dept:** Interventional Radiology	**Contract Number:** POCP-19370 A3
Vendor/Supplier: W. L. Gore & Associates, Inc **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (4/27/2021): (Includes Out Years Amount $1,140,000)	$2,850,000
	Modifications Totaling < $100,000 Modification # 1 Amount: Modification # 2 Amount:	$0 $0
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification to Add Funds :	$1,743,000
Original Start Date: 5/1/2021 **Current Expiration:** 4/30/2024 **Mod Start Date:** 3/29/2023 **Expiration after this Mod:** 4/30/2024	New Contract Amount:	$4,593,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod to Add Funds Endoprosthesis Vascular Stents and Implants Product Agreement

VENDOR: W. L. Gore & Associates, Inc

COST:

BOM Approved Contract Total (4/27/2021):	$2,850,000
Modification #1:	$0
Modification #2:	$0
Modification to Add Funds :	+ $1,743,000
Total:	$4,593,000

Recommendation
Approve this contract modification for Endoprosthesis Vascular Stents and Implants Product Agreement.

Background
This contract is for the procurement of Vascular Stents and Implants. These products are used in the Operating Room, Cardiac Cath Lab, and Interventional Radiology for improving blood flow in patients with symptomatic peripheral arterial disease. Additional funding is needed for the remainder of the contract term due to expanded usage from additional departments within the hospital.

Fair and Reasonable Price Determination
Market research conducted through ECRI shows that the Parkland price is in line with the national market average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2023	FY2024	Total
$2,850,000	$1,016,750	$726,250	$4,593,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	William Jones

Board Approval Request For Modification to Contract or Funding

BOM Date: March 29, 2023	**Modification:** Mod to Add Funds Organ Procurement (Expense)	
Business Owner: Patricia Shirey	**Business Owner Dept:** Transplant Services	**Contract Number:** POCS-22503 A1
Vendor/Supplier: Southwest Transplant Alliance **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (11/19/2019):	$1,360,000
Revenue, Expense or Capital: Expense	Modification to Add Funds :	$1,400,000
Original Start Date: 1/1/2020 **Current Expiration:** No Expiration **Mod Start Date:** 4/1/2023 **Expiration after this Mod:** No Expiration	New Contract Amount:	$2,760,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Christina Mintner, Senior Vice President, Ops-Pop Health/HOMES

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod to Add Funds Organ Procurement (Expense)

VENDOR: Southwest Transplant Alliance

COST:

BOM Approved Contract Total (11/19/2019):	$1,360,000
Modification to Add Funds :	+ $1,400,000
Total:	$2,760,000

Recommendation
Approve this contract modification for Organ Procurement (Expense).

Background
This is an extension for the Agreement for the procurement of organs at Parkland and the purchase of organs for our kidney transplant program. Parkland must maintain an agreement with an organ procurement organization as part of its Medicare Conditions of Participation. (expense) Parkland acquires organs from Southwest Transplant Alliance to use for patients in Parkland's Kidney Transplant Program.

Fair and Reasonable Price Determination
Southwest Transplant Alliance is the only existing option and there are no benchmarks available for organ procurement services.

Financial Forecast

Current Contract Amount	FY2023	FY2024	FY2025	Total
$1,360,000	$350,000	$700,000	$350,000	$2,760,000

Sole Source Justification
Skin, marrow, blood and blood products, heart valves, and/or other human organs are exempt products. This contract is for organ procurement and organ harvesting.

Document Contact/Author:	Patricia Shirey/ Kathleen Larry

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: March 29, 2023	**Modification:** Mod # 6 FlowTriever and ClotTriever Devices	
Business Owner: John Camacho	**Business Owner Dept:** Interventional Radiology	**Contract Number:** POCP-19338 A6
Vendor/Supplier: Inari Medical, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (4/26/2022):	$1,010,000
	Modifications Totaling < $100,000 Modification # 5 Amount:	$0
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 6 Amount:	$807,000
Original Start Date: 6/6/2020 **Current Expiration:** 6/5/2023 **Mod Start Date:** Last Signature **Expiration after this Mod:** 6/5/2025	New Contract Amount:	$1,817,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 6 FlowTriever and ClotTriever Devices

VENDOR: Inari Medical, Inc.

COST:

BOM Approved Contract Total (4/26/2022):	$1,010,000
Modification #5:	$0
Modification #6:	+ $807,000
Total:	$1,817,000

Recommendation
Approve this contract modification to FlowTriever and ClotTriever Devices.

Background
Inari FlowTriever & ClotTriever devices are used to remove emboli (occlusions, such as blood clots) from peripheral vasculature, including pulmonary emboli, to restore blood flow. Using ClotTriever or FlowTriever devices would shorten the duration of thrombolysis treatments, as they typically occur over several days, and therefore shorten the length of the ICU stay.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is in line with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	FY2028	Total
$1,010,000	$36,750	$243,250	$372,000	$155,000	$1,817,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	William Jones

Board Approval Request For Contracts Over $200,000

BOM Date: March 29, 2023	**Product or Service:** Hemosphere Advance Monitoring System	
Business Owner: Marcus Cooper	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-22342
Vendor/Supplier/Contractor: Edwards Lifesciences	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 4/7/2024	$516,000
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 4/7/2024	$516,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Hemosphere Advance Monitoring System

VENDOR: Edwards Lifesciences

COST:		
	Base Term:	$516,000
	Out Years:	+ $0
	Total:	$516,000

Recommendation
Approve this contract for Hemosphere Advance Monitoring System.

Background
We are replacing 12 devices that are End of Support and can not longer be repaired. Parkland has been replacing their fleet of hemodynamic monitors over the previous 2 fiscal years, and this completes that process.

This product provides a comprehensive view of haemodynamics (measurement of blood flow through the patient's system) and tissue oximetry, providing real time data regarding the continuous oxygen saturation and perfusion of the patient.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 2.9% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2023
Equipment / Licenses	$516,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to a fleet of equipment awarded through a competitive process to a single vendor. Fleet standardization. Parkland has many of these devices and these need to match the existing fleet.

Document Contact/Author:	Andrew Barter

Board Approval Request For Contracts Over $200,000

BOM Date: March 29, 2023	**Product or Service:** Prismax System, Renal Replacement Therapy	
Business Owner: Marcus Cooper	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-22028
Vendor/Supplier/Contractor: Baxter Healthcare Corporation	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 3/31/2024	$333,740
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 3/31/2024	$333,740

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Prismax System, Renal Replacement Therapy

VENDOR: Baxter Healthcare Corporation

COST:		
	Base Term:	$333,740
	Out Years:	+ $0
	Total:	$333,740

Recommendation
Approve this contract for Prismax System, Renal Replacement Therapy.

Background
We are buying Prismax CRRT machines for use in the ICU units. These are to add to our existing fleet.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 9.8% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2023
Equipment / Licenses	$333,740

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to a fleet of equipment awarded through a competitive process to a single vendor. Fleet standardization. Parkland has many of these devices and these need to match the existing fleet.

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: March 29, 2023	**Modification:** Mod # 7 One-Time Project to relocate records	
Business Owner: Denise Pickett	**Business Owner Dept:** Legal Affairs	**Contract Number:** PONCS-19711 A5
Vendor/Supplier: Iron Mountain **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (5/23/18):	$499,700
	Modifications Totaling < $100,000 Modification # 1-2 Amount: Modification # 3-4 Amount: Modification # 5-6 Amount:	 $79,057 $6,930 $7,722
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 7 Amount:	 $138,720
Original Start Date: 5/5/2018 **Current Expiration:** No Expiration **Most Recent Mod Start Date:** Last Signature **Expiration after this Mod:** 4/28/2023	New Contract Amount:	$732,129

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Steve Roth, Executive Vice President General Counsel, Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 7 One-Time Project to relocate records

VENDOR: Iron Mountain

COST:

BOM Approved Contract Total (5/23/18):	$499,700
Modification #1-2:	$79,057
Modification #3-4:	$6,930
Modification #5-6:	$7,722
Modification # 7:	+ $138,720
Total:	$732,129

Recommendation
Approve this contract modification for One-Time Project to relocate records.

Background
This is a critical time sensitive project which must relocate all records currently stored at PARC facility by April 15th to coincide with PRC's scheduled lease termination at end of April. Instructions were given to vacate the PRC facility by mid-April to allow time for Facilities to prepare the property for return of possession at end of lease term.

Iron Mountain is the currently contract document storage facility and additional funds are required for this One-Time Project only. Project covers the relocation of 4,000 cartons/4800 cubic feet of H.I.M. patient records located at the 7611 John W Carpenter Fwy storage site to the Iron Mountain facility.

Fair and Reasonable Price Determination
Pricing is consistent with services offered by other facilities in Parkland's service area based on availability and timeline restrictions of this project.

Financial Forecast

Current Contract Amount	FY2022	FY2023	Total
$499,700	$93,709	$138,720	$732,129

Sole Source Justification
This contract is for a service for which it is impractical to obtain competition. Due to the timing of the PRC lease termination relocating the files became an urgent project and the most beneficial action for Parkland was to relocate the files to the storage facility already under contract.

Document Contact/Author:	June Gill

Board Approval Request For Modification to Contract or Funding

BOM Date: March 29, 2023	**Modification:** Mod to Add Funds Organ Procurement (Revenue)	
Business Owner: Patricia Shirey	**Business Owner Dept:** Transplant Services	**Contract Number:** POCS-22503 A1
Vendor/Supplier: Southwest Transplant Alliance **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (11/19/2019):	($360,000)
Revenue, Expense or Capital: Revenue	Modification to Add Funds :	($381,344)
Original Start Date: 1/1/2020 **Current Expiration:** No Expiration **Mod Start Date:** 4/1/2023 **Expiration after this Mod:** No Expiration	New Contract Amount:	($741,344)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Christina Mintner, Senior Vice President, Ops-Pop Health/HOMES

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod to Add Funds Organ Procurement (Revenue)

VENDOR: Southwest Transplant Alliance

COST:

BOM Approved Contract Total (11/19/2019):		($360,000)
Modification to Add Funds	:	+ ($381,344)
Total:		($741,344)

Recommendation
Approve this contract modification to Organ Procurement (Revenue).

Background
Southwest Transplant Alliance is the organ procurement organization for this region and is used by all of the North Texas Transplant centers. Parkland must maintain an agreement with an organ procurement organization as part of its Medicare Conditions of Participation. (revenue) Parkland assists Southwest Transplant Alliance in the care, and maintenance, of deceased organ donors. Southwest Transplant Alliance compensates Parkland for services. Those organs procured are then disseminated through UNOS to any patient needing a kidney transplant at any transplant program within a defined radius.

Fair and Reasonable Price Determination
Southwest Transplant Alliance is the only existing option and there are no benchmarks available for organ procurement services.

Financial Forecast

Current Contract Amount	FY2022	Total
($360,000)	($381,344)	($741,344)

Document Contact/Author:	Patricia Shirey**/** Kathy Spears

Parkland

Approved Deviation Request New Contract

Must be approved before: March 13, 2023	**Reason for deviation request:** Replacement generator for unit that has failed	
BOM Date: March 29, 2023	**Product or Service:** Ambulatory Surgery Center Generator Replacement	
Business Owner: Moussa Moussa	**Business Owner Dept:** Engineering Services	**Contract Number:** PONCS-22611
Vendor/Supplier/Contractor: Cummings Electrical LP	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** District Internal Estimates

Revenue, Expense or Capital:

Capital and Expense-Approved Deviation

	Contract Dates	Contract Price
Base Term:	Last Signature – 9/30/2023	$734,450
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 9/30/2023	$734,450

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor will have M/WBE participation. The plan/program has been submitted and accepted.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 35%
M/WBE Race/Ethnicity? Black or African American
M/WBE Gender? Male

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

Request: Authorize the appropriate Contracting Officer to execute this contract with the stipulation that it will be presented to the Parkland Board of Managers for approval at the next regularly scheduled meeting.

Fred Cerise
Fred Cerise (Mar 14, 2023 11:21 CDT)
Dr. Fred Cerise, President & CEO **Date:** Mar 14, 2023

RFMA
RFMA (Mar 14, 2023 11:46 MDT)
Chair Finance Committee **Date:** Mar 14, 2023

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Ambulatory Surgery Center Generator Replacement

VENDOR: Cummings Electrical LP

COST:		
	Base Term:	$734,450
	Out Years:	+ $0
	Total:	$734,450

Recommendation
Approve this contract for Ambulatory Surgery Center Generator Replacement.

Approved Deviation Reason
Replacement generator for the unit that has failed.

Background
The Ambulatory Surgery Center (ASC) has one backup generator which has failed and needs to be replaced. The current generator is approximately 17 years old and repair parts are no longer available. The Centers for Medicare & Medicaid Services (CMS) require Facilities that provide general anesthesia or use life-support equipment are currently required must be equipped to have "emergency and standby power systems." Electrical systems designed and installed in accordance with the NFPA 99, Health Care Facilities Code and NFPA 110, Standard for Emergency and Standby Power Systems that provide an alternative source of electrical power to certain essential equipment and systems, which typically requires a generator. Parkland is currently renting a generator until the permanent replacement can be purchased and installed.

Fair and Reasonable Price Determination
The price was determined to be fair and reasonable based on internal estimates.

Financial Forecast

Base Term	FY2023
Equipment	$734,450

Sole Source Justification
This contract is for an emergency purchase for which it is impractical to obtain competition. Supply Chain contacted multiple vendors and the lead times were over 50 weeks. This specific vendor has an acceptable unit available within 60-90 days. The emergency created a serious threat to the functioning of the District's operations. Failure to maintain "emergency and standby power systems" would be noncompliant with CMS directive.

Document Contact/Author:	Steve Adrian

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 29, 2023	**Product or Service:** Pharmacy prescription mail delivery services	
Business Owner: Rusty Appleberry-Rucker	**Business Owner Dept:** Pharmacy Administration	**Contract Number:** Vizient #BP0020
Vendor/Supplier/Contractor: FedEx Corporate Services, Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	4/1/2023 – 9/27/2025	$2,000,000
Out Years:	0 Year(s)	+$0
Total:	4/1/2023 – 9/27/2025	$2,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? N/A
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? We performed a solicitation and received a response from the incumbent, who is an M/WBE vendor. After the solicitation was performed, it was decided to pursue a GPO contract.
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Pharmacy prescription mail delivery services

VENDOR: FedEx Corporate Services, Inc.

COST:		
	Base Term:	$2,000,000
	Out Years:	+ $0
	Total:	$2,000,000

Recommendation
Approve this contract for Pharmacy prescription mail delivery services.

Background
We performed an Request For Proposal solicitation and received responses from the incumbent (an M/WBE vendor), and non-responsive vendors, including FedEx. After the solicitation was performed, FedEx informed us of its GPO contract. After a review of the existing FedEx GPO contract it was decided to pursue the FedEx GPO contract. There are several reasons: (1) estimated annual savings of $250,000, (2) streamlined delivery process resulting in prescriptions being delivered next day (two days at the latest), and (3) constant trackability of packages via the FedEx app. The speed of delivery and technology component for tracking of patients' packages that patients can participate in were considered to have a very high value to the business owner in support of patient safety and satisfaction.

Fair and Reasonable Price Determination
Based off a cost comparison with the incumbent, switching to FedEx could result in annual savings of approximately $250,000 under current costs as well as speed up delivery to Parkland patients.

Financial Forecast

Base Term	FY2023	FY2024	Totals
Expenses / Consumables	750,000	1,250,000	2,000,000

Document Contact/Author:	Stephanie Toth

CONTRACT RESOLUTION
Board of Managers
March 29, 2023

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Capital	Mod #2 Demolition of the Old Parkland Hospital	Beck-EJ Smith Joint Venture	1/26/2022 - 4/19/2024	$37,357,880	Yes
			Expense	Mod #9 Tenant Improvement Supplement for 8435 Stemmons Lease Expansion (Floors 5,6 & 10)	Diversified Empire Center – Dallas, L.P.	9/1/2009 - 8/31/2024	$34,186,285	Yes
			Capital	Advance CS2 Anesthesia Delivery System	GE Healthcare	Last Signature - 4/7/2024	$881,398	Yes
			Expense	Lab Consolidation Consultant	Page Southerland Page Inc	3/31/2023 - 3/30/2026	$651,800	Yes
			Capital	IntelliVue patient monitors, MX750	Philips Healthcare	3/29/2023 - 3/29/2024	$560,882	Yes
			Capital	Air Handler Replacement	Texas Air Systems LLC	Last Signature - 1 Year	$484,650	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	15th Floor Med Surg ICU Conversion	Phillips May Corporation	4/3/2023 - 4/2/2024	$433,333	Yes
			Expense	Service Excellence Model	Press Ganey	4/1/2023 - 3/31/2025	$397,400	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Diverse Fiber Installation	Matrix Telecommunication Services, Inc.	4/1/2023 - 9/30/2023	$348,946	Yes
			Expense	Mod #6 Actuarial Valuation Services for Retirement Benefits Plans	Milliman, Inc.	4/1/2010 - 3/31/2024	$936,500	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod to Add Funds Endoprosthesis Vascular Stents and Implants Product Agreement	W. L. Gore & Associates, Inc	5/1/2021 - 4/30/2024	$4,593,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod to Add Funds Organ Procurement (Expense)	Southwest Transplant Alliance	1/1/2020 - No Expiration	$2,760,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #6 FlowTriever and ClotTriever Devices	Inari Medical, Inc.	6/6/2020 - 6/5/2025	$1,817,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Hemosphere Advance Monitoring System	Edwards Lifesciences	Last Signature - 4/7/2024	$516,000	Yes
			Capital	Prismax System, Renal Replacement Therapy	Baxter Healthcare Corporation	Last Signature - 3/31/2024	$333,740	Yes
			Expense	Mod #7 One-Time Project to relocate records	Iron Mountain	5/5/2018 - 4/28/2023	$732,129	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Revenue	Mod to Add Funds Organ Procurement (Revenue)	Southwest Transplant Alliance	1/1/2020 - No Expiration	-$741,344	N/A-Revenue
			Capital a	Ambulatory Surgery Center Generator Replacement	Cummings Electrical LP	Last Signature - 9/30/2023	$734,450	Yes
			Expense	Pharmacy prescription mail delivery services	FedEx Corporate Services, Inc.	4/1/2023 - 9/27/2025	$2,000,000	Yes

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 29th of March, 2023.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD, Chair Yes _____ No _____ Abstain _____ Absent _____
Ramon Miguez, PE Yes _____ No _____ Abstain _____ Absent _____
Lisa Sutter Yes _____ No _____ Abstain _____ Absent _____
Eric G. Bing, MD, PhD Yes _____ No _____ Abstain _____ Absent _____
Todd Furniss, JD Yes _____ No _____ Abstain _____ Absent _____
Reina Gonzalez, JD Yes _____ No _____ Abstain _____ Absent _____
Farida Minner, RN Yes _____ No _____ Abstain _____ Absent _____
Don O'Bannon, Esq. Yes _____ No _____ Abstain _____ Absent _____
Elizabeth Palacios, MD Yes _____ No _____ Abstain _____ Absent _____
John Proctor Yes _____ No _____ Abstain _____ Absent _____
Jeff Tillotson, JD Yes _____ No _____ Abstain _____ Absent _____

Parkland

Approve Capital Substitutions

Parkland Health & Hospital System
2023 Capital Substitution
For March 2023 Board Meeting

Ref #	Division	Amount	Description	Explanation
1	Facilities	$1,565,000	Supplemental Funds for HOMES Relocation (**Capreq #3242**9)	With the sale of 4711 Harry Hines to UTSW, Parkalnd had to move the HOMES program to a temporary location (2323 Butler Street). The permanent location plan is to move this program to 5280 Tex Oak. (**Transferred $1.1M from 18086-Virtual Care Dept Relocation to OPC2 and the remainder ($465K) from System Contingency**)
2	Facilities	$734,450	ASC Generator Replacement (**Capreq #: 32440**)	The existing generator has failed and parts are obsolete and non-interchangeable. Per code emergency power generators are required to be able to continue surgery in case of a power outage. This is an emergency procurement. (**Unbudgeted Substitution usingSystem Contingenc**y).
		$2,299,450		

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $2,299,450 for FY23 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2023.

_____
Marjorie Petty, JD
Chair

_____
Steven Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Don O'Bannon, Esq.	Yes_____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes_____	No _____	Abstain _____	Absent _____

Parkland

Parkland Financial Performance Presentation

Executive Summary for the Month of February 2023 (Hospital Only)

For the month of February, Parkland Health recognized a net income of $9.7M which is $6.6M favorable to the budgeted net income of $3.1M and ($0.1M) unfavorable compared to the prior year net income of $9.9M.

Parkland Health's operating margin and operating cash flow margin for the month of February are 2.6% and 6.2%, respectively. The operating margin was favorable compared to budget of 0.6% and the operating cash flow margin is also favorable compared to budget of 4.5%. Parkland Health's operating margin is unfavorable compared to the prior year operating margin of 6.0% and unfavorable to the operating cash flow margin of 9.4% from the prior year.

Parkland Health's patient cash collections in February were $81.4M which is above budget by $2.1M and $10.4M higher than the prior year. Parkland Health's days cash on hand of 220 days for the month is an increase of 26 days compared to prior month of 194 days and compared to the prior year February of 199 days, an increase of 21 days.

Volume variances to budget:

Patient Volume	February Actual	February Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	48,075	43,593	4,482	10.3%
Equivalent Patient Days (inpatient only)	24,479	23,146	1,333	5.8%
Ambulatory Visits	90,559	92,936	(2,377)	(2.6%)
Emergency Room Visits	17,225	16,507	718	4.3%
Deliveries	976	895	81	9.1%
Surgeries-Total	1,608	1,475	133	9.0%
Total Adult Average Daily Census (ADC) including observation	815	762	53	7.0%
Neonatal ICU ADC	60	64	(4)	(6.3%)
Total Average Daily Census	875	826	49	5.9%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $17.7M or 2.7% higher than budget for the month. This favorable variance is due to inpatient revenue less than budget by ($9.0M) or (3.5%), outpatient revenue greater than budget by $18.9M or 5.9% and emergency room revenue greater than budget by $7.9M or 11.2%. Compared to prior year's gross patient revenues for the month, total patient revenue is higher by

$59.0M or 9.7% with an inpatient revenue increase of $17.4M or 7.6%, outpatient revenues increase of $33.1M or 10.7%, and emergency room revenues higher by $8.5M or 12.2%.

