Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Thursday, May 21, 2026, scheduled for 12:50 PM (or immediately following the HOMES meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 12:45 PM.

Board Member attendees included: Marjorie Petty, JD, Miriam Sharma, RN, Todd Furniss, JD, Farida Minner, RN, Byron Cryer, MD, Ramon Miguez, PE, Eric G. Bing, PhD, MD, Reina Gonzalez, JD, Yasmin Simon, JD and Jeff Tillotson.

Staff Present (via Webex and in-person) included:

Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer (via Webex)
Felicia Miller, EVP & Chief Talent Officer
Jeffery Giles, Sr., Associate Attorney (via Webex)
Jessica Hernandez, Chief Health Equity Officer
Joseph Chang, SVP & CMO
Kareem AbdelFattah, VP & ACMO
Keri Disney-Story, VP/Clinical Finance
Lance Mendiola, VP Construction Facilities Real Estate
Morgan Simmons, Governance Program Manager
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Natalie Garza Vasquez, Administrative Resident
Roshan Thayil, Sr. Dir. Compliance
Pam Bryant, SVP/Supply Chain Management
Saul Cordero, SVP & Chief Governance & Strategy Officer

Additional Attendees:
Rev. Amanda Tatlock – Invocation Provider

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Amanda Tatlock offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After reviewing the agenda, the Chair noted there were no conflicts of interest on the agenda.

VI. Consent Agenda

A. Consideration and Appropriate Action Regarding Minutes 2026-04-10 Board of Managers Governance Retreat

B. Consideration and Appropriate Action Regarding Minutes 2026-04-11 Board of Managers Annual Operational Meeting

C. Consideration and Appropriate Action Regarding Minutes 2026-04-15 Audit Committee

D. Consideration and Appropriate Action Regarding Minutes 2026-04-21 Budget & Finance Committee

E. Consideration and Appropriate Action Regarding Minutes 2026-04-22 Quality of Care & Patient Safety Committee

F. Consideration and Appropriate Action Regarding Minutes 2026-04-22 Board of Managers

G. Consideration and Appropriate Action Regarding Minutes 2026-04-29 Governance, Compliance and Ethics Committee

I. Consent Agenda: Contracts

A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

II. Consent Agenda: Other

A. Consideration and Appropriate Action Regarding Signatory Authority Resolution for Keri Disney-Story

B. Consideration and Appropriate Action Regarding a Collateralized Loan for Viridian Wellness and Rehab Nursing Home

C. Consideration and Appropriate Action Regarding Investment Committee Officers

D. Consideration and Appropriate Action Regarding Fiscal Policy # 8311111 Tax Incentives Briefing Document

E. Consideration and Appropriate Action Regarding Fiscal Policy # 8311102 Accounting Briefing Document

III. Consent Agenda: Medical Executive Committee Items

A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Vincent Hall asked if any items need to be pulled from the consent agenda for further discussion. Ramon Miguez requested that contract C2 be removed from the consent approval until the end of the meeting in order to gain a better understanding of the background of the contract.

Vincent asked for a motion to approve the consent agenda minus contract C2. Yasmin Simon motioned for approval of the consent agenda. Byron Cryer seconded. The motion carried unanimously.

IV. Reports Requiring Deliberation(s) or Approval(s)

A. Board of Managers Tour of WISH 9th Floor Build-Out
The Board of Managers along with management took a tour of the 9th floor starting at 1:00PM and concluded at 1:37 PM.

B. CEO Update on System Operations
Dr. Fred Cerise highlighted several organizational achievements, including Parkland's oncology program receiving ASCO certification with no deficiencies across 39 standards and being the only hospital globally to achieve this level with distinction, underscoring the strength of its cancer care despite serving a safety-net population. He also referenced recent kidney transplant outcomes, noting top-tier national performance, and connected these results to the Community Health Needs Assessment (CHNA), emphasizing how data is being used to guide strategy and address disparities. Dr. Cerise noted growing legislative focus on healthcare costs, with hospitals under scrutiny and increased state-level activity anticipated. Financially, he addressed a $13 million negative budget variance, attributing it to timing and uncertainty in supplemental payments, and indicated that projections will be clearer in the coming months while teams assess potential adjustments.

C. Discussion Regarding Strategic Plan Priorities

Dr. Fred Cerise presented proposed updates to the strategic plan, emphasizing a streamlined framework organized around three core priorities: seamless access, quality, and mission sustainability. Under **seamless access**, he highlighted objectives to improve patient navigation and experience across the care continuum, reorganize select service lines (e.g., oncology, ENT, orthopedics) under unified clinical and administrative structures, simplify the financial assistance program to reduce barriers, strengthen continuity of care with community partners, and improve inpatient and outpatient throughput to increase capacity without additional infrastructure. Under **quality**, priorities include advancing high reliability organization (HRO) practices, improving key clinical metrics such as infection rates and CMS quality scores, expanding population health efforts through screening and outreach (e.g., diabetes, hypertension, cancer), and strengthening signature programs such as WISH, trauma, and burn to maintain regional leadership. Under **mission sustainability**, Dr. Cerise outlined goals to enhance workforce recruitment, development, and retention, optimize revenue through improved billing and ACA exchange participation, manage costs through operational efficiencies, advance AI-driven innovation, and strengthen community partnerships while ensuring business continuity preparedness.

