Parkland

Board of Managers

Agenda for the ***Board of Managers*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday, April 22, 2026, at 12:50 PM (or immediately following HOMES meeting)*** at 5200 Harry Hines Blvd (WISH Building), Dallas, TX 75235, Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2301 523 0407; meeting password: 1234) to join the meeting. The ***Board of Managers*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Board of Managers*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

	PAGE	TIME (MIN)	PRESENTER(S)
I. Opening/Call to Order/Determine the Presence of a Quorum Present/Mission Statement/Opening Remarks ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Board Chair and reviewed and affirmed by Counsel.			Chair
A. Invocation by Rev. Johnson John		5	
B. Public Comments Regarding Agenda Items See public comment registration information and rules at *https://www.parklandhospital.com/board-of-managers*			
II. Consent Agenda: Minutes			Chair
A. Consideration and Appropriate Action Regarding Minutes 2026-03-18 Board Bylaws Committee	*8*		
B. Consideration and Appropriate Action Regarding Minutes 2026-03-24 Budget & Finance Committee	*11*		
C. Consideration and Appropriate Action Regarding Minutes 2026-03-25 Quality of Care & Patient Safety Committee	*19*		
D. Consideration and Appropriate Action Regarding Minutes 2026-03-25 Board of Managers	*24*		
III. Consent Agenda: Contracts			Chair
A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*32*		

		PAGE	TIME (MIN)	PRESENTER(S)
IV.	**Consent Agenda: Capital Substitution(s)**			Chair
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V.	**Consent Agenda: Other**			Chair
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B.	Consideration and Appropriate Action Regarding Forvis Audit Contract Per the Audit Committee's Recommendation	*73*		
C.	Discussion Regarding Updates to the Board Bylaws Related to the Budget, Finance & Infrastructure Committee Name	*74*		
VI.	**Consent Agenda: Patient Settlements**			Chair
B.	Consideration and Appropriate Action Regarding Patient Settlements	*109*		
VII.	**Consent Agenda: Medical Executive Committee Items**			Chair
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B.	Consideration and Appropriate Action Regarding MEC Resolution for Bylaws Technical Amendment: Article III, Medical Staff Membership, Section B. Qualifications for Membership 4(d)(C) The Professional Corporation of Physicians of Quebec	*112*		
VIII.	**Reports Requiring Deliberation(s) and/or Possible Action**			
A.	Consideration and Appropriate Action Regarding D-Magazine & Great 100 Excellence in Nursing Resolution Awarded to Parkland Nurses	*113*	20	Chair
B.	CEO Update on System Operations and Board FY26Q2 Priorities Discussion	*129*	20	Fred Cerise, MD
C.	Community Health Needs Assessment (CHNA) Implementation Plan Update	*130*	30	Teresita Oaks
D.	Discussion Regarding Board Annual Operational Meeting and Governance Retreat Follow Up	*150*	15	Chair
E.	Discussion Regarding Board Development and Continuing Education Opportunities	*151*	10	Chair
IX.	**Break**			
X.	**Executive Session**			

		PAGE	TIME (MIN)	PRESENTER(S)
A.	Consultation with Attorney Regarding PCHP Contract with Children's Health System of Texas Tex. Gov't Code §551.071	*153*	10	Brad Nitschke, JD Fred Cerise, MD
B.	Consultation with Attorney on Potential Settlement in the Matter of *Construction Cleaning, Inc. v. Dallas County Hospital District* Gov't Code Sec. 551.071.	*154*	10	Brad Nitschke, JD
XI.	**Executive Session – Possible Deliberation**			
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B.	Possible Deliberation Regarding Delineation of Privileges Tex. Health & Safety Code §161.032			
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XII.	**Reports Requiring Deliberation(s) and/or Possible Action**			Chair
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B.	Possible Deliberation Regarding Board of Managers Meeting Attendance Report	*513*		
XIII.	**Action Items**			Chair
A.	Board May Take Action on Any Agenda Item(s) Above			
XIV.	**Adjourn**			Chair
A.	Closing Remarks			
B.	Call to Adjourn			

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									April 22, 2026
				Medical Products and Services					
M1	Expense	Mod #1 - AngioJet catheters	Boston Scientific Corporation	4/22/2026 -- 4/21/2027	$66,000	$246,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady/Interventional Radiology
M2	Expense	Mod #1 - Extend Agreement and Add Disposables Used with Owned Equipment	CooperSurgical Inc	5/1/2026 -- 4/30/2028	$225,000	$538,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan/Perioperative Services
M3	Expense	Mod #1 - Add Funding for Immunofluorescence Testing Reagents	Global Focus Marketing & Distribution, LTD	4/22/2026 -- 8/31/2027	$254,000	$598,911	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Pathology - Hematology
M4	Expense	Homeless Outreach Medical Services Program (HOMES), Substance Abuse	Homeward Bound, Inc	4/23/2026 -- 9/30/2030	$225,000	$225,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Kyla Rankin/HOMES

M5	Expense	Emprint Ablation System Disposables	Medtronic	4/27/2026 -- 4/26/2029	$270,000	$270,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Main Operating Room
M6	Capital	Endoscopes for the GI Department	Olympus America, Inc.	4/30/2026 – 4/30/2027	$517,578	$517,578	GPO Purchase	Yes	Shika Shakelli/Clinical Engineering
M7	Expense	Mod # 1 Apheresis Kits and Uvadex Prescription	Therakos	2/1/2026 -- 1/31/2027	$285,273	$963,208	Sole Source Modification	Yes	Tanisha Tatum/Apheresis Department
M8	Expense	Mod # 3 Electrophysiology and Cryoablation Products	Medtronic USA, Inc.	4/22/2026-11/14/2026	$501,000	$3,399,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/ Surgical Services Administration
Construction and Facilities									
C1	Expense	Mod #2 - Main Campus Grounds Maintenance	Bare Roots Landscape Design, Inc.	4/23/2026 -- 9/30/2026	$570,000	$4,683,093	Non-Sole Source Modification	Yes	Roderick Stephens/Engineering Services
C2	Expense	Furniture Installation, Purchase, Design, and Monthly Storage	G.L. Seaman and Company	5/1/2026 -- 4/30/2031	$4,000,000	$4,000,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Asma Momin/Parkland Design and Construction
Information Technology									
IT1	Expense	Mod #1 - Warehouse Management System	Tecsys Inc.	5/1/2026 -- 11/30/2028	$718,736	$2,662,686	Non-Sole Source Modification	Yes	Alex Zimmerman/Supply Chain
Hospital Operations									
O1	Expense	Mops and Disposable Towels	Biocycle Services, Inc.	4/25/2026 -- 4/24/2031	$4,800,000	$4,800,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Trelita Perry/Environmental Services
O2	Expense	Mod #1 - Third Party Administrator for Workers' Compensation	Cannon Cochran Management Services, Inc.	4/22/2026 -- 10/31/2026	$135,000	$1,635,424	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Sean Doody/Institutional Risk Management
O3	Expense	Mod # 2 Fleet Management Automotive Service & Repairs	AD AUTO ENTERPRISES, LLC dba DTX AUTOMOTIVE	4/22/2026-6/4/2028	$600,000	$1,085,000	Sole Source Modification	Yes	Melvin Jenkins/Fleet Management

Parkland Health
FY2026 Capital Substitution
For April 2026 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Laboratory Services	$409,975	$409,975	Replacement of Tissue Processors (5)
	Explanation	This request is for the replacement of 5 tissue processors in Anatomic Pathology. These high-capacity automated instruments are used in histology laboratories to prepare human tissue specimens for microscopic examination, automating the critical steps of tissue processing, which includes fixation, dehydration, clearing, and paraffin infiltration. The 11-year-old units to be replaced were originally scheduled to be replaced in FY27 as the units have not yet reached end of support status. However, due to extensive downtime related to sensor errors, delays in processing patient specimens, and repair costs exceeding $100K since April 2025, replacement units are being requested prior to FY27. To mitigate ongoing vendor issues, Parkland intends to transition to a new vendor, requiring all processors to be replaced simultaneously to standardize equipment, support consistent workflows, and reduce operational risk associated with an inconsistent fleet.		
	Driver(s) of Increased Expense:	Extensive downtime due to sensor errors; delays in processing patient specimens; repair costs exceeding $100K since April 2025 (to be minimized once the new units are in place)		
	Description of Item:	Tissue processors (5)		
	Grand Total	**$409,975**	**$409,975**	

Invocation

Consideration and Appropriate Action Regarding Minutes 2026-03-18 Board Bylaws Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Board Bylaws Committee
March 18th, 2026

Minutes of the Board of Managers Bylaws Committee meeting of the Dallas County Hospital District, held Wednesday, March 18th, 2026, scheduled for 2:30 PM in the WISH Building Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 2:30 PM.

Board Member attendees included: Farida Minner, RN, and Yasmin Simon, JD.