- Parkland Health's gross patient revenue for the month of February is comprised of 37.1% IP revenue, 51.2% OP revenue, and 11.7% ED revenue. This is compared to a budget for the month of 39.5% IP, 49.7% OP, and 10.8% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 5.8% higher than budget and 7.8% above the prior year. The Average Length of Stay (ALOS) for Adult decreased by (0.12) days or 1.9% favorable to budget and the Neonatal ICU ALOS decreased by (4.10) days or 19.1% favorable to budget. Compared to the previous year, the ALOS for Adult was lower by 3.1%, which is favorable and the ALOS for Neonatal ICU was 22.0% lower, or favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for February as described below:

  - Total Inpatient Discharges were higher than budget by 7.1% and 10.3% above the prior year,
  - Observation/Short Stay Discharges are (2.6%) below budget and (3.3%) lower than the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are 10.3% higher than budget and 6.2% above the prior year,
  - Inpatient surgery cases are 5.1% favorable to budget and 2.4% favorable to the prior year.
  - Surgeries of all types are 9.0% higher than budget and 10.6% above the prior year.
  - Deliveries are 9.1% higher than budget and 12.4% above the prior year.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrate with, and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 90,559 for February are (2.6%) below budget of 92,936 and (1.8%) lower than the prior year of 92,218. Outpatient visits include the following types:

    - COPC Visits; 42.9% of total outpatient visits
    - Ambulatory Specialty Clinics; 32.0% of total outpatient visits
    - Women's Health Centers Visits; 18.7% of total outpatient visits
    - Employee Health Integration; 1.6% of total outpatient visits
    - All Other Divisions; 4.8% of total outpatient visits

- Approximately 61.6% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

- Total ED visits are 4.3% higher than budget for February and 2.7% above the prior year. The "left without being seen" statistic of 2.9% is unfavorable to budget of 1.3% and unfavorable to the prior year statistic of 1.5%.

- Outpatient Surgery cases performed at the hospital are greater than budget by 10.1% and 18.2% higher than the prior year. Day Surgery cases performed at the ASC are 14.2% above budget and 14.9% greater than the prior year.

- The February Case Mix Index (CMI) for Adult Acute of 1.92 is (9.4%) lower than the prior year, the Rehabilitation CMI of 1.48 is (5.1%) below the prior year and the NICU CMI of 3.52 is (0.6%) less than the prior year. The WISH CMI 0.89 is equivalent to the prior year and the Psychiatry CMI of 1.18 is (2.5%) lower than the prior year.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 12.2% for the month compared to a goal of 12.2%. Days in AR were 55 days compared to last month of 57 days.

- Parkland Health's February payor mix for gross patient revenue is:

Payor	MTD Actual February FY23	MTD Budget February FY23	Variance/ Actual to Budget	MTD Actual February FY22
Charity – Self Pay	45.9%	43.8%	2.1%	41.5%
Medicaid	27.4%	31.2%	(3.8%)	31.9%
Medicare	17.3%	16.7%	0.6%	17.7%
Commercial	9.4%	8.3%	1.1%	8.9%
Total	**100.0%**	**100.0%**	0.0%	**100.0%**

Federal Emergency Management Agency Stimulus Funds

In February, Parkland Health recognized Stimulus Funds of $4.2M from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $3.0M higher than budget for the month of February primarily due to an increase in Replacement Drugs, Cafeteria sales and Biotel revenue.

Operating Expenses

February's operating expenses (excluding depreciation) are $193.9M. This is $4.7M or 2.5% higher than the budgeted operating expenses and more than the prior year by $24.1M or 14.2%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 54.1% compared to a budget of 55.3%, and prior year of 52.9%.
- Salaries and benefits are $111.9M which is $2.4M or 2.2% higher than budget for the month.
- Salaries (including contract labor) are $3.1M or 3.5% more than budget for the month.
- Actual FTE count (excluding both nursing homes and jail FTEs) for February was 12,249 compared to a budget of 11,637 and actual FTEs of 11,508 in the prior year. Total FTEs are 612 or 5.3% higher than budget and 741 or 6.4% above the prior year.
- Productivity - The 6.9 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than budget of 7.2 FTEs per AOB for the month and equivalent to the prior year actual FTEs of 6.9 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $38.0 thousand higher than budget for the month due to an increase in Relative Value Units due UTSW.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are $2.3M higher compared to budget for the month primarily due to increases in Pharmaceuticals and Medical Surgical Supplies.

Non-operating Revenues (Expenses)

Non-operating revenues of $4.4M are favorable to budget by $2.4M or 119.3% for the month primarily due to an increase in Interest Revenue attributable to higher interest rates and an increase in Grant Revenue.

Executive Summary for the YTD 2022 (Hospital Only)

For the YTD, Parkland Health recognized $9.7M net income which is $1.3M favorable to the budgeted income of $8.4M and ($17.4M) unfavorable compared to the prior YTD net income of $27.1M.

Parkland Health's operating margin and operating cash flow margin for the YTD are (1.7%) and 1.7%, respectively, and is unfavorable compared to the budgeted operating margin of (0.1%) and unfavorable compared to the budgeted operating cash flow margin of 3.7%. Parkland Health's operating margin is unfavorable when compared to the prior YTD operating margin of 2.5% and unfavorable when compared to the prior YTD operating cash flow margin of 5.9%.

Parkland Health's patient cash collections for the YTD are $397.5M which is $27.6M higher than the YTD budget and $18.3M greater than the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	256,125	238,961	17,164	7.2%
Equivalent Patient Days (inpatient only)	131,183	127,138	4,045	3.2%
Ambulatory Visits	477,406	523,357	(45,951)	(8.8%)
Emergency Room Visits	98,892	93,117	5,775	6.2%
Deliveries	5,395	5,160	235	4.6%
Surgeries-Total	8,745	8,006	739	9.2%
Total Adult Average Daily Census (ADC) including observation	800	775	25	3.2%
Neonatal ICU ADC	67	67	0	0.0%
Total Average Daily Census	867	842	25	3.0%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is ($8.3M) or (0.2%) below budget for the YTD. This unfavorable variance is due to the combination of inpatient revenue being lower than budget by ($39.1M) or (2.8%), outpatient revenues greater than budget by $0.7M or 0.0% and emergency room revenue higher than budget by $30.1M or 7.6%. Compared to prior years, gross patient revenue increased $163.7M or 4.8% with inpatient revenues higher by $96.1M or 7.7%, outpatient revenues higher by $30.2M or 1.7%, and emergency room revenues higher by $37.4M or 9.6%.

- Parkland Health's gross patient revenue for the YTD is comprised of 38.0% inpatient revenue, 50.0% OP revenue, and 12.0% ED revenue. This is compared to a budget for YTD of 39.0% IP, 49.8% OP, and 11.2% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 3.2% higher than budget for the YTD and 4.8% above the prior YTD. The Average Length of Stay (ALOS) for Adult was 5.3% lower or favorable to budget for the YTD and the Neonatal ICU ALOS was 5.5% less or favorable to budget for the YTD. Compared to the previous year, the ALOS for Adult and was 5.9% lower or favorable to the prior year and the Neonatal ICU was 8.5% below or favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for the YTD:

  - Total Inpatient Discharges are 9.8% higher than budget and 13.0% above the prior YTD,
  - Observation/Short Stay Discharges are (8.1%) lower than budget and (8.8%) below the prior YTD,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 7.2% above budget and 3.5% greater than the prior YTD,
  - Inpatient surgery cases are 12.0% higher than budget and 9.2% above the prior YTD,
  - Surgeries of all types are 9.2% more than budget and 10.9% greater than the prior YTD,
  - Deliveries are higher than budget by 4.6% and 7.6% greater than the prior YTD.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrates with, and impacts Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 477,406 for the YTD are (8.8%) lower than budget of 523,357 and (8.5%) below the prior YTD of 521,790. Outpatient visits include the following types:

    - COPC Visits; 43.3% of total outpatient visits
    - Ambulatory Specialty Clinics; 30.4% of total outpatient visits
    - Women's Health Centers Visits; 19.4% of total outpatient visits
    - Employee Health Integration; 1.9% of total outpatient visits
    - All Other Divisions; 5.0% of total outpatient visits

  - Approximately 62.7% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 6.2% higher than budget for the YTD and 4.2% better than the prior YTD. The "left without being seen" statistic of 2.9% is unfavorable to budget of 1.6% and unfavorable to the prior year statistic of 1.9%.

- Outpatient Surgery cases performed at the hospital are 10.6% greater than budget YTD and 19.0% greater than the prior YTD. Day Surgery cases performed at the ASC are 3.1% higher than budget for the YTD and 3.8% above the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 1.95 is (4.8%) lower than the prior YTD, the WISH CMI of 0.88 is (1.8%) below the prior YTD, the Psychiatry CMI of 1.17 is (3.8%) less than the prior YTD, and the NICU CMI of 3.43 is (1.1%) lower than the prior YTD. The Rehabilitation CMI of 1.30 is 0.9% above the prior YTD.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 11.2% for the YTD compared to the budget of 10.4%.

- Parkland Health's year-to-date payor mix for gross patient revenue is:

Payor	YTD Actual FY23	YTD Budget FY23	Variance/ Actual to Budget	YTD Actual FY22
Charity – Self Pay	47.3%	43.9%	3.4%	45.1%
Medicaid	28.2%	31.2%	(3.0%)	29.7%
Medicare	16.6%	16.6%	0.0%	16.9%
Commercial	7.9%	8.3%	(0.4%)	8.3%
Total	**100.0%**	**100.0%**	0.0%	**100.0%**

Federal Emergency Management Agency Stimulus Funds

YTD Parkland Health recognized $16.7M of Stimulus Funds from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $11.1M higher than budget for the YTD primarily due to an increase in the Replacement Drug Program.

Operating Expenses

YTD operating expenses (excluding depreciation) of $1,024.7M are higher than budget by $29.4M or 2.9% and more than the prior YTD by $118.1M or 13.0%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 57.8% compared to a budget of 56.0%, and prior year of 55.3%.
- Salaries and benefits are $23.7M or 4.1% higher than budget for the YTD.
- Salaries (including contract labor) are $25.9M or 5.5% higher than budget for the YTD.
- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 12,183 compared to a budget of 11,763 and actual FTEs of 11,548 for the prior YTD. Total FTEs are 420 or 3.6% higher than budget for the YTD and 635 or 5.5% above the prior YTD.
- Productivity - The 6.9 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than budget of 7.2 FTEs per AOB for the YTD and higher than the prior YTD of 6.8 FTEs per AOB.

Purchased Medical Services

Purchased medical services are ($0.7M) or (0.6%) lower than budget for the YTD due to decreases in Medical Technical Services and Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are $6.4M or 2.2% above budget YTD primarily due to an increase in the Replacement Drug Program.

Non-operating Revenues (Expenses)

Non-operating revenues of $27.9M are $18.9M or 208.8% higher than budget for the YTD primarily due to increases in Interest Revenues and Grant Revenues.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland Health's overall patient activity level and Parkland Health's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland Health's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland Health's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland Health's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland Health attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Total Operating Cost per Adjusted Patient Days and Total Supply Cost per Adjusted Patient Day

Total Operating Cost per Adjusted Patient Days for the current month are lower than budget due to lower salary relative to the increased volumes. The Supply Cost per Adjusted Patient Day are equivalent to budget due to equivalent drug and supply costs.

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections are a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland Health's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland Health's comparison to most hospitals. It does not fully reflect the high degree of success Parkland Health's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland Health's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health

Financial Updated as of February 2023

March 28, 2023

Parkland

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Income Statement
MTD February 2023

Hospital (exc NH) Income Statement MTD February 2023

PHHS Without Nursing Homes MTD

(Dollars in Thousands)	FY 23 Actual	FY 23 Budget	Var From Budget	%Var From Budget	FY 22 Actual	Var FY23-22	%Var FY23-22
REVENUES							
Net Patient Revenues	$78,307	$72,546	$ 5,761	7.9%	$71,636	$6,671	9.3%
Net Ad Valorem Taxes	66,899	66,899	-	0.0%	63,801	3,098	4.9%
Government Programs	39,731	39,731	-	0.0%	37,155	2,576	6.9%
Stimulus Funds	4,167	4,167	-	0.0%	1,583	2,584	163.2%
Other	17,706	14,728	2,978	20.2%	13,298	4,408	33.1%
OPERATING REVENUES	206,810	198,071	8,739	4.4%	187,473	19,337	10.3%
EXPENSES							
Salaries and Benefits	111,950	109,591	(2,359)	-2.2%	99,176	(12,774)	-12.9%
Purchased Medical Services	24,046	24,008	(38)	-0.2%	22,235	(1,811)	-8.1%
Supplies	37,651	34,130	(3,521)	-10.3%	30,683	(6,968)	-22.7%
Other	20,298	21,491	1,193	5.6%	17,778	(2,520)	-14.2%
Depreciation	7,559	7,722	163	2.1%	6,381	(1,178)	-18.5%
OPERATING EXPENSES	201,504	196,942	(4,562)	-2.3%	176,253	(25,251)	-14.3%
OPERATING INCOME (LOSS)	**$ 5,306**	**$ 1,129**	**$ 4,177**	**370.0%**	**$ 11,220**	**$ (5,914)**	**-52.7%**
Grants and Contributions	3,198	3,025	173	5.7%	1,372	1,826	133.1%
Other nonoperating revenues (expens	1,212	(1,014)	2,226	219.5%	(2,724)	3,936	144.5%
Nonoperating Income	4,410	2,011	2,399	119.3%	(1,352)	5,762	-426.2%
Total Net Income (Loss)	$ 9,716	$ 3,140	$ 6,576	209.4%	$ 9,868	$ (152)	-1.5%
Cash Flow Margin	$ 12,865	$ 8,851	$ 4,014	45.4%	$ 17,601	$ (4,736)	-26.9%
Operating Cash Flow Margin %	6.2%	4.5%	45.9%		9.4%		
Operating Margin %	2.6%	0.6%	47.8%		6.0%		

Total All Entities Income Statement MTD February 2023

All Entities Month to Date Income Statement

(Dollars in Thousands)	FY 23 Actual	FY 23 Budget	Var From Budget	%Var From Budget	FY 22 Actual	Var FY23-22	%Var FY23-22
REVENUES							
Net Patient Revenues	$ 103,255	$ 95,164	$ 8,091	8.5%	$ 96,743	$ 6,512	6.7%
Net Ad Valorem Taxes	66,899	66,899	-	0.0%	63,801	3,098	4.9%
Government Programs	41,766	41,766	-	0.0%	39,530	2,236	5.7%
Stimulus Funds	4,167	4,167	-	0.0%	1,583	2,584	163.2%
Premium Revenues	100,945	100,138	807	0.8%	57,160	43,785	76.6%
Other	21,232	18,541	2,691	14.5%	16,229	5,003	30.8%
OPERATING REVENUES	338,264	326,675	11,589	3.5%	275,046	63,218	23.0%
EXPENSES							
Salaries & Benefits	131,174	126,862	(4,312)	-3.4%	117,381	(13,793)	-11.8%
Purchased Medical Service	24,046	24,008	(38)	-0.2%	22,235	(1,811)	-8.1%
Supplies	44,573	41,434	(3,139)	-7.6%	37,658	(6,915)	-18.4%
Other	34,005	83,495	49,490	59.3%	29,753	(4,252)	-14.3%
Claims	88,122	39,206	(48,917)	-124.8%	43,325	(44,797)	-103.4%
Depreciation	7,753	7,995	242	3.0%	6,802	(951)	-14.0%
OPERATING EXPENSES	329,673	323,000	(6,673)	-2.1%	257,154	(72,519)	-28.2%
OPERATING INCOME (LOSS)	**$ 8,591**	**$ 3,675**	**$ 4,916**	**133.8%**	**$ 17,892**	**$ (9,301)**	**-52.0%**
Nonoperating Income	3,884	1,468	2,416	164.6%	(1,565)	5,449	-348.2%
Total Net Income (Loss)	$ 12,475	$ 5,143	$ 7,332	142.6%	$ 16,327	$ (3,852)	-23.6%
Cash Flow Margin	$ 16,344	$ 11,670	$ 4,674	40.1%	$ 24,694	$ (8,350)	-33.8%
Operating Cash Flow Margin %	4.8%	3.6%	40.3%		9.0%		
Operating Margin %	2.5%	1.1%	42.4%		6.5%		

Parkland

Income Statement
FYTD February 2023

Hospital (exc NH) Income Statement FYTD February 2023

PHHS Without Nursing Homes YTD *(Dollars in Thousands)*	FY 23 Actual	FY 23 Budget	Var From Budget	%Var From Budget	FY 22 Actual	Var FY23-22	%Var FY23-22
REVENUES							
Net Patient Revenues	$398,865	$401,184	$ (2,319)	-0.6%	$ 375,023	$ 23,842	6.4%
Net Ad Valorem Taxes	334,493	334,493	-	0.0%	319,006	15,487	4.9%
Government Programs	202,822	202,822	-	0.0%	187,360	15,462	8.3%
Stimulus Funds	16,667	16,667	-	0.0%	5,808	10,859	187.0%
Other	89,123	78,031	11,092	14.2%	76,053	13,070	17.2%
OPERATING REVENUES	1,041,970	1,033,197	8,773	0.8%	963,250	78,720	8.2%
EXPENSES							
Salaries and Benefits	602,105	$ 578,426	(23,679)	-4.1%	532,815	(69,290)	-13.0%
Purchased Medical Services	119,289	120,042	753	0.6%	109,168	(10,121)	-9.3%
Supplies	184,648	173,985	(10,663)	-6.1%	161,075	(23,573)	-14.6%
Other	118,673	122,902	4,229	3.4%	103,546	(15,127)	-14.6%
Depreciation	35,478	38,455	2,977	7.7%	32,460	(3,018)	-9.3%
OPERATING EXPENSES	1,060,193	1,033,810	(26,383)	-2.6%	939,064	(121,129)	-12.9%
OPERATING INCOME (LOSS)	**$ (18,223)**	**$ (613)**	**$ (17,610)**	**2872.8%**	**$ 24,186**	(42,409)	-175.3%
Grants and Contributions	16,107	15,323	784	5.1%	12,096	4,011	33.2%
Other nonoperating revenue (expense)	11,834	(6,275)	18,109	-288.6%	(9,154)	20,988	-229.3%
Nonoperating Income	27,941	9,048	18,893	208.8%	2,942	24,999	849.7%
Total Net Income (Loss)	$ 9,718	$ 8,435	$ 1,283	15.2%	$ 27,128	$ (17,410)	-64.2%
Cash Flow Margin	$ 17,255	$ 37,842	$ (20,587)	-54.4%	$ 56,646	$ (39,391)	-69.5%
Operating Cash Flow Margin %	1.7%	3.7%	-235%		5.9%		
Operating Margin %	-1.7%	-0.1%	-201%		2.5%		

Total All Entities Income Statement FYTD February 2023

All Entities Year to Date Income Statement

(Dollars in Thousands)	FY 23 Actual	FY 23 Budget	Var From Budget	%Var From Budget	FY 22 Actual	Var FY23-22	%Var FY23-22
REVENUES							
Net Patient Revenues	$ 519,488	$523,157	$ (3,669)	-0.7%	$ 503,507	$ 15,981	3.2%
Net Ad Valorem Taxes	334,493	334,493	-	0.0%	319,006	15,487	4.9%
Government Programs	212,997	212,997	-	0.0%	199,234	13,763	6.9%
Stimulus Funds	16,667	16,667	-	0.0%	5,808	10,859	187.0%
Premium Revenues	508,270	400,349	107,921	27.0%	269,352	238,918	88.7%
Other	106,485	97,096	9,389	9.7%	98,631	7,854	8.0%
OPERATING REVENUES	1,698,400	1,584,759	113,641	7.2%	1,395,538	302,862	21.7%
EXPENSES							
Salaries & Benefits	693,260	670,408	(22,852)	-3.4%	618,015	(75,245)	-12.2%
Purchased Medical Service	119,289	120,042	753	0.6%	109,168	(10,121)	-9.3%
Supplies	217,590	210,409	(7,181)	-3.4%	195,954	(21,636)	-11.0%
Other	180,959	280,057	99,098	35.4%	170,781	(10,178)	-6.0%
Claims	507,465	258,978	(248,487)	-95.9%	224,714	(282,751)	-125.8%
Depreciation	36,694	39,756	3,062	7.7%	33,744	(2,950)	-8.7%
OPERATING EXPENSES	1,755,257	1,579,650	(175,607)	-11.1%	1,352,376	(402,881)	-29.8%
OPERATING INCOME (LOSS)	**$ (56,857)**	**$ 5,109**	**$ (61,966)**	**-1212.9%**	**$ 43,162**	**$ (100,019)**	**-231.7%**
Nonoperating Income	30,618	7,292	23,326	319.9%	737	29,881	4054.4%
Total Net Income (Loss)	$ (26,239)	$ 12,401	$ (38,640)	-311.6%	$ 43,899	$ (70,138)	-159.8%
Cash Flow Margin	$ (20,163)	$ 44,865	$ (65,028)	-144.9%	$ 76,906	$ (97,069)	-126.2%
Operating Cash Flow Margin %	-1.2%	2.8%	-57.2%		5.5%		
Operating Margin %	-3.3%	0.3%	-54.5%		3.1%		

Parkland

Key Statistics

Parkland

Hospital Key Statistics
MTD February 2023

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	4,426	4,305	121	2.8%	4,239	4.4%
Average Daily Census (Adult, NICU and Obs)	875	826	49	5.9%	812	7.8%
Average Length of Stay (Adult)	6.22	6.34	0.12	1.9%	6.42	3.1%
Case Mix Index (Acute Service Line)	1.92	2.05	(0.13)	-6.3%	2.13	-9.9%
Emergency Visits	17,225	16,507	718	4.3%	16,777	2.7%
Ambulatory Visits *	90,559	92,936	(2,377)	-2.6%	92,218	-1.8%
Surgeries	1,608	1,475	133	9.0%	1,454	10.6%
Deliveries	976	895	81	9.1%	868	12.4%

* Totals now include Employee Health Integration clinic visits

Parkland

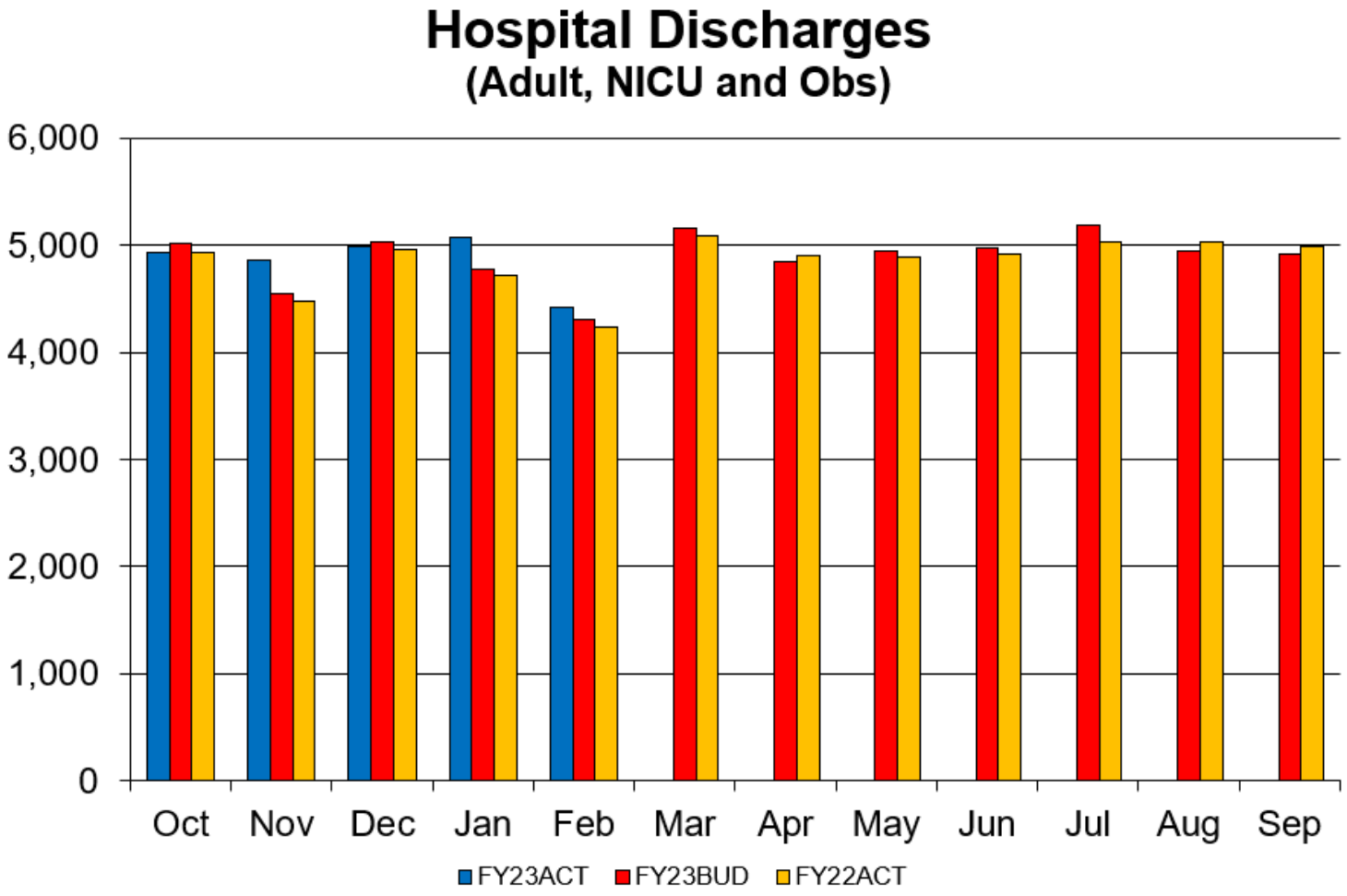
Hospital Key Statistics
FYTD February 2023

