Parkland

Board of Managers

Agenda for the ***Board of Managers*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday, July 29, 2026, at 12:50 PM (or immediately following HOMES meeting)*** at 5200 Harry Hines Blvd (WISH Building), Dallas, TX 75235, Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2305 678 5383; meeting password: 1234) to join the meeting. The ***Board of Managers*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Board of Managers*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

	PAGE	TIME (MIN)	PRESENTER(S)
I. Opening/Call to Order/Determine the Presence of a Quorum Present/Mission Statement/Opening Remarks ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Board Chair and reviewed and affirmed by Counsel.			Chair
A. Invocation by Carlos Lopez		5	
B. Public Comments Regarding Agenda Items See public comment registration information and rules at *https://www.parklandhospital.com/board-of-managers*			
II. Consent Agenda: Minutes			Chair
A. Consideration and Appropriate Action Regarding Minutes 2026-06-11 Audit Committee	*6*		
B. Consideration and Appropriate Action Regarding Minutes 2026-06-23 Budget, Finance & Infrastructure Committee	*14*		
C. Consideration and Appropriate Action Regarding Minutes 2026-06-24 Board of Managers	*24*		
D. Consideration and Appropriate Action Regarding Minutes 2026-06-24 Quality of Care & Patient Safety Committee	*33*		
III. Consent Agenda: Contracts			Chair
A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*38*		
IV. Consent Agenda: Capital Substitutions			Chair

		PAGE	TIME (MIN)	PRESENTER(S)
A.	Consideration and Appropriate Action Regarding Capital Substitutions	*74*		
V.	**Consent Agenda: Other**			Chair
A.	Consideration and Appropriate Action Regarding the Appointment of Taylor White to the PCCI Board	*77*		
VI.	**Consent Agenda: Patient Settlements**			Chair
A.	Consideration and Appropriate Action Regarding Patient Settlements	*79*		
VII.	**Consent Agenda: Medical Executive Committee Items**			Chair
A.	Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers	*80*		
VIII.	**Reports Requiring Deliberation(s) and/or Possible Action**			
A.	CEO Update on System Operations	*82*	15	Fred Cerise, MD
B.	Review of Report Regarding Parkland Health FY27 Budget Version 1	*106*	30	Keri Disney-Story
C.	Review of Report Regarding the Parkland Board of Managers FY27 Operating Priorities	*138*	20	Fred Cerise, MD
IX.	**Break**			
X.	**Executive Session**			
A.	Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines Tex. Gov't Code §§551.071, 551.085	*140*	30	Fred Cerise, MD
B.	Discussion Regarding Contract Between Parkland and UTSW for Physician Services: FY26 Performance to Date and FY27 Contract Tex. Gov't Code §551.085	*141*	20	Fred Cerise, MD
C.	Discussion Regarding Potential New Service Lines and Property Acquisition Tex. Gov't Code §§551.072, 551.085	*151*	40	Fred Cerise, MD
XI.	**Executive Session – Possible Deliberation**			
A.	Possible Deliberation Regarding Medical Executive Committee Credentialing Report Tex. Health & Safety Code §161.032	*152*		
B.	Possible Deliberation Regarding Delineation of Privileges Tex. Health & Safety Code §161.032	*171*		
i.	Cardiology			
C.	Possible Deliberation Regarding Patient Settlements Tex. Gov't Code §551.071	*186*		
XII.	**Reports Requiring Deliberation(s) and/or Possible Action**			Chair

		PAGE	TIME (MIN)	PRESENTER(S)
A.	Possible Deliberation Regarding Board of Managers Self Evaluation Results from June	*192*		
B.	Possible Deliberation Regarding Board of Managers Meeting Attendance Report	*199*		
XIII.	**Action Items**			Chair
A.	Board May Take Action on Any Agenda Item(s) Above			
XIV.	**Adjourn**			Chair
A.	Closing Remarks			
B.	Call to Adjourn			

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									July 29, 2026
				Medical Products and Services					
M1	Capital and Expense	Modify Current GPO agreement to Replace Abbott ARCHITECT analyzers with Abbott Alinity analyzers	Abbott Laboratories, Inc.	12/4/2019 - 8/7/2031	$4,750,000	$13,247,474	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz / Scott Hamilton / Laboratory Services- Microbiology
M2	Expense	Mod # 4 Add funding, add products (new control reagents) and extend i-STAT analyzer contract	Abbott Laboratories, Inc.	6/18/2014 - 11/19/2029	$255,000	$4,364,138	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz / Scott Hamilton / Laboratory Services- Pathology
M3	Expense	Mod # 3 Adjudication of insurance claims - extension	First Source	4/1/2018 - 6/30/2027	$1,433,008	$15,432,033	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jim Blasingame / Government Reimbursement
M4	Expense	XCelliStem wound powder	RTT Medical, Inc.	7/29/2026 – 7/28/2030	$515,856	$515,856	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Main Operating Room
M5	Revenue	Resident Reimbursement	Tarrant County Hospital District d/b/a JPS Health System	7/1/2026 – 6/30/2027	($950,000)	($950,000)	N/A-Revenue	N/A-Revenue	Elizabeth Ponce / Graduate Medical Education
M6	Revenue	Oral and Maxillofacial Surgery Program Letter of Agreement	Tarrant County Hospital District d/b/a John Peter Smith Hospital	7/1/2026 – 6/30/2031	($280,000)	($280,000)	N/A-Revenue	N/A-Zero Dollar	Elizabeth Ponce / Graduate Medical Education
M7	Capital and Expense	Purchase and turnkey service for installation of Booms, Lights, and Steris Video Integration Hardware in the Operating Rooms	STERIS Corporation	8/27/2026 – 3/31/2027	$13,024,537	$13,024,537	GPO Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Main Operating Room
				Construction and Facilities					
C1	Capital	Bluitt Flowers Pharmacy renovation	Batson-Cook Texas, LLC	8/1/2026 – 7/31/2027	$287,061	$287,061	Invitation for Bids	Yes	Hymavathi Vennapusa / Planning, Design, and Construction

C2	Real Estate – Exemption	Office Lease Agreement – The Stewpot (First Presbyterian Church of Dallas)	First Presbyterian Church of Dallas	7/1/2027 – 6/30/2037 (Estimated lease commencement/expiration. Actual dates will be updated upon completion of Landlord's Work and execution of Exhibit G (Lease Term Commencement Certificate) as outline in the Office Lease Agreement.)	$828,083	$828,083	Real Estate – Exemption	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers / Planning Design & Construction
C3	Capital	Design/Build Services for Bluitt Flowers Health Clinic	Post L Group	7/30/2026 – 7/30/2027	$935,100	$935,100	Request for Qualifications	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Hymavathi Vennapusa / Planning, Design, and Construction
Information Technology									
IT1	Capital	F5 Observability and Monitoring Platform - Physical Appliance, Cloud Based Services, Monitoring Three-Year Support	Insight Public Sector, Inc.	11/1/2026 – 10/31/2029	$885,875	$885,875	GPO Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jeff Maxfield / Information Technology
Hospital Operations									
O1	Capital and Expense	Inpatient pharmacy automated pill packager	Pentapack NA Corp	8/1/2026 – 7/31/2027	$262,721	$262,721	Sole Source	Yes	Carrie Berge / Pharmacy Admin
O2	Expense	Unemployment Cost Management Services	Matrix Claims Management Inc.	6/1/2022 - 5/31/2027	$52,000	$240,400	Non-Sole Source Modification	Yes	Felicia Miller / Talent Management
Ratification/Deviation/Informational Only									
R1	Expense-Ratification	Mod # 3 to approve funds utilized for iStat reagents	Abbott Laboratories, Inc.	6/18/2014 - 11/19/2026	$323,322	$4,109,138	Sole Source Modification	Yes	Tim Lenz/Scott Hampton / Laboratory Services - Pathology

Invocation

Consideration and Appropriate Action Regarding Minutes 2026-06-11 Audit Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Audit Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, June 11th, 2026, scheduled for 10:00 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Todd Furniss, JD, noted that a quorum was physically present and called the meeting to order at 10:00 a.m. Committee members Yasmin Simon, JD, Ramon Miguez, PE and Farida Minner, RN attended in-person.

Board Member attendees included: Marjorie Petty, JD and Miriam Sharma, RN.

Staff Present (via Webex and in-person) included:

Amy LaBarge, SVP & Chief Audit Officer
Andrea Claire, Mgr., Internal Audit
Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & Chief Nursing Executive
Edmundo Castaneda, EVP & COO
Enrique Gallegos, SVP Ops & Assoc. COO
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
James Blasingame, Sr. Dir., Reimbursement & UT Con
Keri Disney-Story, VP/Clinical Finance
Morgan Simmons, Board Governance Program Manager
Natalie Vasquez, Administrative Resident
Saul Cordero, SVP & Chief Governance and Strategy Officer

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted no potential conflicts of interest.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Internal Audit 2026 Mid-Year Performance Report

Amy LaBarge presented the Internal Audit Department's mid-year performance report, highlighting progress against the annual audit plan, budget, staffing, and quality standards. As of March 31, 16 of 34 planned audits (47%) were complete, in progress, or ongoing, placing the department on track for year-end goals. Follow-up issues were reduced to 29, with eight issues resolved during the first half of the year. The report also included updates on PCHP audit follow-up activities, fraud monitoring efforts, quality assurance reviews, and resource utilization. Financial performance remained approximately 16% under budget due primarily to staffing vacancies, employee leave, and recent retirement. Management reported active recruitment efforts to fill open positions, including an IT auditor vacancy.

B. Audit Committee Charter

Brad Nitschke presented a series of proposed revisions to the Audit Committee Charter, noting that most changes were clarifying and administrative in nature, with one substantive recommendation for future committee consideration. Administrative updates included revising leadership titles, adding the Chief Governance Officer as committee liaison, correcting terminology, and aligning charter language with existing organizational policies and practices.

The primary substantive discussion focused on the committee's authority to retain independent counsel, accountants, or other advisors. Brad recommended clarifying when the committee should exercise this authority, particularly in circumstances involving conflicts of interest affecting the CEO, Chief Audit Executive, Chief Legal Officer, or Chief Compliance Officer. The intent was to preserve the committee's ability to conduct independent investigations when necessary while avoiding unnecessary duplication of management-led investigations or legal representation. Committee members expressed support for further discussion but requested additional time to consider whether the proposed language was sufficiently broad to address other situations requiring independent oversight.

Yasmin Simon motioned to recommend approval of all proposed Audit Committee Charter revisions presented by legal counsel, **with the exception of the proposed amendment to Section 1.D regarding the committee's authority to retain independent counsel, accountants, or**

other advisors, which will remain unchanged at this time and be brought back for further consideration at a future committee meeting. Ramon Miguez seconded. The motion passed unanimously.

C. Internal Audit Charter

Brad Nitschke presented a proposed amendment to the Internal Audit Services Charter related to audits conducted under attorney-client privilege. The current charter permits Internal Audit to disclose confidential information at the direction of the Chief Audit Executive and the Audit Committee. The proposed revision clarifies that, when an audit is conducted under attorney-client privilege, disclosure of privileged information must also involve the Chief Legal Officer (formerly General Counsel) to ensure legal protections are maintained.
Committee members discussed the use of the terms "General Counsel" and "Chief Legal Officer," noting that both refer to the same position and that historical policy documents continue to reference the General Counsel title. No concerns were raised regarding the proposed clarification, and the amendment was supported as a technical update to align the charter with legal practices surrounding privileged information.

Ramon Miguez motioned to approve the proposed amendment to the Internal Audit Services Charter, clarifying that disclosure of information obtained through audits conducted under attorney-client privilege requires participation of the Chief Legal Officer (General Counsel) in accordance with applicable legal privilege requirements. Yasmin Simon seconded. The motion passed unanimously.

D. Open Session Summary to discuss the following topics:

i. Overview of progress on Parkland's 2026 Audit Plan

Amy LaBarge provided an update on the Internal Audit Department's June audit plan progress and highlighted several ongoing projects that were added based on organizational risk and control needs. These included a review of Workday role access and permissions to evaluate system security and data integrity, as well as a review being performed in advance of FORVIS upcoming audit season. In addition, Internal Audit is conducting two privileged reviews and has begun work related to the Epic Refuel initiative, focusing on identifying and addressing control gaps during the system redesign. The department has also started participating in a disaster recovery project to assess related controls and preparedness.

ii. UTSW Claims Prepayment Process Audit
Amy presented the results of the UT Southwestern Claims Process audit, noting that the recently implemented claims review process has significantly strengthened internal controls by shifting from a retrospective review model to a prospective review approach. The audit produced favorable results with low-risk ratings and strong control performance. Management reported that collaboration with UT Southwestern has been positive and that the new process continues to mature. Committee members suggested considering additional performance metrics and trend analysis across service areas to support future evaluations.

iii. Follow-Up Report Status – Open Session
Amy also reported on follow-up activities, noting the closure of one outstanding issue related to contract labor. Management indicated that patient scheduling controls have improved and are expected to be fully addressed through the upcoming Epic implementation.

VI. Executive Session

At 10:33 a.m., the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

E. Executive Session **Summary** to discuss following topics:
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occ. Code §160.007

i. Nutrition Services Audit, Report No. 26-21
An evaluation of Nutrition Services activities, such as inventory processes and procurement controls, patient food safety, and regulatory requirements.

ii. Follow-up Report Status – Executive Session
Update on corrective action plans for audits presented in prior executive session Audit Committee meetings.

F. Discussion regarding report and/or information provided by the Chief Audit Executive and related items on this agenda.
Tex. Health & Safety Code §§161.032 & 161.0315 and *Tex. Occ. Code* §160.007.

G. Consultation with Attorney
Tex. Gov't Code § 551.071.

i. Review of Open Litigation
(See Attached List)

Chair adjourned Executive Session and moved into Open Session at 10:55 am.

The Chair, Todd Furniss, asked for follow-up items from the committee. None were mentioned.

VII. Action Items

A. Committee may take action on any agenda item(s) above.

VIII. Adjourn

With no further business to discuss, the Committee Chair entertained a motion to adjourn the meeting at 10:55 a.m.

SO RECORDED:

_____	_____
Todd Furniss, JD	Brad Nitschke, JD
Committee Chair	Assistant Secretary

Active Litigation Matters, June 2026

NEW Matters:

Gustavo Lopez v. Dallas County Hospital District d/b/a Parkland Health & Hospital System
Filed 03/16/2026 — Judge Sam A. Lindsey, USDC, NDTX (Dallas Division)

Julius Bamibe v. Dallas County Hospital District dba Parkland Memorial Hospital & Angela Grant
Filed 05/19/2026 - Hon. Tonya Parker, 116th Civil District Court (Dallas)

Dorothy Marshall Living Trust v. Linebarger, et al.
Filed 04/23/2026 — Judge Sam A. Lindsey, USDC, NDTX (Dallas Division)

Ongoing Matters:

Dallas County Hospital District v. Haley Burr, et. al. (N5)
Filed 12/14/2023 — Hon. Staci Williams, 101st Civil District Court (Dallas)

Dallas County Hospital District v. Shiftwise, Inc., et. al.
Filed 07/01/2025 — Hon. Martin Hoffman, 68th Civil District Court (Dallas)

Dallas County Hospital District v. BARA, a Joint Venture
Filed 02/01/2024 — Hon. Maria Aceves, Presiding, 192nd Civil District Court (Dallas)

Alejandrino Lopez v. Dallas County Hospital District d/b/a Parkland Health System d/b/a Parkland Memorial Hospital
Filed 05/29/2025 — Assigned: Chief Dist. Judge Amos L. Mazzant; Referred: Magistrate Judge Bill Davis, USDC, EDTX (Sherman Division)

Leticia Moreno, Individually and as Representative of the Estate of Juan Valenzuela, Deceased, and as Next Friend of D.V.M., vs. Dallas County Hospital District d/b/a Parkland Health and The University of Texas Southwestern Medical Center
Filed 12/05/2024 — Hon. Tonya Parker, 116th Civil District Court (Dallas)

Resolving Matters:

Construction Cleaning, Inc. v. Dallas County Hospital District
Filed 03/12/2024 — Hon. Sally Montgomery, County Court at Law No. 3 (Dallas)

Alvah Johnson and Theodore Bramble v. DCHD
Filed 07/13/2023 — Judge Ada Brown, USDC, NDTX (Dallas Division)

US ex rel Chase v. UT Southwestern Medical Center, Parkland Health & Hospital System, et al.
Filed 03/28/2023 — Judge Jason K. Pulliam, USDC, WDTX (San Antonio Division)

Resolved:

Hyde, Jason J. v. Dallas County

Filed 12/18/2024 — Judge Dale Tillery, 134th Civil District Court (Dallas)

Brandon Norwood v. Dallas County Hospital District
Filed 07/05/2023 — District Judge Karen Gren Scholer, USDC, NDTX (Dallas Division)

Consideration and Appropriate Action Regarding Minutes 2026-06-23 Budget, Finance & Infrastructure Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Budget, Finance & Infrastructure
June 23, 2026

Minutes of the Budget, Finance & Infrastructure Committee meeting of the Dallas County Hospital District, held Tuesday, June 23th, 2026, scheduled for 11:30 AM in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, noted that a quorum was present and called the meeting to order at 11:30 a.m. Committee Members present included: Marjorie Petty, JD, Yasmin Simon, JD, and Jeff Tillotson, JD.

Board Member attendees (via Webex) included: Vincent Hall, and Miriam Sharma, RN.

Staff Present (via Webex and in-person) included:

Anthony Davis, Dir., Financial Operations
Beall Carothers, Dir., Real-Estate Development
Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & Chief Nursing Officer
Edmundo Castaneda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer via Webex
Guy Toliver, Dir Inclusion-Supply Diversity
Joe Chang, Chief Medical Officer
Joe Longo, Chief Information Security Officer
Kelly Rossi, SVP Revenue Cycle
Keri Disney-Story, VP/Clinical Finance
Lance Mendiola, VP Construction Facilities Real Est.
Morgan Simmons, Governance Program Manager
Natalie Garza Vasquez, Administrative Resident
Pamela Bryant, SVP & Supply Chain Management
Saul Cordero, SVP & Chief Governance & Strategy Officer (via Webex)

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After reviewing the agenda, the Chair noted that Board Member Yasmin Simon, JD, had a conflict of interest regarding contract O2 (Phillips Healthcare – IntelliVue Modules).

A. Reports Requiring Deliberation(s) or Approval(s)

A. Consideration and Appropriate Action Regarding Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A for these minutes for more specific details on each contract). Pam Bryant presented each contract based on expense, capital, revenue, and selection method (sole source and non-sole source).

The Committee asked questions and received additional information related to the consideration of contracts worth over $200,000.

Ramon Miguez asked for a motion to approve the contracts over $200,000 except contract O2 which was removed for further consideration by leadership and will be revised and brought back in July. Yasmin motioned for approval. Marjorie Petty seconded. The motion carried unanimously.

B. Update and Report Parkland Financial Performance Presentation

Keri Disney-Story provided an update for the month of May. For the month of May, Parkland Health recognized a net income of $2.2 M which is $5.8M lower than the budgeted net income of $8.0M and $6.2M unfavorable compared to the prior year net income of $8.4M. Parkland Health's operating margin and operating cash flow margin for the month of May are (1.9) and 0.9%, respectively. The operating margin was unfavorable compared to the budget of 0.0% and the operating cash flow margin is unfavorable compared to budget of 2.9%. Parkland Health's operating margin is unfavorable compared to prior year's operating margin of 1.3% and unfavorable to the operating cash flow margin of 4.3% of the prior year. Parkland Health's patient cash collections in May were $115.5M which is lower than budget by $6.4M and $2.7M higher than the prior year. Parkland Health's days cash on hand of 255.6 days for the month is an increase of 5.9 days compared to prior month of 249.7 days and compared to the prior May of 247.3 days, an increase of 8.3 days.

C. Update and Review Regarding Parkland Health FY27 Budget Assumptions

Keri Disney-Story reviewed the key assumptions being used to develop the FY2027 budget. Net revenue is expected to increase only slightly due to several offsetting factors, including reduced CHIRP and TIPPS supplemental payments driven by Medicaid utilization declines. Parkland is also implementing a provider enrollment initiative designed to improve identification of new versus established patients and increase

Medicare and Medicaid reimbursement, though the change could create a modest negative impact on TIPPS funding. Tax revenue assumptions include a requested 7.6% increase, with approximately 5% supporting operations and the remaining 2.6% designated for the Southeast campus financing plan. Government supplemental payments are projected to increase by approximately $23 million in FY2027 despite expected reductions in future years. Leadership also discussed emerging risks, including managed care challenges related to DSH UC payments, potential federal reimbursement changes under H.R.1, and the continuing threat of provider-based reimbursement reductions. Expense assumptions include inflationary increases for labor, medical supplies, pharmaceuticals, and purchased medical services.

