Parkland

Board of Managers

Agenda for the ***Board of Managers*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday, November 18, 2026, at 12:50 PM (or directly following the HOMES meeting)*** at 5200 Harry Hines Blvd (WISH Building), Dallas, TX 75235, Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2300 981 7884; meeting password: 1234) to join the meeting. The ***Board of Managers*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Board of Managers*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

	PAGE	TIME (MIN)	PRESENTER(S)
I. Opening/Call to Order/Determine the Presence of a Quorum Present/Mission Statement/Opening Remarks ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Board Chair and reviewed and affirmed by Counsel.			Chair
A. Invocation by Suzanne Ostrowski		5	
B. Public Comments Regarding Agenda Items See public comment registration information and rules at *https://www.parklandhospital.com/board-of-managers*			
II. Consent Agenda: Minutes			Chair
A. Consideration and Appropriate Action Regarding Minutes 2026-10-07 Audit Committee	*5*		
B. Consideration and Appropriate Action Regarding Minutes 2026-10-27 Budget & Finance Committee	*11*		
C. Consideration and Appropriate Action Regarding Minutes 2026-10-28 Quality of Care & Patient Safety Committee	*22*		
D. Consideration and Appropriate Action Regarding Minutes 2026-10-28 Board of Managers	*27*		
III. Consent Agenda: Contracts			Chair
Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*40*		
IV. Consent Agenda: Other			
A. Consideration and Appropriate Action Regarding the Operating Funds Investment Policy 8311104	*77*		

		PAGE	TIME (MIN)	PRESENTER(S)
V.	**Consent Agenda: Patient Settlements**			
	A. Consideration and Appropriate Action Regarding Patient Settlements	*109*		
VI.	**Consent Agenda: Medical Executive Committee Items**			Chair
	A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers	*110*		
VII.	**Reports Requiring Deliberation(s) and/or Possible Action**			
	A. CEO Update on System Operations	*112*	15	Fred Cerise, MD
	B. Annual Review Regarding Board Conflict of Interest Management Plans	*113*	15	Roshan Thayil RoxAnne James
	C. Update and Report on the Legislative Agenda as it Pertains to Parkland	*134*	30	Katherine Yoder, JD
	D. Discussion Regarding Committee Oversight for Parkland Southeast Clinic Project and Key Upcoming Dates	*139*	15	Chair
VIII.	**Executive Session**			
	A. Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines Tex. Gov't Code §551.085, §551.071	*142*	45	Brad Nitschke, JD
	B. Performance Appraisal Discussion: CEO and Board Dual Reports Tex. Gov't Code §551.074	*143*	60	Fred Cerise, MD
IX.	**Executive Session – Possible Deliberation**			
	A. Possible Deliberation Regarding Medical Executive Committee Credentialing Report Tex. Health & Safety Code §161.032	*144*		
	B. Possible Deliberation Regarding Medical Executive Committee: Delineation of Privileges Report Tex. Health & Safety Code §161.032			
	i. Non-Physician Clinical Provider Staff – Anesthesiology	*165*		
	ii. Gastroenterology – Addition of Endoscopic Bariatrics	*171*		
	C. Possible Deliberation Regarding Medical Executive Committee: Update to MS Rules and Regulations Tex. Health & Safety Code §161.032	*182*		
	D. Possible Deliberation Regarding Medical Executive Committee: Neonatal Plan of Care Documents Tex. Health & Safety Code §161.032	*230*		
	E. Possible Deliberation Regarding Patient Settlements Report Tex. Health & Safety Code §161.032	*289*		
X.	**Reports Requiring Deliberation(s) and/or Possible Action**			Chair
	A. Possible Deliberation Regarding Board of Managers Meeting Evaluation Results	*293*		
	B. Possible Deliberation Regarding Board of Managers Meeting Attendance Report	*300*		
XI.	**Action Items**			Chair
	A. Board May Take Action on Any Agenda Item(s) Above			
XII.	Closing Remarks			Chair
XIII.	**Adjourn**			

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									November 18, 2026
				Medical Products and Services					
M1	Revenue	Mod # 1 Funding request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2028	$505,000	$1,500,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker/Nutrition Services
M2	Expense	Mod#4 Adding funds for six-month extension Main Campus Grounds Maintenance	Bare Roots Landscape Design, Inc.	3/15/2021 - 5/31/2027	$450,000	$5,265,093	Non-Sole Source Modification	Expense	Roderick Stephens/Engineering Services
M3	Expense	Coffee Equipment, Services and Supplies	Community Coffee Company LLC	1/1/2027 - 12/31/2031	$538,696	$538,696	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Pamela Bryant /Multiple Locations
M4	Expense	Pounce Thrombectomy System	Endologix LLC	12/1/2026 - 11/30/2028	$500,000	$500,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Main Operating Room
M5	Expense	Mod#1 Add Funds for Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services	One Source Medical Solutions	12/14/2018 –12/13/2026	$295,212	$19,357,310	Non-Sole Source Modification	Yes	Shannan Bradley, Alissa Tran, Pamela Bryant/Care Management, Hospital at Home, Supply Chain
M6	Expense	Mod#2 New Streck Laboratories annual quote for Cell-Free DNA (cfDNA) blood collection tubes (BCT)	Streck Laboratories Inc	12/1/2026 – 12/30/2030	$900,000	$1,700,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Chemistry Lab
M7	Expense	Mod#1 adding funds for kidney transplant living donor services	The University of Texas Southwestern Medical Center	3/1/2023 - No expiration	$200,000	$200,000	Contract Extension without Competition	Yes	Kavita Devairakkam/Transplant Services
M8	Expense	Mod#3 Adding funds and one year extension Biotel Emergency Medical Services	The University of Texas Southwestern Medical Center	12/1/2016-9/30/2027	$124,260	$715,334	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Melody Gardner/ Courtney Edwards/Biotel Department
M9	Revenue	Mod#4 Phlebotomy Training to UTSW (Revenue)	The University of Texas Southwestern Medical Center	6/1/2018-9/30/2028	($130,000)	($650,000)	Contract Extension without Competition	N/A-Revenue	Stephanie Nobles/Phlebotomy Services

Information Technology									
IT1	Expense	uPerform Integrations for ServiceNow	Ancile Solutions, Inc. dba uPerform	12/1/2026 - 9/30/2031	$2,164,998	$2,164,998	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deborah Johnson, Greggory Ervin , Tesdey Melaku/Information Technology Clinical Informatics
IT2	Capital	Product or Service: Bio-Medical Device (BMDI) Middleware	Masimo America, Inc	12/4/2026 – 12/3/2031	$1,927,650	$1,927,650	Request for Proposals (Low Price/Tech Accept)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Peng Lee/Information Technology
IT3	Expense	Mod#1 Adding funds Cisco Enterprise Agreement License, Subscription, Maintenance and Support Reconciliation and Co-Term Alignment	Netsync Network Solutions, Inc.	6/30/2025 - 6/29/2030	$973,049	$19,462,322	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Darren Jones / Jeff Dean/Information Technology
IT4	Expense	IT Consultants for Project Align	Revuud Inc	11/18/2026 – 4/30/2028	$1,948,477	$1,948,477	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Greggory Ervin/Michele Davis/Brian Ramirez/Mia Smith/Information Technology
IT5	Capital	Camera, Badge Reader and Server Upgrades with five years of Warranty and Support	Siemens Industry, Inc.	11/20/2026 – 11/19/2031	$1,499,914	$1,499,914	GPO Purchase	Yes	William Davis/Ryan Humphries /Information Technology
Hospital Operations									
O1	Expense	Dallas Area Rapid Transit (DART) for the 2027 DART Employee Annual Transit Pass	Dallas Area Rapid Transit (DART)	1/1/2027 – 12/31/2027	$515,970	$515,970	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tawana McCullough/ Office of Talent Management/ Total Rewards

Consideration and Appropriate Action Regarding Minutes 2026-10-07 Audit Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Audit Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, October 7th, 2026, scheduled for 10:00 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Committee Chair Todd Furniss, JD, noted that a quorum was physically present and called the meeting to order at 10:04 a.m. Committee members Ramon Miguez, PE, Farida Minner, RN and Yasmin Simon, JD, attended in-person.

Board Member attendees included: Reina Gonzalez, JD, Marjorie Petty, JD and Miriam Sharma, RN.

Staff Present (via Webex and in-person) included:
Amy LaBarge, SVP & Chief Audit Officer
Andrea Claire, Mgr., Internal Audit
Brad Nitschke, Chief Legal Officer
Carrie Berge, VP Pharmacy Svcs
Donna Richardson, EVP & Chief Nursing Executive
Edmundo Castaneda, EVP & COO
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Jessica Hernandez, Chief Health Equity Officer
Joe Longo, Chief Information Security Officer
Keri Disney-Story, VP/Clinical Finance
Morgan Simmons, Board Governance Program Manager
Natalie Vasquez, Administrative Resident
Pam Bryant, SVP Chief Supply Chain Officer
Raquel Hardy, Sr Dir Accounting Operations
Travis Smith, Chief Financial Officer

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After reviewing the agenda, the Chair noted no potential conflicts of interest.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Forvis Mazars Planning Communication to the Parkland Health Board of Managers

Amy LaBarge presented the Forvis Mazars planning communication regarding the financial statement and federal awards compliance audit for the year ended September 30, 2026. She noted that David Harwood is the new Forvis Mazars engagement partner and that communication provided the Audit Committee with an overview of the planned scope, timing, responsibilities, and activities associated with the audit. The materials also outlined the planned audit approach, including risk assessment, substantive testing, reporting, compliance testing, and communication with the Audit Committee

B. Internal Audit Quality Assurance Review, Report No. 26-20

Amy LaBarge presented the Internal Audit Quality Assurance Review, Report No. 26-20, which assessed Internal Audit's conformance with the Institute of Internal Auditors Global Internal Audit Standards and Code of Ethics for FY2026. She explained that the assessment included all five domains and 15 principles and resulted in an overall rating of Generally Conforms/Generally Achieves, with 13 principles fully achieved and two generally achieved. Discussion addressed opportunities to strengthen Board oversight documentation and engagement planning, including greater specificity regarding action plan completion dates and audit scope

C. Open Session **Summary** to discuss the following topics:

i. Overview of progress on Parkland's 2026 and 2027 Audit Plans

Amy LaBarge provided an overview of progress on the FY2026 and FY2027 Audit Plans. She reported that the FY2026 Audit Plan was substantially complete, with remaining audits beginning or carrying forward into FY2027. She noted that year-end quality assurance and closeout activities may result in adjustments to reported audit hours, including reclassification of follow-up hours that had been recorded to the original audits. A final annual report will reflect the updated hours and explanations for significant variances. Amy LaBarge also reviewed

the initial FY2027 Audit Plan activity, noting that work had begun on audits carried forward from the prior year as well as other planned FY2027 engagements.

ii. Pharmacy Audit, Report No. 26-23
Amy LaBarge presented the Pharmacy Audit, Report No. 26-23, which evaluated controls over medication management, with emphasis on electronic prescribing of controlled substances and medication handling practices. She reported that Internal Audit found a comprehensive framework of pharmacy controls but identified opportunities to strengthen electronic prescription monitoring, provider information, and adherence to controlled-substance handling requirements. Specifically, certain electronic prescriptions originating from 340B-ineligible departments were blocked without notification to the prescribing provider; historical prescription records did not display provider National Provider Identifier information following account deactivation; and medication handling observations identified inconsistencies involving waste witnessing, medication security, and related practices.

iii. Follow-Up Report Status – Open Session
Amy LaBarge presented the Open Session Follow-Up Report, noting that no issues or audits were closed during the reporting period and that five action due-date change requests were reflected in the report. Discussion focused on the Patient Scheduling audit and the corrective action related to financial clearance and prior authorization activities. Management explained that a previously considered vendor solution did not fully meet Parkland's needs and that an interim manual process had been implemented that addressed the underlying operational need while a more comprehensive automated solution is pursued through Project Align.

VI. Executive Session

Tex. Health & Safety Code §§161.032 & 161.0315 and *Tex. Occ. Code* §160.007; Tex. Gov't Code §§551.071.
At 10:31 a.m., the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

i. Documentation Supporting the FY2024 Physician Salary and Clinical FTE Calculations Audit, Report No. 26-06

ii. Follow-up Report Status – Executive Session
Update on corrective action plans for audits presented in prior executive session Audit Committee meetings.

D. Discussion regarding report and/or information provided by the Chief Audit Executive and related items on this agenda.
Tex. Health & Safety Code §§161.032 & 161.0315 and *Tex. Occ. Code* §160.007.

E. Consultation with Attorney
Tex. Gov't Code § 551.071.

i. Review of Open Litigation
(See Attached List)

Chair adjourned Executive Session and moved into Open Session at 11:10 a.m.

The Chair, Todd Furniss, asked for follow-up items from the committee. None were mentioned.

VII. Action Items

A. Committee may take action on any agenda item(s) above.

VIII. Adjourn

With no further business to discuss, a motion was made by Ramon Miguez and seconded by Yasmin Simon to adjourn the meeting. The motion was unanimously approved, and the meeting adjourned at 11:11 a.m.

SO RECORDED:

Todd Furniss, JD Committee Chair	Brad Nitschke, JD Assistant Secretary

Active Litigation Matters, October 2026

NEW Matters:

David Harding v. Dallas County Hospital District d/b/a Parkland Health
Filed 07/09/2026 — Judge Staci Williams, 101st Civil District Court, Dallas County

Shirley Proctor v. Dallas County Hospital District d/b/a Parkland Health
Filed 08/04/2026 — Judge Bridgett Whitmore, 193rd Civil District Court, Dallas County

Ongoing Matters:

Dallas County Hospital District v. Haley Burr, et al. (N5)
Filed 12/14/2023 — Judge Staci Williams, 101st Civil District Court, Dallas County

Dallas County Hospital District v. Shiftwise, Inc., et al.
Filed 07/01/2025 — Judge Martin Hoffman, 68th Civil District Court, Dallas County

Dallas County Hospital District v. BARA, a Joint Venture
Filed 02/01/2024 — Judge Maria Aceves, 192nd Civil District Court, Dallas County

Alejandrino Lopez v. Dallas County Hospital District d/b/a Parkland Health System d/b/a Parkland Memorial Hospital
Filed 05/29/2025 — Assigned: Chief District Judge Amos L. Mazzant; Referred: Magistrate Judge Bill Davis, U.S. District Court, Eastern District of Texas, Sherman Division

Julius Bamibe v. Dallas County Hospital District d/b/a Parkland Memorial Hospital & Angela Grant
Filed 05/19/2026 — Judge Tonya Parker, 116th Civil District Court, Dallas County

U.S. ex rel. Chase v. UT Southwestern Medical Center, Parkland Health & Hospital System, et al.
Filed 03/28/2023 — Judge Jason K. Pulliam, U.S. District Court, Western District of Texas, San Antonio Division

Leticia Moreno, Individually and as Representative of the Estate of Juan Valenzuela, Deceased, and as Next Friend of D.V.M., v. Dallas County Hospital District d/b/a Parkland Health and The University of Texas Southwestern Medical Center
Filed 12/05/2024 — Judge Tonya Parker, 116th Civil District Court, Dallas County

Janice Deloatch-Young v. Parkland Health and Dallas VA Medical Center
Filed 05/08/2026 — Judge Martin Hoffman, 68th Civil District Court, Dallas County

Dorothy Marshall Living Trust v. Linebarger, et al.
Filed 04/23/2026 — Judge Sam A. Lindsey, U.S. District Court, Northern District of Texas, Dallas Division

Resolving Matters:

None

Resolved:

None

Consideration and Appropriate Action Regarding Minutes 2026-10-27 Budget & Finance Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Budget, Finance & Infrastructure
October 27, 2026

Minutes of the Budget, Finance & Infrastructure Committee meeting of the Dallas County Hospital District, held Tuesday, October 27, 2026, scheduled for 11:30 AM in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, appointed Miriam Sharma, RN to serve as a Committee member for purposes of establishing a quorum and called the meeting to order at 11:33 a.m. Committee Members present included: Marjorie Petty, JD, in person and Yasmin Simon, JD via Webex.

Board Member attendees included: Reina Gonzalez, JD.

Staff Present (via Webex and in-person) included:

Beall Carothers, Dir., Real Estate Development PDC
Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Christi Paul, Treasury Management
Edmundo Castaneda, EVP & Chief Operating Officer via Webex
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Guy Toliver, Dir., Inclusion-Supply Diversity
Jason Patak, Dir. Plan Design and Construction Services
Joe Longo, Chief Information Security Officer
Joseph Chang, Chief Medical Officer
Kareem AbdelFattah, VP Assoc. Chief Medical Officer
Kelli Rossi, SVP Revenue Cycle
Keri Disney-Story, VP Clinical Finance
Lance Mendiola, VP Construction Facilities Real Est.
Morgan Simmons, Governance Program Manager
Natalie Vasquez, Administrative Resident
Pamela Bryant, SVP & Supply Chain Management
Saul Cordero, SVP & Chief Governance & Strategy Officer
Travis Smith, Chief Financial Officer

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After reviewing the agenda, the Chair noted that Yasmin Simon had a conflict of interest and would recuse herself from the vote regarding contract O1 (Cleaver-Brooks).

A. Reports Requiring Deliberation(s) or Approval(s)

A. Deliberation and Appropriate Action Regarding the Replacement of the Current Core Plus Bond Manager with Brown Brothers Harriman Credit Partners, LLC.

Aaron Lally of Meketa reviewed the process for selecting a replacement Core Plus bond manager. Following Parkland's prior withdrawal from its Core Plus strategy, funds were temporarily moved to an index fund. Meketa evaluated 15 strategies and identified six firms meeting Parkland's criteria, including team stability, performance, fees, and investment philosophy. Following further evaluation and interviews with three finalists, the Investment Committee unanimously recommended Brown Brothers Harriman based on its performance history, downside protection, and resources. The recommendation contemplated an approximately $200 million mandate, funded from assets currently held in the index fund. The Committee voted to recommend approval to the full Board.

B. Deliberation and Appropriate Action Regarding the Addition of Hedge Funds to the Parkland Investments Policy Statement

Aaron Lally and Ryan Bailey reviewed the proposed addition of diversifying strategies to Parkland's Retirement Plan Investment Policy. The strategy is intended to provide additional portfolio protection during market environments in which traditional stocks and bonds may decline together. The proposed policy establishes a 5% target allocation to diversifying strategies, funded by reducing the investment-grade bond allocation, with an allowable range of 0% to 8%. Committee members discussed hedge fund risk, fiduciary oversight, prohibited transactions, and manager selection standards. Management and Meketa emphasized the defensive nature and diversification objectives of the strategy. The Committee voted to recommend the proposed policy changes to the full Board

C. Deliberation and Appropriate Action Regarding Titan as the Manager for the New Hedge Fund

Aaron Lally and Ryan Bailey reviewed the manager selection process for the proposed diversifying strategies allocation. Meketa evaluated 14 strategies and recommended two firms for Investment Committee interviews based on their multi-manager approaches, access to capacity-constrained strategies, historical performance, low equity-market sensitivity, and fee structures. Following interviews, the Investment Committee unanimously recommended Titan Advisors as manager. Mr. Bailey explained that Titan

would provide access to a diversified portfolio of underlying hedge fund strategies, while Mr. Lally discussed institutional quality, compliance, contractual protections, and liquidity considerations used in manager selection. The Committee voted to recommend approval of Titan Advisors to the full Board.

Ramon Miguez requested a motion to recommend approval of all three Investment Committee items to the full Board, including the replacement of Core Plus bond manager, the addition of **diversifying strategies to the Retirement Plan Investment Policy**, and the selection of the new hedge fund manager. Yasmin Simon motioned to recommend approval by the full Board. Ramon Miguez seconded. The motion carried unanimously.

D. Consideration and Appropriate Action Regarding Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A for these minutes for more specific details on each contract). Pam Bryant presented each contract based on expense, capital, revenue, and selection method (sole source and non-sole source).

The Committee asked questions and received additional information related to the consideration of contracts worth over $200,000.

Ramon Miguez requested a motion to recommend Board approval of the contracts over $200,000 (excluding O1 as Yasmin Simon stated a conflict of interest). Marjorie Petty moved for approval of the contracts over $200,000 excluding O1. Ramon Miguez seconded. The motion carried unanimously.

Ramon Miguez requested a separate motion to recommend Board approval of contract O1. Marjorie Petty moved for approval of contract O1. Ramon Miguez seconded. The motion carried unanimously. Yasmin Simon recused herself from the vote on contract O1.