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	24,302	23,681	621	2.6%	23,339	4.1%
Average Daily Census (Adult, NICU and Obs)	867	842	25	3.0%	828	4.7%
Average Length of Stay (Adult)	6.05	6.39	0.34	5.3%	6.43	5.9%
Case Mix Index (Acute Service Line)	1.95	2.05	(0.10)	-4.9%	2.22	-12.2%
Emergency Visits	98,892	93,117	5,775	6.2%	94,871	4.2%
Ambulatory Visits *	477,406	523,357	(45,951)	-8.8%	521,790	-8.5%
Surgeries	8,745	8,006	739	9.2%	7,883	10.9%
Deliveries	5,395	5,160	235	4.6%	5,014	7.6%

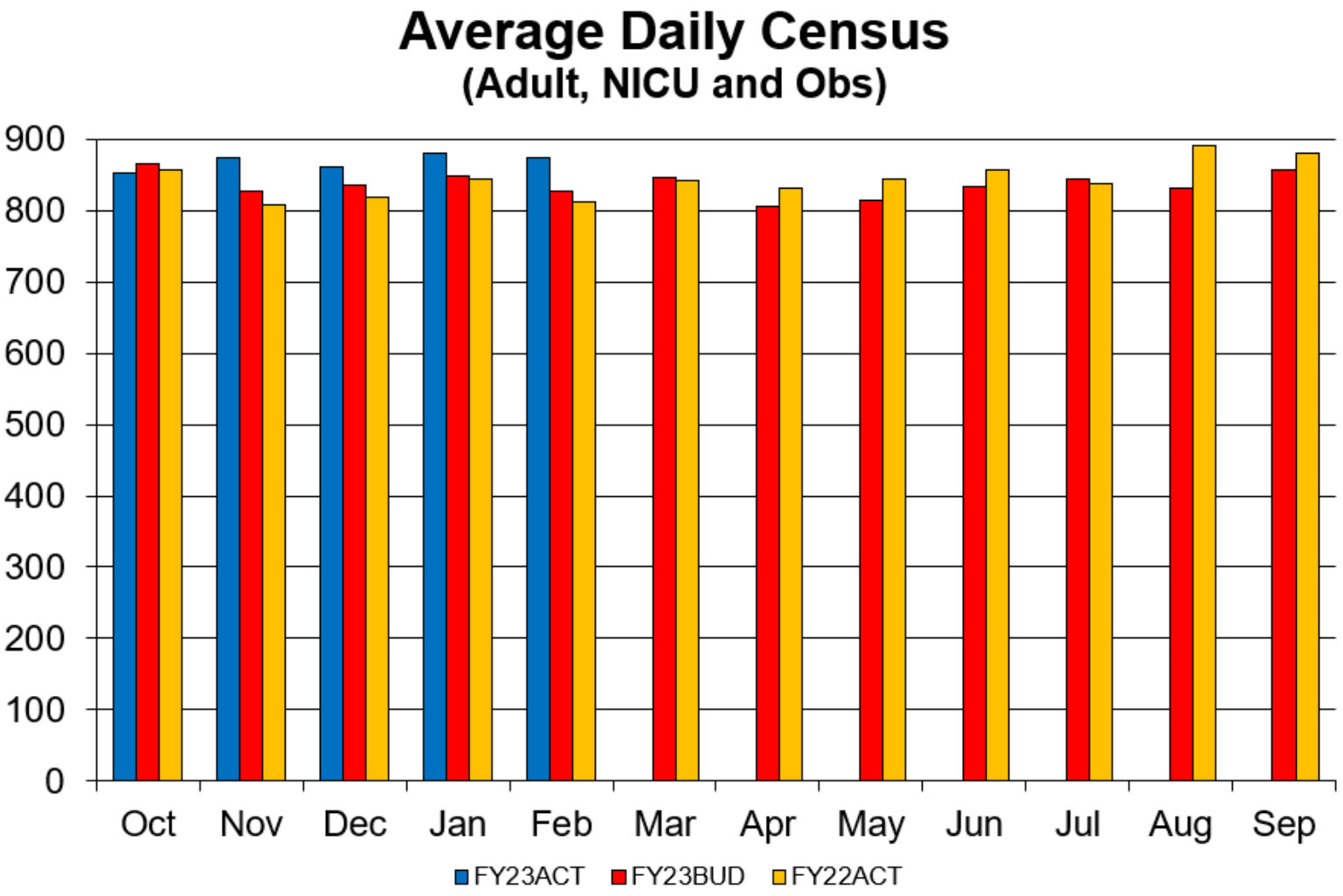
* Totals now include Employee Health Integration clinic visits

Parkland

Volumes
Discharges

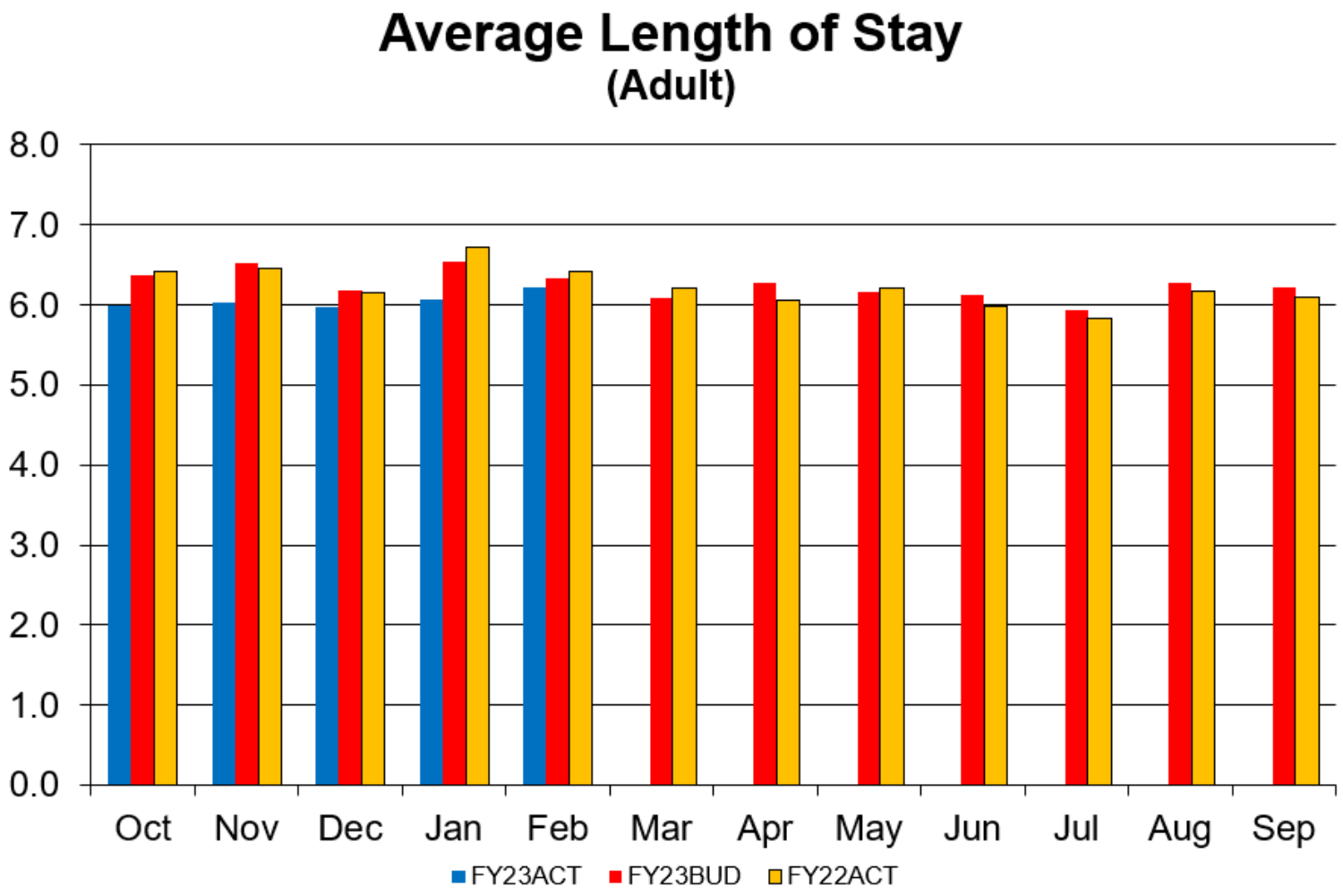


Volumes
Average Daily Census



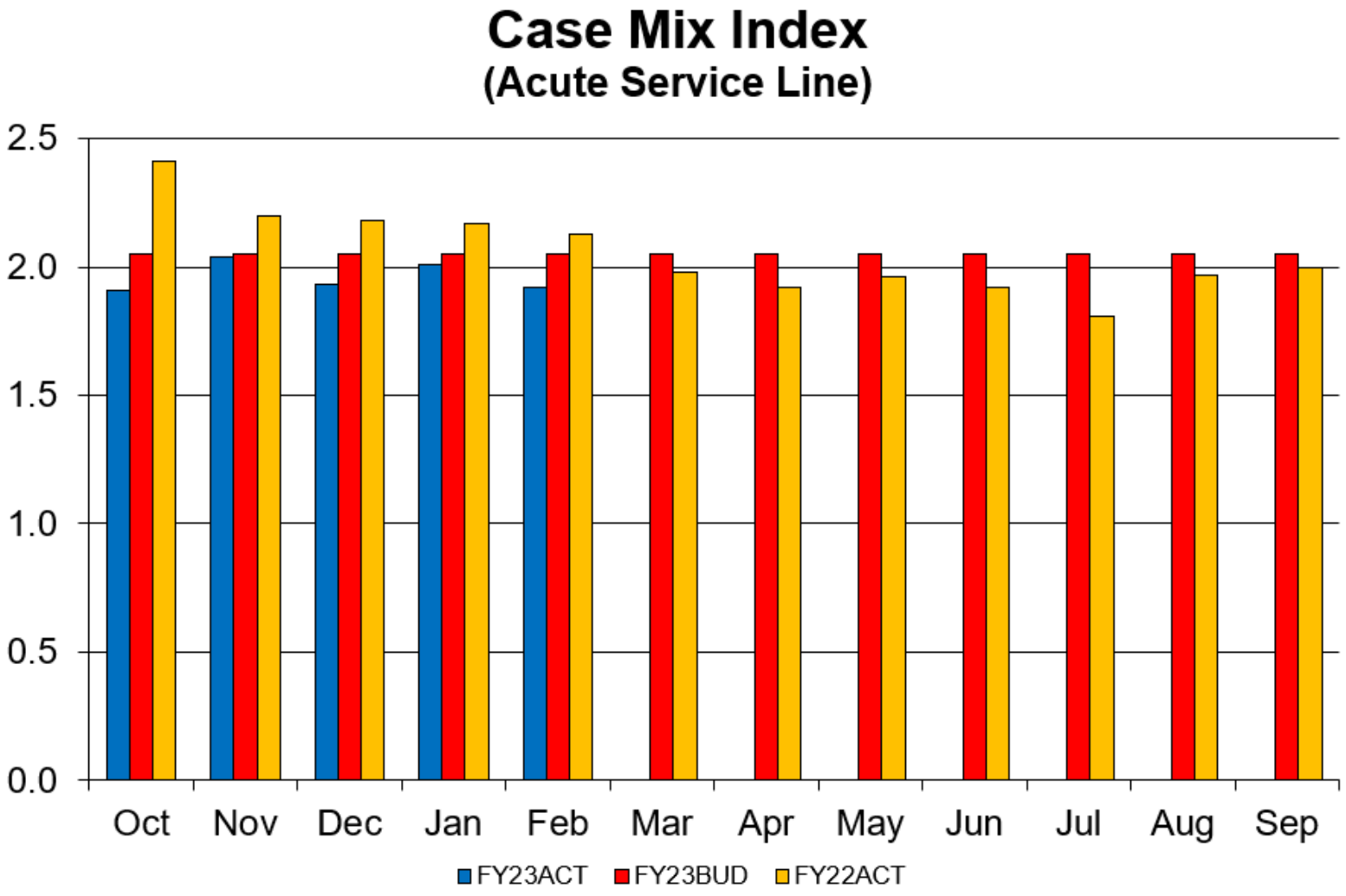
Parkland

Volumes
Average Length of Stay



Parkland

Volumes
Case Mix Index



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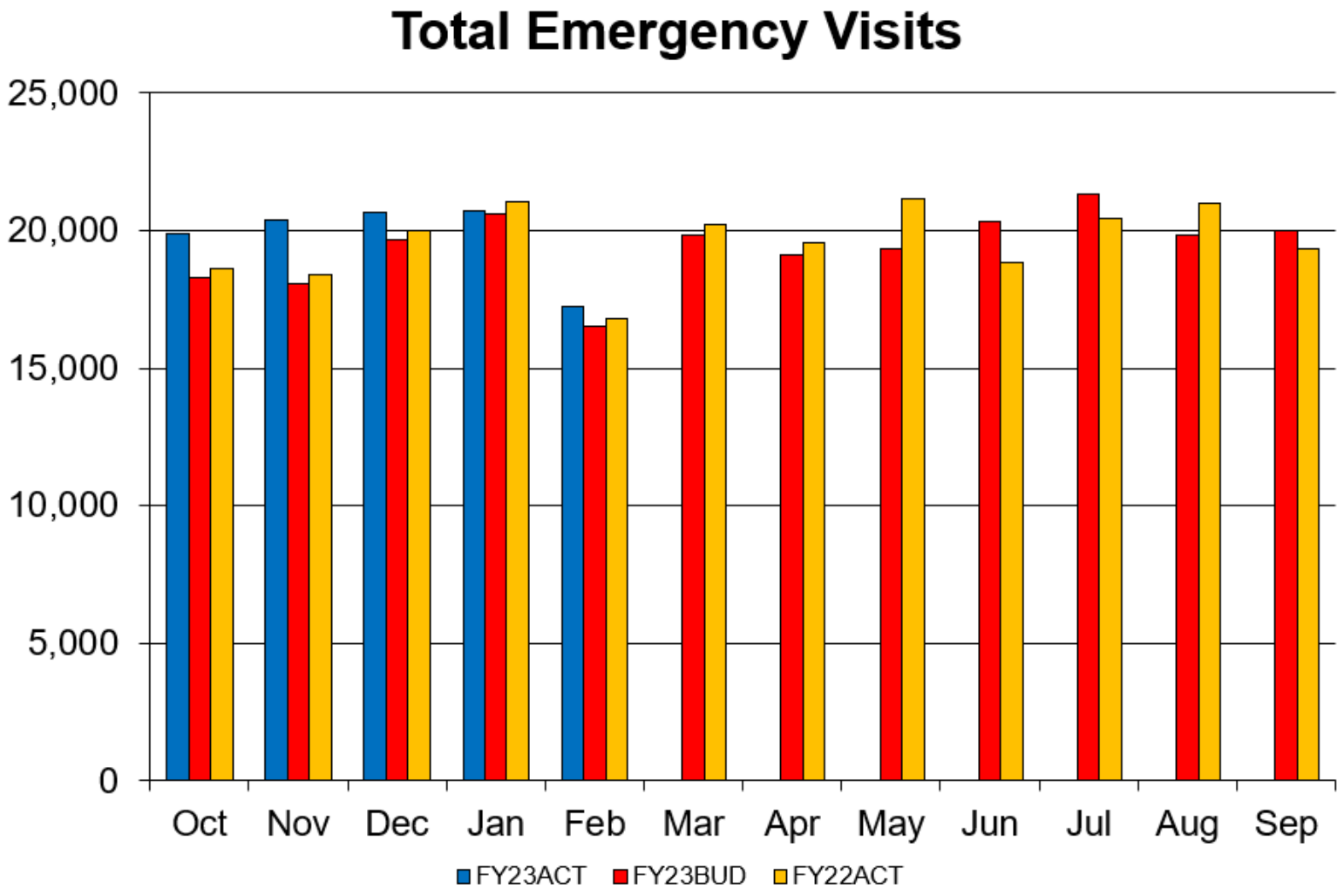
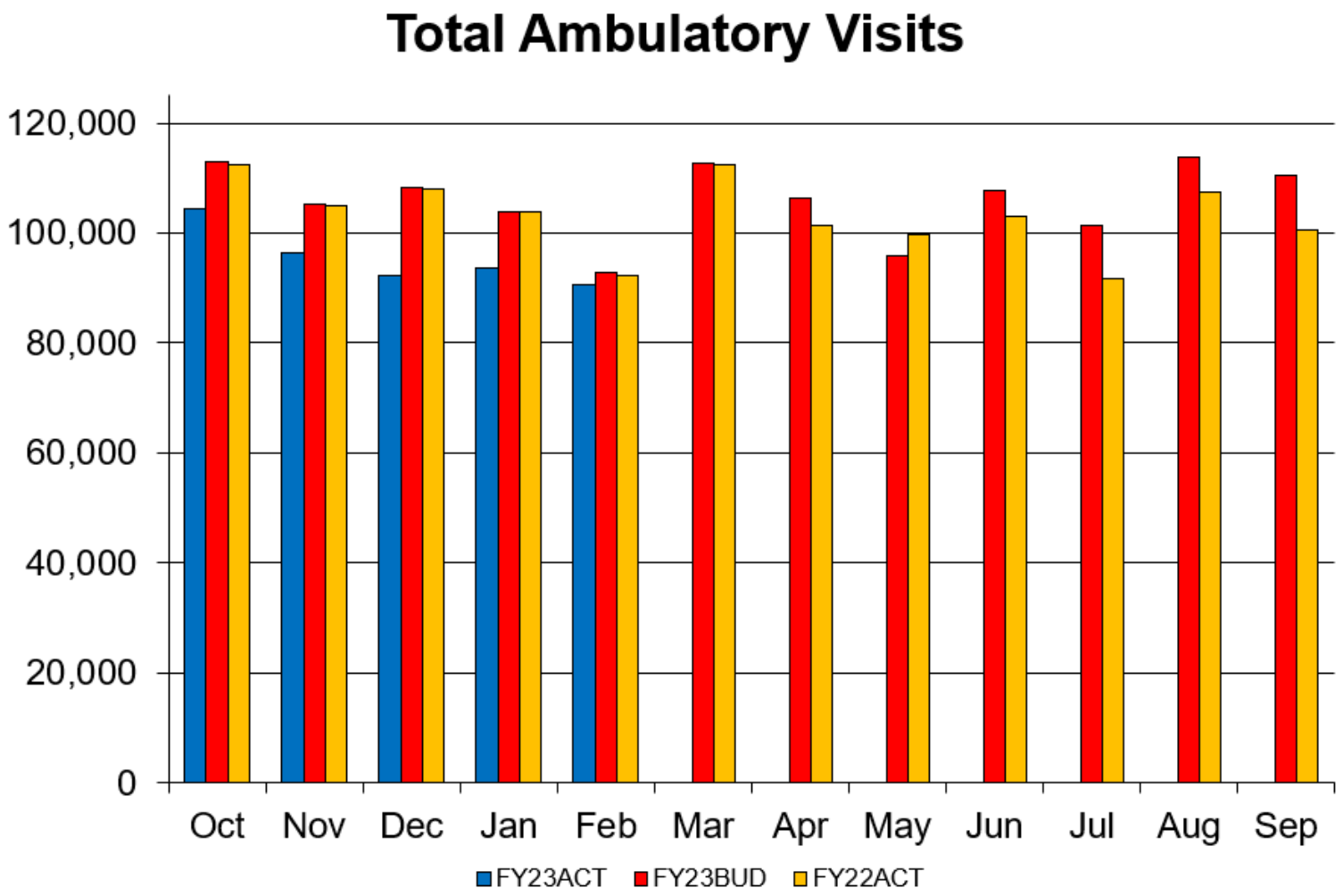
Volumes
Emergency Visits



