Minutes of the Board of Managers HOMES meeting of the Dallas County Hospital District, held Wednesday, March 25th, 2026, scheduled for 12:30 pm, in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 12:30 pm.

Board Member attendees included: Marjorie Petty, JD, Miriam Sharma, RN, Farida Minner, RN, Ramon Miguez, PE, Todd Furniss, JD, Byron Cryer, MD, Eric G. Bing, PhD, MD, and Yasmin Simon, JD.

Staff Present (via Webex and in-person) included:

Brad Nitschke, Interim EVP Legal Affairs
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer
Felicia Miller, EVP & Chief Talent Officer
James Perez, VP Clinic Operations
Joseph Chang, SVP & CMO
Jessica Hernandez, SVP & Chief Health Equity Officer
Kareem AbdelFattah, VP & ACMO
Keri Disney-Story, VP/Clinical Finance
Morgan Simmons, Governance Program Manager
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Natalie Garza Vasquez, Administrative Resident
Rick Humphrey, EVP & Chief Financial Officer
Roshan Thayil, Sr. Dir. Compliance
Saul Cordero, SVP & Chief Governance & Strategy Officer

Additional Attendees: None

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After reviewing the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Consent Agenda

A. Appropriate Action Regarding Minutes 2026-02-25 HOMES

Ramon Miguez motioned for the approval of the Consent Agenda. Byron Cryer seconded the motion. The motion passed unanimously.

VI. Reports Requiring Deliberation(s) or Approval(s)

A. Operations Update (day-to-day) operations, including but not limited to – staffing/operational challenges/partner site activity)

Kyla opened the monthly update by walking through the agenda for the presentation, noting that the discussion would cover operational updates, management and finance, governance, HRSA reporting, clinical quality, and a new collaboration with the Women's Resource Network. Kyla reviewed current staffing vacancies, highlighting open positions including a dentist, dental assistant supervisor, mobile medical unit driver, social worker, and mental health counselor. She noted that an offer was pending for the mental health counselor role.

Board members asked clarifying questions regarding recruitment timelines and the operational impact of vacancies. Ms. Rankin explained that while vacancies remain challenging, services continue through cross-coverage and prioritization of high-need sites.

B. Management and Finance Update – volume, revenue, expenses, and overtime

Kyla presented February financial and volume data, comparing actuals to budget both for the month and year-to-date. She noted: visits were slightly below budgeted expectations, expenses remained under budget, resulting in a favorable variance, and charges exceeded budget projections, though revenue collection lagged, particularly across payer categories.

She reminded the Board that the HRSA grant year runs from January 1 through December 31, 2026, and reinforced HRSA's expectation that claims be billed within 30 days.

C. Governance Update: Organization of HOMES meetings, Upcoming Meetings (HOMES advisory board, which meets on the 2nd Monday of every other month)
Kyla mentioned the next HOMES Advisory Board meeting will be held on Monday, April 13th, 2026, at 11:30 AM with a hybrid option available.

D. Review and Discuss Provisions of the Health Resources and Services Administration (HRSA) Annual Review
Kyla reminded the Board of the HRSA Compliance manual, which has 21 chapters, 19 of which are requirements in four areas:

- Clinical
- Financial
- Governance
- Annual training has been added as the 20th requirement.

Kyla provided an overview of the Annual Uniform Data System (UDS) reporting process, confirming that the report was submitted by the February 15 deadline. She described the scope of data included—patient demographics, services, staffing, clinical.

E. Quarterly Quality Data Review for HOMES (HRSA metrics, scorecard-safety posts, patient surveys)

Dr. Donna Persaud reviewed patient care and safety audit metrics, noting consistent performance at or above goals in key areas such as patient identification, specimen labeling, hand hygiene, medication reconciliation, and environment of care.

She emphasized a culture of safety, reinforcing the message that staff should submit safety posts for all incidents, regardless of size. Education efforts around patient identification ("It takes two"), medication rights, specimen handling, and sterilization practices were highlighted. Dr. Persaud walked through quality measures that were meeting or exceeding targets year-to-date, including tobacco intervention, BMI counseling, statin therapy, hypertension control, and colorectal cancer screening.

She also identified measures requiring improvement—specifically cervical cancer screening and depression screening with follow-up. The Board engaged in discussion around barriers to screening in the homeless population.

F. HOMES and Employee Resource Group Collaboration

Kyla introduced the collaboration with Parkland's Women's Resource Network, describing its mission to support professional growth, mentorship, and advocacy for women in healthcare.

She highlighted alignment between the network's goals and HOMES' commitment to community health and workforce engagement. The Board welcomed the collaboration and its potential impact.

II. Action Items

A. Board May Take Action on Any Agenda Item(s) Above

VII. Adjourn

With no further business to discuss, Vincent Hall adjourned the meeting at 12:59 pm.

SO RECORDED:

Vincent I Hall (May 18, 2026 10:12:43 CDT)
Vincent Hall
Chair

Brad Nitschke (May 15, 2026 11:27:50 CDT)
Brad Nitschke, JD
Assistant Secretary