D. Update and Report on Current FY26 Facilities Projects (See Attached List of Projects)
Mr. Lance Mendiola provided a comprehensive update on current facilities projects noting that most capital projects are progressing on schedule with no significant deviations requiring Board action. Additional project updates included the Emergency Department Triage Expansion (10% complete), Interventional Radiology Phase II (70% design development), Lab Consolidation (95% complete and expected to begin transitioning operations in July), and continued planning for the Inland Port facility and Southeast Health Center. Design efforts also continue for the Cardiac EP Lab, Pediatric Behavioral Health Center, and Redbird parking improvements.

Board members discussed opportunities to enhance future project reporting by including more concise indicators of budget status, schedule performance, and overall project health so that project progress can be reviewed more efficiently at future meetings.

A. Follow-Up Requests

B. Closing Remarks

C. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 1:00 pm.

SO RECORDED:

Ramon Miguez, PE Committee Chair	Brad Nitshke, JD Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									June 24, 2026
				Medical Products and Services					
M1	Expense	Mod # 2 Three-year contract extension for antibodies and dyes used in cancer treatment and diagnoses	Cancer Diagnostics Inc	7/1/2021 - 6/30/2029	$300,000	$625,540	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Scott Hampton / Laboratory Services – Pathology
M2	Expense	Mod# 3 Two-year contract extension with Children's Health for Referral Lab Services	Children's Health Systems of Dallas	9/1/2021 - 8/31/2028	$523,000	$1,498,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Scott Hampton / Laboratory Services – Referral Laboratory
M3	Expense	Roche e-Plex Consumables Agreement	Roche Diagnostics Corporation	7/1/2026 - 6/30/2029	$2,600,000	$2,600,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Scott Hampton / Laboratory Services – Microbiology
M4	Capital and Expense	Helios Triple Emitter UV-C System for patient room disinfection/decontamination for patient room disinfection/decontamination	Surfacide, LLC	6/25/2026 - 9/30/2026	$213,640	$213,640	GPO Purchase	Yes	Trelita Perry / Environmental Services
M5	Expense	Mod# 2 Omni Surgical System	Sight Sciences	5/25/2022 - 8/31/2028	$400,000	$844,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/ Ambulatory Service Center

M6	Expense	Mod# 1 Increase funds to extend Parkland's contract with Transplant Coordinators of America for 1-year with an option for 2 additional years	Transplant Coordinators of America	7/1/2021 - 6/30/2029	$385,000	$1,085,000	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Kavita Devairakkam / Transplant Services
M7	Expense	Outpatient Dialysis & Nephrology Services	U.S. Renal Care, DaVita, Dallas Nephrology Associates, & UTSW Medical Center	7/1/2026 – 6/30/2031	$23,300,000	$23,300,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shannan Bradley /Care Management & Post Acute Services Operations
M8	Expense	Mod# 4 Extend Apheresis Disposables and Training Services	Terumo BCT	11/4/2021 - 12/31/2026	$369,908	$2,542,618	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tanisha Tatum / Apheresis Department
M9	Expense	Pre-transplant services	The University of Texas Southwestern Medical Center	7/1/2026 – 3/31/2030	$1,701,000	$1,701,000	Exempt from Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ryan Alcantar/ Kavita Devairakkam/ Transplant Services Department
				Construction and Facilities					
C1	Expense	Noncompliant Insulation Replacement for Mechanical Room Wall	Assured Comfort Services	6/25/2026 – 12/24/2026	$356,023	$356,023	Request for Proposals	Yes	David Alvarez / Engineer Services
C2	Expense	Mod# 1 Pressure Washing Services	Debbie & Sons Pressure Washing Services	7/1/2022 - 6/30/2027	$101,502	$1,489,917	Non-sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker / Environmental Services
C3	Expense	COPC Interior Lighting	IKIO LED Lighting	6/25/2026 - 9/24/2026	$462,804	$462,804	Invitation for Bids	Yes	Shabretta Manning / Engineering Services

C4	Expense - Court Approval	Esperanza Community Center at Dobie, Local Government Corporation, Inc. Lease Agreement	Esperanza Community Center at Dobie	2/1/2027 - 1/31/2042	$594,940	$594,940	Real Estate - Exemption	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers / Planning Design & Construction
C5	Revenue: Court Approval	The Parks at Garland Sublease	PMG OPCO – Garland, LLC	Upon execution – 8/31/2027	$0	$0	Real Estate – Exemption	N/A-Revenue	Beall Carothers / Planning Design & Construction
Information Technology									
IT1	Expense	EPIC Refuel 2026	EPIC	6/24/2026 - 12/31/2028	$2,385,130	$2,385,130	Contract Award without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Greggory Ervin / Information Technology
IT2	Expense	DAS Mngt, Maintenance and Hardware Replacement	RF Connect LLC	7/1/2026 - 6/30/2031	$910,025	$910,025	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Darren Jones/Bruce McDaniels / Information Technologies
IT3	Expense	Purchase and installation of 3 Distributed Antenna System	RF Connect LLC	7/1/2026 - 12/31/2027	$321,529	$321,529	Sole Source	Yes	Darren Jones / Information Technologies

IT4	Expense	Temperature Monitoring System	Insenix	6/29/2026 - 6/28/2027	$541,350	$541,350	GPO Purchase	Yes	Peng Lee / Information Technology
IT5	Expense	Crowdstrike Falcon Incident Response Retainer for three years	Crowdstrike Inc	6/26/2026 – 6/25/2029	$754,050	$754,050	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deborah Johnson/Information Technology
				Hospital Operations					
O1	Expense	Mod# 1 Increase funds for Fresh Dairy Products	Oak Farm Dairy	4/1/2022 - 3/31/2027	$250,000	$1,595,337	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Solomon Melesse / Nutrition Services
O2	Capital	IntelliVue Multi-Measurement Modules X3 with Accessories for patient monitoring for patient monitoring	Phillips Healthcare	6/29/2026 - 6/28/2027	$339,235	$339,235	GSA Purchase	Yes	Bernie Buenvenida / Clinical Engineering
O3	Expense	Level III Security Services	Vets Securing American	7/1/2026 - 6/30/2031	$22,942,035	$22,942,035	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Marlin Suell / Police Department
O4	Capital and Expense	Eight (8) Police Interceptor Vehicles: Seven (7) Gas & One (1) Hybrid	Sam Pack's Five Star Ford	6/25/2026 – 9/30/2026	$527,278	$527,278	TXMAS or DIR Purchase	Yes	Melvin Jenkins / Supply Chain Fleet Management
O5	Capital and Expense	Police Department Shuttle Buses	Master's Transportation Inc.	6/24/2026 – 9/23/2026	$395,700	$395,700	Sole Source	Yes	Melvin Jenkins / Supply Chain Fleet Management

O6	Expense	Mod #4 External Audit Services	Forvis	5/17/2017 - 5/16/2027	$688,720	$5,884,469	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Raquel Hardy / Finance Administration
			Ratification/Deviation/Informational Only						
R1	Expense-Ratification	Mod # 1 Add Funding for Genetic Testing through Foundation Medicine Inc.	Foundation Medicine Inc	3/8/2024 - 4/30/2026	$357,821	$857,821	Sole Source Modification	Yes	Scott Hampton/Tim Lenz / Laboratory Services
R2	Reveune-Ratification	Mod # 1 & 2 Resident Reimbursement	Tarrant County Hospital District d/b/a JPS Health System	1/1/2025 - 6/30/2026	($330,000)	($780,000)	Sole Source Modification	Yes	Elizabeth Ponce / Graduate Medical Education
R3	Expense-Ratification	Mod # 4 Apheresis disposables	Terumo BCT	11/4/2021 - 12/31/2026	$154,128	$2,542,618	Sole Source Modification	Yes	Tanisha Tatum / Apheresis Department
R4	Expense-Ratification	Mod # 1 Apheresis Kit and Uvadex Prescription	Therakos	9/28/2024 - 12/31/2026	$106,977	$677,935	Sole Source Modification	Yes	Tanisha Tatum / Apheresis Department

FY26 Facilities Project List:

A. **Mike A. Myers Health Center** (Richland Clinic)
B. **Parkland Campus** – OK Paper Warehouse Demolition & Surface Parking
C. **Parkland Hospital** – ACH 8th & 9th Floor Shell Buildout
D. **Parkland Hospital** - Emergency Department Triage Expansion
E. **Parkland Hospital** – Interventional Radiology Expansion Rooms 5 & 6
F. **Parkland Hospital** – Lab Consolidation
G. **Parkland Hospital** – Cardiac EP Lab Shell Buildout
H. **Parkland Campus** – Pediatric Behavioral Health Center Renovation
I. **Parkland Campus** – Redfield Parking Lot Improvements
J. Inland Port
K. Southeast Health Center

Consideration and Appropriate Action Regarding Minutes 2026-06-24 Board of Managers

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Board
June 24, 2026

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, June 24, 2026, scheduled for 12:50 PM (or immediately following the HOMES meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 1:00 PM.

Board Member attendees included: Marjorie Petty, JD, Miriam Sharma, RN, Todd Furniss, JD, Farida Minner, RN, Byron Cryer, MD, Ramon Miguez, PE, Eric G. Bing, PhD, MD, Reina Gonzalez, JD, Yasmin Simon, JD and Jeff Tillotson.

Staff Present (via Webex and in-person) included:

Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer
Felicia Miller, EVP & Chief Talent Officer
Jessica Hernandez, Chief Health Equity Officer
Joseph Chang, SVP & CMO
Kareem AbdelFattah, VP & ACMO
Keri Disney-Story, VP/Clinical Finance
Lance Mendiola, VP Construction Facilities Real Estate
Morgan Simmons, Governance Program Manager
Melanie Roberts, SVP/Chief Compliance & Ethics Officer (via Webex)
Michael Lane, SVP Chief Quality and Safety Officer
Natalie Garza Vasquez, Administrative Resident
Roshan Thayil, Sr. Dir. Compliance
Pam Bryant, SVP/Supply Chain Management
Saul Cordero, SVP & Chief Governance & Strategy Officer (via Webex)
Steve Miff, PhP, CEO PCCI

Additional Attendees:
Rev. Annie Ablon – Invocation Provider
Socorro Salazar – Commissioner Garcia's Office

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Amanda Tatlock offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Public Comments Regarding Non-Agenda Items

No members of the public registered for comments regarding the agenda items.

VI. Conflicts of Interest

After reviewing the agenda, the Chair noted there were no conflicts of interest on the agenda.

I. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2026-05-06 Talent Development & Executive Compensation Committee

B. Consideration and Appropriate Action Regarding Minutes 2026-05-20 Budget & Finance Committee

C. Consideration and Appropriate Action Regarding Minutes 2026-05-21 Quality of Care & Patient Safety Committee

D. Consideration and Appropriate Action Regarding Minutes 2026-05-21 Board of Managers

II. Consent Agenda: Contracts

A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

III. Consent Agenda: Medical Executive Committee Items

A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Vincent Hall asked if any items need to be pulled from the consent agenda for further discussion. Ramon Miguez requested that contract O2 be removed from the consent approval as it will be brought back with revisions in July for consideration.

Vincent asked for a motion to approve the consent agenda minus contract O2. Ramon Miguez motioned for approval of the consent agenda. Byron Cryer seconded. The motion carried unanimously.

IV. Reports Requiring Deliberation(s) or Approval(s)

A. CEO Update on System Operations

Dr. Fred Cerise and Donna Richardson shared updates on Parkland's Reach for the Stars Scholarship Program, which celebrated its 10th year of helping employees pursue higher education. Funded by a single donor who has contributed approximately $2.5 million, the program awarded 14 scholarships this year, covering tuition and educational expenses for employees pursuing career advancement. Dr. Cerise highlighted moving stories from scholarship recipients whose journeys reflected perseverance, financial hardship, and a commitment to serving patients and their communities, underscoring Parkland's impact on both employees and patients.

Dr. Cerise also provided a brief operational update, noting the successful opening of the 9th floor patient care unit, which added 56 beds and reached full occupancy within days of opening. The additional capacity has modestly improved Emergency Department boarding pressures, though patient throughput remains an ongoing challenge. Planning continues for major events such as the World Cup, but Parkland has experienced minimal impact on patient volume. Leadership expects the newly renovated 8th floor to open in October, further expanding inpatient capacity.

B. Review FY27 Parkland Health Budget Assumptions

Keri Disney-Story reported that FY2027 budget projections have improved significantly compared to earlier forecasts. Government supplemental payments are now expected to increase from FY2026 levels, providing stronger-than-anticipated revenue performance. Parkland plans to request a 7.6% tax revenue increase (reduced from the original 8% target due to appeal limitations), generating approximately $80 million in additional revenue and supporting both operations and future Southeast campus development. Leadership is reevaluating future Southeast campus replacement options given evolving Medicaid, supplemental payment, and federal funding changes. Key risks include declining Medicaid-related supplemental payments, managed care contract pressures, and potential federal reimbursement reductions beginning in 2029. Expense assumptions remain relatively stable, including a 3% salary increase, modest benefit growth, and inflationary increases in supplies, pharmaceuticals, and purchased medical services.

C. Parkland AI Strategy Review

Steve Miff, Joe Longo, and Brett Moran presented Parkland's enterprise AI strategy, emphasizing a disciplined "narrow and deep" approach focused on deploying proven technologies that deliver measurable financial, operational, and clinical value rather than

pursuing unproven AI initiatives. Leadership noted that while AI investment is increasing rapidly across healthcare, few organizations have successfully achieved enterprise-scale results, reinforcing Parkland's commitment to being a close follower rather than an early adopter.

Board members also reviewed examples of current AI applications already producing value, including clinical decision support, radiology surveillance, financial assistance automation, and patient access initiatives. Leadership emphasized that every future AI investment will be measured against tangible ROI, operational improvements, workforce impact, and enhanced patient outcomes while maintaining strong governance and oversight.

Break

V. Executive Session

At 2:39 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Discussion Regarding Parkland's Affordable Care Act Marketplace Plan Strategy, Financial Projections, and Enterprise Risk/Return Analysis Tex. Gov't Code §551.085

B. Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines Tex. Gov't Code §551.071 & §551.085

C. Consultation with Attorney Regarding Contract Between Parkland and UTSW for Physician Services: FY26 Performance to Date and FY27 Contract Negotiations Tex. Gov't Code §551.071 & §551.085

D. Consultation with Attorney Regarding PCHP Contract with Children's Health System Tex. Gov't Code §551.071

Chair adjourned Executive Session and moved into Open Session at 5:14 PM.

VI. Action Items

A. Board May Take Action on Any Agenda Item(s) Above

Upon entering back into Open Session, Yasmin Simon motioned to authorize up to $15 million in short-term funding for Metrocare, subject to the following conditions:

1. Metrocare must agree, in an appropriate form, that Parkland will assume governance control of Metrocare at a future date.
2. During the interim period, Parkland will have the authority to approve material Metrocare decisions until governance control is assumed.
3. Metrocare's lenders must not declare a default or exercise any remedies against Metrocare.
4. A viable turnaround plan, acceptable to the Board, must be presented to Parkland no later than July 10. The Board will subsequently review and approve the plan at a future meeting.
5. Metrocare must agree, to the extent permitted by law, to repay in full any short-term funding advanced by Parkland.

The Board also deliberated and decided to call a special meeting on July 13th at 10:30 AM to discuss this matter further. Todd Furniss seconded the motion. The motion passed unanimously.

VII. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 5:17 PM.

SO RECORDED:

_____	_____
Vincent Hall	Brad Nitschke, JD
Chair	Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Parkland

MINUTES
Dallas County Hospital District Board of Managers

Board
June 24, 2026

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									June 24, 2026
				Medical Products and Services					
M1	Expense	Mod # 2 Three-year contract extension for antibodies and dyes used in cancer treatment and diagnoses	Cancer Diagnostics Inc	7/1/2021 - 6/30/2029	$300,000	$625,540	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Scott Hampton / Laboratory Services – Pathology
M2	Expense	Mod# 3 Two-year contract extension with Children's Health for Referral Lab Services	Children's Health Systems of Dallas	9/1/2021 - 8/31/2028	$523,000	$1,498,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Scott Hampton / Laboratory Services – Referral Laboratory
M3	Expense	Roche e-Plex Consumables Agreement	Roche Diagnostics Corporation	7/1/2026 - 6/30/2029	$2,600,000	$2,600,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Scott Hampton / Laboratory Services – Microbiology
M4	Capital and Expense	Helios Triple Emitter UV-C System for patient room disinfection/decontamination for patient room disinfection/decontamination	Surfacide, LLC	6/25/2026 - 9/30/2026	$213,640	$213,640	GPO Purchase	Yes	Trelita Perry / Environmental Services
M5	Expense	Mod# 2 Omni Surgical System	Sight Sciences	5/25/2022 - 8/31/2028	$400,000	$844,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/ Ambulatory Service Center
M6	Expense	Mod# 1 Increase funds to extend Parkland's contract with Transplant Coordinators of America for 1-year with an option for 2 additional years	Transplant Coordinators of America	7/1/2021 - 6/30/2029	$385,000	$1,085,000	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Kavita Devairakkam / Transplant Services
M7	Expense	Outpatient Dialysis & Nephrology Services	U.S. Renal Care, DaVita, Dallas Nephrology Associates, & UTSW Medical Center	7/1/2026 – 6/30/2031	$23,300,000	$23,300,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shannan Bradley /Care Management & Post Acute Services Operations
M8	Expense	Mod# 4 Extend Apheresis Disposables and Training Services	Terumo BCT	11/4/2021 - 12/31/2026	$369,908	$2,542,618	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tanisha Tatum / Apheresis Department
M9	Expense	Pre-transplant services	The University of Texas Southwestern Medical Center	7/1/2026 – 3/31/2030	$1,701,000	$1,701,000	Exempt from Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ryan Alcantar/ Kavita Devairakkam/ Transplant Services Department
				Construction and Facilities					
C1	Expense	Noncompliant Insulation Replacement for Mechanical Room Wall	Assured Comfort Services	6/25/2026 – 12/24/2026	$356,023	$356,023	Request for Proposals	Yes	David Alvarez / Engineer Services
C2	Expense	Mod# 1 Pressure Washing Services	Debbie & Sons Pressure Washing Services	7/1/2022 - 6/30/2027	$101,502	$1,489,917	Non-sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker / Environmental Services
C3	Expense	COPC Interior Lighting	IKIO LED Lighting	6/25/2026 - 9/24/2026	$462,804	$462,804	Invitation for Bids	Yes	Shabretta Manning / Engineering Services

C4	Expense - Court Approval	Esperanza Community Center at Dobie, Local Government Corporation, Inc. Lease Agreement	Esperanza Community Center at Dobie	2/1/2027 - 1/31/2042	$594,940	$594,940	Real Estate - Excemption	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers / Planning Design & Construction
C5	Revenue: Court Approval	The Parks at Garland Sublease	PMG OPCO – Garland, LLC	Upon execution – 8/31/2027	$0	$0	Real Estate – Exemption	N/A-Revenue	Beall Carothers / Planning Design & Construction
				Information Technology					
IT1	Expense	EPIC Refuel 2026	EPIC	6/24/2026 - 12/31/2028	$2,385,130	$2,385,130	Contract Award without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Greggory Ervin / Information Technology
IT2	Expense	DAS Mngt, Maintenance and Hardware Replacement	RF Connect LLC	7/1/2026 - 6/30/2031	$910,025	$910,025	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Darren Jones/Bruce McDaniels / Information Technologies
IT3	Expense	Purchase and installation of 3 Distributed Antenna System	RF Connect LLC	7/1/2026 - 12/31/2027	$321,529	$321,529	Sole Source	Yes	Darren Jones / Information Technologies
IT4	Expense	Temperature Monitoring System	Insenix	6/29/2026 - 6/28/2027	$541,350	$541,350	GPO Purchase	Yes	Peng Lee / Information Technology
IT5	Expense	Crowdstrike Falcon Incident Response Retainer for three years	Crowdstrike Inc	6/26/2026 – 6/25/2029	$754,050	$754,050	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deborah Johnson/Information Technology
				Hospital Operations					
O1	Expense	Mod# 1 Increase funds for Fresh Dairy Products	Oak Farm Dairy	4/1/2022 - 3/31/2027	$250,000	$1,595,337	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Solomon Melesse / Nutrition Services
O2	Capital	IntelliVue Multi-Measurement Modules X3 with Accessories for patient monitoring for patient monitoring	Phillips Healthcare	6/29/2026 - 6/28/2027	$339,235	$339,235	GSA Purchase	Yes	Bernie Buenvenida / Clinical Engineering
O3	Expense	Level III Security Services	Vets Securing American	7/1/2026 - 6/30/2031	$22,942,035	$22,942,035	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Marlin Suell / Police Department
O4	Capital and Expense	Eight (8) Police Interceptor Vehicles: Seven (7) Gas & One (1) Hybrid	Sam Pack's Five Star Ford	6/25/2026 – 9/30/2026	$527,278	$527,278	TXMAS or DIR Purchase	Yes	Melvin Jenkins / Supply Chain Fleet Management
O5	Capital and Expense	Police Department Shuttle Buses	Master's Transportation Inc.	6/24/2026 – 9/23/2026	$395,700	$395,700	Sole Source	Yes	Melvin Jenkins / Supply Chain Fleet Management

Parkland

MINUTES
Dallas County Hospital District Board of Managers

Board
June 24, 2026

O6	Expense	Mod #4 External Audit Services	Forvis	5/17/2017 - 5/16/2027	$688,720	$5,884,469	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Raquel Hardy / Finance Administration
Ratification/Deviation/Informational Only									
R1	Expense-Ratification	Mod # 1 Add Funding for Genetic Testing through Foundation Medicine Inc.	Foundation Medicine Inc	3/8/2024 - 4/30/2026	$357,821	$857,821	Sole Source Modification	Yes	Scott Hampton/Tim Lenz / Laboratory Services
R2	Reveune-Ratification	Mod # 1 & 2 Resident Reimbursement	Tarrant County Hospital District d/b/a JPS Health System	1/1/2025 - 6/30/2026	($330,000)	($780,000)	Sole Source Modification	Yes	Elizabeth Ponce / Graduate Medical Education
R3	Expense-Ratification	Mod # 4 Apheresis disposables	Terumo BCT	11/4/2021 - 12/31/2026	$154,128	$2,542,618	Sole Source Modification	Yes	Tanisha Tatum / Apheresis Department
R4	Expense-Ratification	Mod # 1 Apheresis Kit and Uvadex Prescription	Therakos	9/28/2024 - 12/31/2026	$106,977	$677,935	Sole Source Modification	Yes	Tanisha Tatum / Apheresis Department

Consideration and Appropriate Action Regarding Minutes 2026-06-24 Quality of Care & Patient Safety Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Quality of Care and Patient Safety
June 24, 2026

Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District held Wednesday, June 24, 2026, scheduled for 10:00 a.m. in the WISH building Executive Conference Room 02-175 at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Byron Cryer, MD, noted that a quorum was physically present and called the meeting to order at 10:01 a.m. Committee members and Farida Minner, RN, and Todd Furniss attended in person.