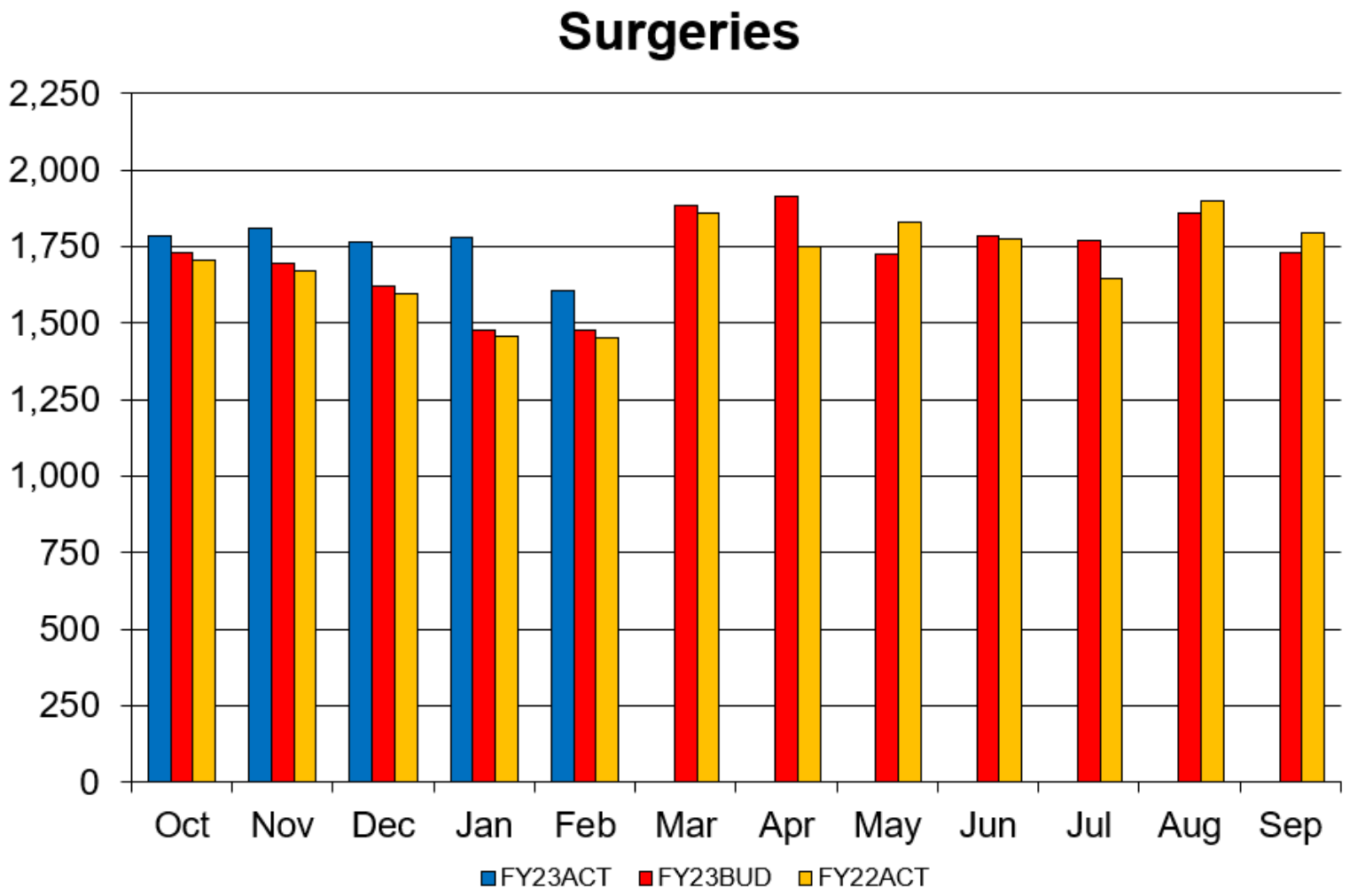
Parkland

Volumes
Ambulatory Visits



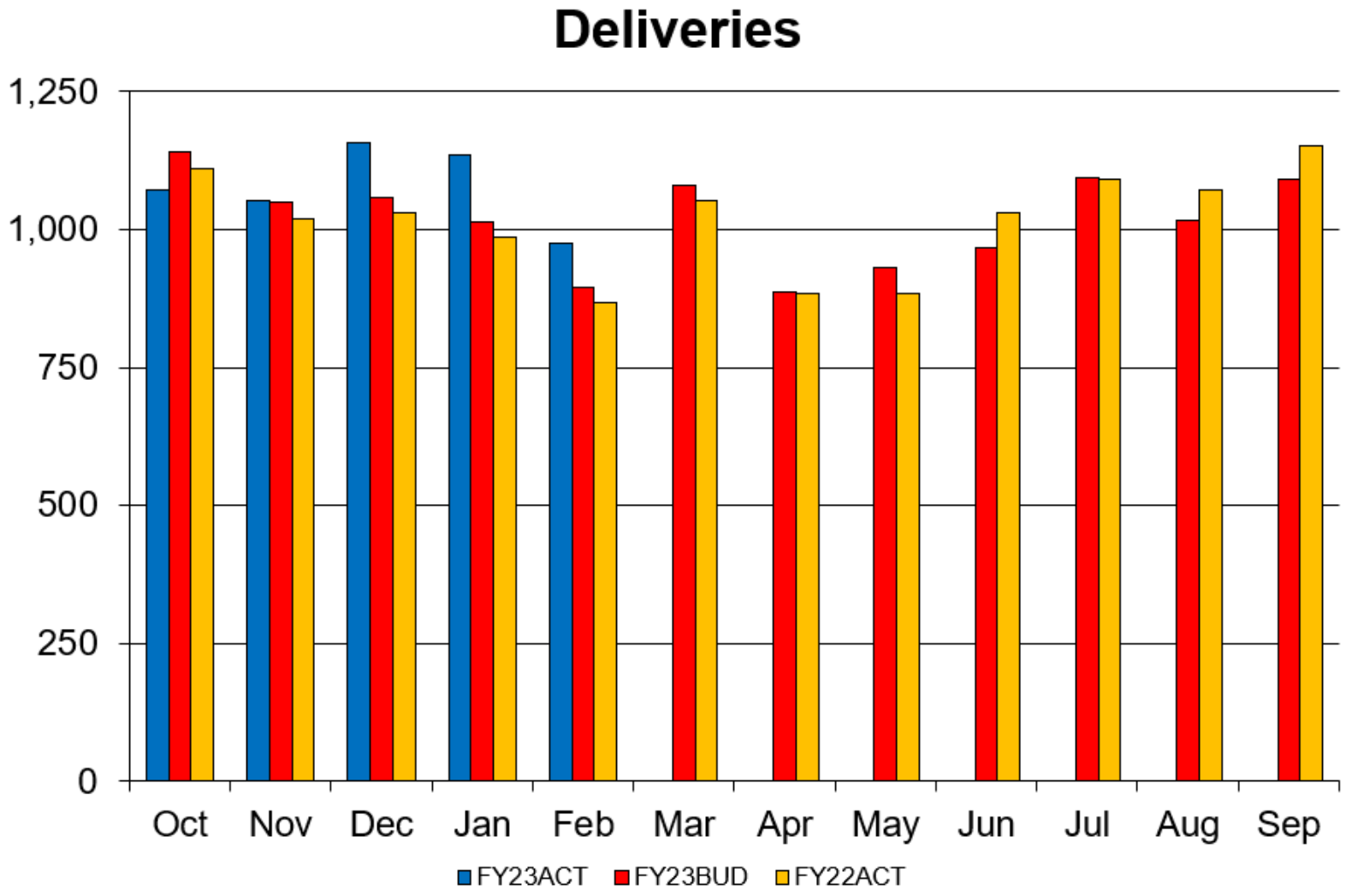
Parkland

Volumes
Surgeries



Parkland

Volumes
Deliveries



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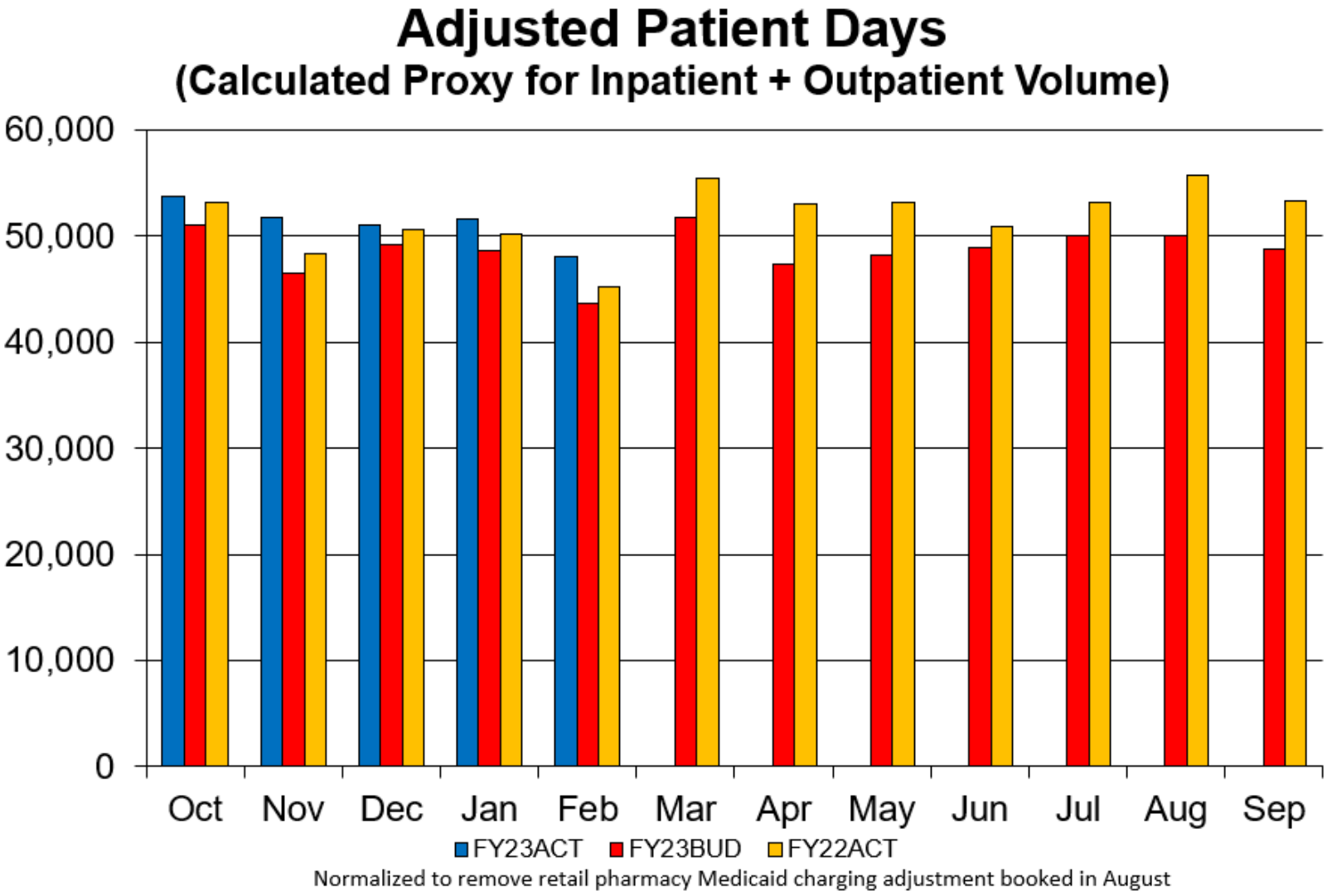
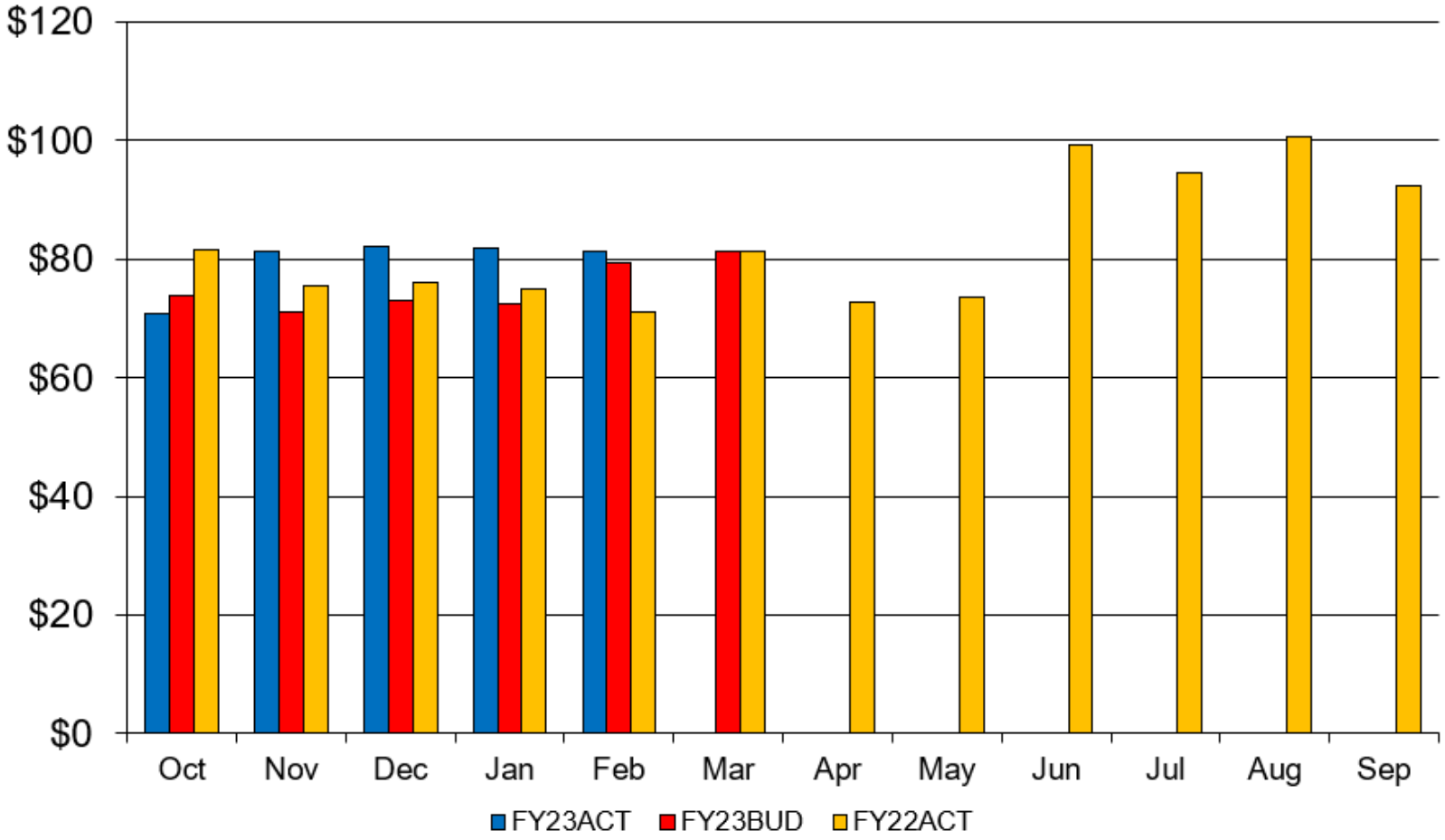
Volumes
Adjusted Patient Days

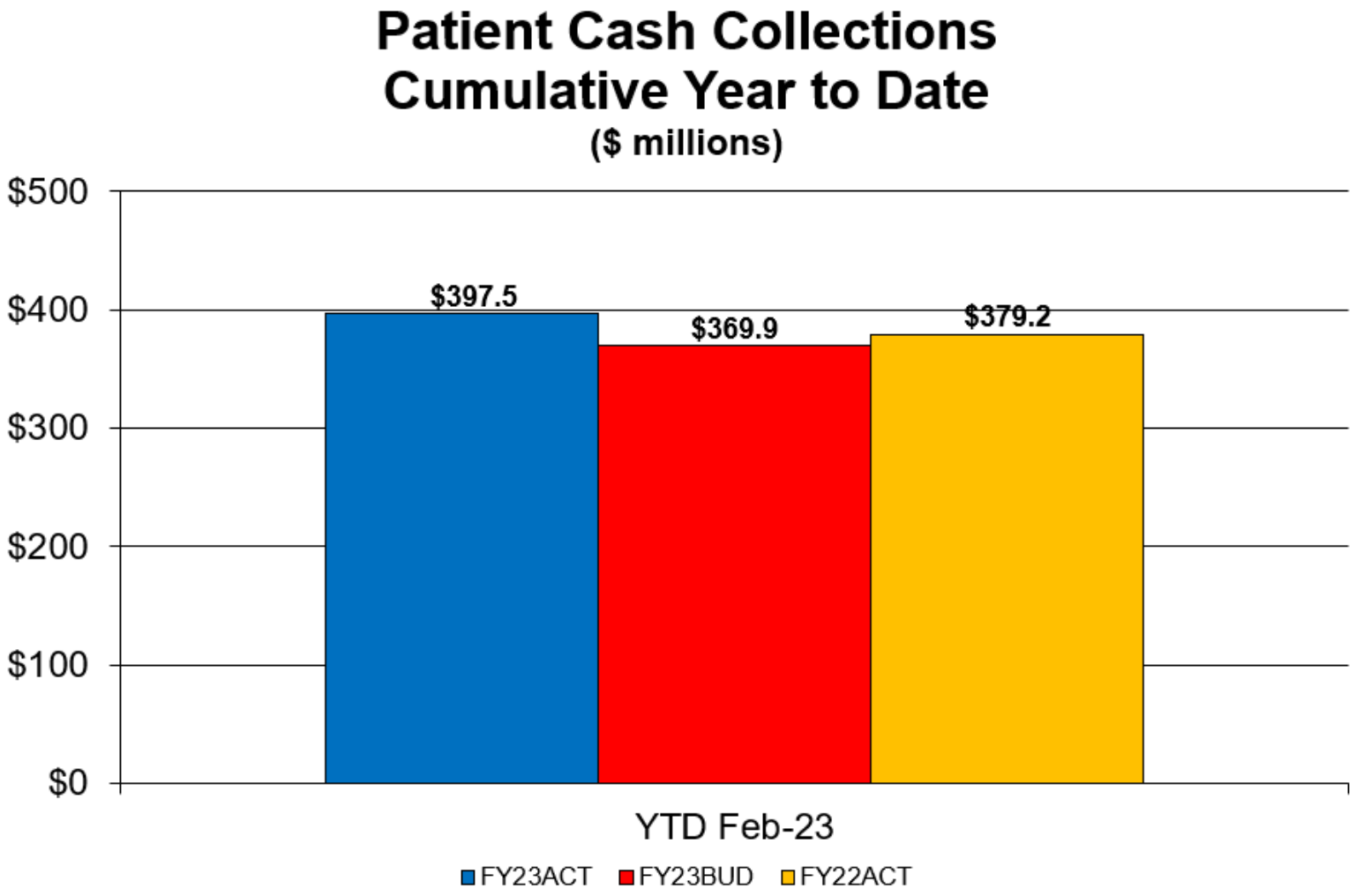


Key Operating Performance Metrics

Patient Cash Collections

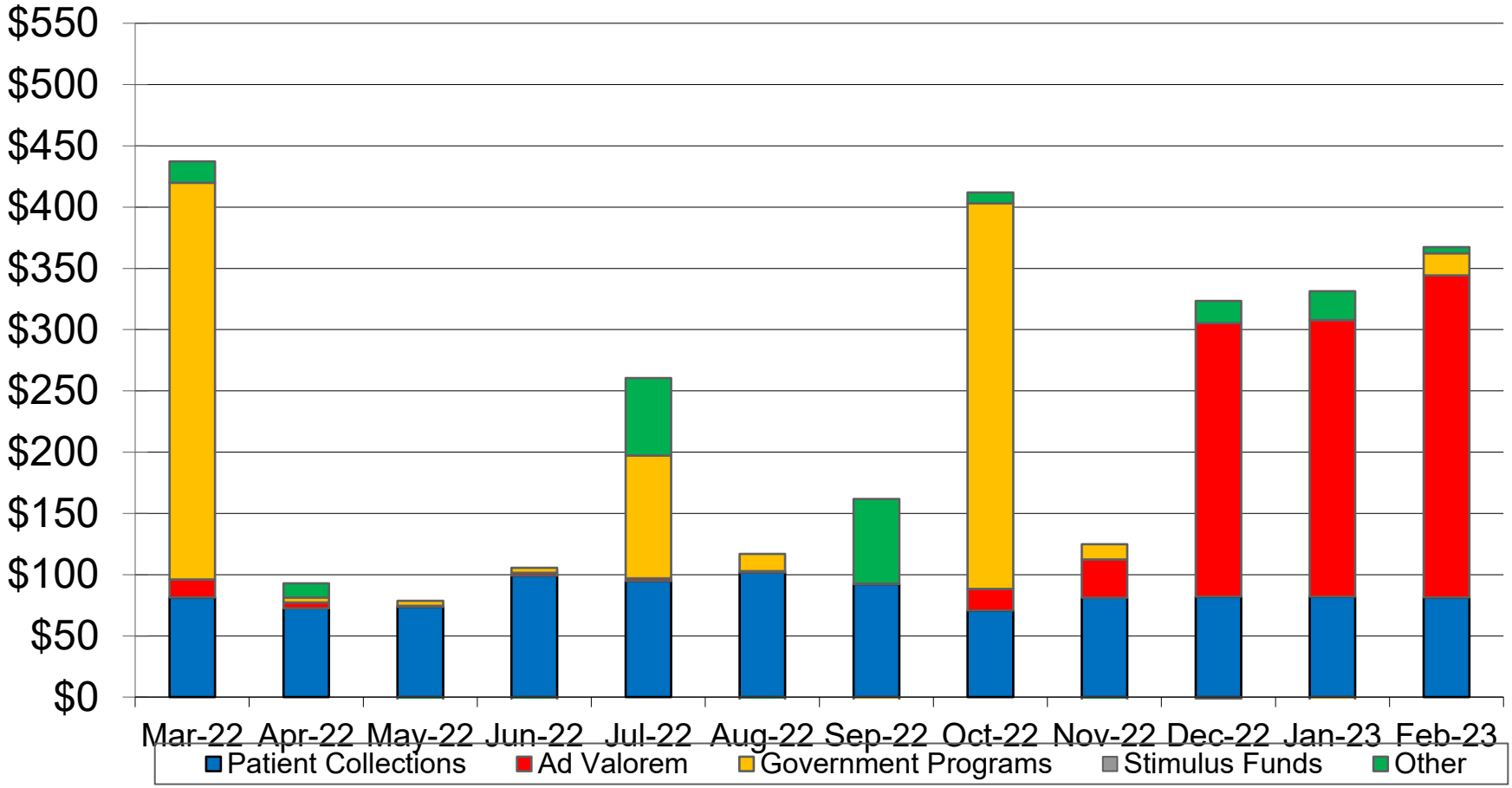
($ millions)




Patient Cash Collections
Cumulative Year to Date
($ millions)
$500
$400
$300
$200
$100
$0
$397.5
$369.9
$379.2
YTD Feb-23
FY23ACT
FY23BUD
FY22ACT