E. Consideration and Appropriate Action Regarding Capital Substitution(s)

Keri Disney-Story presented the capital substitution regarding the Texas Senate Bill 1525 which requires hospitals and nursing homes to implement safe patient handling and movement programs. The bill restricts manual lifting or movement of all or most of a patient's weight to emergencies, life-threatening, or other exceptional circumstances. Due to the limited number of patient lifts, manual lifting (including transfers and repositioning) occurs often in non-emergent situations. To enhance safety and align with safe patient handling practices, the purchase of 44 lifts totaling $503K for equipment are being requested, which include the following: ceiling lifts (38), mobile bariatric lifts (4), and fall recovery devices (2). An additional $377K is also needed for construction related costs due to the relocation of 10 lights in the BICU. The lights would interfere with the

railings for the lifts in their current location. The lifts will be installed in high-risk areas to include the following: intensive care units, Radiology, and Neurosurgery. Benefits of approving the request include the following: reduction in injuries and physical strain to the backs of employees; safer environment to retain nurses.

Ramon Miguez requested a motion to recommend the capital substitution for full Board approval. Marjorie Petty motioned to recommend the capital substitution for Board approval. Ramon Miguez seconded. The motion passed unanimously.

F. Update and Report Parkland Financial Performance Presentation

Travis Smith provided a financial update for the month of September, where Parkland Health recognized a net income of $108.3M which is $89.5M higher than the budgeted net income of $18.8M and $45.8M favorable compared to the prior year net income of $62.5M.

Parkland Health's operating margin and operating cash flow margin for the month of September are 28.5% and 41.1%, respectively. The operating margin was favorable compared to the budget of 0.1% and the operating cash flow margin is favorable compared to budget of 2.9%. Parkland Health's operating margin is favorable compared to prior year operating margin of 13.6% and favorable to the operating cash flow margin of 23.5% from the prior year.

Parkland Health's patient cash collections in September were $132.3M, which is higher than budget by $10.3M and $36.3M higher than the prior year. Parkland Health's days cash on hand of 241.9 days for the month is an increase of 13.2 days compared to prior month of 228.7 days and compared to the prior year September of 221.8 days, an increase of 20.0 days.

G. Update and Report on Current FY26 Facilities Projects

Lance Mendiola provided an update on Parkland's major facilities and construction projects, noting progress on the Mike A. Myers Health Center, parking improvements, and eighth- and ninth-floor activation. Lance also reported continued advancement of the Emergency Department triage expansion, Interventional Radiology rooms, and completion of the laboratory consolidation. Planning and design efforts continue for the Wilmer and Southeast Health Centers, Cardiac Electrophysiology Lab, and Pediatric Burn Center, with upcoming contracts anticipated for Board consideration.

H. Discussion Regarding Southeast Dallas Health Center Project Delivery Method and Architecture and Engineering Contract

Fred Cerise, MD, reviewed plans to replace the existing Southeast Dallas Health Center, which has reached the end of its useful life. Following evaluation of long-term service needs and financial considerations, management scaled the project to focus on ambulatory services rather than inpatient hospital capacity at this time. The planned development includes a replacement health center, urgent care, ambulatory surgery,

specialty services, imaging, infusion, parking, and site improvements, while preserving the ability to add hospital and emergency department capacity in the future. Dr. Cerise reviewed the project delivery approach, which includes an architectural and engineering firm, Owner's Representative, and Construction Manager at Risk. The Committee emphasized establishing a comprehensive project budget, monitoring costs throughout design, and providing regular updates as estimates are refined. Management noted construction is anticipated to begin in 2028 and activation targeted for 2030. The proposed $23,626,298 contract with Cannon Design Inc. for architectural and engineering design services through December 31, 2030.

The contract was deliberated and voted on with the rest of the October contracts by the committee and recommended to the Board for approval.

A. Follow-Up Requests

B. Closing Remarks

C. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 1:21 pm.

SO RECORDED:

Ramon Miguez, PE Committee Chair	Brad Nitschke, JD Assistant Secretary

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Budget, Finance & Infrastructure
October 27, 2026

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									October 28, 2026
				Medical Products and Services					
M1	Expense	Mod# 2 Extension and adding funds for Abbott Electrophysiology Products and Accessories	Abbott Laboratories	8/19/2021 - 8/31/2028	$3,901,000	$9,800,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	David Alexander/Cardiac Lab
M2	Expense	Mod# 2 Two-year contract extension and adding new products for staining supplies	Agilent Technologies, Inc.	5/30/2018 - 11/30/2028	$812,100	$3,915,309	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Tim Lenz/Scott Hampton/Anatomic Pathology
M3	Revenue	House Staff Services	The University of Texas Southwestern Medical Center	9/1/2025 - 6/30/2027	($11,000,000)	($19,000,000)	Sole Source Modification	N/A-Revenue	Elizabeth Ponce/Graduate Medical Education
M4	Expense	Mod#4 Two-year extension and adding funds for Medtronic Electrophysiology Products and Accessories	Medtronic USA, Inc.	8/14/2021-11/14/2028	$3,001,000	$7,498,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	David Alexander/Cardiac Lab
M5	Expense	Mod#4 Two- year extension and adding funds for Kahook Dual Blade Disposables	New World Medical	8/11/2017-11/10/2028	$315,000	$809,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Ambulatory Service Center
M6	Expense	Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services	One Source Medical Solutions, Inc.	12/14/2026 – 12/13/2031	$15,000,000	$15,000,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shannan Bradley, Alissa Tran, Pamela Bryant/Care Management, Hospital at Home, Supply Chain
M7	Expense	Mod#1 Adding funds for two-year extension for the chemistry lab	Sebia, Inc	1/1/2024-12/31/2028	$485,000	$1,335,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/ Pathology

M8	Expense	Mod#2 Two-year extension and adding funds for Versajet accessories	Smith and Nephew, Inc.	7/1/2020 - 11/30/2028	$315,000	$1,136,039	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Operating Room
M9	Expense	Ob/Gyn Clinical Coverage	The University of Texas Southwestern Medical Center	10/1/2026 – 9/30/2029	$3,992,679	$3,992,679	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ryan Alcantar/Employee Health Integration
M10	Revenue	Mod# 5 Revenue Reporting Services for MIPS and TIPPS	The University of Texas Southwestern Medical Center	3/9/2022-9/30/2029	($1,532,387)	($3,690,113)	Contract Extension without Competition	N/A-Revenue	Keri Disney-Story/Finance Department
M11	Expense	Mod# 3 Add funding to the Endoprosthesis Vascular Stents and Implants contract	W.L. Gore & Associates, Inc.	5/1/2021-8/28/2028	$4,500,000	$11,801,000	Sole Source Modification	Yes, for the current fiscal year. Additional years' costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan and Shawn Grady/Operating Room and Interventional Radiology
M12	Expense	Mod#4 Add funds to Pathways Forward Program	The Salvation Army	3/1/2022-4/1/2027	$250,000	$2,644,465	Sole Source Modification	Yes	Shannan Bradley/Care Management
M13	Expense	Mod#7 Add funds for outstanding invoices for Outpatient Dialysis Services	Bio-Medical Applications of Texas, Inc	12/1/2021-12/31/2026	$1,800,000	$19,836,933	Sole Source Modification	Yes	Shannan Bradley/Post Acute Services
M14	Expense	Mod#2 Add funding to immunology reagent contract for the Parkland owned Dynex DSX machine	Werfen USA LLC	11/1/2016-10/31/2027	$85,000	$989,760	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Laboratory Services
Construction and Facilities									
C1	Capital	Design Services for Southeast Dallas Health Center	Cannon Design Inc.	10/29/2026 – 12/31/2030	$23,626,298	$23,626,298	Request for Qualifications	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Asma Momin/Planning, Design, and Construction

C2	Capital	Mod#2 Adding contingency funds Big OK Paper Parking Lot Improvements	Gilbert May, Inc. d/b/a Phillips May Corporation	4/24/2024 - 12/31/2026	$164,160	$4,478,623	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Paul Woodard /Parkland Design and Construction
C3	Expense: Court Approval	Commercial Contract of Sale for the purchase of 5431 Gregg Street, Dallas, TX	4304 Live Oak, LP	11/4/2026 – 3/19/2027	$1,100,000	$1,100,000	Real Estate – Exemption	Yes	Beall Carothers/Planning Design & Construction
C4	Expense: Court Approval	Mod# 2 4th Amendment to Office Lease (for Parkland Foundation & Corporate Communications)	Albany Road-Mockingbird, LLC	8/1/2017-1/31/2032	$2,506,324	$5,678,944	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Beall Carothers/Planning Design & Construction
C5	Capital	Acoustic Wall Panel Installation	Mexzim Corporation	11/1/2026 – 1/31/2027	$208,022	$208,022	Invitation for Bids	Yes	Hymavathi Vennapusa/Parkland Design & Construction
				Information Technology					
IT1	Expense	Epic Resource for Epic Refuel Project (Project Align)	EPIC	11/9/2026 – 9/30/2027	$342,200	$342,200	Sole Source	Yes	Greggory Ervin and Brian Ramirez/Information Technology
IT2	Expense	Epic Refuel 2026 – Licenses for Application Implementation (Project Align)	EPIC	10/28/2026 – 12/31/2028	$1,494,232	$1,494,232	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Greggory Ervin and Deborah Johnson/Information Technology
IT3	Expense	Harmony Healthcare IT- Historical Healthcare Data Archiving solutions.	Harmony Healthcare IT (HHIT)	11/1/2026 – 8/31/2027	$550,000	$550,000	Sole Source	Yes	Deborah Johnson/Information Technology
IT4	Expense	Hyland LLC multi-year co-terming of existing Software Maintenance and Subscriptions for OnBase, Brainware, and Intelligent Medical Records (IMR)	Hyland LLC	11/1/2026 – 6/30/2031	$3,673,382	$3,673,382	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Deborah Johnson/Information Technology

IT5	Expense	Revenue Cycle Solutions: SmarterPrebill, SmarterDenials, and SmarterCharges	Smarter DX , Inc.	11/1/2026 – 10/31/2031	$480,000	$480,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kelli Rossi/Revenue Cycle
IT6	Expense	Utilization Management Solution: SmarterUtilization	Smarter DX , Inc.	11/1/2026 – 10/31/2031	$500,000	$500,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kelli Rossi/Revenue Cycle
				Hospital Operations					
O1	Expense	Refurbishment of two (2) 300 hp Cleaver Brooks steam boilers located in the Linen department	Cleaver-Brooks Sales and Service, Inc.	11/1/2026 – 10/31/2027	$202,045	$202,045	Invitation for Bids	Yes	Jay Dyck/Linen Services
O2	Capital	Purchase 17 Affinity Birthing Beds	Hill-Rom Company, Inc	11/1/2026 – 6/30/2027	$258,438	$258,438	GPO Purchase	Yes	Andrew Hohman/Clinical Engineering
O3	Expense	Mod#3 One year extension of Benefits Flexible Spending Account Administrative Services	Inspira Financial Health, Inc.	1/1/2015 -12/31/2027	$108,150	$1,414,650	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Tawana McCullough/Office of Talent Management
O4	Expense	Mod#2 One-year term extension and change to the Scope of Work - Consulting Services for Affordable Care Act (ACA) Exchange Plan	Milliman, Inc.	11/14/2024-11/13/2027	$1,725,000	$4,615,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kristin Alvarez /Value-Based Care
O5	Capital	OMEGA E-View AI ERCP Fluoroscopy System	Omega Medical Imaging, LLC	11/6/2026 – 11/5/2027	$998,128	$998,128	Sole Source	Yes	Patrick Eaton/Clinical Engineering
				Ratification/Deviation/Informational Only					
R1	Expense-Ratification	Mod # 3 Pathways Forward Program, adding funds	The Salvation Army	3/1/2022-4/1/2027	$808,983	$2,394,465	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Shannan Bradley/Post Acute Services

Parkland Health
FY2027 Capital Substitution
For October 2026 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Nursing Administration	$879,900	$879,900	Lifts for Safe Patient Handling
	Explanation	Texas Senate Bill 1525 requires hospitals and nursing homes to implement safe patient handling and movement programs. The bill restricts manual lifting or movement of all or most of a patient's weight to emergency, life-threatening, or other exceptional circumstances. An internal assessment was recently completed and found that we were deficient in our patient handling processes. Due to the limited number of patient lifts, manual lifting (including transfers and repositioning) occurs often in non-emergent situations. To enhance safety and align with safe patient handling practices, the purchase of 44 lifts totaling $503K for equipment are being requested, which include the following: ceiling lifts (38), mobile bariatric lifts (4), and fall recovery devices (2). An additional $377K is also needed for construction related costs due to the relocation of 10 lights in the BICU. The lights would interfere with the railings for the lifts in their current location. The lifts will be installed in high-risk areas to include the following: intensive care units, Radiology, and Neurosurgery. Benefits of approving the request include the following: reduction in injuries and physical strain to the backs of employees; safer environment to retain nurses.		
	Driver(s) of Increased Expense:	$503,000 for equipment; $376,900 for construction related costs		
	Description of Item:	ceiling lifts (38), mobile bariatric lifts (4), and fall recovery devices (2)		
	Grand Total	**$879,900**	**$879,900**	

FY27 Facilities Project List:

A. **Mike A. Myers Health Center** (Richland Clinic)
B. **Parkland Campus** – OK Paper Warehouse Demolition & Surface Parking
C. **Parkland Hospital** – ACH 8th & 9th Floor Shell Buildout
D. **Parkland Hospital** - Emergency Department Triage Expansion
E. **Parkland Hospital** – Interventional Radiology Expansion Rooms 5 & 6
F. **Parkland Hospital** – Lab Consolidation
G. **Parkland Hospital** – Cardiac EP Lab Shell Buildout
H. **Parkland Campus** – Pediatric Behavioral Health Center Renovation
I. **Parkland Campus** – Redfield Parking Lot Improvements
J. Inland Port
K. Southeast Health Center

Consideration and Appropriate Action Regarding Minutes 2026-10-28 Quality of Care & Patient Safety Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Quality of Care and Patient Safety
October 28, 2026

Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District held Wednesday, October 28, 2026, scheduled for 10:00 a.m. in the WISH building Executive Conference Room 02-175 at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Committee Chair Byron Cryer, MD, noted that a quorum was physically present and called the meeting to order at 10:02 a.m. Committee members: Eric G. Bing, MD, PhD and Farida Minner, RN, attended in person.

Board Member attendees included: Vincent Hall, Ramon Miguez, PE, Marjorie Petty, JD, and Miriam Sharma, RN.

Staff Present (via Webex and in-person) included:
Brett Moran, Chief Health Officer
Carmen Bowling, SVP Nursing
Dawn Marchetto, SVP Nursing
Donna Richardson, EVP & Chief Nursing Officer
David Alexander, SVP Nursing
Edmundo Castaneda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer
Gretchen Blake, VP Quality & Clinical Effectiveness
Joseph Chang, Chief Medical Officer
Judy Herrington, SVP Nursing
Kareem AbdelFattah, VP & Assoc. Chief Medical Officer
Karen Garvey, VP Safety & Clinical Risk
Kathleen Doherty, VP Nursing Surgical Services
Margaret Palmer, VP Medical Staff Professional Services
Michael Lane, SVP Chief Quality and Safety Officer
Morgan Simmons, Governance Program Manager
Natalie Vasquez, Administrative Resident
Ryan Mauck, MD – Service Chief, Urology; President-Elect – Med Staff
Saul Cordero, SVP & Chief Governance & Strategy Officer
Sobha Fuller, SVP Nursing
Travis Smith, Chief Financial Officer

Other Attendees (via Webex):
Carrie Berge, MS, PharmD
Ellen O'Connell, MD
Jenni Burnes, MHA
John Barr, MD

Mission Statement
The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

II. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

III. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

IV. Executive Session – Quality & Patient Safety Operations Section

At 10:03 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

I. Executive Session: Quality & Patient Safety Operations (QSO)
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occupations Code §160.007

A. **Update and Report by Chief Quality and Safety Officer**
Includes briefing from Executive Quality Committee (EQC)

B. **Review of Safety Event Cause Analysis (CA) Case(s) and Guide**
Shared learnings from recent safety event(s) with associated guide

C. **Update and Report Regarding Quality-Related Key Performance Indicators (KPIs)**
Reports for quality improvement project(s) throughout the enterprise

1. Department Performance Improvement Committee (PIC)/ Clinical Quality Committee (CQC) Annual Presentation(s)
Annual report on service lines related to quality and safety

a. Pharmacy & Therapeutics CQC

b. Radiology PIC

D. **Update and Report Regarding the Recovery Employee Network Enhancing Wellness Committee (RENEW)**
Educational: Program summary on well-being services

E. **Possible Deliberation Regarding the Following**

A. Executive Summaries

Overview of QSO departmental reports

B. Clinical Excellence Operating Review Update for Hospital and Ambulatory
Monthly update of quality key performance indicators (KPIs)

C. Vizient Q&A (Inpatient) Update
Quality report on national quality and safety KPIs

D. Parkland Nursing Home Administration Quality Report
Annual update on quality key performance indicators (KPIs)

E. Update and Report Regarding Regulatory Activities, Tracers, & Auditing Program
Quarterly report on regulatory and accreditation activities

F. Cause Analysis (CA) Case Log
List of upcoming cause analysis case reviews

~ End of Quality Portion of QBOM Agenda

IV. Executive Session: Medical Executive Committee (MEC)
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occupations Code §160.007

A. Consideration and Appropriate Action Regarding Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Medical Staff and Non-Physician Clinical Providers to Parkland Health

a. Credentialing Report

IV. Executive Session: Discussion regarding report and/or information provided by the Medical Executive Committee President and related items on this agenda.
See Health & Safety Code § 161.032 & 161.0315 and Tex. Occupations Code §160.007

The Committee did not conduct a one-on-one discussion with Medical Executive Committee president, Ryan Mauck.

IV. Executive Session: Discussion regarding report and/or information provided by the Chief Quality Safety Officer and related items on this agenda.
See Tex. Health & Safety Code §§ 161.032 & 161.0315 and Tex. Occupations. Code §160.007

The Committee did not conduct a one-on-one discussion with the Chief Quality and Safety Officer, Mike Lane.

Chair adjourned Executive Session and moved into Open Session at 11:45 am.

IV. Action Items (Open Session)

A. Consideration and Appropriate Action Regarding MEC Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Credentialing Report

Byron Cryer requested a motion to consider the action items listed on the agenda including the MEC Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Miriam Sharma moved to recommend Board approval of the Medical Executive Committee resolution concerning appointments, reappointments, privileges, and staff-status changes, including the Credentialing Report presented during the MEC portion of the meeting. Eric G. Bing seconded the motion. The motion passed unanimously.

V. Follow-Up Requests: None

VI. Closing Remarks

VII. **Adjourn**

With no further business to discuss, Committee Chair Byron Cryer, MD, adjourned the meeting at 11:46 am.

SO RECORDED:

Byron Cryer, MD	Brad Nitschke, JD
Committee Chair	Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2026-10-28 Board of Managers

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Board
October 28, 2026

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, October 28, 2026, scheduled for 12:30 PM (or immediately following the HOMES Board Meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 12:36 PM.

Board Member attendees included: Eric G. Bing, MD, PhD, Byron Cryer, MD, Todd Furniss, JD (via Webex), Reina Gonzalez, JD, Ramon Miguez, PE, Farida Minner, RN, Marjorie Petty, JD, Miriam Sharma, RN, Yasmin Simon, JD (via Webex).

Board Member(s) not present: Jeff Tillotson, JD.

Staff Present (via Webex and in-person) included:
Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & Chief Nursing Officer
Edmundo Castaneda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
James Blasingame, Sr. Dir Reimb. & UT Con Government Reimb.
Jason Patak, Dir. Plan Design and Construction Services
Joseph Chang, Chief Medical Officer
Kareem AbdelFattah, VP & Assoc. Chief Medical Officer
Keri Disney-Story, VP Clinical Finance
Lance Mendiola, VP Construction Facilities Real Est.
Melanie Roberts, SVP & Chief Compliance & Ethics Officer
Michael Lane, SVP & Chief Quality & Safety Officer
Michael Malaise, SVP Chief Communications Ext. Affairs
Morgan Simmons, Governance Program Manager
Natalie Vasquez, Administrative Resident
Saul Cordero, SVP & Chief Governance & Strategy Officer
Travis Smith, Chief Financial Officer

Additional Attendees:
Allison Leonard – Blue Cottage (via Webex)
Chad Shandler – FTI Consulting
Idalia Amaya – N/A (via Webex)
Katherine Yoder – VP Govt. Relations (via Webex)
Michael Horne – CEO Parkland Foundation (via Webex)
Socorro Salazar – Commissioner Garcia's Office (via Webex)

Stacy Cantu – Board Chair, Metrocare
Rabbi Howard Wolk – Invocation Provider (via Webex)
Robert Sneed – N/A (via Webex)
Tate Ringer – Interim CEO Metrocare

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rabbi Howard Wolk offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

Two members of the public registered for comments regarding the agenda items.
Both speakers commented regarding Metrocare.