Board Member attendees included: Reina Gonzalez, JD, Ramon Miguez, PE, Yasmin Simon, JD, Vincent Hall, and Miriam Sharma, RN.

Staff Present (via Webex and in-person) included:

Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Carmen Bowling, SVP Nursing
Dawn Marchetto, SVP Nursing
Donna Richardson, EVP & Chief Nursing Officer
Enrique Gallegos, SVP Ops & Assoc. COO
Fred Cerise, President & CEO
Gretchen Blake, VP Quality & Clinical Effectiveness (via Webex)
Jessica Hernandez, Chief Health Equity Officer
Judy Herrington, SVP Nursing
Karen Garvey, VP Safety & Clinical Risk Management
Kareem AbdelFattah, VP & ACMO
Kathleen Doherty, VP Nursing Surgical Services
Michael Lane, SVP & Chief Quality and Safety Officer
Melanie Roberts, Chief Compliance & Ethics Officer (via Webex)
Morgan Simmons, Governance Program Manager
Natalie Garza Vasquez, Administrative Resident
Saul Cordero, SVP & Chief Governance & Strategy Officer (via Webex)
Sobha Fuller, SVP Nursing
Ryan Mauck, MD – Service Chief, Urology; President-Elect – Med Staff

Other Attendees:
Mallory Cash, MD
Kim Roaten, PhD
Lindsey Morris, MD
Kyle Molberg, MD
Scott Hampton, MT (ASCP)

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Executive Session – Quality & Patient Safety Operations Section

At 10:02 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

I. Executive Session: Quality & Patient Safety Operations (QSO)
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occupations. Code §160.007

A. **Update and Report by Chief Quality and Safety Officer**
Includes briefing from Executive Quality Committee (EQC)

B. **Review of Safety Event Cause Analysis (CA) Case(s) and Guide**
Shared learnings from recent safety event(s) with associated guide

C. **Update and Report Regarding Quality-Related Key Performance Indicators (KPIs)**
Reports for quality improvement project(s) throughout the enterprise

1. Vizient Quality and Accountability (Q&A) Update
Quality report on national quality and safety KPIs

2. Department Performance Improvement Committee (PIC)/ Clinical Quality Committee (CQC) Annual Presentation(s)
Annual report on service lines related to quality and safety

a. Blood Utilization Review Committee (BURC) PIC

b. Laboratory Services / Pathology PIC

D. **Possible Deliberation Regarding the Following**

A. Executive Summaries

Overview of QSO departmental reports

B. Clinical Excellence Operating Review Update for Hospital and Ambulatory
Monthly update of quality key performance indicators (KPIs) for Inpatient Care and Ambulatory

C. Cause Analysis (CA) Log
List of upcoming cause analysis case reviews

IV. Executive Session: Medical Executive Committee (MEC)
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occupations Code §160.007

A. Consideration and Appropriate Action Regarding Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Medical Staff and Non-Physician Clinical Providers to Parkland Health

a. Credentialing Report

b. Delineation of Privileges (DoPs)

i. Cardiology DoP – Interventional Cardiology revision to include Peripheral Vascular Interventional privileges and Renal Denervation

VI. <u>Executive Session: Discussion regarding report and/or information provided by the Chief Quality Safety Officer and related items on this agenda.</u>
The Committee conducted a discussion with the Chief Quality & Safety Officer, SVP, Michael Lane, without other members of management present.

IV. Executive Session: Update and Report Regarding Correctional Health
See Health & Safety Code § 161.032

VII. <u>Executive Session: Discussion regarding report and/or information provided by the Medical Executive Committee President and related items on this agenda.</u>
The Committee did not conduct a discussion with the Medical Executive Committee President, Dr. Ryan Mauck without other members of management present.

Chair adjourned Executive Session and moved into Open Session at 12:16 pm.

VIII. Action Items (Open Session)

IV. Action Items (Open Session)

A. Consideration and Appropriate Action Regarding MEC Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Credentialing Report
2. Delineation of Privileges (DoPs)
    a. Cardiology DoP – Interventional Cardiology revision to include Peripheral Vascular Interventional privileges and Renal Denervation

Todd Furniss motioned to approve the Medical Executive Committee Recommendations, Credentialing Report, Delineation of Privileges. Farida Minner seconded the motion. The motion passed unanimously.

IX. Follow-Up Requests: None

X. Closing Remarks

XI. Adjourn

With no further business to discuss, Committee Chair Byron Cryer, MD, adjourned the meeting at 12:17 pm.

SO RECORDED:

Byron Cryer, MD Committee Chair	Brad Nitschke, JD Assistant Secretary

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									July 29, 2026
Medical Products and Services									
M1	Capital and Expense	Modify Current GPO agreement to Replace Abbott ARCHITECT analyzers with Abbott Alinity analyzers	Abbott Laboratories, Inc.	12/4/2019 - 8/7/2031	$4,750,000	$13,247,474	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz / Scott Hamilton / Laboratory Services- Microbiology
M2	Expense	Mod # 4 Add funding, add products (new control reagents) and extend i-STAT analyzer contract	Abbott Laboratories, Inc.	6/18/2014 - 11/19/2029	$255,000	$4,364,138	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz / Scott Hamilton / Laboratory Services- Pathology
M3	Expense	Mod # 3 Adjudication of insurance claims - extension	First Source	4/1/2018 - 6/30/2027	$1,433,008	$15,432,033	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jim Blasingame / Government Reimbursement
M4	Expense	XCelliStem wound powder	RTT Medical, Inc.	7/29/2026 – 7/28/2030	$515,856	$515,856	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Main Operating Room
M5	Revenue	Resident Reimbursement	Tarrant County Hospital District d/b/a JPS Health System	7/1/2026 – 6/30/2027	($950,000)	($950,000)	N/A-Revenue	N/A-Revenue	Elizabeth Ponce / Graduate Medical Education
M6	Revenue	Oral and Maxillofacial Surgery Program Letter of Agreement	Tarrant County Hospital District d/b/a John Peter Smith Hospital	7/1/2026 – 6/30/2031	($280,000)	($280,000)	N/A-Revenue	N/A-Zero Dollar	Elizabeth Ponce / Graduate Medical Education
M7	Capital and Expense	Purchase and turnkey service for installation of Booms, Lights, and Steris Video Integration Hardware in the Operating Rooms	STERIS Corporation	8/27/2026 – 3/31/2027	$13,024,537	$13,024,537	GPO Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Main Operating Room
Construction and Facilities									

C1	Capital	Bluitt Flowers Pharmacy renovation	Batson-Cook Texas, LLC	8/1/2026 – 7/31/2027	$287,061	$287,061	Invitation for Bids	Yes	Hymavathi Vennapusa / Planning, Design, and Construction
C2	Real Estate – Exemption	Office Lease Agreement – The Stewpot (First Presbyterian Church of Dallas)	First Presbyterian Church of Dallas	7/1/2027 – 6/30/2037 (Estimated lease commencement/expiration. Actual dates will be updated upon completion of Landlord's Work and execution of Exhibit G (Lease Term Commencement Certificate) as outline in the Office Lease Agreement.)	$828,083	$828,083	Real Estate – Exemption	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers / Planning Design & Construction
C3	Capital	Design/Build Services for Bluitt Flowers Health Clinic	Post L Group	7/30/2026 – 7/30/2027	$935,100	$935,100	Request for Qualifications	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Hymavathi Vennapusa / Planning, Design, and Construction
Information Technology									
IT1	Capital	F5 Observability and Monitoring Platform - Physical Appliance, Cloud Based Services, Monitoring Three-Year Support	Insight Public Sector, Inc.	11/1/2026 – 10/31/2029	$885,875	$885,875	GPO Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jeff Maxfield / Information Technology
Hospital Operations									
O1	Capital and Expense	Inpatient pharmacy automated pill packager	Pentapack NA Corp	8/1/2026 – 7/31/2027	$262,721	$262,721	Sole Source	Yes	Carrie Berge / Pharmacy Admin
O2	Expense	Unemployment Cost Management Services	Matrix Claims Management Inc.	6/1/2022 - 5/31/2027	$52,000	$240,400	Non-Sole Source Modification	Yes	Felicia Miller / Talent Management
Ratification/Deviation/Informational Only									
R1	Expense-Ratification	Mod # 3 to approve funds utilized for iStat reagents	Abbott Laboratories, Inc.	6/18/2014 - 11/19/2026	$323,322	$4,109,138	Sole Source Modification	Yes	Tim Lenz/Scott Hampton / Laboratory Services - Pathology

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	Product or Service: to modify Current GPO agreement to Replace Abbott ARCHITECT analyzers with Abbott Alinity analyzers	
Business Owner: Tim Lenz / Scott Hamilton	Business Owner Dept: Laboratory Services- Microbiology	Contract Number: POCP-22220
Vendor/Supplier: Abbott Laboratories, Inc. Basis of Original Contract Award GPO Purchase Basis of this Modification Non-Sole Source Modification	Original Contract (12/04/2019) GPO Board Approval Not Required	$3,292,474
	Actions: Action #1 (4/25/2023) -reagent funding Action #2 (1/2/2024) -reagent funding & extend term Action #3 (12/4/2025) -reagent funding & extend term	 $905,000 $3,800,000 $500,000
Revenue, Expense or Capital: Capital and Expense	Current Modification Request:	$4,750,000
Original Start Date: 12/4/2019 Current Expiration: 12/3/2026 Mod Start Date: 7/30/2026 Expiration after this Mod: 8/7/2031	New Total Contract Amount:	$13,247,474

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Enrique Gallegos, Sr Vice President, Operations & Associate Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation

Approve this contract to modify Current GPO agreement to Replace Abbott ARCHITECT analyzers with Abbott Alinity analyzers .

Background

This contract replaces the aging Parkland owned Abbott ARCHITECT analyzers used to test for HIV, Hepatitis, and Syphilis with newer Abbott Alinity analyzers which is the next generation. The current machines that have been in use since 2014 are nearing the end of their lifespan, and delaying replacement increases the risk of breakdowns, testing disruptions, and delays in patient care.

The original contract and amendments were presented to the Board as part of the GPO quarterly spend reporting as those purchases did not require board approval. This amendment adds the capital equipment described above and corresponding testing reagents. This purchase is still covered under GPO; however, the capital request is greater than $200,000, requiring board approval.

Fair and Reasonable Price Determination

The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland's price is average compared to other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Modification Term	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Consumables	$225,000	$900,000	$900,000	$900,000	$900,000	$675,000	$4,500,000
Equipment / Licenses	$250,000						$250,000
Totals	$475,000	$900,000	$900,000	$900,000	$900,000	$675,000	$4,750,000

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	Modification: #4 Add funding, add products (new control reagents) and extend i-STAT analyzer contract	
Business Owner: Tim Lenz / Scott Hamilton	Business Owner Dept: Laboratory Services- Pathology	Contract Number: POCP-18462
Vendor/Supplier: Abbott Laboratories, Inc. Basis of Original Contract Award Sole Source Basis of this Modification Sole Source Modification	Original Contract (5/28/2014) Modification #1 (4/23/2019) Modification #2 (4/28/2020)	$2,778,789 $586,707 $420,320
Revenue, Expense or Capital: Expense	Since Last BOM Approval Ratification (7/2026) Mod #3 Modification #4	$323,322 $255,000
Original Start Date: 6/18/2014 Current Expiration: 11/19/2026 Mod Start Date: 8/1/2026 Expiration after this Mod: 11/19/2029	New Total Contract Amount:	$4,364,138

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Enrique Gallegos, Senior Vice President, Operations & Assoc. Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification #4 to add funding, add products (new control reagents) and extend the i-STAT analyzer contract.

Background
The i-STAT analyzer is a small handheld device that lets healthcare staff run important blood tests right at the patient's bedside, giving fast results without sending samples to the main lab. The control reagents are special test materials the machine uses to check itself and make sure it's working correctly. They act like a "known sample" so the device can confirm its giving accurate results. Adding these new reagents ensures the i-STAT continues to produce reliable, safe results for patient care.

We currently use the i-Stat analyzer for Creatinine testing, creatinine is a waste product produced by the normal breakdown of muscle tissue and protein, for Radiology patients. We are also adding Troponin testing, a blood test that measures the levels of cardiac troponin, a protein specific to the heart muscle, for High Consequence Infectious Disease patients in the future.

Correctional Health also performs the CHEM-8 on the i-Stat. It's a chemistry panel.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is consistent with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	FY2029	Total
$4,109,138	$28,333	$85,000	$85,000	$56,667	$4,364,138

Sole Source Justification
These reagents/consumables/controls are the only FDA-approved products that can be used with the Parkland owned fleet of 21 Abbott iStat Analyzers. The compatibility of equipment, accessories, or replacement parts is the paramount consideration, and there is no assurance that other supplies will perform the same function including additions or modifications to existing systems, software, licenses, maintenance, etc.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contract Over $200,000

BOM Date: July 29, 2026	**Modification:** Mod # 2 Adjudication of MSA RVU-based claims – extension	
Business Owner: Jim Blasingame	**Business Owner Dept:** Government Reimbursement	**Contract Number:** PONCS-18590 A6
Vendor/Supplier: First Source **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Contract Extension without Competition	Original contract (3/27/2018): Last BOM Approved Contract Total (7/26/2023) Mod #1:	$9,500,000 $4,449,025
	Actions that increase contract value less than $100,000 (7/1/2026) #1:	$50,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	$1,433,008
Original Start Date: 4/1/2018 **Current Expiration:** 6/30/2026 **Mod Start Date:** 8/1/2026 **Expiration after this Mod:** 6/30/2027	New Contract Amount:	$15,432,033

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Keri Disney Story – Interim CFO

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification for Adjudication of MSA RVU-based claims – extension.

Background
This contract is for MSA RVU-based claim adjudication services for the physician services rendered by UT Southwestern Medical Center to Parkland. There is a set of criteria used to determine whether the payment is eligible for consideration. FirstSource calculates payments due to the physician group using a method based on Medicare Fee-for-Service (FFS)/ Relative Value Unit (RVU) methodology and specific rates. FirstSource will also manage recoups, refunds, and claim appeals from the UT Southwestern Medical Center physician groups. These services are used by the MSA Contract Administration Department.

$50,000 is being used, in addition to current remaining funds, for July invoices. Additional funds and an extension is requested to maintain continuity of services while a Request for Proposal is in progress.

Fair and Reasonable Price Determination
Vendor has agreed to extend the contract with no price increases at this time.

Financial Forecast

Current Board Approved Contract Amount	FY2026	FY2027	Total
$13,949,025	$370,752	$1,112,256	$15,432,033

Contract Award without Competition Justification
The current contract is being extended to ensure continuity of services while a Request for Proposals is in progress.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	**Product or Service:** XCelliStem wound powder	
Business Owner: David Alexander	**Business Owner Dept:** Main Operating Room	**Contract Number:** POCP-26443
Vendor/Supplier/Contractor: RTT Medical, Inc.	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	7/29/2026 – 7/28/2028	$257,928
Out Years:	2 Year(s)	+$257,928
Total:	7/29/2026 – 7/28/2030	$515,856

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for XCelliStem wound powder.

Background
XCelliStem wound powder is useful because it's made from natural collagen, which helps the body heal more effectively. Regular dressings mostly just cover or protect a wound, but XCelliStem does more as it supports the body as it rebuilds new tissue. It keeps the wound moist (which speeds healing) and gives the cells a "scaffold," like a temporary framework, that helps guide new tissue growth. This makes it very different from basic gauze, foams, or other common dressings that protect the wound but does not actively help the body regenerate tissue.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is consistent with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026	FY2027	FY2028	FY2029	FY2030	Totals
Expenses / Consumables	$32,241	$128,964	$96,723			$257,928
Out Years	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**Totals**
Expenses / Consumables			$32,241	$128,964	$96,723	$257,928
Grand Totals	**$32,241**	**$128,964**	**$128,964**	**$128,964**	**$96,723**	**$515,856**

Sole Source Justification
XCelliStem is considered an absorbable implant since the product is applied and remains on the wound bed and then is broken down and incorporated into the healing tissue.

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	**Product or Service:** Resident Reimbursement	
Business Owner: Elizabeth Ponce	**Business Owner Dept:** Graduate Medical Education	**Contract Number:** HR-26280
Vendor/Supplier/Contractor: Tarrant County Hospital District d/b/a JPS Health System	**Source Selection Methodology:** N/A-Revenue	**Fair and Reasonable Price Determination:** N/A-Revenue

Revenue, Expense or Capital:

Revenue

	Contract Dates	Contract Price
Base Term:	7/1/2026 – 6/30/2027	($950,000)
Out Years:	Choose an item. Year(s)	+$0
Total:	7/1/2026 – 6/30/2027	($950,000)

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Revenue

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? N/A-Revenue

FTE Impact: None

Submitted By (Division VP): Joseph Chang, Senior Vice President, Chief Medical Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Resident Reimbursement.

Background
The Dallas County Hospital District (Parkland) and Tarrant County Hospital District (JPS) have a long-standing relationship that provides Parkland-employed house staff to complete clinical activities with JPS.

This disbursement agreement for Resident Stipends and Fringe Benefits allows JPS to reimburse Parkland. Each month, there are approximately 8 FTEs of Parkland employed house staff that complete clinical activities with JPS. Reimbursement is based on a percentage of the actual salary of the staff.

Fair and Reasonable Price Determination
N/A - Revenue

Financial Forecast

Base Term	FY2026	FY2027	Totals
Revenue	($237,500)	($712,500)	($950,000)

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an interlocal agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is Tarrant County Hospital District.

Document Contact/Author:	Elizabeth Ponce / Kathleen Larry

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	**Product or Service:** Oral and Maxillofacial Surgery Program Letter of Agreement	
Business Owner: Elizabeth Ponce	**Business Owner Dept:** Graduate Medical Education	**Contract Number:** HR-26283
Vendor/Supplier/Contractor: Tarrant County Hospital District d/b/a John Peter Smith Hospital	**Source Selection Methodology:** Exempt from Competition	**Fair and Reasonable Price Determination:** N/A

Revenue, Expense or Capital:

N/A-Revenue

	Contract Dates	Contract Price
Base Term:	7/1/2026 – 6/30/2037	($280,000)
Out Years:	Choose an item. Year(s)	+$0
Total:	7/1/2026 – 6/30/2031	($280,000)

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Interlocal Agreement

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? N/A-Zero Dollar

FTE Impact: None

Submitted By (Division VP): Joseph Chang, Senior Vice President, Chief Medical Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Oral and Maxillofacial Surgery Program Letter of Agreement.