Key Operating Performance Metrics

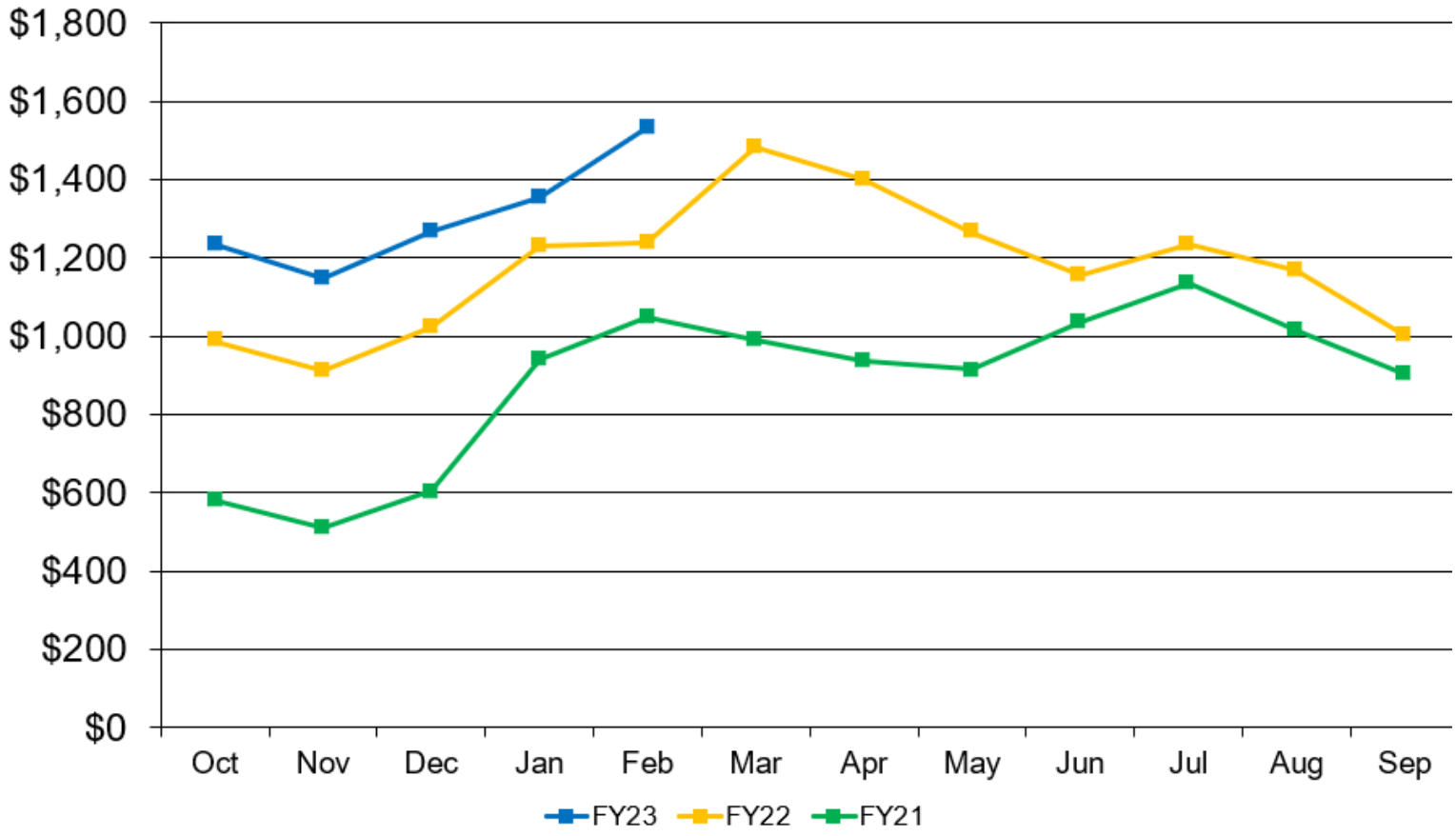
Total Cash Collections
($ millions)



Key Operating Performance Metrics

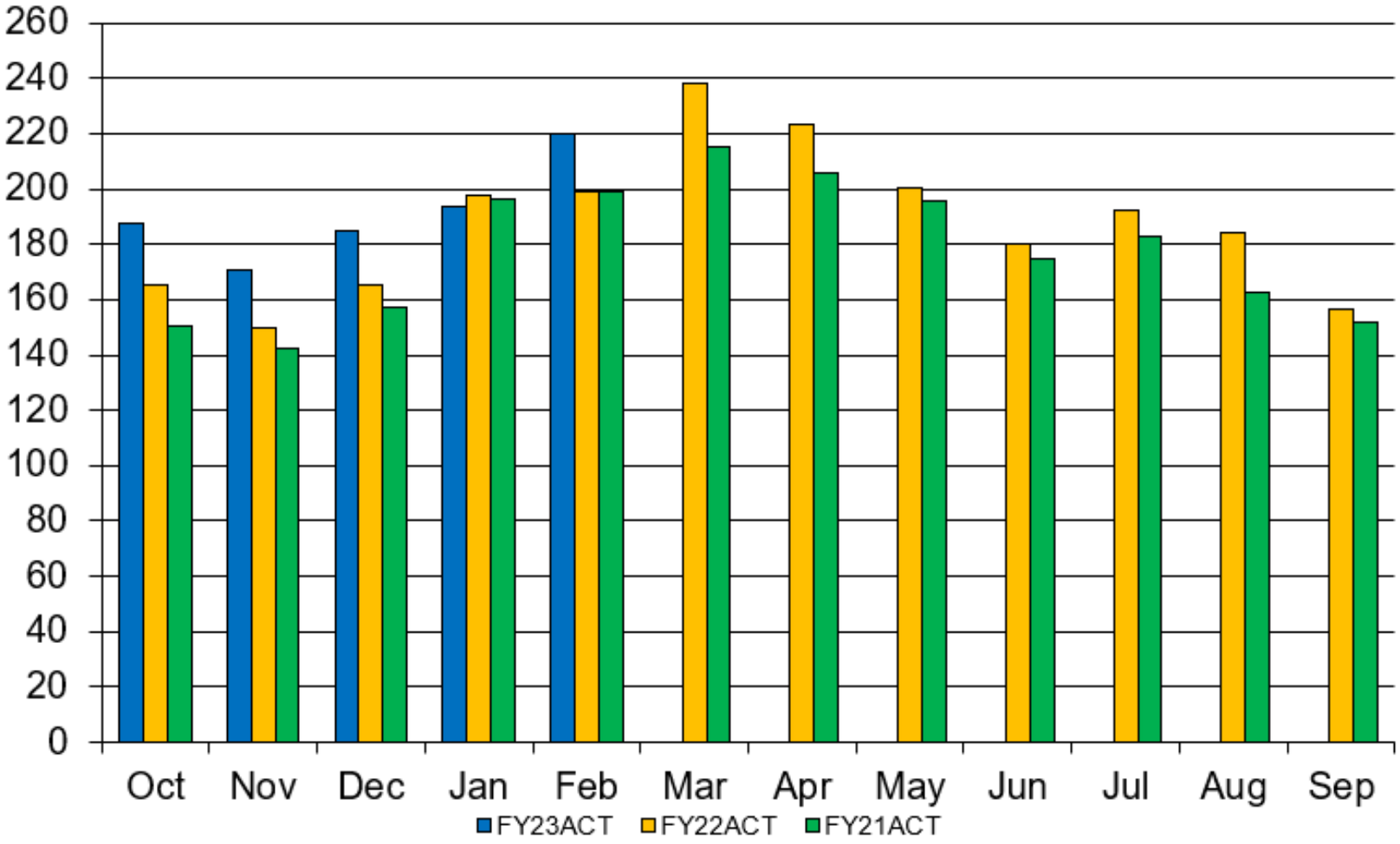
Cash Balance Trending

($ millions)



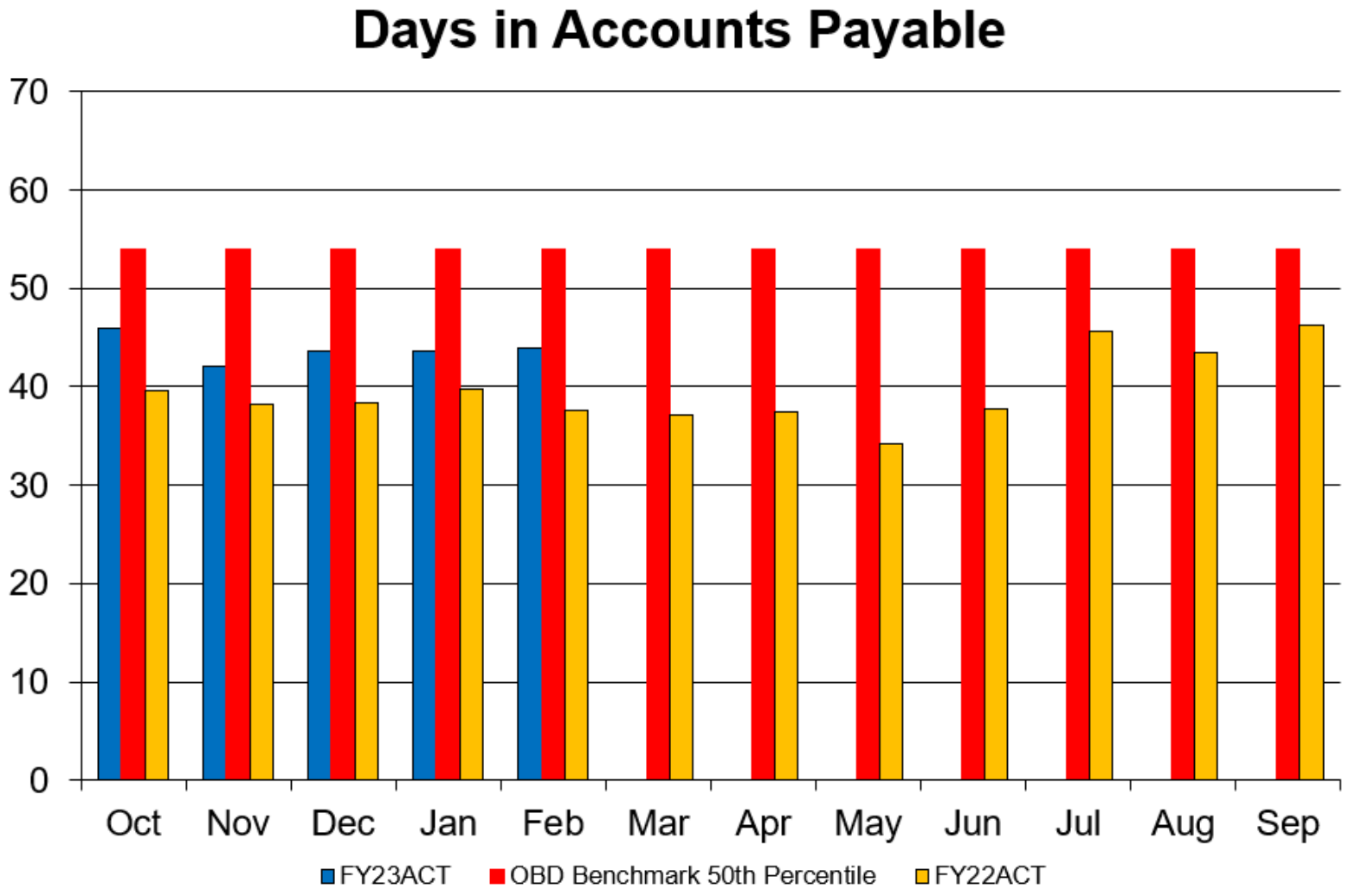
Key Operating Performance Metrics

Days Cash on Hand



Excludes LPPF and insurance and debt reserves, which are included in total cash

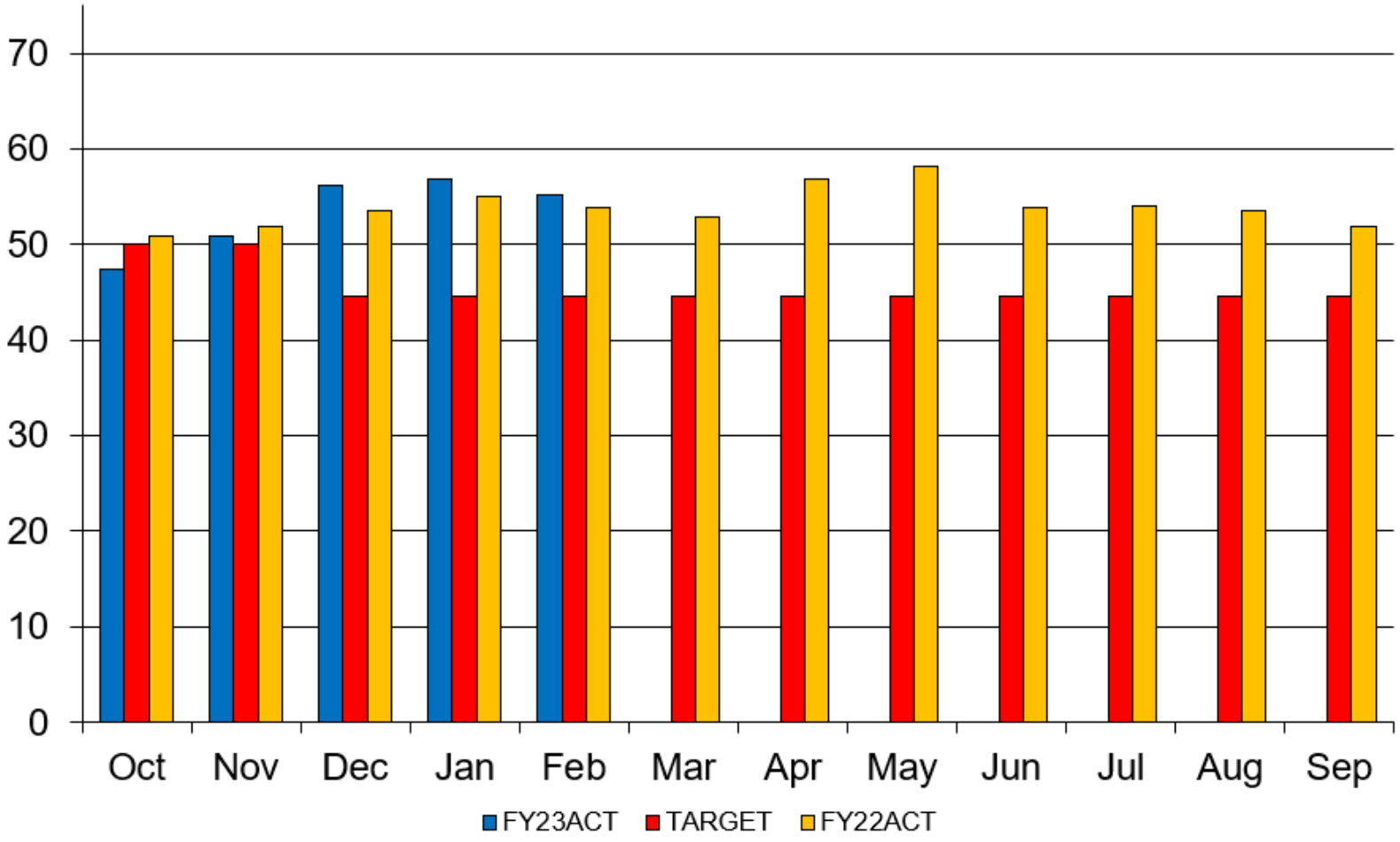
Key Operating Performance Metrics



Parkland

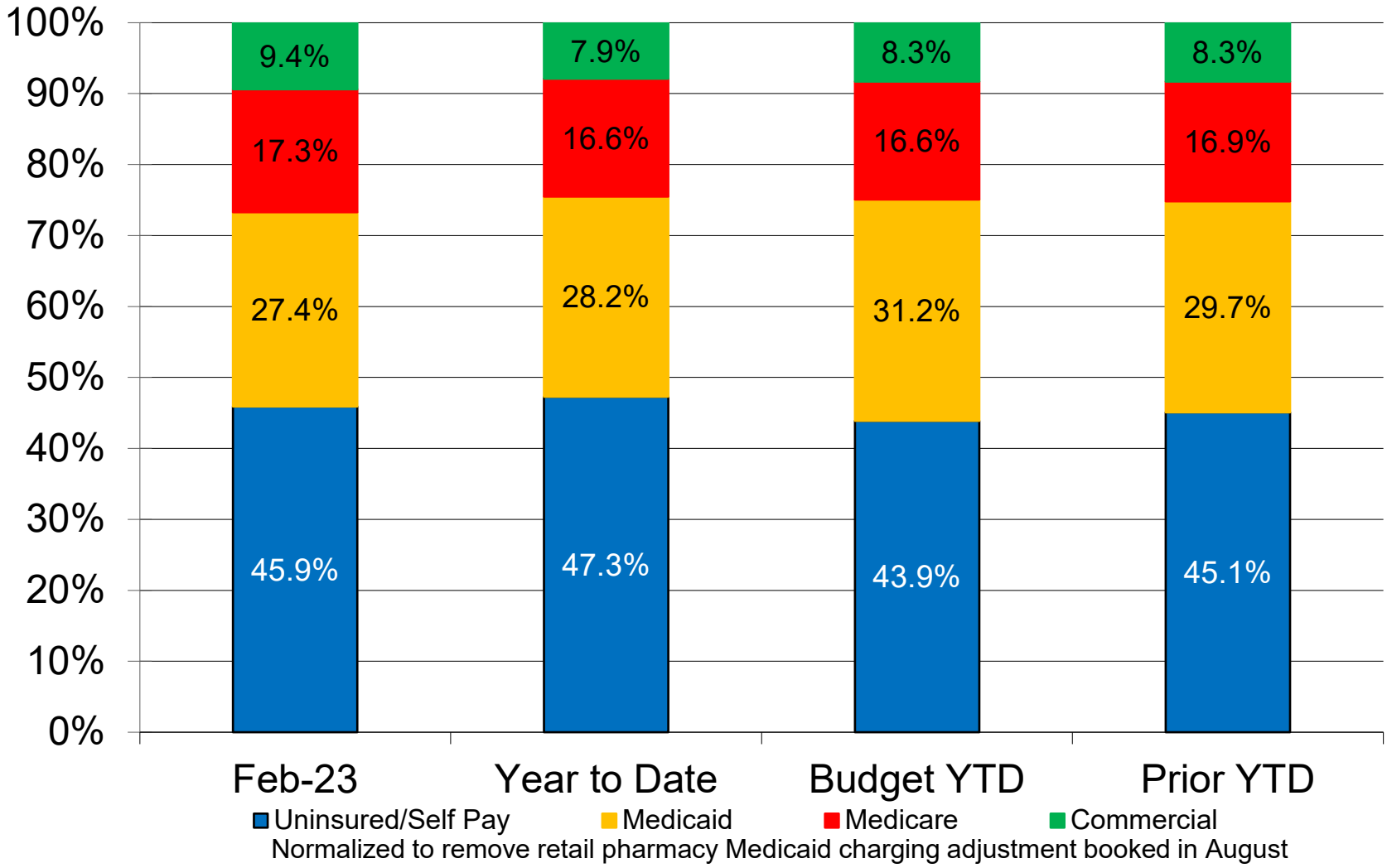
Key Operating Performance Metrics

Days in Accounts Receivable



Key Operating Performance Metrics

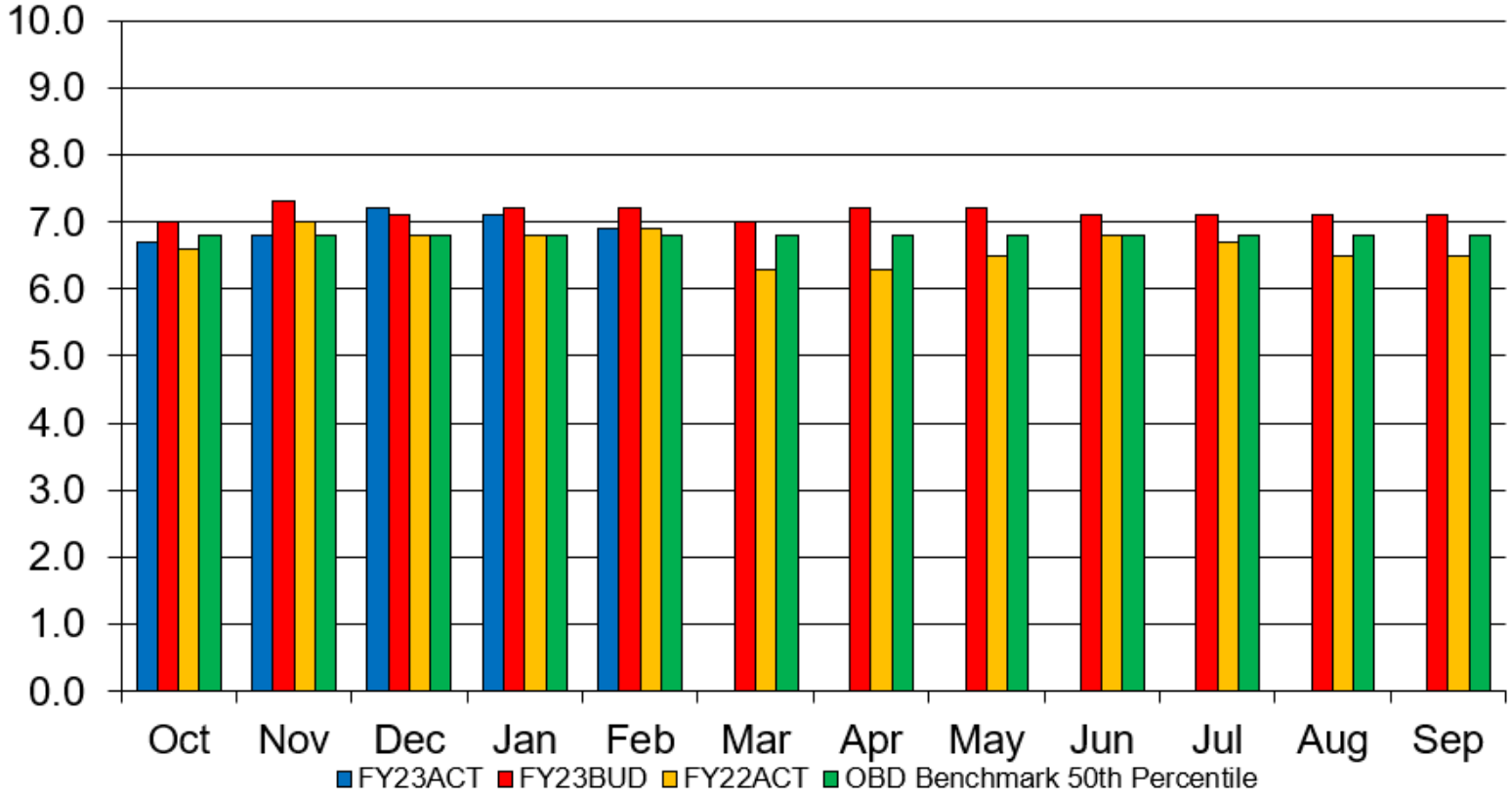
Gross Patient Revenue By Payor Type



Normalized to remove retail pharmacy Medicaid charging adjustment booked in August

Key Operating Performance Metrics

FTEs per Adjusted Occupied Bed
(includes Contract Labor and excludes Nursing Homes and Jail)



Parkland

Appendix

PCHP Financial Performance
Current Month February 2023

PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 23 Actual	FY 23 Budget	Var From Budget	%Var From Budget	FY 22 Actual	Var FY23-22	%Var FY23-22
MEMBERSHIP	249,514	249,514	0	0.0%	227,191	22,323	9.8%
REVENUE							
Premium Revenue	$ 65,211	$ 63,861	$ 1,350	2.1%	$ 53,743	$ 11,468	21.3%
Other	35,733	36,276	(543)	-1.5%	3,417	32,316	945.8%
OPERATING REVENUE	100,945	100,138	807	0.8%	57,160	43,784	76.6%
EXPENSE							
Administration	9,865	9,909	44	0.4%	8,138	(1,727)	-21.2%
Claims	88,122	88,687	565	0.6%	43,325	(44,797)	-103.4%
OPERATING EXPENSE	97,987	98,596	609	0.6%	51,463	(46,524)	-90.4%
OPERATING INCOME (LOSS)	**$ 2,958**	**$ 1,542**	**$ 1,416**	**91.9%**	**$ 5,698**	**$ (2,740)**	**-48.1%**
Interest and Investment Income	777	77	699	905.9%	39	738	1888.7%
Unrealized Gain (Loss) on Investments	(432)	23	(454)	-1992.9%	(213)	(219)	-102.7%
Total Net Income (Loss)	$ 3,303	$ 1,642	$ 1,661	101.2%	$ 5,524	$ (2,221)	-40.2%

