Board of Managers

Agenda for the ***Board of Managers*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday, September 23, 2026, at 12:30 PM (or directly following the HOMES meeting)*** at 5200 Harry Hines Blvd (WISH Building), Dallas, TX 75235, Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2301 590 0722; meeting password: 1234) to join the meeting. The ***Board of Managers*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Board of Managers*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

	PAGE	TIME (MIN)	PRESENTER(S)
I. Opening/Call to Order/Determine the Presence of a Quorum Present/Mission Statement/Opening Remarks ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Board Chair and reviewed and affirmed by Counsel.			Chair
A. Invocation by Dr. Khan		5	
B. Public Comments Regarding Non-agenda Items See public comment registration information and rules at *https://www.parklandhospital.com/board-of-managers*			
C. Public Comments Regarding Agenda Items See public comment registration information and rules at *https://www.parklandhospital.com/board-of-managers*			
II. Consent Agenda: Minutes			Chair
A. Consideration and Appropriate Action Regarding Minutes 2026-08-05 Governance, Compliance and Ethics Committee	*8*		
B. Consideration and Appropriate Action Regarding Minutes 2026-08-05 Talent Development and Executive Compensation Committee	*13*		
C. Consideration and Appropriate Action Regarding Minutes 2026-08-12 Audit Committee	*18*		
D. Consideration and Appropriate Action Regarding Minutes 2026-08-25 Budget & Finance Committee	*24*		
E. Consideration and Appropriate Action Regarding Minutes 2026-08-26 Quality of Care & Patient Safety Committee	*33*		

		PAGE	TIME (MIN)	PRESENTER(S)
	F. Consideration and Appropriate Action Regarding Minutes 2026-08-26 Board of Managers	*38*		
III.	**Consent Agenda: Contracts**			Chair
	A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*48*		
IV.	**Consent Agenda: Other**			
	A. Consideration and Appropriate Action Regarding the Delegation of Signature Authority for Certain Matters to Travis Smith and Keri Disney-Story	*120*		
V.	**Consent Agenda: Medical Executive Committee Items**			Chair
	A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers	*122*		
VI.	**Public Hearing on the Local Provider Participation Fund (LPPF) Mandatory Payment Assessment**			Chair
	A. Presentation on the Mandatory Rate	*124*	15	Fred Cerise, MD
	B. Public Comments Regarding the Mandatory Rate and Use of Collected Funds	*131*	5	Chair
	C. Vote on Establishment of the Mandatory Rate for FY27	*132*	1	Chair
VII.	**Executive Session**			
	A. Consultation with Attorney Regarding Certain Pending Litigation: Dallas County Hospital District v. BARA, et al; Construction Cleaning, Inc. v. Dallas County Hospital District Tex. Gov't Code §551.071	*133*	20	Brad Nitschke, JD
VIII.	**Reports Requiring Deliberation(s) and/or Possible Action**			
	A. Update and Report by Chief Executive Officer Regarding Operational Performance and Plans	*134*	20	Fred Cerise, MD
	B. Consideration and Appropriate Action Regarding Parkland's Strategic Plan	*135*	20	Fred Cerise, MD
	C. Discussion Regarding Changes to Patient Financial Assistance Policy Amendments	*136*	20	Jessica Hernandez
	D. Consideration and Appropriate Action Regarding Amendments to the Parkland Retirement Income Plan and Mandatory Savings Plan Along with Other Employee Benefits	*146*	20	Felicia Miller
	Break			

	PAGE	TIME (MIN)	PRESENTER(S)
IX. Executive Session			
B. Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines Tex. Gov't Code §551.085	*429*	20	Fred Cerise, MD
X. Executive Session – Possible Deliberation			
A. Possible Deliberation Regarding Medical Executive Committee Credentialing Report Tex. Health & Safety Code §161.032	*430*		
B. Possible Deliberation Regarding Delineation of Privileges Tex. Health & Safety Code §161.032	*457*		
i. Pulmonary Medicine	*458*		
ii. Ophthalmology	*469*		
iii. Radiation Oncology	*479*		
XI. Reports Requiring Deliberation(s) and/or Possible Action			Chair
A. Possible Deliberation Regarding Board of Managers Self Evaluation Results	*483*		
B. Possible Deliberation Regarding Board of Managers Meeting Attendance Report	*490*		
XII. Action Items			Chair
A. Board May Take Action on Any Agenda Item(s) Above			
XIII. Adjourn			Chair
A. Closing Remarks			
B. Call to Adjourn			

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									September 23, 2026
				Medical Products and Services					
M1	Expense	Mod# 2 Two-year extension and adding funds for Orthopedic Implants	Arthrex Inc.	8/30/2021 - 7/31/2028	$1,800,000	$3,979,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Surgical Administration
M2	Expense	Mod#3 Adding funds for two-month extension Main Campus Ground Maintenance Extension	Bare Roots Landscape Design, Inc.	3/15/2021 – 11/30/2026	$132,000	$4,815,093	Non-Sole Source Modification	Yes	Roderick Stephens / Engineering Services
M3	Expense	Air Handler Cleaning services	G.n.S. Enterprises, LLC	10/1/2026 – 9/30/2029	$243,000	$243,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Khaled Abbas / Engineering Services
M4	Expense	Mod# 1 In-person American Sign Language Interpretation Services, adding funds and using final option year	GLOBO Language Solutions, Language Line Services, Inc., and MasterWord Services, Inc.	11/1/2022 - 10/31/2027	$1,024,734	$2,543,720	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Wendy Young / Language Services
M5	Expense	Panther Premium Support & Maintenance	Hologic Sales and Service, LLC	9/27/2026 – 9/26/2029	$236,550	$236,550	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick / Clinical Engineering
M6	Expense	Mod#1 Add funds for Genesis Bi-wing Positioners	Infinitus Medical Technologies	12/19/2024 - 12/18/2027	$600,000	$1,350,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan / Perioperative Services

M7	Expense	Mod# 1 To Add Funds to the Multi-Award - Outpatient Durable Medical Equipment Supplies contract	Dalton Medical Corporation, Dallas Medical Enterprise, F&T Respiratory Care LLC, Gatesco Medical Supplies	12/12/2025 -12/11/2026	$65,000	$257,000	Non-Sole Source Modification	Yes	Shannan Bradley / Care Management
M8	Revenue	Mod# 3 Two-year extension for Parkland Community Health Plan Administrative Services	Parkland Community Health Plan, Inc.	10/1/2021 - 9/30/2028	($4,617,628)	($17,951,542)	Sole Source Modification	N/A Revenue	Raquel Hardy / Finance
M9	Expense	Mod# 12 Clinical Services – Part A Expense	The University of Texas Southwestern Medical Center	10/1/2014 - 9/30/2027	$671,621	$9,809,802	Sole Source Modification	Yes	Sheila Fisher / Grants Management
M10	Revenue	Mod# 12 Clinical Services – Part B Revenue	The University of Texas Southwestern Medical Center	10/1/2014 - 9/30/2027	($2,564,588)	($25,314,304)	Sole Source Modification	N/A Revenue	Niccole McKinley/ WISH Administration
M11	Revenue	DART Care – Licensed Mental Health Social Workers	Dallas Area Rapid Transit	9/24/2026 – 9/23/2030	($3,063,076)	($3,063,076)	N/A-Revenue	N/A Revenue	Geoffrey Camp / Behavioral Health
M12	Expense	Mod#2 One-month extension for OB/GYN Clinical Coverage	The University of Texas Southwestern Medical Center	7/12/2021 - 9/30/2026	$50,262	$3,170,076	Contract Extension without Competition	Yes	Ryan Alcantar / Employee Health Integration
				Construction and Facilities					
C1	Revenue: Court Approval	Canton Oaks Sublease	Canton Long Term Care, LLC	Upon execution – 8/31/2028	$0	$0	Real Estate – Exemption	N/A-Revenue	Beall Carothers / Planning, Design & Construction
C2	Revenue: Court Approval	Corinth Rehabilitation Sublease	Corinth Health Care, LLC	Upon execution – 8/31/2028	$0	$0	Real Estate – Exemption	N/A-Revenue	Beall Carothers / Planning, Design & Construction
C3	Expense: Court Approval	Commercial Contract – Improved Property for the purchase of ±41,982 sf (0.9637 acres) of land and buildings located at 2411 Butler Street, Dallas, Texas	Hailu Ejigu and Enanu Ejigu	10/29/2026 – 3/12/2027	$2,474,480	$2,474,480	Real Estate – Exemption	Yes	Beall Carothers / Planning, Design & Construction
C4	Expense: Court Approval	Commercial Contract – Unimproved Property for the purchase of ±10,329 sf (0.2371 acres) of land located at 2415 Butler Street, Dallas, Texas	Lulite Ejigu	10/29/2026 – 3/12/2027	$592,830	$592,830	Real Estate – Exemption	Yes	Beall Carothers / Planning, Design & Construction
C5	Expense	Multiple Award Task Order Contract (MATOC) Construction Services	Batson-Cook Texas LLC, F.H. Paschen, SN Nielson & Associates LLC, Suffolk Construction, Hoar Construction, Gilbert May, Inc. d/b/a Phillips May/Corporation, Falkenberg Construction Co., Inc., TM Source Building Group, Inc., Real Construction Group, Talley Riggins Construction Group, Centennial Contractors	10/1/2026 – 9/30/2031	$25,000,000	$25,000,000	Request for Proposals (Best Value)	Yes	Thad Smith/ Planning, Design, and Construction
C6	Expense	Multiple Award Task Order Contract (MATOC), Architectural and Engineering (A&E) Design Services	Beck, LTD, SmithGroup, Environments for Health Architecture, HKS, Inc., Hoefer Welker, LLC, KAI/Alliance, MEP Consulting Engineers, Inc., GSR Andrade Architects, SBL Architecture, Jacobs, Kirksey Architecture	10/1/2026 – 9/30/2031	$5,000,000	$5,000,000	Request for Qualifications	Yes	Thad Smith/ Planning, Design, and Construction

Information Technology									
IT1	Capital	Product or Service: Barco Workstations/Monitors Replacement	Optum / Change Healthcare Technologies, LLC	10/1/2026 – 9/30/2027	$374,714	$374,714	Sole Source	Yes	Greggory Ervin / Information Technology
Hospital Operations									
O1	Capital and Expense	Replacement of stroboscopy systems, such as CPUs, processors, and scopes used in the Speech Pathology Department	Pentax of America, Inc.	10/1/2026 – 12/31/2027	$274,234	$274,234	Sole Source	Yes	Joanna Brown / PM&R
O2	Expense	Mod#1 Add funds and 1-year term extension for Third Party Disability/FMLA Management Services	Sedgwick Claims Management Services, Inc.--MOVED TO OCT.	1/1/2022 - 12/31/2027	$967,476	$5,578,305	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tawana McCullough / Office of Talent Management
O3	Expense	Mod#2 Add Software as a Service (SaaS) Solution & Implementation for Point-of-Use Inventory Management in Operating Rooms and Procedural Areas and Warehouse Management System Implementation	Tecsys, Inc.	12/1/2023 - 11/30/2028	$3,866,510	$6,529,196	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Alex Zimmerman/ Supply Chain
Ratification/Deviation/Informational Only									
R1	Expense-Ratification	Drop-In Backup Childcare Services	CDM Management, Inc. dba First Step	1/27/2025 - 12/31/2026	$40,670	$238,210	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ryan Alcantar / Office of Talent Management
R2	Expense-Ratification	In-person American Sign Language Interpretation Services, adding funds	GLOBO Language Solutions, Language, Line Services, Inc., and MasterWord Service	11/1/2022 - 10/31/2026	$252,586	$1,518,986	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Wendy Young / Language Services

Invocation

Consideration and Appropriate Action Regarding Minutes 2026-08-05 Governance, Compliance and Ethics Committee

Parkland

MINUTES
Dallas County Hospital District Board of Managers

GCEC
August 5th, 2026

Minutes of the Governance, Compliance and Ethics Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, August 5th, 2026, scheduled for 11:00 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Reina Gonzalez, JD, noted that a quorum was physically present and called the meeting to order at 11:01 a.m. Committee members; Byron Cryer, MD and Ramon Miguez, PE attended in-person.

Board Member Attendees Included: Vincent Hall, Farida Minner, RN, Marjorie Petty, JD, Yasmin Simon, JD, and Miriam Sharma, RN.

Staff Present (via Webex and in-person) included:

Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & Chief Nursing Executive
Edmundo Castaneda, EVP & COO
Fred Cerise, President & CEO
Marjorie Wilkins, Director Compliance - Audit
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Morgan Simmons, Governance Program Manager
Natalie Vasquez, Administrative Resident
Saul Cordero, SVP & Chief Governance & Strategy Officer

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

I. Reports Requiring Deliberation(s) or Possible Action

A. Presentation of the Charters of the Standing Committees of the Board of Managers

i. Audit Committee
ii. Budget & Finance Committee
iii. Governance, Compliance & Ethics Committee
iv. Quality of Care & Patient Safety Committee
v. Talent Development & Executive Compensation Committee

Committee members focused on legal and governance-related revisions, including clarifying committee authority, liaison roles, compliance with the Texas Open Meetings Act, and oversight responsibilities. The committee supported updating TDEC language to reflect a culture of belonging and health equity, incorporating Facilities Committee responsibilities into the Budget, Finance & Infrastructure Charter, and changing external review requirements from every three years to every five years for Quality and Compliance functions. Members also requested development of additional operational procedures addressing potential conflicts of interest and committee investigative authority based on discussion from the Audit charter edits.

Reina requested a motion to recommend full Board approval of all five committee charters including the revision to the GCEC charter regarding the compliance program review moving from a three to five-year cadence. Ramon Miguez motioned for approval. Byron Cryer seconded. The motion passed unanimously.

B. Presentation of Proposed Changes to Parkland Policy SYS.LEAD.004, *Organizational Plan*

Brad Nitschke discussed the proposed revisions to the Organizational Plan Policy, a state-required document outlining Parkland's services, governance structure, and operational framework. The Committee noted that most changes were non-substantive, including terminology updates, revised regulatory references, and updates reflecting current leadership titles. Discussion focused on clarifying the Board's role in appointing medical staff and ensuring adequate staffing. The Committee recommended revisions replacing "employing" with "ensuring" regarding medical staff, necessary clinical and administrative support.

Reina requested a motion to recommend approval by the full Board. Ramon Miguez motioned. Byron Cryer seconded. The motion passed unanimously.

C. Discussion and Consideration of Recommendations and Action Plan from the April 11, 2026, Board Governance Retreat

Saul Cordero summarized current practices related to board competency assessments, member development, enterprise risk management (ERM), cybersecurity, and AI oversight. Members supported conducting a board competency assessment to inform future appointments and development planning, particularly given anticipated board turnover. Discussion highlighted existing education resources, certification achievements, external conferences, and ERM reporting processes. Members also discussed periodically reassessing governance structures for cybersecurity and AI oversight and agreed to continue the remaining retreat recommendations at a future meeting.

D. Presentation of the Revised Code of Conduct and Ethics
The committee received an update on the newly revised Code of Conduct, which was officially published following an 18-month review and modernization effort. Members noted enhancements to content, terminology, privacy guidance, artificial intelligence references, and visual design, with communications underway across the health system. Discussion highlighted plans for both printed and digital distribution, including English and Spanish versions and topic-specific "at-a-glance" resources. Committee members commended the collaborative work and praised the document's accessibility, appearance, and educational value for the workforce.

E. Presentation of the Fiscal Year 2027 Compliance and Ethics Department Budget
The committee reviewed the FY 2027 Compliance and Ethics Department budget and received an overview of year-over-year budget changes. Discussion focused on funding added to support continuing education credits for compliance and ethics training, which will help physicians and other licensed professionals meet new Texas licensure requirements beginning September 1, 2026. Members also reviewed reductions in contract labor and professional fees, which were largely attributable to technology-related expenses shifting to the IT budget. Melanie expressed confidence that departmental goals could be achieved within the proposed budget.

Reina requested a motion to recommend approval of the FY27 Compliance and Ethics Department budget to the full Board. Ramon Miguez motioned to approve. Byron Cryer seconded. The motion passed unanimously.

Executive Session
At 12:12 p.m., the Committee went into executive session to discuss the items on the Executive Session agenda.

Members of management were excused from the discussion of topics as necessary.

II. Executive Session
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occup. Code §160.007; Tex. Gov't Code §§551.071

A. Institutional Ethics Committee Report
(Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occup. Code §160.007)

B. Review and Potential Discussion on the Following Compliance and Ethics Reports
(Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occup. Code §160.007)
   i. FY26 Compliance Risk Assessment & Enterprise Risk Management Survey
   ii. FY27 Compliance Work Plan Focus Areas
   iii. Department Resources & Vendor Products Optimization Plan

iv. Compliance Program Policy Action Plan
v. FY26 Annual Work Plan, Departmental Goals and/or Objectives Dashboard
vi. Compliance Audit Program Enhancement

C. Attorney-Client Privileged & Confidential Review and Discussion of Quarterly Report of Open Compliance Reviews and Audit Reports
(Tex. Gov't Code §551.071)

D. Discussion Regarding Report and/or Information Provided by the Chief Compliance & Ethics Officer and Related Items on this Agenda (Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occup. Code §160.007)

Committee Chair Reina Gonzalez, JD, adjourned the Executive Session and moved into Open Session at 12:45 p.m.

V. Adjourn

With no further business to discuss, Committee Chair Reina Gonzalez, JD, adjourned the meeting at 12:45 p.m.

SO RECORDED:

Reina Gonzalez, JD
Committee Chair

Brad Nitschke, JD
Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2026-08-05 Talent Development and Executive Compensation Committee

Minutes of the Talent Development and Executive Compensation Committee meeting of the Board of Managers of the Dallas County Hospital District held Wednesday, August 5th, 2026, scheduled for 12:30 p.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Committee Chair Yasmin Simon noted a quorum was physically present and called the meeting to order at 12:48 p.m. Committee members Farida Minner, RN, Marjorie Petty, JD, Eric Bing, MD, PhD and Miriam Sharma, RN were present.

Board Member attendees included: Ramon Miguez, PE and Vincent Hall.

Staff Present (via Webex and in-person) included:

Brad Nitschke, Chief Legal Officer
Dan Enright, Director/Talent Mgmt. Analytics
Donna Richardson, Chief Nursing Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Keri Disney-Story, Interim Chief Financial Officer
Morgan Simmons, Governance Program Manager
Natalie Garza Vasquez, Administrative Resident
Saul Cordero, SVP & Chief Governance & Strategy Officer
Shauntee Mayfield, VP Chief Experience Officer
Sean Gorman, Mgr., Communications
Stacy Dorsey, SVP Workforce Strategy
Stephanie Speights, SVP/Talent Mgmt Development
Theresa Wilson, Dir., Workforce Development

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Office of Talent Management Overview of Department Level Goals and Commitment
Felicia Miller reminded the Board of Parkland's commitment to be the employer of choice for those with a calling to serve through transformational experience. The Office of Talent Management upholds this commitment through recruitment, development, rewards and engagement.

