Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, July 29, 2026, scheduled for 12:50 PM (or immediately following the HOMES meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 1:02 PM.

Board Member attendees included: Eric G. Bing, PhD, MD, Byron Cryer, MD, Todd Furniss, JD, Reina Gonzalez, JD, Ramon Miguez, PE, Farida Minner, RN, Marjorie Petty, JD, Miriam Sharma, RN, Yasmin Simon, JD, Jeff Tillotson, JD.

Staff Present (via Webex and in-person) included:
Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Felicia Miller, EVP & Chief Talent Officer
Forrest Stovall, Strategy Program Manager
Fred Cerise, President & Chief Executive Officer
Jessica Hernandez, Chief Health Equity Officer
Joseph Chang, Chief Medical Officer
Kareem AbdelFattah, VP & ACMO
Keri Disney-Story, VP/Clinical Finance
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Morgan Simmons, Governance Program Manager
Natalie Garza Vasquez, Administrative Resident
Nneka Egbuniwe, VP Deputy General Counsel
Samia Zia, Dir. Strategy
Saul Cordero, SVP & Chief Governance & Strategy Officer

Additional Attendees:
Alison Leonard – Blue Cottage (via Webex)
Rev. Carlos Lopez– Invocation Provider (via Webex)
Socorro Salazar – Commissioner Garcia's Office (via Webex)

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Carlos Lopez offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After reviewing the agenda, the Chair noted there were no conflicts of interest on the agenda.

I. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2026-06-11 Audit Committee

B. Consideration and Appropriate Action Regarding Minutes 2026-06-23 Budget, Finance & Infrastructure Committee

C. Consideration and Appropriate Action Regarding Minutes 2026-06-24 Board of Managers

D. Consideration and Appropriate Action Regarding Minutes 2026-06-24 Quality of Care & Patient Safety Committee

II. Consent Agenda: Contracts

A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

III. Consent Agenda: Capital Substitutions

A. Consideration and Appropriate Action Regarding Capital Substitutions

IV. Consent Agenda: Other

A. Consideration and Appropriate Action Regarding the Appointment of Taylor White to the PCCI Board

V. Consent Agenda: Patient Settlements

A. Consideration and Appropriate Action Regarding Patient Settlements

VI. Consent Agenda: Medical Executive Committee Items

A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Vincent Hall asked if any items need to be pulled from the consent agenda for further discussion. Nothing was removed. Byron Cryer motioned for approval of the consent agenda. Ramon Miguez seconded. The motion carried unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. CEO Update on System Operations

The Board received a third-quarter update on FY2026 Board priorities from Dr. Cerise, including progress related to finance, access, quality, trust, workforce, and strategic facilities initiatives. Dr. Cerise reported improvement in financial and operational efficiency measures, including favorable staffing ratios, progress in accounts receivable reduction, and continued confidence in achieving year-end cash targets. The Board reviewed access metrics and noted reduced primary care appointment wait times across most locations, expanded virtual care utilization, increased weekend availability, and ongoing efforts to improve patient self-scheduling. Dr. Cerise also provided updates on inpatient and outpatient quality measures, highlighting continued focus on reducing hospital-acquired infections, improving chronic disease management, and strengthening preventive care performance. The Board discussed patient experience, employee engagement, succession planning efforts, and opportunities to optimize clinic staffing models to improve access. Additionally, Dr. Cerise reported on the continued advancement of key strategic facility projects, including the Southeast Campus and Inland Port initiatives, both of which remain on schedule.