Staff Present (via Webex and in-person) included:
Brad Nitschke, Interim EVP Legal Affairs
Fred Cerise, President & Chief Executive Officer
Morgan Simmons, Governance Program Coordinator
Natalie Garza Vasquez, Administrative Resident
Saul Cordero, SVP & Chief Governance & Strategy Officer

Additional Attendees:
N/A

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Discussion and Deliberation Regarding the Dallas County Hospital District Board of Managers Bylaws and Structure of Board Committees including Consideration of the Potential Dissolution of the Board's Facilities Committee and the Reassignment of its Current Responsibilities to the Board's Budget and Finance Committee

The discussion focused on proposed bylaw language related to Section 7.2.4 concerning the Budget and Finance Committee's authority to approve certain contracts. Members clarified that the provision does not grant automatic approval authority but allows the board, through future action, to delegate limited contract

approval authority without amending the bylaws. The committee discussed whether the language should remain for flexibility or be removed to avoid confusion or perceived imbalance among committees. No strong objections were raised to either option. Additional non-material updates included aligning officer titles with current organizational roles and clarifying executive liaison designations. The committee also discussed renaming and expansion of the Budget and Finance Committee to reflect facilities and infrastructure responsibilities while editing the name of the committee to Budget and Finance and Infrastructure Committee.

Vincent requested a motion to approve the Board Bylaws and the revisions discussed regarding the renaming of the Budget & Finance Committee to include infrastructure in the title while taking over reporting responsibilities for facilities updates. Yasmin motioned. Farida seconded. All were in favor of recommending final Board approval.

VI. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 2:49 p.m.

SO RECORDED:

Vincent Hall Chair	Brad Nitschke, JD Secretary

Consideration and Appropriate Action Regarding Minutes 2026-03-24 Budget & Finance Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Budget and Finance
March 24th, 2026

Minutes of the Budget & Finance Committee meeting of the Dallas County Hospital District, held Tuesday, March 24th, 2026, scheduled for 11:30 AM in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, noted that a quorum was present and called the meeting to order at 11:31 a.m. Committee Members present included: Marjorie Petty, JD, and Yasmin Simon, JD.

Board Member attendees (via Webex) included: Miriam Sharma, RN and Vincent Hall.

Staff Present (via Webex and in-person) included:
Anthony Davis, Dir., Financial Operations
Brad Nitschke, Interim Chief Legal Officer
Donna Richardson, Chief Nursing Officer
Edmundo Castaneda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Guy Toliver, Dir Inclusion-Supply Diversity
Joe Chang, Chief Medical Officer
Joe Longo, Chief Information Security Officer
Morgan Simmons, Governance Program Coordinator
Natalie Garza Vasquez, Administrative Resident
Saul Cordero, SVP & Chief Governance & Strategy Officer
Pamela Bryant, SVP & Supply Chain Management
Rick Humphrey, Chief Financial Officer

Other Attendees:
N/A

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After reviewing the agenda, the Chair noted that there was a conflict of interest for Ms. Yasmin Simon pertaining to contract O1 – Phillips Contract.

A. Reports Requiring Deliberation(s) or Approval(s)

A. Consideration and Appropriate Action Regarding Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A for these minutes for more specific details on each contract). Pam Bryant presented each contract based on expense, capital, revenue, and selection method (sole source and non-sole source).

The Committee asked questions and received additional information related to the consideration of contracts over $200,000.

Ramon Miguez motioned to remove contract O1 (Virtual Nursing Sitting – Philips Nor America LLC) for an initial vote.

Ramon Miguez asked for a motion to approve all other contracts over $200,000. Yasmin Simon motioned for approval. Marjorie Petty seconded. The motion carried unanimously.

Ramon asked for a motion to approve contract O1 (excluding Yasmin Simon). Marjorie motion for approval. Vincent Hall seconded.

B. Consideration and Appropriate Action Regarding Capital Substitution

Rick Humphrey presented the capital substitution to maximize the use of patient care areas; this project request will reprogram 8 beds on the Med Secure unit for Behavioral Health. Also, space in this area will be renovated to include a new therapy room, a quiet room, and a consultation room to meet Behavioral Health regulatory requirements. The Med Secure department will be part of the programming for the newly built 9 Gold inpatient units, which will expand capacity from 8 to 16 beds. Once the Med Secure department relocates from the 17th floor to the 9th floor (currently planned for 10/1/26), the current Med Secure beds will be reprogrammed for Behavioral Health, which has different regulations. This change will increase Inpatient Behavioral Health beds from 28 to 36.

Ramon Miguez asked for a motion to approve the capital substitution. Marjorie Petty motioned for approval. Yasmin Simon seconded. The motion carried unanimously.

C. Consideration and Appropriate Action Regarding the Triennial Review of the Board Contract Approval Policy

The committee reviewed the required triennial update of the contract policy, noting that the proposed revisions were minimal and largely housekeeping in nature, as reflected in the redlined document. No substantive policy changes were introduced. The discussion reaffirmed that contracts exceeding $200,000 continue to require board approval, while those below that threshold do not come individually to the board. Members clarified existing reporting mechanisms, including Group Purchasing Organization (GPO) reports and sole-source summaries, which provide aggregate spending information rather than line-by-line contract detail.

Ramon Miguez asked for a motion to approve the contract policy. Marjorie Petty motioned for approval. Yasmin Simon seconded. The motion carried unanimously.

D. Update and Report Parkland Financial Performance Presentation

Rick Humphrey presented the Financial Performance Update for the month of February, Parkland Health recognized a net income of $12.4M which is $0.3M higher than the budgeted net income of $12.1M and $23.8M unfavorable compared to the prior year net income of $36.2M.

Parkland Health's operating margin and operating cash flow margin for the month of February are 0.1% and 2.8%, respectively. The operating margin was on par with the budget of 0.1% and the operating cash flow margin is unfavorable compared to budget of 3.1%. Parkland Health's operating margin is unfavorable compared to prior year operating margin of 8.5% and unfavorable to the operating cash flow margin of 11.6% from the prior year.

Parkland Health's patient cash collections in February were $122.1M which is lower than budget by $1.4M and $10.1M higher than the prior year. Parkland Health's days cash on hand of 255.6 days for the month is an increase of 28.7 days compared to prior month of 226.9 days and compared to the prior year February of 269.5 days, a decrease of 13.9 days.

A. Follow-Up Requests

B. Closing Remarks

C. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 1:04 pm.

SO RECORDED:

Ramon Miguez, PE Committee Chair	Brad Nitshke, JD Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									March 25, 2026
Medical Products and Services									
M1	Capital	OMEGA E-View.AI Radiation Reduction Advanced Enodoscopy System	Omega Medical Imaging	3/25/2026 – 2/12/2027	$990,580	$990,580	Sole Source	Yes	Shika Shakelli/Clinical Engineering
M2	Expense	Neuro Interventional Products	Depuy Synthes Sales, Inc.	12/20/2019 – 7/19/2026	$816,000	$972,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady/Interventional Radiology
M3	Expense	Direct Billing Agreement for Cancer Genetic Testing Services Through Foundation Medicine	Foundation Medicine Inc.	3/26/2026 – 3/25/2031	$1,300,000	$1,300,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton/Tim Lenz/Laboratory Services
Construction and Facilities									
C1	Revenue: Court Approval	Viridian Wellness & Rehabilitation Sublease	Viridian Wellness & Rehabilitation LLC	3/25/2026 – 8/31/2027	$0	$0	Real Estate – Exemption	Yes	Beall Carothers/Planning, Design & Construction
C2	Expense: Court Approval	Mod # 1 First Amendment to Commercial Earnest Money Contract (Unimproved Property)	Wilmer Fulghum 161, L.P.	12/12/2025 - 5/13/2026	($522)	$3,423,293	Sole Source Modification	Yes	Beall Carothers/Planning, Design & Construction
Information Technology									
IT1	Expense	IT Consultants	Revuud Inc	4/1/2026 – 9/30/2026	$291,190	$291,190	Contract Award without Competition (Historical Pricing)	Yes	Brian RamirezDeepti KilaruGreggory ErvinMichele Davis/Information Technology
IT2	Capital and Expense	Pyxis Medication Dispensing and Software	CareFusion Solutions, LLC	3/25/2026 – 3/24/2027	$422,845	$422,845	GPO Purchase (Adequate Competition)	Yes	Carrie Berge/Pharmacy Administration
IT3	Expense	Implement and Support of Velocity Suite and Streaming Pipelines	Infor	1/30/2026 – 1/29/2029	$1,992,444	$2,194,664	Sole Source	Yes	Deborah Johnson/Information Technology
IT4	Expense	Vulnerability as a Service Implementation and Management	Kyndryl, Inc.	4/1/2025 – 3/31/2030	$2,011,856	$125,450,455	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Bruce McDaniels/Information Technology

IT5	Expense	Data Migration Services	Laitek, Inc.	9/26/2025 – 12/31/2027	$2,500,000	$2,500,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Greggory Ervin/Information Technology
IT6	Capital	Mod # 2 Planned Storage Upgrade for End-of-Life Hardware	Kyndryl	4/1/2025 - 3/31/2030	$448,579	$123,887,178	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jeff Maxfield/Information Technology
IT7	Capital	Mod # 3 Handheld Scanners for 8th and 9th Floor Buildout	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$295,979	$8,714,949	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Carlton Brown II / Tom Stanfield/Information Technology
				Hospital Operations					
O1	Expense	Virtual Nurse Sitting	Philips North America LLC	6/2/2026 – 6/1/2031	$8,640,000	$8,640,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Molly Case/Chief Health Officer Admin

Consideration and Appropriate Action Regarding Minutes 2026-03-25 Quality of Care & Patient Safety Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Quality of Care and Patient Safety
March 25th, 2026

Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, March 25th, 2026, scheduled for 10:00 a.m. in the WISH building Executive Conference Room 02-175 at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Byron Cryer, MD, noted that a quorum was physically present and called the meeting to order at 10:00 a.m. Committee members and Farida Minner, RN, Todd Furniss, JD and Eric G Bing, MD, PhD, attended in person.

