Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, April 24, 2024, scheduled for 12:50 p.m. (or immediately following the HOMES meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

## I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 12:52 p.m.

**Board Member attendees included:** Chair Marjorie Petty, JD; Eric G. Bing, MD, PhD; Todd Furniss, JD; Reina Gonzalez, JD; Vincent Hall; Ramon Miguez, PE; Farida Minner, RN; Elizabeth Palacios, MD; Byron Cryer, MD and Lisa Sutter.

Board member John Proctor was not present.

**Staff Present (via Webex and in-person) included:**

Amelia Stewart, ED
Angela Peterson, Dir. Nursing ED
April Foran, Dir./Corp Communications & PIO
Ashlyn Kotch, Operational Excellence
Beall Carothers, Director-Real Estate Development/PDC
David Garcia, Operational Excellence Dir.
Dawn Marchetto, SVP Nursing
Donna Richardson, EVP & Chief Nursing Executive
Doreen Freeman, Director ED
Edmundo Castañeda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Jessica Hernandez, SVP Chief DEI Officer
John Raish, SVP Support Services
Joseph Chang, SVP & CMO
Kathrine Yoder, VP/Government Relations
Kyla Rankin, HOMES Project Director
Laura Hochwalt, Sr. Dir. ED
Michael Lane, SVP Chief Quality & Safety Officer
Michael Malaise, SVP/Communications and Ext. Affairs
Mindy Michel, ED
Morgan Simmons, Governance Program Coordinator
Nneka Egbuniwe, Deputy General Counseling
Rick Humphrey, EVP & Chief Financial Officer
Roberto de la Cruz, EVP & CCO
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Office

**Additional Attendees:**
Kristen Harrison, Associate Director at the Smith Group Dallas (via Webex)

**II. Mission Statement**

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

**III. Invocation**

Rev. Dr. Neil Thomas, Senior Pastor at The Cathedral of Hope offered an invocation at the beginning of the meeting.

**IV. Public Comments Regarding Agenda Items**

No members of the public registered for comments regarding the agenda items.

**V. Conflicts of Interest**

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

**VI. Consent Agenda**

Minutes 2024-03-20 Facilities Committee

Minutes 2024-03-26 Budget & Finance Committee

Minutes 2024-03-27 Quality of Care & Patient Safety Committee

Minutes 2024-03-27 Board of Managers

Approve Professional Staff Quality Management Plan

Approve Contracts over $200,000

Approve Capital Substitution(s)

Approve Patient Settlements

Approve Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Todd Furniss, JD, motioned to approve Items A-I. Byron Cryer, MD, seconded the motion. The motion passed unanimously.

## VII. Reports Requiring Deliberation(s) or Approval(s)

A. Recognition
The chair of the board Marjorie Petty along with Dr. Fred Cerise and others, recognized the administrative assistants for their hard work and dedication to Parkland.

B. CEO Update on System Operations
Dr. Fred Cerise began with a review of Board Goal Priorities from the Annual Operational Planning Meeting from April 13th, 2024. Dr. Fred Cerise reviewed the FY24 operating income from Budget and Finance committee from the first half of the fiscal year and noted the outcome is mainly driven by patient revenue which is the biggest driver of that favorable outcome. Dr. Cerise also noted of the large reduction in contract labor at Parkland. Dr. Cerise reviewed the gross patient revenue by payor type as related to the month of March, year to date, and from the prior year. He pointed out the opportunities associated with Affordable Care Act (ACA) payments.

C. Questions & Discussion Related to CEO Update on System Operations
The Board asked questions and received additional information related to the CEO Update on System Operations

D. Parkland ED Throughput Project
Laura Hochwalt introduced her team from the Emergency Department. David Garcia presented on the Operational Excellence teams' partnership with Toyota to collaborate on teaching the Teach Toyota Production System ideas to ED nursing leadership in order to more effectively operate the ED in Parkland by training the staff through this training program. The team identified the most prominent problems that add to wait-time in the ED at Parkland and how they used the Toyota training program to interpret and solve these wait-time issues.

E. Questions & Discussion Regarding Parkland ED Throughput Project
The Board asked questions and received additional information related to the Parkland ED Throughput Project

F. Approve Resolution to Accept Funds Distributed by the Texas Opioid Abatement Fund Council
Steve Roth presented the resolution as the state of Texas is now requiring from a governmental body in order to accept monies distributed by the opioid abatement fund. Steve mentioned Rick Humphrey will be the signing acceptor for any monies from this fund.

G. Questions & Discussion Regarding Approval of the Resolution to Accept Funds Distributed by the Texas Opioid Abatement Fund Council

The Board asked questions and received additional information related to the Approval of the Resolution to Accept Funds Distributed by the Texas Opioid Abatement Fund Council

H. Richland Clinic Construction Update
Edmundo Castañeda presented the future renderings for Parkland's construction at Richland College to the board. Edmundo highlighted the community support for this project being positive. Edmundo noted the size increase of this construction project related to building square feet as well as new specialty services that will be available at this location.

I. Questions & Discussion Regarding Richland Clinic Construction Update
The Board asked questions and received additional information related to the Richland Clinic Construction Update

J. Strategic Facilities Plan Update
Saul Cordero presented the facilities plan update in regard to the mass of the system (Parkland) and aligning mass with certain facilities investments. The RFQ for this plan is waiting on vendor interest and should be selected later this summer. Saul commented on the facilities investments that Parkland has for the future five years.

K. Questions & Discussion Related to the Strategic Facilities Plan Update
The Board asked questions and received additional information related to the Strategic Facilities Plan Update

L. Discuss Board of Managers Annual Training and Board Development
Morgan Simmons provided information on upcoming Board Development opportunities such as the conference in San Antonio this July, through the Texas Healthcare Trustees organization.

The Board asked questions and received additional information related to the Annual Training and Board Development.

## VIII. Executive Session

At 2:53 p.m., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

A. Real Estate Purchase Opportunities

B. Questions & Discussion Regarding Real Estate Purchase Opportunities

C. Personnel Matters Pertaining to Duties and Responsibilities of Chief Executive Officer

D. Personnel Matters Pertaining to Duties and Responsibilities of Board Members

Members of management in executive session attendance included:

Beall Carothers, Donna Richardson, Edmundo Castañeda, Felicia Miller, Fred Cerise, James Orrison, Jessica Hernandez, Joseph Chang, Melanie Roberts, Michael Lane, Michael Malaise, Morgan Simmons, Rick Humphrey, Roberto de la Cruz, Saul Cordero, Steven Roth and Vic Summers.

Chair adjourned Executive Session and moved into Open Session at 4:03 p.m.

## IX. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:04 p.m.

SO RECORDED:

Marjorie D. Petty
Marjorie D. Petty (Jun 5, 2024 16:53 CDT)

Marjorie D. Petty, JD
Chair

Steven J Roth
Steven J Roth (May 26, 2024 12:28 CDT)

Steven Roth, JD, MPH
Assistant Secretary