B. Pulse Survey Update
Shauntee Mayfield presented the pulse survey update to the committee. The 2026 Parkland Pulse Survey, is a shorter engagement survey administered between full employee engagement assessments. The survey remains open through August 10, with an organizational participation goal of 85%. Leadership reported strong participation, reaching 82% completion by day 16 and achieving the highest first-day response rate to date. Discussion highlighted employee engagement measures, trust, safety culture, and workplace experience metrics, noting that workforce feedback continues to drive meaningful organizational improvements.

C. Compensation at Parkland: Philosophy and Upcoming Program
Stacy Dorsey provided an update on Parkland's annual compensation review process, which focuses on maintaining living wage, market-competitive pay, and alignment with financial and regulatory requirements. Stacy reported completion of Phase I market adjustments and approval of additional Phase II adjustments effective October 1, along with physician, APP, CRNA, and executive compensation reviews. Stacy mentioned compensation benchmarking methodology, market transparency, recruitment challenges in high-demand roles, and balancing market data with real-time workforce trends. Stacy emphasized commitment to greater transparency and ongoing refinement of compensation practices to support recruitment, retention, and workforce competitiveness.

D. Employee Wellness & Benefits Review, Changes to 2027 Benefits Plan
Sharon Chisholm and Tawana McCullough presented an overview of proposed FY 2027 employee benefits changes designed to support Parkland's whole-person wellness strategy and maintain market competitiveness. Sharon reported the future health plan trends, including reduced healthcare utilization risk and savings associated with 2026 benefit changes. Proposed enhancements include implementing tiered premium increases based on salary levels, revising part-time benefits eligibility, increasing dependent care flexible spending limits, and updating retirement plans to comply with federal regulations.

Yasmin requested a motion to recommend that the Board of Managers approve the proposed 2027 benefit plan amendments presented to the Committee.
Marjorie Petty motioned. Farida Minner seconded. The motion passed unanimously.

E. Workforce Development: 2026 Summer Interns & Career Expo
Theresa Wilson, presented an overview of Parkland's workforce development initiatives, highlighting the 2026 Summer Internship Program and upcoming Community Career Expo. Theresa reported strong interest in the internship program, with more than 1,200 applicants resulting in 49 interns from 16 high schools and 13 colleges. Interns completed departmental projects and presented their findings through values-based and innovation-focused showcases. The committee also learned about the annual Community Career Expo, which introduces students in grades 8–12 to healthcare careers through tours, hands-on activities, and interactions with Parkland professionals.

Executive Session
At 1:41 p.m., the Committee went into executive session to discuss the items on the Executive Session agenda.

Members of management were excused from the discussion of topics as necessary.

I. Executive Session

A. Tex. Gov't Code §§551.074

1. Review of CEO Duties as Related to FY2027 Goals

2. FY26 Succession Planning Process and Timeline for Director and SVP Positions and Talent Profile Risks

Committee Chair Yasmin Simon, JD, adjourned the Executive Session and moved into Open Session at 2:10 p.m.

VI. Adjourn
With no further business to discuss, Yasmin Simon adjourned the meeting at 2:10 p.m.

SO RECORDED:

_____	_____
Yasmin Simon, JD	Brad Nitschke, JD
Committee Chair	Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2026-08-12 Audit Committee

Minutes of the Audit Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, August 12th, 2026, scheduled for 10:00 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Todd Furniss, JD, noted that a quorum was physically present and called the meeting to order at 10:00 a.m. Committee members Farida Minner, RN, Ramon Miguez, PE and Yasmin Simon, JD, attended in-person.

Board Member attendees included: Marjorie Petty, JD and Miriam Sharma, RN.

Staff Present (via Webex and in-person) included:
Amy LaBarge, SVP & Chief Audit Officer
Andrea Claire, Mgr., Internal Audit
Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & Chief Nursing Executive
Edmundo Castaneda, EVP & COO
Enrique Gallegos, SVP Ops & Assoc. COO (via Webex)
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Keri Disney-Story, VP/Clinical Finance
Morgan Simmons, Board Governance Program Manager
Natalie Vasquez, Administrative Resident
Saul Cordero, SVP & Chief Governance and Strategy Officer

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted no potential conflicts of interest.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Internal Audit Fiscal Year 2027 Audit Plan Draft

Amy LaBarge presented the FY27 Audit Plan. The proposed FY2027 plan was developed using multiple inputs, including the ERM process, executive management discussions, chief-level feedback, prior audit experience, regulatory research, professional forum topics, and coordination with other assurance groups to avoid overlap. The plan shifts toward a 60% risk-based audit and 40% consultative project structure, with potential movement toward a 50/50 model in the future. Proposed areas include carryforward audits, PCHP affiliate audits, compensation, MD Staff software, contract processes, connected medical device cybersecurity, imaging safety, Community Ride Care, and drug-free workplace review. The committee discussed capacity and future technology needs as well.

Todd Furniss requested a motion to recommend approval by the full Board for the FY27 Audit Plan. Ramon Miguez motioned to recommend approval. Yasmin Simon seconded. The motion passed unanimously.

B. Internal Audit Fiscal Year 2027 Budget

The Committee reviewed the proposed FY2027 Internal Audit budget of $1,991,377, which is lower than the FY2026 budget of $2,028,933 but higher than projected FY2026 expenses of $1,757,931. Amy LaBarge explained that staffing and operating expenses were reduced to keep the budget relatively flat. Committee members sought clarification regarding budget variances and professional fees, including whether any external audit costs were included. Amy noted that major third-party audit work is funded outside the Internal Audit budget and that previously completed external audits, including the UT Southwestern review, had already been addressed.

Todd Furniss requested a motion to recommend approval by the full Board for the FY27 Audit Department Budget. Yasmin Simon motioned to recommend approval. Ramon Miguez seconded. The motion passed unanimously.

C. Open Session Summary to discuss the following topics:

i. Overview of progress on Parkland's 2026 Audit Plan

Amy LaBarge presented the 2026 Audit Plan progress to the Committee. The 2026 Audit Plan was approved in October 2025 and

revised in April 2026 to reflect organizational changes, and it remains on track. Approximately three-quarters of planned audits have been completed, with the remaining quarter scheduled for completion in Q4. This progress aligns with expectations despite adjustments, supporting successful execution of the annual audit plan.

ii. Laboratory Services Audit, Report No. 26-03
Amy LaBarge reviewed the Laboratory Services Audit, which found a generally strong control environment and well-structured processes. Auditors evaluated order documentation, charge capture, and specimen tracking from collection through final disposition. Two issues were identified. First, Internal Audit identified inconsistent provider notification regarding certain rejected specimens within Correctional Health and reported that management had developed corrective actions. Second, auditors identified specimens lacking a documented final status. Management continues to work with Laboratory and Clinical Informatics teams to reconcile these specimens, determine root causes, and strengthen tracking processes.

iii. Follow-Up Report Status – Open Session
Amy mentioned there was no other follow-up necessary on any items at this time.

VI. Executive Session

At 10:17 a.m., the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

D. Executive Session Summary to discuss following topics:
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occ. Code §160.007

i. Follow-up Report Status – Executive Session
Update on corrective action plans for audits presented in prior executive session Audit Committee meetings.

E. Discussion regarding report and/or information provided by the Chief Audit Executive and related items on this agenda.
Tex. Health & Safety Code §§161.032 & 161.0315 and *Tex. Occ. Code* §160.007.

F. Consultation with Attorney
Tex. Gov't Code § 551.071.

i. Review of Open Litigation
(See Attached List)

Chair adjourned Executive Session and moved into Open Session at 10:25 am.

The Chair, Todd Furniss, asked for follow-up items from the committee. None were mentioned.

VII. Action Items

A. Committee may take action on any agenda item(s) above.

VIII. Adjourn

With no further business to discuss, the Committee Chair entertained a motion to adjourn the meeting at 10:25 a.m.

SO RECORDED:

_____	_____
Todd Furniss, JD	Brad Nitschke, JD
Committee Chair	Assistant Secretary

Active Litigation Matters, August 2026

NEW Matters:
Janice Deloatch-Young v. Parkland Health and Dallas VA Medical Center
Filed 05/08/2026 — Judge Martin Hoffman, 68th Civil District Court, Dallas County

Ongoing Matters:
Alejandrino Lopez v. Dallas County Hospital District d/b/a Parkland Health System d/b/a Parkland Memorial Hospital.
Filed 05/29/2025 — Assigned: Chief District Judge Amos L. Mazzant; Referred: Magistrate Judge Bill Davis, U.S. District Court, Eastern District of Texas, Sherman Division

Dallas County Hospital District v. BARA, a Joint Venture
Filed 02/01/2024 — Judge Maria Aceves, 192nd Civil District Court, Dallas County

Dallas County Hospital District v. Haley Burr, et al. (N5)
Filed 12/14/2023 — Judge Staci Williams, 101st Civil District Court, Dallas County

Dallas County Hospital District v. Shiftwise, Inc., et al.
Filed 07/01/2025 — Judge Martin Hoffman, 68th Civil District Court, Dallas County

Dorothy Marshall Living Trust v. Linebarger, et al.
Filed 04/23/2026 — Judge Sam A. Lindsey, U.S. District Court, Northern District of Texas, Dallas Division

Julius Bamibe v. Dallas County Hospital District d/b/a Parkland Memorial Hospital & Angela Grant
Filed 05/19/2026 — Judge Tonya Parker, 116th Civil District Court, Dallas County

Leticia Moreno, Individually and as Representative of the Estate of Juan Valenzuela, Deceased, and as Next Friend of D.V.M., v. Dallas County Hospital District d/b/a Parkland Health and The University of Texas Southwestern Medical Center
Filed 12/05/2024 — Judge Tonya Parker, 116th Civil District Court, Dallas County

Resolving Matters:

U.S. ex rel. Chase v. UT Southwestern Medical Center, Parkland Health & Hospital System, et al.
Filed 03/28/2023 — Judge Jason K. Pulliam, U.S. District Court, Western District of Texas, San Antonio Division

Resolved:

Alvah Johnson and Theodore Bramble v. DCHD
Filed 07/13/2023 — Judge Ada Brown, U.S. District Court, Northern District of Texas, Dallas Division

Gustavo Lopez v. Dallas County Hospital District d/b/a Parkland Health & Hospital System
Filed 03/16/2026 — Judge Sam A. Lindsey, U.S. District Court, Northern District of Texas, Dallas Division

Consideration and Appropriate Action Regarding Minutes 2026-08-25 Budget & Finance Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Budget, Finance & Infrastructure Committee meeting of the Dallas County Hospital District, held Tuesday, August 25th, 2026, scheduled for 11:30 AM in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, noted that a quorum was present and called the meeting to order at 11:31 a.m. Committee Members present included: Marjorie Petty, JD, and Yasmin Simon, JD.

Board Member attendees (via Webex) included: Vincent Hall, Reina Gonzalez, JD, and Miriam Sharma, RN.

Staff Present (via Webex and in-person) included:

Anthony Davis, Dir., Financial Operations
Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & Chief Nursing Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Jason Patak, Dir. Plan Design and Construction Services
Joe Longo, Chief Information Security Officer
Joseph Chang, Chief Medical Officer
Kareem AbdelFattah, Assoc. Chief Medical Officer
Keri Disney-Story, VP/Clinical Finance
Lance Mendiola, VP Construction Facilities Real Est.
Morgan Simmons, Governance Program Manager
Natalie Garza Vasquez, Administrative Resident
Pamela Bryant, SVP & Supply Chain Management
Saul Cordero, SVP & Chief Governance & Strategy Officer

Other Attendees:
Darrick Walls (Webex)
Leigh Ann Ripka (Webex)

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After reviewing the agenda, the Chair noted that there were no conflicts of interest.

A. Reports Requiring Deliberation(s) or Approval(s)

A. Consideration and Appropriate Action Regarding Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A for these minutes for more specific details on each contract). Pam Bryant presented each contract based on expense, capital, revenue, and selection method (sole source and non-sole source).

The Committee asked questions and received additional information related to the consideration of contracts worth over $200,000.

Marjorie Petty recused herself from the deliberation and vote regarding contracts M15 and O4 involving Stryker.

Ramon Miguez requested a motion to recommend Board approval of the contracts (excluding M15 and 04) over $200,000. Yasmin motioned for approval. Ramon Miguez seconded. The motion carried unanimously.

Ramon Miguez requested a motion for contracts M15 and O4. Yasmin motioned for approval. Ramon Miguez seconded. The motion carried unanimously.

B. Update and Report Parkland Financial Performance Presentation

Keri Disney-Story provided an update for the month of July. For the month of July, Parkland Health recognized a net loss of $(5.4) M which is $(13.4)M lower than the budgeted net income of $8.0M and $(8.8)M unfavorable compared to the prior year net income of $3.4M.

Parkland Health's operating margin and operating cash flow margin for the month of July are (3.5%) and (0.7)%, respectively. The operating margin was unfavorable compared to the budget of 0.0% and the operating cash flow margin was unfavorable compared to budget of 2.9%. Parkland Health's operating margin was unfavorable compared to prior year operating margin of (0.8)% and unfavorable to the operating cash flow margin of 2.1% from the prior year.

Parkland Health's patient cash collections in July were $158.0M which is higher than budget by $44.2M and $37.8M higher than the prior year. Parkland Health's days cash on

hand of 238.7 days for the month is an increase of 0.3 days compared to prior month of 238.3 days and compared to the prior year July of 230.5 days, an increase of 8.1 days.

C. Update and Review Regarding Parkland Health FY27 Budget

Keri noted that the FY27 budget is built on conservative revenue assumptions while recognizing several external risks, including uncertainty around Medicaid managed care contracts, potential impacts to DSH/UC funding, investment market volatility, and ongoing negotiations between Texas HHSC and CMS. Patient revenue is projected to remain stable, with a 5.57% overall increase in government supplemental funding. The proposed tax rate increase would continue supporting operations, with a dedicated portion allocated to the Southeast campus project. Key expense drivers include the Epic Refuel initiative, a more than $50 million investment expected to improve efficiency, patient care, and system reliability. Benefits costs are projected to decline through medication expense management and expanded use of Parkland providers. Operational volumes are expected to grow modestly, resulting in a balanced budget with an anticipated positive margin while maintaining prudent financial assumptions.

Key Metrics: (Hospital/Parkland Health):

- **Total Operating Revenues:** $3.353/$3.782 billion
- **Total Operating Expenses:** $3.342/$3.759 billion
- **Total Net Income:** $122.9/$135.2 million
- **Capital Budget:** $171.5 million
- **Tax Rate:** 21.20 cents per $100 valuation

Ramon requested a motion to recommend approval of Parkland's FY27 Budget to the full Board. Yasmin motioned. Marjorie seconded. The motion passed unanimously.

D. Update and Report on Current FY26 Facilities Projects (See Attached List of Projects)

Lance Mendiola provided an update on Parkland's major facilities and construction projects. The OK Paper parking lot is 85% complete, the 9th-floor bed expansion is operational, and the 8th floor is expected to begin serving patients in October. Progress continues on the Emergency Department triage renovation, Southeast Health Center, Inland Port/Wilmer clinic, Cardiac EP Lab, pediatric behavioral health renovation, and other capital projects. Lance also reviewed Facilities' preventive maintenance and capital planning processes, including the use of ServiceNow and facility condition assessments to guide equipment replacement, infrastructure maintenance, and future capital investments.

A. Follow-Up Requests

B. Closing Remarks

C. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 1:11 pm.

SO RECORDED:

Ramon Miguez, PE Committee Chair	Brad Nitschke, JD Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									August 26, 2026
				Medical Products and Services					
M1	Capital	EnSite X Electrophysiology (EP) System for mapping in the EP Laboratory	Abbott Laboratories, Inc.	9/4/2026 – 9/3/2027	$225,000	$225,000	Sole Source	Yes	Shika Shakelli / Clinical Engineering
M2	Expense	Mod#1 Blood used by Dallas Fire & Rescue	American Red Cross	10/1/2024 - 9/30/2029	$200,000	$385,840	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Melody Gardner / Biotel Department
M3	Expense	Mod#1 Contract extension and adding funds for AngioVac Thrombectomy Devices & Accessories	AngioDynamics, Inc.	3/1/2023 - 2/28/2029	$600,000	$1,288,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan / Interventional Cardiology
M4	Expense	Mod# 6 Two-year contract extension and adding funds for test kits and reagents for the FACSLyric system	BD Biosciences	9/26/2018 - 9/25/2028	$1,600,000	$4,936,557	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Scott Hampton / Laboratory Services - Hematology
M5	Expense	Mod# 1 Add funding to the contract for STIMULAN Rapid Cure	Biocomposites Inc.	8/23/2024 - 8/22/2027	$150,000	$1,025,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Operating Room

M6	Expense	Mod# 1 Add funding to the Leadership Development Program contract	Blanchard Training & Development, Inc.	1/18/2017 - 7/19/2027	$125,000	$297,215	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Torey Johnson / Office of Talent Management
M7	Revenue	Mod # 1 City of DeSoto Social Work Program	City of DeSoto, Texas	1/1/2026 - 9/30/2027	($209,567)	($363,059)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M8	Revenue	Mod # 4 City of Lancaster Multi-Disciplinary Behavioral Health	City of Lancaster, Texas	10/1/2022 - 9/30/2027	($197,000)	($985,000)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M9	Revenue	Mod # 5 City of Mesquite Southeast Collaboration Crisis Intervention Team	City of Mesquite, Texas	10/1/2021 - 9/30/2027	($567,591)	($2,819,642)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M10	Expense	Mod#1 Legislative and Advocacy Services	Cornerstone Government Affairs Inc.	6/18/2025 - 6/17/2027	$70,000	$240,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Katherine Yoder / Legislative Affairs
M11	Capital	Mod # 1 to add the generator and service for the Emprint Ablation System.	Covidien Sales LLC	4/27/2026 - 8/31/2029	$124,500	$394,500	Sole Source Modification	Yes	David Alexander / Main Operating Room
M12	Expense	Mod#1 Adding funds to theto Mammotome Breast Biopsy Products contract.	Devicor Medical Products, Inc.	9/14/2022 - 12/31/2027	$209,000	$582,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheri Marchant-Armstrong / Radiology Breast Imaging
M13	Expense	Mod#10 Adding funds to the Texas State Legislative Consulting Services contract	Sabrina T. Brown	9/12/2012 - 8/31/2027	$150,000	$2,389,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Katherine Yoder / Legislative Affairs
M14	Capital	The purchase of 2 SOMATOM Drive & X.ceed CT Scanners for the Emergency Department	Siemens Medical Solutions USA, Inc.	8/27/2026 – 8/26/2027	$3,704,291	$3,704,291	GPO Purchase	Yes	Shawn Grady / Radiology CT
M15	Expense	Mod#1 1-year Extension of the Vertebral Compression Fracture & Optablate Products contract	Stryker Sales Corporation	1/1/2022 - 12/31/2027	$179,000	$377,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady /Interventional Radiology CT
M16	Expense	Mod#1 Adding funds to the Water Treatment Services & Materials contract	Veolia WTS Services USA, Inc.	1/1/2025 - 12/31/2027	$360,000	$840,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick / Clinical Engineering
M17	Expense	Mod#3 Three-year contract extension for Werfen blood bank reagents contract	Werfen USA LLC	9/17/2021 - 9/16/2029	$280,000	$1,783,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz /Laboratory Services - Transfusion
M18	Expense	Aurelis pressure ulcer reducing mattress overlay and bed lease	ARJO FINANCIAL SERVICES	9/1/2026 – 8/31/2029	$2,444,220	$2,444,220	GPO Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Janice Owens / Wound Care Program
M19	Expense	Mod#1 Drop-In Backup Childcare Services	CDM Management, Inc. dba First Step	1/27/2025 - 12/31/2026	$55,195	$293,405	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ryan Alcantar / Office of Talent Management