Operating Cash Flow Margin %	2.9%	1.5%	1.4%	90.3%	10.0%
Medical Loss Ratio (excluding UHRIP/NAIP)	83.4%	84.4%			72.1%

PCHP Fiscal Year ends 12/31/2023

PCHP Financial Performance Calendar YTD – February 2023

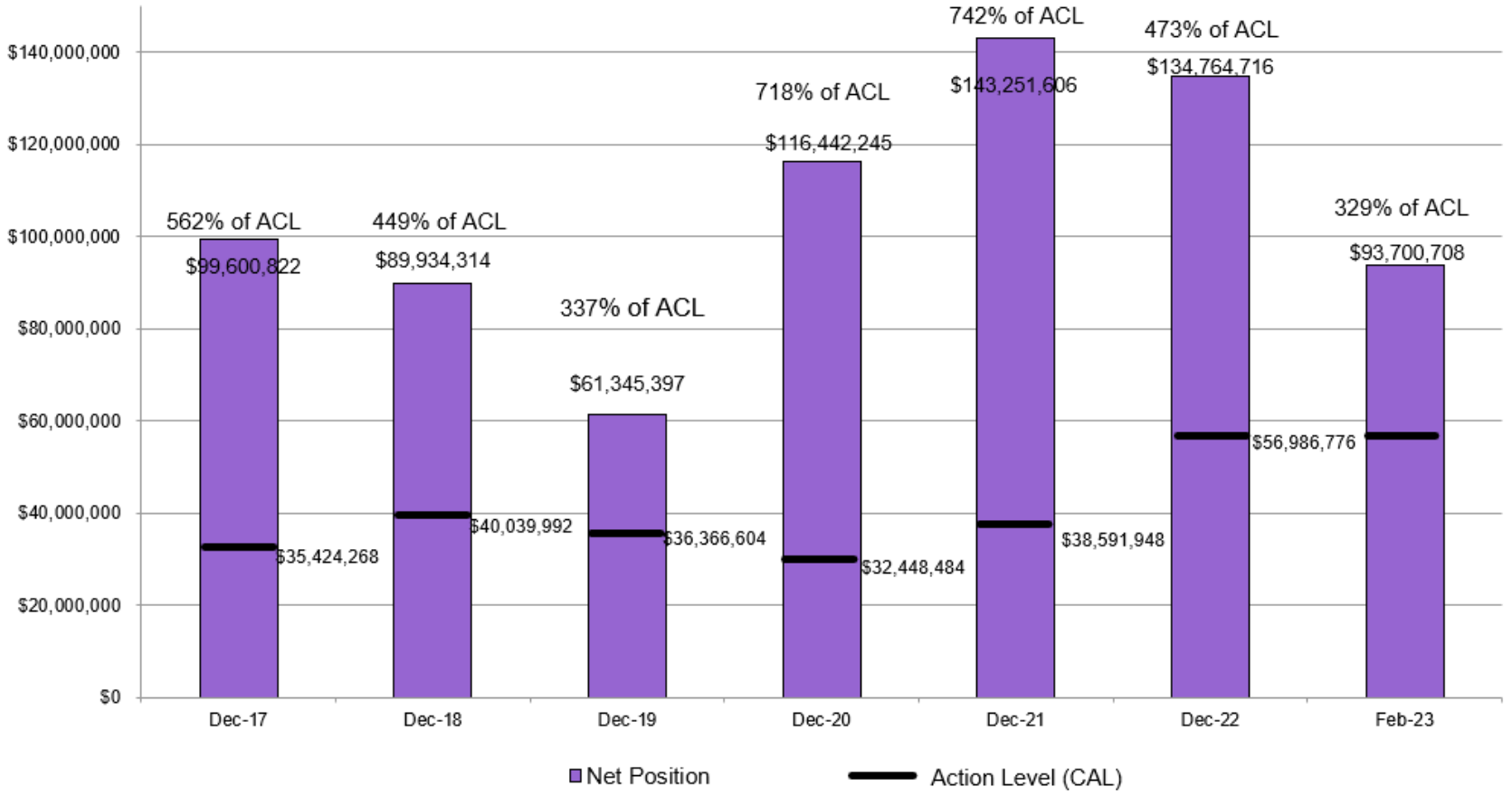
PCHP Year to Date Income Statement

(Dollars in Thousands)

	FY 23 Actual	FY 23 Budget	Var From Budget	%Var From Budget	FY 22 Actual	Var FY23-22	%Var FY23-22
MEMBERSHIP	497,825	497,825	0	0.0%	451,114	46,711	10.4%
REVENUE							
Premium Revenue	$ 127,779	$ 126,429	$ 1,350	1.1%	$ 108,719	$ 19,060	17.5%
Other	72,397	72,940	(543)	-0.7%	8,103	64,294	793.5%
OPERATING REVENUE	200,176	199,369	807	0.4%	116,821	83,355	71.4%
EXPENSE							
Administration	19,795	20,895	1,100	5.3%	17,128	(2,667)	-15.6%
Claims	176,924	177,489	565	0.3%	98,315	(78,609)	-80.0%
OPERATING EXPENSE	196,719	198,384	1,665	0.8%	115,443	(81,276)	-70.4%
OPERATING INCOME (LOSS)	**$ 3,457**	**$ 985**	**$ 2,472**	**251.1%**	**$ 1,379**	**$ 2,079**	**150.8%**
Interest and Investment Income	1,459	1,073	386	36.0%	69	1,390	2008.8%
Unrealized Gain (Loss) on Investments	176	317	(141)	-44.6%	(588)	763	129.9%
Total Net Income (Loss)	$ 5,092	$ 2,374	$ 2,717	114.5%	$ 860	$ 4,232	492.0%
Operating Cash Flow Margin %	1.7%	0.5%	1.2%	249.7%	1.2%		
Medical Loss Ratio (excluding UHRIP/NAIP)	84.9%	85.4%			82.0%		

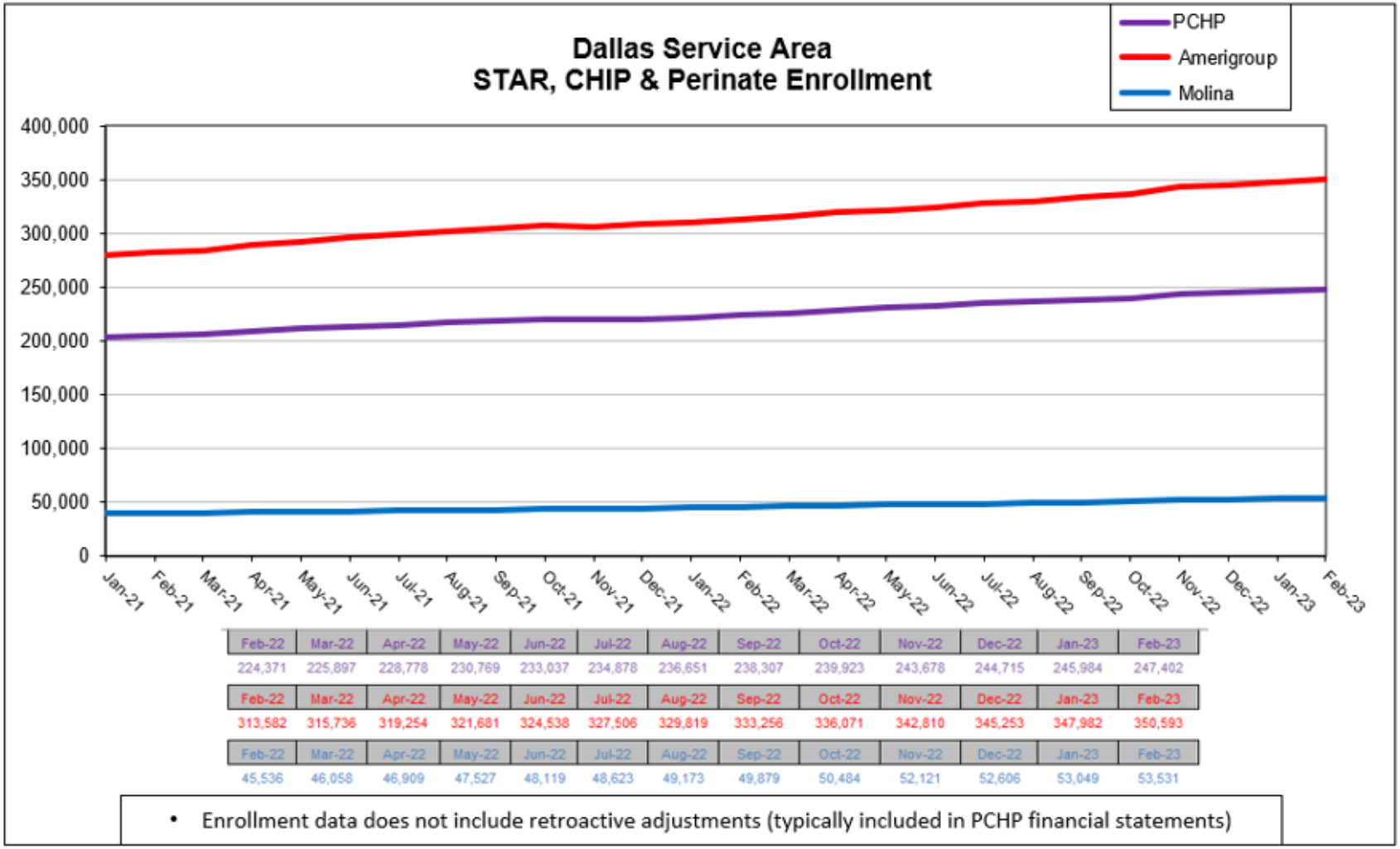
PCHP Fiscal Year ends 12/31/2023

PCHP Net Position vs Risk-Based Capital Requirements as of February 2023



- Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)
- As of Dec 2022, Action Level was $56,986,776 and ACL was $28,493,388

PCHP Enrollment

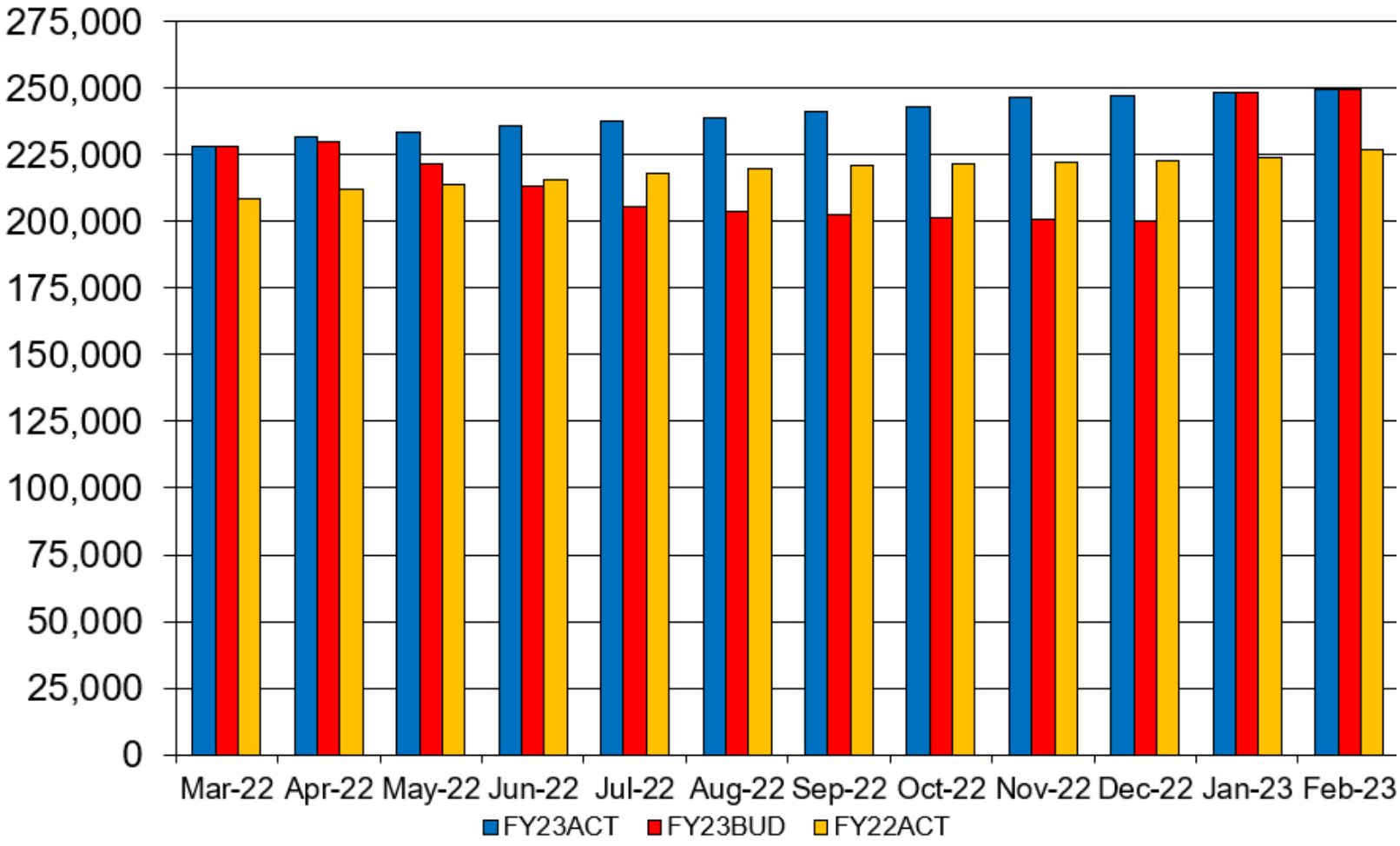


Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23
224,371	225,897	228,778	230,769	233,037	234,878	236,651	238,307	239,923	243,678	244,715	245,984	247,402
Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23
313,582	315,736	319,254	321,681	324,538	327,506	329,819	333,256	336,071	342,810	345,253	347,982	350,593
Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23
45,536	46,058	46,909	47,527	48,119	48,623	49,173	49,879	50,484	52,121	52,606	53,049	53,531

- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

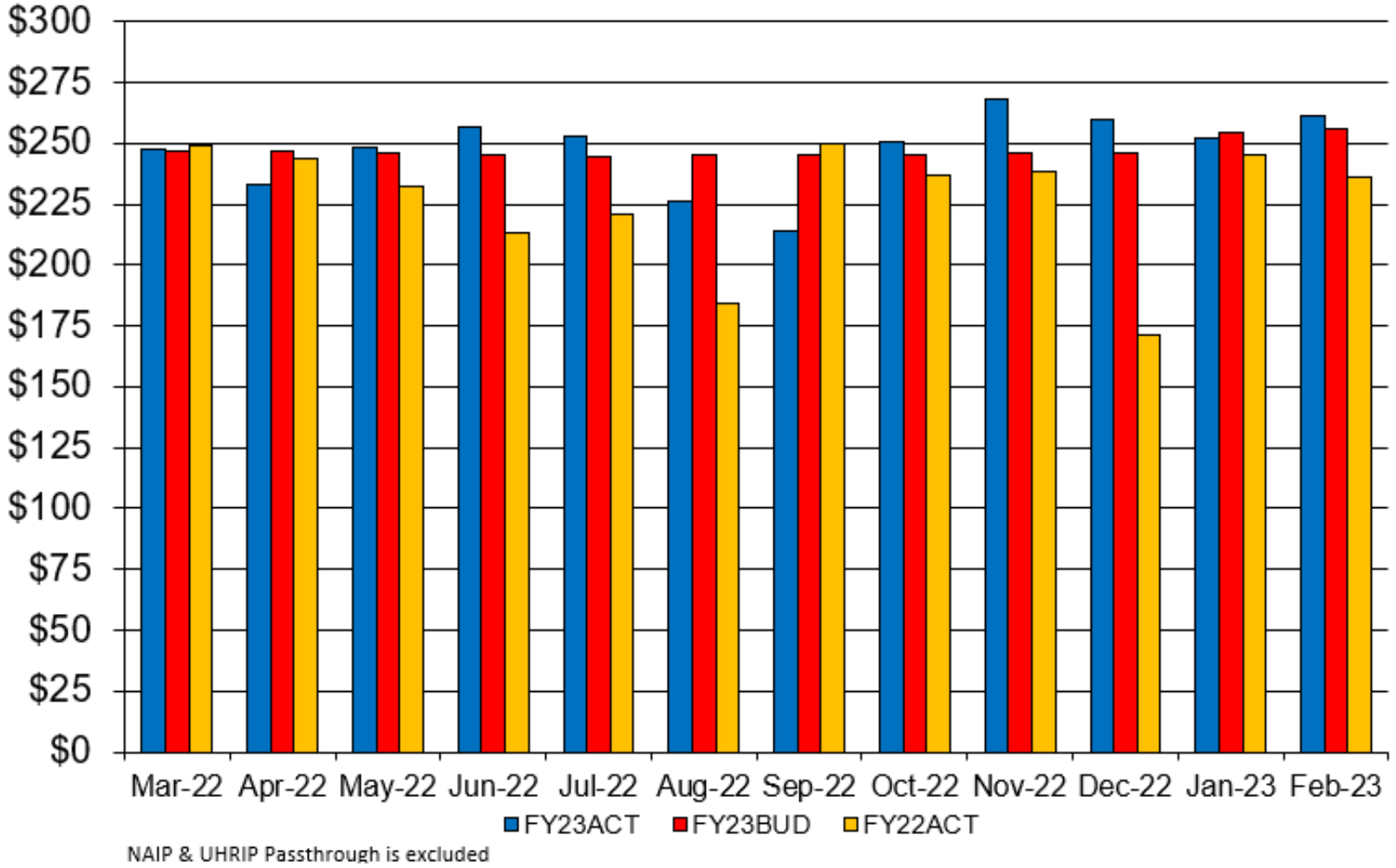
Key Operating Performance Metrics

Membership



Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of February 28, 2023 & 2022

(Dollars in Thousands)	FY 2023 PHHS	FY 2023 PCHP	FY 2023 PCCI	FY 2023 FDN/AUX	FY 2023 Total	FY 2022 Total
Assets						
Current Assets						
Cash, Cash Equivalents & Investments	$ 1,239,216	$ 264,212	$ -	$ 38,702	$ 1,542,130	$ 1,149,412
Net Ad Valorem Taxes Receivable	19,635	-	-	-	19,635	36,788
Net Patient Accounts Receivable	186,097	-	-	-	186,097	168,440
Other Receivables	279,751	16,254	739	12	296,756	331,112
Inventories & Other Assets	123,160	6,384	263	132	129,939	60,234
Total Current Assets	1,847,859	286,850	1,002	38,846	2,174,557	1,745,986
Capital Assets, Net						
Construction in Progress	54,483	-	-	-	54,483	255,057
Property, Plant, and Equipment	1,559,440	-	6,662	35	1,566,137	1,403,476
Total Net Capital Assets	1,613,923	-	6,662	35	1,620,620	1,658,533
Long Term Assets						
Other Noncurrent Assets	-	-	-	3,175	3,175	6,284
Total Other Long Term Assets	-	-	-	3,175	3,175	6,284
Assets Limited to Use:						
New Parkland Relocation	-	-	-	-	-	28,013
Community Service Capital Expansion	-	-	-	-	-	22,488
Breast Center	-	-	-	-	-	0
Irving Clinic - Foundation Repair	3,777	-	-	-	3,777	5,280
Routine Capital	252,989	-	-	-	252,989	285,666
Debt Service	23,729	-	-	-	23,729	27,129
LPPF	41,221	-	-	-	41,221	3,077
Insurance Reserves	13,293	-	-	-	13,293	12,313
Total Assets Limited to Use	335,009	-	-	-	335,009	383,966
Deferred Outflows of Resources	140,167	-	-	-	140,167	167,090
Total Assets	$ 3,936,958	$ 286,850	$ 7,664	$ 42,056	$ 4,273,528	$ 3,961,859

Balance Sheet Combined as of January 31, 2023 & 2022

(Dollars in Thousands)	FYE 2023 PHHS	FYE 2023 PCHP	FYE 2023 PCCI	FYE 2023 FDN/AUX	FDN FY 2023	AUX FY 2023	FY 2023 Total	FY 2022 Total
Liabilities and Net Position								
Current Liabilities								
Accounts Payable	$ 287,563	$ 96,517	$ 33,364	$ 1,853	$ 1,805	$ 48	$ 419,297	$ 234,302
Accrued Payroll & Benefits	123,444	-	811	-		-	124,255	99,440
Claims Payable	-	96,435	-	-	-	-	96,435	119,805
Deferred Ad Valorem Taxes	462,195	-	-	-	-	-	462,195	445,914
Interest Payable	1,247	-	-	-	-	-	1,247	1,129
Due to Third Party	(41,058)	-	-	-	-	-	(41,058)	(34,712)
Other Current Liabilities	25,954	198	671	1,425	425	1,000	28,248	45,686
Total Current Liabilities	859,345	193,150	34,846	3,278	2,230	1,048	1,090,619	911,564
Long Term Debt	600,095	-	-	-	-	-	600,095	586,183
Net Pension Liability	388,552	-	-	-	-	-	388,552	465,146
Other Non-Current Liabilities	16,412	-	-	-	-	-	16,412	14,349
Total Liabilities	$ 1,864,404	$ 193,150	$ 34,846	$ 3,278	$ 2,230	$ 1,048	$ 2,095,678	$ 1,977,242
Deferred Inflows of Resources	156,515	-	-	-	-	-	156,515	119,498
Net Position	1,916,039	93,701	(27,182)	38,778	37,565	1,213	2,021,336	1,865,119
Total Liabilities and Net Position	$ 3,936,958	$ 286,850	$ 7,664	$ 42,056	$ 39,795	$ 2,261	$ 4,273,528	$ 3,961,859

Parkland

Statement of Cash Flow and Routine Capital

Parkland

Cash Flow Combined
MTD & FYTD February 2023

(Dollars in Thousands)	FYE 2023				FY 23	FY 22
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Cash Flows from Operating Activities:						
Receipts from Customers	$ 389,750	$ 507,827		$ 611	$ 898,188	$ 663,694
Ad Valorem Tax Receipts	746,435			-	746,435	732,792
Government Programs	303,294			-	303,294	101,311
Stimulus Funds	-			-	-	-
Other Receipts	58,308	-	4,715	-	63,023	48,594
Donations Received	-			6,945	6,945	10,797
Contributions Paid to/from Foundation				(2,653)	(2,653)	26,959
Payments for Medical Claims Costs	-	(411,250)		-	(411,250)	(250,691)
Payments to Suppliers	(285,162)	(39,578)	(780)	(191)	(325,711)	(345,163)
Payments to Employees	(668,536)	(10,426)	(3,482)	(1,751)	(684,195)	(626,288)
Net Cash Flow from Operations	544,089	46,573	453	2,961	594,076	362,005
Cash Flows from Capital and Financing Activities:						
Purchases of Capital assets	(19,044)		(453)	5	(19,492)	(61,241)
Sale of Capital Assets	134			-	134	9,398
Interest Received	19,373	3,222		1,138	23,733	3,451
Interest Paid	(14,967)			-	(14,967)	(15,414)
Bond Principal Paid	-	-	-	-	-	-
Net Cash Flows from Capital and Financing Activitie	(14,504)	3,222	(453)	1,143	(10,592)	(63,806)
Net Change in Cash	$ 529,585	$ 49,795	$ -	$ 4,104	$ 583,484	$ 298,199
Beginning Cash Balance	1,003,418	214,417	-	34,597	1,252,432	1,232,101
Ending Cash Balance	$ 1,533,003	$ 264,212	$ -	$ 38,701	$ 1,835,916	$ 1,530,300