Tate Ringer

Tate Ringer, Interim Chief Executive Officer of Metrocare, thanked Dr. Fred Cerise and Parkland leadership for their partnership in advancing the organization's shared mission of serving vulnerable Dallas County residents. Ms. Ringer acknowledged Metrocare's financial challenges and requested additional time to determine the extent of the organization's debt and fully assess whether transitioning care is the appropriate course of action. Ms. Ringer stated that, while Parkland and other organizations could assume responsibility for a significant portion of Metrocare's clients, other services supported through grants and contracts could be disrupted or lost during a transition. She specifically referenced housing services supporting approximately 768 individuals at risk of homelessness and services for approximately 732 individuals with intellectual and developmental disabilities who rely on behavioral interventions. She expressed concern that interruption of those services could have broader impacts, including increased utilization of Parkland services. Ms. Ringer requested sufficient time to transition grants, contracts, patients, and services effectively and explore potential alternatives. She also spoke on behalf of Metrocare's approximately 927 staff members who were facing uncertainty regarding their employment and potential transitions. Ms. Ringer concluded by thanking the Board for its consideration and acknowledging the significant responsibility placed on Board members in making decisions affecting Metrocare's clients, employees, and Dallas County residents.

Stacy Cantu

Stacy Cantu, Chair of the Metrocare Board of Trustees, thanked the Board of Managers for its longstanding partnership, leadership, and commitment to serving Dallas County residents. Ms. Cantu stated that she was speaking on behalf of Metrocare's Board of Trustees and the more than 53,733 individuals who received care, support, stability, and hope from Metrocare during the past year. She expressed appreciation for Parkland's support of Metrocare and their shared mission of serving Dallas County residents.

Ms. Cantu asked the Board, as it considered future funding for Metrocare, to prioritize continuity of care for vulnerable residents who may have difficulty navigating a transition to other providers. She emphasized that transitioning patients and services requires sufficient time and noted the challenges individuals may face in establishing care with new providers within a short period. She stated that Metrocare is the largest provider of mental health services in Dallas County and serves as the local authority for intellectual and developmental disability services. While acknowledging that services could potentially transition to other providers, she expressed concern regarding whether patients would continue to receive the same quality and accessibility of care, particularly individuals who are uninsured or require uncompensated care. Ms. Cantu emphasized that her request was ultimately on behalf of vulnerable Dallas County residents and asked that any transition protect continuity of care and ensure that no individual is placed at risk. She concluded by thanking the Board for its service and continued support of Metrocare.

V. Conflicts of Interest

After reviewing the agenda, the Chair noted Yasmin Simon, JD had a conflict of interest regarding contract O1 (Cleaver-Brooks).

I. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2026-09-22 Budget & Finance Committee

B. Consideration and Appropriate Action Regarding Minutes 2026-09-23 Quality of Care & Patient Safety Committee

C. Consideration and Appropriate Action Regarding Minutes 2026-09-23 Board of Managers Special Session

D. Consideration and Appropriate Action Regarding Minutes 2026-09-23 Board of Managers

II. Consent Agenda: Contracts

A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

III. Consent Agenda: Capital Substitution(s)

B. Consideration and Appropriate Action Regarding Capital Substitution(s) **(See Attached List of Capital Substitutions)**

IV. Consent Agenda: Other

A. Consideration and Appropriate Action Regarding the Internal Audit Charter Updated to Reflect the New IIA Global Standards and Align with Board Bylaws

B. Consideration and Appropriate Action Regarding the 2026 Southwestern Medical District Budget Modification

C. Consideration and Appropriate Action Regarding The Parkland Health Foundation New Board Appointees Claudia Jaramillo, Marjorie Petty, R'Kes Starling, and B. Michelle Williams

D. Deliberation and Appropriate Action Regarding the Replacement of the Current Core Plus Bond Manager with Brown Brothers Harriman Credit Partners, LLC.

E. Deliberation and Appropriate Action Regarding the Addition of Hedge Funds to the Parkland Investments Policy Statement

F. Deliberation and Appropriate Action Regarding Titan as the Manager for the New Hedge Fund

V. Consent Agenda: Medical Executive Committee Items

A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Vincent Hall asked if any items need to be pulled from the consent agenda for further discussion. None were pulled. Vincent Hall next asked for a motion to approve the consent agenda as stated on the agenda excluding the contract O1 due to a conflict of interest. Ramon Miguez motioned for approval of the consent agenda minus contract O1. Todd Furniss seconded the motion. The motion passed unanimously.

Vincent Hall asked for a separate motion to approve contract O1 (Cleaver-Brooks) while Yasmin Simon recused herself. Ramon Miguez motioned to approve contract O1. Miriam Sharma seconded the motion. The motion passed unanimously.

VI. Public Hearing on Proposed Local Provider Participation Fund (LPPF) New Rule for Acceptance of IGT Funding for the Texas Medicaid Program Effective October 1, 2026

A. Presentation on Proposed New Rule for Acceptance of IGT Funding for the Texas Medicaid Program

B. Public Comments Regarding Proposed New Rule for Acceptance of IGT Funding for the Texas Medicaid Program

C. Consideration and Appropriate Action Regarding an Order Adopting a Local Provider Participation Fund Rule to Require That the Dallas County Hospital District LPPF Mandatory Payments Be Imposed Exclusively and Separately on Net Patient Revenue

Attributable to Inpatient Hospital Services and on Net Patient Revenue Attributable to Outpatient Services

Keri Disney-Story presented proposed changes to the Local Provider Participation Fund (LPPF) program necessary to address updated requirements from the Texas Health and Human Services Commission (HHSC). She explained that mandatory payments must now be calculated exclusively and separately on net patient revenue attributable to inpatient hospital services and outpatient hospital services, using each institutional healthcare provider's most recent Medicare Cost Report as the primary data source. Additional administrative requirements include establishing a new LPPF bank account, maintaining separation of applicable funds, revising Parkland's LPPF Rules and Procedures, and separately invoicing inpatient and outpatient assessments. The Board conducted the required public hearing, and no public comments were received. The Board considered an order amending the LPPF Rules and Procedures to incorporate the required separate inpatient and outpatient methodology and a resolution establishing the FY2027 mandatory payment rate at 6% of inpatient net patient revenue and 6% of outpatient net patient revenue**,** calculated separately using Medicare Cost Report information based on the Medicare Upper Payment Limit methodology. The resolution also provides for creation of a new LPPF bank account for FY2027 and future mandatory payments.

Vincent Hall requested a motion regarding the adoption of the Local Provider Participation Fund Rule to Require That the Dallas County Hospital District LPPF Mandatory Payments Be Imposed Exclusively and Separately on Net Patient Revenue Attributable to Inpatient Hospital Services and on Net Patient Revenue Attributable to Outpatient Services. Ramon Miguez motioned for approval of the LPPF mandatory funding rule. Byron Cryer seconded the motion. The motion passed unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. Update and Report by Chief Executive Officer Regarding Strategic and Operational Performance and Plans

Fred Cerise, MD, provided an update on operational and financial performance. He highlighted improvements following the opening of additional inpatient capacity, with Emergency Department boarding time declining from approximately 10 hours to 2.2 hours, accompanied by improved patient experience and reductions in patients leaving before treatment completion or without being seen. FY2026 results reflected strong overall financial performance, driven largely

by supplemental government funding, while patient revenue remained affected by payer mix and acuity. The Board discussed patient throughput and opportunities to improve length of stay through data-driven initiatives focused on observed-to-expected performance and avoidable days. Dr. Cerise also highlighted significant improvements in stroke care processes, including faster movement of suspected stroke patients to CT imaging and administration of medication in the CT scanner. Recent stroke surveyors recognized the redesigned process as a leading practice.

B. Update and Report on Parkland Center for Clinical Innovation

Steve Miff, PhD, presented the annual Parkland Center for Clinical Innovation update, highlighting 19 deployed AI models and approximately 34.9 million AI-driven clinical predictions. PCCI's FY2027-FY2028 priorities include trustworthy AI, whole-person intelligence, medication safety, behavioral health analytics, and measurable impact. Dr. Miff reviewed tools that improve AI transparency and performance monitoring, the Community Vulnerability Compass, and regional maternal health initiatives. He also highlighted AI-ABCs, a validated acuity-based scheduling model designed to prioritize patients according to clinical risk and likelihood of deterioration rather than order of request. Additional initiatives included workplace safety analytics, ALS research incorporating genomic data, and AI-enabled organizational performance assessment. The Board discussed incorporating medication, behavioral health, and social determinants information into predictive models and the potential impact of acuity-based scheduling on patient access and satisfaction.

C. Discussion Regarding Southeast Dallas Health Center Project Delivery Method and Architecture and Engineering Contract

Fred Cerise, MD, reviewed the Southeast Dallas Health Center project and the proposed $23,626,298 contract with Cannon Design Inc. for architectural and engineering services. The planned facility will replace the existing Pleasant Grove clinic with expanded primary and specialty care, infusion, imaging and urgent care services, while preserving future expansion for inpatient beds and emergency services. The Board discussed developing a comprehensive project budget and appropriate governance oversight for the project.

Vincent Hall requested a motion to approve the $23,626,298 contract with Cannon Design Inc. for architectural and engineering services for the Southeast Dallas

Health Center project. Ramon Miguez motioned for approval of the contract. Miriam Sharma seconded the motion. The motion passed unanimously.

VIII. Executive Session

At 2:16 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines Tex. Gov't Code §551.085

Chair adjourned Executive Session and moved into Open Session at 3:24 PM.

IX. Action Items

A. Board May Take Action on Any Agenda Item(s) Above

Marjorie Petty motioned in consideration of the Dallas community, to authorize up to $3.6 million in funding for Metrocare through the next Board of Managers meeting on November 18, 2026, subject to the following conditions: (1) the bond trustee releases the approximately $3 million in HHSC contract revenues currently being held, as well as any additional revenues subsequently paid by HHSC; and (2) Metrocare provides a weekly budget of expenditures for Parkland's review and approval before any Parkland funds are expended. Miriam Sharma seconded the motion. The motion passed unanimously.

X. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 3:26 PM.

SO RECORDED:

_____	_____
Vincent Hall	Brad Nitschke, JD
Chair	Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									October 28, 2026
				Medical Products and Services					
M1	Expense	Mod# 2 Extension and adding funds for Abbott Electrophysiology Products and Accessories	Abbott Laboratories	8/19/2021 - 8/31/2028	$3,901,000	$9,800,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	David Alexander/Cardiac Lab
M2	Expense	Mod# 2 Two-year contract extension and adding new products for staining supplies	Agilent Technologies, Inc.	5/30/2018 - 11/30/2028	$812,100	$3,915,309	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Tim Lenz/Scott Hampton/Anatomic Pathology
M3	Revenue	House Staff Services	The University of Texas Southwestern Medical Center	9/1/2025 - 6/30/2027	($11,000,000)	($19,000,000)	Sole Source Modification	N/A-Revenue	Elizabeth Ponce/Graduate Medical Education
M4	Expense	Mod#4 Two-year extension and adding funds for Medtronic Electrophysiology Products and Accessories	Medtronic USA, Inc.	8/14/2021-11/14/2028	$3,001,000	$7,498,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	David Alexander/Cardiac Lab
M5	Expense	Mod#4 Two- year extension and adding funds for Kahook Dual Blade Disposables	New World Medical	8/11/2017-11/10/2028	$315,000	$809,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Ambulatory Service Center
M6	Expense	Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services	One Source Medical Solutions, Inc.	12/14/2026 – 12/13/2031	$15,000,000	$15,000,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shannan Bradley, Alissa Tran, Pamela Bryant/Care Management, Hospital at Home, Supply Chain
M7	Expense	Mod#1 Adding funds for two-year extension for the chemistry lab	Sebia, Inc	1/1/2024-12/31/2028	$485,000	$1,335,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/ Pathology

M8	Expense	Mod#2 Two-year extension and adding funds for Versajet accessories	Smith and Nephew, Inc.	7/1/2020 - 11/30/2028	$315,000	$1,136,039	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Operating Room
M9	Expense	Ob/Gyn Clinical Coverage	The University of Texas Southwestern Medical Center	10/1/2026 – 9/30/2029	$3,992,679	$3,992,679	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ryan Alcantar/Employee Health Integration
M10	Revenue	Mod# 5 Revenue Reporting Services for MIPS and TIPPS	The University of Texas Southwestern Medical Center	3/9/2022-9/30/2029	($1,532,387)	($3,690,113)	Contract Extension without Competition	N/A-Revenue	Keri Disney-Story/Finance Department
M11	Expense	Mod# 3 Add funding to the Endoprosthesis Vascular Stents and Implants contract	W.L. Gore & Associates, Inc.	5/1/2021-8/28/2028	$4,500,000	$11,801,000	Sole Source Modification	Yes, for the current fiscal year. Additional years' costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan and Shawn Grady/Operating Room and Interventional Radiology
M12	Expense	Mod#4 Add funds to Pathways Forward Program	The Salvation Army	3/1/2022-4/1/2027	$250,000	$2,644,465	Sole Source Modification	Yes	Shannan Bradley/Care Management
M13	Expense	Mod#7 Add funds for outstanding invoices for Outpatient Dialysis Services	Bio-Medical Applications of Texas, Inc	12/1/2021-12/31/2026	$1,800,000	$19,836,933	Sole Source Modification	Yes	Shannan Bradley/Post Acute Services
M14	Expense	Mod#2 Add funding to immunology reagent contract for the Parkland owned Dynex DSX machine	Werfen USA LLC	11/1/2016-10/31/2027	$85,000	$989,760	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Laboratory Services
				Construction and Facilities					
C1	Capital	Design Services for Southeast Dallas Health Center	Cannon Design Inc.	10/29/2026 – 12/31/2030	$23,626,298	$23,626,298	Request for Qualifications	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Asma Momin/Planning, Design, and Construction

C2	Capital	Mod#2 Adding contingency funds Big OK Paper Parking Lot Improvements	Gilbert May, Inc. d/b/a Phillips May Corporation	4/24/2024 - 12/31/2026	$164,160	$4,478,623	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Paul Woodard /Parkland Design and Construction
C3	Expense: Court Approval	Commercial Contract of Sale for the purchase of 5431 Gregg Street, Dallas, TX	4304 Live Oak, LP	11/4/2026 – 3/19/2027	$1,100,000	$1,100,000	Real Estate – Exemption	Yes	Beall Carothers/Planning Design & Construction
C4	Expense: Court Approval	Mod# 2 4th Amendment to Office Lease (for Parkland Foundation & Corporate Communications)	Albany Road-Mockingbird, LLC	8/1/2017-1/31/2032	$2,506,324	$5,678,944	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Beall Carothers/Planning Design & Construction
C5	Capital	Acoustic Wall Panel Installation	Mexzim Corporation	11/1/2026 – 1/31/2027	$208,022	$208,022	Invitation for Bids	Yes	Hymavathi Vennapusa/Parkland Design & Construction
				Information Technology					
IT1	Expense	Epic Resource for Epic Refuel Project (Project Align)	EPIC	11/9/2026 – 9/30/2027	$342,200	$342,200	Sole Source	Yes	Greggory Ervin and Brian Ramirez/Information Technology
IT2	Expense	Epic Refuel 2026 – Licenses for Application Implementation (Project Align)	EPIC	10/28/2026 – 12/31/2028	$1,494,232	$1,494,232	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Greggory Ervin and Deborah Johnson/Information Technology
IT3	Expense	Harmony Healthcare IT- Historical Healthcare Data Archiving solutions.	Harmony Healthcare IT (HHIT)	11/1/2026 – 8/31/2027	$550,000	$550,000	Sole Source	Yes	Deborah Johnson/Information Technology
IT4	Expense	Hyland LLC multi-year co-terming of existing Software Maintenance and Subscriptions for OnBase, Brainware, and Intelligent Medical Records (IMR)	Hyland LLC	11/1/2026 – 6/30/2031	$3,673,382	$3,673,382	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Deborah Johnson/Information Technology

IT5	Expense	Revenue Cycle Solutions: SmarterPrebill, SmarterDenials, and SmarterCharges	Smarter DX , Inc.	11/1/2026 – 10/31/2031	$480,000	$480,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kelli Rossi/Revenue Cycle
IT6	Expense	Utilization Management Solution: SmarterUtilization	Smarter DX , Inc.	11/1/2026 – 10/31/2031	$500,000	$500,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kelli Rossi/Revenue Cycle
				Hospital Operations					
O1	Expense	Refurbishment of two (2) 300 hp Cleaver Brooks steam boilers located in the Linen department	Cleaver-Brooks Sales and Service, Inc.	11/1/2026 – 10/31/2027	$202,045	$202,045	Invitation for Bids	Yes	Jay Dyck/Linen Services
O2	Capital	Purchase 17 Affinity Birthing Beds	Hill-Rom Company, Inc	11/1/2026 – 6/30/2027	$258,438	$258,438	GPO Purchase	Yes	Andrew Hohman/Clinical Engineering
O3	Expense	Mod#3 One year extension of Benefits Flexible Spending Account Administrative Services	Inspira Financial Health, Inc.	1/1/2015 -12/31/2027	$108,150	$1,414,650	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Tawana McCullough/Office of Talent Management
O4	Expense	Mod#2 One-year term extension and change to the Scope of Work - Consulting Services for Affordable Care Act (ACA) Exchange Plan	Milliman, Inc.	11/14/2024-11/13/2027	$1,725,000	$4,615,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kristin Alvarez /Value-Based Care
O5	Capital	OMEGA E-View AI ERCP Fluoroscopy System	Omega Medical Imaging, LLC	11/6/2026 – 11/5/2027	$998,128	$998,128	Sole Source	Yes	Patrick Eaton/Clinical Engineering
				Ratification/Deviation/Informational Only					
R1	Expense-Ratification	Mod # 3 Pathways Forward Program, adding funds	The Salvation Army	3/1/2022-4/1/2027	$808,983	$2,394,465	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Shannan Bradley/Post Acute Services

Parkland Health
FY2027 Capital Substitution
For October 2026 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Nursing Administration	$879,900	$879,900	Lifts for Safe Patient Handling
	Explanation	Texas Senate Bill 1525 requires hospitals and nursing homes to implement safe patient handling and movement programs. The bill restricts manual lifting or movement of all or most of a patient's weight to emergency, life-threatening, or other exceptional circumstances. An internal assessment was recently completed and found that we were deficient in our patient handling processes. Due to the limited number of patient lifts, manual lifting (including transfers and repositioning) occurs often in non-emergent situations. To enhance safety and align with safe patient handling practices, the purchase of 44 lifts totaling $503K for equipment are being requested, which include the following: ceiling lifts (38), mobile bariatric lifts (4), and fall recovery devices (2). An additional $377K is also needed for construction related costs due to the relocation of 10 lights in the BICU. The lights would interfere with the railings for the lifts in their current location. The lifts will be installed in high-risk areas to include the following: intensive care units, Radiology, and Neurosurgery. Benefits of approving the request include the following: reduction in injuries and physical strain to the backs of employees; safer environment to retain nurses.		
	Driver(s) of Increased Expense:	$503,000 for equipment; $376,900 for construction related costs		
	Description of Item:	ceiling lifts (38), mobile bariatric lifts (4), and fall recovery devices (2)		
	Grand Total	**$879,900**	**$879,900**	

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
November 18, 2026									
Medical Products and Services									
M1	Revenue	Mod # 1 Funding request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2028	$505,000	$1,500,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker/Nutrition Services
M2	Expense	Mod#4 Adding funds for six-month extension Main Campus Grounds Maintenance	Bare Roots Landscape Design, Inc.	3/15/2021 - 5/31/2027	$450,000	$5,265,093	Non-Sole Source Modification	Expense	Roderick Stephens/Engineering Services
M3	Expense	Coffee Equipment, Services and Supplies	Community Coffee Company LLC	1/1/2027 - 12/31/2031	$538,696	$538,696	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Pamela Bryant /Multiple Locations
M4	Expense	Pounce Thrombectomy System	Endologix LLC	12/1/2026 - 11/30/2028	$500,000	$500,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Main Operating Room
M5	Expense	Mod#1 Add Funds for Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services	One Source Medical Solutions	12/14/2018 –12/13/2026	$295,212	$19,357,310	Non-Sole Source Modification	Yes	Shannan Bradley, Alissa Tran, Pamela Bryant/Care Management, Hospital at Home, Supply Chain