Board Member attendees included: Marjorie Petty, JD, Ramon Miguez, PE, Yasmin Simon, JD, Vincent Hall, and Miriam Sharma, RN.

Staff Present (via Webex and in-person) included:
Brad Nitschke, Interim EVP Legal Affairs
Carmen Bowling, SVP Nursing
David Alexander, SVP Nursing
Dawn Marchetto, SVP Nursing
Donna Richardson, EVP & Chief Nursing Officer
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & CEO
Gretchen Blake, VP Quality & Clinical Effectiveness
James Griffin, President of the Medical Executive Committee
Judy Herrington, SVP Nursing
Karen Garvey, VP Safety & Clinical Risk Management
Kareem AbdelFattah, VP & ACMO
Kathleen Doherty, VP Nursing Surgical Services
Maggie Palmer, VP/Medical Staff Professional Services (via Webex)
Michael Lane, SVP & Chief Quality and Safety Officer
Morgan Simmons, Governance Program Coordinator
Natalie Garza Vasquez, Administrative Resident
Saul Cordero, SVP & Chief Governance & Strategy Officer
Sobha Fuller, SVP Nursing
Ryan Mauck, MD – Service Chief, Urology; Pres-Elect – Med Staff

Attendees via Webex:
Joseph Schaffer, MD, MBA
Lorraine Bautista, MD MPH
Katherine A. Stumpf, MD
Elaine Duryea, MD
Mandy Transou, MBA, RHIA, CRCR

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Executive Session – Quality & Patient Safety Operations Section

At 10:05 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

Executive Session: Quality & Patient Safety Operations (QSO)
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occupations. Code §160.007

I. Executive Session: Quality & Patient Safety Operations (QSO)

Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occupations. Code §160.007

A. **Update and Report by Chief Quality and Safety Officer**
Includes briefing from Executive Quality Committee (EQC)

B. **Update and Report Regarding Quality-Related Key Performance Indicators (KPIs)**
Reports for quality improvement project(s) throughout the enterprise

1. Department Performance Improvement Committee (PIC)/ Clinical Quality Committee (CQC) Annual Presentation(s)
Annual report from service lines related to quality and safety

   a. Gynecology PIC

   b. Neonatology PIC

   c. Obstetrics PIC

C. **Update and Report Regarding Healthcare Information Management (HIM)**
Annual report on improvement project(s) throughout the enterprise

D. **Possible Deliberation Regarding the Following**

A. Executive Summaries
Overview of QSO departmental reports

B. Clinical Excellence Dashboard Operating Review Update for Hospital and Ambulatory
Monthly update of quality key performance indicators (KPIs) for Inpatient and Ambulatory Care

C. Vizient Quality and Accountability (Q&A) Update
Quality report for national quality and safety KPIs

D. Parkland Nursing Home Administration Quality Report
Biannual report on quality indicators

E. HIM Annual Report Supplemental Information

F. Cause Analysis (CA) Log
List of upcoming cause analysis case reviews

G. Cause Analysis Cumulative Falls Report
Quarterly analysis of patient falls

H. §482.55 Condition of Participation: Emergency Services – Job Codes for Approval

VI. Executive Session: Medical Executive Committee ("MEC")

Ryan Mauck, MD, President of the Medical Executive Committee, discussed the items posted on the agenda starting at 11:11 am.

A. Consideration and Appropriate Action Regarding Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Medical Staff and Non-Physician Clinical Providers to Parkland Health

a. Credentialing Report

VII. Executive Session: Discussion regarding report and/or information provided by the Chief Quality Safety Officer and related items on this agenda.

The Committee conducted a continued discussion with the Chief Quality & Safety Officer, SVP, Michael Lane, without other members of management present.

VIII. Executive Session: Discussion regarding report and/or information provided by the Medical Executive Committee President and related items on this agenda.

The Committee did not conduct a discussion with the Medical Executive Committee President, Dr. Ryan Mauck without other members of management present.

Chair adjourned Executive Session and moved into Open Session at 12:03 pm.

IX. Action Items (Open Session)

A. Consideration and Appropriate Action Regarding: §482.55 Condition of Participation: Emergency Services – Job Codes
B. Consideration and Appropriate Action Regarding MEC Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers
   1. Credentialing Report

Marjorie Petty motioned to approve the Medical Executive Committee Recommendations, Credentialing Report, and the Condition of Participation. Yasmin Simon seconded the motion. The motion passed unanimously.

X. Follow-Up Requests: None

XI. Closing Remarks

XII. Adjourn

With no further business to discuss, Committee Chair Elizabeth Palacios, MD, adjourned the meeting at 12:03 pm.

SO RECORDED:

Byron Cryer, MD	Brad Nitschke, JD
Committee Chair	Secretary

Consideration and Appropriate Action Regarding Minutes 2026-03-25 Board of Managers

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Board
March 25th, 2026

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, March 25th, 2026, scheduled for 12:50 PM (or immediately following the HOMES meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 1:05 PM.

Board Member attendees included: Marjorie Petty, JD, Miriam Sharma, RN, Todd Furniss, JD, Farida Minner, RN, Byron Cryer, MD, Ramon Miguez, PE, Reina Gonzalez, JD (via Webex) Eric G. Bing, PhD, MD, Jeff Tillotson, JD, and Yasmin Simon, JD.

Staff Present (via Webex and in-person) included:

Brad Nitschke, Interim EVP Legal Affairs
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer
Felicia Miller, EVP & Chief Talent Officer
Joseph Chang, SVP & CMO
Jessica Hernandez, SVP & Chief Health Equity Officer
Kareem AbdelFattah, VP & ACMO
Keri Disney-Story, VP/Clinical Finance
Morgan Simmons, Governance Program Manager
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Natalie Garza Vasquez, Administrative Resident
Rick Humphrey, EVP & Chief Financial Officer
Roshan Thayil, Sr. Dir. Compliance
Saul Cordero, SVP & Chief Governance & Strategy Officer

Additional Attendees:
Elias Lopez – Invocation Provider
Socorro Salazar – District 4 Program Manager
Edna Ruano – Public Policy Advisor
Idalia Maria Amaya – Judge Jenkin Office
Ata – Intern in Judge Jenkins Office

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Elias Lopez offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After reviewing the agenda, the Chair noted there was one disclosed conflict of interest by Ms. Yasmin Simon regarding the contracts for this month - specifically contract O1 (Virtual Nurse Sitting – Philips).

I. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2026-02-11 Governance, Compliance and Ethics Committee

B. Consideration and Appropriate Action Regarding Minutes 2026-02-24 Budget & Finance Committee

C. Consideration and Appropriate Action Regarding Minutes 2026-02-25 Quality of Care & Patient Safety Committee

D. Consideration and Appropriate Action Regarding Minutes 2026-02-25 Board of Managers Special Session

E. Consideration and Appropriate Action Regarding Minutes 2026-02-25 Board of Managers

II. Consent Agenda: Contracts

A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

III. Consent Agenda: Capital Substitution(s)

A. Consideration and Appropriate Action Regarding Capital Substitution(s) **(See Attached List of Capital Substitutions)**

IV. Consent Agenda: Policies

B. Consideration and Appropriate Action Regarding Triennial Review of the Board Contract Approval Process Policy

V. Consent Agenda: Other

A. Consideration and Appropriate Action Regarding Amendments to Two Grants from the Office of the Governor and Public Safety Regarding Criminal Justice Programs and General Victim Assistance

B. Consideration and Appropriate Action Regarding an Investment Committee Recommendation for a Committee Member Replacement

C. Consideration and Appropriate Action Regarding Parkland Health and UT Southwestern Master Service Agreement Amendment

D. Consideration and Appropriate Action Regarding Recommendation of Appointment of Brad Nitschke as Chief Legal Officer and General Counsel

VI. Consent Agenda: Medical Executive Committee Items

A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Vincent Hall removed contract O1 (Phillips) from the initial consent approval as it was removed from the Budget & Finance committee agenda the day prior for a potential conflict of interest.