Routine Capital Summary (FY22 Only)
February 31, 2023

CAPITAL SPENDING SUMMARY
Year to Date thru February 28, 2022

2023 Budget Only

(Dollars in Thousands)

Description	Amount
Capital Budget Spent (YTD)	$ 267
Committed	363
Total	629
FY23 Capital Budget	$ 252,989
% Total Capital Funding Spent or Committed	0.2%

Parkland

Statistics
MTD & FYTD February 2023

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2023
	Feb-23 Actual	Feb-23 Budget	Feb-22 Actual	% Var Budget	% Var FY22-21	Feb-23 Actual	Feb-23 Budget	Feb-22 Actual	% Var Budget	% Var FY22-21	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	2,707	2,557	2,482	5.9%	9.1%	14,936	13,569	13,173	10.1%	13.4%	33,369
Neonatal ICU	97	83	80	16.9%	21.3%	566	532	515	6.4%	9.9%	1,239
Newborn Nursery / Room-in	885	805	784	9.9%	12.9%	5,001	4,575	4,455	9.3%	12.3%	10,951
Total Inpatient Discharges	3,689	3,445	3,346	7.1%	10.3%	20,503	18,676	18,143	9.8%	13.0%	45,559
Observation Discharges	1,622	1,665	1,677	-2.6%	-3.3%	8,800	9,580	9,651	-8.1%	-8.8%	24,070
Total Hospital Discharges	5,311	5,110	5,023	3.9%	5.7%	29,303	28,256	27,794	3.7%	5.4%	69,629
Total Hospital Discharges (excluding Newborn Nursery)	4,426	4,305	4,239	2.8%	4.4%	24,302	23,681	23,339	2.6%	4.1%	58,678
Inpatient Posted Census Days											
Adult Inpatient	16,851	16,202	15,932	4.0%	5.8%	90,427	86,669	84,730	4.3%	6.7%	208,374
Neonatal ICU	1,684	1,781	1,781	-5.4%	-5.4%	10,191	10,142	10,139	0.5%	0.5%	24,275
Newborn Nursery / Room-in	2,015	1,856	1,832	8.6%	10.0%	11,340	10,573	10,436	7.3%	8.7%	25,280
Total Inpatient Posted Census Days	20,550	19,839	19,545	3.6%	5.1%	111,958	107,384	105,305	4.3%	6.3%	257,929
Average Length of Stay											
Adult	6.22	6.34	6.42	1.9%	3.1%	6.05	6.39	6.43	5.3%	5.9%	6.24
Neonatal ICU	17.36	21.46	22.26	19.1%	22.0%	18.01	19.06	19.69	5.5%	8.5%	19.6
Case Mix Index											
Acute	1.92	2.05	2.13	-6.3%	-9.9%	1.95	2.05	2.22	-4.9%	-12.2%	2.05
Adult Average Inpatient Available Beds (less L&D)	747	744	747	0.4%	0.0%	745	744	745	0.1%	0.0%	744
Observation Unit Beds	58	58	58	0.0%	0.0%	58	58	58	0.0%	0.0%	0
Adult Inpatient Occupancy Rate	73%	71%	70%	2.8%	4.3%	73%	71%	70%	2.8%	4.3%	71%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	48,075	43,593	45,254	10.3%	6.2%	256,125	238,961	247,493	7.2%	3.5%	583,976
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	24,479	23,146	22,716	5.8%	7.8%	131,183	127,138	125,172	3.2%	4.8%	305,711
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	94%	91%	90%	3.3%	4.4%	94%	92%	91%	2.2%	3.3%	92%
Psych	100%	99%	99%	1.0%	1.0%	100%	99%	100%	1.0%	0.0%	99%
Rehab	90%	97%	94%	-7.2%	-4.3%	96%	97%	95%	-1.0%	1.1%	97%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	84%	77%	74%	9.1%	13.5%	83%	80%	76%	3.7%	9.2%	77%

Parkland

Statistics
MTD & FYTD February 2023

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2023
	Feb-23 Actual	Feb-23 Budget	Feb-22 Actual	% Var Budget	% Var FY22-21	Feb-23 Actual	Feb-23 Budget	Feb-22 Actual	% Var Budget	% Var FY22-21	Annual Budget
Average Daily Inpatient Census											
Medicine/ Surgery	411	399	397	3.0%	3.5%	405	391	387	3.6%	4.7%	392
Psych	28	28	28	0.0%	0.0%	28	28	27	0.0%	3.7%	28
Rehab	22	15	13	46.7%	69.2%	19	15	13	26.7%	46.2%	15
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	115	110	106	4.5%	8.5%	118	115	109	2.6%	8.3%	111
L&D	27	26	25	3.8%	8.0%	28	25	24	12.0%	16.7%	25
Total Adult Inpatient	603	578	569	4.3%	6.0%	598	574	560	4.2%	6.8%	571
Observation	212	184	179	15.2%	18.4%	202	201	201	0.5%	0.5%	200
Total Adult Average Daily Census	815	762	748	7.0%	9.0%	800	775	761	3.2%	5.1%	771
Neonatal ICU	60	64	64	-6.3%	-6.3%	67	67	67	0.0%	0.0%	67
Total Average Daily Census	875	826	812	5.9%	7.8%	867	842	828	3.0%	4.7%	838
Deliveries	976	895	868	9.1%	12.4%	5,395	5,160	5,014	4.6%	7.6%	12,229
Surgeries											
Day Surgery Cases (Hospital)	558	507	472	10.1%	18.2%	3,014	2,725	2,532	10.6%	19.0%	7,017
Day Surgery Cases (ASC)	409	358	356	14.2%	14.9%	2,134	2,069	2,056	3.1%	3.8%	5,415
Total Day Surgery Cases	967	865	828	11.8%	16.8%	5,148	4,794	4,588	7.4%	12.2%	12,432
Inpatient Cases	641	610	626	5.1%	2.4%	3,597	3,212	3,295	12.0%	9.2%	8,236
Total Surgical Cases	1,608	1,475	1,454	9.0%	10.6%	8,745	8,006	7,883	9.2%	10.9%	20,668
Emergency Services (unduplicated patients)											
Arrivals Count	17,759	14,935	15,109	18.9%	17.5%	94,617	87,391	88,401	8.3%	7.0%	218,547
Treated Patients Count	17,248	14,748	14,881	17.0%	15.9%	91,911	86,014	86,728	6.9%	6.0%	214,442
Percent Left w/o Being Seen	2.9%	1.3%	1.5%	-123.1%	-93.3%	2.9%	1.6%	1.9%	-81.3%	-52.6%	1.9%
Emergency Visit Counts (includes multiple visits)											
Main ED	11,476	11,220	11,251	2.3%	2.0%	65,361	61,724	61,941	5.9%	5.5%	152,126
Psych / EOU ED	837	800	792	4.6%	5.7%	4,533	4,271	4,229	6.1%	7.2%	10,399
Urgent Care - ED	3,365	2,937	3,172	14.6%	6.1%	20,711	18,920	20,436	9.5%	1.3%	49,845
ICC ED (OB/Gyn Intermediate Care)	1,547	1,550	1,562	-0.2%	-1.0%	8,287	8,202	8,265	1.0%	0.3%	20,511
Total Emergency Visit Counts	17,225	16,507	16,777	4.3%	2.7%	98,892	93,117	94,871	6.2%	4.2%	232,881
Ambulatory Visits by Division *											
COPC	38,880	41,289	42,252	-5.8%	-8.0%	206,844	235,861	241,773	-12.3%	-14.4%	574,432
WISH	16,894	17,278	17,145	-2.2%	-1.5%	92,665	96,417	95,562	-3.9%	-3.0%	245,852
Ambulatory Specialty Clinics	28,941	27,793	27,233	4.1%	6.3%	144,946	149,601	146,610	-3.1%	-1.1%	363,175
Employee Health Integration	1,438	1,584	1,560	-9.2%	-7.8%	9,190	14,976	14,693	-38.6%	-37.5%	27,771
All Other Divisions	4,406	4,992	4,028	-11.7%	9.4%	23,761	26,502	23,152	-10.3%	2.6%	60,571
Total Ambulatory Visits	90,559	92,936	92,218	-2.6%	-1.8%	477,406	523,357	521,790	-8.8%	-8.5%	1,271,801

* Clinical Visit summarizations are now aligned with Division reporting, including the addition of Employee Health Integration visits

Key Operating Performance Metrics

Staffing Information:	YTD 2023 Actual	YTD 2023 Budget	YTD 2023 Variance	YTD 2022 Actual	FY23 to FY22 Variance
Contract Labor and excludes Nursing Homes and Jail	12,183	11,763	(420)	11,542	(641)
Productivity:					
Paid Hours/Adjusted Patient Day	41	42	1	40	(1)
Labor Rates:					
Average Hourly Rate	$ 41.58	$ 41.84	$ 0.26	$ 39.71	$ (1.87)

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Parkland

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

Parkland

Care. Compassion. Community.

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EXECUTIVE SESSION

Demolition Project
Old Parkland Hospital

Project Summary

Parkland

Project Summary
As of February 28, 2023

	Description	Begin Date	End Date	Period to Date Amount	Year to Date Amount	Life to Date Amount	*Budgeted Amount*	Remaining Budget
18081	Construct New Breast Center	**9/12/2017**	**2/22/2021**	-	-	9,731,936	18,162,759	8,430,823
18086	New Expansion Clinic	**10/1/2017**	**12/31/2021**	21,604	131,381	205,691,404	211,326,720	5,635,316
18087	Clinical Renovations	**10/1/2017**	**12/31/2021**	-	-	2,504,916	2,752,433	247,517
18088	Owners Consultants-Management	**10/1/2017**	**12/31/2021**	-	-	800,213	1,094,824	294,611
18089	Tower Garage PFS Build Out	**10/1/2017**	**12/31/2021**	-	-	4,051,153	4,257,570	206,417
18090	OPH Administration Renovations	**10/1/2017**	**12/31/2021**	-	-	476,633	1,247,769	771,136
18091	Butler Parking Garage	**10/1/2017**	**2/22/2021**	-	5,500	29,277,131	29,700,000	422,869
18108	2422 Butler HVAC	**7/1/2018**	**8/30/2021**	-	-	847,871	1,111,500	263,629
18120	Pharmacy Warehouse Build-Out	**11/1/2018**	**10/31/2021**	-	26,656	268,652	290,500	21,848
18128	Infusion Pump Replacement	**3/21/2019**	**12/31/2021**		-	3,685,003	4,465,128	780,125
18129	JFK Memorial Park	**2/1/2019**	**5/30/2022**	75,500	283,145	2,609,347	2,700,000	90,653
18135	Redbird Clinic	**6/26/2019**	**7/15/2021**	94,967	197,129	14,981,185	18,851,200	3,870,015
18136	Peritoneal Dialysis	**6/26/2019**	**2/23/2021**	-	-	2,341,724	2,383,400	41,676
18141	Logistic 2nd Floor Build Out	**11/12/2018**	**3/30/2021**	(686)	(686)	1,719,718	3,660,200	1,940,482
18145	Employee OB/Gyn Clinic	**8/1/2019**	**7/30/2021**	20,000	20,000	164,633	182,800	18,167
18146	Large IV Pump Replacement	**4/1/2019**	**12/31/2022**	(9,598)	183,722	1,622,806	2,500,000	877,194
18147	1341 Mockingbird	**1/24/2019**	**8/31/2021**	-	-	2,100,941	2,740,590	639,649
18148	Family Place	**1/24/2019**	**8/31/2021**	-	-	2,894,804	3,289,253	394,449
18153	COPC Upgrade Faithful Gould	**10/1/2019**	**9/1/2022**	-	69,917	1,507,230	2,105,124	597,894
18159	Privacy Wall/Window Construction	**10/1/2019**	**2/16/2022**	-	-	47,086	48,000	914
18163	Modify Space in RJA for Apheresis	**3/1/2020**	**9/30/2022**	-	45,249	94,252	570,000	475,748
18164	Logistic 3rd Floor Lab HVAC	**3/1/2020**	**12/31/2021**	-	(1,757)	64,455	180,000	115,545
18165	Domestic Water Heater Tank OPH	**3/1/2020**	**4/30/2021**	-	-	35,455	150,000	114,545
18172	Vickery Clinic	**8/1/2020**	**4/4/2022**	2,750	56,530	127,882	21,062,060	20,934,178
18175	CT Scanner for 2nd Floor Shelled Out Area	**9/30/2020**	**1/20/2022**	(2,900)	(16,456)	2,315,086	2,860,241	545,155
18176	Hatcher Clinic Exit Gate	**12/3/2020**	**7/1/2022**	-	(21,944)	33,469	33,500	31
18178	Renovation to Psych Quiet Activity Room	**12/3/2020**	**12/23/2022**	-	-	-	28,000	28,000
18180	Waiting Room Replacement ASC Flr 1	**12/3/2020**	**12/31/2021**	-	-	42,655	43,200	545
18182	Renovation of Garland COPC	**12/3/2020**	**10/1/2022**	-	251,507	962,004	1,658,339	696,335
18183	ECMO Program Development	**12/31/2020**	**9/30/2022**	-	-	1,250,616	1,260,775	10,159
18185	QC Track Software	**12/31/2020**	**10/31/2021**	-	-	-	41,000	41,000
18186	Pain Procedure Expansion	**12/31/2020**	**2/28/2023**	-	-	26,248	741,909	715,661
18189	Psych Door and Magnetic Lock	**12/31/2020**	**12/31/2022**	-	-	144,867	218,102	73,235
18192	CUP Steam Line Modifications	**12/31/2020**	**1/31/2022**	-	-	-	330,000	330,000
18193	Ambulatory Staff Assist in Restroom	**12/31/2020**	**1/31/2023**	-	-	-	45,000	45,000
18194	ED Entry Flow Redesign	**1/4/2021**	**2/28/2022**	-	-	16,102	24,500	8,398
18195	Cube Renovation	**1/7/2021**	**9/7/2021**	-	-	19,841	31,000	11,159
18196	Remodel on 17th Floor Ofice Space	**1/21/2021**	**2/28/2023**	-	-	-	84,000	84,000
18197	OncoSuite Software for Tumor Visualization	**2/4/2021**	**3/31/2022**	-	-	130,035	167,055	37,020
18198	Goodnight Warehouse	**2/4/2021**	**8/1/2022**	(59)	687	3,649,671	4,974,735	1,325,064
18199	Registration Desk and Operations Deharo COPC	**2/4/2021**	**3/1/2022**	-	-	33,525	320,400	286,875
18200	Backup Domestic Water Boiler	**2/26/2021**	**3/31/2022**	-	-	96,566	100,000	3,434
18201	CUP-Boiler Safety Solenoid	**2/26/2021**	**12/31/2022**	-	-	27,965	165,000	137,035
18202	CUP Cooling Tower Screen Wall	**2/26/2021**	**4/30/2022**	-	-	136,077	175,941	39,864
18203	Relocation of Family Medicine Clinic	**2/26/2021**	**5/31/2022**	(8,631)	(6,831)	3,615,657	3,746,500	130,843
18204	Telemetry Level 14 NPH	**2/26/2021**	**2/28/2023**	-	774	13,270	194,700	181,430
18207	Renovation of an Existing Nurses Office	**4/2/2021**	**2/28/2022**	-	-	-	19,400	19,400
18212	Workspace Optimization	**4/7/2021**	**8/31/2022**	-	-	-	16,050	16,050
18213	MRD Breakroom	**5/11/2021**	**4/1/2022**	3,731	3,731	30,126	378,800	348,674
18214	Replacement of 37 Wall Mounts and PC Monitors	**5/11/2021**	**3/1/2023**	787	787	787	111,550	110,763
18215	Dallas Deflects	**5/25/2021**	**5/31/2022**	(102)	2,817	141,658	209,200	67,542
18216	Supply Chain Store Room Expansion	**6/23/2021**	**4/1/2022**	-	-	22,130	464,900	442,770
18217	Upgrade Parking Technology at Tower, ASC & ED	**7/30/2021**	**5/1/2022**	-	-	544,886	450,000	(94,886)
18219	Construction for Bluitt Flowers COPC X-ray	**7/30/2021**	**5/31/2022**	51,140	51,140	51,140	235,400	184,260
18220	Healthy Start Renovation	**7/30/2021**	**10/31/2022**	20,290	20,313	15,660	127,900	112,240
18222	POD S Renovation	**10/27/2021**	**11/30/2022**	11,478	11,478	65,510	73,470	7,960
18223	Jubilee Clinic	**10/27/2021**	**5/1/2022**	(1,833)	237,094	514,062	741,500	227,438
18224	Replacement of Fire Alarm System	**11/19/2021**	**10/1/2022**	-	-	-	278,400	278,400
18225	Interior Improvement Chase 8435 Stemmons	**12/6/2021**	**4/30/2022**	109,327	369,288	400,788	8,245,000	7,844,212
18227	Dedicated Discharge Space at UCEC	**12/9/2021**	**11/30/2022**	-	-	-	90,000	90,000
18228	Phase 2 Noise Reduction Hardware	**12/9/2021**	**3/31/2022**	-	-	-	238,985	238,985
18229	Metro Medical Credit Union	**12/9/2021**	**11/30/2022**	12,418	314,265	486,641	2,308,700	1,822,059
18230	Old Campus Demolition (Phase II)	**12/9/2021**	**9/30/2023**	51,789	681,784	2,906,173	25,300,000	22,393,827
18232	Nutrition Area, card Reader, Shelves	**12/9/2021**	**11/30/2022**	-	-	21,158	22,200	1,042
18233	Dedicated Shower Space Within the ED	**12/9/2021**	**11/30/2022**	-	-	-	35,000	35,000
18234	ASC Air Handler Replacement	**1/20/2022**	**06/30.2022**	-	-	-	543,295	543,295
18235	Radiology, Additional5th US Room	**1/20/2022**	**12/31/2022**	-	2,105	142,017	393,400	251,383
18236	Provide Sanitation Manager's Office	**1/20/2022**	**12/31/2022**	-	-	5,197	25,584	20,387
18237	New Administration Tower	**2/3/2022**	**9/30/2023**	-	40,840	90,756	123,751,500	123,660,744
18239	Moody 6th Floor Buildout	**2/3/2022**	**5/1/2022**	1,719,435	3,492,281	4,050,269	16,403,000	12,352,731
18240	Enhanced Crosswalk and Intersection	**2/3/2022**	**5/31/2022**	-	-	65,600	50,000	(15,600)
18241	CUP Demand Flow Monitoring Equipment Replacement	**3/16/2022**	**1/2/2023**	-	-	-	95,560	95,560
18242	Renovation, Demolition	**5/5/2022**	**4/30/2022**	-	-	-	3,517,600	3,517,600
18244	Annie's Place Renovation-Childcare Buildout	**6/10/2022**	**2/1/2023**	-	-	-	1,760,800	1,760,800
18245	New Dental Clinic	**6/13/2022**	**11/1/2022**	29,326	76,013	79,663	472,432	392,769
18246	Virtual Outreach Clinic	**7/6/2022**	**11/30/2022**	-	502	502	1,202,900	1,202,398
18247	Level 15 Med/Surge ICU	**7/7/2022**	**5/31/2023**	-	34,007	34,007	707,800	673,793
18254	Thermoplast Pavement Striping	**9/2/2022**	**9/30/2022**	-	40,327	40,327	41,000	673
18257	2210 Butler Street Purchase	**9/7/2022**	**10/27/2022**	-	3,154,342	3,154,342	3,200,000	45,658
18262	PureProcessing Reprocessing Sinks	**10/1/2022**	**3/30/2023**	106,060	106,060	106,060	199,533	93,473
19278	Wireless Network Upgrade	**9/19/2016**	**9/30/2021**	-	-	3,529,701	2,367,491	(1,162,210)
19284	Patient Queing System	**1/3/2017**	**10/4/2019**	(90,490)	(90,490)	12,377	-	(12,377)
19286	EPIC Care Plan and Education	**12/22/2016**	**6/14/2021**	-	-	9,027	52,000	42,973
19297	Clinical Trial Mgmt. (CTMS)	**3/1/2017**	**9/30/2020**	-	(7,200)	466,696	692,280	225,584
19302	EPIC ELA Implementation	**6/5/2017**	**10/4/2019**	-	-	1,248,322	953,826	(294,496)
19310	End of Life Hardware Refresh	**11/21/2017**	**7/31/2022**	-	-	6,974,648	8,900,000	1,925,352
19323	Network Segmentation	**4/12/2018**	**2/24/2020**	-	-	435,788	-	(435,788)
19337	Synergy Upgrade	**9/13/2018**	**8/31/2021**	-	-	55,634	558,978	503,344
19338	Provation Upgrade	**9/13/2018**	**8/31/2021**	-	-	15,510	182,217	166,707
19340	Virtualize McKesson PACS Svr	**9/13/2018**	**4/30/2022**	-	-	-	161,775	161,775

19341	MARS Upgrade	**9/13/2018**	**8/31/2021**	-	-	-	8,215	8,215
19344	Decommission Old Parkland DSX	**11/1/2018**	**9/20/2020**	-	-	713,707	1,090,000	376,293
19347	Care Planning Content-Elsevier	**11/28/2018**	**10/31/2022**	-	-	1,009,500	1,074,000	64,500
19348	Change MICROS Computrition POS	**11/28/2018**	**9/30/2019**	-	5,101	187,121	236,960	49,839
19358	Endoscopy Pillcam Interface	**7/8/2019**	**9/30/2020**	-	-	13,000	23,000	10,000
19360	MagView EQUIP Upgrade	**8/1/2019**	**6/30/2022**	-	-	-	36,880	36,880
19361	DynaCAD Breast & Prostate Soft	**4/1/2019**	**3/30/2022**	-	-	-	54,264	54,264
19366	Epic Core Infrastructure	**12/1/2019**	**12/31/2020**	-	(120,969)	357,740	263,229	(94,512)
19367	Hospital Core and Distribution Expansion	**12/1/2019**	**9/30/2021**	-	(31,384)	2,967,134	1,167,475	(1,799,659)
19371	Integrate the Critline Monitor with Epic	**12/1/2019**	**5/31/2022**	-	-	16,661	18,500	1,839
19374	CAD Replacement	**3/1/2020**	**1/1/2023**	7,156	11,071	589,193	594,720	5,527
19377	OR Black Box	**3/1/2020**	**4/1/2022**	-	89,645	418,568	627,418	208,850
19378	Cardio Day Holter System	**3/1/2020**	**8/31/2021**	-	-	-	50,000	50,000
19379	Cisco Wired NK (Hospital NK Refresh Yr. 2 of 5)	**3/1/2020**	**9/30/2022**	39,964	516,702	4,223,696	10,407,562	6,183,866
19380	Qmatic Upgrade	**4/1/2020**	**10/30/2020**	-	-	-	10,000	10,000
19382	Point of Use Supply Distribution Sys	**3/1/2020**	**9/30/2022**	-	-	-	1,483,318	1,483,318
19387	MC 40 Fleet Replacement	**10/1/2020**	**9/30/2022**	-	-	7,681,431	7,996,194	314,763
19388	Change Healthcare/McKesson PACS Licenses	**10/1/2020**	**8/31/2021**	-	-	442,750	461,475	18,725
19389	Data Management Sys SAP Hana	**10/1/2020**	**7/31/2022**	-	-	300,913	1,800,000	1,499,087
19392	Digital Imaging System	**2/4/2021**	**2/10/2022**	5,000	55,483	160,687	133,679	(27,008)
19394	PET Infusion System	**3/11/2021**	**9/30/2021**	-	-	21,533	15,316	(6,217)
19396	Spok Upgrade Paging System	**5/5/2021**	**12/31/2022**	-	-	21,072	31,064	9,992
19398	Automated Tablet Splitter x2	**5/11/2021**	**10/31/2021**	-	-	25,617	25,000	(617)
19399	Vancomycin Dosing Software	**5/11/2021**	**12/31/2021**	-	-	-	75,000	75,000
19400	CHUB Camera Control Units & CMAC System	**5/11/2021**	**9/30/2021**	-	-	146,860	151,065	4,205
19401	Higher Ground Call Center Replacement	**9/1/2021**	**3/31/2022**	-	-	698,247	698,248	1
19402	Expand Telemetry Workroom	**10/27/2021**	**10/7/2022**	-	-	-	314,346	314,346
19403	Siemens Software Upgrade to Desigo	**1/20/2022**	**3/31/2022**	46,950	138,230	229,508	476,389	246,881
19404	Topaz ePad Replacement	**12/1/2021**	**3/1/2022**	-	-	1,079	372,000	370,921
19405	Expansion due Growth-VDI/Server Infrastructure	**12/1/2021**	**9/30/2022**	-	-	865,619	1,382,040	516,421
19406	GE Pristina Mammography Software upgrade-Moody	**1/20/2022**	**9/23/2022**	-	-	42,250	39,100	(3,150)
19407	Digital Imaging System, Barco Replalcement	**2/22/2022**	**5/31/2022**	-	226,630	226,630	235,334	8,704
19408	NM Software for Radioactive Dose Development	**5/5/2022**	**1/31/2023**	-	-	-	196,000	196,000
19409	Epic Willow	**5/18/2022**	**9/30/2022**	-	-		274,035	274,035
19410	Cisco Wireless Net (based on age and locaion)	**10/1/2021**	**9/30/2022**	-	-	-	503,677	503,677
	Total Capital Projects			**2,315,372**	**10,656,518**	**347,237,763**	**589,980,655**	**242,742,892**

Quarterly Financial Report

Dallas County Hospital District

dba Parkland Health
(A Component Unit of Dallas County, Texas)

Financial Statements for the year to date ended
December 31, 2022

Unaudited

This information should be read in conjunction with the Audited Financial Statements as of September 30, 2022.