B. Review FY27 Parkland Health Budget

The Board received an overview of the FY2027 budget development process from Keri Disney-Story, including key revenue assumptions, expenditure projections, long-range financial outlook, and tax-rate considerations. Keri reported that FY2027 revenue growth is expected to remain modest due to flat reimbursement trends and uncertainty surrounding supplemental payment programs, while operating volumes continue to increase following the opening of the new inpatient unit. Keri discussed challenges associated with rising pharmaceutical costs, managed care reimbursement disputes, and potential financial impacts resulting from federal reconciliation legislation. Keri also reviewed anticipated compensation investments, projected tax revenue growth, and the organization's long-term financial forecast, noting increasing pressure on future operating margins. The Board received an update on the Epic Refuel initiative, including its projected investment, operational benefits, revenue-cycle improvements, and role in supporting future artificial intelligence capabilities. Members discussed cash reserves, pension funding strategies, debt capacity, tax-rate assumptions, and the FY2027 budget approval timeline. Keri emphasized that the proposed budget represents an initial version and will continue to be refined based on Board and Commissioners Court feedback before final adoption.

C. Review of Report Regarding the Parkland Board of Managers FY27 Operating Priorities
The Board received an update from Dr. Cerise regarding the development of the FY2027 Strategic Plan and proposed organizational goals. Dr. Cerise outlined three strategic focus areas: Access, Quality, and Sustainability, and reviewed the key objectives that will be translated into measurable Board priorities for FY2027. Proposed access metrics include primary and specialty care appointment availability, implementation of enhanced financial assistance screening processes, length of stay and readmission performance, and digital health utilization. Quality measures will continue to focus on inpatient and outpatient clinical performance through composite quality indicators. Sustainability goals will emphasize employee engagement, workforce development, retention of trainees, financial performance, Epic Refuel implementation milestones, revenue cycle optimization, and operational efficiencies supported by technology and artificial intelligence initiatives. Dr. Cerise noted that these priorities will inform his FY2027 performance goals and will return to the Board with specific metrics and targets for review and approval.

Break

VIII. Executive Session

At 2:38 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines Tex. Gov't Code §§551.071, 551.085
B. Discussion Regarding Contract Between Parkland and UTSW for Physician Services: FY26 Performance to Date and FY27 Contract Tex. Gov't Code §551.085
C. Discussion Regarding Potential New Service Lines and Property Acquisition Tex. Gov't Code §§551.072, 551.085

Chair adjourned Executive Session and moved into Open Session at 4:04 PM.

IX. Action Items

A. Board May Take Action on Any Agenda Item(s) Above

Upon entering back into Open Session, Vincent Hall requested a motion for the Board to authorize the CEO to negotiate and execute an Interlocal Agreement with Dallas County and Metrocare that establishes a governance structure under which Parkland becomes a joint sponsoring agency of Metrocare, appoints all voting board members except one County appointee, and includes a springing provision under which, upon a change in applicable law, Dallas County's sponsorship role automatically terminates and Parkland becomes the sole sponsoring agency with authority to appoint all voting members of the Metrocare Board.

Marjorie Petty motioned for the above statement. Yasmin Simon seconded the motion. The motion passed unanimously.

X. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:06 PM.

SO RECORDED:

Vincent Hall
Vincent Hall (Sep 8, 2026 15:15:13 CDT)

Vincent Hall
Chair

Brad Nitschke
Brad Nitschke (Sep 8, 2026 13:20:18 CDT)