Vincent asked for a motion to approve the consent agenda without contract O1. Ramon Miguez motioned for approval of the consent agenda. Marjorie Petty seconded. The motion carried unanimously.

Vincent asked for a motion to approve contract O1 on the consent agenda (while excluding Ms. Simon from the vote). Ramon Miguez motioned for approval of the contract. Marjorie Petty seconded. The motion carried unanimously.

VII. <u>Reports Requiring Deliberation(s) or Approval(s)</u>

A. <u>CEO Update on System Operations</u>
Dr. Cerise presented an update on capacity expansion and recent highlights, noting significant progress across both inpatient and outpatient initiatives. He reported that the 9th floor inpatient unit is nearing substantial completion, with an anticipated first patient date of June 1 following an operational readiness period. The unit will open with 56 beds, including 16 designated med-secure beds, which will initially be used as medical-surgical capacity. The 8th floor is expected to be substantially completed by July, with patients anticipated by October 1, resulting in a total addition of 112 beds systemwide. Dr. Cerise also provided updates on outpatient growth, including active site work at the Richland Clinic with a projected opening and ribbon-cutting targeted for August 27, and continued progress on the Port Clinic acquisition, which remains under contract with environmental and appraisal reviews completed. In addition, Dr. Cerise highlighted key takeaways from the Teaching Hospitals of Texas meeting hosted at Parkland, including presentations on continuous glucose monitoring in high-risk diabetic patients, which demonstrated

improved glycemic control and wound healing, and maternal health interventions showing reduced anemia, transfusions, and severe preeclampsia. He concluded with insights from KFF polling on AI use in healthcare, emphasizing its growing reliance among low-income and uninsured populations and the importance of maintaining human oversight as patients increasingly use AI as a primary source of health information.

B. Discussion and Possible Action Regarding Recommendation Made by the Board Bylaws Committee at the March 18th, 2026, Meeting

Saul Cordero reported on the bylaw discussion, noting that the Bylaws Committee met and approved proposed amendments, with the primary change being the merger of the Facilities Committee into the Budget and Finance and Infrastructure Committee to reduce duplicative oversight. He explained that General Counsel reviewed the revisions and identified no material issues. Clarification was provided that oversight responsibilities will be further defined as committee charters are revised in the upcoming governance cycle.

Vincent Hall requested a motion to approve the Bylaws and the stated amendments. Yasmin Simon motioned. Byron Cryer seconded. The motion passed unanimously.

Break

VIII. Executive Session

At 1:31 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Discussion Regarding Potential New Service Lines and Property Acquisition *Tex. Gov't Code §551.072, §551.085*

B. Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives Tex. Gov't Code §551.089

C. Discussion Regarding Current and Potential Future Affiliation with Southwestern Medical District Tex. Gov't Code §551.072, §551.085

D. Consultation with Attorney Regarding PCHP Contract with Children's Health System of Texas
Tex. Gov't Code §551.071

E. Consultation with Attorney Regarding Certain Pending Litigation: *Dallas County Hospital District v. BARA, et al; Construction Cleaning, Inc. v. Dallas County Hospital District* Tex. Gov't Code §551.071

F. Consultation with Attorney Regarding Compliance with Board Conflicts of Interest Authorities, Including Updated Management Plans
Tex. Gov't Code §551.071

G. Consultation with Attorney on Risks Identified and Considered by the Governance, Compliance and Ethics Committee in the Quarterly Report on Open Compliance Reviews Covered in their February 11, 2026 meeting
Tex. Gov't Code §551.071

Chair adjourned Executive Session and moved into Open Session at 3:57 PM.

IX. Action Items

A. Board May Take Action on Any Agenda Item(s) Above

Vincent Hall requested a motion as a follow-up from the executive session discussion to authorize settlement of Construction Cleaning, Inc. v. Dallas County Hospital District (agenda item X.F) in exchange for payment of an amount not to exceed $310,000.00 and upon other conditions deemed advisable by the Chief Legal Officer. Ramon Miguez motion for approval. Miriam Sharma seconded. The motion passed unanimously.

X. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 3:57 PM.

SO RECORDED:

Vincent Hall Chair	Brad Nitschke, JD Secretary

Parkland

MINUTES
Dallas County Hospital District Board of Managers

Board
March 25th, 2026

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									March 25, 2026
Medical Products and Services									
M1	Capital	OMEGA E-View.AI Radiation Reduction Advanced Enodoscopy System	Omega Medical Imaging	3/25/2026 – 2/12/2027	$990,580	$990,580	Sole Source	Yes	Shika Shakelli/Clinical Engineering
M2	Expense	Neuro Interventional Products	Depuy Synthes Sales, Inc.	12/20/2019 – 7/19/2026	$816,000	$972,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady/Interventional Radiology
M3	Expense	Direct Billing Agreement for Cancer Genetic Testing Services Through Foundation Medicine	Foundation Medicine Inc.	3/26/2026 – 3/25/2031	$1,300,000	$1,300,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton/Tim Lenz/Laboratory Services
Construction and Facilities									
C1	Revenue: Court Approval	Viridian Wellness & Rehabilitation Sublease	Viridian Wellness & Rehabilitation LLC	3/25/2026 – 8/31/2027	$0	$0	Real Estate – Exemption	Yes	Beall Carothers/Planning, Design & Construction
C2	Expense: Court Approval	Mod # 1 First Amendment to Commercial Earnest Money Contract (Unimproved Property)	Wilmer Fulghum 161, L.P.	12/12/2025 - 5/13/2026	($522)	$3,423,293	Sole Source Modification	Yes	Beall Carothers/Planning, Design & Construction
Information Technology									
IT1	Expense	IT Consultants	Revuud Inc	4/1/2026 – 9/30/2026	$291,190	$291,190	Contract Award without Competition (Historical Pricing)	Yes	Brian RamirezDeepti KilaruGreggory ErvinMichele Davis/Information Technology
IT2	Capital and Expense	Pyxis Medication Dispensing and Software	CareFusion Solutions, LLC	3/25/2026 – 3/24/2027	$422,845	$422,845	GPO Purchase (Adequate Competition)	Yes	Carrie Berge/Pharmacy Administration
IT3	Expense	Implement and Support of Velocity Suite and Streaming Pipelines	Infor	1/30/2026 – 1/29/2029	$1,992,444	$2,194,664	Sole Source	Yes	Deborah Johnson/Information Technology
IT4	Expense	Vulnerability as a Service Implementation and Management	Kyndryl, Inc.	4/1/2025 – 3/31/2030	$2,011,856	$125,450,455	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Bruce McDaniels/Information Technology
IT5	Expense	Data Migration Services	Laitek, Inc.	9/26/2025 – 12/31/2027	$2,500,000	$2,500,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Greggory Ervin/Information Technology
IT6	Capital	Mod # 2 Planned Storage Upgrade for End-of-Life Hardware	Kyndryl	4/1/2025 - 3/31/2030	$448,579	$123,887,178	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jeff Maxfield/Information Technology
IT7	Capital	Mod # 3 Handheld Scanners for 8th and 9th Floor Buildout	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$295,979	$8,714,949	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Carlton Brown II / Tom Stanfield/Information Technology
Hospital Operations									
O1	Expense	Virtual Nurse Sitting	Philips North America LLC	6/2/2026 – 6/1/2031	$8,640,000	$8,640,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Molly Case/Chief Health Officer Admin

Parkland Health
FY2026 Capital Substitution
For March 2026 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	ED/Behavioral Health	$400,000	$400,000	Conversion of Eight Med Secure Beds to Behavioral Health Beds
	Explanation	To maximize the use of patient care areas, this project request will reprogram 8 beds on the Med Secure unit for Behavioral Health. Also, space in this area will be renovated to include a new therapy room, a quiet room, and a consult room to meet Behavioral Health regulatory requirements. The Med Secure department will be part of the programming for the newly built out 9 Gold inpatient unit, which will expand capacity from 8 to 16 beds. Once the Med Secure department relocates from the 17th floor to the 9th floor (currently planned for 10/1/26), the current Med Secure beds will be reprogrammed for Behavioral Health, which has different regulations. This change will increase Inpatient Behavioral Health beds from 28 to 36.		
	Driver(s) of Increased Expense:	September 2025 completion of the strategic facilities plan (SFP) / needs assessment		
	Description of Item:	Conversion of Med Secure beds to Behavioral Health beds; renovation to include a therapy room, a quiet room, and a consult room.		
	Grand Total	**$400,000**	**$400,000**	