Information Technology									
IT1	Expense	Mod#2 Add Middleware Licenses for Piccolo Xpress and Sysmex pocH-100i.	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	$51,679	$1,029,433	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Peng Lee / Information Technology
IT2	Expense	ALTO Digital Signage Solution: Hardware, Warranty and Management Services	Netsync Network Solutions, Inc	9/1/2026 – 8/31/2029	$270,750	$270,750	Sole Source	Yes	Carlton Brown II / Ceazari Threadgill / Information Technology
IT3	Expense	Prominence Advisors Service Now Analytics Intake, Governance, and Adoption	Prominence Advisors	8/26/2026 – 2/28/2027	$199,810	$199,810	Sole Source	Yes	James Gaston / Information Technology
Hospital Operations									
O1	Expense	Third Party Administrator (Workers' Compensation)	Cannon Cochran Management Services, Inc.	11/1/2026 – 10/31/2031	$1,750,000	$1,750,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Sean Doody / Insurance Risk Management
O2	Expense	Mod# 2 DSH, ESRD, S-10 Reporting & Medicare Bad Debt Review 1-year extension with funding	Ernst & Young LLP	10/1/2019 - 9/30/2027	$305,000	$2,388,000	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	James Blasingame / Government Reimbursement
O3	Expense	Mod # 1 In-Kind Support Agreement	Hope Clinic of Garland, Inc.	8/1/2025 - 7/31/2027	$200,000	$400,000	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	James Perez / Clinic Operations
O4	Capital	Neptune 3 Waste Management System	Stryker	9/1/2026 – 9/30/2026	$233,450	$233,450	Sole Source	Yes	David Alexander / Main Operating Room

FY26 Facilities Project List:

A. **Mike A. Myers Health Center** (Richland Clinic)
B. **Parkland Campus** – OK Paper Warehouse Demolition & Surface Parking
C. **Parkland Hospital** – ACH 8th & 9th Floor Shell Buildout
D. **Parkland Hospital** - Emergency Department Triage Expansion
E. **Parkland Hospital** – Interventional Radiology Expansion Rooms 5 & 6
F. **Parkland Hospital** – Lab Consolidation
G. **Parkland Hospital** – Cardiac EP Lab Shell Buildout
H. **Parkland Campus** – Pediatric Behavioral Health Center Renovation
I. **Parkland Campus** – Redfield Parking Lot Improvements
J. Inland Port
K. Southeast Health Center

Consideration and Appropriate Action Regarding Minutes 2026-08-26 Quality of Care & Patient Safety Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District held Wednesday, August 26, 2026, scheduled for 10:00 a.m. in the WISH building Executive Conference Room 02-175 at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Committee Chair Byron Cryer, MD, noted that a quorum was physically present and called the meeting to order at 10:01 a.m. Committee members: Eric G. Bing, MD, PhD, Farida Minner, RN, and Todd Furniss, JD attended in person.

Board Member attendees included: Marjorie Petty, JD, Miriam Sharma, RN, Reina Gonzalez, JD, Ramon Miguez, PE, and Vincent Hall.

Staff Present (via Webex and in-person) included:

Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Carmen Bowling, SVP Nursing
Dawn Marchetto, SVP Nursing
Donna Richardson, EVP & Chief Nursing Officer
Fred Cerise, President & CEO
Gretchen Blake, VP Quality & Clinical Effectiveness
Jessica Hernandez, Chief Health Equity Officer
Jose Joglar, Past MEC President
Joseph Chang, Chief Medical Officer
Judy Herrington, SVP Nursing
Kareem AbdelFattah, VP & ACMO
Karen Garvey, VP Safety & Clinical Risk Management
Melanie Roberts, Chief Compliance & Ethics Officer
Michael Lane, SVP & Chief Quality and Safety Officer
Morgan Simmons, Governance Program Manager
Natalie Garza Vasquez, Administrative Resident
Ryan Mauck, MD – Service Chief, Urology; President-Elect – Med Staff
Saul Cordero, SVP & Chief Governance & Strategy Officer
Sobha Fuller, SVP Nursing

Other Attendees:

Elaine Duryea, MD
Omaira Azizad, MD (via Webex)
Samuel P. Mandell, MD, MPH (via Webex)

Mission Statement
Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

II. Public Comments Regarding Agenda Items
No members of the public registered for comments regarding the agenda items.

III. Conflicts of Interest
After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

IV. Executive Session – Quality & Patient Safety Operations Section
At 10:03 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

I. Executive Session: Quality & Patient Safety Operations (QSO)
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occupations. Code §160.007

A. **Update and Report by Chief Quality and Safety Officer**
Includes briefing from Executive Quality Committee (EQC)

B. **Review of Safety Event Cause Analysis (CA) Case(s) and Guide**
Shared learnings from recent safety event(s) with associated guide

C. **Update and Report Regarding Quality-Related Key Performance Indicators (KPIs)**
Reports for quality improvement project(s) throughout the enterprise

1. Department Performance Improvement Committee (PIC)/ Clinical Quality Committee (CQC) Annual Presentation(s)
Annual report on service lines related to quality and safety

a. Anesthesia/Pain CQC

b. Surgery PIC

D. **Update and Report Regarding Workforce Safety**
Biannual report from department related to quality and safety

E. **Possible Deliberation Regarding the Following**

A. Executive Summaries
Overview of QSO departmental reports

B. Clinical Excellence Operating Review Update for Hospital and Ambulatory

Monthly update of quality key performance indicators (KPIs)

C. Cause Analysis (CA) Case Log
List of upcoming cause analysis case reviews

D. Update and Report Regarding Contracts Oversight Committee
Annual report to review contract quality metrics

E. Update and Report Regarding Patient Satisfaction: HCAHPS
Biannual report from department related to quality and safety

F. Workforce Safety Supplemental Information

~ End of Quality Portion of QBOM Agenda

IV. Executive Session: Medical Executive Committee (MEC)
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occupations Code §160.007

A. Consideration and Appropriate Action Regarding Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Medical Staff and Non-Physician Clinical Providers to Parkland Health

a. Credentialing Report

b. Delineation of Privileges (DoPs)

i. Psychiatry *(Comprehensive Privilege Review)*

ii. Non-Physician Clinical Provider Staff – Chiropractic Care *(biennial review)*

IV. Executive Session: Discussion regarding report and/or information provided by the Medical Executive Committee President and related items on this agenda.
See Health & Safety Code § 161.032 & 161.0315 and Tex. Occupations. Code §160.007

V. Update and Report Regarding Correctional Health
Update regarding recent changes in department

VI. Executive Session: Discussion regarding report and/or information provided by the Chief Quality Safety Officer and related items on this agenda.
See Health & Safety Code § 161.032 & 161.0315 and Tex. Occupations. Code §160.007

Chair adjourned Executive Session and moved into Open Session at 12:17 pm.

VII. Action Items (Open Session)

A. Consideration and Appropriate Action Regarding MEC Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Credentialing Report
2. Delineation of Privileges (DoPs)
   a. Psychiatry *(Comprehensive Privilege Review)*
   b. Non-Physician Clinical Provider Staff – Chiropractic Care *(biennial review)*

Byron Cryer requested a motion to consider the action items listed on the agenda. Farida Minner motioned to recommend the Medical Executive Committee Recommendations, Credentialing Report, Delineation of Privileges, Medical Staff Bylaws, Policies and all other action items as discussed as part of the MEC portion of the quality meeting. Eric Bing seconded the motion. The motion passed unanimously.

V. Follow-Up Requests: None

VI. Closing Remarks

VII. **Adjourn**

With no further business to discuss, Committee Chair Byron Cryer, MD, adjourned the meeting at 12:17 pm.

SO RECORDED:

Byron Cryer, MD Committee Chair	Brad Nitschke, JD Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2026-08-26 Board of Managers

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, August 26, 2026, scheduled for 12:30 PM (or immediately following the Quality Board meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 12:29 PM.

Board Member attendees included: Eric G. Bing, PhD, MD, Byron Cryer, MD, Todd Furniss, JD, Reina Gonzalez, JD, Ramon Miguez, PE, Farida Minner, RN, Marjorie Petty, JD, Miriam Sharma, RN, and Yasmin Simon, JD.

Not in attendance: Jeff Tillotson, JD

Staff Present (via Webex and in-person) included:
Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Jessica Hernandez, Chief Health Equity Officer
Joseph Chang, Chief Medical Officer
Kareem AbdelFattah, VP & ACMO
Keri Disney-Story, VP/Clinical Finance
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Morgan Simmons, Governance Program Manager
Natalie Garza Vasquez, Administrative Resident
Samia Zia, Dir. Strategy
Saul Cordero, SVP & Chief Governance & Strategy Officer

Additional Attendees:
Rev. Ken G Crawford– Invocation Provider (via Webex)
Socorro Salazar – Commissioner Garcia's Office (via Webex)

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Ken G Crawford offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After reviewing the agenda, the Chair noted Marjorie Petty had a potential conflict of interest regarding Stryker contracts (M15 and 04) and recused herself from deliberating and voting on those two items.

I. Consent Agenda: Minutes

A. Consideration and Appropriate Action Minutes 2026-07-13 Board of Managers Special Session

B. Consideration and Appropriate Action Minutes 2026-07-28 Budget, Finance & Infrastructure Committee

C. Consideration and Appropriate Action Minutes 2026-07-29 Quality of Care & Patient Safety Committee

D. Consideration and Appropriate Action Minutes 2026-07-29 Board of Managers

II. Consent Agenda: Contracts

A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

III. Consent Agenda: Policies

A. Consideration and Appropriate Action Regarding SYS.PI.001 Quality Assessment and Performance Improvement Plan Policy

B. Consideration and Appropriate Action Regarding CM-U-12 Utilization Management Plan Policy

C. Consideration and Appropriate Action Regarding SYS.LEAD.004 Organizational Plan Policy

D. Consideration and Appropriate Action Regarding CY2026 Infection Prevention Plan

IV. Consent Agenda: Charters

A. Consideration and Appropriate Action Regarding Parkland Health Board Audit Committee Charter

B. Consideration and Appropriate Action Regarding Parkland Health Board Budget and Finance Committee Charter

C. Consideration and Appropriate Action Regarding Parkland Health Board Governance Compliance and Ethics Committee Charter

D. Consideration and Appropriate Action Regarding Parkland Health Board Quality of Care & Patient Safety Committee Charter

E. Consideration and Appropriate Action Regarding Parkland Health Board Talent Development and Executive Compensation Committee Charter

V. Consent Agenda: Other

A. Consideration and Appropriate Action Regarding Parkland's Annual Review of the Sustainability Strategic Plan

B. Consideration and Appropriate Action Regarding Parkland Health-Tax Increment Financing District Representative Resolution

C. Consideration and Appropriate Action Regarding Parkland Health FY27 Internal Audit Plan

VI. Consent Agenda: Patient Settlements

A. Consideration and Appropriate Action Regarding Patient Settlements

VII. Consent Agenda: Medical Executive Committee Items

A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

VIII. Consent Agenda: Department Budgets

A. Consideration and Appropriate Action Regarding Audit Department FY27 Budget Report

B. Consideration and Appropriate Action Regarding Quality & Safety Operations Department FY27 Budget Report

C. Consideration and Appropriate Action Regarding Compliance Department FY27 Budget Report

Vincent Hall asked if any items need to be pulled from the consent agenda for further discussion. Marjorie Petty removed Stryker contracts M15 and O4. Ramon Miguez motioned for approval of the consent agenda minus the two contracts specified. Byron Cryer seconded. The motion passed unanimously.

Vincent Hall next asked for a separate motion to approve the two contracts (M15 with Stryker Sales Corporation for the Vertebral Compression Fracture and Optablate Products contract modification and contract item O4 with Stryker for the Neptune 3 Waste Management System) removed. Ramon Miguez motioned. Yasmin Simon seconded. The motion passed unanimously

among the members voting. Marjorie Petty did not participate in the deliberation or vote because of the disclosed potential conflict

IX. Reports Requiring Deliberation(s) or Approval(s)

A. Review of Report Regarding Parkland Health FY27 Budget (Final Version)
Keri Disney-Story reviewed the proposed FY 2027 budget with the Board. She highlighted updated patient revenue projections based on an additional month of financial performance data, which increased projected revenues and reduced a previously identified budget gap. Keri reported that the revised budget reflects a more realistic revenue forecast while maintaining current expense assumptions. She also reviewed projected cash reserves, noting that balances remain near organizational targets throughout the five-year forecast period. Additionally, she discussed the proposed tax rate and anticipated tax revenue growth. Following discussion regarding collection assumptions and revenue sustainability, the Board approved the FY2027 budget resolution for submission to Dallas County.

Key Metrics: (Hospital/Parkland Health):

- **Total Operating Revenues:** $3.353/$3.782 billion
- **Total Operating Expenses:** $3.342/$3.759 billion
- **Total Net Income:** $122.9/$135.2 million
- **Capital Budget:** $171.5 million
- **Tax Rate:** 21.20 cents per $100 valuation

B. Consideration and Appropriate Action Regarding Parkland Health FY27 Budget Resolution

Vincent Hall requested a motion to approve the Parkland Health FY27 Budget Resolution. Ramon Miguez motioned. Yasmin Simon seconded. The motion passed unanimously.

Break (HOMES Meeting)

C. CEO Update on System Operations
Fred Cerise provided a general operational update to the Board, highlighting sustained high patient volumes across the health system. He reported a peak inpatient census of 1,092 patients and nearly 24,000 emergency department visits during the month, reflecting increased demand and expanded capacity. Dr. Cerise discussed ongoing efforts to increase access through the addition of inpatient beds, ambulatory clinic expansions, and initiatives

to improve patient throughput. He also shared preliminary employee engagement survey results, which remained strong and within the top quartile nationally. Additionally, Dr. Cerise updated the Board on continued discussions with Children's Health regarding network participation and noted progress toward a letter of intent with UT Southwestern concerning future property transactions.

D. Update and Report Regarding Parkland's New Chief Financial Officer Position and Onboarding

Fred Cerise updated the Board on the recruitment of Parkland's new Chief Financial Officer. He announced that Travis Smith accepted the CFO position and is scheduled to begin in September. Dr. Cerise noted that Mr. Smith currently serves as Chief Financial Officer at University Health in San Antonio and brings extensive healthcare finance leadership experience, including work with public health systems, children's hospitals, health plans, and behavioral health organizations. Board members expressed confidence in the selection and thanked Keri Disney-Story for her leadership and service as interim financial leader during the transition period.

E. Update and Report on Parkland Health Length of Stay (LOS)

Kareem AbdelFattah and Michael Lane presented an update on efforts to reduce avoidable hospital days and improve patient throughput. They explained that the focus is not simply reducing length of stay, but identifying and eliminating avoidable delays that keep patients hospitalized longer than medically necessary. Using national benchmarking data, they reported that Parkland's average length of stay exceeded expected levels, while readmission rates remain among the best-performing hospitals in comparable cohorts. The team described a data-driven approach that examines service-line and patient-level barriers, including delays in operating room access, diagnostics, and discharge processes. Early improvement efforts have already reduced surgical backlogs and increased available inpatient capacity. Board members praised the framework, emphasizing the importance of focusing on patient-centered care, operational efficiency, and safe transitions home while maintaining strong quality outcomes.

F. Discussion and Consideration of Recommendations and Action Plan from April 11, 2026, Board Governance Retreat

Saul Cordero reviewed governance improvement opportunities identified during the Board retreat facilitated by Berkeley Research Group (BRG). He discussed recommendations related to board composition, development, enterprise risk management, technology oversight, and board operating practices. Saul outlined the Board's current governance framework, including orientation, ongoing education, compliance training, conference participation, risk oversight processes, and cybersecurity reporting. He also highlighted the Board's governance portal as a key resource for

preserving institutional knowledge and supporting effective governance. Board members discussed expanding educational opportunities, exploring collaboration tools for information sharing, and using future competency assessments to support board development and succession planning.

G. Discussion and Consideration Regarding the Draft 2027 Board Calendar
Morgan Simmons reviewed the draft 2027 calendar for the Board of Managers and reminded the Board Members to let her know of any conflicts in advance of publishing the calendar.

Break

X. Executive Session

At 2:19 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives Tex. Gov't Code §551.089
B. Discussion Regarding Contract Between Parkland and UTSW for Physician Services: FY26 Performance to Date and FY27 Contract Tex. Gov't Code §551.085
C. Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines Tex. Gov't Code §551.085
D. Consideration and Appropriate Action Regarding Chief Executive Officer FY27 Annual Goals Tex. Gov't Code §551.074

Chair adjourned Executive Session and moved into Open Session at 4:24 PM.

XI. Action Items

A. Board May Take Action on Any Agenda Item(s) Above

Upon entering back into Open Session, Vincent Hall requested a motion for the Board to approve the Master Service Agreement for Physician Services with UT Southwestern as presented, Chief Executive Officer FY27 annual goals as presented and to present a potential Board 'make-up' for the future of Metrocare as a joint operating Board with the member allocation of Parkland to Metrocare resulting in a 7-2 split as presented by Legal Counsel today.
Ramon Miguez motioned for the above statements. Byron Cryer seconded the motion. The motion passed unanimously.

XII. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:25 PM.