Brad Nitschke, JD
Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									July 29, 2026
				Medical Products and Services					
M1	Capital and Expense	Modify Current GPO agreement to Replace Abbott ARCHITECT analyzers with Abbott Alinity analyzers	Abbott Laboratories, Inc.	12/4/2019 - 8/7/2031	$4,750,000	$13,247,474	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz / Scott Hamilton / Laboratory Services- Microbiology
M2	Expense	Mod # 4 Add funding, add products (new control reagents) and extend i-STAT analyzer contract	Abbott Laboratories, Inc.	6/18/2014 - 11/19/2029	$255,000	$4,364,138	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz / Scott Hamilton / Laboratory Services- Pathology
M3	Expense	Mod # 3 Adjudication of insurance claims - extension	First Source	4/1/2018 - 6/30/2027	$1,433,008	$15,432,033	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jim Blasingame / Government Reimbursement
M4	Expense	XCelliStem wound powder	RTT Medical, Inc.	7/29/2026 – 7/28/2030	$515,856	$515,856	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Main Operating Room
M5	Revenue	Resident Reimbursement	Tarrant County Hospital District d/b/a JPS Health System	7/1/2026 – 6/30/2027	($950,000)	($950,000)	N/A-Revenue	N/A-Revenue	Elizabeth Ponce / Graduate Medical Education
M6	Revenue	Oral and Maxillofacial Surgery Program Letter of Agreement	Tarrant County Hospital District d/b/a John Peter Smith Hospital	7/1/2026 – 6/30/2031	($280,000)	($280,000)	N/A-Revenue	N/A-Zero Dollar	Elizabeth Ponce / Graduate Medical Education
M7	Capital and Expense	Purchase and turnkey service for installation of Booms, Lights, and Steris Video Integration Hardware in the Operating Rooms	STERIS Corporation	8/27/2026 – 3/31/2027	$13,024,537	$13,024,537	GPO Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Main Operating Room
				Construction and Facilities					
C1	Capital	Bluitt Flowers Pharmacy renovation	Batson-Cook Texas, LLC	8/1/2026 – 7/31/2027	$287,061	$287,061	Invitation for Bids	Yes	Hymavathi Vennapusa / Planning, Design, and Construction
C2	Real Estate – Exemption	Office Lease Agreement – The Stewpot (First Presbyterian Church of Dallas)	First Presbyterian Church of Dallas	7/1/2027 – 6/30/2037 (Estimated lease commencement/expiration. Actual dates will be updated upon completion of Landlord's Work and execution of Exhibit G (Lease Term Commencement Certificate) as outline in the Office Lease Agreement.)	$828,083	$828,083	Real Estate – Exemption	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers / Planning Design & Construction
C3	Capital	Design/Build Services for Bluitt Flowers Health Clinic	Post L Group	7/30/2026 – 7/30/2027	$935,100	$935,100	Request for Qualifications	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Hymavathi Vennapusa / Planning, Design, and Construction
				Information Technology					
IT1	Capital	F5 Observability and Monitoring Platform - Physical Appliance, Cloud Based Services, Monitoring Three-Year Support	Insight Public Sector, Inc.	11/1/2026 – 10/31/2029	$885,875	$885,875	GPO Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jeff Maxfield / Information Technology
				Hospital Operations					
O1	Capital and Expense	Inpatient pharmacy automated pill packager	Pentapack NA Corp	8/1/2026 – 7/31/2027	$262,721	$262,721	Sole Source	Yes	Carrie Berge / Pharmacy Admin

O2	Expense	Unemployment Cost Management Services	Matrix Claims Management Inc.	6/1/2022 - 5/31/2027	$52,000	$240,400	Non-Sole Source Modification	Yes	Felicia Miller / Talent Management
Ratification/Deviation/Informational Only									
R1	Expense-Ratification	Mod # 3 to approve funds utilized for iStat reagents	Abbott Laboratories, Inc.	6/18/2014 - 11/19/2026	$323,322	$4,109,138	Sole Source Modification	Yes	Tim Lenz/Scott Hampton / Laboratory Services - Pathology

Parkland Health
FY2026 Capital Substitution
For July 2026 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Facilities	$249,665	$249,665	Ambulatory Surgery Center (ASC) Boiler Replacement (2)
	Explanation	This request is for the replacement of two boilers at the Ambulatory Surgery Center (ASC). The two units to be replaced are 20 years old and have exceeded their expected service life of 20 years. The boilers provide heating water for the facility's HVAC system, which supports temperature control throughout the ASC. During the recent annual inspection and preventive maintenance activities, extensive deterioration and failure were identified within the internal firebox assembly. Available repair options are not expected to provide a dependable long-term solution. The existing boilers could fail without warning, which could result in the following: loss of HVAC heating capability for the entire ASC facility; disruption of patient care operations. Immediate action is required to ensure continuity of service for building operations and patient care activities. The issues that were identified during the annual inspection were not known at the time that the annual budget was prepared.		
	Driver(s) of Increased Expense:	Extensive deterioration and failure within the internal firebox assembly		
	Description of Item:	Boilers (2)		
	Grand Total	$249,665	$249,665	