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									April 22, 2026
Medical Products and Services									
M1	Expense	Mod #1 - AngioJet catheters	Boston Scientific Corporation	4/22/2026 -- 4/21/2027	$66,000	$246,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady/Interventional Radiology
M2	Expense	Mod #1 - Extend Agreement and Add Disposables Used with Owned Equipment	CooperSurgical Inc	5/1/2026 -- 4/30/2028	$225,000	$538,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan/Perioperative Services
M3	Expense	Mod #1 - Add Funding for Immunofluorescence Testing Reagents	Global Focus Marketing & Distribution, LTD	4/22/2026 -- 8/31/2027	$254,000	$598,911	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Pathology - Hematology
M4	Expense	Homeless Outreach Medical Services Program (HOMES), Substance Abuse	Homeward Bound, Inc	4/23/2026 -- 9/30/2030	$225,000	$225,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Kyla Rankin/HOMES
M5	Expense	Emprint Ablation System Disposables	Medtronic	4/27/2026 -- 4/26/2029	$270,000	$270,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Main Operating Room
M6	Capital	Endoscopes for the GI Department	Olympus America, Inc.	4/30/2026 – 4/30/2027	$517,578	$517,578	GPO Purchase	Yes	Shika Shakelli/Clinical Engineering

M7	Expense	Mod # 1 Apheresis Kits and Uvadex Prescription	Therakos	2/1/2026 -- 1/31/2027	$285,273	$963,208	Sole Source Modification	Yes	Tanisha Tatum/Apheresis Department
M8	Expense	Mod # 3 Electrophysiology and Cryoablation Products	Medtronic USA, Inc.	4/22/2026-11/14/2026	$501,000	$3,399,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/ Surgical Services Administration
Construction and Facilities									
C1	Expense	Mod #2 - Main Campus Grounds Maintenance	Bare Roots Landscape Design, Inc.	4/23/2026 -- 9/30/2026	$570,000	$4,683,093	Non-Sole Source Modification	Yes	Roderick Stephens/Engineering Services
C2	Expense	Furniture Installation, Purchase, Design, and Monthly Storage	G.L. Seaman and Company	5/1/2026 -- 4/30/2031	$4,000,000	$4,000,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Asma Momin/Parkland Design and Construction
Information Technology									
IT1	Expense	Mod #1 - Warehouse Management System	Tecsys Inc.	5/1/2026 -- 11/30/2028	$718,736	$2,662,686	Non-Sole Source Modification	Yes	Alex Zimmerman/Supply Chain
Hospital Operations									
O1	Expense	Mops and Disposable Towels	Biocycle Services, Inc.	4/25/2026 -- 4/24/2031	$4,800,000	$4,800,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Trelita Perry/Environmental Services
O2	Expense	Mod #1 - Third Party Administrator for Workers' Compensation	Cannon Cochran Management Services, Inc.	4/22/2026 -- 10/31/2026	$135,000	$1,635,424	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Sean Doody/Institutional Risk Management

O3	Expense	Mod # 2 Fleet Management Automotive Service & Repairs	AD AUTO ENTERPRISES, LLC dba DTX AUTOMOTIVE	4/22/2026-6/4/2028	$600,000	$1,085,000	Sole Source Modification	Yes	Melvin Jenkins/Fleet Management

Board Approval Request
For Modification to Contract or Funding

BOM Date: April 22, 2026	**Modification:** Mod # 1 AngioJet catheters	
Business Owner: Shawn Grady	**Business Owner Dept:** Interventional Radiology	**Contract Number:** POCP-21245 A1
Vendor/Supplier: Boston Scientific Corporation **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Contract Amount:	$180,000
	Actions Totaling < $100,000 Amount: Amount: Amount:	
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$66,000
Original Start Date: 4/22/2022 **Current Expiration:** 4/21/2027 **Mod Start Date:** 4/22/2026 **Expiration after this Mod:** 4/21/2027	New Contract Amount:	$246,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 AngioJet catheters

VENDOR: Boston Scientific Corporation

COST:	Current Contract Amount:	$180,000
	Modification # 1:	+ $66,000
	Total:	$246,000

Recommendation
Approve this contract modification for AngioJet catheters.

Background
This contract is for AngioJet catheters, which are medical devices used to clear dangerous blood clots in the body's blood vessels. They work by delivering medicine directly into the clot and then using suction to break it up and remove it, helping restore normal blood flow. Additional funds are needed to carry through the existing term. Utilization has increased significantly, driven by a higher volume of vascular cases. This trend is expected to continue as we prepare for an expansion from four operating rooms to six.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price aligns with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
$180,000	$38,500	$27,500	$246,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount. AngioJet catheters are specialized devices designed to work exclusively with the AngioJet Thrombectomy System.

Document Contact/Author:	Starr Craft

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Board Approval Request For Modification to Contract or Funding

BOM Date: April 22, 2026	**Modification:** Mod # 1 Extend Agreement and Add Disposables Used with Owned Equipment	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative Services	**Contract Number:** POCP-24174
Vendor/Supplier: CooperSurgical Inc **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (5/22/2024): OR, if it has not been to the board, Current Contract Amount:	$260,000
	Actions Totaling < $100,000 Amount (8/1/2024):	$53,000
Revenue, Expense, or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$225,000
Original Start Date: 5/31/2024 **Current Expiration:** 4/30/2026 **Mod Start Date:** 5/1/2026 **Expiration after this Mod:** 4/30/2028	New Contract Amount:	$538,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Extend Agreement and Add Disposables Used with Owned Equipment

VENDOR: CooperSurgical Inc

COST:

BOM Approved Contract Total (5/22/2024): OR, if it has not been to the board, Current Contract Amount:	$260,000
Modification:	$53,000
Modification # 1:	+ $225,000
Total:	$538,000

Recommendation
Approve this contract modification to Extend Agreement and Add Disposables Used with Owned Equipment.

Background
This contract is for disposables used with the Parkland-owned RUMI device (Reusable Uterine Manipulating Instrument). The RUMI device is a gynecologic surgical tool used primarily during laparoscopic and robotic pelvic surgeries in the operating room. It helps surgeons move and stabilize the uterus from below so they can operate more safely and effectively through small abdominal incisions.

The additional funding will cover the use of these products through the term extension agreement.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 2% above the median, but consistent with facilities of similar market share. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	Total
$313,000	$46,875	$112,500	$65,625	$538,000

Sole Source Justification

This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources, and compatibility is paramount.

Document Contact/Author:	Andrea Henley

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: April 22, 2026	**Modification:** Mod # 1 Add Funding for Immunofluorescence Testing Reagents	
Business Owner: Tim Lenz	**Business Owner Dept:** Pathology - Hematology	**Contract Number:** POCP-23249
Vendor/Supplier: Global Focus Marketing & Distribution, LTD **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (9/27/2023):	$251,911
	Actions Totaling < $100,000 Amount:	$93,000
Revenue, Expense, or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$254,000
Original Start Date: 9/1/2020 **Current Expiration:** 8/31/2027 **Mod Start Date:** 4/22/2026 **Expiration after this Mod:** 8/31/2027	New Contract Amount:	$598,911

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Add Funding for Immunofluorescence Testing Reagents

VENDOR: Global Focus Marketing & Distribution, LTD

COST:

BOM Approved Contract Total (9/27/2023):	$251,911
Action:	$93,000
Modification # 1:	+ $254,000
Total:	$598,911

Recommendation
Approve this contract modification to Add Funding for Immunofluorescence Testing Reagents.

Background
Global Focus Marketing supplies specialized lab products used for immune system testing. When the contract was extended on 9/1/25, the funding was accidentally set up for only one extra year instead of the intended two. This contract allows Parkland to continue buying the lab supplies needed for immunology testing, which helps doctors understand how a patient's immune system is working. Global Focus Marketing is the only company that offers an FDA-approved test that can identify specific antibodies linked to autoimmune diseases such as Sjögren's syndrome and lupus, making this test critical for accurate diagnosis.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, pricing has remained firm for Parkland during the duration of this contract. Market research conducted through ECRI shows that the Parkland pricing has remained in the lower percentile compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
$251,911	$173,500	$173,500	$598,911

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition. Global Focus Marketing is the only vendor with FDA-approved immunofluorescence ANA Kits that detect a confirmatory SSA/Ro pattern.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: April 22, 2026	**Product or Service:** Homeless Outreach Medical Services Program (HOMES), Substance Abuse (Grant Funded)	
Business Owner: Kyla Rankin	**Business Owner Dept:** HOMES	**Contract Number:** POCS-25290
Vendor/Supplier/Contractor: Homeward Bound, Inc	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense- GRANT

	Contract Dates	Contract Price
Base Term:	4/23/2026 – 9/30/2028	$135,000
Out Years:	2 Year(s)	+$90,000
Total:	4/23/2026 – 9/30/2030	$225,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): James Perez VP Clinic Operations

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Homeless Outreach Medical Services Program (HOMES), Substance Abuse

VENDOR: Homeward Bound, Inc

COST:		
	Base Term:	$135,000
	Out Years:	+ $90,000
	Total:	$225,000

Recommendation
Approve this contract for Homeless Outreach Medical Services Program (HOMES), Substance Abuse.

Background

This contract is for Homeward Bound, which will offer supportive care and treatment for patients, including residential treatment for Substance Use Disorder (SUD). These services will support individuals struggling with alcohol, drugs, or other substance dependencies in a safe and structured living environment.