D. Governance Update and Discussion Regarding Key Upcoming Dates

Saul Cordero reminded the Board of the upcoming Texas Healthcare Trustee conference in San Antonio from June 4th-6th.

E. Annual Review of the Board and Committee Charters Process and Approval Timeline

Saul Cordero reminded the Board of the draft timeline for all committee charter approvals which will occur over the next couple of months with final consideration at the Governance Committee meeting in August.

Break

V. Executive Session

At 2:35 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Consultation with Attorney Regarding PCHP Contract with Children's Health System Tex. Gov't Code §551.071

B. Consultation with Attorney Regarding Application of Texas Open Meetings Act to the Board of Managers at Texas Healthcare Trustees Conference Tex. Gov't Code Sec. 551.071

C. Discussion Pertaining to Personnel Matter Regarding Chief Financial Officer Tex. Gov't Code §551.074

D. Consultation with Attorney Regarding Agenda item III(B) from April 29, 2026 meeting of the Governance, Compliance, and Ethics Committee Tex. Gov't Code §551.071

Chair adjourned Executive Session and moved into Open Session at 3:18 PM.

Ramon Miguez motioned to approve the contract (C2) that was previously removed from the consent agenda for approval. Yasmin Simon seconded. The motion passed unanimously.

VI. Action Items

A. Board May Take Action on Any Agenda Item(s) Above

VII. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 3:20 PM.

SO RECORDED:

Vincent-Hall
Vincent-Hall (Jul 6, 2026 10:38:54 CDT)
Vincent Hall
Chair

Brad Nitschke
Brad Nitschke (Jul 23, 2026 01:59:24 CDT)
Brad Nitschke, JD
Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									May 21, 2026
Medical Products and Services									
M1	N/A	Mod # 1 Educational Services	Dallas Independent School District	2/20/2026 - 6/30/2027	$0	$0	Contract Extension without Competition	N/A-Zero Dollar	Joanna Brown /Kathleen Larry Physical Medicine & Rehab
M2	Expense	Mod # 3 to add funds and extend agreement	Hologic Sales and Service LLC	12/1/2022 - 12/8/2028	$750,000	$1,746,200	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan / Perioperative Services
M3	Expense	NeuroPace RNS System	NeuroPace, Inc.	5/21/2026 – 5/20/2029	$450,000	$450,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/ Main Operating Room
Construction and Facilities									
C1	Revenue: Court Approval	Mod # 2 Second Amendment to Parking License Agreement	Children's Medical Center of Dallas	5/1/2023 - 4/30/2031	($1,835,949)	($2,570,329)	Sole Source Modification	N/A-Revenue	Beall Carothers / Planning Design & Construction
C2	Capital	Design Services for Inland Port Clinic	Hoefer Welker, LLC	5/22/2026 – 8/31/2028	$1,263,072	$1,263,072	Request for Qualifications	Yes	Thad Smith/ Planning, Design, and Construction
C3	Expense: Court Approval	Commercial Contract of Sale for the Purchase of 5423 & 5427 Gregg Street, Dallas, Texas	Douglass K. Straubmueller	6/16/2026 – 10/23/2026	$1,492,550	$1,492,550	Real Estate – Exemption	No, unbudgeted capital request pending	Beall Carothers / Planning Design & Construction
Information Technology									
IT1	Expense	eDiscovery Software	Consilio, LLC	6/1/2026 – 5/31/2029	$1,070,100	$1,070,100	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	William Davis / Information Technology
IT2	Expense	Mod # 1 to add funds and extend contract E Path Plus Cancer Registry	Inspirata, Inc.	3/12/2025 - 3/11/2028	$300,000	$450,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Brian Ramirez / Information Technology
Hospital Operations									
O1	Revenue	Mod # 3 Licensed Mental Health Social Workers (LMSW) for DART Care	Dallas Area Rapid Transit	11/1/2023 - 9/30/2026	($259,990)	($1,660,285)	Contract Extension without Competition	N/A-Revenue	Kristina Peterson / Psych Social Work
O2	Capital	ARTIS Icono BiPlane & ACUSON ultrasound systems	Siemens Medical Solutions USA, Inc.	Last Date of Signature – 5/31/2027	$3,973,654	$3,973,654	GPO Purchase	Yes	Shawn Grady / Interventional Radiology
O3	Capital	Replacement Exam Tables for COPC	Medline Industries, Inc.	5/21/2026 – 6/21/2026	$310,703	$310,703	GPO Purchase	Yes	James Perez / COPC Administration
O4	Expense	Mod # 5 Asset tracking ("RTLS") products, software, and services	Securitas Healthcare	6/1/2020 - Evergreen	$307,285	$3,220,611	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Pamela Bryant / Supply Chain Administration