Background
The Dallas County Hospital District (Parkland) and Tarrant County Hospital District (JPS) have a long-standing relationship that provides Parkland-employed house staff to complete clinical activities with JPS.

This Program Letter Agreement for Oral & Maxillofacial Surgery Resident Stipends and Fringe Benefits allows JPS to reimburse Parkland. Each month, there are approximately 2 FTEs of Parkland-employed house staff that complete clinical activities with JPS.

Fair and Reasonable Price Determination
N/A

Financial Forecast

Base Term	FY2026	FY2027	Totals
($280,000)	($70,000)	($210,000)	($280,000)

Contract Award without Competition Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an interlocal agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is Tarrant County Hospital District.

Document Contact/Author:	Elizabeth Ponce / Kathleen Larry

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	**Product or Service:** Purchase and turnkey service for installation of Booms, Lights, and Steris Video Integration Hardware in the Operating Rooms	
Business Owner: David Alexander	**Business Owner Dept:** Operating Room	**Contract Number:** POCP-26475
Vendor/Supplier/Contractor: STERIS Corporation	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital and Expense

	Contract Dates	Contract Price
Base Term:	8/27/2026 – 3/31/2027	$13,024,537
Out Years:	Choose an item. Year(s)	+$0
Total:	8/27/2026 – 3/31/2027	$13,024,537

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Purchase and turnkey service for installation of Booms, Lights, and Steris Video Integration Hardware in the Operating Rooms.

Background
The Operating Rooms and Labor & Delivery Rooms are using 11-year-old surgical booms, lights, and video systems that are outdated and increasingly unreliable. The equipment needed frequent repairs, but problems like drifting and loose parts keep happening, and the manufacturer will stop supporting them once their end-of-support dates pass. The video system only displays in 1080p, which doesn't work well with today's 4K medical equipment which is four times more detail than the current equipment. The Ambulatory Surgery Center has already upgraded, keeping old equipment in the main OR creates inconsistencies in technology, workflow, and patient care. Replacing this equipment now is necessary to avoid failures, ensure compatibility with modern tools, and maintain safe, consistent care across all facilities.

This vendor is offering a turnkey solution-including installation, and set up new booms, lights, and Steris 4K video integration hardware. Replacing everything now is necessary to avoid equipment failures, ensure compatibility with modern tools, and maintain safe, consistent care across all facilities.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is average as compared to other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026	Totals
Service (Renovation Site Services, Installation)	$3,442,403	$3,442,403
Equipment / Licenses	$9,582,134	$9,582,134
Totals	$13,024,537	$13,024,537

Sole Source Justification
All the capital equipment except 2 displays are covered under the GPO agreement, and these outliers are needed to work specifically with the equipment purchase.

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	**Product or Service:** Bluitt Flowers Pharmacy renovation	
Business Owner: Hymavathi Vennapusa	**Business Owner Dept:** Planning, Design, and Construction	**Contract Number:** POCRE-26175
Vendor/Supplier/Contractor: Batson-Cook Texas, LLC	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	8/1/2026 – 7/31/2027	$287,061
Out Years:	0 Year(s)	+$0
Total:	8/1/2026 – 7/31/2027	$287,061

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Bluitt Flowers Pharmacy renovation.

Background
This contract is for the renovation of the on-site pharmacy, including installation of a secure narcotics vault, updated flooring and casework, new dispensing counters with privacy features, and supporting electrical, plumbing, and security system upgrades. It is needed to strengthen controlled substance security, improve patient privacy, modernize operations, and address vulnerabilities identified after an attempted break-in.

The Pharmacy reported that there have been multiple break ins or attempts at Bluitt Flowers.

The most serious was going through the ceiling and dropping into the pharmacy space.

The renovation of the on-site pharmacy is to ensure safe, secure, and efficient operations for patients and staff.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. An invitation to bid was issued, and four bids were received. The recommended vendor is deemed the lowest responsive and responsible bidder.

Vendor	Price Differential
Batson-Cook Texas, LLC	$0
Vendor B	$27,859
Vendor D	$48,938
Vendor E	$117,939

Financial Forecast

Base Term	FY2026	Totals
Expense	$287,061	$287,061

Document Contact/Author:	Kimberly Bell

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	**Product or Service:** Office Lease Agreement – The Stewpot (First Presbyterian Church of Dallas)	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-26534
Vendor/Supplier/Contractor: First Presbyterian Church of Dallas	**Source Selection Methodology:** Real Estate – Exemption	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense: Court Approval

	Contract Dates	Contract Price
Base Term:	7/1/2027 – 6/30/2037 (Estimated lease commencement/expiration. Actual dates will be updated upon completion of Landlord's Work and execution of Exhibit G (Lease Term Commencement Certificate) as outline in the Office Lease Agreement.)	$828,083
Out Years:	15 Year(s) 7/1/37 to 6/30/52 (three (3), five (5) year lease renewal option terms	+at prevailing market rates at the time of renewal options
Total:	7/1/2027 – 6/30/2037	$828,083

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Real Estate

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Office Lease Agreement – The Stewpot (First Presbyterian Church of Dallas).

Background
In August 2011, Parkland's HOMES program received HRSA Health Center funding to renovate and staff a new access point for health care delivery for homeless individuals at First Presbyterian Church of Dallas' Stewpot facility located at 1822 Young Street. Parkland operated medical and dental services at the Young Street location from 2012 until May 6, 2025.

In late 2024, City Square, owner of a facility at 1610 Malcom X Blvd, went out of business and the First Presbyterian Church of Dallas purchased the facility from City Square, closed operations at the original Young Street location and has redeveloped and reopened operations on Malcom X Blvd. The lease agreement contemplated herein is the result of First Presbyterian Church of Dallas Stewpot's relocation to the new facilities.

Under the Office Lease Agreement, Parkland provides essential services to benefit the needy of Dallas County in the interest of the public and of both parties.

Fair and Reasonable Price Determination
N/A – Real Estate Exemption. The base lease amount is within fair market value for comparable properties within the submarket as confirmed by Costar (commercial real estate database).

Financial Forecast

Base Term	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032
Rental Expense	$18,480	$74,379	$76,232	$78,136	$80,089	$82,092
Base Term	**FY2033**	**FY2034**	**FY2035**	**FY2036**	**FY2037**	**Base Term Total**
Rental Expense	$84,144	$86,253	$88,424	$90,625	$69,229	$828,083

Out Years	FY2037 – FY2053
Rental Expense	Undetermined – at market rental rates
Out Years	**Out Years Total**
Rental Expense	Undetermined – at market rental rates

Sole Source Justification
N/A – Real Estate Exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	**Product or Service:** Design/Build Services for Bluitt Flowers Health Clinic	
Business Owner: Hymavathi Vennapusa	**Business Owner Dept:** Planning, Design, and Construction	**Contract Number:** POCRE-26193
Vendor/Supplier/Contractor: Post L Group	**Source Selection Methodology:** Request for Qualifications	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	7/30/2026 – 7/30/2027	$935,100
Out Years:	Choose an item. Year(s)	+$0
Total:	7/30/2026 – 7/30/2027	$935,100

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Request for Qualifications

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years, costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Design/Build Services for Bluitt Flowers Health Clinic.

Background
This is part of the South Region Location Strategy involving clinical space expansion at Bluitt-Flowers shared with the Facilities Committee in the Fall of 2025. This included a number of clinic moves from Wynnewood ARC and the Relocation of Specialty Services from C.V. Roman to Bluitt-Flowers. This contract will provide integrated design-build professional services for renovations at the Bluitt-Flowers Health Clinic. The project scope includes renovation of existing clinic space to accommodate a specialty clinic, relocation and modernization of nurse stations, upgrades to multiple patient check-in windows, and reconfiguration of IT rooms to enhance operational efficiency and technology infrastructure. The design-build team will be responsible for design development, preparation of construction documents, coordination with Parkland and project stakeholders, permitting, and construction services through project completion, commissioning, and closeout.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through a competitive solicitation process. The costs were evaluated by the Facilities team and determined to be fair and reasonable based on comparisons with historical pricing for similar renovations projects, current market conditions, and the District's internal cost estimates.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Score (Max. 500)**	
Post L Group	Strong design/build team, past performance on high-quality healthcare projects		465	
Vendor B	Extensive healthcare experience	Litigation disclosures reduce relative confidence	448	
Vendor C	Well qualified team with strong healthcare experience		416	
Vendor D	Relevant healthcare experience		398	
Vendor E	Meets baseline requirements	Approach lacks details	396	
Vendor F		Moderate experience compared to higher ranked firms	380	
Vendor G		Limited healthcare experience	328	

Financial Forecast

Base Term	FY2026	FY2027	Totals
Expenses	$311,700	$623,400	$935,100

Document Contact/Author:	Steve Adrian

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	**Product or Service:** F5 Observability and Monitoring Platform - Physical Appliance, Cloud Based Services, Monitoring Three-Year Support	
Business Owner: Jeff Maxfield	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-26605
Vendor/Supplier/Contractor: Insight Public Sector, Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	11/1/2026 – 10/31/2029	$885,875
Out Years:	Choose an item. Year(s)	+$0
Total:	11/1/2026 – 10/31/2029	$885,875

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

Recommendation
Approve this contract for F5 Observability and Monitoring Platform - Physical Appliance, Cloud Based Services, Monitoring Three-Year Support.

Background
This contract is for the replacement of Parkland Health's existing F5 BIG-IP load balancing platform, including hardware, software, monitoring capabilities, and support services. The F5 platform is a critical component of Parkland's infrastructure that provides secure, highly available access to clinical and business applications across the organization. The current load balancers were deployed in 2017 and will reach end of vendor support in January 2027. Replacing the platform at this time is necessary to maintain vendor-supported operations, receive ongoing security updates, ensure system reliability, and reduce the risk of outages or performance issues that could disrupt patient care and business functions. This investment supports Parkland's clinical, administrative, and technology environments and benefits patients, providers, staff, and other users who rely on continuous, secure access to essential applications and services.

Fair and Reasonable Price Determination
A fair and reasonable price determination was conducted through a review of manufacturer pricing, authorized reseller quotations, and applicable cooperative purchasing agreements. F5 solutions are sold through authorized partners utilizing standardized manufacturer pricing structures for hardware, software subscriptions, support, and maintenance services. The proposed pricing was evaluated against available market and contract pricing and found to be consistent with pricing for comparable F5 load balancing, application delivery, monitoring, and support solutions. Based on this analysis, the proposed costs are considered fair and reasonable and provide best value to Parkland Health while meeting the organization's technical, security, and operational requirements.

Financial Forecast

Base Term	FY2026	FY2027	FY2028	Totals
Equipment	$407,784	$0	$0	$407,784
Support/Services	$225,485	$126,303	$126,303	$478,091
Totals	$633,269	$126,303	$126,303	**$885,875**

Document Contact/Author:	Farrah Smith

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	**Product or Service:** Inpatient pharmacy automated pill packager	
Business Owner: Carrie Berge	**Business Owner Dept:** Pharmacy Admin	**Contract Number:** POCP-26577
Vendor/Supplier/Contractor: Pentapack NA Corp	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital and Expense

	Contract Dates	Contract Price
Base Term:	8/1/2026 – 7/31/2027	$262,721
Out Years:	0 Year(s)	+$0
Total:	8/1/2026 – 7/31/2027	$262,721

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Carrie Berge, Vice President Pharmacy Svcs, Pharmacy Admin

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract for Inpatient pharmacy automated pill packager.

Background
This contract supports the purchase and implementation of updated inpatient pharmacy automation equipment for Central Pharmacy, including a medication packaging system and a drug storage and inventory workflow solution to replace existing end-of-life systems. Pentapack is a single unit-dose packaging machine/system. This investment is needed because the current equipment is over 10 years old, no longer manufactured, and increasingly costly to maintain. The existing systems lack EPIC integration and pose risks related to downtime, equipment failure, and limited availability of parts.

The new technology will support packaging of liquids and solids, improve inventory management, and enhance medication dispensing workflows through better efficiency and system integration. Replacing this equipment will improve operational efficiency, increase medication accuracy, enhance patient safety, and provide more reliable inventory management. This equipment is being purchased for the Inpatient Pharmacy at Parkland Health, specifically supporting the Central Pharmacy.

Fair and Reasonable Price Determination
This contract is for a service with a single viable source. Pentapack is the only supplier that fulfills the required functionality, as it is uniquely capable of integrating with Parkland's EPIC Compounding and Repackaging module, an essential component for operational continuity.

Financial Forecast

Base Term	FY2026
Expenses	$262,721

Document Contact/Author:	Adrian Baltimore

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 29, 2026	**Modification**: Mod #1 Unemployment Cost Management Services	
Business Owner: Tawana McCullough	**Business Owner Dept**: Office of Talent Management	**Contract Number**: HR-21362_A1
Vendor/Supplier: Matrix Claims Management Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	**Original Contract (06/01/2022)**	$188,400
Expense	Board Approval Amount **Modification# 1**	$52,000
Original Start Date: 6/1/2022 Current Expiration: 5/31/2027 Mod Start Date: 7/30/2026 Expiration after this Mod: 5/31/2027	**New Total Contract Amount**:	$240,400

Approvals

Has the <u>final</u> modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Recommendation
Approve this contract modification to Unemployment Cost Management Services.

Background
The original contract did not require Board of Managers approval because its value was below the approval threshold. The contract for Unemployment Cost Management Services was awarded through a Request for Proposal (RFP) in June 2022. Since then, higher-than-anticipated demand for administrative hearings related to unemployment claims and increased service requests have required additional funding under the existing indefinite-delivery, indefinite-quantity (IDIQ) contract. This modification supports continued service availability and the increased volume of unemployment cost management needs.

The vendor assists and represents the District in all administrative proceedings involving unemployment compensation claims. Vendor's services include challenging invalid claims to mitigate unemployment-related costs, advising on claim matters arising from employee separations, identifying and correcting Texas Workforce Commission (TWC) administrative errors, and ensuring the District is assessed the appropriate unemployment tax rate and related liabilities.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
$188,400	$13,000	$39,000	$240,400

Document Contact/Author:	Terence Durham

Monthly Ratification Report

Require Board Approval

Contract Date	Contract Number	Vendor Name	Description	Amount	Cost Center Number	Department
8/1/2022	POCP-18462	Abbott Laboratories Inc	Mod #3 To add funds for iStat reagents	$323,322	82130	Laboratory Services - Pathology

CEO Approval

Fred Cerise

Fred Cerise (Jul 10, 2026 13:20:33 CDT)

Dr. Fred Cerise

Date

Parkland

Ratification Notice

BOM Date: July 29, 2026	**Modification:** Mod # 3 to approve funds utilized for iStat reagents	
Business Owner: Tim Lenz/Scott Hampton	**Business Owner Dept:** Laboratory Services - Pathology	**Contract Number:** POCP-18462
Vendor/Supplier: Abbott Laboratories, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Original Contract / Original BOM (5/28/2014) Modification#1(4/23/2019) Modification#2 (4/28/2020)	$2,778,789 $586,707 $420,320
Revenue, Expense or Capital: Expense-Ratification	Amount to be Ratified (8/2022) Mod #3:	$323,322
Original Start Date: 6/18/2014 **Current Expiration:** 11/19/2026 **Mod Start Date:** 7/15/2026 **Expiration after this Mod:** 11/19/2026	New Contract Amount:	$4,109,138

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Enrique Gallegos, Senior Vice President, Operations & Assoc. Chief Operating Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 3 to approve funds utilized for iStat reagents

VENDOR: Abbott Laboratories, Inc.

COST:

Original Contract / Original BOM (5/28/2014)	$2,778,789
Modification#1 (4/23/2019)	$586,707
Modification#2 (4/28/2020)	$420,320
Amount to be Ratified:	+$323,322
Total:	$4,109,138

Recommendation
Approve this contract modification to approve funds utilized for iStat reagents.

Ratification Reason
When this contract was extended in August 2022, the funding was not submitted to the Board for approval. The contract management system indicated Board requirement as "No," and the Negotiator, who is no longer at Parkland, assumed these items were covered under the GPO agreement. As a result, the extension was not brought forward for Board review. This oversight has been corrected and a modification to add additional funds is being presented to the Board at this time.

Background
The i-STAT analyzer is a small handheld device that lets healthcare staff run important blood tests right at the patient's bedside, giving fast results without sending samples to the main lab. The control reagents are special test materials the machine uses to check itself and make sure it's working correctly. The control reagents act like a "known sample" so the device can confirm it is providing accurate results. Adding these new reagents ensures the i-STAT continues to produce reliable, safe results for patient care.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is consistent with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2019	FY2020	FY2022	FY2025	FY2026	Total
$2,778,789	$586,707	$420,320	$323,322	$0	$0	$4,109,138

Sole Source Justification
These reagents/consumables/controls are the only FDA-approved products that can be used with the Parkland owned fleet of 21 Abbott iStat Analyzers. The compatibility of equipment, accessories, or replacement parts is the paramount consideration, and there is no assurance that other supplies will perform the same function including additions or modifications to existing systems, software, licenses, maintenance, etc.

Document Contact/Author:	Tamisha Smallwood

CONTRACT RESOLUTION
Board of Managers
July 29, 2026

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Capital and Expense	Modify Current GPO agreement to Replace Abbott ARCHITECT analyzers with Abbott Alinity analyzers	Abbott Laboratories, Inc.	12/4/2019 - 8/7/2031	$4,750,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 4 Add funding, add products (new control reagents) and extend i-STAT analyzer contract	Abbott Laboratories, Inc.	6/18/2014 - 11/19/2029	$255,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 3 Adjudication of insurance claims - extension	First Source	4/1/2018 - 6/30/2027	$1,433,008	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	XCelliStem wound powder	RTT Medical, Inc.	7/29/2026 – 7/28/2030	$515,856	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Revenue	Resident Reimbursement	Tarrant County Hospital District d/b/a	7/1/2026 – 6/30/2027	($950,000)	N/A-Revenue
			Revenue	Oral and Maxillofacial Surgery Program Letter of Agreement	Tarrant County Hospital District d/b/a John Peter Smith Hospital	7/1/2026 – 6/30/2031	($280,000)	N/A-Zero Dollar
			Capital and Expense	Purchase and turnkey service for installation of Booms, Lights, and Steris Video Integration Hardware in the Operating Rooms	STERIS Corporation	8/27/2026 – 3/31/2027	$13,024,537	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Bluitt Flowers Pharmacy renovation	Batson-Cook Texas, LLC	8/1/2026 – 7/31/2027	$287,061	Yes
			Real Estate – Exemption	Office Lease Agreement – The Stewpot (First Presbyterian Church of Dallas)	First Presbyterian Church of Dallas	(Estimated lease commencement/expiration. Actual dates will be updated upon completion of Landlord's Work and execution of Exhibit G (Lease Term Commencement Certificate) as outline in the Office Lease Agreement.)	$828,083	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Design/Build Services for Bluitt Flowers Health Clinic	Post L Group	7/30/2026 – 7/30/2027	$935,100	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	F5 Observability and Monitoring Platform - Physical Appliance, Cloud Based Services, Monitoring Three-Year Support	Insight Public Sector, Inc.	11/1/2026 – 10/31/2029	$885,875	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital and Expense	Inpatient pharmacy automated pill packager	Pentapack NA Corp	8/1/2026 – 7/31/2027	$262,721	Yes
			Expense	Unemployment Cost Management Services	Matrix Claims Management Inc.	6/1/2022 - 5/31/2027	$52,000	Yes

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 29th of July 2026.

_____
Vincent Hall
Chair

_____
Brad Nitschke, JD
Assistant Secretary

Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Miriam Sharma, RN	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____
Jeff Tiloston, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Capital Substitutions

Parkland Health
FY2026 Capital Substitution
For July 2026 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Facilities	$249,665	$249,665	Ambulatory Surgery Center (ASC) Boiler Replacement (2)
	Explanation	This request is for the replacement of two boilers at the Ambulatory Surgery Center (ASC). The two units to be replaced are 20 years old and have exceeded their expected service life of 20 years. The boilers provide heating water for the facility's HVAC system, which supports temperature control throughout the ASC. During the recent annual inspection and preventive maintenance activities, extensive deterioration and failure were identified within the internal firebox assembly. Available repair options are not expected to provide a dependable long-term solution. The existing boilers could fail without warning, which could result in the following: loss of HVAC heating capability for the entire ASC facility; disruption of patient care operations. Immediate action is required to ensure continuity of service for building operations and patient care activities. The issues that were identified during the annual inspection were not known at the time that the annual budget was prepared.			
	Driver(s) of Increased Expense:	Extensive deterioration and failure within the internal firebox assembly		
	Description of Item:	Boilers (2)		
	Grand Total	**$249,665**	**$249,665**	

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $249,665 for FY26 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2026.