Homeward Bound will also provide any additional care the patient may need—such as medical, behavioral health, psychiatric, or social support services—to help promote recovery. All services will be based on each patient's individual assessment and treatment needs.

This funding is provided by a grant.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Homeward Bound	This supplier can meet all the program's needs and provides more competitive pricing than other bidders.	N/A	2	$120.72
Vendor B		The vendor recently changed management, and its communication has not met expectations.	1	$239.00

Financial Forecast

Base Term	FY2026	FY2027	FY2028	FY2029	FY2030	Totals
Expenses / Consumables	$45,000	$45,000	$45,000			$135,000
Out Years	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**Totals**
Expenses / Consumables				$45,000	$45,000	$90,000
Grand Totals	$45,000	$45,000	$45,000	$45,000	$45,000	**$**225,000

Document Contact/Author:	Latarsha Hawkins

Parkland

Board Approval Request
For Contracts Over $200,000

BOM Date: April 22, 2026	**Product or Service:** Emprint Ablation System Disposables	
Business Owner: David Alexander	**Business Owner Dept:** Main Operating Room	**Contract Number:** POCP-26170
Vendor/Supplier/Contractor: Medtronic	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	4/27/2026 – 4/26/2029	$270,000
Out Years:	0 Year(s)	+0
Total:	4/27/2026 – 4/26/2029	$270,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder?

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Emprint Ablation System Disposables

VENDOR: Medtronic

COST:		
	Base Term:	$270,000
	Out Years:	+ 0
	Total:	$270,000

Recommendation
Approve this contract for Emprint Ablation System Disposables.

Background
This contract is for Emprint Ablation System Disposables, ablation procedures eliminate abnormal tissue. These disposables are required in the main operating room for use with the Emprint Ablation System, an advanced microwave ablation platform used for percutaneous, laparoscopic, and intraoperative soft-tissue ablation.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. ECRI market research shows that the Parkland price is average as compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026	FY2027	FY2028	FY2029	Totals
Expenses / Consumables	$60,000	$90,000	$90,000	$30,000	$270,000
Total	$60,000	$90,000	$90,000	$90,000	$270,000

Sole Source Justification
This contract is for a good with only one acceptable source. The products are additions to an existing system with no substitute components, and this is paramount.

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: April 22, 2026	**Product or Service:** Endoscopes for the GI Department	
Business Owner: Shika Shakelli	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-26218
Vendor/Supplier/Contractor: Olympus America, Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	4/30/2026 – 4/30/2027	$517,578
Out Years:	0 Year(s)	+$0
Total:	4/30/2026 – 4/30/2027	$517,578

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Endoscopes for the GI Department

VENDOR: Olympus America, Inc.

COST:		
	Base Term:	$517,578
	Out Years:	+ $0
	Total:	$517,578

Recommendation

Approve this contract for Endoscopes for the GI Department.

Background

This contract is for the purchase of new endoscopes (three ultrasound gastroscopes, three therapeutic bronchoscopes, and three pediatric colonoscopes) as replacements for existing endoscopes that have reached the end of their useful life. These devices have been maintained and optimized through their eight-year useful lifecycle; however, replacement is now required to ensure continued safe and effective clinical use, maintain serviceability, and support ongoing maintenance requirements. The department has standardized on using Olympus scopes. This purchase is for the GI Department.

Fair and Reasonable Price Determination

The GPO contract and pricing were obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland's price is comparable to other hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026
Equipment / Licenses	$517,578

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: April 22, 2026	**Modification:** Mod # 1 Apheresis Kits and Uvadex Prescription	
Business Owner: Tanisha Tatum	**Business Owner Dept:** Apheresis Department	**Contract Number:** POCP-24716 A2
Vendor/Supplier: Therakos **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (Includes Ratification 4/22/2026): Actions Totaling < $100,000	$570,958 $106,977 $285,273
Revenue, Expense, or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification #1: Modification # 1 Amount:	Mod #1 $106,977 Mod #2 $285,273 $XX
Original Start Date: 9/28/2024 **Current Expiration:** 1/31/2026 **Mod Start Date:** 2/1/2026 **Expiration after this Mod:** 1/31/2027	New Contract Amount:	$963,208

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Judy Herrington, Senior Vice President, Nursing

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Apheresis Kits and Uvadex Prescription

VENDOR: Therakos

COST:

BOM Approved Contract Total (Includes Ratification 4/22/2026):	$570,958
Modification # 1:	$106,977
Modification # 1:	$285,273
	+
Total:	$963,208

Recommendation

Approve this contract modification to Apheresis Kits and Uvadex Prescription.

Background

This contract is for apheresis kits and Uvadex prescription medication. Uvadex is used to treat cutaneous T-cell lymphoma, a type of cancer. Apheresis kits are used to separate blood into its components, removing or replacing certain components. District's Pharmacy Department uses the medication, and District's Apheresis Department uses the kits.

Fair and Reasonable Price Determination

The apheresis kit price was benchmarked using ECRI and found to be 4.5% above average; however, our purchasing volume does not qualify for a discount. The Uvadex price is inelastic, and every purchaser pays the same price.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
$570,958	$285,273	$106,977	$963,208

Sole Source Justification

This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources, and compatibility is paramount.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request
For Modification to Contract or Funding

BOM Date: April 22, 2026	**Modification:** Mod # 3 Electrophysiology and Cryoablation Products	
Business Owner: David Alexander	**Business Owner Dept:** Surgical Services Administration	**Contract Number:** POCP-18029 A7
Vendor/Supplier: Medtronic USA, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (5/21/25): Actions Totaling < $100,000 Amount (4/10/26): Amount: Amount:	$2,799,000 $99,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount (10/30/24): Modification # 2 Amount (5/21/25): Modification # 3 Amount:	 $399,000 $900,000 $501,000
Original Start Date: 8/14/2021 **Current Expiration:** 11/14/2026 **Mod Start Date:** 4/22/2026 **Expiration after this Mod:** 11/14/2026	New Contract Amount:	$3,399,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 3 Electrophysiology and Cryoablation Products

VENDOR: Medtronic USA, Inc.

COST:

BOM Approved Contract Total (5/21/25):	$2,799,000
Action:	$99,000
Modification # 3:	+ $501,000
Total:	$3,399,000

Recommendation
Approve this contract modification to Electrophysiology and Cryoablation Products.

Background
This contract is to purchase products used to treat abnormal heart rhythms for the Cardiac lab. Cryoablation is a minimally invasive procedure that uses extreme cold to destroy abnormal tissue or cells which cause irregular heart rhythms, such as atrial fibrillation (AFib). There has been an increase in patients with AFib since the contract's inception. This funding will cover the remainder of the contract term.

Fair and Reasonable Price Determination
Although the items being purchased are a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is average as compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
$2,799,000	$393,578	$206,422	$3,399,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: April 22, 2026	**Modification:** Mod # 2 Main Campus Grounds Maintenance Extension	
Business Owner: Roderick Stephens	**Business Owner Dept:** Engineering Services	**Contract Number:** PONCS-19029 A9
Vendor/Supplier: Bare Roots Landscape Design, Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (7/26/2022)	$4,021,437
	Actions Totaling < $100,000 Amount:	$91,656
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	$570,000
Original Start Date: 3/15/2021 **Current Expiration:** 6/13/2026 **Mod Start Date:** 4/23/2026 **Expiration after this Mod:** 9/30/2026	New Contract Amount:	$4,683,093

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Lance Mendiola, Vice President of Construction, Facilities, Real Estate, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 2 Main Campus Grounds Maintenance

VENDOR: Bare Roots Landscape Design, Inc.

COST:

BOM Approved Contract Total (7/26/2022)	$4,021,437
Action: Modification # 2:	$91,656
	+ $570,000
Total:	$4,683,093

Recommendation

Approve this contract modification to Main Campus Grounds Maintenance.

Background

This contract provides landscaping and grounds maintenance service for the main campus. In addition to scheduled mowing, edging, and fertilizer and pesticide applications, contractor maintains irrigation systems, trims trees, and provides inclement-weather services.

Additional funds are needed to cover unanticipated expenditures resulting from inclement weather events and to extend the monthly service until a new solicitation can be processed.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition. Bare Roots Landscape Design was the highest technically rated and lowest cost of the seven proposals originally received.

Financial Forecast

Current Contract Amount	FY2026	Total
$4,021,437	$570,000	$4,683,093

Document Contact/Author:	Steve Adrian

Board Approval Request For Contracts Over $200,000

BOM Date: April 22, 2026	**Product or Service:** Furniture Installation, Purchase, Design, and Monthly Storage	
Business Owner: Asma Momin	**Business Owner Dept:** Parkland Design and Construction	**Contract Number:** PONCS-26323
Vendor/Supplier/Contractor: G.L. Seaman and Company	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Published Catalog Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	5/1/2026 – 4/30/2029	$2,866,669
Out Years:	2 Year(s)	+$1,133,331
Total:	5/1/2026 – 4/30/2031	$4,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Furniture Installation, Purchase, Design, and Monthly Storage

VENDOR: G.L. Seaman and Company

COST:		
	Base Term:	$2,866,669
	Out Years:	+ $1,133,331
	Total:	$4,000,000

Recommendation
Approve this contract for Furniture Installation, Purchase, Design, and Monthly Storage.