SO RECORDED:

_____	_____
Vincent Hall	Brad Nitschke, JD
Chair	Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									August 26, 2026
				Medical Products and Services					
M1	Capital	EnSite X Electrophysiology (EP) System for mapping in the EP Laboratory	Abbott Laboratories, Inc.	9/4/2026 – 9/3/2027	$225,000	$225,000	Sole Source	Yes	Shika Shakelli / Clinical Engineering
M2	Expense	Mod#1 Blood used by Dallas Fire & Rescue	American Red Cross	10/1/2024 - 9/30/2029	$200,000	$385,840	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Melody Gardner / Biotel Department
M3	Expense	Mod#1 Contract extension and adding funds for AngioVac Thrombectomy Devices & Accessories	AngioDynamics, Inc.	3/1/2023 - 2/28/2029	$600,000	$1,288,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan / Interventional Cardiology
M4	Expense	Mod# 6 Two-year contract extension and adding funds for test kits and reagents for the FACSLyric system	BD Biosciences	9/26/2018 - 9/25/2028	$1,600,000	$4,936,557	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Scott Hampton / Laboratory Services - Hematology
M5	Expense	Mod# 1 Add funding to the contract for STIMULAN Rapid Cure	Biocomposites Inc.	8/23/2024 - 8/22/2027	$150,000	$1,025,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Operating Room
M6	Expense	Mod# 1 Add funding to the Leadership Development Program contract	Blanchard Training & Development, Inc.	1/18/2017 - 7/19/2027	$125,000	$297,215	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Torey Johnson / Office of Talent Management
M7	Revenue	Mod # 1 City of DeSoto Social Work Program	City of DeSoto, Texas	1/1/2026 - 9/30/2027	($209,567)	($363,059)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M8	Revenue	Mod # 4 City of Lancaster Multi-Disciplinary Behavioral Health	City of Lancaster, Texas	10/1/2022 - 9/30/2027	($197,000)	($985,000)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M9	Revenue	Mod # 5 City of Mesquite Southeast Collaboration Crisis Intervention Team	City of Mesquite, Texas	10/1/2021 - 9/30/2027	($567,591)	($2,819,642)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M10	Expense	Mod#1 Legislative and Advocacy Services	Cornerstone Government Affairs Inc.	6/18/2025 - 6/17/2027	$70,000	$240,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Katherine Yoder / Legislative Affairs
M11	Capital	Mod # 1 to add the generator and service for the Emprint Ablation System.	Covidien Sales LLC	4/27/2026 - 8/31/2029	$124,500	$394,500	Sole Source Modification	Yes	David Alexander / Main Operating Room
M12	Expense	Mod#1 Adding funds to theto Mammotome Breast Biopsy Products contract.	Devicor Medical Products, Inc.	9/14/2022 - 12/31/2027	$209,000	$582,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheri Marchant-Armstrong / Radiology Breast Imaging

M13	Expense	Mod#10 Adding funds to the Texas State Legislative Consulting Services contract	Sabrina T. Brown	9/12/2012 - 8/31/2027	$150,000	$2,389,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Katherine Yoder / Legislative Affairs
M14	Capital	The purchase of 2 SOMATOM Drive & X.ceed CT Scanners for the Emergency Department	Siemens Medical Solutions USA, Inc.	8/27/2026 – 8/26/2027	$3,704,291	$3,704,291	GPO Purchase	Yes	Shawn Grady / Radiology CT
M15	Expense	Mod#1 1-year Extension of the Vertebral Compression Fracture & Optablate Products contract	Stryker Sales Corporation	1/1/2022 - 12/31/2027	$179,000	$377,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady /Interventional Radiology CT
M16	Expense	Mod#1 Adding funds to the Water Treatment Services & Materials contract	Veolia WTS Services USA, Inc.	1/1/2025 - 12/31/2027	$360,000	$840,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick / Clinical Engineering
M17	Expense	Mod#3 Three-year contract extension for Werfen blood bank reagents contract	Werfen USA LLC	9/17/2021 - 9/16/2029	$280,000	$1,783,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz /Laboratory Services - Transfusion
M18	Expense	Aurelis pressure ulcer reducing mattress overlay and bed lease	ARJO FINANCIAL SERVICES	9/1/2026 – 8/31/2029	$2,444,220	$2,444,220	GPO Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Janice Owens / Wound Care Program
M19	Expense	Mod#1 Drop-In Backup Childcare Services	CDM Management, Inc. dba First Step	1/27/2025 - 12/31/2026	$55,195	$293,405	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ryan Alcantar / Office of Talent Management
				Information Technology					
IT1	Expense	Mod#2 Add Middleware Licenses for Piccolo Xpress and Sysmex pocH-100i.	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	$51,679	$1,029,433	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Peng Lee / Information Technology
IT2	Expense	ALTO Digital Signage Solution: Hardware, Warranty and Management Services	Netsync Network Solutions, Inc	9/1/2026 – 8/31/2029	$270,750	$270,750	Sole Source	Yes	Carlton Brown II / Ceazari Threadgill / Information Technology
IT3	Expense	Prominence Advisors Service Now Analytics Intake, Governance, and Adoption	Prominence Advisors	8/26/2026 – 2/28/2027	$199,810	$199,810	Sole Source	Yes	James Gaston / Information Technology
				Hospital Operations					
O1	Expense	Third Party Administrator (Workers' Compensation)	Cannon Cochran Management Services, Inc.	11/1/2026 – 10/31/2031	$1,750,000	$1,750,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Sean Doody / Insurance Risk Management
O2	Expense	Mod# 2 DSH, ESRD, S-10 Reporting & Medicare Bad Debt Review 1-year extension with funding	Ernst & Young LLP	10/1/2019 - 9/30/2027	$305,000	$2,388,000	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	James Blasingame / Government Reimbursement
O3	Expense	Mod # 1 In-Kind Support Agreement	Hope Clinic of Garland, Inc.	8/1/2025 - 7/31/2027	$200,000	$400,000	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	James Perez / Clinic Operations
O4	Capital	Neptune 3 Waste Management System	Stryker	9/1/2026 – 9/30/2026	$233,450	$233,450	Sole Source	Yes	David Alexander / Main Operating Room

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									September 23, 2026
				Medical Products and Services					
M1	Expense	Mod# 2 Two-year extension and adding funds for Orthopedic Implants	Arthrex Inc.	8/30/2021 - 7/31/2028	$1,800,000	$3,979,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Surgical Administration
M2	Expense	Mod#3 Adding funds for two-month extension Main Campus Ground Maintenance Extension	Bare Roots Landscape Design, Inc.	3/15/2021 – 11/30/2026	$132,000	$4,815,093	Non-Sole Source Modification	Yes	Roderick Stephens / Engineering Services
M3	Expense	Air Handler Cleaning services	G.n.S. Enterprises, LLC	10/1/2026 – 9/30/2029	$243,000	$243,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Khaled Abbas / Engineering Services
M4	Expense	Mod# 1 In-person American Sign Language Interpretation Services, adding funds and using final option year	GLOBO Language Solutions, Language Line Services, Inc., and MasterWord Services, Inc.	11/1/2022 - 10/31/2027	$1,024,734	$2,543,720	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Wendy Young / Language Services
M5	Expense	Panther Premium Support & Maintenance	Hologic Sales and Service, LLC	9/27/2026 – 9/26/2029	$236,550	$236,550	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick / Clinical Engineering
M6	Expense	Mod#1 Add funds for Genesis Bi-wing Positioners	Infinitus Medical Technologies	12/19/2024 - 12/18/2027	$600,000	$1,350,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan / Perioperative Services

M7	Expense	Mod# 1 To Add Funds to the Multi-Award - Outpatient Durable Medical Equipment Supplies contract	Dalton Medical Corporation, Dallas Medical Enterprise, F&T Respiratory Care LLC, Gatesco Medical Supplies	12/12/2025 -12/11/2026	$65,000	$257,000	Non-Sole Source Modification	Yes	Shannan Bradley / Care Management
M8	Revenue	Mod# 3 Two-year extension for Parkland Community Health Plan Administrative Services	Parkland Community Health Plan, Inc.	10/1/2021 - 9/30/2028	($4,617,628)	($17,951,542)	Sole Source Modification	N/A Revenue	Raquel Hardy / Finance
M9	Expense	Mod# 12 Clinical Services – Part A Expense	The University of Texas Southwestern Medical Center	10/1/2014 - 9/30/2027	$671,621	$9,809,802	Sole Source Modification	Yes	Sheila Fisher / Grants Management
M10	Revenue	Mod# 12 Clinical Services – Part B Revenue	The University of Texas Southwestern Medical Center	10/1/2014 - 9/30/2027	($2,564,588)	($25,314,304)	Sole Source Modification	N/A Revenue	Niccole McKinley/ WISH Administration
M11	Revenue	DART Care – Licensed Mental Health Social Workers	Dallas Area Rapid Transit	9/24/2026 – 9/23/2030	($3,063,076)	($3,063,076)	N/A-Revenue	N/A Revenue	Geoffrey Camp / Behavioral Health
M12	Expense	Mod#2 One-month extension for OB/GYN Clinical Coverage	The University of Texas Southwestern Medical Center	7/12/2021 - 9/30/2026	$50,262	$3,170,076	Contract Extension without Competition	Yes	Ryan Alcantar / Employee Health Integration

Construction and Facilities									
C1	Revenue: Court Approval	Canton Oaks Sublease	Canton Long Term Care, LLC	Upon execution – 8/31/2028	$0	$0	Real Estate – Exemption	N/A-Revenue	Beall Carothers / Planning, Design & Construction
C2	Revenue: Court Approval	Corinth Rehabilitation Sublease	Corinth Health Care, LLC	Upon execution – 8/31/2028	$0	$0	Real Estate – Exemption	N/A-Revenue	Beall Carothers / Planning, Design & Construction
C3	Expense: Court Approval	Commercial Contract – Improved Property for the purchase of ±41,982 sf (0.9637 acres) of land and buildings located at 2411 Butler Street, Dallas, Texas	Hailu Ejigu and Enanu Ejigu	10/29/2026 – 3/12/2027	$2,474,480	$2,474,480	Real Estate – Exemption	Yes	Beall Carothers / Planning, Design & Construction
C4	Expense: Court Approval	Commercial Contract – Unimproved Property for the purchase of ±10,329 sf (0.2371 acres) of land located at 2415 Butler Street, Dallas, Texas	Lulite Ejigu	10/29/2026 – 3/12/2027	$592,830	$592,830	Real Estate – Exemption	Yes	Beall Carothers / Planning, Design & Construction
C5	Expense	Multiple Award Task Order Contract (MATOC) Construction Services	Batson-Cook Texas LLC, F.H. Paschen, SN Nielson & Associates LLC, Suffolk Construction, Hoar Construction, Gilbert May, Inc. d/b/a Phillips May/Corporation, Falkenberg Construction Co., Inc., TM Source Building Group, Inc., Real Construction Group, Talley Riggins Construction Group, Centennial Contractors	10/1/2026 – 9/30/2031	$25,000,000	$25,000,000	Request for Proposals (Best Value)	Yes	Thad Smith/ Planning, Design, and Construction
C6	Expense	Multiple Award Task Order Contract (MATOC), Architectural and Engineering (A&E) Design Services	Beck, LTD, SmithGroup, Environments for Health Architecture, HKS, Inc., Hoefer Welker, LLC, KAI/Alliance, MEP Consulting Engineers, Inc., GSR Andrade Architects, SBL Architecture, Jacobs, Kirksey Architecture	10/1/2026 – 9/30/2031	$5,000,000	$5,000,000	Request for Qualifications	Yes	Thad Smith/ Planning, Design, and Construction

Information Technology									
IT1	Capital	Product or Service: Barco Workstations/Monitors Replacement	Optum / Change Healthcare Technologies, LLC	10/1/2026 – 9/30/2027	$374,714	$374,714	Sole Source	Yes	Greggory Ervin / Information Technology
Hospital Operations									
O1	Capital and Expense	Replacement of stroboscopy systems, such as CPUs, processors, and scopes used in the Speech Pathology Department	Pentax of America, Inc.	10/1/2026 – 12/31/2027	$274,234	$274,234	Sole Source	Yes	Joanna Brown / PM&R
O2	Expense	Mod#1 Add funds and 1-year term extension for Third Party Disability/FMLA Management Services	Sedgwick Claims Management Services, Inc.--MOVED TO OCT.	1/1/2022 - 12/31/2027	$967,476	$5,578,305	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tawana McCullough / Office of Talent Management
O3	Expense	Mod#2 Add Software as a Service (SaaS) Solution & Implementation for Point-of-Use Inventory Management in Operating Rooms and Procedural Areas and Warehouse Management System Implementation	Tecsys, Inc.	12/1/2023 - 11/30/2028	$3,866,510	$6,529,196	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Alex Zimmerman/ Supply Chain
Ratification/Deviation/Informational Only									
R1	Expense-Ratification	Drop-In Backup Childcare Services	CDM Management, Inc. dba First Step	1/27/2025 - 12/31/2026	$40,670	$238,210	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ryan Alcantar / Office of Talent Management
R2	Expense-Ratification	In-person American Sign Language Interpretation Services, adding funds	GLOBO Language Solutions, Language, Line Services, Inc., and MasterWord Service	11/1/2022 - 10/31/2026	$252,586	$1,518,986	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Wendy Young / Language Services

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Modification: #2 Two-year extension and adding funds for Orthopedic Implants	
Business Owner: David Alexander	Business Owner Dept: Surgical Administration	Contract Number: POCP-19343 A6

Vendor/Supplier: Arthrex Inc. Basis of Original Contract Award Sole Source Basis of this Modification Sole Source Modification	Original Contract (8/30/2021) Prior Board of Manager Approvals Modification #1 (10/30/2024)	$2,000,000 $179,000
Revenue, Expense or Capital: Expense	Board Approval Amount Modification# 2	$1,800,000
Original Start Date: 8/30/2021 Current Expiration: 10/31/2026 Mod Start Date: 11/1/2026 Expiration after this Mod: 7/31/2028	New Total Contract Amount:	$3,979,000

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation
Approve this contract modification for a Two-year extension and adding funds for Orthopedic Implants.

Background
This contract is for the procurement of orthopedic Implant devices used in knee, elbow, shoulder, hand, and foot surgery. An orthopedic implant is a medical device manufactured to replace a missing joint or bone, or to support a damaged bone. This contract renewal of two years is needed to support continued physician use. There have been 866 surgeries utilizing these products in the last 12 months in the Main Operating Room and Ambulatory Surgery Center.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is average compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Board Approved Contract Amount	FY2026	FY2027	FY2028	Total
$2,179,000	$75,000	$900,000	$825,000	$3,979,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Modification:#3 Adding funds for two-month extension Main Campus Ground Maintenance Extension	
Business Owner: Roderick Stephens	Business Owner Dept: Engineering Services	Contract Number: PONCS-19029 A10
Vendor/Supplier: Bare Roots Landscape Design, Inc.. Basis of Original Contract Award Request for Proposals (Best Value) Basis of this Modification Non-Sole Source Modification Revenue, Expense or Capital: Expense	Original Contract BOM (1/26/2021) Board of Manager Approvals Modification #1 (7/6/2022) Modification #2 (4/22/2026) Action totaling less than $100,000 Board Approval Amount Modification# 3	$3,823,062 $198,375 $570,000 $91,656 $132,000
Original Start Date: 3/15/2021 Current Expiration: 9/30/2026 Mod Start Date: 9/24/2026 Expiration after this Mod: 11/30/2026	New Total Contract Amount:	$4,815,093

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Lance Mendiola, Vice President of Construction, Facilities, Real Estate, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification for adding funds for two-month extension Main Campus Ground Maintenance Extension.

Background
This contract provides landscaping and grounds maintenance service for the main campus. In addition to scheduled mowing, edging, and fertilizer and pesticide applications, contractors maintain irrigation systems, trims trees, and provides inclement-weather services.

Additional funds are needed to cover monthly services due to delays from implementing new contract.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. Bare Roots Landscape Design was the highest technically rated and lowest cost of the seven proposals originally received.

Financial Forecast

Current Board Approved Contract Amount	FY2027	Total
$4,683,093	$132,000	$4,815,093

Document Contact/Author:	Steve Adrian

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	**Product or Service:** Air Handler Cleaning services	
Business Owner: Khaled Abbas	**Business Owner Dept:** Engineering Services	**Contract Number:** PONCS-26538
Vendor/Supplier/Contractor: G.n.S. Enterprises, LLC	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	10/1/2026 – 9/30/2029	$243,000
Out Years:		+$0
Total:	10/1/2026 – 9/30/2029	$243,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Air Handler Cleaning services.

Background
This contract is for cleaning all of Parklands air handler units. Parkland has 80 air handler units located at Parkland Hospital, WISH, the Logistics Building, RJA, Moody Clinic, the ASC, and the Tower Garage over a three-year period. Approximately one-third of the air handling units will be cleaned each year.

The cleaning process for each air handling unit is comprehensive and requires a crew of approximately 10 workers. Services include removing and replacing pre-filters and final filters, applying an enzyme-based cleaning solution to loosen accumulated dirt and debris from the coils, pressure washing the coils, thoroughly drying all components, sanitizing the entire unit, and cleaning all accessible internal surfaces.

All air handling units will be hygienically cleaned in accordance with the National Air Duct Cleaners Association (NADCA) Standard for Assessment, Cleaning and Restoration of HVAC Systems.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. An Invitation for Bid was issued, and three bids were received. The recommended vendor is the lowest-responsive bidder among the three.

Vendor	Price Differential
G.n.S. Enterprises	$0
Vendor B	$356,246
Vendor C	$454,700

Financial Forecast

Base Term	FY2027	FY2028	FY2029	Totals
Expenses / Consumables	$81,000	$81,000	$81,000	$243,000

Document Contact/Author:	Steve Adrian

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Modification: #1 In-person American Sign Language Interpretation Services, adding funds and using final option year	
Business Owner: Wendy Young	Business Owner Dept: Language Services	Contract Number: PONCS-21966 PONCS-21967 PONCS-21968
Vendor/Supplier: GLOBO Language Solutions, Language Line Services, Inc., and MasterWord Services, Inc. Basis of Original Contract Award Request for Proposals (Best Value) Basis of this Modification Non-Sole Source Modification	Original Contract (10/26/2022)	$1,171,400
Revenue, Expense or Capital: Expense	Action(s) Since Last BOM Approval Action# 1 (06/13/2026) Action# 2 (08/26/2026) Board Approval Amount Modification# 1	$95,000 $252,586 $1,024,734
Original Start Date: 11/1/2022 Current Expiration: 10/31/2026 Mod Start Date: 10/1/2026 Expiration after this Mod: 10/31/2027	New Total Contract Amount:	$2,543,720

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Jessica Hernandez, Senior Vice President, Chief Health Equity Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification for In-person American Sign Language Interpretation Services, adding funds and using final option year.

Background
The original contract for In-Person American Sign Language (ASL) Interpretation Services for Language Services was awarded through a Request for Proposal (RFP), with best value achieved through multiple awards to three (3) competing vendors. The Board of Managers approved funding for both unilateral extension periods on 10/26/2022. This approval was for the total amount for the three (3) base years plus renewal options one (1) and two (2), each term for one (1) year each, totaling to the amount of $1,171,400. The current term is the first unilateral option, ending on 10/31/2026, and the second (2nd) renewal option year starts from 11/1/2026 through 10/31/2027. However, funds allocated for the second option period were used during the prior term. Additional funding is now required to support the extension.

Due to higher-than-anticipated interpreter demand and increased service requests, Parkland is adding funding and exercising a one-year extension under the existing indefinite-delivery, indefinite-quantity (IDIQ), multiple-award contract. There has been a significant increase in ASL utilization, not an equivalent level of service at a higher price. For FY25, the total was 3,460 interpreter hours. FYTD26 through June 2026, the utilization totaled 5,297 interpreter hours, which is already 53% higher than the entire FY25 total. The original contract value was based on anticipated utilization at the time the contracts were established. Actual ASL demand has increased substantially since then. The current funding request is based on the more recent utilization/run rate and anticipated need during the upcoming contract period. The increased spend is therefore primarily volume-driven, rather than simply an increase in the cost of ASL interpretation.