_____
Vincent Hall
Chair

_____
Brad Nitschke, JD,
Assistant Secretary

Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Miriam Sharma, RN	Yes_____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes_____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding the Appointment of Taylor White to the PCCI Board

PCCI Board Member Approval

Action requested: Approval of the PCCI Board of Directors' recommendation for the reappointment of Taylor White to a three-year term on the PCCI Board of Directors.

Background: The PCCI Board of Directors voted unanimously to recommend Mr. White for an additional three-year term commencing in September 2026. Following his initial one-year appointment in September 2025, Mr. White continues to contribute significant expertise in business growth, market strategy, partnership development, and organizational transformation.

Governance: Under the PCCI Amended and Restated Bylaws, the PCCI Board recommends prospective new and renewing directors to the Parkland Board of Managers through the PCCI Secretary. After review and consideration, the Parkland Board may approve, modify, or reject the PCCI Board's recommendation.

Consideration and Appropriate Action Regarding Patient Settlements

Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____YES and ____ NAY, does by this resolution (adopt/reject) _____the following:

WHEREAS, the Medical Executive Committee recommends approval of the Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers as presented.

THEREFORE BE IT RESOLVED that the Board of Managers approves the recommended Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Dated this 29th of July 2026

_____ _____

Vincent Hall
Chair

Brad Nitschke, JD
Assistant Secretary

Eric G. Bing, MD, PhD	Yes_____ No_____ Abstain _____Absent_____
Byron Cryer, MD	Yes_____ No_____ Abstain _____Absent_____
Todd Furniss, JD	Yes_____ No_____ Abstain _____Absent_____
Reina Gonzalez, JD	Yes_____ No_____ Abstain _____Absent_____
Vincent Hall	Yes_____ No_____ Abstain _____Absent_____
Ramon Miguez, PE	Yes_____ No_____ Abstain _____Absent_____
Farida Minner, RN	Yes_____ No_____ Abstain _____Absent_____
Marjorie D. Petty, JD	Yes_____ No_____ Abstain _____Absent_____
Miriam Sharma, RN	Yes_____ No_____ Abstain _____Absent_____
Yasmin Simon, JD	Yes_____ No_____ Abstain _____Absent_____
Jeff Tillotson, JD	Yes_____ No_____ Abstain _____Absent_____

CEO Update on System Operations

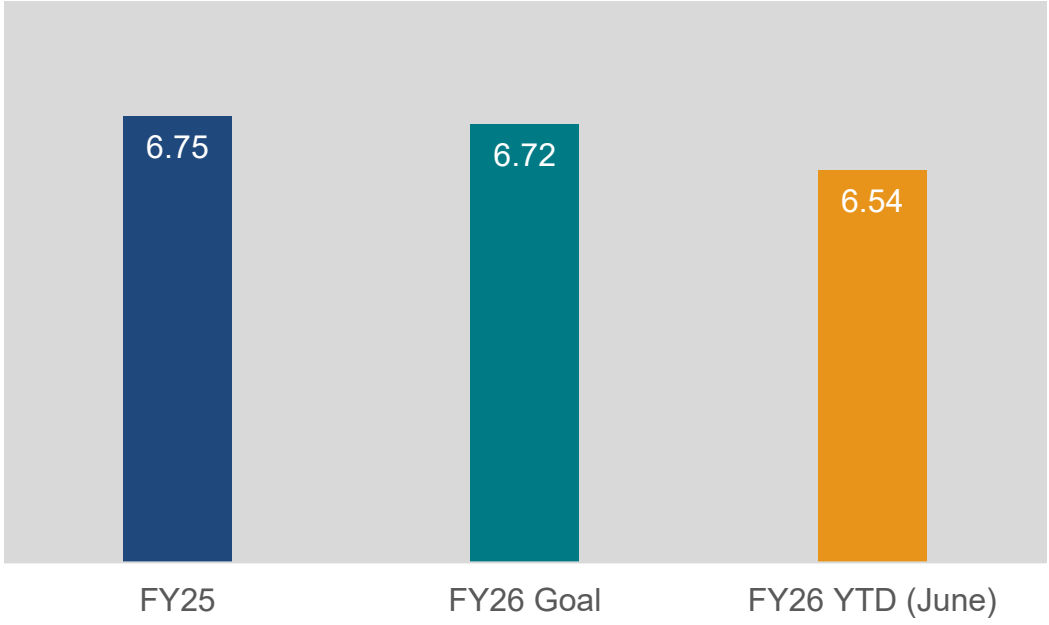
FY26 Board Priorities

July 29, 2026

Taxpayer Investment

- Achieve FTE per AOB FY26 **Productivity** Goal
- Achieve FY26 **Finance** Index Targets

Achieve FTE Per AOB FY26 Productivity Goal



Source: Labor Optimization and Process Improvement – July 2026

Achieve FY26 Finance Index Targets

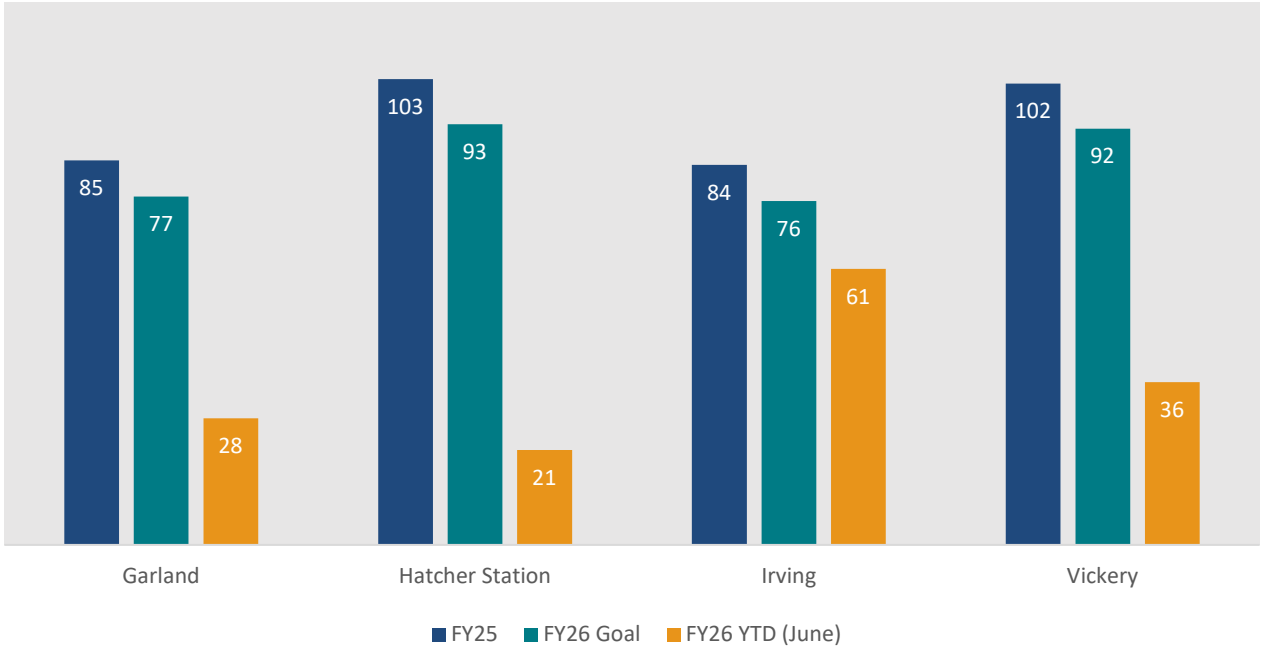
	Achieve Three Out of Five Targets	FY25 Baseline	FY26 Target	FY26 Q3 Update
1	Maintain days cash on hand at or above FY26 Target	221 days	213 days	238 days
2	Maintain positive operating margin	3.9%	0.0%	-1.6%
3	Maintain Patient Net AR at or below 50 days on a rolling average	60 days	50 days	68 days
4	Achieve target for supply expense per adjusted patient days (not including drugs)	$302/APD	$324/APD	$324/APD
5	Achieve FY26 LOS Target (not including inpatient psych and rehab) (without reducing or otherwise limiting the provision of medically necessary services to any patient)	5.57 days	5.50 days	5.68 days

Source: Finance – July 2026

Access

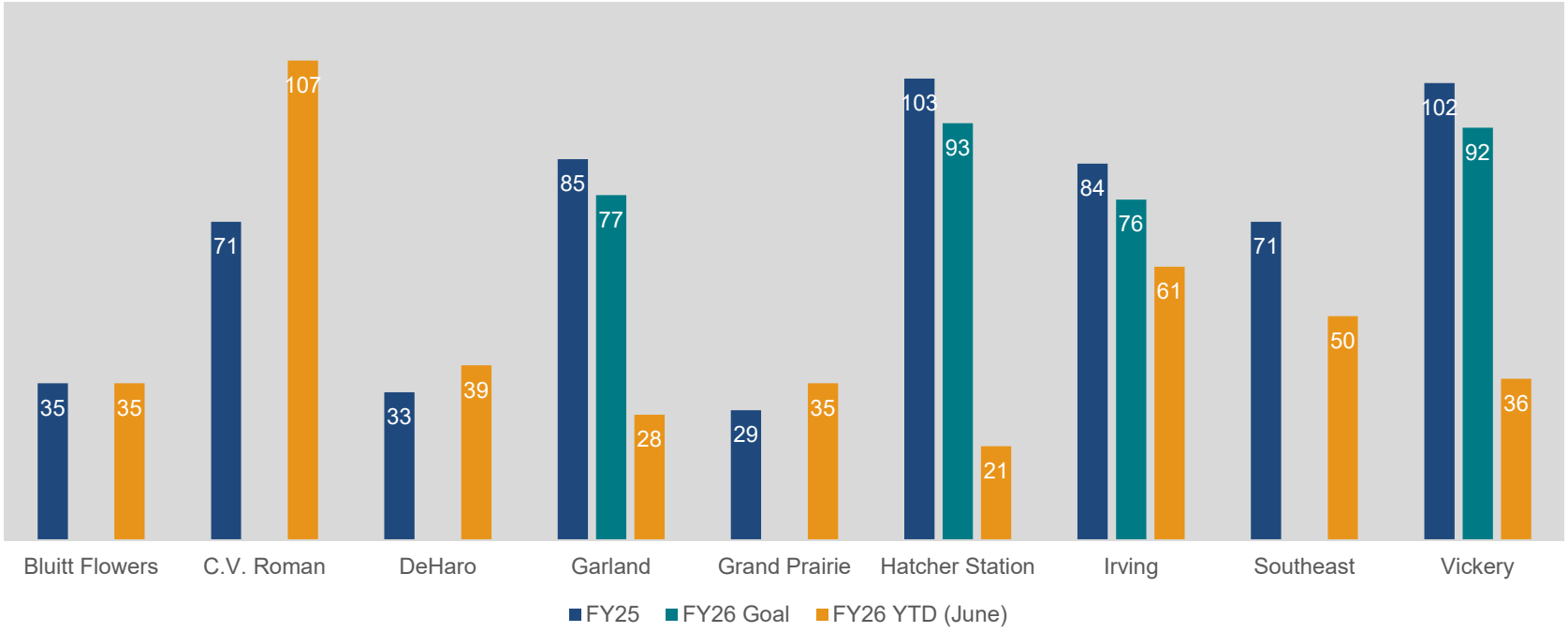
- Improve the median **Wait Time** for new adult patient appointments by 10% at Garland, Hatcher, Irving, and Vickery Health Centers
- Achieve FY26 **Digital Health** Index Targets

Improve the Median Wait Time For New Adult Patient Appointments By 10% At Garland, Hatcher, Irving, and Vickery Health Centers



Source: Operations Data Services – July 2026

Improve the Median Wait Time For New Adult Patient Appointments By 10% At Garland, Hatcher, Irving, and Vickery Health Centers



Source: Operations Data Services – July 2026

Achieve FY26 Digital Health Index Targets

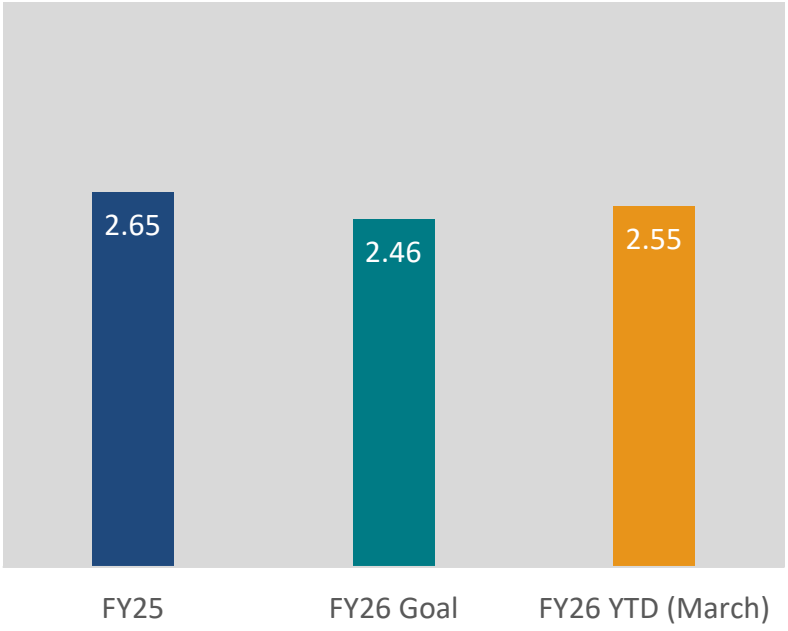
	Achieve Three Out of Four Targets	FY25 Baseline	FY26 Target	FY26 Q3 Update
1	Achieve Telehealth Visits Targets—Address Current Gaps in Adoption	**COPC:** 48.3% of departments (14/29) met 4% video, 85.5% of providers did monthly video visits **OPC:** 2.2% telehealth adoption in those 8 departments **WISH:** 45.5% of WHCs met 4% video goal, 5.2% video in GYN clinics **Ancillary:** 5.32% video in Pharmacy, 10.3% video in Nutrition, and 2.2% video in Social Work	**COPC:** 80% of departments @ 4% video AND 90% of providers have monthly video visits **OPC:** 4% telehealth adoption in 8 specified departments **WISH:** 4% video for 80% of WHCs, 4% total for GYN clinics **Ancillary:** 4% video in Pharmacy, Nutrition, and Social Work departments	**COPC:** 82.8% of departments @ 4% video AND 92.9% of providers have monthly video visits **OPC:** 100% of the 8 specified departments @ 4% video **WISH:** 90.9% of WHCs @ 4% video goal; 8.14% video in GYN clinics **Ancillary:** 15.94% video in Nutrition, 6.61% video in Pharmacy, and 4.81% video in Social Work
2	Increase Self Scheduling	40,613	50,000	34,669
3	Increase Remote Patient Monitoring (RPM) Utilization—Grow Use by Primary Care Services—Starting with **Hypertension (HTN)** then Expanding to Diabetes Mellitus **(DM)**	581	700	775
4	Achieve Tactical Outreach Milestones: One New Program and One New Functionality	New program launched, no new functionality	1 program & 1 functionality	Development for new tactical outreach is occurring & exploring new functionality opportunities. Currently coordinating roll-out of new program (Virtual Shared Medical Appointments for HTN).

Source: Clinical Strategy – July 2026

Quality

- Achieve FY26 **Clinical Excellence** Targets for Hospital
- Achieve FY26 **Clinical Excellence** Targets for Ambulatory

Achieve FY26 Clinical Excellence Targets for Hospital



Inpatient Quality FY26 Metrics
All-Cause Mortality O/E (All Inpatient)
All-Cause 30-Day Readmission (CMS Algorithm in Vizient)
Hospital Inpatient Serious Safety Event Rate
CLABSI Standardized Infection Ratio (SIR) - IQR
CAUTI Standardized Infection Ratio (SIR) - IQR
HO-MRSA Standardized Infection Ratio (SIR) - Quarterly
Sepsis Management - % Time to First Antibiotic within 60 minutes – Severe Sepsis / Septic Shock
Total Patient Falls Per 1000 Patient Days
Inpatient Patient Falls with Injury Per 1000 Patient Days
Hospital Acquired Pressure Injury Ratio (Prevalence Data)
Hospital Acquired Pressure Injury 2+ Ratio (Prevalence Data)
Patient Safety Indicator PSI-03 Pressure Ulcer

Source: Quality & Safety – July 2026

Achieve FY26 Clinical Excellence Targets for Hospital

Parkland Health Hospital Clinical Excellence Dashboard											
Measure/Indicator		Targets				FY 2026					
		Baseline	FY26 Target	Source	Desired Trend	FYQ1	FYQ2	FY2026 YTD	FYTD Score	Weight	Weighted score
Clinical Excellence Hospital	All-Cause Mortality O/E Ratio (All Inpatient)	0.92	0.89	Vizient	⇩	0.96	0.73	0.84	4	25%	1.00
	All-Cause 30-Day Readmission (CMS Algorithm in Vizient)	7.80	8.10	Vizient	⇩	10.70	9.49	10.70	1	10%	0.10
	Hospital Inpatient Serious Safety Event Rate	0.07	0.12	RL6	⇩	0.09	0.60	0.06	4	10%	0.40
	CLABSI Standardized Infection Ratio (SIR) - IQR	0.525	0.520	NHSN	⇩	0.599	0.768	0.681	1	25%	0.25
	CAUTI Standardized Infection Ratio (SIR) - IQR	0.958	0.762	NHSN	⇩	0.888	0.827	0.857			
	HO-MRSA Standardized Infection Ratio (SIR) - Quarterly	1.298	1.000	NHSN	⇩	1.839	0.717	1.322			
	Sepsis Management - % Time to First Antibiotic within 60 minutes	59	66	Internal	⇧	50.70	54.60	52.80	1	5%	0.05
	Total Patient Falls Per 1,000 Patient Days	1.68	1.67	NDNQI *	⇩	1.78	1.59	1.69	3	25%	0.75
	Inpatient Patient Falls with Injury Per 1000 Patient Days	0.53	0.54	NDNQI *	⇩	0.70	0.61	0.68			
	Hospital Acquired Pressure Injury Ratio (Prevalence Data)	1.92	2.20	NDNQI *	⇩	1.70	2.37	2.04			
	Hospital Acquired Pressure Injury 2+ Ratio (Prevalence Data)	1.64	1.99	NDNQI *	⇩	1.53	1.69	1.61			
	Patient Safety Indicator PSI-03 Pressure Ulcer	2.56	2.70	Vizient	⇩	2.56	2.15	2.56			

- ■ CMS Mandatory Reporting Measure
- ◎ Nursing Sensitive Indicator
- ! Safety Event
- ★ MSA Metric
- * NDNQI All Hospitals Reporting
- ▲ Indicates data not available during this reporting timeframe

Tier	Quality Data Performance
4	Better than Target
3	Meet Target
2	Better than Baseline but Not Target
1	At or Worse than Baseline

Tier coding based on baseline and target ranges.

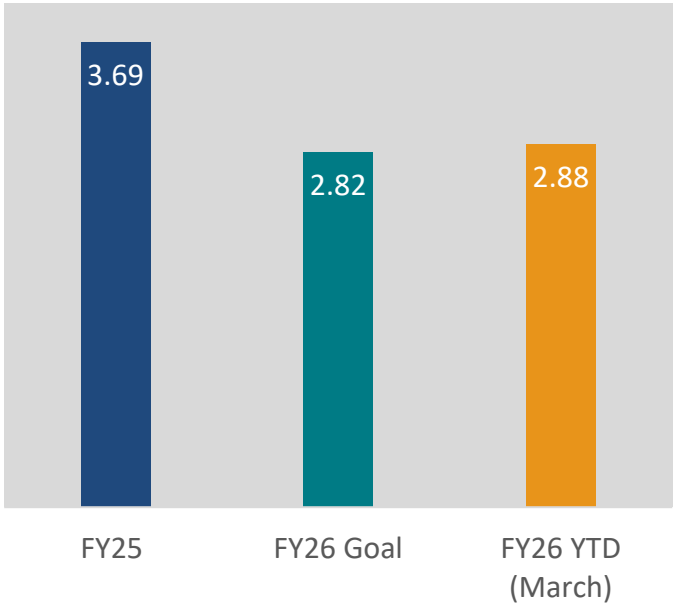
Total	2.55
Baseline	2.65
Goal	2.46

Confidential for investigation and review by quality assurance/improvement committee or designated agent(s). Pursuant to Section 160.007 of Texas Occupations Code, Texas Health & Safety Code 161.032 and 42 USC Sec. 11101 et seq., this information is confidential and privileged.