Background
This contract is for the procurement of services required to design, purchase, and install MillerKnoll furniture currently used throughout Parkland. MillerKnoll is a standard furniture line for Parkland facilities, and its products can only be purchased through certified MillerKnoll dealers in order to preserve product warranties. Within the DFW area, there are currently only two certified dealers. Parkland already holds a contract with one dealer; establishing this contract will provide an additional approved vendor, increasing procurement flexibility, and reducing reliance on a single source. The furniture acquired under this contract will support both clinical and non-clinical operations, including patient care areas, and administrative offices**.**

Fair and Reasonable Price Determination
Although this service is being procured on a sole-source basis for the reasons outlined in the justification, the District took appropriate steps to ensure that the proposed pricing is fair and reasonable. The vendor's pricing was reviewed and compared against rates in existing, comparable contracts involving similar furniture, design, installation, and storage services. Additionally, the District conducted direct negotiations with the vendor to validate, where possible, and reduce applicable fees. Based on these comparisons and negotiation efforts, the final proposed pricing aligns with current market benchmarks and comparable contract rates and is therefore determined to be fair and reasonable.

Financial Forecast

Base Term	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables	466,669	800,000	800,000	800,000			2,866,669
Out Years	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables					800,000	333,331	1,133,331
Grand Totals	**466,669**	**800,000**	**800,000**	**800,000**	**800,000**	**333,331**	**4,000,000**

Sole Source Justification
This contract is for a good or service for which there are only two acceptable sources. The product or service has no other competition**.** Per the manufacturer's guidelines, only an authorized MillerKnoll dealer can purchase MillerKnoll furniture that is standard at Parkland. In the Dallas market, there are only two authorized dealers, WRG and GL Seaman. We already have a contract with WRG and would like to add GL Seaman. There are no other dealers from whom we can buy the Parkland Standard workplace furniture**.**

Document Contact/Author:	Kimberly Bell

Board Approval Request For Modification to Contract or Funding

BOM Date: April 22, 2026	**Modification:** Mod # 1 Warehouse Management System	
Business Owner: Alex Zimmerman	**Business Owner Dept:** Supply Chain	**Contract Number:** PONCS-23343_A1
Vendor/Supplier: Tecsys Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (Date): OR, if it has not been to the board, Current Contract Amount:	$1,943,950
	Actions Totaling < $100,000 Amount: Amount: Amount:	
Revenue, Expense, or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$718,736
Original Start Date: 12/1/2023 **Current Expiration:** 11/30/2026 **Mod Start Date:** 5/1/2026 **Expiration after this Mod:** 11/30/2028	New Contract Amount:	$2,662,686

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Pam Bryant, Senior Vice President, Chief Supply Chain Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Warehouse Management System

VENDOR: Tecsys Inc.

COST:

BOM Approved Contract Total (Date): OR, if it has not been to the board, Current Contract Amount:	$1,943,950
Action:	
Action:	
Action:	
Modification # 1:	+ $718,736
Total:	$2,662,686

Recommendation
Approve this contract modification to Warehouse Management System.

Background
This contract modification is to add a Warehouse Management System (WMS) delivered as a SaaS solution is critical to strengthening the District's supply chain inventory control operations. It provides real-time visibility, improves inventory accuracy, streamlines replenishment, and supports standardized workflows across all the District's inventory locations, including the District's distribution center as the central point of distribution. Implementing this WMS is especially important given the District's reliance on its current Point-of-Use (POU) system, which manages item distribution at the department level.

The same vendor delivers the WMS and POU systems, which are designed to work together seamlessly. This alignment makes both systems priority platforms within the District's supply chain technology stack, ensuring full compatibility, streamlining data integration, reducing implementation risk, avoiding additional IT code/script costs, and providing a unified approach to inventory and supply chain management.

The total cost includes the base subscription plus two optional one-year renewal periods: Renewal Option 1 at $271,833 and Renewal Option 2 at $279,988. These renewal fees represent the annual subscription costs should the District choose to extend the agreement for each additional year. These term dates will be coterminous with the current Point-of-Use (POU) system.

Fair and Reasonable Price Determination
Market research conducted through ECRI shows that Parkland's price is XXX compared to other hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Another proposal from a different vendor quoted $1.95M for software implementation.

By integrating the warehouse management system into the existing inventory control platform, the District saves about $250,000 in costs compared to purchasing a separate solution. These savings come from negotiated discounts, potential credits, and employee hours already spent on the current project, which will be applied to the next implementation phase. This approach leverages current infrastructure, reduces implementation and licensing costs, and avoids duplicative system expenses.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	FY2029	Total

$1,943,950	$69,548	$210,631	$275,231	$163,326	$2,662,686

Document Contact/Author:	Terence Durham

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: April 22, 2026	**Product or Service:** Mops and Disposable Towels	
Business Owner: Trelita Perry	**Business Owner Dept:** Environmental Services	**Contract Number:** PONCP-26252
Vendor/Supplier/Contractor: Biocycle Services, Inc.	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense, or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	4/25/2026 – 4/24/2029	$2,880,000
Out Years:	2 Year(s)	+$1,920,000
Total:	4/25/2026 – 4/24/3031	$4,800,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Eric Walker, Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mops and Disposable Towels

VENDOR: Biocycle Services, Inc.

COST:		
	Base Term:	$2,880,000
	Out Years:	+ $1,920,000
	Total:	$4,800,000

Recommendation
Approve this contract for Mops and Disposable Towels.

Background
This contract is for an IFB solicitation released by Parkland to procure mops and disposable microfiber towels for the Environmental Services department. Environmental Services at Parkland relies on specialized supplies such as microfiber cloths, disposable mops, and disposable towels because these tools are essential for preventing cross-contamination and reducing the spread of harmful pathogens in a high-risk healthcare environment.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Financial Forecast

Base Term	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables	$560,000	$960,000	$960,000	$400,000			$2,880,000
Out Years	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables				$560,000	$960,000	$400,000	$1,920,000
Grand Totals	**$560,000**	**$960,000**	**$960,000**	**$960,000**	**$960,000**	**$400,000**	**$4,800,000**

Document Contact/Author:	Michelle Duffey

Board Approval Request For Modification to Contract or Funding

BOM Date: April 22, 2026	**Modification:** Mod # 1 Third Party Administrator for Workers' Compensation	
Business Owner: Sean Doody	**Business Owner Dept:** Institutional Risk Management	**Contract Number:** PONCS-19623 A9
Vendor/Supplier: Cannon Cochran Management Services, Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (7/27/2021): Actions Totaling < $100,000 Amount (8/7/2025): Amount:	$1,425,424 $75,000 $0
Revenue, Expense, or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total # 1	$135,000
Original Start Date: 8/1/2021 **Current Expiration:** 10/31/2026 **Mod Start Date:** 4/22/2026 **Expiration after this Mod:** 10/31/2026	New Contract Amount:	$1,635,424

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Jared Ginter, Vice President, Institutional Risk Management

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: #1 Third Party Administrator for Workers' Compensation

VENDOR: Cannon Cochran Management Services, Inc.

COST:

BOM Approved Contract Total (7/27/2021):	$1,425,424
Action:	$75,000
Action:	$0
Modification to Add Funds: # 1	+ $135,000
Total:	$1,635,424

Recommendation

Approve this Modification No. 1 to add funds for Third Party Administrator for Workers' Compensation.

Background

This contract is for Third Party Administrator services for Workers' Compensation. The Third-Party Administrator serves as a strategic business partner to align with Parkland's workers' compensation claims, safety, and cost-reduction initiatives. The Third-Party Administrator manages injured employee claims from initial report through resolution, ensures Parkland follows all state workers' compensation laws, coordinates medical care and return-to-work efforts. In addition, the Third-Party Administrator manages payments for medical bills and wage replacement, oversees litigation when claims are disputed, and provides reporting so Parkland can see costs, trends, and risks.