M6	Expense	Mod#2 New Streck Laboratories annual quote for Cell-Free DNA (cfDNA) blood collection tubes (BCT)	Streck Laboratories Inc	12/1/2026 – 12/30/2030	$900,000	$1,700,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Chemistry Lab
M7	Expense	Mod#1 adding funds for kidney transplant living donor services	The University of Texas Southwestern Medical Center	3/1/2023 - No expiration	$200,000	$200,000	Contract Extension without Competition	Yes	Kavita Devairakkam/Transplant Services
M8	Expense	Mod#3 Adding funds and one year extension Biotel Emergency Medical Services	The University of Texas Southwestern Medical Center	12/1/2016-9/30/2027	$124,260	$715,334	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Melody Gardner/ Courtney Edwards/Biotel Department
M9	Revenue	Mod#4 Phlebotomy Training to UTSW (Revenue)	The University of Texas Southwestern Medical Center	6/1/2018-9/30/2028	($130,000)	($650,000)	Contract Extension without Competition	N/A-Revenue	Stephanie Nobles/Phlebotomy Services
				Information Technology					
IT1	Expense	uPerform Integrations for ServiceNow	Ancile Solutions, Inc. dba uPerform	12/1/2026 - 9/30/2031	$2,164,998	$2,164,998	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deborah Johnson, Greggory Ervin , Tesdey Melaku/Information Technology Clinical Informatics
IT2	Capital	Product or Service: Bio-Medical Device (BMDI) Middleware	Masimo America, Inc	12/4/2026 – 12/3/2031	$1,927,650	$1,927,650	Request for Proposals (Low Price/Tech Accept)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Peng Lee/Information Technology
IT3	Expense	Mod#1 Adding funds Cisco Enterprise Agreement License, Subscription, Maintenance and Support Reconciliation and Co-Term Alignment	Netsync Network Solutions, Inc.	6/30/2025 - 6/29/2030	$973,049	$19,462,322	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Darren Jones / Jeff Dean/Information Technology

IT4	Expense	IT Consultants for Project Align	Revuud Inc	11/18/2026 – 4/30/2028	$1,948,477	$1,948,477	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Greggory Ervin/Michele Davis/Brian Ramirez/Mia Smith/Information Technology
IT5	Capital	Camera, Badge Reader and Server Upgrades with five years of Warranty and Support	Siemens Industry, Inc.	11/20/2026 – 11/19/2031	$1,499,914	$1,499,914	GPO Purchase	Yes	William Davis/Ryan Humphries /Information Technology
				Hospital Operations					
O1	Expense	Dallas Area Rapid Transit (DART) for the 2027 DART Employee Annual Transit Pass	Dallas Area Rapid Transit (DART)	1/1/2027 – 12/31/2027	$515,970	$515,970	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tawana McCullough/ Office of Talent Management/ Total Rewards

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: Mod # 1 Funding request Sushi Revenue Contract	
Business Owner: Eric Walker	Business Owner Dept: Nutrition Services	Contract Number: PONCS-22214-A3
Vendor/Supplier: Advanced Fresh Concepts Basis of Original Contract Award Request for Proposals (Best Value) Basis of this Modification Non-Sole Source Modification	Original Contract (07/01/2023)	($199,000)
	Prior Board of Manager Approvals Initial (02/26/2025)	($701,000)
Revenue, Expense or Capital: Revenue	Action(s) Since Last BOM Approval Action# 1 (02/26/2025)	($95,000)
	Board Approval Amount Modification# 1	($505,000)
Original Start Date: 7/1/2023 Current Expiration: 6/30/2028 Mod Start Date: 11/18/2026 Expiration after this Mod: 6/30/2028	New Total Contract Amount:	($1,500,000)

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Submitted By (Division VP): Eric Walker, Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification with Advanced Fresh Concepts Mod # 1 Funding request Sushi revenue contract.

Background

This contract was awarded through an RFP process for sushi services. The vendor prepares and sells sushi directly in the cafeteria and pays Parkland 25% of its sales. Sales have been higher than expected, resulting in the need for additional funds to cover the vendor's share of the sales revenue. Additional funding is needed to support the increased sales and cover the remaining contract term through June 2028.

Fair and Reasonable Price Determination
This contract represents financial gain for Parkland by providing 25% of the overall sushi sales. Anticipated revenue will yield $168,000 to Parkland based on the current funding request of $505,000.

Financial Forecast

Current Approved Contract Amount	FY2026	FY2027	FY2028	Total
($995,000)	($38,848)	($233,076)	($233,076)	($1,500,000)

Document Contact/Author:	Latarsha Hawkins

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: # 4 Adding funds for six-month extension Main Campus Grounds Maintenance	
Business Owner: Roderick Stephens	Business Owner Dept: Engineering Services	Contract Number: PONCS-19029 A11
Vendor/Supplier: Bare Roots Landscape Design, Inc. Basis of Original Contract Award Request for Proposals (Best Value) Basis of this Modification Non-Sole Source Modification	Original Contract BOM (1/26/2021) Prior Board of Manager Approvals Modification #1 (7/6/2022) Modification #2 (4/22/2026) Modification #3 (9/23/2026)	$3,823,062 $198,375 $570,000 $132,000
Revenue, Expense or Capital: Expense	Action totaling less than $100,000 Board Approval Amount Modification# 4	$91,656 $450,000
Original Start Date: 3/15/2021 Current Expiration: 11/30/2026 Mod Start Date: 11/19/2026 Expiration after this Mod: 5/31/2027	New Total Contract Amount:	$5,265,093

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Lance Mendiola, Vice President of Construction, Facilities, Real Estate, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this modification with Bare Roots Landscape Design, Inc to add funds for a six-month extension to the Main Campus Grounds Maintenance contract.

Background
This contract provides landscaping and grounds maintenance service for the main campus. In addition to scheduled mowing, edging, fertilizer and pesticide applications, contractors maintain irrigation systems, trims trees, and provides inclement-weather services.

Additional funds are needed to allow time to resolicit services for a new contract.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. Bare Roots Landscape Design, Inc. was the highest technically rated and lowest cost of the seven proposals originally received.

Financial Forecast

Current Approved Contract Amount	FY2027	Total
$4,815,093	$450,000	$5,265,093

Document Contact/Author:	Steve Adrian

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** Coffee equipment, services and supplies	
Business Owner: Pamela Bryant	**Business Owner Dept:** Multiple Locations	**Contract Number:** PONCS-24862
Vendor/Supplier/Contractor: Community Coffee Company LLC	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2027 – 12/31/2029	$323,218
Out Years:	2 Year(s)	+$215,478
Total:	1/1/2027 – 12/31/2031	$538,696

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Pam Bryant, Senior Vice President, Chief Supply Chain Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Community Coffee Company for Coffee equipment, services and supplies.

Background
This contract provides coffee equipment, supplies, delivery, and maintenance services for Parkland office locations and is currently utilized by twenty departments. The vendor furnishes and services the coffee equipment, as well as manages scheduled deliveries of coffee and related supplies. A competitive Request for Proposal (RFP) was conducted for this agreement, and three vendors submitted responses.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Annual Price Differential**
Community Coffee	Able to service multiple locations and shows ability to resolve issues effectively		85	$0
Vendor B	Demonstrates clear service processes and execution capability Demonstrates capacity for multi-site service	Sometimes not responsive	72	$29,267
Vendor C		Locally owned, smaller operation, equipment failure during peak hours	47	$86,528

Community Coffee was the highest technically rated and lowest price.

Financial Forecast

Base Term	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Consumables	$107,739	$107,739	$107,739			$323,218
Out Years	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables				$107,739	$107,739	$215,478
Grand Totals	**$107,739**	**$107,739**	**$107,739**	**$107,739**	**$107,739**	**$538,696**

Document Contact/Author:	LaTarsha Hawkins

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** Pounce Thrombectomy System	
Business Owner: David Alexander	**Business Owner Dept:** Main Operating Room	**Contract Number:** POCP-26385
Vendor/Supplier/Contractor: Endologix LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	12/1/2026 – 11/30/2028	$500,000
Out Years:	0 Year(s)	+$0
Total:	12/1/2026 – 11/30/2028	$500,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Endologix LLC for Pounce Thrombectomy System.

Background
The Pounce Mechanical Thrombectomy system is a single use, disposal, mechanical thrombectomy device for non-surgical removal of clots from the peripheral arterial system. It allows the operator to physically remove the clot, which makes the procedure significantly faster. Compared to the current suction-based option, which typically results in 200–500 mL of blood loss. Pounce has minimal blood loss—usually around 20–30 mL.

Pounce is intended for cases of acute limb ischemia or visceral ischemia and is not a replacement for the current system. Instead, it serves as an endovascular, less invasive alternative treatment to an open surgical thrombectomy.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is consistent with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2027	FY2028	Totals
Expenses / Consumables	$250,000	$250,000	$500,000

Sole Source Justification
The Pounce system is the only fully mechanical, basket-style thrombectomy device that removes thrombus without the need for aspiration, capital equipment, or thrombolytic drugs. This design allows for rapid clot extraction with minimal blood loss (20–30 mL) compared to suction-based systems, which typically result in 200–500 mL of blood loss. Losing less blood during a procedure is significant because it keeps the patient safer and more stable.

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: #1 Add Funds for Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services	
Business Owner: Shannan Bradley, Alissa Tran, Pamela Bryant	Business Owner Dept: Care Management, Hospital at Home, Supply Chain	Contract Number: POCS-18177 A10
Vendor/Supplier: One Source Medical Solutions Basis of Original Contract Award Request for Proposals (Best Value) Basis of this Modification Non-Sole Source Modification	Original Contract (Deviation signed 12/12/2018, BOM Date 1/29/2019)	$19,000,000
Revenue, Expense or Capital: Expense	Action(s) Since Last BOM Approval Action # 1 (10/02/2023) Action # 2 (02/25/2025) Action # 3 (10/2/2026) Board Approval Amount Modification #1	$16,575 $15,000 $30,523 $295,212
Original Start Date: 12/14/2018 Current Expiration: 12/13/2026 Mod Start Date: 11/18/2026 Expiration after this Mod: 12/13/2026	New Total Contract Amount:	$19,357,310

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation

Approve this contract with One Source Medical Solutions Inc. modification to Add Funds for Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services.

Background

This contract provides Durable Medical Equipment (DME) Prosthetic Devices, Prosthetics, Orthotics, and Supplies (POS) services, which includes wheelchairs, walkers, canes, oxygen, and related supplies, to support safe patient discharge, continuity of care, and reduce patient length of stay to support the Care Management Department and the Hospital at Home Department.

The original contract amount was $19,000,000 and was approved by Board at the time of award. There have been funds added to this contract that did not meet the board approval threshold which included adding the Hospital at Home program for these services. Based on projected utilization through the current contract expiration date, an additional $295,212 is needed to ensure sufficient funding remains available through the expiration date of the contract for ongoing DME needs. The Request for Proposal (RFP) process has been completed, and a new agreement with the incumbent vendor was approved by the Board on October 28, 2026. The new contract will become effective on December 14, 2026, at which time it will replace the existing agreement.

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Fair and Reasonable Price Determination

Pricing was negotiated based on market rates at the time of origination. The pricing was identified in the original approved agreement and has not changed.

Financial Forecast

Current Contract Amount	FY2027	Total
$19,062,098	$295,212	$19,357,310

Document Contact/Author:	Tracy Hayford

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: #2 New Streck Laboratories annual quote for Cell-Free DNA (cfDNA) blood collection tubes (BCT)	
Business Owner: Tim Lenz	Business Owner Dept: Chemistry Lab	Contract Number: PO 10378
Vendor/Supplier: Streck Laboratories Basis of Original Contract Award Sole Source Basis of this Modification Sole Source Modification	Prior Board of Manager Approvals Initial (12/18/2024) Modification #1 (12/17/2025)	 $400,000 $400,000
Revenue, Expense or Capital: Expense	Board Approval Amount Modification# 2	 $900,000
Original Start Date: 1/1/2024 Current Expiration: 12/31/2026 Mod Start Date: 1/1/2027 Expiration after this Mod: 12/31/2030	New Total Contract Amount:	$1,700,000

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Enrique Gallegos, Senior Vice President & Assoc Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation

Approve this contract modification with Streck Laboratories for the new annual quote for Cell-Free DNA (cfDNA) blood collection tubes (BCT).

Background

This contract provides for the purchase of blood collection tubes from Streck Laboratories for use with Parkland's Vanadis testing platform within the Chemistry Laboratory. Pricing for these products is provided through an annual quotation from Streck. Efforts were made to transition these purchases to a formal purchase agreement; however, Streck does not offer purchase agreements for these products. As a result, this request is being submitted as a three-year funding approval, with purchases supported by annual quotes throughout the term.

Fair and Reasonable Price Determination

Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that Parkland's pricing falls between the 25th percentile and the median among other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Approved Contract Amount	FY2027	FY2028	FY2029	FY2030	Total
$800,000	$225,000	$300,000	$300,000	$75,000	$1,700,000

Sole Source Justification

The compatibility of equipment, accessories, or replacement parts is the paramount consideration, and there is no assurance that other supplies will perform the same function, including additions or modifications to existing systems, software, licenses, maintenance, etc. Specimen tubes are designed specifically for testing on the Vanadis cfDNA Platform, and no other tube can be used.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: #1 adding funds for kidney transplant living donor services	
Business Owner: Kavita Devairakkam	Business Owner Dept: Transplant Services	Contract Number: POCS-22219
Vendor/Supplier: The University of Texas Southwestern Medical Center Basis of Original Contract Award Interlocal agreement Basis of this Modification Contract Extension without Competition	Original Contract (3/1/2023) Board Approval Amount Modification# 1	$190,000 $200,000
Revenue, Expense or Capital: Expense		
Original Start Date: 3/1/2023 Current Expiration: No expiration Mod Start Date: 3/1/2023 Expiration after this Mod: No expiration	New Total Contract Amount:	$390,000

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification with The University of Texas Southwestern Medical Center to adding funds for kidney transplant living donor services.

Background
This is a contract for services that support a living donor of a kidney. These services are essential for the health and well-being of the donor. This is an interlocal agreement with UTSW as a sole source provider based on the integrated care of both the donor and recipient as well as the first refusal rights provision in the UTSW/Parkland MSA. This agreement is needing additional funds to continue based on the current utilization of these services. It was decided by the then business owners to keep this contract outside the MSA.

Fair and Reasonable Price Determination
The pricing was determined to be reasonable based on CMS reimbursable standards and current MSA negotiated rates for similar services.

Financial Forecast

Current Contract Amount	FY2027	Total
$190,000	$200,000	$390,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an interlocal agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is The University of Texas Southwestern Medical Center.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: #3 Adding funds and one year extension Biotel Emergency Medical Services	
Business Owner: Melody Gardner and Courtney Edwards	Business Owner Dept: Biotel Department	Contract Number: POCS-19839 A5
Vendor/Supplier: The University of Texas Southwestern Medical Center	Last Board Approval (2/25/2026)	$583,714
Basis of Original Contract Award Interlocal agreement Basis of this Modification Contract Extension without Competition	Modification #1 (10/1/2024) Modification #2 (2/25/2026)	$7,200 $160
Revenue, Expense or Capital: Expense	This Modification# 3	$124,260
Original Start Date: 12/1/2016 Current Expiration: 9/30/2026 Mod Start Date: 11/18/2026 Expiration after this Mod: 9/30/2027	New Total Contract Amount:	$715,334

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Dawn Marchetto, Senior Vice President Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with The University of Texas Southwestern Medical Center modification for Adding funds and one year extension Biotel Emergency Medical Services.

Background
This contract is for Biotel subcontracted services. Parkland provides Biotel services to multiple EMS agencies. Part of those Biotel services (e.g., medical direction) is provided by the University of Texas Southwestern Medical Center. This expense is offset by the revenue Parkland receives from those EMS agencies. These Biotel services are provided by Parkland's Emergency Services Department's Biotel Team. This modification extends the term of the underlying contract with the University of Texas Southwestern Medical Center by another year. This contract includes gap language which covers services from October 1 to date of signature after Board approval.

Fair and Reasonable Price Determination
Amounts are determined to be fair and reasonable based on historical pricing.

Financial Forecast

Current Board Approved Contract Amount	FY2026	FY2027	Total
$583,714	$7,360	$124,260	$715,334

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an interlocal agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is The University of Texas Southwestern Medical Center.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: Phlebotomy Training to UTSW (Revenue)	
Business Owner: Stephanie Nobles	Business Owner Dept: Phlebotomy Services	Contract Number: POCS-19735 A4
Vendor/Supplier: The University of Texas Southwestern Medical Center Basis of Original Contract Award N/A-Revenue Basis of this Modification Contract Extension without Competition	Last Board of Manager Approval (7/25/2023) This Includes: Original ($60,000) Amendment 1 ($60,000) Amendment 2 ($60,000) Amendment 3 ($60,000) Amendment 4 ($62,400) Amendment 5 ($124,800)	($427,200)
Revenue, Expense or Capital: Revenue	Action(s) Totaling Less Than $100,000 Since Last BOM Approval Action# 1 (8/1/2025-10/1/2026)	($93,600)
	This Board Approval Amount Request	($130,000)
Original Start Date: 8/1/2018 Current Expiration: 9/30/2026 Mod Start Date: 10/1/2026 Expiration after this Mod: 9/30/2028	New Total Contract Amount:	($650,800)

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification to extend phlebotomy training (revenue) and associated price increase.

Background
This is a revenue contract where District provides phlebotomy training to the University of Texas Southwestern Medical Center students.

Fair and Reasonable Price Determination
Business partner determined the amount to be fair based on historical amounts.

Financial Forecast

Current Board Approved Contract Amount	FY2025	FY2026	FY2027	FY2028	Total
($427,200)	($13,371)	($80,229)	($70,000)	($70,000)	($650,800)

Contract Extension without Competition Justification
This is a contract between governmental entities and is exempt from competition.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** uPerform Integrations for ServiceNow	
Business Owner: Deborah Johnson Greggory Ervin Tesdey Melaku	**Business Owner Dept:** Information Technology Clinical Informatics	**Contract Number:** POIT-26833
Vendor/Supplier/Contractor: Ancile Solutions, Inc. dba uPerform	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Sole Source

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	12/1/2026 – 9/30/2031	$2,164,998
Out Years:	0 Year(s)	+$0
Total:	12/1/2026 – 9/30/2031	$2,164,998

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for uPerform Integrations for ServiceNow.

Background
This contract provides uPerform Cloud Subscription for 22,020 Users, uPerform Cloud Subscription Community Connect Users for 250 Users, software licenses and related services to support Project Align, Parkland's enterprise Epic implementation initiative. uPerform will be used to develop, manage, and deliver Epic training materials, simulations, assessments, job aids, and workflow support resources that promote workforce readiness, user adoption, and standardized workflows. In addition, uPerform's integration capabilities with ServiceNow enable employees and support teams to access approved learning content directly within existing support workflows, improving self-service capabilities, increasing knowledge accessibility, and supporting operational efficiency across the organization.

Fair and Reasonable Price Determination
A fair and reasonable price was determined based on uPerform's ability to support Epic training, knowledge management, and user adoption requirements for Project Align. The solution provides specialized training and ServiceNow integration capabilities that support implementation readiness, workforce efficiency, and long-term organizational value.

Parkland requested independent pricing benchmarking from Gartner for this procurement; however, Gartner confirmed that it does not maintain sufficient data points for this specific vendor to conduct a meaningful pricing comparison. Therefore, independent benchmarking could not be completed for this purchase.

Financial Forecast

Base Term	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Consumables	$422,114	$404,370	$424,588	$445,818	$468,108	$2,164,998

Sole Source Justification

This vendor is a sole source due to its ability to sit on top of Epic and provide screen by screen how to use functionality. The Role based group filtering is based on Epic roles assigned to users. It provides custom template design, uPerform Editor on author machines, full author training, and full content creation: tip sheets, simulations, and asynchronous courses. This will be used by our Informatics department to not only help with Project Align but to make all go lives after able to train faster with better results and less classroom needs. This allows those that use Epic to get the training in Epic and not an outside source.

Document Drafted by:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** Bio-Medical Device (BMDI) Middleware	
Business Owner: Peng Lee	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-25441
Vendor/Supplier/Contractor: Masimo America, Inc.	**Source Selection Methodology:** Request for Proposals (Low Price/Tech Accept)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	12/4/2026 – 12/3/2029	$1,672,650
Out Years:	2 Year(s)	+$255,000
Total:	12/4/2026 – 12/3/2031	$1,927,650

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Masimo America, Inc. for Bio-Medical Device (BMDI) Middleware.