Source: Quality & Safety – July 2026

Achieve FY26 Clinical Excellence Targets for Ambulatory

Primary Care + Specialty Care



Ambulatory Quality FY26 Metrics: Primary Care (COPC)
HEDIS 2-Year Old Immunization Without Influenza Vaccine (Immunization)
Adult Controlling High Blood Pressure (Chronic Disease Management)
Adult Diabetic (Type 1 or 2) Annual Foot Care Exam (Preventative Medicine)
High Risk Adult Lung Screening (Cancer Screening)
Adult patients with Diabetes and CVD prescribed GLP-1 Receptor Agonist / SGLT2 Inhibitor (Chronic Disease Management)
Adolescent Immunization (Tdap, HPV, Meningococcal) Administration by age 13 y/o
Ambulatory Quality FY26 Metrics: Specialty Care (OPC)
Behavioral Health Clinic – Ensuring that all patients with Opiate Use Disorder seen by the relevant psychiatry services have an active prescription for Naloxone
Diabetes Clinic – Annual BNP for patients with diabetes and undiagnosed HF
Cardiology Clinic – Adult patients with Diabetes and CVD prescribed GLP-1 Receptor Agonist / SGLT2 Inhibitor
Oncology Service – Increase the proportion of patients with newly diagnosed breast cancer initiating treatment within target
Surgery Service – Ensure timely outpatient care by improving the time to be seen in Urology outpatient clinic after discharge

Source: Quality & Safety – July 2026

Achieve FY26 Clinical Excellence Targets for Ambulatory

Primary Care + Specialty Care

Parkland Health Ambulatory Clinical Excellence Dashboard											
Measure/Indicator		Targets				FY2026					
		Baseline	FY26 Target	Source	Desired Trend	FYQ1	FYQ2	FY2026 YTD	FYTD Score	Weight	Weighted Score
Clinical Excellence Primary Care (COPC)	HEDIS 2-Year Old Immunization Without Influenza Vaccine (CIS)	80.7	83.3	Epic	⇧	81.6	83.2	82.6	2	9%	0.18
	Adult Controlling High Blood Pressure (CBP) (Chronic Disease Management)	77.3	81.2	Epic	⇧	76.0	77.0	77.4	2	9%	0.18
	Adult Diabetic (Type 1 or 2) Annual Foot Care Exam (Preventative Medicine)	74.0	77.7	Epic	⇧	76.1	75.5	75.5	2	9%	0.18
	High Risk Adult Lung Cancer Screening	69.5	73.0	Epic	⇧	71.5	79.2	75.4	4	9%	0.36
	Adult Diabetic Pts.w/CVD RX GLP-1 Receptor Agonist / SGLT2 Inhibitor	64.7	67.9	Epic	⇧	66.7	70.5	67.3	2	9%	0.18
	Adolescent Immunization (Tdap, HPV, MCV4) Administration by Age 13 y/o	61.9	65.0	Epic	⇧	73.4	74.9	72.0	4	9%	0.36
Clinical Excellence Specialty Care (OPC)	Behavioral Health Clinic - Naloxone Prescribing	69.2	85.0	Epic	⇧	86.0	87.6	86.9	4	9%	0.36
	Diabetes Clinic - Annual BNP for Patients with Diabetes and Undiagnosed HF	20.8	50.0	Epic	⇧	35.5	43.6	41.5	2	9%	0.18
	Cardiology Adult Diabetics w/CVD RX GLP-1 Receptor Agonist/SGLT2 Inhibitor	70.0	71.8	Epic	⇧	73.2	74.4	72.0	4	9%	0.36
	Oncology Service - Increasing Newly Diagnosed Breast Cancer Treatment	34.4	42.2	Tumor Reg	⇧	45.8	50.0	45.8	4	9%	0.36
	Surgery Service - Time to be Seen in Urology OP Clinic After Hospital Discharge	73.1	76.8	Epic	⇧	79.6	71.3	75.0	2	9%	0.18

Tier	Quality Data Performance
4	Better than Target
3	Meet Target
2	Better than Baseline but Not Target
1	At or Worse than Baseline

Tier coding based on baseline and target ranges.

Total	**2.88**
Baseline	**3.69**
Goal	**2.82**

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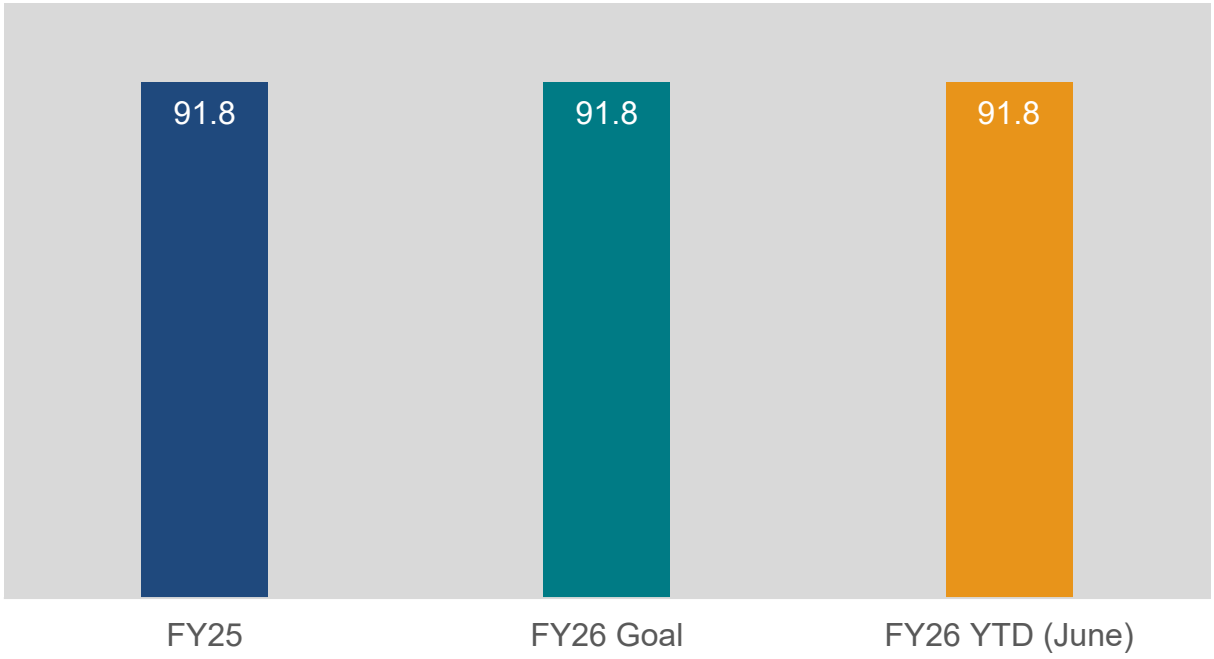
Source: Quality & Safety – July 2026

Trust

- Maintain or improve Press Ganey's Patient **Experience** Survey overall system metric, Likelihood to Recommend (LTR) score
- Maintain or improve Press Ganey's One Survey item, "There is a climate of **Trust** within my work unit/this hospital/clinic"
- Achieve targets for **Nursing** Inpatient and Ambulatory Areas for **Careful Listening** and **Responsiveness** questions from Press Ganey

Maintain or Improve Press Ganey's Patient Experience Survey Overall System Metric, Likelihood to Recommend (LTR) Score

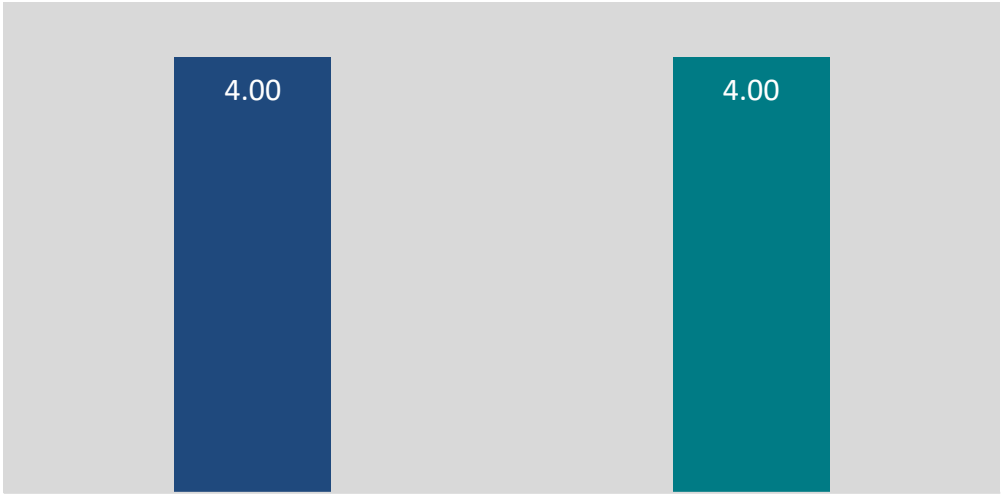
97



Source: Health System Research – July 2026

Maintain or Improve Press Ganey's One Survey Item, "There is a climate of trust within my work unit/this hospital/clinic."

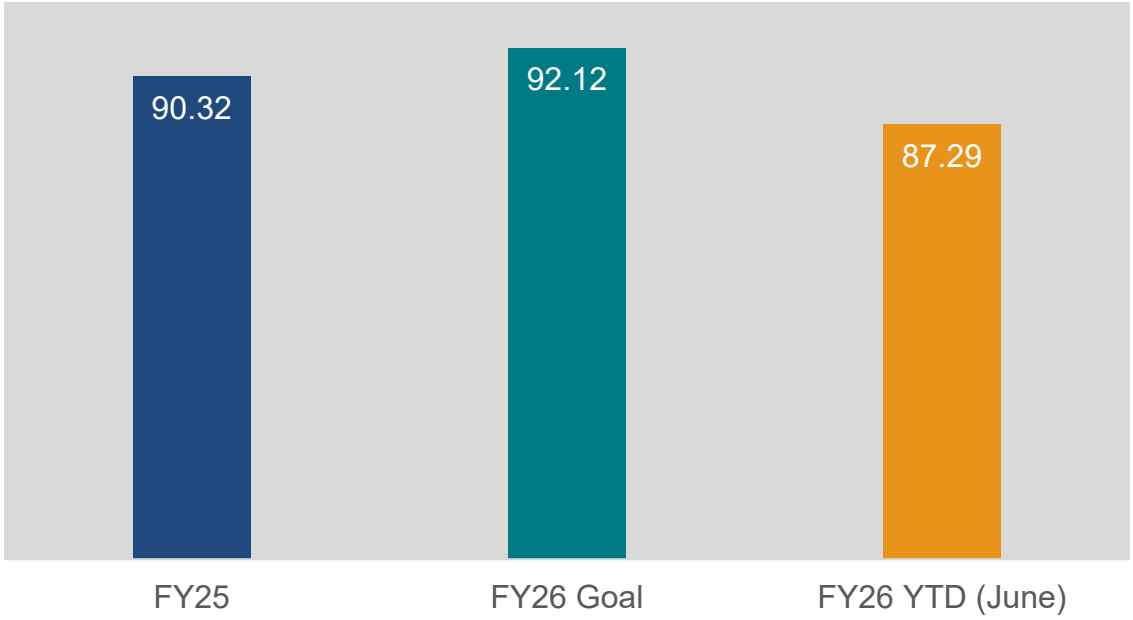
98



FY26 result available upon completion of One Survey.

Source: Health System Research – January 2026

Achieve Targets for Nursing Inpatient and Ambulatory Areas for Careful Listening and Responsiveness Questions from Press Ganey

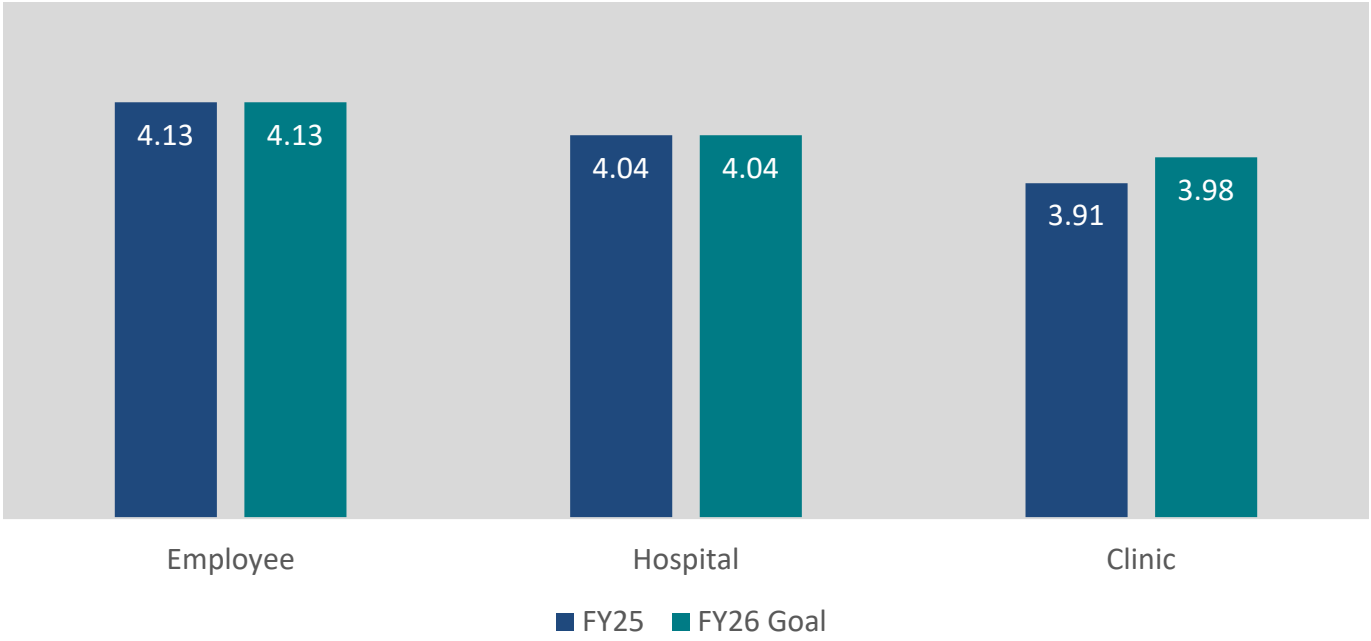


Source: Nursing – July 2026

People

- Maintain or improve Press Ganey's One Survey **Engagement** Indicator (EI) score for Employee, Hospital and Clinic Provider groups
- Achieve FY26 **Succession Planning** Milestones

Maintain or Improve Press Ganey's One Survey Engagement Indicator (EI) Score for Employee, Hospital, and Clinic Provider Groups



FY26 result available upon completion of One Survey.

Source: Health System Research – January 2026

Achieve FY26 Succession Planning Milestones

Succession Plans to Complete in FY26:

1. Chief Executive Officer (CEO)
2. Chief Operating Officer (COO)
3. Chief Financial Officer (CFO)
4. Chief Nursing Executive (CNE)
5. Chief Legal Officer (CLO)
6. Chief Talent Officer (CTO)

Source: Office of Talent Management – July 2025

Facilities

- Achieve FY26 Strategic **Facilities** Plan Milestones

Achieve FY26 Strategic Facilities Plan Milestones

Southeast:

Hire architectural firm and start design by September 30, 2026

Inland Port:

Procure land, hire architectural firm, and start design by September 30, 2026

Questions

Review of Report Regarding Parkland Health FY27 Budget Version 1

Budget Assumptions

Budget Assumptions

Risk Elements

- Revenues growing more slowly than expenses
- Medicare MCOs unwilling to pay for Medicare DSH-UC
- Investment market volatility impacts pension expense and funding
- New drugs cause drug expense and utilization management challenges
- Reconciliation bill impacts expected in FY27

Revenue

- 5% increase in tax revenues for operations
- Rate increases impacting net patient revenue by 1%

Volumes

- Patient Days increasing 3.3%
- Discharges increasing 3.8%
- Deliveries reduced 10.5% in 2026; projected flat for 2027
- ED increasing 0.8%
- Outpatient Clinic Visits increasing 0.7%

Expense

- Salary market adjustments of 1.5% plus merit of 3.0%
- Benefits expense decreases by 0.5%, driven by pension plan changes
- Supplies increasing by 6.8%
- Drug inflationary expense of 8.2%
- Contracted Medical Services increase by 6.0%

Revenues

Revenue Comparison of Significant Changes

Net Patient Revenue

- No significant changes in CHIRP, TIPPS or Medicare DSH-UC
- Relatively flat commercial reimbursement
- Overall net patient revenue expected to slightly increase, primarily due to volume increases

Tax revenues

- Planned 5% increase for operations

Governmental/Supplemental Payments

- Net impact of changes in DSH, UC, ATLIS, CHIRP APHRIQA, and HARP is an increase of $40 million

Governmental Revenue

Amounts in millions

	FY26 Forecast	FY27 Budget	Variance
Cost Report Allowances	13,538	12,219	(1,319)
Gov't Supplementals	606,733	630,150	23,417
Tax Revenue	927,546	975,700	48,154
Variance	1,547,817	1,618,069	70,252

Expenses

Epic Refuel

Purpose

- Update the way Parkland implemented Epic to current standards
- Align Parkland methodologies with Epic best practices to
  - Enhance safety, efficiency and scalability
  - Allow full and continuous optimization from ongoing upgrades
  - Realize ROI through AI/automation, OR supply chain standardization/automation and contact center consolidation/AI

Cost

2027 - $35.5 million

2028 - $17.7 million

Includes all components of implementation, including staff training

Revenues

2027 – Net $7 million

2028 – Additional net $46 million

2029 – Additional net $10 million

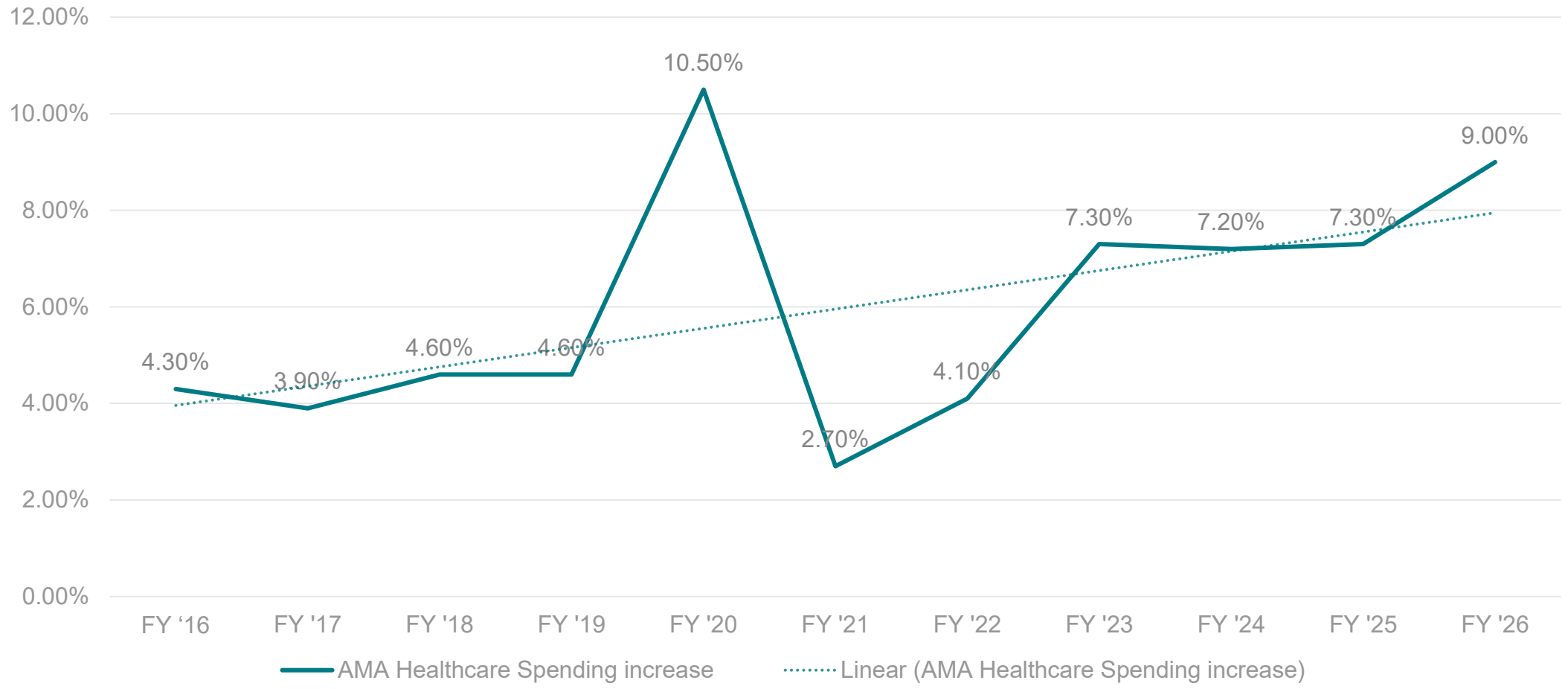
Includes negative impact to Medicaid supplemental payments