Additionally, an employee has requested a reasonable accommodation in the form of American Sign Language (ASL) interpretation services to facilitate participation in the Acute Care Nursing Residency Program. The employee works three (3) 12-hour shifts per week, and two (2) in-person interpreters are required per shift. ASL interpreters are scheduled to provide communication access during the applicable training/orientation period. The interpreter's needs may vary throughout the shift; the vendor has agreed to adjust staffing when two (2) interpreters are not necessary, helping control costs while maintaining appropriate communication access. The current average contracted rate is $73 per hour per interpreter, and the projected cost through 10/31/27 is approximately $284,000. This is an employee accommodation expense, rather than patient interpretation utilization, but the services are provided through the existing ASL contract.

The residency program began on July 20, 2026, and onboarding for internal employees commenced on July 22, 2026. The requested accommodation would be utilized during clinical training from September through October 2026.

This modification supports continued service availability and addresses the increased volume of interpretation needs. The increase in utilization is primarily due to patient acuity, specialized communication needs, and expanded accessibility support, rather than to an increase in contract rates. The term extension is consistent with the original contract and was referenced in the initial Board of Managers approval.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Financial Forecast

Current Board Approved Contract Amount	FY2027	Total
$1,518,986	$1,024,734	$2,543,720

Document Contact/Author:	Gracy Thomas

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	**Product or Service:** Panther Premium Support & Maintenance	
Business Owner: Travis Kobernick	**Business Owner Dept:** Clinical Engineering	**Contract Number:** PONCS-26521
Vendor/Supplier/Contractor: Hologic Sales and Service, LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Sole Source

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	9/27/2026 – 9/26/2029	$236,550
Out Years:	0 Year(s)	+$0
Total:	9/27/2026 – 9/26/2029	$236,550

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years' costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Panther Premium Support & Maintenance.

Background
This contract is for maintenance and repair services for Hologic Panther laboratory testing systems provided by Hologic Sales and Service, LLC, a subsidiary of Hologic, Inc. These systems are used by Parkland laboratories to perform diagnostic testing that supports patient diagnosis and treatment. The agreement is needed to maintain system reliability, reduce downtime, and ensure uninterrupted laboratory operations. The services support Parkland laboratory personnel, providers, and patients throughout the health system. Clinical Engineering currently manages approximately 105 maintenance agreements for medical equipment and systems and uses a computerized maintenance management system to track contract coverage, maintenance activities, and equipment service needs.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 5% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026	FY2027	FY2028	Totals
Maintenance	$78,850	$78,850	$78,850	$236,550

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. Use of vendors that are not licensed by the OEM will cause liability issues. No other vendors are licensed by this company to maintain their equipment.

Document Contact/Author:	William Jones

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Modification: #1 Add funds for Genesis Bi-wing Positioners	
Business Owner: Cheston Chan	Business Owner Dept: Perioperative Services	Contract Number: POCP-24710
Vendor/Supplier: Infinitus Medical Technologies Basis of Original Contract Award Sole Source Basis of this Modification Sole Source Modification	Original Contract and Original BOM (12/18/2024)	$750,000
Revenue, Expense or Capital: Expense	Board Approval Amount Modification# 1	$600,000
Original Start Date: 12/19/2024 Current Expiration: 12/18/2027 Mod Start Date: 9/25/2026 Expiration after this Mod: 12/18/2027	New Total Contract Amount:	$1,350,000

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification to add funds for the Genesis Bi-wing Positioners.

Background
This contract is for Genesis Bi-wing Positioners used primarily during procedures that require the Trendelenburg position (where the patient is tilted with the head lower than the feet), such as robotic-assisted gynecologic, urologic, and colorectal surgeries. With approximately $36,000 in monthly orders, the budgeted funds have been consumed at a faster rate than initially anticipated. These single-use, patient positioners have wings that aid in tucking the patient's arms safely, allowing them to be easily positioned or transferred on the operating table. These inventoried positioners are stocked and maintained in both the OR and MRD Supply Chain warehouses.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 16% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Board Approved Contract Amount	FY2026	FY2027	Total
$750,000	$180,000	$420,000	$1,350,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. Genesis Bi-wing is the only positioner with an integrated arm adduction system to securely keep the patient's arms tucked during surgery.

Document Contact/Author:	Andrea Henley

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Modification: #1 To Add Funds to the Multi-Award - Outpatient Durable Medical Equipment Supplies contract	
Business Owner: Shannan Bradley	Business Owner Dept: Care Management	Contract Number: POCP-25539 A5, POCP-25909 A5, POCP-25910 A5, POCP-25911 A5
Vendor/Supplier: Dalton Medical Corporation, Dallas Medical Enterprise, F&T Respiratory Care LLC, Gatesco Medical Supplies Basis of Original Contract Award Invitation for Bids Basis of this Modification Non-Sole Source Modification	Original Contract (12/12/2025)	$180,000
Revenue, Expense or Capital: Expense	Action(s) Action# 1 (8/31/26) Board Approval Amount Modification# 1	$12,000 $65,000
Original Start Date: 12/12/2025 Current Expiration: 12/11/2026 Mod Start Date: 9/23/2026 Expiration after this Mod: 12/11/2026	New Total Contract Amount:	$257,000

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Shannan Bradley, Vice President Care Management & Post-Acute Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation
Approve this contract modification to Add Funds to the Multi-Award - Outpatient Durable Medical Equipment Supplies contract.

Background
This contract provides Durable Medical Equipment (DME), including wheelchairs, walkers, canes, oxygen, and related supplies, to support safe patient discharge, continuity of care, and reduce patient length of stay to support the Care Management Department.

The original contract amount was $180,000, which did not require Board approval at the time of award. Based on projected utilization through the current contract expiration date, an additional $65,000 is needed to ensure sufficient funding remains available for ongoing DME needs.

Fair and Reasonable Price Determination
Pricing was negotiated based on market rates at the time of origination. Renewal pricing was identified in the original approved agreement and has not changed.

Financial Forecast

Contract Amount	FY2026	Total
$192,000	$65,000	$257,000

Document Contact/Author:	Tracy Hayford

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Modification: #3 Administrative Services	
Business Owner: Raquel Hardy	Business Owner Dept: Finance	Contract Number: PONCS-20157A5

Vendor/Supplier: Parkland Community Health Plan, Inc. Basis of Original Contract Award N/A-Revenue Basis of this Modification Sole Source Modification	Original Contract (9/28/2021) Prior Board of Manager Approvals Modification #1 (09/25/2024) Modification #2 (09/24/2025)	($8,275,000) ($2,750,000) ($2,308,814)
Revenue, Expense or Capital: Revenue	Action(s) Prior to Last BOM Approval Action# 1 (01/09/2025) Board Approval Amount Modification# 3	($100) ($4,617,628)
Original Start Date: 10/1/2021 Current Expiration: 9/30/2026 Mod Start Date: 10/1/2026 Expiration after this Mod: 9/30/2028	New Total Contract Amount:	($17,951,542)

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Submitted By (Division VP): Keri Disney-Story, Interim Executive Vice President & Chief Financial Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification to Administrative Services.

Background
The Administrative Services Agreement provides for Parkland to be reimbursed by Parkland Community Health Plan, Inc. (PCHP) for the actual costs of services provided by Parkland's Finance & Treasury, Compliance, Facilities, Government Relations, Internal Audit, Information Technology, Legal Affairs, OTM, Population Health, Risk Management, and Supply Chain Departments. The costs are verified through PCHP and Parkland Finance. The contract automatically renews for three-year periods unless terminated by either party.

On September 24, 2025, the Fourth Amendment to the Administrative Services Agreement was presented to the Board with a request to approve one-year of funding. The Board form, though, inaccurately noted no changes were made to the terms of the Agreement.

The Fourth Amendment (1) modified the term "Applicable Services," (2) replaced Exhibits A and B; and (3) modified the automatic renewal terms. The Fourth Amendment also renewed the term of the Agreement for an additional three-year period.

Fair and Reasonable Price Determination
Revenue is based on projected cost per the fiscal year budget

Financial Forecast

Current Board Approved Contract Amount	FY2027	FY2028	Total
($13,333,914)	($4,617,628)	($4,617,628)	($17,951,542)

Sole Source Justification
This contract is for services for which it is impractical to obtain competition. The contract is an Agreement which is between Parkland and one of its affiliates. The affiliate for this contract is Parkland Community Health Plan, Inc.

Document Contact/Author:	Raquel Hardy / Kathleen Larry

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Modification: 12 Clinical Services – Part A Expense	
Business Owner: Sheila Fisher	Business Owner Dept: Grants Management	Contract Number: POCS-18134A8

Vendor/Supplier: The University of Texas Southwestern Medical Center	Original Contract (8/27/2014)	$771,541
Basis of Original Contract Award Sole Source	Prior Board of Manager Approvals	
Basis of this Modification Sole Source Modification	Modification #1 (9/23/2015) Modification #2 (8/24/2016) Modification #3 (09/26/2017) Modification #4 (9/25/2018) Modification #5 (9/24/2019) Modification #6 (10/27/2020) Modification #7 (9/28/2021) Modification #8 (9/28/2022) Modification #9 (9/27/2023) Modification #10 (9/25/2024 Modification #11 (9/24/2025) *FY2026 correction (refer to background)	$690,403 $725,403 $740,181 $740,181 $701,296 $710,072 $776,763 $811,112 $860,994 $766,454 $283,114 $535,667
	Action(s) Since Last BOM Approval Action #1 (07/01/2025)	$25,000
Revenue, Expense or Capital: Expense	Board Approval Amount Modification# 12	$671,621
Original Start Date: 10/1/2014 Current Expiration: 9/30/2026 Mod Start Date: 10/1/2026 Expiration after this Mod: 9/30/2027	New Total Contract Amount:	$9,809,802

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Keri Disney-Story, Interim EVP & Chief Financial Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation
Approve this contract modification to Clinical Services – Part A Expense.

Background
UT Southwestern provides staff to perform clinical services at Parkland for Epilepsy, Poison Center, and Family Planning departments. Parkland obtains grants to provide these services and reimburses UT Southwestern to cover the cost of staffing expenses.

On September 24, 2025, modification #11 for the Services Agreement was presented to the Board for approval. The Board was requested to approve $283,114, which was incorrect. The actual amount of expenses through FY2026 was $818,781 ($283,114 + $535,667). An action of an additional $25,000 was added to FY25, though not reported to the Board as below the appropriate threshold.

Fair and Reasonable Price Determination
The Fair Market Value (FMV) of these services was established based on the funding available within the grant award and the programmatic needs identified in the approved grant scope of work. The proposed cost was reviewed to ensure it aligned with the grant budget, the level of effort required, and the anticipated services to be provided. Based on this review, the cost was determined to be reasonable and necessary for the successful implementation of grant-funded activities.

Financial Forecast

Component	Total
Epilepsy Grant 1.1	$8,000
Poison Center 1.2	$300,000
Family Planning 1.3.1	$68,400
Family Planning 1.3.2	$295,221

Current Board Approved Contract Amount	FY2026	FY2027	Total
$8,294,400	$843,781	$671,621	$9,809,802

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is The University of Texas Southwestern Medical Center.

Document Contact/Author:	Shelia Fisher / Kathleen Larry

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Modification: #12 Clinical Services – Part B Revenue	
Business Owner: Niccole McKinley	Business Owner Dept: WISH Administration	Contract Number: POCS-18134A8

Vendor/Supplier: The University of Texas Southwestern Medical Center Basis of Original Contract Award N/A-Revenue Basis of this Modification Sole Source Modification	Original Contract (8/27/2014)	($1,545,798)
	Prior Board of Manager Approvals	($1,592,172)
		($1,592,172)
	Modification #1 9/23/2015)	($2,056,057)
	Modification #2 (8/24/2016)	($1,462,164)
	Modification #3 9/26/2017)	($1,498,326)
	Modification #4 (9/25/2018)	($1,558,521)
	Modification #5 (9/24/2019)	($1,914,981)
	Modification #6 (10/27/2020)	($2,102,937)
	Modification #7 (9/28/2021)	($2,796,232)
	Modification #8 (9/28/2022)	($2,129,236)
	Modification #9 (9/27/2023)	($620,000)
	Modification #10 (9/25/2024)	
	Modification #11 (9/24/2025)	
Revenue, Expense or Capital: Revenue	Action(s) Since Last BOM Approval Action# 1 (10/1/2025)	($1,881,120)
	Board Approval Amount Modification# 12	($2,564,588)
Original Start Date: 10/1/2014 Current Expiration: 9/30/2026 Mod Start Date: 10/1/2026 Expiration after this Mod: 9/30/2027	New Total Contract Amount:	($25,314,304)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Submitted By (Division VP): Donna Richardson, Executive Vice President, Chief Nursing Executive

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation
Approve this contract modification to Clinical Services – Part B Revenue.

Background
Parkland provides Labor & Delivery Certified Nurse Midwives (CNM) that provide services to UT Southwestern patients. UT Southwestern bills the patient's payors and pays Parkland a contracted amount for the services provided by the nurse midwives.

On September 24, 2025, the Twelfth Amendment to the Services Agreement was presented to the Board with a request to approve one-year of funding. The Board form, though, inaccurately noted the amount to be approved.

Fair and Reasonable Price Determination
Contract represents neither a financial gain nor loss for Parkland. The revenue is reimbursed for Parkland staff that is dedicated to these services.

Revenue covers internal costs for 11.6 FTEs

Revenue:

CNM Offset	$2,564,588	Salary, benefits and CME for 11.6 FTEs

Parkland permits UT Southwestern to bill, collect and retain third party reimbursement for the professional services of Labor & Delivery Certified Nurse Midwives. UT Southwestern compensates Parkland for this right to bill CNM services in Labor & Delivery.

Financial Forecast

Current Board Approved Contract Amount	FY2026	FY2027	Total
(20,868,596)	($1,881,120)	($2,564,588)	($25,314,304)

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is The University of Texas Southwestern Medical Center.

Document Contact/Author:	Niccole McKinley / Kathleen Larry

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Product or Service: DART Care – Licensed Mental Health Social Workers	
Business Owner: Geoffrey Camp	Business Owner Dept: Behavioral Health	Contract Number: POCS-26807
Vendor/Supplier/Contractor: Dallas Area Rapid Transit	Source Selection Methodology: N/A-Revenue	Fair and Reasonable Price Determination: N/A-Revenue

Revenue, Expense or Capital:

Revenue

	Contract Dates	Contract Price
Base Term:	9/24/2026 – 9/23/2028	($1,501,843)
Out Years:	2 Year(s)	+($1,561,233)
Total:	9/24/2026 – 9/23/2030	($3,063,076)

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Revenue
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Submitted By (Division VP): Geoffrey Camp, Vice President, Operations Support, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for DART Care – Licensed Mental Health Social Workers.

Background
The DART Cares program is a specialized Dallas Area Rapid Transit (DART) initiative that helps individuals who are unhoused or in a mental health crisis while on the transit system. Instead of relying only on law enforcement, the program helps connect individuals to shelters, mental health care, medical care, and other community resources. Through this agreement, Parkland Licensed Mental Health Social Workers are physically present to work alongside DART Police Officers to respond to calls, provide support, and help connect people to the care and services they may need.

Fair and Reasonable Price Determination
The pricing for this agreement was determined by utilization of District internal cost estimates of current FY26 labor and expense estimates

Financial Forecast

Base Term	FY2029	FY2030	TOTAL
($1,501,843)	($770,390)	($790,834)	($3,063,076)

Document Contact/Author:	Steven Riddiough

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Modification: #2 One-month extension for OB/GYN Clinical Coverage	
Business Owner: Ryan Alcantar	Business Owner Dept: Employee Health Integration	Contract Number: POCS-19657

Vendor/Supplier: The University of Texas Southwestern Medical Center Basis of Original Contract Award Sole Source Basis of this Modification Contract Extension without Competition	Original Contract (07/12/2021)	$2,597,644
	Modification #1 (10/29/2025)	$438,400
Revenue, Expense or Capital: Expense	Action(s) Since Last BOM Approval Action# 1 (for services 7/12/2026 – 8/31/2026)	$83,770
	Board Approval Amount Modification# 2	$50,262
Original Start Date: 7/12/2021 Current Expiration: 8/31/2026 Mod Start Date: 8/31/2026 Expiration after this Mod: 9/30/2026	New Total Contract Amount:	$3,170,076

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation
Approve this contract modification for one-month extension for OB/GYN Clinical Coverage.

Background
This contract is for OB/GYN clinical services provided by UT Southwestern Medical Center to Parkland employees. The clinical services provided in this contract include physician clinical services and medical administration for the Parkland outpatient employee health clinic.

Fair and Reasonable Price Determination
There are no price increases with this amendment.

Financial Forecast

Current Board Approved Contract Amount	FY2026	Total
$3,036,044	$134,032	$3,170,076

Sole Source Justification
This contract is an interlocal agreement, which is between local government entities or political subdivisions of the state of Texas. The government entity for this contract is The University of Texas Southwestern Medical Center, which is a state entity.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	**Product or Service:** Canton Oaks Sublease	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning, Design & Construction	**Contract Number:** NF-24039A1
Vendor/Supplier/Contractor: Canton Long Term Care, LLC	**Source Selection Methodology:** Real Estate – Exemption	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Revenue: Court Approval

	Contract Dates	Contract Price
Base Term:	Upon execution – 8/31/2028	$0
Out Years:	0 Year(s)	+$0
Total:	Upon execution – 8/31/2028	$0

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Real Estate
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? N/A-Revenue
FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Canton Oaks Sublease.

Background
This is a Quality Incentive Payment Program ("QIPP") nursing facility sublease transaction, similar to other QIPP sublease agreements previously approved by the Parkland Board of Managers and Commissioners Court. A new sublease will be entered into as a part of the sublease and operation of the facility Canton Oaks by Parkland from Canton Long Term Care, LLC, an affiliate of Fundamental Healthcare.

QIPP is a Texas Medicaid initiative that rewards nursing facilities financially when they improve the quality of care for Medicaid residents. In short, facilities earn incentive payments by meeting various QIPP metrics, such as staffing improvements, quality metrics, and reductions in adverse events. Only NSGO-owned facilities, or privately-owned facilities that serve a high percentage of Medicaid residents, can participate in QIPP. DCHD can participate in QIPP because we are an NSGO.

There are a variety of benefits that result from DCHD's participation in QIPP. Most notably, our QIPP partners work with DCHD to serve patients that require skilled nursing care after hospital discharge. Additionally, the QIPP program aligns with our goal to improve community health outcomes, by improving the quality of care delivered to Medicaid residents in the region, improving the financial stability of affiliated nursing facilities, and supporting broader public-health goals through the use and reinvestment of funds that DCHD earns through the QIPP program.

Canton Oaks has been a part of Parkland's nursing home program since April 1, 2017. A new sublease is needed because Canton Oaks is undergoing a real estate sale. This means that Parkland's existing sublease will be terminated, a new prime lease will be executed, and Parkland will enter into a new sublease. For clarity, this transaction is solely related to the real estate ownership change and will not affect Parkland's QIPP partnership, the facility's operations, or the management of Canton Oaks.

Fair and Reasonable Price Determination
All rental payments are the responsibility of the Management Company per the terms of the separate Management Agreement.