Contact Information:

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DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

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MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of Parkland Health ("Parkland") financial performance (excluding affiliates) provides an overview of the financial activities for the three months ending December 31, 2022, and December 31, 2021.

Financial Highlights

- Net position increased $225 million (13.4%) between December 2021 and December 2022.
- Total assets increased $159 million (4.1%) between December 2021 and December 2022.
- Year to date, Parkland made the following significant additions in capital acquisitions:

  March 2019, Parkland began construction of the six-story Moody Clinic tower to house clinical groups then based in the old campus and surrounding leased spaces. This new tower is now home to a state-of-the-art Breast Health Center partly financed with $40 million provided by generous donors through the Parkland Foundation. The Moody Clinic Tower and its Maple Avenue Parking Garage were completed in April 2021.

  In September 2019, Parkland committed to building a health center in the Red Bird Mall in South Dallas County and leased space to expand capacity for the Garland health center. Both projects were completed in 2021.

  In August 2022, Parkland sold its Amelia Court property to the University of Texas Southwestern Medical School for construction of a psychiatric hospital in coordination with the State of Texas. Parkland also made the decision to demolish its old hospital at 5201 Harry Hines Boulevard and build office space for support staff now based in leased facilities.

  In October 2021, Parkland purchased the Hatcher Station Health Center which had been occupied under a lease agreement since its construction in May 2015.

  In addition, Parkland is searching for a suitable site for replacement of the existing Vickery Health Center.

Overall, total assets increased 4.1% from December 2021 and December 2022.

- Current assets increased 14.2% from December 2021 to December 2022 primarily due to a material increase in short-term investments and Assets Limited to Use in designated for capital. Additional increases were due to Ad Valorem tax receivables and receivables from third party reimbursement programs.
- Net capital assets decreased 2.0% from December 2021 to December 2022, primarily due to the sale of land and buildings to University of Texas Southwestern Medical Center and Texas Health & Human Services Commission for the construction of the new mental health hospital.
- Deferred outflows of resources of $130 million were recorded in 2022 and $167 million in 2021 related to the recognition of the net pension liability in accordance with GASB 68.

Total liabilities decreased 4.4% from December 2021 to December 2022.

- Current liabilities increased 0.8% from December 2021 to December 2022 primarily due to increases in accounts payable and deferred ad valorem taxes. Additional increases were due to the current portion of long term debt and lease liability from the implementation of GASB 87 Leases.
- Long-term liabilities decreased 9.1% from December 2021 to December 2022, primarily due to the decreases in long term debt and net pension liability. Additional decreases were in other long-

liabilities due to the implementation of GASB 87 lease capitalization and the associated lease liability.

Overall, operating revenues increased 7.2% for the quarter ending December 2022, as compared to the quarter ending December 2021.

- Net patient revenues increased 4.2% primarily due to both increases emergency services visits and inpatient volumes.
- Government program funding increased $6.7 million (5.7%) for the quarter ending December 2022 as compared to the quarter ending December 2021. Disproportionate Share increased $3.7 million (8.9%), 1115 Waiver Delivery System Reform Incentive Payments (DSRIP) decreased $17.2 million (93.6%), 1115 Waiver for Uncompensated Care (UC) increased $8.3 million (14.7%), Medicaid Percentage Adjustment Upper Payment Limit from the Nursing Homes decreased $1.0 million (14.3%), and government subsidies related to the Medicaid Graduate Medical Education (GME) decreased $0.1 million (2.8%). Parkland received $1.1 million from the Texas Incentive for Physicians and Professional Services (TIPPS) and $11.9 million from the Medicaid Fee-for-Service and Health and Recovery Plans (FSS/HARP).

Operating expenses increased 10.0% for the quarter ending December 2022 as compared to the quarter ending December 2021.

- Salaries, wages, and benefits increased 12.1% primarily due to an increase in the number of hospital employees required in contract labor.
- Supplies and other expenses increased 7.5% primarily due to medical/surgical supplies and blood components.
- Drug expense increased 7.7% due to an increase in pharmaceutical expenses related to COVID-19 purchases, HIV and oncology medications and the replacement drug program.
- Purchased medical services decreased 10.1% due to increases in relative value units and nursing home care due UTSW.

Overall, Parkland's operating loss increased $31.2 million for the quarter ending December 2022 as compared to the quarter ending December 2021, primarily due to the above changes.

It is important to note the calculation of operating income and loss is the result of the application of accounting principles generally accepted in the United States of America (GAAP). As Dallas's only public hospital, Parkland receives property tax revenues primarily to subsidize the cost of services provided to uninsured patients who qualify to receive tax-supported care. Although the expenses incurred to provide these services are recognized as operating expenses, GAAP reporting rules require that ad valorem tax revenues be reported as nonoperating revenues.

Nonoperating revenues increased 9.9% from December 2021 to December 2022. Ad valorem tax support increased in the current fiscal year by 4.9% due to an increase in property valuations. Investment income increased $11.8 million year to date primarily due to significantly higher interest rates on invested capital.

Nursing Homes

Parkland acquired the licenses and operations of twelve nursing homes in February 2015, an additional seventeen nursing homes in April 2017 and another six homes in September 2019. In April 2020, Parkland acquired an additional two nursing homes. The arrangement improves the continuity of care for Parkland's patients by allowing Parkland to track their nursing home care. The arrangement also gives uninsured patients

easier access to nursing home beds rather than extended stays at Parkland. The Texas Legislature approved the collaboration between nursing homes and public hospitals in 2013 as the state shifted its Medicaid nursing home program into managed care.

Patient Volumes

Patient volumes at Parkland are measured on an inpatient, emergency, and outpatient basis. Inpatient discharges were 9,490 year-to-date through December 2022, or 13.7% higher than year-to-date December 2021. Emergency department visits were 60,924 year-to-date through December 2022, or 6.8% higher than year to ate December 2021. Combined outpatient visits, including on-campus outpatient visits, Community Oriented Primary Care and Acute Response Clinic visits, decreased 9.0% to 288,139 visits year-to-date through December 2022 as compared to the same period ended December 2021.

	Year to Date			
	FY 2023 Actual	FY 2022 Actual	Change	Percent of Change
Inpatient Discharges	9,490	8,348	1,142	13.7%
Emergency Services Visits	60,924	57,067	3,857	6.8%
Outpatient Visits	288,139	316,549	(28,410)	-9.0%

Long Term Debt

On September 17, 2009, Parkland issued three series of Dallas County Hospital District Limited Tax Bonds ("Bonds"), with a total principal amount of $705 million. The Bonds were authorized by an affirmative vote of the Dallas County electorate on November 4, 2008, and were issued pursuant to an order by the Dallas County Commissioner's Court. An additional $38 million of Bonds authorized by the 2008 election were delivered on December 11, 2013. Proceeds of the Bonds were used to fund the replacement new Parkland Hospital pursuant to Parkland's master facility plan. On October 17, 2019, Parkland issued $191 million of Series 2019 Limited Tax Bonds to refund $222.5 million of Series 2009B Build America Bonds. In October 2021, Parkland established a trust account to cash defease the $30.54 million of callable principal for the Series 2013 bonds. The trust account will pay the interest due on these defeased bonds and redeem the principal at the first available call date of August 15, 2023. Payment of principal and interest on the Bonds is supported by a tax levy on the taxable residential real estate, commercial real estate, and business personal property of Dallas County. The current ratings on Parkland's outstanding bonds are "AA-" according to Standard & Poor's and "Aa2" according to Moody's.

Debt Financing
as of December 31, 2022 and 2021
(Amounts in thousands)

	FY 2023	FY 2022
Taxable Series 2009C Bonds	$ 409,205	$ 409,205
Tax Exempt 2013 Bonds, including premium	1,271	2,612
Tax Exempt 2019 Bonds, including premium	172,735	190,608
Total	$ 583,211	$ 602,425

Commitments and Contingencies

As a local governmental unit, Parkland is subject to the provisions of the Texas statute known as the Texas Tort Claims Act. Currently, Parkland's liability is limited under the Act to monetary damages in a maximum amount of $100,000 for each person, $300,000 for each single occurrence for bodily injury or death, and $100,000 for each single occurrence for injury to or destruction of property. These liability limitations apply to claims and lawsuits covered by the Texas Tort Claims Act and do not apply to other types of claims and lawsuits, including, among others, civil rights, and employment related litigation.

Parkland Legal Affairs has concluded that it is reasonably possible that certain claims against Parkland Community Health Plan, Inc. (PCHP) may have an adverse outcome but has not drawn a conclusion as to the amount or range of damages. PCHP is engaging in settlement discussions. Further information about the claims is found in the Chief Legal Officer's response to the external auditors and should be protected by the attorney-client privilege.

As to litigation or other proceedings pending, or to its knowledge, threatened in any court, agency, or other administrative body (either state or federal) that are not specifically disclosed in these footnotes, Parkland intends to vigorously defend these matters and pursue its counterclaims, if any. Furthermore, as to such matters Parkland is either currently unable to estimate the ultimate aggregate amount of monetary gain, loss, or financial impact of these matters, or does not currently believe these proceedings will have a material adverse impact; provided, however, adverse resolution of these actions and counterclaims could have a material adverse effect on our business, financial condition, or results of operations.

Significant Events

Novel Coronavirus: By March 31, 2020, it became clear that the novel coronavirus was highly contagious, spread by human-to-human contact and that many victims suffered severe health problems from the virus and its complications. Outbreaks of the now named COVID-19 pandemic in Asia and Europe indicated the potential for health systems to become overwhelmed with patients and with afflicted healthcare workers removed from service. Worldwide mitigation efforts included travel and gathering restrictions and education in social distancing and hygiene awareness. As a major healthcare provider in the North Texas region, Parkland activated its Full Command Center and organized its resources to respond to the potential threat in coordination with federal, state, and local authorities. The main campus and community clinics were secured with limited entry points, reduced access by visitors and cancelation of non-essential services. Temperature screenings and mandatory facemasks for visitors and employees, increased use of personal protective equipment by employees, and facilities for drive through testing and virtual appointments were added services. Waivers for additional patient capacity within the hospital were requested and granted by healthcare regulators under a surge plan activation. Although reduced service volumes were negatively impacting Parkland's finances, the lowered utilization was considered manageable given the low collection rates involved with public hospitals.

In March 2020, the Coronavirus, Relief and Economic (CARES) Act was passed by the United States Congress. In this Act, Congress approved $175 Billion in emergency funding for hospitals facing the costs of treating COVID-19 patients and cancelled procedures.

Lease Assets, Net, and Lease Receivables

Due to the adoption of GASB 87 Leases, the financial statements reflect the capitalization of expense and income leases. Lease Assets, net is the capitalization of operating leases net of accumulated amortization. Additionally, Lease Receivables is the capitalization of income producing leases net of accumulated amortization. The December 31, 2021, financials statements have been restated to reflect this change.

Monthly Financial Reporting

The Budget and Finance Committee of the Board of Managers meets monthly and reviews the financial statements from the prior month. This information presents actual monthly and year-to-date revenues and expenses compared to budget and the prior year. Management provides explanations for significant variances.

Quarterly Financial Reporting

The accompanying financial statements are unaudited. Some reclassifications were made in prior year's numbers for comparative purposes and may contain adjustments from audit activities.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF NET POSITION
AS OF DECEMBER 31, 2022
(Amounts in thousands)

	Fiscal Year 2023			
		Discretely Presented Component Units		
Assets and Deferred Outflows of Resources	**Parkland Health**	**Parkland Community Health Plan, Inc.**	**Parkland Center for Clinical Innovation**	**Parkland Foundation**
Current assets				
Cash and cash equivalents	$ 747,123	$ 927	$	$ 19,448
Short-term investments	234,480	120,311		7,990
Assets limited as to use	307,977			
Ad valorem taxes receivable	528,791			
Patient accounts receivable, less allowance for uncollectible accounts	185,970			
Due from affiliates	785			
Government programs receivable	128,017			
Due from third party reimbursement program	37,169			
Other receivables	37,265		597	2
Inventories and other assets	55,564	40,114	299	15
Total current assets	2,263,141	161,352	896	27,455
Noncurrent assets				
Capital assets, net	1,618,372		7,316	
Lease assets, net	39,142			
Lease receivables	3,805			
Long-term investments		124,804	1,179	12,150
Assets limited as to use	16,836			
Other noncurrent assets	(84)			-
Total assets	3,941,212	286,156	9,391	39,605
Deferred outflows of resources	130,482			
Total assets & deferred outflows of resources	$ 4,071,694	$ 286,156	$ 9,391	$ 39,605
Liabilities, Deferred Inflows of Resources and Net Position				
Current liabilities				
Accounts payable and accrued expenses	$ 354,740	$ 27,082	$ 960	$ 1,008
Claims payable		105,460		
Deferred ad valorem taxes	595,993			
Deferred revenue and liabilities	(10,299)			
Due to affiliates	-		32,821	
Government programs liability	10,300			
Due to third-party reimbursement programs	-			
Current portion of long term debt	16,410			
Current portion of lease liability	7,360			
Interest payable	11,225			
Other current liabilities	21,018	18,849	294	430
Total current liabilities	1,006,747	151,391	34,075	1,438
Noncurrent liabilities				
Long term debt	566,801			
Long term lease liability	36,338		277	
Net pension liability	387,501			
Other long-term liabilities	16,183			
Total liabilities	2,013,570	151,391	34,352	1,438
Deferred inflows of resources	150,384			
Total liabilities & deferred inflows of resources	2,163,954	151,391	34,352	1,438
Net position				
Invested in capital assets, net of related debt	990,427			
Restricted - expendable	15,154			36,013
Unrestricted	902,159	134,765	(24,961)	2,154
Total net position	1,907,740	134,765	(24,961)	38,167
Total liabilities and net position	$ 4,071,694	$ 286,156	$ 9,391	$ 39,605

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF NET POSITION
AS OF DECEMBER 31, 2021
(Amounts in thousands)

	Fiscal Year 2022 (As Restated)			
		Discretely Presented Component Units		
Assets and Deferred Outflows of Resources	**Parkland Health**	**Parkland Community Health Plan, Inc.**	**Parkland Center for Clinical Innovation**	**Parkland Foundation**
Current assets				
Cash and cash equivalents	$ 728,689	$ 226,693	$	$ 21,479
Short-term investments	69,058	22,778		
Assets limited as to use	227,455			
Ad valorem taxes receivable	510,312			
Patient accounts receivable, less allowance for uncollectible accounts	193,241			
Due from affiliates	344			
Government programs receivable	139,079			
Due from third-party reimbursement programs	31,637			
Other receivables	27,215	6,669	402	
Inventories and other assets	55,511		57	2
Total current assets	1,982,541	256,140	459	21,481
Noncurrent assets				
Capital assets, net	1,650,649		8,821	
Lease assets, net	39,334			
Lease receivables	4,193			
Long-term investments		45,966	1,179	11,054
Assets limited as to use	67,671			
Other noncurrent assets	1,037			7,408
Total assets	3,745,425	302,106	10,459	39,943
Deferred outflows of recources	167,090			
Total assets & deferred outflows of resources	$ 3,912,515	$ 302,106	$ 10,459	$ 39,943
Liabilities, Deferred Inflows of Resources and Net Position				
Current liabilities				
Accounts payable and accrued expenses	$ 341,795	$ 10,065	$ 987	$ 1,844
Claims payable		121,742		
Deferred ad valorem taxes	573,516			
Deferred revenue and liabilities	14,664			
Due to affiliates			30,576	
Government programs liability	18,566			
Due to third-party reimbursement programs				
Current portion of long term debt	15,625			
Curent portion of lease liability	6,868			
Interest payable	11,286			
Other current liabilities	15,963	48,082	162	
Total current liabilities	998,283	179,889	31,725	1,844
Noncurrent liabilities				
Long term debt	586,800			
Long term lease liability	36,170			
Net pension liability	465,487			
Other long-term liabilities	19,226			
Total liabilities	2,105,966	179,889	31,725	1,844
Deferred inflows of recources	123,720			
Total liabilities & deferred inflows of resources	2,229,686	179,889	31,725	1,844
Net position				
Invested in capital assets, net of related debt	1,042,128			
Restricted - expendable	16,494			36,366
Unrestricted	624,207	122,217	(21,266)	1,733
Total net position	1,682,829	122,217	(21,266)	38,099
Total liabilities and net position	$ 3,912,515	$ 302,106	$ 10,459	$ 39,943

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE QUARTER AND YEAR TO DATE ENDED DECEMBER 31, 2022
(Amounts in thousands)

	Fiscal Year 2023			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc.	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 309,869	$	$	$
Government programs	125,298			
Premiums		299,594		
Stimulus Funds	12,500			
Other	57,855		2,288	4,436
Total operating revenues	505,522	299,594	2,288	4,436
Operating expenses:				
Salaries, wages and benefits	408,701	6,198	1,818	969
Purchased medical services	70,731			
Supplies and other	140,988	24,147	704	186
Pharmaceuticals	74,585			
Depreciation and amortization	20,691	68	699	
Claims		271,896		
Total operating expenses	715,696	302,309	3,221	1,155
Operating income (loss)	(210,174)	(2,715)	(933)	3,281
Nonoperating revenues (expenses):				
Ad valorem tax support	200,696			
Grants and contributions	8,620		-	
Gain/(loss) on sale/transfer of assets	(101)			
Build America Bond interest subsidy	1,879			
Investment income (loss)	11,497	2,150		797
Interest expense	(7,018)	(25)	(129)	
Total nonoperating revenues and expenses	215,573	2,125	(129)	797
Net income/(loss) before capital contributions	5,399	(590)	(1,062)	4,078
Capital contributions	1,107			(860)
Change in net position	6,506	(590)	(1,062)	3,218
Net position – beginning of year	1,901,234	135,355	(23,899)	34,949
Net position – end of year	$ 1,907,740	$ 134,765	$ (24,961)	$ 38,167

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE QUARTER AND YEAR TO DATE ENDED DECEMBER 31, 2021
(Amounts in thousands)

	Fiscal Year 2022 (As Restated)			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc. (Calendar Year)	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 297,292	$	$	$
Government programs	118,591			
Premiums		160,387		
Stimulus Funds	4,607			
Other, net	51,164		1,432	10,125
Total operating revenues	471,654	160,387	1,432	10,125
Operating expenses:				
Salaries, wages and benefits	364,471	5,395	1,735	955
Purchased medical services	64,228			
Supplies and other	131,123	18,421	555	134
Pharmaceuticals	69,231			
Depreciation and amortization	21,523		647	
Claims		154,716		
Total operating expenses	650,576	178,532	2,937	1,089
Operating income (loss)	(178,922)	(18,145)	(1,505)	9,036
Nonoperating revenues (expenses):				
Ad valorem tax support	191,404			
Grants and contributions	7,872		300	
Gain/(loss) on sale/transfer of assets	2,717			
Build America Bond interest subsidy	1,879			
Investment income (loss)	(331)	(254)		384
Interest expense	(7,329)		(119)	
Total nonoperating revenues and expenses	196,212	(254)	181	384
Net income before capital contributions	17,290	(18,399)	(1,324)	9,420
Capital contributions	580			(1,297)
Change in net position	17,870	(18,399)	(1,324)	8,123
Net position – beginning of year	1,664,959	140,616	(19,942)	29,976
Net position – end of year	$ 1,682,829	$ 122,217	$ (21,266)	$ 38,099

See notes to financial statements.

Multi-year GPO Spend Comparison

Multi-Year GPO spend data

	FY 2023 Forecast	FY 2022 Actual	FY 2021 Actual	FY 2020 Actual	FY 2019 Actual
Medical/Surgical Supplies	$ 82,102,882	$ 76,300,138	$ 76,731,665	$ 64,028,818	$ 68,761,137
Medical/Surgical Services	$ 49,623,337	$ 40,379,590	$ 46,376,950	$ 42,835,116	$ 28,534,876
Medical/Surgical Equipment Maintenance	$ 22,441,598	$ 20,840,480	$ 20,973,456	$ 16,384,481	$ 7,333,272
Drug/Pharmacy	$ 29,561,335	$ 28,567,846	$ 27,627,416	$ 23,158,223	$ 23,329,837
IT	$ 13,354,974	$ 6,705,427	$ 12,481,284	$ 17,431,006	$ 7,144,972
Other Products/Services	$ 16,994,258	$ 16,214,552	$ 15,882,484	$ 14,796,417	$ 14,036,521
Total	$ 214,078,384	$ 189,008,033	$ 200,073,255	$ 178,634,061	$ 149,140,615