Expense Assumptions

Expense Assumptions

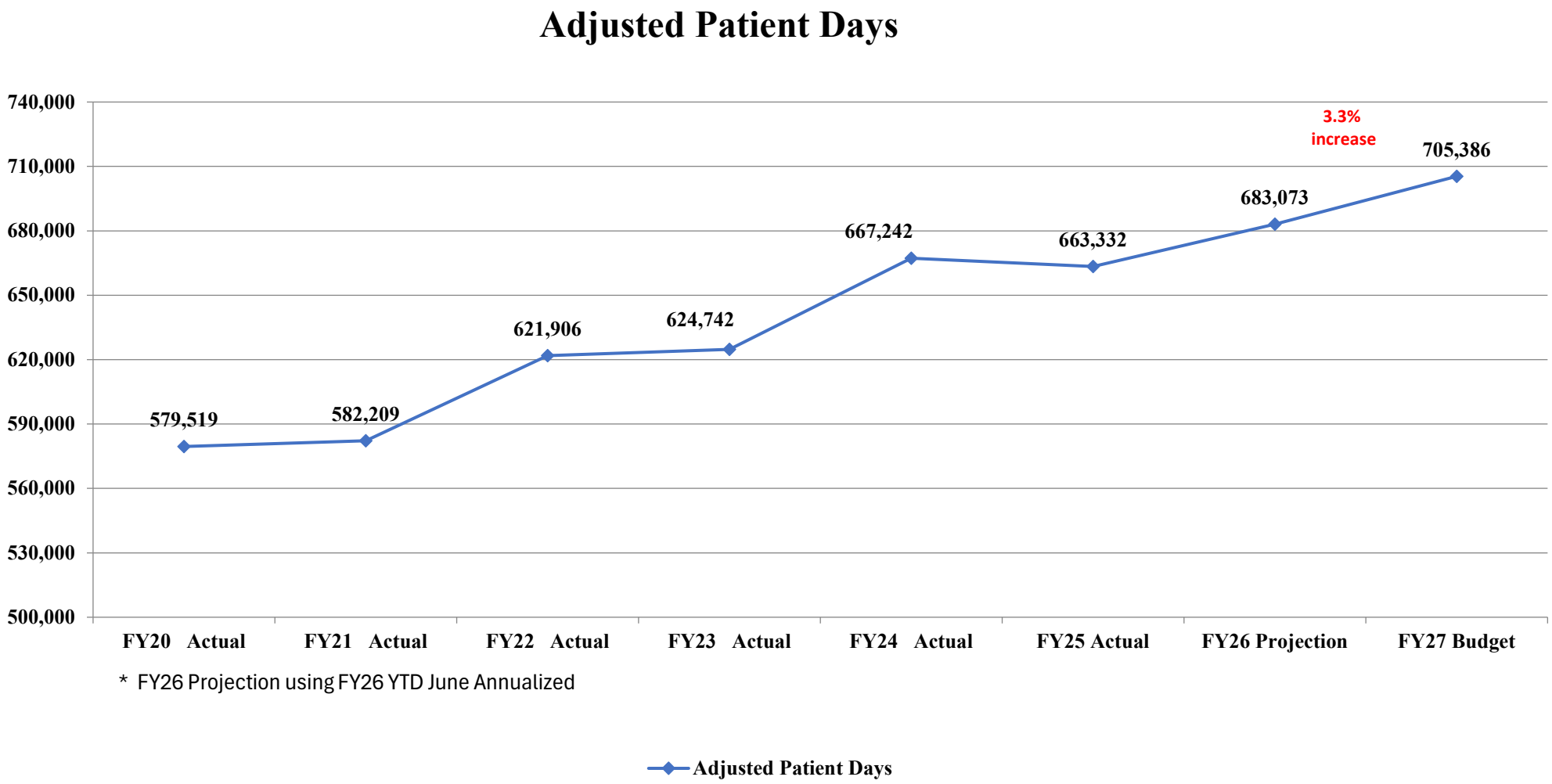
- FTE/Staffing correlated to benchmarked standards
  - Project Align (EPIC Refuel) will add temporary costs and FTEs during implementation
- Salaries & Benefits
  - 1.5% market adjustment
  - 3.0% merit increase
  - 0.5% Benefits decrease
- Medical/Surgical Supplies
  - 7.0% increase
- Drugs
  - 8.2% increase
- Contracted Medical Services
  - 6.0% increase

Ten-Year Medical Inflation

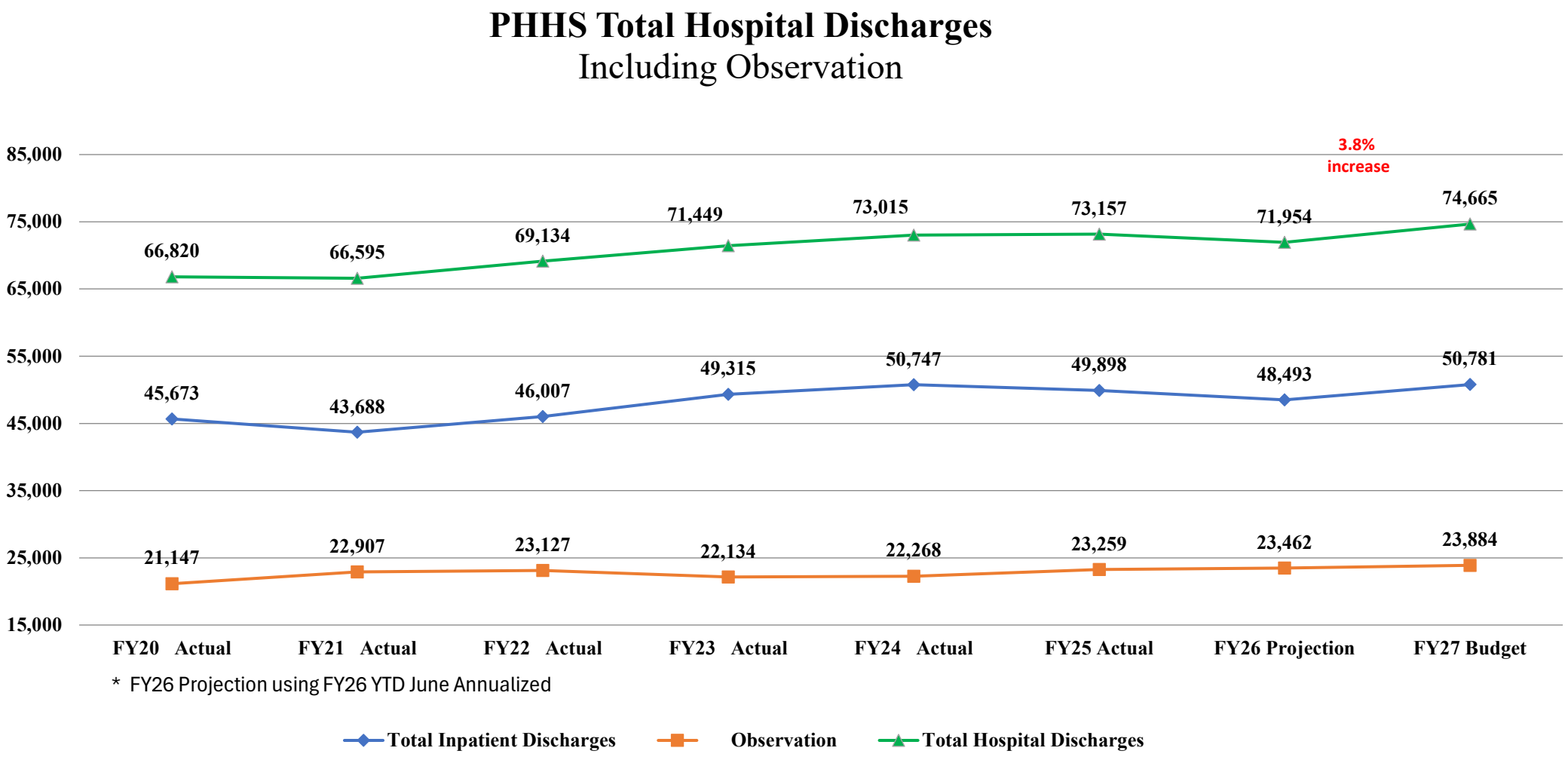


FY 2027 Volume Trends

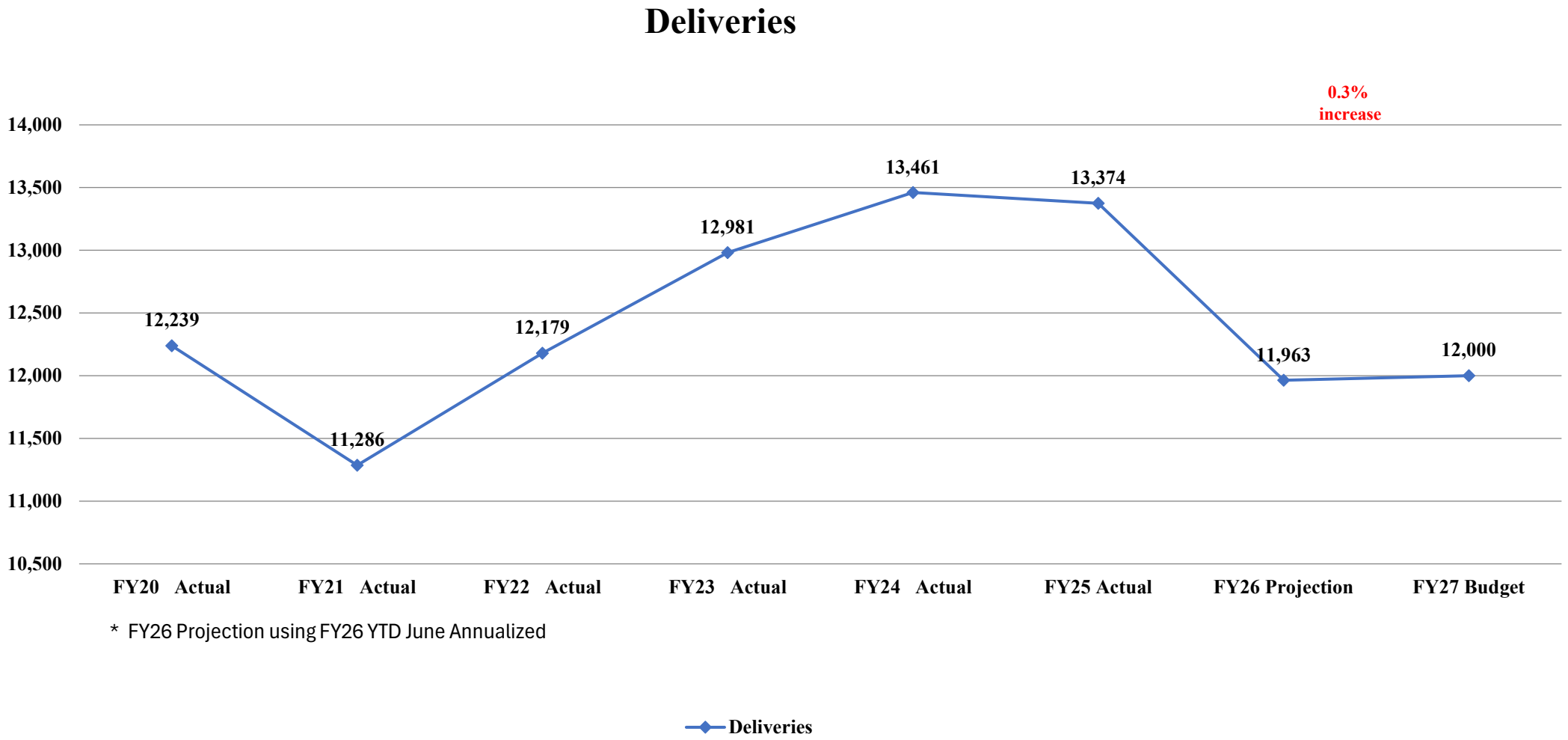
Adjusted Patient Days



Total Hospital Discharges (Including Observation)