Financial Forecast

Base Term	All Years
Base Rental Payments	$0

Under the terms of the sublease agreement, it should be noted that the agreement is structured to automatically renew on an annual basis on August 31, 2028, unless terminated by either party. The parties have the right to terminate the agreement with or without cause by providing a minimum of 60 days written notice (without cause) and 30 days (with cause).

For the purposes of this document, the sublease term is contemplated to commence upon execution by the parties with an expiration of August 31, 2028, continuing on a yearly basis thereafter unless terminated per the terms of the agreement.

Sole Source Justification

N/A – Real estate exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	**Product or Service:** Corinth Rehabilitation Sublease	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning, Design & Construction	**Contract Number:** NF-24105A1
Vendor/Supplier/Contractor: Corinth Health Care, LLC	**Source Selection Methodology:** Real Estate – Exemption	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Revenue: Court Approval

	Contract Dates	Contract Price
Base Term:	Upon execution – 8/31/2028	$0
Out Years:	0 Year(s)	+$0
Total:	Upon execution – 8/31/2028	$0

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Real Estate
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? N/A-Revenue
FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Corinth Rehabilitation Sublease.

Background
This is a Quality Incentive Payment Program ("QIPP") nursing facility sublease transaction, similar to other QIPP sublease agreements previously approved by the Parkland Board of Managers and Commissioners Court. A new sublease will be entered into as a part of the sublease and operation of the facility Corinth Rehabilitation by Parkland from Corinth Health Care, LLC, an affiliate of Fundamental Healthcare.

QIPP is a Texas Medicaid initiative that rewards nursing facilities financially when they improve the quality of care for Medicaid residents. In short, facilities earn incentive payments by meeting various QIPP metrics, such as staffing improvements, quality metrics, and reductions in adverse events. Only NSGO-owned facilities, or privately-owned facilities that serve a high percentage of Medicaid residents, can participate in QIPP. DCHD can participate in QIPP because we are an NSGO.

There are a variety of benefits that result from DCHD's participation in QIPP. Most notably, our QIPP partners work with DCHD to serve patients that require skilled nursing care after hospital discharge. Additionally, the QIPP program aligns with our goal to improve community health outcomes, by improving the quality of care delivered to Medicaid residents in the region, improving the financial stability of affiliated nursing facilities, and supporting broader public-health goals through the use and reinvestment of funds that DCHD earns through the QIPP program.

Corinth Rehabilitation has been a part of Parkland's nursing home program since April 1, 2017. A new sublease is needed because Corinth Rehabilitation is undergoing a real estate sale. This means that Parkland's existing sublease will be terminated, a new prime lease will be executed, and Parkland will enter into a new sublease. For clarity, this transaction is solely related to the real estate ownership change and will not affect Parkland's QIPP partnership, the facility's operations, or the management of Corinth Rehabilitation.

Fair and Reasonable Price Determination
All rental payments are the responsibility of the Management Company per the terms of the separate Management Agreement.

Financial Forecast

Base Term	All Years
Base Rental Payments	$0

Under the terms of the sublease agreement, it should be noted that the agreement is structured to automatically renew on an annual basis on August 31, 2028, unless terminated by either party. The parties have the right to terminate the agreement with or without cause by providing a minimum of 60 days written notice (without cause) and 30 days (with cause).

For the purposes of this document, the sublease term is contemplated to commence upon execution by the parties with an expiration of August 31, 2028, continuing on a yearly basis thereafter unless terminated per the terms of the agreement.

Sole Source Justification
N/A – Real estate exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	**Product or Service:** Commercial Contract – Improved Property for the purchase of ±41,982 sf (0.9637 acres) of land and buildings located at 2411 Butler Street, Dallas, Texas	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-26765
Vendor/Supplier/Contractor: Hailu Ejigu and Enanu Ejigu	**Source Selection Methodology:** Real Estate – Exemption	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense: Court Approval

	Contract Dates	Contract Price
Base Term:	10/29/2026 – 3/12/2027	$2,474,480
Out Years:	Choose an item. Year(s)	+$0
Total:	10/29/2026 – 3/12/2027	$2,474,480

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Real Estate

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Commercial Contract – Improved Property for the purchase of ±41,982 sf (0.9637 acres) of land and buildings located at 2411 Butler Street, Dallas, Texas

VENDOR: Hailu Ejigu and Enanu Ejigu

COST:		
	Base Term:	$2,474,480
	Out Years:	+ $0
	Total:	$2,474,480

Recommendation
Approve this contract for Commercial Contract – Improved Property for the purchase of ±41,982 sf (0.9637 acres) of land and buildings located at 2411 Butler Street, Dallas, Texas.

Background
This contract provides for the acquisition of approximately 41,982 square feet (0.9637 acres) of improved land and buildings located at 2411 Butler Street, Dallas, Texas. The proposed purchase represents a rare opportunity to acquire strategically positioned property immediately adjacent to Parkland's main campus. Although the Board of Managers has previously received informal updates regarding potential property acquisitions in this area as part of broader Medical District real estate discussions, this item constitutes a formal request for approval to proceed with the acquisition.

Upon closing, Parkland would also own the adjacent property at 2415 Butler Street, comprising approximately 10,329 square feet (0.2371 acres), creating a combined Butler Street assemblage of 52,311 square feet (1.2008 acres). In addition, Parkland owns nearby properties at 2339 Butler Street (17,250 square feet / 0.396 acres) and 5415 Gregg Street (36,721 square feet / 0.8429 acres). Parkland is also under contract to acquire 5423 and 5427 Gregg Street (approximately 22,000 square feet / 0.505 acres), with closing anticipated in September or October 2026.

Collectively, these acquisitions strengthen Parkland's strategic land position within the Medical District and preserve future options in an area where ownership opportunities are increasingly limited. There are currently no immediate plans for development, occupancy, or operational use of the properties. Rather, the acquisition is intended to secure land adjacent to the main campus and maintain long-term flexibility for future institutional needs, campus expansion, and other strategic initiatives.

As part of Parkland's recent strategic planning process, the Real Estate Department discussed the potential for future property acquisitions in the Medical District with Blue Cottage. However, because no specific acquisition opportunities had been identified or evaluated at that time, those potential acquisitions were not incorporated into Blue Cottage's final recommendations. This proposed acquisition represents an opportunity that emerged subsequent to those planning discussions.

Fair and Reasonable Price Determination
Current submarket sales and comparable data indicate the purchase price is fair and reasonable value. A real estate appraisal will be completed prior to the expiration of the inspection period to confirm the asset value.

Financial Forecast

Base Term	FY2026
Real Estate Purchase	$2,474,480

During the contract's initial Inspection/Diligence period of one hundred twenty (120) days, Parkland will engage with independent, third-party vendors to perform a site survey based upon American Land Title Association standards ("ALTA survey"), appraisal of the asset and Phase I Environmental Site Assessment ("Phase I ESA"). Diligence expenditures are estimated to total $15,000 ($5,000 for Phase I ESA, $5,000 for appraisal, $3,000 for ALTA survey and $2,000 contingency).

Sole Source Justification
N/A – real estate exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	**Product or Service:** Commercial Contract – Unimproved Property for the purchase of ±10,329 sf (0.2371 acres) of land located at 2415 Butler Street, Dallas, Texas	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-26763
Vendor/Supplier/Contractor: Lulite Ejigu	**Source Selection Methodology:** Real Estate – Exemption	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense: Court Approval

	Contract Dates	Contract Price
Base Term:	10/29/2026 – 3/12/2027	$592,830
Out Years:	Choose an item. Year(s)	+$0
Total:	10/29/2026 – 3/12/2027	$592,830

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Real Estate

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Commercial Contract – Unimproved Property for the purchase of ±10,329 sf (0.2371 acres) of land located at 2415 Butler Street, Dallas, Texas

VENDOR: Lulite Ejigu

COST:		
	Base Term:	$592,830
	Out Years:	+ $0
	Total:	$592,830

Recommendation
Approve this contract for Commercial Contract – Unimproved Property for the purchase of ±10,329 sf (0.2371 acres) of land located at 2415 Butler Street, Dallas, Texas.

Background
This contract provides for the acquisition of approximately 10,329 square feet (0.2371 acres) of improved land and buildings located at 2415 Butler Street, Dallas, Texas. The proposed purchase represents a rare opportunity to acquire strategically positioned property immediately adjacent to Parkland's main campus. Although the Board of Managers has previously received informal updates regarding potential property acquisitions in this area as part of broader Medical District real estate discussions, this item constitutes the formal request for approval to proceed with the acquisition.

Upon closing, Parkland would also own the adjacent property at 2411 Butler Street, comprising approximately 41,982 square feet (0.9637 acres), creating a combined Butler Street assemblage of 52,311 square feet (1.2008 acres). In addition, Parkland owns nearby properties at 2339 Butler Street (17,250 square feet / 0.396 acres) and 5415 Gregg Street (36,721 square feet / 0.8429 acres). Parkland is also under contract to acquire 5423 and 5427 Gregg Street (approximately 22,000 square feet / 0.505 acres), with closing anticipated in September or October 2026.

Collectively, these acquisitions strengthen Parkland's strategic land position within the Medical District and preserve future options in an area where ownership opportunities are increasingly limited. There are currently no immediate plans for development, occupancy, or operational use of the properties. Rather, the acquisition is intended to secure land adjacent to the main campus and maintain long-term flexibility for future needs, campus expansion, and future strategic initiatives.

As part of Parkland's recent strategic planning process, Parkland's Real Estate Department discussed the potential for future property acquisitions in the Medical District with Blue Cottage. However, because no specific acquisition opportunities had been identified or evaluated at that time, those potential acquisitions were not incorporated into Blue Cottage's final recommendations. This proposed acquisition represents an opportunity that emerged subsequent to those planning discussions.

Fair and Reasonable Price Determination
Current submarket sales and comparable data indicate the purchase price is fair and reasonable value. A real estate appraisal will be completed prior to the expiration of the inspection period to confirm the asset value.

Financial Forecast

Base Term	FY2026
Real Estate Purchase	$592,830

During the contract's initial Inspection/Diligence period of one hundred twenty (120) days, Parkland will engage with independent, third-party vendors to perform a site survey based upon American Land Title Association standards ("ALTA survey"), appraisal of the asset and Phase I Environmental Site Assessment ("Phase I ESA"). Diligence expenditures are estimated to total $14,000 ($5,000 for Phase I ESA, $5,000 for appraisal, $3,000 for ALTA survey and $1,000 contingency).

Sole Source Justification

N/A – real estate exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	**Product or Service:** Multiple Award Task Order Contract (MATOC) Construction Services	
Business Owner: Thad Smith	**Business Owner Dept:** Planning, Design, and Construction	**Contract Number:** POCRE-26728, POCRE-26730, POCRE-26731, POCRE-26732, POCRE-26733, POCRE-26735, POCRE-26736, POCRE-26737, POCRE-26739, POCRE-26740
Vendor/Supplier/Contractor: Batson-Cook Texas LLC, F.H. Paschen, SN Nielson & Associates LLC, Suffolk Construction, Hoar Construction, Gilbert May, Inc. d/b/a Phillips May/Corporation, Falkenberg Construction Co., Inc., TM Source Building Group, Inc., Real Construction Group, Talley Riggins Construction Group, Centennial Contractors Click here to enter text.	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	10/1/2026 – 9/30/2029	$15,000,000
Out Years:	2 Year(s)	+$10,000,000
Total:	10/1/2026 – 9/30/2031	$25,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? No

If not, what premium will be paid for this contract over the lowest bidder? N/A-Multiple Awards

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Multiple Award Task Order Contract (MATOC) Construction Services.

Background
This contract is for construction services required to support the District's capital improvement, renovation, infrastructure, and facility construction projects. The Multiple Award Task Order Contract (MATOC) program will provide the District with a flexible and efficient method for delivering construction services for projects of varying sizes, scopes, and complexities.

Following a competitive Request for Proposals process, 20 qualified firms submitted proposals. An evaluation committee assessed each firm based on experience, qualifications, technical approach, project management capabilities, and healthcare construction expertise. The ten highest-ranked firms were selected for the award.

Individual projects will be competed among the awarded firms through Requests for Task Order Proposals (RTOPs), with awards based on project-specific qualifications, technical approach, schedule, and pricing. This approach promotes competition, provides flexibility, and enables timely delivery of the District's construction needs.

The previous Multiple Award Task Order Contract (MATOC) consisted of six (6) contractors, all of whom were utilized during the contract term. A total of forty-six (46) Task Orders were issued, resulting in an aggregate spend of approximately $14,093,679. This historical utilization demonstrates the need for continued access to multiple qualified contractors to support Parkland's ongoing construction requirements and provide capacity, flexibility, and competition for future Task Orders.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. A Request for Proposals (RFP) was issued on January 20, 2026, and 20 proposals were received. All proposals underwent an evaluation and scoring process. Based on the evaluation results, 10 firms were selected for inclusion in the MATOC program, while the remaining 10 firms were removed from the competitive range. The evaluation committee unanimously recommended an award to the 10 selected contractors, and the recommendation was approved by the business owner.

Vendor	Key Strengths	Key Weaknesses	Score (Max. 500)
Batson-Cook Texas, LLC	Relevant healthcare past projects and experience. JPS, Parkland & UTSW.	The responsibilities for each identified position are not fully developed in the org chart section.	466
F.H. Paschen, SN Nielson & Associates LLC	Strong team, with many years of service, and a reputable background.	Concerns about the number of experienced personnel in the Irving office.	459
Suffolk Construction	Thorough Phased Approach, including project review post completion, measuring trade partner performance, and security measures.	Explicit alignment steps to Owner-required platforms are not dominant in the summarized evidence, though overall transparency intent is clear.	455

Hoar Construction	Experienced healthcare leadership and field team with strong depth, clear role continuity, and demonstrated ability to staff and manage multiple concurrent hospital projects.	Experience entry was not completed in the summarized evidence; some are ongoing.	449
Gilbert May, Inc., d/b/a Phillips May/Corporation	Strong renovation execution in occupied healthcare settings.	Limited submission: Visible safety performance metrics (incident rate/EMR/DART) compared with the other submissions.	445
Falkenberg Construction Co. Inc.	Solid company credentials and healthcare-specific experience.	Strong Parkland examples, but only 3 shown; portfolio Change order missing; references/lessons strong; some system alignment ambiguity.	437
TM Source Building Group, Inc.	Strong core approach, key tasks addressed.	The portfolio table lists multiple current contracts with values and totals; however, it does not include the percentage of change orders for each contract in the visible table.	436
Real Construction Group	Demonstrated relevant experience for Parkland's MATOC program, particularly in mission-critical, healthcare-adjacent, aviation, detention, and institutional facilities.	No evidence of experience with PCRA/ICRA processes, physical containment, or general awareness of infection-prevention requirements.	429
Talley Riggins Construction Group	Approach includes cost, constructability & logistics analysis.	Several roles remain listed as TBD, and scaling to simultaneous MATOC task orders could stretch resources without careful forecasting and staffing coordination.	429
Centennial Contractors	Strong healthcare and research-facility experience, particularly in: UT Southwestern Medical Center, which has been exemplary and low risk.	Construction work will be performed by subcontractors under the oversight of Centennial's quality control team.	428
Vendor A	Strong relevance and execution outcomes in healthcare renovation.	Brief tenure in roles at the firm.	425
Vendor B	Excellent range of healthcare projects, with solutions described in good detail.	Leans heavily on Procore for tracking and documentation; the excerpt does not clearly demonstrate an explicit commitment to Owner system workflows, if required.	421
Vendor C	Strong healthcare/occupied work; portfolio present.	SOQ does not explicitly state the SOW requirement that the site	420

		superintendent will be assigned to only one Parkland project at a time.	
Vendor D	All resumes presented showed that strong-performing team members are part of the Taurus organization.	Several referenced projects remain ongoing and therefore have limited completed project data.	387
Vendor E	Well-rounded team, four members hold Parkland badges.	Small company with 1-10 FTE's.	383
Vendor F	Structured, comprehensive project approach that is well-suited to MATOC/JOC execution, with clear strengths in quality control, safety management, documentation, and schedule control.	Several projects are educational/municipal; fewer healthcare/clinical examples relative to the MATOC healthcare environment emphasis.	382
Vendor G	Small but scalable team.	No education, licensing, or skill-training documentation provided.	381
Vendor H	Standard project approach: three-phase.	Responses show limited experience in organizing and implementing a strong project management approach in a healthcare environment.	374
Vendor I	Guiding principle of "Developing Tomorrow" with the idea to not only create for the immediate but also contribute positively to the communities they support.	Limited evidence of the proposed construction team's healthcare experience was provided.	354
Vendor J	Strong experience with Parkland.	Limited org/resume coverage; key construction roles not clearly supported.	272

Financial Forecast

Base Term	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses	$5,000,000	$5,000,000	$5,000,000			$15,000,000
Out Years	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses				$5,000,000	$5,000,000	$10,000,000
Grand Totals						**$25,000,000**

Document Contact/Author:	Kimberly Bell

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	**Product or Service:** Multiple Award Task Order Contract (MATOC), Architectural and Engineering (A&E) Design Services	
Business Owner: Thad Smith	Business Owner Dept: Planning, Design, & Construction	Contract Number: POCRE-26588, POCRE-26677, POCRE-26678, POCRE-26679, POCRE-26680, POCRE-26681, POCRE-26682, POCRE-26683, POCRE-26684, POCRE-26685, and POCRE-26686.
Vendor/Supplier/Contractor: Beck, LTD, SmithGroup, Environments for Health Architecture, HKS, Inc., Hoefer Welker, LLC, KAI/Alliance, MEP Consulting Engineers, Inc., GSR Andrade Architects, SBL Architecture, Jacobs, Kirksey Architecture	**Source Selection Methodology:** Request for Qualifications	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	10/1/2026 – 9/30/2029	$5,000,000
Out Years:	2 Year(s)	+$0
Total:	10/1/2026 – 9/30/2031	$5,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Request for Qualifications

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation
Approve this contract for Multiple Award Task Order Contract (MATOC), Architectural and Engineering (A&E) Design Services.

Background
This contract is for A&E design services required to support the District's construction and renovation projects.

This contract will provide Architectural and Engineering (A&E) design services to support the District's ongoing construction, renovation, and infrastructure projects. Parkland recommends awarding Multiple Award Task Order Contracts (MATOCs) to qualified design firms that will compete for individual project task orders based on project-specific requirements.

The District intends to award MATOC contracts to eleven firms. Individual project opportunities will be competed among the awarded firms through Requests for Task Order Qualifications (RTOQ). Task orders will be awarded to the firm determined to be the most qualified based on the evaluation criteria established for each project.

Fair and Reasonable Price Determination
Price was not a selection criterion for these A&E Design Services. Per Texas Government Code 2254.004, “a governmental entity shall: (1) first select the most highly qualified provider of those services based on demonstrated competence and qualifications; and (2) then attempt to negotiate with the provider a contract at a fair and reasonable price.”

A Request for Qualifications (RFQ) was issued in accordance with Texas Government Code Chapter 2254 for the procurement of Architectural and Engineering (A&E) design services. Consistent with statutory requirements for qualifications-based selection, pricing was not considered during the initial evaluation and ranking process. A total of 17 Statements of Qualifications were received and evaluated. Following the identification and selection of the most qualified firms, compensation for individual task orders will be negotiated to ensure pricing is fair, reasonable, and aligned with project-specific scope requirements, in compliance with applicable statutory provisions.