Background
This request supports the replacement of Parkland's existing Cerner CareAware medical device integration platform, which was implemented during the NPH go-live in 2015 and serves as the critical interface between patient monitoring devices and Epic. The proposed solution, pending award to Masimo America under the 2025 RFP, will replace a manufacturer-discontinued platform that has reached end of support. CareAware currently automates the collection and transfer of patient vital signs from medical devices into the electronic medical record (EMR), reducing manual documentation and improving data accuracy. Because the current platform is no longer supported, replacement parts are unavailable and new device integrations are no longer being developed. Without a system replacement, Parkland will increasingly face an inability to repair failed hardware and integrate new patient monitoring technologies. Over time, clinical staff would be required to manually enter patient vital signs into Epic, slowing workflows, increasing administrative burden, and elevating the risk of documentation errors. This is fundamentally an operational sustainability and patient care continuity initiative, ensuring Parkland maintains reliable, automated medical device integration capabilities across the enterprise while supporting future clinical technology requirements.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Masimo America, Inc.	Excellent References, dedicated Project Manager, provides practical exercises including simulated failures, and maintains a library of over 1,000 device drivers.	Linux not currently supported.	72	-$719,376
Vendor B	Good References.	Does not meet several requirements including no PoE (Power over Ethernet), no built-in battery, does not support Welch Allen devices, and uses Oracle Linux rather than Red Hat Linux.	65.3	

Masimo America, Inc. was the highest technically rated and the lowest price.

Financial Forecast

Base Term	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Consumables	$169,000					$169,000
Maintenance		$127,500	$127,500			$255,000
Equipment / Licenses	$1,248,650					$1,248,650
Totals	$1,417,650	$127,500	$127,500			$1,672,650
Out Years	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Maintenance				$127,500	$127,500	$255,000
Grand Totals	**$1,417,650**	**$127,500**	**$127,500**	**$127,500**	**$127,500**	**$1,927,650**

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	Modification: # 1 Add funds for Cisco Enterprise Agreement License, Subscription, Maintenance and Support Reconciliation and Co-Term Alignment.	
Business Owner: Darren Jones / Jeff Dean	Business Owner Dept: Information Technology	Contract Number: POIT-25251
Vendor/Supplier: Netsync Network Solutions, Inc. Basis of Original Contract Award DIR Purchase Basis of this Modification Non-Sole Source Modification	Original Contract (6/30/2025)	$18,471,382
	Action(s) Since Last BOM Approval Action# 1 (10/1/2025)	$17,891
Revenue, Expense or Capital: Expense	Board Approval Amount Modification# 1	$973,049
Original Start Date: 6/30/2025 Current Expiration: 6/29/2030 Mod Start Date: 11/19/2026 Expiration after this Mod: 6/29/2030	New Total Contract Amount:	$19,462,322

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation

Approve this contract modification with Netsync Network Solutions, Inc. to Add funds for Cisco Enterprise Agreement License, Subscription, Maintenance and Support Reconciliation and Co-Term Alignment.

Background

This purchase provides the additional Cisco licensing of 12,362, hardware maintenance, software maintenance, and technical support necessary to align Parkland's existing Cisco Enterprise Agreement with current infrastructure and usage requirements. The agreement includes Cisco Data Center, Enterprise and Flex Enterprise Agreements, Webex Audio Edge, ISE and ACI subscriptions, and Smart Net maintenance and support services. These products and services support Parkland's enterprise network infrastructure, which provides critical data, voice, video, and security services across the organization. Continued maintenance, software updates, hardware support, and technical support are essential to maintaining reliable and secure network operations. This purchase ensures appropriate licensing and support coverage for the entire Parkland enterprise, including hospitals, clinics, and administrative locations, helping to prevent service disruptions that could adversely impact patient care and business operations.

Fair and Reasonable Price Determination

The DIR contract and pricing was obtained in a solicitation process performed by the State of Texas. Market research conducted through Staritas shows that Parkland price is within range for other facilities. Staritas is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Approved Contract Amount	FY2027	FY2028	FY2029	FY2030	Total
$18,489,273	$287,724	$228,745	$228,290	$228,290	$19,462,322

Document Contact/Author:	Farrah Smith

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** IT Consultants for Project Align	
Business Owner: Greggory Ervin Michele Davis Brian Ramirez Mia Smith	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-26877
Vendor/Supplier/Contractor: Revuud Inc	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Sole Source

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	11/18/2026 – 4/30/2028	$1,948,477
Out Years:	0 Year(s)	+$0
Total:	11/18/2026 – 4/30/2028	$1,948,477

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation
Approve this contract with Revuud Inc for IT Consultants for Project Align.

Background
This contract is for services for 8 Revuud consultants. Revuud serves as the sourcing platform for Epic-certified healthcare IT professionals with specialized certifications and demonstrated experience in the specific Epic applications and workstreams required for Project Align. The requested resources possess unique Epic certifications, implementation experience, operational knowledge, and application-specific expertise necessary to support critical Project Align objectives, including Epic Foundation adoption, workflow standardization, application build, optimization, testing, organizational readiness, analytics alignment, and go-live support. Replacement of these resources through a new competitive procurement would result in significant project delays, loss of project knowledge, increased onboarding and training requirements, and potential disruption to Project Align implementation timelines and operational readiness activities. Continuity of these specialized resources is essential to maintaining project momentum, achieving implementation milestones, and supporting Parkland's enterprise-wide transformation strategy.

Fair and Reasonable Price Determination
The rate(s) for this contract were negotiated under the Master Agreement dated July 16, 2023, reviewed by internal resources and were determined to be fair and reasonable based on market rates for comparable Epic-certified consulting services.

Financial Forecast

Base Term	FY2027	FY2028	Totals
Expenses	$756,202	$1,192,275	$1,948,477

Sole Source Justification
Consultants obtained via Engagement Agreement under the ReVuud, Inc. contract. Specialized, Epic-certified consultants are required to support Project Align initiatives. These resources provide critical application expertise and project continuity necessary to meet implementation timelines and operational objectives. Replacing these consultants would result in project delays, increased onboarding efforts, and disruption to key project activities. Pricing has been determined to be fair and reasonable based on market rates for comparable Epic consulting services.

Document Drafted By:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** Camera, Badge Reader and Server Upgrades with five years of Warranty and Support	
Business Owner: William Davis / Ryan Humphries	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-26921
Vendor/Supplier/Contractor: Siemens Industry, Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	11/20/2026 – 11/19/2031	$1,499,914
Out Years:	0 Year(s)	+$0
Total:	11/20/2026 – 11/19/2031	$1,499,914

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Siemens Industry, Inc for Camera, Badge Reader and Server Upgrades with five years of Warranty and Support.

Background
This contract is for the procurement of physical security infrastructure, including cameras, badge readers, access control panels and controllers, servers, and other associated system components, together with five (5) years of warranty coverage and technical support services. The equipment and services are needed to replace and modernize aging infrastructure, improve system reliability and performance, maintain system compatibility and manufacturer support, and ensure the continued operation of critical access control and video surveillance capabilities. These products and services will support the organization's physical security and safety operations across its facilities by enhancing the protection of patients, staff, visitors, and assets while maintaining a secure operating environment. This procurement is part of an ongoing lifecycle replacement strategy to systematically replace aging physical security infrastructure. The remaining eight (8) sections will continue in service and are planned for replacement in subsequent years as part of the lifecycle replacement strategy.

Fair and Reasonable Price Determination

The GPO contract and associated pricing were established through a competitive solicitation process conducted by General Services Administration (GSA). GSA is a federal government agency approved in accordance with Texas local government code 271.103. Parkland obtained additional market research through Staritas. Parkland utilized its contracted Staritas benchmarking service for independent pricing validation; however, Staritas was unable to provide the requested benchmark because sufficient comparable market data was not available in its database.

Financial Forecast

Base Term	FY2027
Equipment/Materials	$1,155,318
Warranty	$8,392
Labor	$336,204
Totals	$1,499,914

Document Contact/Author:	Farrah Smith

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 18, 2026	**Product or Service:** Dallas Area Rapid Transit (DART) for the 2027 DART Employee Annual Transit Pass	
Business Owner: Tawana McCullough	**Business Owner Dept:** Office of Talent Management/ Total Rewards	**Contract Number:** HR-27009
Vendor/Supplier/Contractor: Dallas Area Rapid Transit (DART)	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Prices Established by Law or Regulation

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2027 – 12/31/2027	$515,970
Out Years:	0 Year(s)	+$0
Total:	1/1/2027 – 12/31/2027	$515,970

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract with Dallas Area Rapid Transit (DART) for the 2027 DART Employee Annual Transit Pass.

Background
Parkland offers the DART Annual Pass Program as an employee benefit and retention incentive. Depending on the pass type selected, the program provides unlimited access to local and express bus service, DART Light Rail, the Denton County Transportation Authority (DCTA) A-train, and the Trinity Railway Express (TRE). Parkland employees have participated in and benefited from this program for more than fifteen years. Funding for the program has been included as a budgeted expense for FY2027.

Fair and Reasonable Price Determination
All employees participating in the Corporate Pass Program are subject to a fixed, non-negotiable rate established by DART's Board of Directors.

Pass Type	Count	Price	Subtotal
Local	482	$945.00	$455,490.00
Regional	42	$1,440.00	$60,480.00

Salary Range	Employee Cost	Parkland Cost	Total Engagement
< $50K	$143,842.50	$130,882.50	$274,725
$50K - $80K	$83,974.50	29,200.50	$113,175
>$80K	$128,070.00	-	$128,070

Financial Forecast

Base Term	FY2027	FY2028	Totals
Totals	$386,978	$128,993	$515,970

Sole Source Justification
The acquisition of public transportation services is being made through a governmental entity that serves as the sole provider of such services within its designated service area, with no comparable competitive alternatives available. This agreement is structured as an interlocal contract between local governmental entities and political subdivisions of the State of Texas. The selected provider, Dallas Area Rapid Transit (DART), is the exclusive regional transit authority authorized to provide these public transportation services, including bus, light rail, and commuter rail access within its service area. Accordingly, DART is the only source capable of furnishing the transportation services required under this agreement.

Document Contact/Author:	Terence Durham

CONTRACT RESOLUTION
Board of Managers
November 18, 2026

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Revenue	Mod # 1 Funding request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2028	($505,000)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#4 Adding funds for six-month extension Main Campus Grounds Maintenance	Bare Roots Landscape Design, Inc.	3/15/2021 - 5/31/2027	$450,000	Expense
			Expense	Coffee Equipment, Services and Supplies	Community Coffee Company LLC	1/1/2027 - 12/31/2031	$538,696	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Pounce Thrombectomy System	Endologix LLC	12/1/2026 - 11/30/2028	$500,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#1 Add Funds for Durable Medical Equipment Prosthetic Devices, Prosthetics, Orthotics, and Supplies Services	One Source Medical Solutions	12/14/2018 –12/13/2026	$295,212	Yes
			Expense	Mod#2 New Streck Laboratories annual quote for Cell-Free DNA (cfDNA) blood collection tubes (BCT)	Streck Laboratories Inc	12/1/2026 – 12/30/2030	$900,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#1 adding funds for kidney transplant living donor services	The University of Texas Southwestern Medical Center	3/1/2023 - No expiration	$200,000	Yes
			Expense	Mod#3 Adding funds and one year extension Biotel Emergency Medical Services	The University of Texas Southwestern Medical Center	12/1/2016-9/30/2027	$124,260	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Revenue	Mod#4 Phlebotomy Training to UTSW (Revenue)	The University of Texas Southwestern Medical Center	6/1/2018-9/30/2028	($130,000)	N/A-Revenue
			Expense	uPerform Integrations for ServiceNow	Ancile Solutions, Inc. dba uPerform	12/1/2026 - 9/30/2031	$2,164,998	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Product or Service: Bio-Medical Device (BMDI) Middleware	Masimo America, Inc	12/4/2026 – 12/3/2031	$1,927,650	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#1 Adding funds Cisco Enterprise Agreement License, Subscription, Maintenance and Support Reconciliation and Co-Term Alignment	Netsync Network Solutions, Inc.	6/30/2025 - 6/29/2030	$973,049	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	IT Consultants for Project Align	Revuud Inc	11/18/2026 – 4/30/2028	$1,948,477	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Camera, Badge Reader and Server Upgrades with five years of Warranty and Support	Siemens Industry, Inc.	11/20/2026 – 11/19/2031	$1,499,914	Yes
			Expense	Dallas Area Rapid Transit (DART) for the 2027 DART Employee Annual Transit Pass	Dallas Area Rapid Transit (DART)	1/1/2027 – 12/31/2027	$515,970	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 18th of November 2026.

_____
Vincent Hall
Chair

_____
Brad Nitschke, JD
Assistant Secretary

Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Miriam Sharma, RN	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____
Jeff Tillotson, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding the Operating Funds Investment Policy 8311104

Fiscal 8311-1-04 Investment Policy – Operating Funds

Requirements regarding this document are found in:

- The Texas Health & Safety Code 281.049

Background:

- Last published 12/23/25 (1-year approval period).

Revisions:

- Add a space that was missing in the second bullet of page 9

Approvals:

- Keri Disney-Story, SVP Finance
- Travis Smith, Chief Financial Officer
- Board Budget, Finance & Infrastructure Committee (scheduled 11/17/26)
- Board of Managers (scheduled 11/18/26)

Investment Policy	8311-1-04	Published: ~~12/23/25~~08/07/2026
Fiscal		Page 1 of 15

PURPOSE:

It is the policy of the Dallas County Hospital District (the District), d/b/a Parkland Health, to invest all available hospital operating and bond funds and related reserves in a manner that provides maximum security and the best commensurate yield while meeting the daily cash flow demands of the District and conforming to the legal and administrative guidelines set forth herein. Parkland Community Health Plan, Inc. (PCHP) funds are covered by this Policy, but are managed as separately invested assets.

The purpose of this Investment Policy is to comply with Chapter 2256 of the Texas Government Code (Public Funds Investment Act), which requires each subject entity to adopt a written policy regarding the investment of its funds and funds under its control. The Investment Policy addresses the methods, procedures and practices that must be exercised to ensure effective and judicious fiscal management of the District's funds.

SCOPE:

All Parkland Workforce members.

POLICY:

1. Investment of the funds covered by this Policy shall be governed by the following investment objectives, in order of priority.

   A. Safety: Safety of principal is the primary objective of the Investment Policy. Investment of the District's funds shall be undertaken in a manner that seeks to ensure the preservation of capital for the overall portfolio. To attain this objective, investment in only high-quality securities and diversification are required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

B. Liquidity: The District's investment portfolio shall remain sufficiently liquid to enable the District to meet all operating requirements that might be reasonably anticipated while also seeking maximum yield.

C. Yield: The District's investment portfolio shall be designed with the objective of attaining the best yield, throughout budgetary and economic cycles, commensurate with the District's investment risk constraints and the cash flow characteristics of the portfolio.

2. Investment Officers

A. The District's Board of Managers shall designate by resolution all officers and employees responsible for, and authorized to, manage and invest funds controlled by the District (Investment Officers). The Investment Officers shall be the individuals primarily responsible for investment activity under this Policy. The authority to manage the District's funds is effective until rescinded by the Board of Managers or until termination of the person's employment from the District. A minimum of two Investment Officers shall approve purchases of investment instruments.

B. Investment Officers acting in accordance with this policy and all other applicable laws, are relieved of personal responsibility and liability in the management of the investment portfolio, provided that the Investment Officer acts in accordance with the standard of prudence described below:

1) The Investment Officer does not act in violation of the ethics and conflict of interest standards contained in this policy;

2) The Investment Officer does not act with reckless disregard, fraud, or intentional misconduct; and

3) Deviations from expectations are reported in a timely fashion to the Board of Managers and appropriate action is taken to control adverse developments.

4) The Board of Managers, at its discretion, may designate an SEC-registered Investment Advisor i which meets industry standards in order to manage all, or a portion of, the District's invested funds in accordance with this Policy.

3. Investment Training

A. Investment Officers are required to attend at least one training session, provided by an independent source, within twelve months of assuming investment-related duties under this Policy. Such training must include education in investment controls, security risks, strategy risks, market risks, diversification, and compliance with the Public Funds Investment Act. After the initial training session, each Investment Officer is required to receive not less than ten hours of related instruction at least once during a two-year period beginning with the first day of the fiscal year and consists of the next two fiscal years after this date. Current approved training providers are:

1) Government Treasurers' Organization of Texas (GTOT).
2) Government Finance Officer's Assoc. of Texas (GFOAT).
3) Center for Public Management, Univ. of North Texas (UNT).
4) Texas Municipal League (TML).
5) Virtual Learning Concepts (web-based).
6) TexPool Academy Online.
7) Texas State University (web-based).
8) Hilltop Securities, Inc.
9) North Central Texas Council of Governments (NCTCOG)

B. Additional training providers may be approved by the Board of Managers and included in the Investment Policy at the next review.

4. Prudence

A. The standard of prudence to be applied by Investment Officers shall be the "prudent investor" rule. This rule states that "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived".

B. In determining whether an Investment Officer has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration the investment of all funds over which the official had responsibility rather than consideration as to the prudence of a single investment.

5. Ethics and Conflicts of Interest

A. Investment Officers involved in the investment process are to refrain from personal business activity that could conflict with proper execution of the investment process, or which could impair their ability to make impartial investment decisions.

B. Investment Officers must file a disclosure statement with the Texas Ethics Commission and the District's Board of Managers if:

1) The Investment Officer has a personal business relationship with a business organization offering to engage in an investment transaction with the District; or

2) The Investment Officer is related within the second degree by affinity or consanguinity (Immediate Family Member), as determined under Chapter 573 of the Texas Government Code (see attachment), to an individual seeking to transact investment business with the District.

C. An Investment Officer has a personal business relationship with a business organization if:

1) The Investment Officer or, their Immediate Family Member, owns 5 percent or more of the voting stock or shares of the business organization or owns $5,000 or more of the fair market value of the business organization;

2) Funds received by the Investment Officer or their Immediate Family Member, from the business organization exceed 5 percent of his/her gross income for the previous year;

3) The Investment Officer, or their Immediate Family Member is, or has been within the last year, an employee, director or officer of the business organization; or

4) The Investment Officer or their Immediate Family Member has acquired from the business organization, during the previous year, investments with a book value of $2,500 or more for his/her personal account.

6. Authorized Investments

A. District funds governed by this Policy may be invested in the instruments described below, all of which are authorized by the Public Funds Investment Act. Investment of District funds in any instrument or security not authorized for investment under the Public Funds Investment Act is prohibited.

B. An investment that requires a minimum rating under this section does not qualify as an authorized investment during the period the investment does not have the minimum rating. The District (and Investment Officer) shall take all prudent measures consistent with this Policy to liquidate an investment that does not have the minimum rating.

C. Authorized:

1) Obligations, including letters of credit, of the United States of its agencies and instrumentalities.

2) Direct obligations of the State of Texas or its agencies and instrumentalities.

3) Other obligations, the principal and interest of which are unconditionally guaranteed or insured by or backed by the full faith and credit of the State of Texas or the United States or their respective agencies or instrumentalities.

4) Obligations of states, agencies, counties, cities, and other political subdivisions of any state having been rated as to investment quality by a nationally recognized investment rating firm and having received a rating of not less than A or its equivalent.

5) Fully collateralized Certificates of Deposit issued by state or national banks domiciled in this state that are:

a) guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC), or its successor; or

b) secured by authorized investments described in 1 – 4 above (which are intended to include all direct federal agency or instrumentality issued mortgage-backed securities) that have a market value of not less than 102% of the principal amount, plus accrued interest, of the certificates, or in any other manner and amount provided by law for deposits of public entities.

6) Fully collateralized repurchase agreements, provided the District has on file a signed Master Repurchase Agreement which details eligible collateral, collateralization ratios, standards for collateral custody and control, collateral valuation, and conditions for agreement termination and also provided that the repurchase agreement:

   a) has a defined termination date;

   b) is secured by obligations of the United States or its agencies and instrumentalities that have a market value of not less than the principal amount, plus accrued interest, of the repurchase agreement;

   c) requires the securities being purchased by the District to be assigned to the District, held in the District's name, and deposited at the time of the investment is made with the District's custodian or a third-party selected and approved by the District; and

   d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this state.

7) Domestic commercial paper with a stated maturity of 270 days or less which is rated not less than A-1, P-1, or an equivalent rating by two nationally recognized rating agencies.

8) No-load money market mutual funds that are registered with and regulated by the Securities and Exchange Commission that:

   a) have a dollar-weighted average stated maturity of 60 days or fewer;

   b) seek to maintain a stable net asset value of $1 per share; and

c) have provided the District with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940.

d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

9) The Public Funds Investment Act restricts investment in any one mutual fund in an amount that exceeds 10 percent of the total assets of the mutual fund.

10) Local Government Investment Pools created under the Interlocal Cooperation Act of Texas and which conform to the requirements set forth in Section 2256.016 of the Public Funds Investment Act that:

a) have a dollar-weighted average stated maturity of 60 days or fewer;

b) seek to maintain a stable net asset value of $1 per share; and

c) have provided the District with a prospectus and other information as appropriate; and

d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

D. Not Authorized:

1) Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal.

2) Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest.

3) Collateralized mortgage obligations.

4) Short sales, margin purchases, or leverage in the portfolio.

5) Option or futures contracts, commodities, or direct real estate investments.

6) Corporate bonds, convertible bonds, or equity shares.

7) Obligations of any foreign banks or other entities issued outside of the United States.

7. Investment Selection

A. It is the policy of the District to require competitive bidding for all individual security purchases and sales except for:

1) Transactions with money market mutual funds and local government investment pools (which are deemed to be made at prevailing market rates);

2) Treasury and agency securities purchased at issue through an approved broker/dealer or financial institution; or

3) Investments purchased by a Registered Investment Advisor.

B. At least three bids or offers must be solicited and documented for all other transactions involving individual securities. In situations where the exact security being offered is not offered by other broker/dealers, offers on the closest comparable investment may be used to establish a fair market price for the security.

8. Sale of Securities

A. The District intends to hold securities to maturity. However, securities may be sold with explicit approval of the VP & Controller, Sr. VP-Finance, or the Executive VP & Chief Financial Officer for purposes of liquidity, safety, or yield enhancement. Investments managed by a Registered Investment Advisor may be sold before maturity provided the strategy adds value through issue selection, yield curve structure, convexity, and diversification in order to provide safety of principal and lower portfolio risks or if the investor requires liquidity from the portfolio.

9. Diversification and Maximum Maturities

A. The District attempts to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the District will not directly invest in:

1) Individual securities maturing more than ten (10) years from the date of purchase.

2) Individual eligible Agency MBS as defined previously herein that exhibit average life characteristics and price sensitivity that exceeds that of a five (5) year security. While each eligible mortgage pool will specify a stated final maturity equal to the last contractual payment date due on the mortgages in the pool, such mortgage pass-through pools exhibit aggregate monthly cash flows that create predictable price volatility or average life / average maturity characteristics significantly shorter than the stated final maturity of the pool. (Example: a 30-year FNMA 6.00% mortgage pool may have a "stated final maturity" of 2035 but exhibit an average maturity of only three and a half (3.5) years). Mortgage pass-through securities otherwise authorized by this section must have average life / price sensitivity characteristics less than five (5) years at the time of purchase.

3) In order to ensure the ability to meet obligations and to minimize potential liquidation losses, the dollar-weighted average maturity (WAM) of the District's pooled portfolio shall not exceed two (2) years. For the PCHP portfolio, the WAM shall not exceed 2 years. The portion of the District's pooled portfolio managed by an Investment Advisor shall not have a WAM greater than three (3) years. In addition, the individual investment portfolios of the District and PCHP will each be diversified to limit market and credit risk by observing the following limitations:

Investment Type	Maximum Portfolio Ratio	Maturity Limit	Minimum Rating
U.S. Treasuries	100% Overall	10 years	N/A
U.S. Agencies & Instrumentalities	100% Overall 40% per Issuer	10 years	AA
Municipals	10% Overall 5% per Issuer	5 years	AA
Certificates of Deposit	40% Overall	2 years	N/A
Repurchase Agreements	40% Overall 20% per Issuer	270 days	N/A
Commercial Paper	40% Overall 5% per Issuer	270 days	A1 – P1
Money Market Mutual Funds	100% Overall	N/A	AAAm
Local Government Investment Pools	100% Overall	N/A	AAAm

10. Authorized Broker Dealers

A. Any broker/dealer wishing to do business with the District must provide the following:

1) most recent audited financial statements;

2) proof of current certification by the Financial Industry Regulatory Authority (FINRA); or

3) proof of current registration with the Texas State Securities Commission;

4) completed Broker/Dealer Questionnaire;

5) resumes of designated brokers.

B. The Treasury Director reviews all submitted documents, checks backgrounds and references as may be appropriate, and presents findings and recommendations to the Investment Officers.

C. The Investment Officers, after consideration of the broker/dealer's qualifications, may propose acceptance of the application to the Board of Managers.

D. If the District has hired an Investment Advisor, the advisor shall state that it has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District's Investment Policy, except to the extent that this authorization is dependent on an analysis of the makeup of the District's entire portfolio or requires an interpretation of subjective investment standards.

E. The list of approved broker/dealers must be reviewed, no less than annually, by the Board of Managers.

11. Delivery vs. Payment

A. All marketable securities are purchased using the delivery vs. payment method. Payment for securities purchased is made only upon verification that the correct securities were received by the custodian. Payment may be made in a simultaneous transaction but may not be made before delivery of the securities occurs.

12. Safekeeping and Custody:

A. The District shall contract with a bank or banks for safekeeping of securities either owned by the District as part of its investment portfolio or held as collateral to secure demand or time deposits. Securities owned by the District shall be

held in the District's name as evidenced by safekeeping receipts of the institution holding the securities.

B. Collateral for bank deposits shall be held by a third-party custodian designated by the District and pledged to the District as evidenced by safekeeping receipts of the institution with which the collateral is deposited. Collateral may be held by the depository bank's trust department, a Federal Reserve Bank or branch of a Federal Reserve Bank, a Federal Home Loan Bank, or a third-party bank approved by the District.

13. Collateral

A. Consistent with the requirements of the Public Funds Collateral Act, the District requires full collateralization of all uninsured collected bank balances plus accrued interest, if any. In order to anticipate market changes and provide a level of security for all funds, the collateralization level will be 102% of market value of principal and accrued interest on deposits, less the amount insured by the FDIC. The Treasury Director is responsible for approving pledges, releases, and substitutions of collateral and for monitoring the market value of the pledged securities to ensure that it is adequate. Eligible collateral shall be limited to Authorized Investments A) – D) of section 6 of this Policy.

14. Strategy

A. For the Parkland and PCHP portfolios, investments are generally "laddered" to mature according to forecasted cash needs and are held to maturity. In addition, the portfolios are conservatively invested according to the following considerations listed in order of importance:

1) Suitability - All investments will be placed in appropriate instruments that are allowed by this Policy and with which the District's Investment Officers are thoroughly familiar.

2) Safety - Investments will be placed in instruments that offer low credit risk and minimal price volatility with the primary objective of preserving invested principal.

3) Liquidity - Securities will be selected to mature according to forecasted cash needs and to provide for contingencies.

4) Marketability - In order to further protect the District's assets from loss in the event that an early liquidation becomes necessary or desirable, a healthy trading market must exist for any securities maturing more than six (6) months from the purchase date.

5) Diversification - The investment portfolios will be diversified among specific issuers and investment types according to this Policy in order to minimize exposure to market and credit risk.

6) Yield - Investments will be selected which maximize return on invested principal subject to the above considerations.

7) Trading – Trading securities with the intent to profit from short-term changes in interest rates and/or security valuations is only permitted by an Investment Management Firm.

15. Portfolio Reporting and Controls

A. Not less than quarterly, the Treasury Director shall prepare a report of investment activity for presentation to the Board of Managers. This report will describe the investment position for the end of the period. The report will detail balances and changes in market and book values as well as fully accrued interest for the reporting period; state the maturity date of each investment held as of the reporting date; and state the compliance of the investment portfolio with this Investment Policy. Market values will be obtained from a reputable and independent source that is disclosed in the quarterly report. This report will be signed by the Board authorized Investment Officers.

B. In connection with the annual financial audit, a review of management controls on investments and adherence to this Policy will be performed and the results will be reported to the Board of Managers. The annual audit by the District's independent auditors will include a review of the quarterly investment reports, the results of which shall be presented to the Board of Managers.

16. Investment Advisors

A. The District may contract with an SEC-Registered Investment Advisor for purposes of managing the DCHD and PCHP investment portfolios. The firm must be registered either under the Investment Advisors Act of 1940 or with the

Texas State Securities Board. The firm is required to review this policy and confirm acceptance of its terms annually. The firm will only be accountable for the DCHD and PCHP assets in the custody accounts under its control. In accordance with the Public Funds Investment Act, the DCHD Board of Managers must approve by resolution the renewal of the investment management firm's contract every two years.

17. Investment Policy Review and Adoption

A. Not less than annually, the Board of Managers shall adopt a written instrument by resolution stating that it has reviewed the Investment Policy and that the written instrument so adopted shall record any changes made to the Policy.

DEFINITIONS:

Workforce member: An Officer, board member, employee, volunteer, member of the medical staff, contractor, vendor, trainee, or other person whose conduct, in the performance of work for Parkland, is under the direct control of Parkland, whether or not he or she is paid by Parkland.

REFERENCES:

N/A

APPENDIX 1

Consanguinity and Affinity Relationship Chart

Officer or Employee					
Consanguinity (Includes individuals related by blood to the Officer or Employee)			Affinity (Includes the Officer's or Employee's Spouse and individuals related to the Spouse)		
First Degree	Second Degree	Third Degree	First Degree	Second Degree	Third Degree
Father or Mother	Grandparents	Great Grandparents	Spouse	Grandparents	Great Grandparents
Son or Daughter (& Spouse)	Grandchildren (& Spouse)	Great Grandchildren (& Spouse)	Father or Mother	Grandchildren	Great Grandchildren
	Uncle or Aunt (& Spouse)	Great Uncle or Aunt (& Spouse)	Son or Daughter	Uncle or Aunt	Great Uncle or Aunt
	First Cousin (& Spouse)	Children of Great Uncle or Aunt (& Spouse)		First Cousin	Children of Great Uncle or Aunt
	Nephew or Niece (& Spouse)	Second Cousin (& Spouse)		Nephew or Niece	Second Cousin
	Brother or Sister (& Spouse)	Children of First Cousin (& Spouse)		Brother or Sister	Children of First Cousin
		Grand Nephew or Niece (& Spouse)			Grand Nephew or Niece

An Officer or Employee is the starting point from which all degrees of relationship are calculated. Under the Degrees of Consanguinity, where Spouse is indicated, the relationship of the spouse is in the same degree as that of the person related by consanguinity, but the spouse is related only by affinity.

Parkland

Investment Policy	8311-1-04	Published: 12/23/25
Fiscal		Page 1 of 15

PURPOSE:

It is the policy of the Dallas County Hospital District (the District), d/b/a Parkland Health, to invest all available hospital operating and bond funds and related reserves in a manner that provides maximum security and the best commensurate yield while meeting the daily cash flow demands of the District and conforming to the legal and administrative guidelines set forth herein. Parkland Community Health Plan, Inc. (PCHP) funds are covered by this Policy, but are managed as separately invested assets.

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B. Investment Officers acting in accordance with this policy and all other applicable laws, are relieved of personal responsibility and liability in the management of the investment portfolio, provided that the Investment Officer acts in accordance with the standard of prudence described below:

1) The Investment Officer does not act in violation of the ethics and conflict of interest standards contained in this policy;

2) The Investment Officer does not act with reckless disregard, fraud, or intentional misconduct; and

3) Deviations from expectations are reported in a timely fashion to the Board of Managers and appropriate action is taken to control adverse developments.

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compliance with the Public Funds Investment Act. After the initial training session, each Investment Officer is required to receive not less than ten hours of related instruction at least once during a two-year period beginning with the first day of the fiscal year and consists of the next two fiscal years after this date. Current approved training providers are:

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B. Additional training providers may be approved by the Board of Managers and included in the Investment Policy at the next review.

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5. Ethics and Conflicts of Interest

A. Investment Officers involved in the investment process are to refrain from personal business activity that could conflict with proper execution of the investment process, or which could impair their ability to make impartial investment decisions.

B. Investment Officers must file a disclosure statement with the Texas Ethics Commission and the District's Board of Managers if:

1) The Investment Officer has a personal business relationship with a business organization offering to engage in an investment transaction with the District; or

2) The Investment Officer is related within the second degree by affinity or consanguinity (Immediate Family Member), as determined under Chapter 573 of the Texas Government Code (see attachment), to an individual seeking to transact investment business with the District.

C. An Investment Officer has a personal business relationship with a business organization if:

1) The Investment Officer or, their Immediate Family Member, owns 5 percent or more of the voting stock or shares of the business organization or owns $5,000 or more of the fair market value of the business organization;

2) Funds received by the Investment Officer or their Immediate Family Member, from the business organization exceed 5 percent of his/her gross income for the previous year;

3) The Investment Officer, or their Immediate Family Member is, or has been within the last year, an employee, director or officer of the business organization; or

4) The Investment Officer or their Immediate Family Member has acquired from the business organization, during the previous year, investments with a book value of $2,500 or more for his/her personal account.

6. Authorized Investments

A. District funds governed by this Policy may be invested in the instruments described below, all of which are authorized by the Public Funds Investment Act.

Investment of District funds in any instrument or security not authorized for investment under the Public Funds Investment Act is prohibited.

B. An investment that requires a minimum rating under this section does not qualify as an authorized investment during the period the investment does not have the minimum rating. The District (and Investment Officer) shall take all prudent measures consistent with this Policy to liquidate an investment that does not have the minimum rating.

C. Authorized:

1) Obligations, including letters of credit, of the United States of its agencies and instrumentalities.

2) Direct obligations of the State of Texas or its agencies and instrumentalities.

3) Other obligations, the principal and interest of which are unconditionally guaranteed or insured by or backed by the full faith and credit of the State of Texas or the United States or their respective agencies or instrumentalities.

4) Obligations of states, agencies, counties, cities, and other political subdivisions of any state having been rated as to investment quality by a nationally recognized investment rating firm and having received a rating of not less than A or its equivalent.

5) Fully collateralized Certificates of Deposit issued by state or national banks domiciled in this state that are:

a) guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC), or its successor; or

b) secured by authorized investments described in 1 – 4 above (which are intended to include all direct federal agency or instrumentality issued mortgage-backed securities) that have a market value of not less than 102% of the principal amount, plus accrued interest, of the certificates, or in any other manner and amount provided by law for deposits of public entities.

6) Fully collateralized repurchase agreements, provided the District has on file a signed Master Repurchase Agreement which details eligible collateral,

collateralization ratios, standards for collateral custody and control, collateral valuation, and conditions for agreement termination and also provided that the repurchase agreement:

a) has a defined termination date;

b) is secured by obligations of the United States or its agencies and instrumentalities that have a market value of not less than the principal amount, plus accrued interest, of the repurchase agreement;

c) requires the securities being purchased by the District to be assigned to the District, held in the District's name, and deposited at the time of the investment is made with the District's custodian or a third-party selected and approved by the District; and

d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this state.

7) Domestic commercial paper with a stated maturity of 270 days or less which is rated not less than A-1, P-1, or an equivalent rating by two nationally recognized rating agencies.

8) No-load money market mutual funds that are registered with and regulated by the Securities and Exchange Commission that:

a) have a dollar-weighted average stated maturity of 60 days or fewer;

b) seek to maintain a stable net asset value of $1 per share; and

c) have provided the District with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940.

d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

9) The Public Funds Investment Act restricts investment in any one mutual fund in an amount that exceeds 10 percent of the total assets of the mutual fund.

10) Local Government Investment Pools created under the Interlocal Cooperation Act of Texas and which conform to the requirements set forth in Section 2256.016 of the Public Funds Investment Act that:

a) have a dollar-weighted average stated maturity of 60 days or fewer;

b) seek to maintain a stable net asset value of $1 per share; and

c) have provided the District with a prospectus and other information as appropriate; and

d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

D. Not Authorized:

1) Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal.

2) Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest.

3) Collateralized mortgage obligations.

4) Short sales, margin purchases, or leverage in the portfolio.

5) Option or futures contracts, commodities, or direct real estate investments.

6) Corporate bonds, convertible bonds, or equity shares.

7) Obligations of any foreign banks or other entities issued outside of the United States.

7. Investment Selection

A. It is the policy of the District to require competitive bidding for all individual security purchases and sales except for:

1) Transactions with money market mutual funds and local government investment pools (which are deemed to be made at prevailing market rates);

2) Treasury and agency securities purchased at issue through an approved broker/dealer or financial institution; or

3) Investments purchased by a Registered Investment Advisor.

B. At least three bids or offers must be solicited and documented for all other transactions involving individual securities. In situations where the exact security being offered is not offered by other broker/dealers, offers on the closest comparable investment may be used to establish a fair market price for the security.

8. Sale of Securities

A. The District intends to hold securities to maturity. However, securities may be sold with explicit approval of the VP & Controller, Sr. VP-Finance, or the Executive VP & Chief Financial Officer for purposes of liquidity, safety, or yield enhancement. Investments managed by a Registered Investment Advisor may be sold before maturity provided the strategy adds value through issue selection, yield curve structure, convexity, and diversification in order to provide safety of principal and lower portfolio risks or if the investor requires liquidity from the portfolio.

9. Diversification and Maximum Maturities

A. The District attempts to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the District will not directly invest in:

1) Individual securities maturing more than ten (10) years from the date of purchase.

2) Individual eligible Agency MBS as defined previously herein that exhibit average life characteristics and price sensitivity that exceeds that of a five (5) year security. While each eligible mortgage pool will specify a stated final maturity equal to the last contractual payment date due on the mortgages in the pool, such mortgage pass-through pools exhibit aggregate monthly cash flows that create predictable price volatility or average life / average maturity characteristics significantly shorter than the stated final maturity of the pool. (Example: a 30-year FNMA 6.00% mortgage pool may have a "stated final maturity" of 2035but exhibit an average maturity of only three and a half (3.5)

years). Mortgage pass-through securities otherwise authorized by this section must have average life / price sensitivity characteristics less than five (5) years at the time of purchase.

3) In order to ensure the ability to meet obligations and to minimize potential liquidation losses, the dollar-weighted average maturity (WAM) of the District's pooled portfolio shall not exceed two (2) years. For the PCHP portfolio, the WAM shall not exceed 2 years. The portion of the District's pooled portfolio managed by an Investment Advisor shall not have a WAM greater than three (3) years. In addition, the individual investment portfolios of the District and PCHP will each be diversified to limit market and credit risk by observing the following limitations:

Investment Type	Maximum Portfolio Ratio	Maturity Limit	Minimum Rating
U.S. Treasuries	100% Overall	10 years	N/A
U.S. Agencies & Instrumentalities	100% Overall 40% per Issuer	10 years	AA
Municipals	10% Overall 5% per Issuer	5 years	AA
Certificates of Deposit	40% Overall	2 years	N/A
Repurchase Agreements	40% Overall 20% per Issuer	270 days	N/A
Commercial Paper	40% Overall 5% per Issuer	270 days	A1 – P1
Money Market Mutual Funds	100% Overall	N/A	AAAm
Local Government Investment Pools	100% Overall	N/A	AAAm

10. Authorized Broker Dealers

A. Any broker/dealer wishing to do business with the District must provide the following:

1) most recent audited financial statements;

2) proof of current certification by the Financial Industry Regulatory Authority (FINRA); or

3) proof of current registration with the Texas State Securities Commission;

4) completed Broker/Dealer Questionnaire;

5) resumes of designated brokers.

B. The Treasury Director reviews all submitted documents, checks backgrounds and references as may be appropriate, and presents findings and recommendations to the Investment Officers.

C. The Investment Officers, after consideration of the broker/dealer's qualifications, may propose acceptance of the application to the Board of Managers.

D. If the District has hired an Investment Advisor, the advisor shall state that it has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District's Investment Policy, except to the extent that this authorization is dependent on an analysis of the makeup of the District's entire portfolio or requires an interpretation of subjective investment standards.

E. The list of approved broker/dealers must be reviewed, no less than annually, by the Board of Managers.

11. Delivery vs. Payment

A. All marketable securities are purchased using the delivery vs. payment method. Payment for securities purchased is made only upon verification that the correct securities were received by the custodian. Payment may be made in a simultaneous transaction but may not be made before delivery of the securities occurs.

12. Safekeeping and Custody:

A. The District shall contract with a bank or banks for safekeeping of securities either owned by the District as part of its investment portfolio or held as collateral to secure demand or time deposits. Securities owned by the District shall be held in the District's name as evidenced by safekeeping receipts of the institution holding the securities.

B. Collateral for bank deposits shall be held by a third-party custodian designated by the District and pledged to the District as evidenced by safekeeping receipts

of the institution with which the collateral is deposited. Collateral may be held by the depository bank's trust department, a Federal Reserve Bank or branch of a Federal Reserve Bank, a Federal Home Loan Bank, or a third-party bank approved by the District.

13. Collateral

A. Consistent with the requirements of the Public Funds Collateral Act, the District requires full collateralization of all uninsured collected bank balances plus accrued interest, if any. In order to anticipate market changes and provide a level of security for all funds, the collateralization level will be 102% of market value of principal and accrued interest on deposits, less the amount insured by the FDIC. The Treasury Director is responsible for approving pledges, releases, and substitutions of collateral and for monitoring the market value of the pledged securities to ensure that it is adequate. Eligible collateral shall be limited to Authorized Investments A) – D) of section 6 of this Policy.