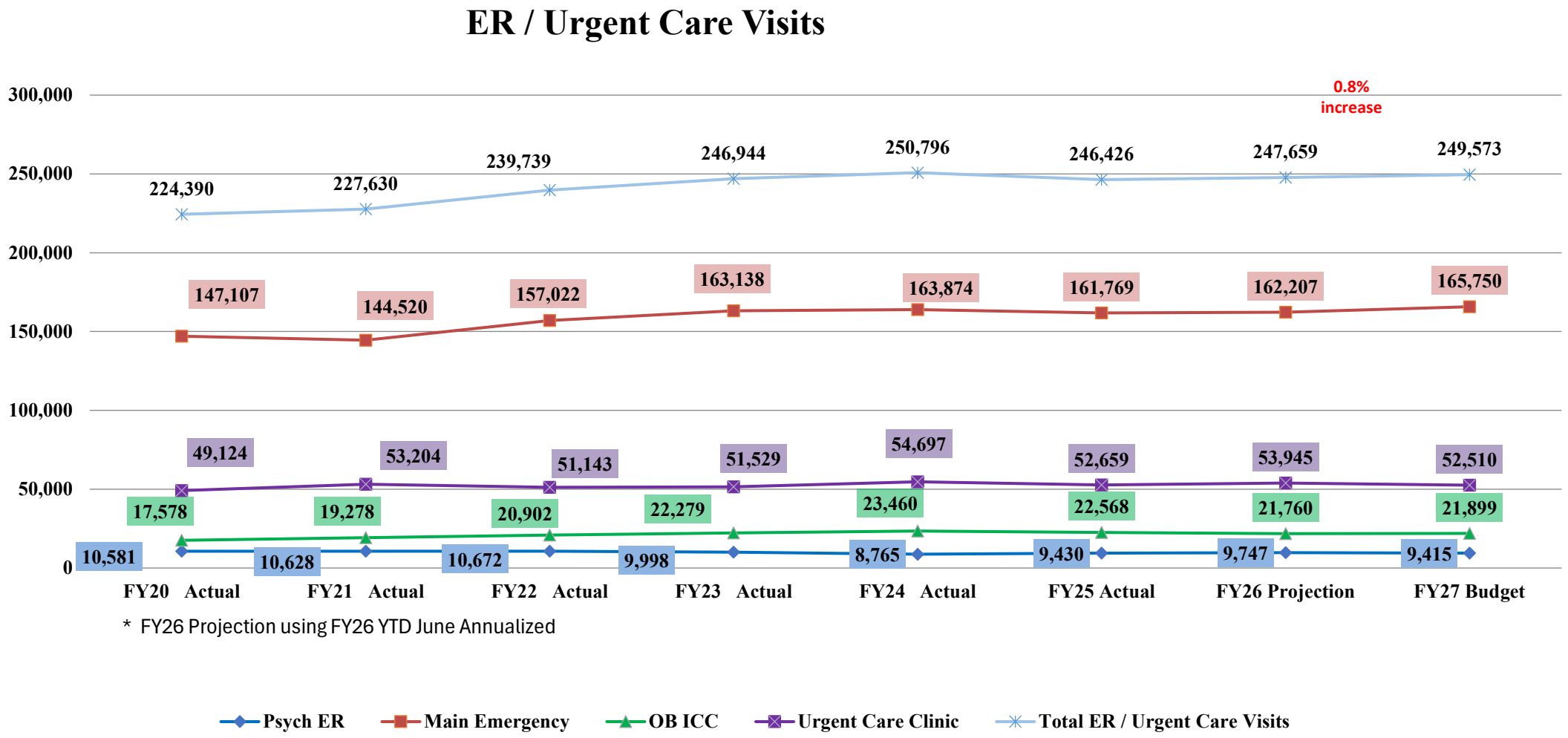


Deliveries

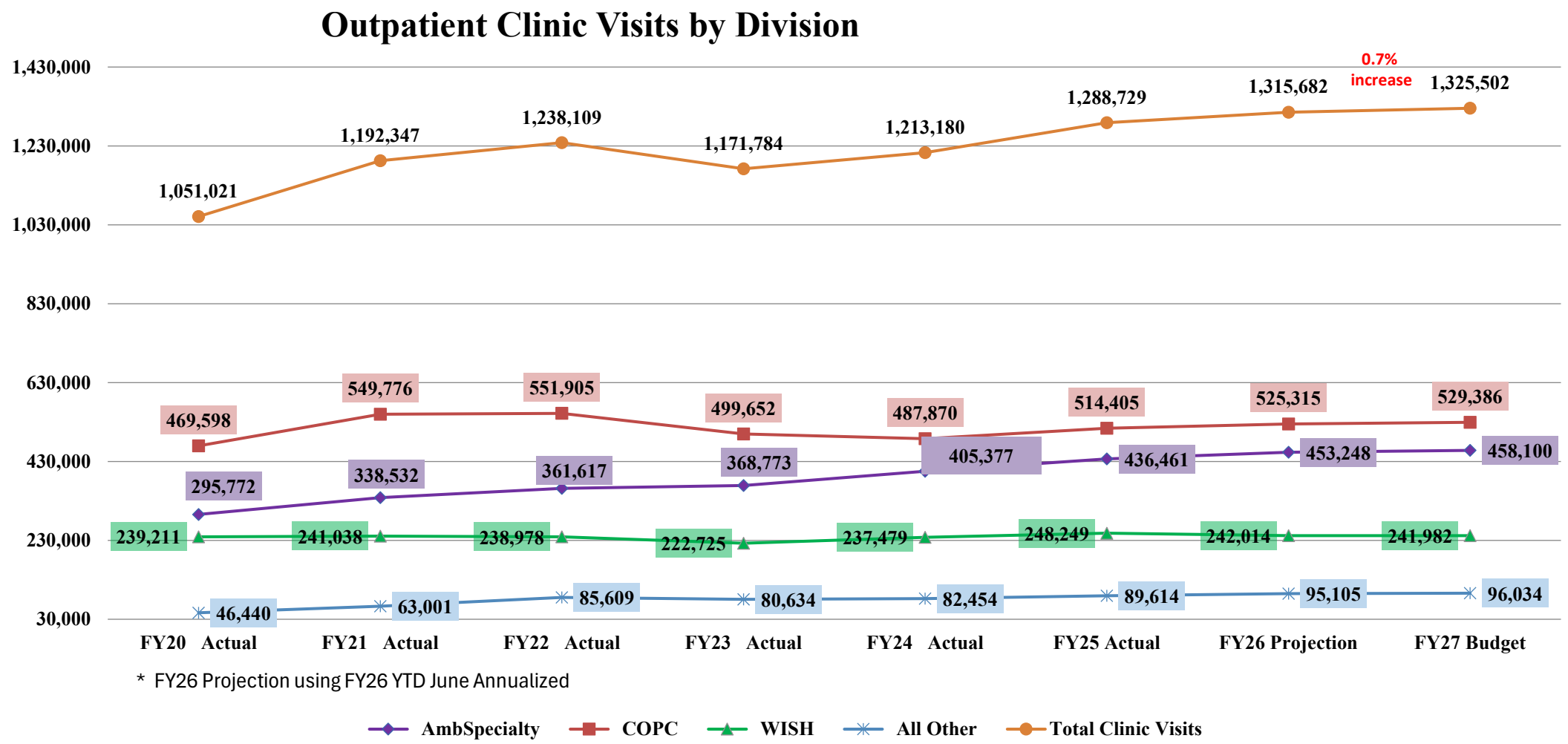


* FY26 Projection using FY26 YTD June Annualized

ER/Urgent Care Visits



Outpatient Clinic Visits by Division



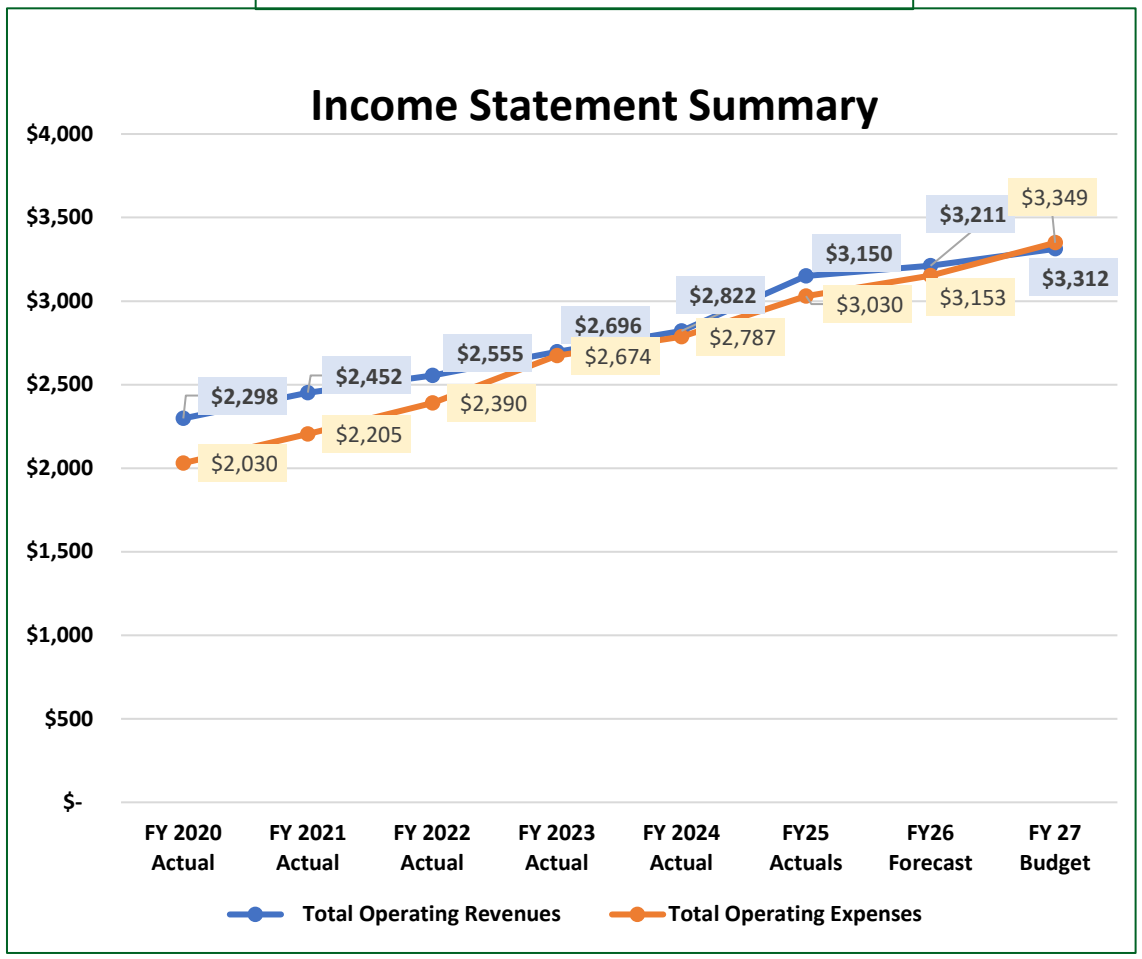
Income Statement Projections

Income Statement Projections

	PH Projected 2026	Nursing Homes (NH) Projected 2026	PH Projected Combined 2026	PH Projected 2027	Nursing Homes Projected 2027	PH Projected Combined 2027	FY26-FY27 PH % Change	FY26-FY27 NH % Change	FY26-FY27 Combined % Change
OPERATING REVENUES									
Net Patient Revenue	$ 1,363,770,747	$ 374,008,578	$ 1,737,779,325	$ 1,392,538,211	$ 381,488,749	$ 1,774,026,960	2.1%	2.0%	2.1%
Net Ad Valorem Taxes	927,545,766	-	927,545,766	975,700,401	-	975,700,401	5.2%	0.0%	5.2%
Gov Support & Other	919,997,162	64,742,681	984,739,843	944,194,573	66,037,535	1,010,232,108	2.6%	2.0%	2.6%
Total Operating Revenues	**$ 3,211,313,675**	**$ 438,751,259**	**$ 3,650,064,934**	**$ 3,312,433,185**	**$ 447,526,284**	**$ 3,759,959,469**	**3.1%**	**2.0%**	**3.0%**
OPERATING EXPENSES									
Salaries and Benefits	$ 1,742,850,324	$ 210,791,320	$ 1,953,641,644	$ 1,851,076,433	$ 217,115,059	$ 2,068,191,492	-6.2%	-3.0%	-5.9%
Supplies/Drugs/Other	1,322,483,992	214,920,031	1,537,404,023	1,410,011,582	219,218,431	1,629,230,014	-6.6%	-2.0%	-6.0%
Depreciation	87,716,180	29,820	87,746,000	87,716,180	29,820	87,746,000	0.0%	0.0%	0.0%
Total Operating Expenses	**$ 3,153,050,496**	**$ 425,741,170**	**$ 3,578,791,666**	**$ 3,348,804,196**	**$ 436,363,310**	**$ 3,785,167,506**	**-6.2%**	**-2.5%**	**-5.8%**
Operating Income (Loss)	**$ 58,263,179**	**$ 13,010,089**	**$ 71,273,268**	**$ (36,371,011)**	**$ 11,162,974**	**$ (25,208,037)**	**-162.4%**	**-14.2%**	**-135.4%**
NON-OPERATING REVENUES/EXPENSES									
Non-operating Revenue	$ 103,685,567	$ 4,813	$ 103,690,381	$ 135,946,237	$ 4,958	$ 135,951,195	31.1%	3.0%	31.1%
Non-operating Expense	25,727,148	86,701	25,813,849	24,342,811	$ 89,302	24,432,113	5.4%	0.0%	5.4%
Total Non-Operating Rev/Exp	**$ 77,958,419**	**$ (81,888)**	**$ 77,876,532**	**$ 111,603,426**	**$ (84,344)**	**$ 111,519,081**	**43.2%**	**3.0%**	**43.2%**
Total Net Income (Loss)	**$ 136,221,598**	**$ 12,928,201**	**$ 149,149,799**	**$ 75,232,415**	**$ 11,078,630**	**$ 86,311,045**	**-44.8%**	**-14.3%**	**-42.1%**

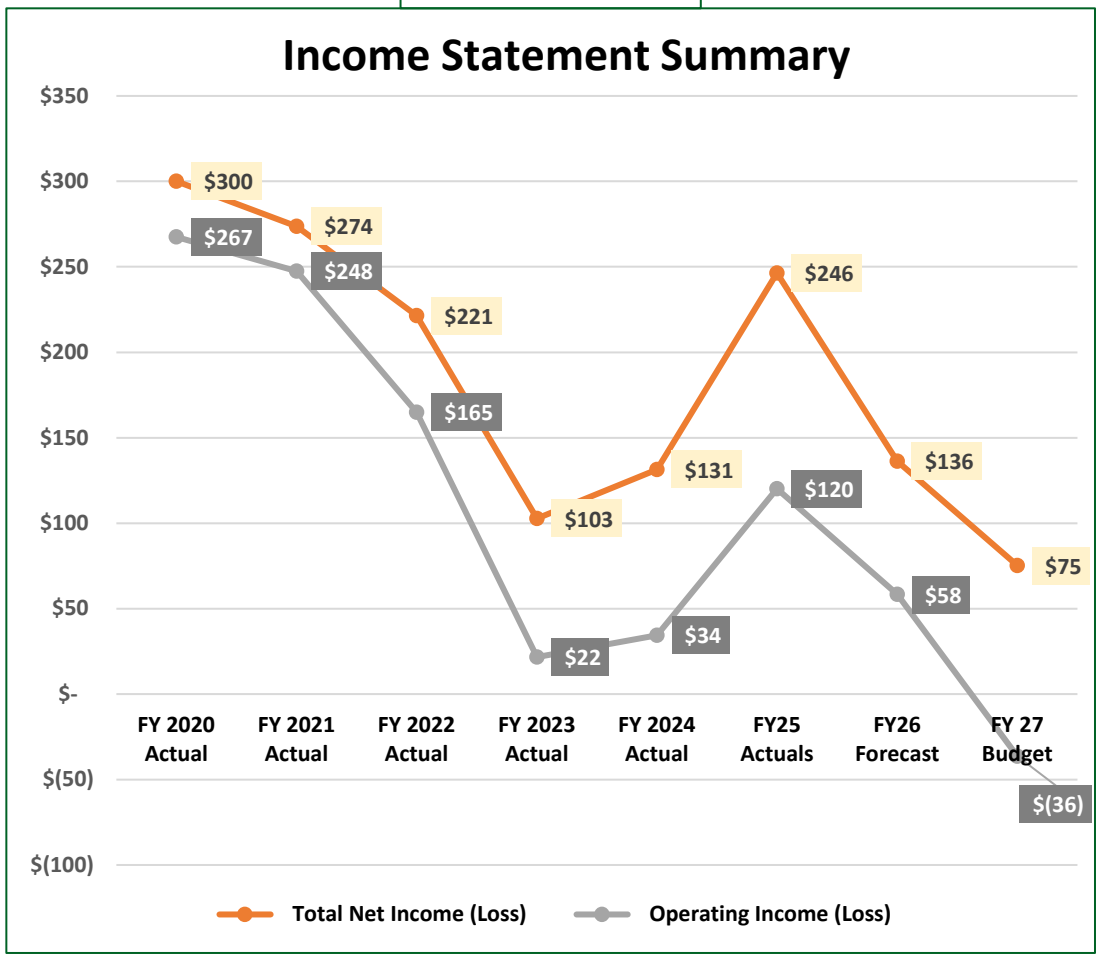
Hospital Income Statement Summary

Revenues and Expenses



Net Income

Amounts in millions



FY26-FY31 Long Range Financial Plan – Operations

	Total FY26	Total FY27	Total 2028 *	Total 2029 *	Total 2030 *	Total 2031 *
Operations Inflow						
Net Patient Revenue (Excl. MCR/MCD DSH & UHRIP)	$ 946,693,047	$ 978,560,841	$ 1,027,618,841	$ 1,047,867,600	$ 1,058,281,170	$ 1,070,105,130
Net Government Supplementals	1,067,834,233	1,086,430,792	953,536,849	958,400,191	948,169,062	910,062,700
Tax Collections	927,545,766	975,700,401	1,024,485,421	1,075,709,692	1,129,495,177	1,185,969,936
Other Revenue (Excl Repl Drugs, Tobacco, NAIP, ARPA)	47,902,088	49,171,977	47,549,302	47,166,802	45,818,717	44,862,467
Investment Income/Sale of Asset	51,910,684	77,739,541	32,691,637	22,617,743	22,617,743	22,617,743
Foundation	8,590,139	25,200,000	13,500,000	13,500,000	13,500,000	13,500,000
Grants	43,184,744	33,006,696	33,336,763	33,670,131	34,006,832	34,346,900
Total Inflow Operations	**3,093,660,701**	**3,225,810,248**	**3,132,718,812**	**3,198,932,159**	**3,251,888,699**	**3,281,464,875**
Operations Outflow						
Expenses (Excl Repl Drugs, Depr, Pension & Initiatives)	2,717,595,775	2,924,718,842	3,027,597,616	3,136,624,387	3,270,689,227	3,411,458,564
Pension Funding	106,700,000	105,200,000	101,000,000	97,600,000	94,500,000	91,600,000
Debt Service Payments (incl Interest Expense)	46,947,733	44,184,752	44,084,186	43,982,548	43,738,135	43,704,385
Total Outflow Operations	**$ 2,871,243,509**	**$ 3,074,103,594**	**$ 3,172,681,802**	**$ 3,278,206,936**	**$ 3,408,927,361**	**$ 3,546,762,949**
Operations Net Inflow (Outflow)	**$ 222,417,193**	**$ 151,706,654**	**$ (39,962,989)**	**$ (79,274,777)**	**$ (157,038,662)**	**$ (265,298,074)**

- Includes Medicaid DSH cuts in FY26 – FY28, but does not include impacts of reconciliation bill beginning in FY27 or results of Facility Capital Planning

FY26-FY31 Long Range Financial Plan – Capital

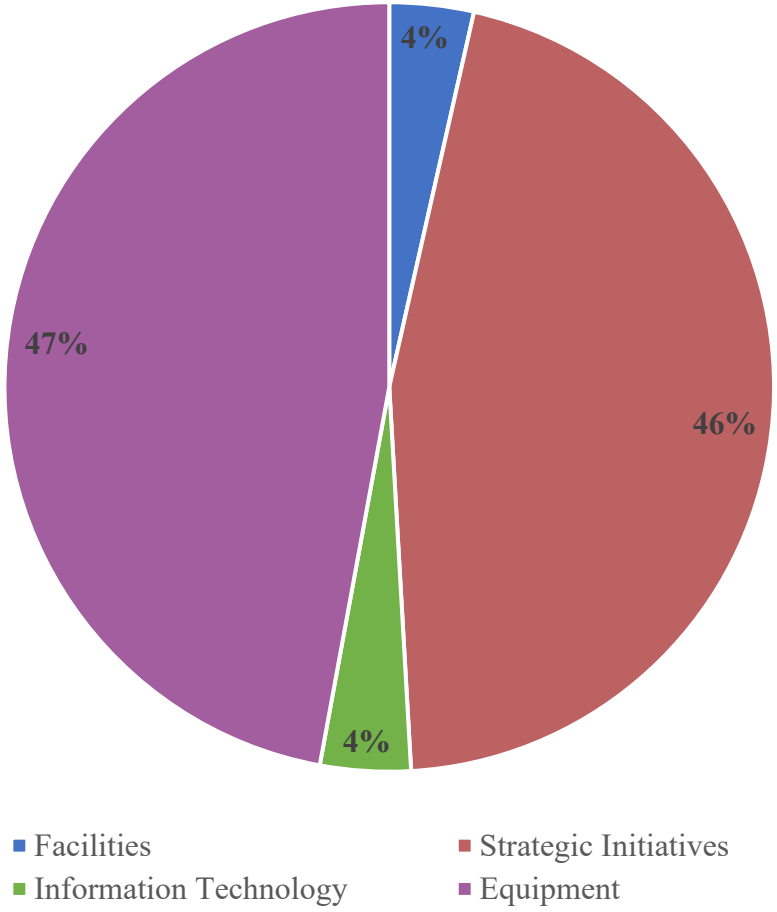
	Total FY26	Total FY27	Total 2028 *	Total 2029 *	Total 2030 *	Total 2031 *
Capital Outflow						
2024 Capital Budget	932,097	22,112,060	1,169,761			
2025 Capital Budget	14,804,646	7,402,323				
2026 Capital Budget	46,061,018	40,303,390	28,788,136			
2026-2032 Routine Capital Budget		116,362,314	98,963,229	101,592,392	103,539,060	104,802,621
2026-2032 Strategic Capital		97,362,200	-	-	-	-
IR Expansion	1,000,000	8,320,969				
Butler Street Land Purchase		2,909,000				
8 & 9 Gold	43,983,042	7,000,000				
Southeast	857,704	60,039,256	24,873,406			
Richland Clinic	3,829,659	26,702,141	-			
Capital Outflow	**$ 111,468,165**	**$ 388,513,653**	**$ 153,794,532**	**$ 101,592,392**	**$ 103,539,060**	**$ 104,802,621**
Total Net Cash InFlow (OutFlow)	**$ 110,949,028**	**$ (236,806,999)**	**$ (193,757,521)**	**$ (180,867,169)**	**$ (260,577,722)**	**$ (370,100,695)**
Beginning Balance Sheet Cash	2,235,482,000	2,235,482,000	1,998,675,001	1,804,917,479	1,624,050,311	1,363,472,588
Net Change in Cash Balance		(236,806,999)	(193,757,521)	(180,867,169)	(260,577,722)	(370,100,695)
Ending Cash Balance	$ 2,235,482,000	$ 1,998,675,001	$ 1,804,917,479	$ 1,624,050,311	$ 1,363,472,588	$ 993,371,894
Days Cash	300.2	249.4	217.6	189.0	152.2	106.3

- Includes Medicaid DSH cuts in FY26 – FY28, but does not include impacts of reconciliation bill beginning in FY27 or results of Facility Capital Planning

FY2027 Capital

Capital Budget (in millions)

	FY25	FY26	FY27
Facilities	$16.4	$26.9	$7.6
Strategic Initiatives	48.8	23.4	97.4
Information Technology	6.1	5.6	8.1
Equipment	52.5	77.1	100.7
Total Ongoing Capital	**$123.79**	**$132.95**	**$213.72**



Tax Revenue

FY2027 Preliminary Tax Revenue

Preliminary information indicates an estimated increase in taxable valuations of about 5%

Estimated Voter Approved Rate is $0.2120* for FY2027 of which $0.008199 is for debt service

Current year tax collection percentages, net of prior year refunds and adjustments, have returned to pre-COVID levels of approximately 99%

* Final rate to be determined upon receipt of the certified tax rolls

Tax Rate Trends

Years of property value increases appear to be slowing:

Fiscal Year		Tax Rate
2018	$	0.2794
2019	$	0.2794
2020	$	0.2695
2021	$	0.2661
2022	$	0.2550
2023	$	0.2358
2024	$	0.2195
2025	$	0.2120
2026	$	0.2120
2027*	$	0.2120

* Preliminary, subject to certification of values

FY 2027 Debt Financing Levy

(dollars in millions)

Projected Transactions	FY2026	FY2027
2009 Series Debt Service - Interest	$ 21.0	$ 20.0
2009 Series Debt Service - Principal	19.5	3.9
Normal Federal Subsidy - Build America Bonds	(7.3)	(7.0)
Subsidy Sequestration	0.4	0.4
2019 Series Debt Service - Interest	6.4	6.4
2019 Series Debt Service - Principal	-	13.8
Tax Requirement - Debt Service	$ 40.0	$ 37.5
Estimated Tax Base	$439,122	$458,407
Tax Rate per $100 (Dollars)	$0.009110	$0.008199
Voter Approved Debt Service Rates	$0.025000	$0.025000

Debt service tax rate expected to decrease for FY 2027 assuming a 5% increase in taxable values over FY 2026

Tax Rate per $100 (Dollars) calculated using estimated July 2025 Certified Taxable Values

Budget Calendar

FY 2027 Budget Calendar

- July 28th : First Presentation to Finance Committee
- July 29th : First Presentation to Board of Managers
- August 14th : Final Presentation to Board of Managers and Vote on Budget & Resolution
- August 18th : First Presentation to Commissioners Court
- September 1st: Final Presentation to Commissioners Court
- September 8th : Public Hearing and Vote by the Commissioners Court

Appendix

Government Revenue Comparison of Significant Changes

Cost report allowances

- DSH-UC overpaid in FY26, as Medicare discharges increased
- A true-up will be included on the cost report

Uncompensated Care (UC)

- Changes to the HARP program will impact UC, pushing payment lower

ATLIS

- FY26 payments expected at $8 million, a significant increase from prior year
- FY27 payment should remain stable or slightly decrease

Significant Supplemental Variances

Medicaid DSH

- As one of the last supplemental payments made, the Medicaid DSH program continues to have significant payment variability
- Increased HARP payments are expected to somewhat reduce Medicaid DSH

Hospital Augmented Reimbursement Program (HARP)

- Temporary changes to payment allocations will increase HARP payments to Parkland over approximately four years
- These additional payments will decrease over the four years with payments reverting to current levels at that time

Significant Supplemental Variances

Comprehensive Hospital Increase Reimbursement Program (CHIRP)

- Expecting a small decrease in Alternate Participating Hospital Reimbursement for Improving Quality Award (APHRIQA) payments due to changes in the weighting of metrics
- Parkland continues to meet metrics at a level that allows full reimbursement available for the program
- Overall, a significant reduction in CHIRP is expected, with the majority of the impact due to lower Medicaid utilization

Review of Report Regarding the Parkland Board of Managers FY27 Operating Priorities

Break

Discussion Regarding Metrocare Operations, Leadership Transition, and Potential Opportunities for New Service Lines

Discussion Regarding Contract Between Parkland and UTSW for Physician Services: FY26 Performance to Date and FY27 Contract

Discussion Regarding Potential New Service Lines and Property Acquisition

Possible Deliberation Regarding Medical Executive Committee Credentialing Report

Executive Session Documents

Possible Deliberation Regarding Delineation of Privileges: Cardiology

Executive Session Documents

Possible Deliberation Regarding Patient Settlements

Possible Deliberation Regarding Board of Managers Self Evaluation Results from June

Information Only

Possible Deliberation Regarding Board of Managers Meeting Attendance Report