Following evaluation of written qualifications and oral presentations, the Evaluation Committee unanimously recommended an award to the following eleven firms based on demonstrated qualifications, relevant experience, technical capability, and overall fit for the District's anticipated project needs.

Competitive Range			
Vendor	**Key Strengths**	**Key Weaknesses**	**Score (Max. 400)**
HC Beck, LTD	Demonstrated experience with projects comparable in size, complexity, and scope to those anticipated under the MATOC program. Presented a diverse	Did not provide the Mechanical, Electrical, and Plumbing (MEP) personnel's resumes as requested.	378

	portfolio of relevant project experience.		
SmithGroup	Extensive healthcare portfolio with direct experience at Parkland. Demonstrated a strong record of delivering complex healthcare projects.	No significant weaknesses were identified during the evaluation.	368
Environments for Health Architecture	The firm is exclusively focused on healthcare design. Demonstrated strong regional healthcare experience, long-term client partnerships, and excellent alignment with Parkland's project needs.	Limited experience with large-scale healthcare projects compared to other proposers.	366
HKS, Inc.	Demonstrated a strong healthcare design methodology emphasizing evidence-based, patient-centered design, early stakeholder engagement, and interdisciplinary collaboration.	No significant weaknesses were identified during the evaluation.	363
Hoefer Welker, LLC	Extensive recent and relevant healthcare and institutional project experience throughout the Dallas-Fort Worth region.	Proposed use of TonicDM rather than PMWeb, the District's preferred project management platform.	361
KAI Alliance	Demonstrated relevant healthcare experience in the Dallas area, including previous work with Parkland.	No significant weaknesses were identified during the evaluation.	358
MEP Consulting Engineers, Inc.	Presented a well-defined project delivery approach, including detailed scheduling methodologies and integrated Gantt charts that clearly illustrated project timelines and dependencies.	No significant weaknesses were identified during the evaluation.	356
GSR Andrade Architects	Demonstrated strong healthcare-specific expertise, experience relevant to the Parkland environment, and continuity of key leadership personnel.	Did not provide all required personnel resumes.	355
SBL Architecture	Well-established firm with relevant architectural experience.	Did not provide all required personnel resumes.	353
Jacobs	Significant experience in the Dallas market, including previous work with Parkland.	No significant weaknesses were identified during the evaluation.	350
Kirksey Architecture	Clearly demonstrated value-added services, flexibility in meeting client priorities and	Prior project experience was relevant; however, the	346

	schedules, and provided relevant project references.	presentation lacked consistency across the project examples.	
Vendor A	Strong specialized healthcare design expertise. Proven experience in complex clinical environments, Great Parkland familiarity, and MATOC experience.	The proposal does not speak to the systems used. They acknowledge the use of project scheduling and management tools, but provide no specifics.	338
Vendor B	The key team has a history of relevant experience; however, the team is pretty small and does not provide any details on the consultants who will assist the team.	The firm does not use PMWeb or MS Project; instead, they use LPS. They do have tools they use, but not the specific ones required for the MATOC.	338
Vendor C	Strong national healthcare experience. Proven large-scale and complex project delivery. Relevant clinical environment. Strong Healthcare Portfolio.	The firm provided past experience, all of which was health-related. Did provide contact/reference for each project.	332
Vendor D	Highly experienced national healthcare leader. Strong portfolio and scale. Proven delivery of complex healthcare projects.	Provided an organizational chart of staff and subs. Did not include Finite Budget.	329
Vendor E	Highly relevant healthcare experience. Strong repeat client relationships. Needs stronger documented performance results.	The project approach seems pretty standard. They make statements but do not demonstrate how it was achieved.	326
Vendor F	Strong, experienced core team. Good local responsiveness. Limited scalability compared to larger firms. Clear matrix of roles across projects. Experienced leadership.	No company information provided. Their experience was brief, and the explanations were limited.	292

Financial Forecast

Base Term	FY2027	FY2028	FY2029	FY2030	FY20301	Totals
Expenses	$1,666,666	$1,666,666	$1,666,668			$5,000,000
Out Years	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses				$0	$0	$0
Grand Totals						**$5,000,000**

Document Contact/Author:	Kimberly Bell

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	**Product or Service:** Barco Workstations/Monitors Replacement	
Business Owner: Greggory Ervin	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-21478
Vendor/Supplier/Contractor: Optum / Change Healthcare Technologies, LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	10/1/2026 – 9/30/2027	$374,714
Out Years:	0 Year(s)	+$0
Total:	10/1/2026 – 9/30/2027	$374,714

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation
Approve this contract for Barco Workstations/Monitors Replacement.

Background
This contract is for the replacement of 64 Barco diagnostic imaging monitors and nine radiology workstations that have reached the end of their useful life. The monitors are 6 to 8 years old and have reached end-of- life (EOL) status. These devices are used by radiologists to review medical images for diagnosis, treatment planning, and patient care. Replacing the equipment will ensure continued image quality and system reliability, support compliance with diagnostic imaging standards, and reduce the risk of equipment failures or workflow disruptions that could delay diagnoses and patient treatment. There are 316 various monitors in the health system. The fleet is managed through a phased replacement approach, with devices being replaced when the end-of-life cycle is met rather than replacing the entire fleet at one time.

Fair and Reasonable Price Determination

The proposed pricing is fair and reasonable, as it is consistent with current market rates and includes vendor discounts. The pricing supports the planned replacement of Parkland's existing Barco diagnostic imaging equipment. Using compatible replacement equipment maintains a standardized imaging environment, supports diagnostic quality requirements, and avoids additional costs associated with system changes, integration, and staff retraining.

Financial Forecast

Base Term	FY2026	FY2027	Totals
Equipment	$340,648		$340,648
Maintenance		$34,066	$34,066
Grand Totals			$374,714

Sole Source Justification

Maintaining compatible replacement equipment supports a standardized imaging environment, preserves diagnostic quality and operational consistency, and minimizes disruption to clinical workflows. This approach also avoids unnecessary costs associated with system modifications, integration efforts, additional testing, and staff retraining, resulting in a more efficient and cost-effective lifecycle management strategy.

Document Contact/Author:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	**Product or Service:** Replacement of stroboscopy systems, such as CPUs, processors, and scopes used in the Speech Pathology Department	
Business Owner: Joanna Brown	**Business Owner Dept:** PM&R	**Contract Number:** POCP-26698
Vendor/Supplier/Contractor: Pentax of America, Inc.	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Sole Source

Revenue, Expense or Capital:

Capital and Expense

	Contract Dates	Contract Price
Base Term:	10/1/2026 – 12/31/2027	$274,234
Out Years:	0 Year(s)	+$0
Total:	10/1/2026 – 12/31/2027	$274,234

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Enrique Gallegos, SVP Ops & Assoc COO, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation
Approve this contract for Replacement of stroboscopy systems, such as CPUs, processors, and scopes used in the Speech Pathology Department.

Background
This contract provides for the replacement of two stroboscopy systems used by the Speech Pathology Department. The existing systems were originally purchased in 2014 and have reached the end of their useful life. Critical components, including the Digital Processing Units (CPUs), video processors, and scopes, are no longer supported by the manufacturer, and replacement parts are no longer available. In addition, the strobe light components are expected to reach end of support within the next several months, increasing the risk of equipment downtime and service disruption.

Ongoing expenses associated with the replacement systems are expected to include service and maintenance agreements for the video processor, digital capture system, and stroboscopy equipment; repair and maintenance costs for flexible and rigid laryngoscopes; software support and data storage fees; and periodic replacement of equipment components as they reach the end of their service life. Maintenance of the flexible nasolaryngoscopes is anticipated to represent the most significant recurring expense.

These systems are used to perform flexible and rigid video stroboscope examinations, specialized diagnostic procedures that utilize high-definition endoscopic imaging and synchronized strobe lighting to evaluate the structure, function, and vibratory patterns of the vocal folds during speech and phonation. Flexible examinations are performed through the nasal passage and allow assessment of voice production during more natural speech tasks, while rigid examinations are performed through the mouth and provide highly detailed visualization of vocal fold vibration and closure patterns. These examinations are essential for diagnosing vocal fold vibration abnormalities, including early laryngeal malignancies, vocal fold closure deficits, benign vocal fold lesions, neurologic voice disorders, and various other conditions affecting voice quality and function, as well as for determining the most appropriate surgical and nonsurgical interventions. The updated equipment setup will also enable more efficient storage of stroboscopic examinations, allowing multiple providers to review them more promptly for case staffing, multidisciplinary collaboration, treatment planning, education, and presentations.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is consistent with the lowest price paid for the items quoted for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2027
Expenses / Consumables	$274,234

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount.
Pentax of America is the sole source provider of the proprietary stroboscopy, imaging, and endoscopy equipment required to replace the existing Pentax systems used by the Speech Pathology Department. The equipment, software, service support, and replacement components are manufacturer-specific and are not available from alternate vendors. Compatibility with existing clinical workflows, imaging requirements, and manufacturer-supported maintenance is paramount. No substitute or interchangeable products are available that would provide equivalent functionality without replacing the entire platform. Therefore, Pentax of America is the only acceptable source for these goods and services.

Document Contact/Author:	Michelle Duffey

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: September 23, 2026	Modification: #1 Add funds and 1-year term extension for Third Party Disability/FMLA Management Services	
Business Owner: Tawana McCullough	Business Owner Dept: Office of Talent Management	Contract Number: HR-20453_A7
Vendor/Supplier: Sedgwick Claims Management Services, Inc. Basis of Original Contract Award Request for Proposals (Best Value) Basis of this Modification Contract Extension without Competition	Original Contract (1/1/2022)	$4,581,199
Revenue, Expense or Capital: Expense	Action(s) Since Last BOM Approval Action# 1 (1/14/2025) Action# 2 (10/15/2025) Action# 3 (8/23/2026) Board Approval Amount Modification# 1	$1,500 $27,630 $500 $967,476
Original Start Date: 1/1/2022 Current Expiration: 12/31/2026 Mod Start Date: 9/23/2026 Expiration after this Mod: 12/31/2027	New Total Contract Amount:	$5,578,305

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation

Approve this contract modification to add funds and 1-year term extension for Third Party Disability/FMLA Management Services.

Background

The District currently utilizes Sedgwick Claims Management Services, Inc. as its third-party administrator for disability, Family and Medical Leave Act (FMLA), military leave, and other leave of absence (LOA) management services. These services support employees who require time away from work due to personal medical conditions, family medical needs, military service obligations, and other qualifying events. The current program includes leave intake and administration, disability case management, employee communications, claims tracking, record maintenance, return-to-work coordination, and compliance with applicable federal, state, and organizational requirements. The program is intended to provide employees with access to available benefits and leave protections while ensuring consistent administration and regulatory compliance.

Parkland is currently undergoing significant information technology initiatives, including the Workday implementation and Epic Refuel project, which have resulted in limited internal IT resources available to support the procurement, implementation, and transition of a new disability and leave administration solution. To ensure continuity of services and avoid disruption to employees, Parkland is requesting a one-year extension of the existing agreement with Sedgwick, along with additional funding to support services during the extension period.

The extension will allow the District to maintain uninterrupted disability and leave administration services while organizational resources remain focused on these critical enterprise initiatives. District will conduct a Request for Proposal solicitation for competitive for disability and leave administration services during FY27.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition.

Financial Forecast

Current Board Approved Contract Amount	FY2025	FY2026	FY2027	Total
$4,581,199	$1,500	$108,753	$886,853	$5,578,305

Document Contact/Author:	Terence Durham

Parkland

Board Approval Request
For Contracts Over $200,000

BOM Date: September 23, 2026	Modification: #2 Add Software as a Service (SaaS) Solution & Implementation for Point-of-Use Inventory Management in Operating Rooms and Procedural Areas and Warehouse Management System Implementation	
Business Owner: Alex Zimmerman	Business Owner Dept: Supply Chain	Contract Number: PONCS-23343_A3
Vendor/Supplier: Tecsys, Inc. Basis of Original Contract Award Request for Proposals (Best Value) Basis of this Modification Non-Sole Source Modification	Original Contract: 11/15/2023	$1,943,950
	Prior Board of Manager Approvals Modification #1: 4/22/2026	$718,736
Expense	Board Approval Amount Modification# 2	$3,866,510
Original Start Date: 12/1/2023 Current Expiration: 11/30/2028 Mod Start Date: 10/1/2026 Expiration after this Mod: 11/30/2028	New Total Contract Amount:	$6,529,196

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes, and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Pam Bryant, Senior Vice President, Chief Supply Chain Officer

Parkland

**DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING
DOCUMENT**

Recommendation

Approve this contract modification to add Supply Chain Software as a Service (SaaS) Solution & Implementation for Point-of-Use Inventory Management in Operating Rooms and Procedural Areas and Warehouse Management System Implementation.

Background

This contract modification includes the acquisition of Software as a Service (SaaS) solution and related implementation services for inventory management within the District's Operating Rooms (OR) and Procedural Areas. The solution will enhance visibility into inventory utilization and replenishment activities, improve inventory accuracy, and support efficient management of supplies in high-volume clinical environments.

In addition, this contract modification includes implementation services for the District's previously acquired Warehouse Management System (WMS) SaaS solution. The OR and Procedural Areas inventory management solution and the WMS are designed to operate as a unified, integrated platform, providing end-to-end inventory visibility and control from receipt and storage through point of clinical use. Together, these solutions will support standardized workflows, improve inventory tracking and replenishment processes, strengthen inventory controls, and enhance operational efficiency across the District's supply chain operations.

The WMS and OR/Procedural Areas inventory management solutions are add-on modules to the District's existing Point-of-Usage (POU) inventory management system, which was competitively solicited and awarded. By leveraging the same vendor and technology platform, the District will benefit from seamless system integration, consistent data management, and improved interoperability across warehouse, supply chain, and clinical operations. This integrated approach supports a comprehensive inventory management ecosystem that improves visibility, efficiency, and supply availability throughout the organization.

Procedural areas include more than just the OR. The IR, Cath lab, GI and EP department also incorporate procedural areas the behave differently from the OR. In the OR products primarily remain in the room until used. The IR, Cath lab, GI and EP departments products often move between a core room and various procedure room theaters. In order to address the product movement between room we are espousing a best practice whereby chargeable products are tagged upon receipt with an inexpensive RFID tag and tracked automatically between core rooms and procedure room theaters through the use of non-capital RFID portals that are installed above cabinets or doors. Product movement is automatically reconciled to the point of use through the Epic procedure documentation. Use of RFID reduces lost product shrinkage and increases patient charging through better identification of products procured, stored and used.

Fair and Reasonable Price Determination

District was able to negotiate favorable pricing and discounted rates that would not have been available through separate procurements or multiple vendors. Procuring and implementing systems from different providers would likely result in higher software, implementation, integration, support, and maintenance costs, as well as increased project complexity and implementation risk.

The negotiated pricing reflects the efficiencies gained through a unified technology platform, a single implementation approach, and vendor-provided discounts associated with the combined scope of services. Accordingly, the District has determined that the proposed pricing represents the best value and is fair and reasonable for the services being acquired.

Technology	Original Quote	Negotiated	Savings

WMS Implementation Services	$1,562,240	$1,437,261	$124,979
POU Procedural Rooms Implementation Svcs	$1,444,490	$1,328,931	$115,559
POU Procedural Rooms SaaS Subscription	$1,127,822	$925,920	$201,902
RFID Equipment & Installation	$197,175	$ 174,398	$ 22,777
	$4,331,727	**$3,866,510**	**$465,217**

Financial Forecast

Current Board Approved Contract Amount	FY2027	Total
$2,662,686	$3,866,510	$6,529,196

Document Contact/Author:	Terence Durham

Monthly Ratification Report

Require Board Approval

Contract Date	Contract Number	Vendor Name	Description	Amount	Cost Center Number	Department
6/1/2026	PONCS-25077_A5	CDM Management, Inc. dba First Step	Drop-In Backup Childcare Services	$40,670	74080	Office of Talent Management

CEO Approval

Fred Cerise

Fred Cerise (Aug 19, 2026 16:23:19 CDT)

Dr. Fred Cerise

08/19/2026

Date

Parkland

Ratification Notice

BOM Date: August 26, 2026	**Product or Service:** Drop-In Backup Childcare Services	
Business Owner: Ryan Alcantar	**Business Owner Dept:** Office of Talent Management	**Contract Number:** PONCS-25077_A5
Vendor/Supplier: CDM Management, Inc. dba First Step **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Contract Amount: Original Contract: $75,530 (1/27/2025) Action #1: $43,575 (11/17/2025) Action #2: $20,335 (11/1/2025) Action #3: $37,765 (1/27/2026) Action #4: $20,335 (4/27/2026)	$197,540
Revenue, Expense or Capital: Expense-Ratification	Amount to be Ratified: Action #5: $40,670 (6/1/2026)	$40,670
Original Start Date: 1/27/2025 **Current Expiration:** 12/31/2026 **Mod Start Date:** 2/11/2026 **Expiration after this Mod:** 12/31/2026	New Contract Amount:	$238,210

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Ryan Alcantar, Vice President, Health Integration – Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Drop-In Backup Childcare Services

VENDOR: CDM Management, Inc. dba First Step

COST:		
	Current Contract Amount:	$197,540
	Amount to be Ratified	+ $40,670
	Total:	$238,210

Recommendation
Approve this contract ratification for Drop-In Backup Childcare Services.

Ratification Reason
Ratification is required because invoices for drop-in backup childcare services were paid before obtaining the necessary Board approval once the applicable Board approval threshold was exceeded.

Background
The original contract did not require Board of Managers approval because the value was below threshold. Since execution of the original agreement, the opening of the Butler Street Childcare Center has been delayed due to facility reprogramming needed to ensure operational and financial sustainability under new childcare operator vendor business model. As a result, the District must continue providing drop-in backup childcare services to support eligible employees.

This contract provides backup childcare services for up to eleven (11) available spaces for eligible District employees on a first-come, first-served basis. Backup childcare is an important workforce support because it helps employees maintain reliable attendance when their regular childcare arrangements are unavailable due to school closures, caregiver illness, scheduling gaps, or other unexpected circumstances. By providing access to safe and structured childcare, the District supports employee retention, reduces unplanned absences, and helps ensure continuity of operations across departments that rely on consistent staffing to meet patient care and business needs.

The childcare services are available Monday through Friday, from 6:30 a.m. to 6:30 p.m.

Age Group	Total Quantity (11 Spots)
Infant	X3
Toddler	X2
Two	X2
Three	X2
Four & Pre-K	X2

This contract shall terminate upon the opening of the Butler Street Childcare Center, anticipated to occur in January 2027.

Fair and Reasonable Price Determination
The weekly rates for each age group are lower than the typical national market rates for emergency/back-up childcare services based on the National Database of Childcare Prices.