14. Strategy

A. For the Parkland and PCHP portfolios, investments are generally "laddered" to mature according to forecasted cash needs and are held to maturity. In addition, the portfolios are conservatively invested according to the following considerations listed in order of importance:

1) Suitability - All investments will be placed in appropriate instruments that are allowed by this Policy and with which the District's Investment Officers are thoroughly familiar.

2) Safety - Investments will be placed in instruments that offer low credit risk and minimal price volatility with the primary objective of preserving invested principal.

3) Liquidity - Securities will be selected to mature according to forecasted cash needs and to provide for contingencies.

4) Marketability - In order to further protect the District's assets from loss in the event that an early liquidation becomes necessary or desirable, a healthy trading market must exist for any securities maturing more than six (6) months from the purchase date.

5) Diversification - The investment portfolios will be diversified among specific issuers and investment types according to this Policy in order to minimize exposure to market and credit risk.

6) Yield - Investments will be selected which maximize return on invested principal subject to the above considerations.

7) Trading – Trading securities with the intent to profit from short-term changes in interest rates and/or security valuations is only permitted by an Investment Management Firm.

15. Portfolio Reporting and Controls

A. Not less than quarterly, the Treasury Director shall prepare a report of investment activity for presentation to the Board of Managers. This report will describe the investment position for the end of the period. The report will detail balances and changes in market and book values as well as fully accrued interest for the reporting period; state the maturity date of each investment held as of the reporting date; and state the compliance of the investment portfolio with this Investment Policy. Market values will be obtained from a reputable and independent source that is disclosed in the quarterly report. This report will be signed by the Board authorized Investment Officers.

B. In connection with the annual financial audit, a review of management controls on investments and adherence to this Policy will be performed and the results will be reported to the Board of Managers. The annual audit by the District's independent auditors will include a review of the quarterly investment reports, the results of which shall be presented to the Board of Managers.

16. Investment Advisors

A. The District may contract with an SEC-Registered Investment Advisor for purposes of managing the DCHD and PCHP investment portfolios. The firm must be registered either under the Investment Advisors Act of 1940 or with the Texas State Securities Board. The firm is required to review this policy and confirm acceptance of its terms annually. The firm will only be accountable for the DCHD and PCHP assets in the custody accounts under its control. In accordance with the Public Funds Investment Act, the DCHD Board of Managers

must approve by resolution the renewal of the investment management firm's contract every two years.

17. Investment Policy Review and Adoption

A. Not less than annually, the Board of Managers shall adopt a written instrument by resolution stating that it has reviewed the Investment Policy and that the written instrument so adopted shall record any changes made to the Policy.

DEFINITIONS:

Workforce member: An Officer, board member, employee, volunteer, member of the medical staff, contractor, vendor, trainee, or other person whose conduct, in the performance of work for Parkland, is under the direct control of Parkland, whether or not he or she is paid by Parkland.

REFERENCES:

N/A

APPENDIX 1

Consanguinity and Affinity Relationship Chart

Officer or Employee					
Consanguinity (Includes individuals related by blood to the Officer or Employee)			Affinity (Includes the Officer's or Employee's Spouse and individuals related to the Spouse)		
First Degree	Second Degree	Third Degree	First Degree	Second Degree	Third Degree
Father or Mother	Grandparents	Great Grandparents	Spouse	Grandparents	Great Grandparents
Son or Daughter (& Spouse)	Grandchildren (& Spouse)	Great Grandchildren (& Spouse)	Father or Mother	Grandchildren	Great Grandchildren
	Uncle or Aunt (& Spouse)	Great Uncle or Aunt (& Spouse)	Son or Daughter	Uncle or Aunt	Great Uncle or Aunt
	First Cousin (& Spouse)	Children of Great Uncle or Aunt (& Spouse)		First Cousin	Children of Great Uncle or Aunt
	Nephew or Niece (& Spouse)	Second Cousin (& Spouse)		Nephew or Niece	Second Cousin
	Brother or Sister (& Spouse)	Children of First Cousin (& Spouse)		Brother or Sister	Children of First Cousin
		Grand Nephew or Niece (& Spouse)			Grand Nephew or Niece

An Officer or Employee is the starting point from which all degrees of relationship are calculated. Under the Degrees of Consanguinity, where Spouse is indicated, the relationship of the spouse is in the same degree as that of the person related by consanguinity, but the spouse is related only by affinity.

Consideration and Appropriate Action Regarding Patient Settlements

Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____YES and ____ NAY, does by this resolution (adopt/reject) _____the following:

WHEREAS, the Medical Executive Committee recommends approval of the Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers as presented.

THEREFORE BE IT RESOLVED that the Board of Managers approves the recommended Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Dated this 18th of November 2026

_____ _____

Vincent Hall
Chair

Brad Nitschke, JD
Assistant Secretary

Eric G. Bing, MD, PhD	Yes_____ No_____ Abstain _____Absent_____
Byron Cryer, MD	Yes_____ No_____ Abstain _____Absent_____
Todd Furniss, JD	Yes_____ No_____ Abstain _____Absent_____
Reina Gonzalez, JD	Yes_____ No_____ Abstain _____Absent_____
Vincent Hall	Yes_____ No_____ Abstain _____Absent_____
Ramon Miguez, PE	Yes_____ No_____ Abstain _____Absent_____
Farida Minner, RN	Yes_____ No_____ Abstain _____Absent_____
Marjorie D. Petty, JD	Yes_____ No_____ Abstain _____Absent_____
Miriam Sharma, RN	Yes_____ No_____ Abstain _____Absent_____
Yasmin Simon, JD	Yes_____ No_____ Abstain _____Absent_____
Jeff Tillotson, JD	Yes_____ No_____ Abstain _____Absent_____

CEO Update on System Operations and Update

Annual Review Regarding Board Conflicts of Interest Management Plans

(B). Board of Managers FY26 Conflicts of Interest Annual Disclosures and Management Plans

General Requirements Regarding Conflicts of Interest

The Dallas County Hospital District, d/b/a Parkland Health, is governed by an eleven-member Board of Managers (BOM) appointed by the Dallas County Commissioners Court. The Board is responsible for governing policies and has budgetary oversight for the hospital district.

Irrespective of individual affirmative disclosures and assigned Management Plans, all Board Members are to:

- maintain appropriate relationships that are free of undue outside influence, loyalty or desire for personal gain (these relationships include, but are not limited to, third parties, patients and their families, health care practitioners, donors, suppliers, subcontractors and competitors);
- not share Parkland Confidential Information* with any person or entity outside of executing official duties as a member of the BOM;
- disclose to the Compliance and Ethics Department any outside interest, activity or relationship that could appear to:
  - affect the ability to carry out Parkland responsibilities in an independent and objective manner; or
  - improperly influence professional judgement or unbiased decision-making; and
- be mindful of potential conflicts while conducting official business of the Board of Managers and offer recommendations for self-governance in the absence of a formal Management Plan (e.g., recusal from decision-making activities).

**Parkland Confidential Information means any information that is proprietary, not publicly known or is restricted for Parkland Health to broadly communicate or share as defined in the Code of Conduct and Ethics. Examples include, but are not limited to: financial, legal or business records, personnel information, vendor pricing or contract terms, patient information, etc.*

Managing Conflicts of Interest

Management

- Understand policies and be able to identify, avoid and assess the risks of potential conflicts
- Seek guidance when needed
- Conduct business operations in an ethical manner

Compliance Officer

- Ensure management is appropriately consulted when addressing potential conflicts
- Provide education on identifying, avoiding and assessing the risks of potential conflicts
- Reporting of potential compliance matters through appropriate committees

Board Members

- Validate the routine assessment of potential conflicts across the workforce
- Review dashboard reports highlighting conflicts of interest disclosures and outcomes
- Ensure adequacy of resources to support an effective conflicts of interest program

FY26 Disclosure Statement Details

Question Number	Category	Question
1	**Financial Relationships With Compensation**	Did you or a RELATIVE receive COMPENSATION in the aggregate amount greater than $5,000 or 5% interest, from any OWERSHIP INTEREST, research funding, or royalties from any ENTITY that is related to or potentially related to your Parkland responsibilities and/or assignments?
2	**Outside Employment With Compensation**	Did you or a RELATIVE receive COMPENSATION in the aggregate amount greater than $500, from any ENTITY for providing services such as teaching/instruction, consulting/advising, speaking/lecturing, expert witness testimony, HONORARIA, etc., that is related to or potentially related to your Parkland responsibilities and/or assignments?
3	**Outside Activities Without Compensation**	Did you or a RELATIVE participate in any unpaid OUTSIDE ACTIVITY for greater than 50 hours in the aggregate? Include only those OUTSIDE ACTIVITIES that are related to your Parkland responsibilities and/or assignments.
4	**Gifts**	Did you or a RELATIVE receive a GIFT in the aggregate amount greater than $50, form any ENTITY that is related to or potentially related to your Parkland responsibilities and/or assignments?
5	**Open Payments Centers for Medicare and Medicaid Services (CMS)**	Are you a physician, physician assistant, nurse practitioner, clinical nurse specialist, certified registered nurse anesthetist, or certified nurse-midwife with an active National Provider Identified (NPI) number? This information will be used to complete a review of the data reported by the manufacturers and Group Purchasing Organizations (GPO) required to participate in the CMS Open Payments Program.
6	**Procurement Paid for in Whole or Part by a Federal Award**	To the best of your knowledge, did you or a RELATIVE participate in, or expect to participate in the future, any other outside interest or not previously disclosed herein) that: would prevent you from participating in the selection, award or administration of a contract supported by a Federal awarding agency, such as the Health Resources Services Administration (HRSA) or any other pass-through entity under section 330 of the Public Health Service Act or the “Health Center Program award” (45 CFR 75.2); or would appear to a reasonably prudent person, to be related to the solicitation or acceptance of gratuities, favors or anything of monetary value for private financial gain, from a contractor or parties to subcontractors for any Parkland procurement?
7	**Other Conflicts**	Have you or a *RELATIVE* had, or expect to have in the future, any other *ACTUAL*, *APPARENT*, or *POTENTIAL CONFLICT OF INTEREST* (not previously disclosed herein) that could be perceived to influence your Parkland responsibilities, assignments, or decision-making activities?

FY26 Conflicts of Interest Summary Overview

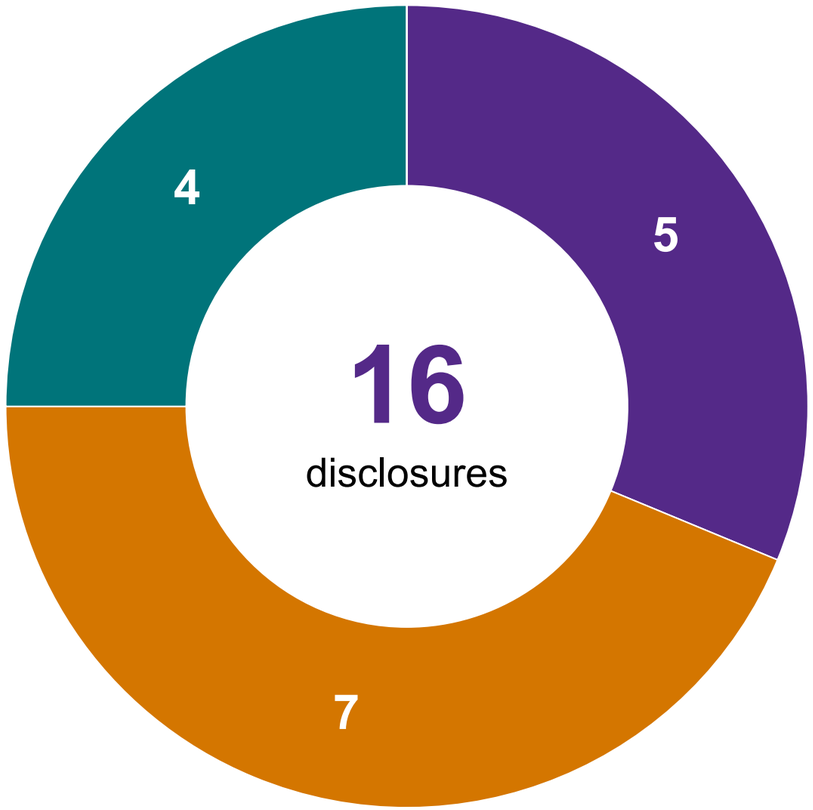
Board of Managers

Responses presented by question for each respondent.
Completed questionnaires were accepted via paper form and online survey.

	Financial Relationships - With Compensation	Outside Employment - With Compensation	Outside Activities - Without Compensation	Gifts	Open Payments - Centers for Medicare and Medicaid Services (CMS)	Procurement Paid For In Whole or Part by a Federal Award	Other Conflicts
Eric G. Bing, MD, PhD*	No	**Yes**	No	No	No	No	No
Byron Cryer, MD*	No	**Yes**	**Yes**	No	No	No	No
Todd Furniss, JD*	**Yes**	**Yes**	No	No	No	No	No
Reina Gonzalez, JD*	**Yes**	**Yes**	**Yes**	No	No	No	No
Vincent Hall*	No	**Yes**	No	No	No	No	No
Ramon Miguez, PE*	No	No	No	No	No	No	No
Farida Minner, RN*	No	No	No	No	No	No	No
Marjorie Petty, JD*	No	No	No	No	No	No	No
Yasmin Simon, JD*	**Yes**	**Yes**	**Yes**	No	No	No	No
Miriam Sharma, RN*	**Yes**	No	**Yes**	No	No	No	No
Jeff Tillotson, JD*	**Yes**	**Yes**	No	No	No	No	No

**Additional information collected outside of the survey/questionnaire process that was relevant to the Conflicts of Interest disclosure process in accordance with policy SYS.COMP.058.*

FY26 Conflicts of Interest Summary of Disclosures
Board of Managers



Disclosures by type

- Financial Relationships with Compensation (5)
- Outside Employment with Compensation (7)
- Outside Activities without Compensation (4)
- Gifts (0)
- Open Payments for CMS (0)
- Procurement Paid for in Whole or Part by a Federal Award (0)
- Other Conflicts (0)

**Additional information collected outside of the survey/questionnaire process that was relevant to the Conflicts of Interest disclosure process in accordance with policy SYS.COMP.058.*

FY26 Conflicts of Interest Disclosure Information

Board of Managers

	Financial Relationships With Compensation Including Employment & Ownership Interests	Outside Activities Without Compensation
Eric G. Bing, MD, PhD**	Professor of global health at Southern Methodist University (SMU)	--
Byron Cryer, MD**	Chief of Internal Medicine – Baylor University Medical Center Employee of Health Texas Provider Network (Baylor Scott and White)	President Elect and Board Member American Gastroenterology Association
Todd Furniss, JD**	Owner TFIP, LLC and CII Chief Executive Officer of gTC Group Board Member with financial interest in MediGuide Author and podcast host	--
Reina Gonzalez, JD**	Owner Law Offices of Reina Gonzalez, PLLC and the Gonzalez Law Group Court Appointment Guardian and Attorney Ad Litem	Judicial and community political races in Dallas County.
Vincent Hall	Employee of Dallas County	--
Marjorie Petty, JD	--	--
Yasmin Simon, JD**	Partner at Morgan Lewis Relatives with financial relationships involving royalties and employment.	Vice Chair of the Dallas Democratic Party
Miriam Sharma, RN **	Relative employed by UT Southwestern Medical Center (UTSW)	Local Group Lead for Dallas County Moms Demand Action for Gun Sense. National public safety campaign Be SMART for Kids, Safe Kids Greater Dallas Coalition, Child Abuse Prevention Coalition, and Texas Impact.
Jeff Tillotson, JD **	Tillotson Patton Law	--

***Management Plans assigned for FY26 disclosures.*

FY26 Conflicts of Interest Management Plan
Eric G. Bing, MD, PhD

Management Plan accepted by Board Member on July 31, 2026.

The Dallas County Hospital District, d/b/a Parkland Health (Parkland), is governed by an eleven-member Board of Managers ("Board") appointed by the Dallas County Commissioners Court. The Board is responsible for governing policies and has budgetary oversight for the hospital district. Eric G. Bing, MD, PhD, was appointed to the Board in January 2022. No compensation is paid by Parkland for this volunteer Board position.

Eric G. Bing, MD, PhD, MBA is a professor of global health in the Department of Applied Physiology and Wellness in the Annette Caldwell Simmons School of Education and Human Development and in the Department of Anthropology in Dedman College of Humanities and Sciences at SMU.

Dr. Bing is required to carry out his responsibilities to the Parkland Health ("Parkland") Board of Managers ("Board") in a manner so as to avoid conflicts of interest related to Parkland and Southern Methodist University ("SMU"). Regarding Dr. Bing's Conflict of Interest Disclosure, Dr. Bing must abstain from any Board actions or deliberations regarding any programs at SMU, academic, clinical, or otherwise that involve Parkland. If you have questions or concerns regarding this Plan, please contact the Compliance and Ethics Department at complianceandethics@phhs.org or (214) 590-1171.

Specifically, Dr. Bing is required to adhere to the following guidelines relating to all Board discussions, deliberations, and actions involving Parkland and SMU:

- not exert undue influence or act as an intermediary between Parkland and SMU;
- not exert influence or participate in Board decision-making activities that encompasses SMU's interests, including potential shared interests between Parkland and SMU; and
- not share any Parkland Confidential Information[1] .

Dr. Bing agrees to provide timely notification to the Board Chair and the Compliance and Ethics Officer of any new or revised Outside Interest, Activity or relationship (as defined in policy SYS.COMP.058) that may affect this Management Plan.

[1] Confidential Information: means any information that is proprietary, not publicly known, or is restricted for us to broadly communicate or share. Examples of Confidential Parkland Information include, but are not limited to: financial, legal, or business records; personnel information; patient lists or clinical information; patient information; vendor pricing or contract terms; research data; proprietary computer software; and communications, including e-mails.

FY26 Conflicts of Interest Management Plan
Byron Cryer, MD

Management Plan accepted by Board Member on September 25, 2026.

The Dallas County Hospital District, d/b/a Parkland Health (Parkland), is governed by an eleven-member Board of Managers ("Board") appointed by the Dallas County Commissioners Court. The Board is responsible for governing policies and has budgetary oversight for the hospital district. Byron Cryer, MD, was appointed to the Board in April 2023. No compensation is paid by Parkland for this volunteer Board position.

Dr. Cryer is employed by Baylor Scott and White (BSW), Baylor University Medical Center Dallas (Health Texas Provider Network (HTPN)), collectively referred to as "Baylor," as the Chief of Internal Medicine and holds the Ralph Tompsett Endowed Chair in Medicine. He also serves as the President Elect and Governing Board Member of the American Gastroenterological Association (AGA).

Regarding the disclosure that Dr. Cryer is employed by Baylor, he should:

- not allow his Parkland Health or Baylor responsibilities to unduly influence patient referrals*;
- not exert influence or act as an intermediary between Parkland and Baylor;
- not exert influence or participate in Board decision-making activities that encompasses Baylor's interests, including potential shared interests between Parkland and Baylor; and
- not share any Parkland Confidential Information[1] .

*It is understood that Dr. Cryer's practice as a physician may include appropriate patient referrals to Parkland, such as referrals of burn patients and psychiatric patients requiring medicine-psychiatry care on a locked unit.

Dr. Cryer agrees to provide timely notification to the Board Chair and the Chief Compliance and Ethics Officer2 of any new or revised Outside Interest, Activity or relationship (as defined in policy SYS.COMP.058) that may affect this Management Plan. Compliance and Ethics Department at complianceandethics@phhs.org or (214) 590-1171.

[1] Confidential Information: means any information that is proprietary, not publicly known, or is restricted for us to broadly communicate or share. Examples of Confidential Parkland Information include, but are not limited to: financial, legal, or business records; personnel information; patient lists or clinical information; patient information; vendor pricing or contract terms; research data; proprietary computer software; and communications, including e-mails.

[2] The Chief Compliance and Ethics Officer and Department can be contacted via telephone at (214) 590-1171 or email at complianceandethics@phhs.org.

FY26 Conflicts of Interest Management Plan
Todd Furniss, JD

Management Plan pending final processing and acceptance by Board Member.

The Dallas County Hospital District, doing business as Parkland Health, is governed by an eleven member Board of Managers appointed by the Dallas County Commissioners Court. The Board is responsible for governing policies and has budgetary oversight for the hospital district. In February 2022, Mr. Furniss was appointed by the Dallas County Commissioner's Court to the Board of Managers for Parkland Health, with a term ending in 2028. No compensation is paid by Parkland for this volunteer Board position.