Financial Forecast

Current Contract Amount	FY2026	Total
$197,540	$40,670	$238,210

Sole Source Justification

This contract was executed while the District completed its public solicitation process to select a childcare operations provider for the Butler Street Childcare Center. A vendor was subsequently awarded the contract, with an effective start date of January 1, 2026. However, additional renovations and repairs to the facility delayed the center's opening.

Document Contact/Author:	Terence Durham

Monthly Ratification Report

Require Board Approval

Contract Date	Contract Number	Vendor Name	Description	Amount	Cost Center Number	Department
8/4/2026	PONCS-21966, PONCS-21967, PONCS-21968	GLOBO Language Solutions, Language Line Services, Inc., and MasterWord Service	In-person American Sign Language Interpretation Services, adding funds	$252,586	62620	Language Services

CEO Approval

Fred Cerise

Fred Cerise (Aug 19, 2026 15:27:59 CDT)

Dr. Fred Cerise

08/19/2026

Date

Parkland

Ratification Notice

BOM Date: August 26, 2026	**Product or Services:** In-person American Sign Language Interpretation Services, adding funds	
Business Owner: Wendy Young	**Business Owner Dept:** Language Services	**Contract Number:** PONCS-21966 PONCS-21967 PONCS-21968
Vendor/Supplier: GLOBO Language Solutions, Language Line Services, Inc., and MasterWord Service **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	Aggregate amount last approved by the BOM (10/26/2022): Action #1 (06/13/2026)	$1,171,400 $95,000
Revenue, Expense or Capital: Expense-Ratification	Amount to be Ratified: Action #2 (8/4/2026)	$252,586
Original Start Date: 11/1/2022 **Current Expiration:** 10/31/2026 **Mod Start Date:** 8/20/2026 **Expiration after this Mod:** 10/31/2026	New Contract Amount:	$1,518,986

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Jessica Hernandez, Senior Vice President, Chief Health Equity Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: In-person American Sign Language Interpretation Services, adding funds

VENDOR: GLOBO Language Solutions, Language Line Services, Inc., and MasterWord Service

COST:

Aggregate amount last approved by the BOM 10/26/2022:	$1,171,400	
Action #1:	$95,000	
Amount to be Ratified		+ $252,586
Amount to be Approved (going forward):		
Total:		$1,518,986

Recommendation
Approve this contract for In-person American Sign Language Interpretation Services, adding funds.

Ratification Reason
Additional funding is now required to support the increased utilization, which is primarily related to patient acuity, specialized communication needs, and expanded accessibility support rather than an increase in contract rates. Key factors contributing to the increased spend include the following:

- GLOBO Language Solutions has primarily supported unscheduled ASL requests, particularly in high-acuity areas such as the Emergency Department and Labor & Delivery, while MasterWord Services, Inc. has been more successful in filling scheduled assignments.
- Parkland experienced several complex patient cases requiring continuous 24/7 ASL coverage.
- One deaf, burn patient required both a Certified Deaf Interpreter (CDI) and an ASL interpreter around the clock for approximately one month due to significant limitations in using their hands to communicate.
- Three (3) deaf and blind patients also required both CDI and ASL interpreter services, including extended 24/7 coverage.
- Parkland is also planning to support communication access for a deaf employee, which may require additional in-person ASL interpreter utilization.

These circumstances required multiple specialized interpreter resources working in tandem to ensure effective communication, patient and employee safety, and compliance with federal accessibility requirements. The increased spending reflects the complexity, duration, and volume of these needs rather than a change in vendor pricing.

Background
The original contract for In-Person American Sign Language (ASL) Interpretation Services was awarded through a Request for Proposal (RFP), with best value achieved through multiple awards to three (3) competing vendors. Due to higher-than-anticipated interpreter demand and increased service requests, Parkland is adding funding for the indefinite-delivery, indefinite-quantity (IDIQ), multiple-award contract. This modification supports continued service availability and addresses the increased volume of interpretation needs.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Financial Forecast

Current Contract Amount	FY2026	Total
$1,171,400	$347,586	$1,518,986

Document Contact/Author:	Gracy Thomas

CONTRACT RESOLUTION
Board of Managers
September 23, 2026

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Mod# 2 Two-year extension and adding funds for Orthopedic Implants	Arthrex Inc.	8/30/2021 - 7/31/2028	$1,800,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#3 Adding funds for two-month extension Main Campus Ground Maintenance Extension	Bare Roots Landscape Design, Inc.	3/15/2021 – 11/30/2026	$132,000	Yes
			Expense	Air Handler Cleaning services	G.n.S. Enterprises, LLC	10/1/2026 – 9/30/2029	$243,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod# 1 In-person American Sign Language Interpretation Services, adding funds and using final option year	GLOBO Language Solutions, Langu	11/1/2022 - 10/31/2027	$1,024,734	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Panther Premium Support & Maintenance	Hologic Sales and Service, LLC	9/27/2026 – 9/26/2029	$236,550	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#1 Add funds for Genesis Bi-wing Positioners	Infinitus Medical Technologies	12/19/2024 - 12/18/2027	$600,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod# 1 To Add Funds to the Multi-Award - Outpatient Durable Medical Equipment Supplies contract	Dalton Medical Corporation, Dallas M	12/12/2025 -12/11/2026	$65,000	Yes
			Revenue	Mod# 3 Two-year extension for Parkland Community Health Plan Administrative Services	Parkland Community Health Plan, Inc.	10/1/2021 - 9/30/2028	($4,617,628)	N/A Revenue
			Expense	Mod# 12 Clinical Services – Part A Expense	The University of Texas Southweste	10/1/2014 - 9/30/2027	$671,621	Yes
			Revenue	Mod# 12 Clinical Services – Part B Revenue	The University of Texas Southweste	10/1/2014 - 9/30/2027	($2,564,588)	N/A Revenue
			Revenue	DART Care – Licensed Mental Health Social Workers	Dallas Area Rapid Transit	9/24/2026 – 9/23/2030	($3,063,076)	N/A Revenue
			Revenue: Court Approval	Canton Oaks Sublease	Canton Long Term Care, LLC	Upon execution – 8/31/2028	$0	N/A-Revenue
			Revenue: Court Approval	Corinth Rehabilitation Sublease	Corinth Health Care, LLC	Upon execution – 8/31/2028	$0	N/A-Revenue
			Expense: Court Approval	Commercial Contract – Improved Property for the purchase of ±41,982 sf (0.9637 acres) of land and buildings located at 2411 Butler Street, Dallas, Texas	Hailu Ejigu and Enanu Ejigu	10/29/2026 – 3/12/2027	$2,474,480	Yes
			Expense: Court Approval	Commercial Contract – Unimproved Property for the purchase of ±10,329 sf (0.2371 acres) of land located at 2415 Butler Street, Dallas, Texas	Lulite Ejigu	10/29/2026 – 3/12/2027	$592,830	Yes
			Expense	Multiple Award Task Order Contract (MATOC) Construction Services	Batson-Cook Texas LLC, F.H. Pasc	10/1/2026 – 9/30/2031	$25,000,000	Yes

			Expense	Multiple Award Task Order Contract (MATOC), Architectural and Engineering (A&E) Design Services	Beck, LTD, SmithGroup, Environme	10/1/2026 – 9/30/2031	$5,000,000	Yes
			Capital	Product or Service: Barco Workstations/Monitors Replacement	Optum / Change Healthcare Techno	10/1/2026 – 9/30/2027	$374,714	Yes
			Capital and Expense	Replacement of stroboscopy systems, such as CPUs, processors, and scopes used in the Speech Pathology Department	Pentax of America, Inc.	10/1/2026 – 12/31/2027	$274,234	Yes
			Expense	Mod#1 Add funds and 1-year term extension for Third Party Disability/FMLA Management Services	Sedgwick Claims Management Serv	1/1/2022 - 12/31/2027	$967,476	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod#2 Add Software as a Service (SaaS) Solution & Implementation for Point-of-Use Inventory Management in Operating Rooms and Procedural Areas and Warehouse Management System	Tecsys, Inc.	12/1/2023 - 11/30/2028	$3,866,510	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 23rd of September 2026.

_____
Vincent Hall
Chair

_____
Brad Nitschke, JD
Assistant Secretary

Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Miriam Sharma, RN	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____
Jeff Tillotson, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding the Delegation of Signature Authority for Certain Matters to Travis Smith and Keri Disney-Story

PARKLAND HEALTH
BOARD OF MANAGERS

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of ____ Yes and ___ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS the Dallas County Hospital District is a political subdivision of the State of Texas and does business as Parkland Health ("Parkland"); and

WHEREAS Parkland previously adopted the Purchasing Practices and Procedures Manual ("Manual"), and

WHEREAS Parts 2-201 and 2-203 of the Manual confer authority of the Chief Executive Officer to appoint Contracting Officers with signature authority with approval of the Parkland Board of Managers; and

THEREFORE, **BE IT RESOLVED** that the Parkland Board of Managers approves the following Contracting Officer appointment subject to the limitations and restrictions set forth below:

> **Brad Nitschke** – Effective September 23, 2026, Frederick P. Cerise, M.D., President and Chief Executive Officer of Dallas County Hospital District d/b/a Parkland Health, hereby delegates signature authority to Travis Smith as Executive Vice President & Chief Financial Officer.
>
> Contemporaneously, effective September 23, 2026, Frederick P. Cerise, M.D., President and Chief Executive Officer of Dallas County Hospital District d/b/a Parkland Health, hereby revokes signature authority of Keri Disney-Story as Interim Chief Financial Officer and delegates to her the authority to sign contracts when and to the extent designated by the Chief Financial Officer in applicable Parkland policy.

Dated this _____ day of _____, 2026.

Vincent Hall Chair	Brad Nitschke, JD Assistant Secretary

Eric G. Bing, MD, PhD	Yes	_____	No	_____	Abstain	_____	Absent	_____
Byron Cryer, MD	Yes	_____	No	_____	Abstain	_____	Absent	_____
Todd Furniss, JD	Yes	_____	No	_____	Abstain	_____	Absent	_____
Reina Gonzalez, JD	Yes	_____	No	_____	Abstain	_____	Absent	_____
Ramon Miguez, PE	Yes	_____	No	_____	Abstain	_____	Absent	_____
Farida Minner, RN	Yes	_____	No	_____	Abstain	_____	Absent	_____
Marjorie Petty, JD	Yes	_____	No	_____	Abstain	_____	Absent	_____
Miriam Sharma	Yes	_____	No	_____	Abstain	_____	Absent	_____
J. Yasmin Simon, JD	Yes	_____	No	_____	Abstain	_____	Absent	_____
Jeff Tillotson, JD	Yes	_____	No	_____	Abstain	_____	Absent	_____

Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____YES and ____ NAY, does by this resolution (adopt/reject) _____the following:

WHEREAS, the Medical Executive Committee recommends approval of the Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers as presented.

THEREFORE BE IT RESOLVED that the Board of Managers approves the recommended Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Dated this 23rd of September 2026

_____ _____

Vincent Hall
Chair

Brad Nitschke, JD
Assistant Secretary

Eric G. Bing, MD, PhD	Yes_____ No_____ Abstain _____Absent_____
Byron Cryer, MD	Yes_____ No_____ Abstain _____Absent_____
Todd Furniss, JD	Yes_____ No_____ Abstain _____Absent_____
Reina Gonzalez, JD	Yes_____ No_____ Abstain _____Absent_____
Vincent Hall	Yes_____ No_____ Abstain _____Absent_____
Ramon Miguez, PE	Yes_____ No_____ Abstain _____Absent_____
Farida Minner, RN	Yes_____ No_____ Abstain _____Absent_____
Marjorie D. Petty, JD	Yes_____ No_____ Abstain _____Absent_____
Miriam Sharma, RN	Yes_____ No_____ Abstain _____Absent_____
Yasmin Simon, JD	Yes_____ No_____ Abstain _____Absent_____
Jeff Tillotson, JD	Yes_____ No_____ Abstain _____Absent_____

Presentation on the Mandatory Rate

Amended LPPF Mandatory Assessment FFY2027

Rate Setting & Uses of Funds

September 23, 2026

Background Local Provider Participation Funds

- In 2017, the Texas legislature passed a law permitting the Dallas County Hospital District Board of Managers to adopt a Dallas County LPPF
- The state has implemented 31 LPPFs to-date
- The statutes permit a county, city or hospital district to administer a fund that supports the non-federal share of Medicaid supplemental payments for private hospitals
- All private hospital providers within the taxing jurisdiction are assessed a mandatory payment, which is then used as the state share of Medicaid payments for supplemental payments to eligible private hospitals

Dallas LPPF Mandatory Payments

- Mandatory payments are funded through provider assessments on local hospitals' net patient revenue with a maximum rate of 6%
- Parkland BOM sets the mandatory payment rate for the federal fiscal year
- Provider assessments are mandated for all non-public hospitals that provide inpatient hospital services in Dallas County
- Public hospitals are not assessed a fee because we have a different taxing vehicle – county property taxes

Parkland Obligation to LPPF

- Determine the assessment rate based on Medicaid supplemental funding available to Dallas County private hospitals
- Act as an assessor/collector
- Pursue unpaid amounts

FFY 2027 Uses of LPPF Funds

- Total Expected Need: $554.8 million

- The expected need is greater than the total revenue under the current regulations. Together with the Collin County LPPF the greater Dallas area hospitals will be fully funded.

FFY 2027 Proposed Assessment Rate

- FY27 total need is at or over 6% of net patient revenues
- Federal limitation of 6% of revenues
- Dallas statute limits the amount programs can be funded
- We request a mandatory payment of 6.00% be approved

• Sources of funds	$551.8 million
• Balance as of 9/8/2026	$20.1 million
• 6.00% collections	$531.7 million
• Expected need	$554.8 million

Public Comments Regarding the Mandatory Rate and Use of Collected Funds

Vote on Establishment of the Mandatory Rate for FY27

Consultation with Attorney Regarding Certain Pending Litigation: Dallas County Hospital District v. BARA, et al; Construction Cleaning, Inc. v. Dallas County Hospital District

Update and Report by Chief Executive Officer Regarding Operational Performance and Plans

Consideration and Appropriate Action Regarding Parkland's Strategic Plan

Discussion Regarding Changes to Patient Financial Assistance Policy Amendments

Financial Assistance and Self-Pay Charity Discount Program Update

September 23, 2026

Overview

Parkland Health is updating Policy 009-005, Financial Assistance and Self-Pay Charity Discount Programs, to simplify eligibility, reduce administrative barriers, improve consistency of eligibility determinations, and clarify the financial assistance and discount pathways available to patients.

Program Updates

- Simplified framework for PFA and SPCD eligibility
- Application and Attestation Update
- Simplified Renewals if Income Remains the Same
- Expand Predictive Analytics Model
- Patient Scheduling
- Patient Billing
- Appeal Pathway

Application Process Updates

From document intensive review to targeted verification

Current State

Supporting documentation and detailed assessment for every patient

1. Signed application
2. Residency proof
3. Income proof
4. Full PFS review

Future State

Leverages external relationships and predictive analytics

1. Signed application and attestation

- 2A Presumptive Eligibility
- 2B Predictive Analytics Model

If not,

- 2C Targeted documentation review

Enrollment, Renewals, and Retroactive Eligibility

The policy defines time limits, reporting obligations, and coverage lookback.

- 12 Month Initial Eligibility Term
- Renewal by Attestation if Income Stays Same
- New Application Triggers
- 3 Month Retroactive Eligibility
- Reversal / Collections Triggers

Eligibility Levels

The levels balance financial need, Dallas County residency, and self-pay status.

LEVEL	ELIGIBILITY	PATIENT CO-PAY/DISCOUNT	BILLING	SCHEDULING
PFA 0	Uninsured/underinsured Dallas County resident at <=100% FPL	No Co-pay	N	Y
PFA 1	Uninsured/underinsured Dallas County resident at 101%-400% FPL.	Co-pay per PFA/SPCD Plan Matrix.	N	Y
SPCD 1	Uninsured Dallas County resident at >=401% FPL.	85% Discount; deposit requested.	Y	Y
SPCD 2	Uninsured Dallas County resident with incomplete PFA application or eligibility pending.	75% Discount; deposit requested.	Y	Y
SPCD 3	Uninsured person who is not a Dallas County resident.	60% Discount; deposit requested.	Y	Y (Review after 90 days)

FY25 Cost to Charge Ratio: .199
(Source: Parkland Health Decision Support)

Federal Poverty Levels

Family Size	2026 Income at 100% FPL
1 (Individuals)	$15,960
Family of 2	$21,640
Family of 3	$27,320
Family of 4	$33,000
Family of 5	$38,680
Family of 6	$44,360
Family of 7	$50,040
Family of 8	$55,720
Family of 9+	Add $5,680 for each additional person

Source: Federal Poverty Level (FPL) - Glossary | HealthCare.gov

Financial Justification

- Current PFA/SPCD collections total less than $9 million annually
- Each additional dollar of unreimbursed PFA identified generates approximately $0.35 in supplemental payments.
- Reclassifying eligible accounts from bad debt to PFA charity care increases supplemental payment opportunities and improves Parkland's financial position.
- Expanding PFA eligibility to 400% FPL is estimated to reduce collections by approximately $2 million annually; a portion of this impact may be offset through Medicaid and Medicare uncompensated care reporting
- Prioritized support for Dallas County taxpayers through increased write-offs for county residents
- Ensuring people receive care earlier in the course of illness reduces avoidable emergency department visits, hospitalizations, and disease progression, improving outcomes while lowering overall healthcare system costs. ***(Source: Are You Up to Date on Your Preventive Care? | CDC)***

Lown Institute's Health Equity Review

Parkland's PFA policy vs. Lown's Financial Assistance and Collection Best Practices

Patient-Friendly Strengths

- ✓ Policy posted online in English and Spanish
- ✓ Free care at or below 100% FPL; all eligible patients receive a percentage discount
- ✓ Underinsured patients eligible; presumptive screening via SNAP, WIC, TANF and more
- ✓ Approvals last 12 months; renewal by attestation in years 2 and 3
- ✓ Prior debt and outpatient care never exclude a patient
- ✓ A discount plan is available even to non–Dallas County residents
- ✓ No debt sold to collections or reported to credit bureaus
- ✓ Non-emergency care is never denied over debt; no wage garnishment
- ✓ Patient's primary residence is excluded when placing a lien on a patient's property

Areas to Watch

- ▲ Elective care is excluded from financial assistance
- ▲ Parkland can take legal action when a patient obtains services and their PFA determination was based on materially false information provided by the patient

Next Steps:

Moving Forward With Purpose:
Strengthening the PFA process from implementation to evaluation

PFA Optimization TEAM

Consideration and Appropriate Action Regarding Amendments to the Parkland Retirement Income Plan and Mandatory Savings Plan Along with Other Employee Benefits

Break

Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines

Executive Session Documents

Possible Deliberation Regarding Medical Executive Committee Credentialing Report

Executive Session Documents

Possible Deliberation Regarding Delineation of Privileges

Executive Session Documents

Pulmonary Medicine

Executive Session Documents

Ophthalmology

Executive Session Documents

Radiation Oncology

Information Only

Possible Deliberation Regarding Board of Managers Self Evaluation Results

Information Only

Possible Deliberation Regarding Board of Managers Meeting Attendance Report