Mr. Furniss holds ownership interests in Todd Furniss Intellectual Property (TFIP, LLC) and the Center for Impact Indices (CII) and currently serves as the CEO of gTC Group, a private investment firm dedicated to creating value for stakeholders in middle-market, technology-enabled business services, financial services, and healthcare companies and the correlated real estate. He authored The 60% Solution: Rethinking Healthcare and hosts the podcast, "Civil Discourse." Mr. Furniss participates in interviews on the topic of healthcare and authors various Op-Ed pieces, letters to the editor and economic research reports. He also serves as a board member and holds financial interest/investment in MediGuide, a company providing medical second opinions, telehealth and other services through insurance companies to policy holders around the world.

In 2026, Mr. Furniss was appointed Chief Executive Officer of AIAI Holdings Corporation ("AIAI"), a Delaware incorporated, Dallas-based public holding company formed to acquire and improve the operating performance of subsidiaries through the application of proprietary Artificial Intelligence (AI). Rather than functioning as a passive investment vehicle, AIAI's strategy is focused on building an integrated ecosystem across industries: construction, healthcare, defense, blockchain data infrastructure, digital assets, and government services. The initial portfolio will include the following companies: C.C. Carlton Industries, Ltd. (construction), onstellation Network, Inc. (digital technologies), gTC MediGuide LP (healthcare), AI Research Corporation (science and technology research), Vanguard Healthcare Solutions, LLC (consulting services) and Bond Street Limited, LLC (technology software, hardware and subscription-based services). AIAI Holdings utilizes the services of a Forvis Mazars ("Forvis"), a Parkland contracted vendor, whose representatives provide periodic reports to the Audit Committee of the Board of Managers. If you have questions or concerns regarding this Plan, please contact the Compliance and Ethics Department at complianceandethics@phhs.org or (214) 590-1171.

Regarding Mr. Furniss' various ownership interests and Outside Activities with Compensation (collectively referred to as "Companies"), and because of the Parkland Confidential Information to which Mr. Furniss has access as a manager and fiduciary of Parkland Health, Mr. Furniss:

- will recuse himself from Board decision-making activities, including Consent Agenda approvals, regarding the employment or appointment of PCCI Workforce Members or Board Members, and regarding the engagement, compensation or termination of contracts with PCCI, Forvis Mazars and Companies;

FY26 Conflicts of Interest Management Plan
Todd Furniss, JD

Management Plan pending final processing and acceptance by Board Member.

Continued…

- not share any Parkland Confidential Information1 with Companies' representatives;
- not exert influence, act as an intermediary or participate in decision-making activities between Companies and Parkland's interests;
- Regarding Mr. Furniss' Outside Activities on published works (books, articles, podcasts, etc.), he will not speak on behalf of Parkland and when necessary, provide a disclaimer affirming that statements are his own.
- Given the complexities of Mr. Furniss' Outside Activities with Compensation, careful consideration of communications is needed to avoid the appearance of impropriety or the exertion of undue influence as a Board member. As such, Mr. Furniss will direct all communications potentially involving Parkland and Companies, both current and potential future opportunities, to the Board Chair, the Chief Legal Officer or Chief Compliance and Ethics Officer. Once evaluated, direction will be provided on whether/how the communications can be shared with the Chief Executive Officer, other members of management or the Board of Managers.

Mr. Furniss agrees to provide timely notification to the Board Chair and the Compliance and Ethics Officer of any new or revised Outside Interest, Activity or relationship (as defined in policy SYS.COMP.058) that may affect this Management Plan. Acknowledgement, Agreement, and FY26 Certification I acknowledge that I have received and reviewed this Management Plan and agree to adhere to its provisions.

By signing below, I also certify for the FY26 Conflicts of Interest disclosure cycle that:

- The ownership interests, Outside Activities with Compensation, and other relationships described in this Management Plan are complete and accurate as of the date of my signature;
- I am not aware of any additional Outside Interest, Activity or relationship (as defined in policy SYS.COMP.058) requiring disclosure that is not described in this Management Plan or otherwise disclosed through Parkland's Conflicts of Interest disclosure process; and
- I will promptly notify the Board Chair and the Compliance and Ethics Officer of any new or revised Outside Interest, Activity or relationship that may affect this Management Plan or the information certified above.

[1] Confidential Information: means any information that is proprietary, not publicly known, or is restricted for us to broadly communicate or share. Examples of Confidential Parkland Information include, but are not limited to: financial, legal, or business records; personnel information; patient lists or clinical information; patient information; vendor pricing or contract terms; research data; proprietary computer software; and communications, including e-mails.

FY26 Conflicts of Interest Management Plan
Reina Gonzalez, JD

Management Plan accepted by Board Member on July 31, 2026.

The Dallas County Hospital District, d/b/a Parkland Health (Parkland), is governed by an eleven-member Board of Managers (“Board”) appointed by the Dallas County Commissioners Court. The Board is responsible for governing policies and has budgetary oversight for the hospital district. Reina Gonzalez, JD was appointed to the Board in August 2022. No compensation is paid by Parkland for this volunteer Board position.

Reina Gonzalez is a civil lawyer and advocate for small businesses and consumers in Dallas, Texas. In addition to small business litigation, she practices personal injury law including premises liability, workplace accidents, wrongful death accidents and trucking accidents. She also serves as Guardian Ad Litem and Attorney Ad Litem for numerous Courts on cases in Dallas. She actively participates in judicial and community political races in Dallas County. If you have questions or concerns regarding this Plan, please contact the Compliance and Ethics Department at complianceandethics@phhs.org or (214) 590-1171.

Regarding Reina Gonzalez’s practice of law including her ownership of Law Offices of Reina Gonzalez, PLLC and the Gonzalez Law Group, and because of the Parkland Confidential Information[1] to which Ms. Gonzalez has access as a manager and fiduciary of Parkland Health, Ms. Gonzalez (and her firm):

- shall not share any Parkland Confidential Information;
- is prohibited from representing Parkland as legal counsel;
- may not represent a client in legal action involving or adverse to Parkland during her term as a member of the Board;
- may not consult with, serve as "co-counsel," or otherwise advise another attorney or law firm in legal action involving or adverse to Parkland during her term as a member of the Board;
- may not receive a referral fee, provide a "proportion of services," or assume "joint responsibility" for any manner of legal action involving or adverse to Parkland during her term as a member of the Board; and
- following her term as a member of the Board, Ms. Gonzalez may not represent a client in legal action involving or adverse to Parkland in connection with any act or omission attributed to Parkland which is alleged to have occurred during her term as a member of the Board.

Ms. Gonzalez agrees to provide timely notification to the Board Chair and the Compliance and Ethics Officer of any new or revised Outside Interest, Activity or relationship (as defined in policy SYS.COMP.058) that may affect this Management Plan..

[1] Confidential Information: means any information that is proprietary, not publicly known, or is restricted for us to broadly communicate or share. Examples of Confidential Parkland Information include, but are not limited to: financial, legal, or business records; personnel information; patient lists or clinical information; patient information; vendor pricing or contract terms; research data; proprietary computer software; and communications, including e-mails.

FY26 Conflicts of Interest Management Plan
Yasmin Simon, JD

Management Plan accepted by Board Member on October 15, 2025, re-acknowledged on October 2, 2026.

The Dallas County Hospital District, d/b/a Parkland Health (Parkland), is governed by an eleven- member Board of Managers (“Board”) appointed by the Dallas County Commissioners Court. The Board is responsible for governing policies and has budgetary oversight for the hospital district. Yasmin Simon, JD, was appointed to the Board in January 2025. No compensation is paid by Parkland for this volunteer Board position.

Yasmin Simon is an attorney and specializes in complex mass tort, toxic tort, occupational exposure, personal injury and wrongful death cases for companies in a variety of industries including industrial and petrochemical sectors. She also serves on the Morgan Lewis Dallas pro bono committee.

Regarding Yasmin Simon’s practice of law and because of the Parkland Confidential Information[1] to which Ms. Simon has access as a manager and fiduciary of Parkland Health, Ms. Simon (and her firm):

- is recused from participating in discussions or votes related to Philips due to her law firm’s ongoing representation of Philips;
- is prohibited from representing Parkland as legal counsel;
- may not represent a client in legal action involving or adverse to Parkland during her term as a member of the Board;
- may not consult with, serve as “co-counsel,” or otherwise advise another attorney or law
- may not represent a firm in legal action involving or adverse to Parkland during her term as a member of the Board; may not receive a referral fee, provide a "proportion of services," or assume "joint responsibility" for any manner of legal action involving or adverse to Parkland during her term as a member of the Board; and
- following her term as a member of the Board, Ms. Simon may not represent a client in legal action involving or adverse to Parkland in connection with any act or omission attributed to Parkland which is alleged to have occurred during her term as a member of the Board

continued….

FY26 Conflicts of Interest Management Plan
Yasmin Simon, JD

Management Plan accepted by Board Member on October 15, 2025, re-acknowledged on October 2, 2026.

…continued

Regarding Ms. Simon's Relatives, Neil Arif Tayyab, brother, receives royalties from Orthofix (SeaSpine) Waveform titanium cage and Globus Cohere porous PEEK cage and Jeffrey Simon, spouse, is involved in opioid litigation regarding Texas Plaintiff's Steering Committee pertaining to his firm, Simon Greenstone Panatier, PC (SGP). For this Disclosure Statement and Management Plan, Orthofix and Globus will be referred to as 'Entities'.

Ms. Simon:
- may not share Parkland Confidential Information[1]
- may not exert influence or act as an intermediary between Parkland and Relative's interests with Entities; or Parkland and Entities including during Board discussions; and
- may not exert influence or participate in Board decision-making activities that encompass Entities interests, including potential shared or competitive interests between Parkland and each entity.

In the event the Parkland Compliance and Ethics Department becomes aware of other non-Parkland interests or activities that it deems to be an Actual, Apparent or Potential Conflict of Interest, or if there is a change to Ms. Simon's financial, familial or outside business relationships (as defined in policy SYS.COMP.058), this Management Plan may be amended to incorporate additional requirements.

[1] For the purposes of this Plan, "Confidential Information" means any information that is proprietary, not publicly known, or is restricted for Parkland Health to broadly communicate or share as defined in the Code of Conduct and Ethics.

FY26 Conflicts of Interest Management Plan
Miriam Sharma, RN

Management Plan accepted by Board Member on August 16, 2026

The Dallas County Hospital District, doing business as Parkland Health, is governed by an eleven-member Board of Managers appointed by the Dallas County Commissioners Court. The Board is responsible for governing policies and has budgetary oversight for the hospital district. In February 2026, Miriam Sharma, RN, was appointed by the Dallas County Commissioner's Court to the Board of Managers for Parkland Health, with a term ending in 2029. No compensation is paid by Parkland for this volunteer Board position.

Ms. Sharma currently serves as the Local Group Lead for the Dallas County Moms Demand Action for Gun Sense in America chapter. Within that organization, she has served as the Dallas County lead for the national public safety campaign, Be SMART for Kids, which promotes secure gun storage and suicide prevention. She is currently active with the Safe Kids Greater Dallas Coalition, the Child Abuse Prevention Coalition, and Texas Impact (all "Outside Activities without Compensation"). Ms. Sharma also serves as Treasurer and Board Member of DFW Guns 2 Gardens, a non-profit organization that repurposes unwanted firearms into garden tools, art and jewelry.

Her Relative (spouse) is employed by UT Southwestern Medical Center (UTSW), and involved in clinical practice and teaching activities at multiple locations, including the Parkland Emergency Department, Children's Medical Center, and the Poison Center of North Texas ("Outside Activity with Compensation").

Regarding the disclosure that Ms. Sharma's Relative is employed by UTSW, and because of the Parkland Confidential Information[1] to which Ms. Sharma has access as a manager and fiduciary of Parkland Health, Ms. Sharma:

- will not serve as a voting member of the Quality of Care and Patient Safety Committee of the Board of Managers ("QBOM");
- will recuse herself from Board decision-making activities, including Consent Agenda approvals, involving her Relative, both directly and indirectly;
- will agree to recusal from Board discussions involving her Relative, both directly and indirectly, upon request by a Committee Chair or the Board Chair in consultation with Parkland's Chief Legal Officer or Chief Compliance and Ethics Officer;
- not share any Parkland Confidential Information[1];
- not allow the Relative's interests to influence patient referrals to or from Parkland; and
- not exert influence, act as an intermediary or participate in decision-making activities between Parkland and Relative's interests..

FY26 Conflicts of Interest Management Plan
Miriam Sharma, RN

Management Plan accepted by Board Member on August 16, 2026

Continued…

Regarding the various volunteer activities and community-based interests (collectively referred to as “interests”), Ms. Sharma will:
- not share any Parkland Confidential Information[1];
- not allow these interests to influence patient referrals to or from Parkland; and
- not exert influence, act as an intermediary or participate in decision-making activities between Parkland and these interests.

Ms. Sharma agrees to provide timely notification to the Board Chair and the Chief Compliance and Ethics Officer[2] of any new or revised Outside Interest, Activity or relationship (as defined in policy SYS.COMP.058) that may affect this Management Plan.

[1)] Confidential Information: includes any information that is protected by law, such as, but not limited to, Protected Health Information (PHI) or financial transaction information covered by the Payment Card Industry (PCI) Data Security Standard; proprietary, not publicly known, or restricted for us to broadly communicate or share. Examples of Confidential Information include, but are not limited to: financial, legal, or business records; personnel information; patient lists or clinical information; patient information; Vendor pricing or contract terms; research data; proprietary computer software; communications including e-mails.

[2)] The Chief Compliance and Ethics Officer and Department can be contacted via telephone at (214) 590-1171 or email at complianceandethics@phhs.org.

FY26 Conflicts of Interest Management Plan
Jeff Tillotson, JD

Management Plan accepted by Board Member on July 31, 2026

The Dallas County Hospital District, d/b/a Parkland Health (Parkland), is governed by an eleven-member Board of Managers ("Board") appointed by the Dallas County Commissioners Court. The Board is responsible for governing policies and has budgetary oversight for the hospital district. Jeff Tillotson, JD, was appointed to the Board in February 2026, with a term ending in 2029. No compensation is paid by Parkland for this volunteer Board position. Mr. Tillotson is the founding Partner of Tillotson Patton, a firm specializing in trial and appellate law. If you have questions or concerns regarding this Plan, please contact the Compliance and Ethics Department at complianceandethics@phhs.org or (214) 590-1171.

Regarding Mr. Tillotson's practice of law, including his ownership of Tillotson Patton, and because of the Parkland Confidential Information[1] to which Mr. Tillotson has access as a manager and fiduciary of Parkland Health, Mr. Tillotson (and his firm):

- shall not share any Parkland Confidential Information;
- is prohibited from representing Parkland as legal counsel;
- may not represent a client in legal action involving or adverse to Parkland during his term as a member of the Board;
- may not consult with, serve as "co-counsel," or otherwise advise another attorney or law firm in legal action involving or adverse to Parkland during his term as a member of the Board;
- may not receive a referral fee, provide a "proportion of services," or assume "joint responsibility" for any manner of legal action involving or adverse to Parkland during his term as a member of the Board; and
- following his term as a member of the Board, Mr. Tillotson may not represent a client in legal action involving or adverse to Parkland in connection with any act or omission attributed to Parkland which is alleged to have occurred during his term as a member of the Board.

Mr. Tillotson agrees to provide timely notification to the Board Chair and the Compliance and Ethics Officer of any new or revised Outside Interest, Activity or relationship (as defined in policy SYS.COMP.058) that may affect this Management Plan.

[1)] Confidential Information: includes any information that is protected by law, such as, but not limited to, Protected Health Information (PHI) or financial transaction information covered by the Payment Card Industry (PCI) Data Security Standard; proprietary, not publicly known, or restricted for us to broadly communicate or share. Examples of Confidential Information include, but are not limited to: financial, legal, or business records; personnel information; patient lists or clinical information; patient information; Vendor pricing or contract terms; research data; proprietary computer software; communications including e-mails.

FY26 Conflicts of Interest Summary Overview
Investment Committee

Responses presented by question for each respondent.

	Q1	Q2	Q3	Q4	Q5	Q6	Q7
	Financial Relationships - With Compensation	Outside Employment - With Compensation	Outside Activities - Without Compensation	Gifts	Open Payments - Centers for Medicare and Medicaid Services (CMS)	Procurement Paid For In Whole or Part by a Federal Award	Other Conflicts
Bailey	NO	NO	NO	NO	NO	NO	NO
Deshpande**	NO	NO	NO	NO	NO	NO	**YES**
Martinez	NO	NO	NO	NO	NO	NO	NO
Rodriguez	NO	NO	NO	NO	NO	NO	NO
Thompson*	NO	NO	**YES**	NO	NO	NO	NO
Turnley*	NO	NO	NO	NO	NO	NO	NO
Wu	NO	NO	NO	NO	NO	NO	NO

*No Management Plan assigned for FY26 disclosures.
** Management Plan pending final processing and acceptance

FY26 Conflicts of Interest Summary Overview
CEO and Dual Reports to the Board of Managers

Status as of September 30, 2026 (FY26 close)



Disclosures by type

- Financial Relationships with Compensation (0)
- Outside Employment with Compensation (2)
- Outside Activities without Compensation (2)
- Gifts (0)
- Open Payments for CMS (0)
- Procurement Paid for in Whole or Part by a Federal Award (0)
- Other Conflicts (0)

Summary of disclosures for:

President and Chief Executive Officer*

EVP, Chief Legal Officer*‡

SVP & Chief Audit Executive*†‡

** Management Plan assigned for FY26 disclosures. † Management Plan pending final processing and acceptance. ‡ Dual reporting to the Board of Managers and the CEO per the Bylaws. A leader may disclose under more than one type.*

FY26 Conflicts of Interest Summary Overview
EVPs and Direct Reports to the CEO

Status as of September 30, 2026 (FY26 close)



Disclosures by type

- Financial Relationships with Compensation (1)
- Outside Employment with Compensation (5)
- Outside Activities without Compensation (4)
- Gifts (0)
- Open Payments for CMS (1)
- Procurement Paid for in Whole or Part by a Federal Award (0)
- Other Conflicts (2)

Summary of disclosures for:

EVP, Chief Operating Officer*
EVP, Chief Talent Officer*
EVP, Chief Nursing Executive
SVP, Chief Medical Officer*
SVP, Chief Health Officer*†
SVP, Chief Strategy & Governance Officer
SVP, Chief Health Equity Officer
SVP, Chief Compliance and Ethics Officer
SVP, Communications & External Affairs*
Chief Executive Officer, PCCI*
President and CEO, Parkland Foundation
EVP, Chief Financial Officer§ (pending – FY27)

** Management Plan assigned for FY26 disclosures. † Management Plan pending final processing and acceptance. Excludes the President and CEO and dual reports to the Board, presented on the prior slide. A leader may disclose under more than one type.*
§ The EVP, Chief Financial Officer began employment on September 21, 2026; the disclosure due date falls in FY27 and will require a new disclosure statement (not yet drafted). No information was obtained as of September 30, 2026 (FY26 close); not included in the 11 leaders above.

Update and Report on the Legislative Agenda as it Pertains to Parkland

Discussion Regarding Committee Oversight for Parkland Southeast Clinic Project and Key Upcoming Dates

Key Upcoming Board Dates & Reminders

- Annual Board Holiday Party
  - Friday December 4th, 2026 from 6:00PM - 8:00PM
  - RSVP to Morgan by Nov. 28th
  - Please check your invitation for location*

- Annual Holiday Luncheon (December 16th Board Meeting)
  - During Board meeting from 12:00PM -12:30PM

Board Competency Self-Assessment Survey

45% completion as of November 13th, 2026

Parkland Health Competency Assessment 2026
Click the link to complete!



Welcome to the Governance Institute's BoardCompass® Competency Self-Assessment.

Please complete this short 3-5 minute survey designed to generate data on *Organization Name's* board composition. The data received from this survey will be used for board tracking and recruitment purposes only.

Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines

Performance Appraisal Discussion: CEO and Board Dual Reports

Executive Session Documents

Possible Deliberation Regarding Medical Executive Committee Credentialing Report

Executive Session Documents

Possible Deliberation Regarding Medical Executive Committee: Delineation of Privileges Non-Physician Clinical Provider Staff – Anesthesiology

Possible Deliberation Regarding Medical Executive Committee: Delineation of Privileges Gastroenterology – Addition of Endoscopic Bariatrics

Possible Deliberation Regarding Medical Executive Committee: Update to MS Rules and Regulations

Possible Deliberation Regarding Medical Executive Committee: Neonatal Plan of Care Documents

Executive Session Documents

Possible Deliberation Regarding Patient Settlements Report

Information Only

Possible Deliberation Regarding Board of Managers Meeting Evaluation Results

Information Only

Possible Deliberation Regarding Board of Managers Meeting Attendance Report