On 8/7/2025, $75,000 was added to the contract. Funds are now being requested for compensation of services through the contract expiration on 10/31/2026. Parkland pays a per claim fee, and workforce growth since contract inception has resulted in a higher volume of claims for Third-Party Administrator to administer. There is no change to the contract relative to this funds request. A new solicitation will be released this year.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition. Pricing remains unchanged for this contract action.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	Total
$1,425,424	$75,000	$123,750	$11,250	$1,635,424

Document Contact/Author:	Tracy Hayford

Board Approval Request For Modification to Contract or Funding

BOM Date: April 22, 2026	**Modification:** Mod # 2 Fleet Management Automotive Service & Repairs	
Business Owner: Melvin Jenkins	**Business Owner Dept:** Fleet Management	**Contract Number:** PONCS-25341_A4
Vendor/Supplier: **AD AUTO ENTERPRISES, LLC dba DTX AUTOMOTIVE**	BOM Approved Contract Total (Date):OR, if has not been to the board, Current Contract Amount:	10/25/2026 $485,000
Basis of Original Contract Award Sole Source **Basis of this Modification** Sole Source Modification	Actions Totaling < $100,000 Amount: Amount: Amount:	$95,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	$600,000
Original Start Date: 6/5/2025 **Current Expiration:** 6/4/2028 **Mod Start Date:** 4/22/2026 **Expiration after this Mod:** 6/4/2028	New Contract Amount:	$1,085,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year.
FTE Impact:	Additional years costs will be budgeted in the appropriate fiscal year budgets. None

Submitted By (Division VP): Pam Bryant, Senior Vice President, Chief Supply Chain Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 2 Fleet Management Automotive Service & Repairs

VENDOR: AD AUTO ENTERPRISES, LLC dba DTX AUTOMOTIVE

COST:

BOM Approved Contract Total (Date):OR, if has not been to the board, Current Contract Amount:	$485,000
Action:	$95,000
Action:	
Action:	
Modification # 2:	+ $600,000
Total:	$1,085,000

Recommendation

Approve this contract modification to Fleet Management Automotive Service & Repairs.

Background

This contract covers automotive repair services for Parkland's fleet management program of 97 vehicles. Parkland experienced an unexpected surge in the number of vehicles requiring repairs. Parkland incurred substantial vehicle repair costs which depleted available funds earlier than projected within the contract period.

Fair and Reasonable Price Determination

The pricing proposed by the selected vendor has been evaluated and determined to be fair and reasonable based on a comparison with prior vendor pricing for similar services. Specifically, the current pricing aligns with or improves upon historical rates paid for comparable services.

The District's monthly spend, which had been trending around $80K per month, has now increased to approximately $100K per month. We will include an additional $600K for the remainder of FY26, while we prepared to go out for bid in FY27.

Financial Forecast

Current Contract Amount	FY2026	Total
$485,000	$600,000	$1,085,000

Contract Award without Competition Justification

This contract was awarded for an emergency that created a serious threat to the functioning of the District's operations. Previous awarded vendor provided unsatisfactory automotive repair services which prolonged repair timelines and substandard service quality. The substandard service resulted in extended vehicle downtime, disruption and serious threat to the functioning of Parkland's operations including Mobile Medical HOMES program, Parkland Police Department, Corporate Fleet, Engineering, Material Services, Jail Health, Linen Services, Environmental Services, WISH, PDC, WISH, Youth & Family, Family Place, and HIM,

Document Contact/Author:	Terence Durham

CONTRACT RESOLUTION
Board of Managers
April 22, 2026

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Mod #1 - AngioJet catheters	Boston Scientific Corporation	4/22/2026 -- 4/21/2027	$246,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #1 - Extend Agreement and Add Disposables Used with Owned Equipment	CooperSurgical Inc	5/1/2026 -- 4/30/2028	$538,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #1 - Add Funding for Immunofluorescence Testing Reagents	Global Focus Marketing & Distributio	4/22/2026 -- 8/31/2027	$598,911	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Homeless Outreach Medical Services Program (HOMES), Substance Abuse	Homeward Bound, Inc	4/23/2026 -- 9/30/2030	$225,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Emprint Ablation System Disposables	Medtronic	4/27/2026 -- 4/26/2029	$270,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Endoscopes for the GI Department	Olympus America, Inc.	4/30/2026 – 4/30/2027	$517,578	Yes
			Expense	Mod # 1 Apheresis Kits and Uvadex Prescription	Therakos	2/1/2026 -- 1/31/2027	$963,208	Yes
			Expense	Mod # 3 Electrophysiology and Cryoablation Products	Medtronic USA, Inc.	4/22/2026-11/14/2026	$3,399,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #2 - Main Campus Grounds Maintenance	Bare Roots Landscape Design, Inc.	4/23/2026 -- 9/30/2026	$4,683,093	Yes
			Expense	Furniture Installation, Purchase, Design, and Monthly Storage	G.L. Seaman and Company	5/1/2026 -- 4/30/2031	$4,000,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #1 - Warehouse Management System	Tecsys Inc.	5/1/2026 -- 11/30/2028	$2,662,686	Yes
			Expense	Mops and Disposable Towels	Biocycle Services, Inc.	4/25/2026 -- 4/24/2031	$4,800,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #1 - Third Party Administrator for Workers' Compensation	Cannon Cochran Management Servi	4/22/2026 -- 10/31/2026	$1,635,424	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 2 Fleet Management Automotive Service & Repairs	AD AUTO ENTERPRISES, LLC dba	4/22/2026-6/4/2028	$1,085,000	Yes

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 22nd of April 2026.

_____
Vincent Hall
Chair

_____
Brad Nitschke, JD
Assistant Secretary

Vincent Hall, Chair	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Miriam Sharma, RN	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____
Jeff Tillotson, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Capital Substitution(s)

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $409,975 for FY25 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2026.

_____ Vincent Hall
Chair

_____ Brad Nitschke, JD
Assistant Secretary

Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Miriam Sharma, RN	Yes_____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes_____	No _____	Abstain _____	Absent _____
Jeff Tillotson, JD	Yes_____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding the Revised 2026 Audit Plan

Parkland

INTERNAL AUDIT
Revised FY2026 Audit Plan

April 15, 2026 Audit Committee

Presented by: Amy LaBarge, MBA, CPA, CIA
Senior Vice President and Chief Audit Executive

An audit plan revision is required in response to:

- audit staffing (30% vacancy, training new employees)
- changes in the Parkland environment (leadership changes, project timelines, etc.)
- recommended periodic re-assessment (Forvis recommendation and IIA Standards)
- shift to more consultant/advisory work from 23% budgeted to 40%+ (Forvis recommendation)

2026 Audit Topics

- DNR & Advance Directives
- Moonlighters
- Nutrition Services
- Follow-Up
- Lab
- Management/Board Requests:
  - Observation Admits
  - 2 Privileged reviews
  - Contract Labor re-audit
  - Assurance Alignment
- Parkland Community Health Plan (PCHP)
  - Appointment Availability
  - Special Health Needs
  - Encounter Reporting
- Pharmacy
- UTSW – Claims
- Grants
- Spiritual Care
- Patient Financial Assistance
- Slicer/Dicer/Cogito Reporting Accuracy
- Epic – Behavioral or Correctional
- HIPAA Privacy
- AI Governance
- Assets
- Telecommunications
- UTSW - Forvis Documentation F/U
- Outsourced Contract
- ERM
- External Audit Assistance
- Physical Inventory
- Quality Assurance Review

Complete

In Progress

Consider Removal

Consideration and Appropriate Action Regarding Forvis Audit Contract Per the Audit Committee's Recommendation

The Vice Chairwoman, Yasmin Simon, requested a motion to recommend a one year renewal of the FORVIS contract, with direction that staff issue a request for qualifications (RFQ) for audit services for future consideration. Ramon Miguez motioned. Farida Minner seconded, The motion passed unanimously.

Discussion Regarding Updates to the Board Bylaws Related to the Budget, Finance & Infrastructure Committee Name

from Budget and Finance and Infrastructure to Budget, Finance & Infrastructure Committee

BYLAWS

OF THE

BOARD OF MANAGERS OF THE

DALLAS COUNTY HOSPITAL DISTRICT

Initial Board Approval: April 28, 2001
Revised: March 27, 2007
October 23, 2007
January 22, 2008
March 25, 2008
July 28, 2009
September 22, 2009
June 28, 2011
April 24, 2012
August 28, 2013
July 29, 2014
January 13, 2016
August 24, 2016
November 18, 2020
October 27, 2021
June 29, 2022
December 14, 2022
March 25, 2026
April 2026

PREAMBLE

The Dallas County Hospital District (hereinafter referred to as the "Hospital District") is established and operated pursuant to Chapter 281, Texas Health & Safety Code), and the Hospital District is governed by such statute and other applicable laws of the State of Texas. The provisions of the governing laws, therefore, are included in these Bylaws only to the extent necessary for clarification. In order to provide for the orderly implementation of the statutes of authorization, the Board of Managers (therein and hereinafter referred to as the "Board") adopts the following Bylaws.

ARTICLE I.

VISION

We will advance Health Equity through excellence as a Public Health System.

ARTICLE II.

MISSION

Advance Wellness | Relieve Suffering | Develop and Educate

ARTICLE III.

VALUES

Serving as our cultural cornerstone, Parkland's values are those inherent principles that guide our organization and are reflected in our employees' actions.

Parkland's values are:

I CARE

Integrity
I will be honest, trustworthy, authentic, humble and transparent.

Compassion and Collaboration
I will provide service in a spirit of empathy, concern, and love. I will work together with others to deliver excellent care for our community.

Accountability
I will hold myself and others responsible for high standards of excellence, stewardship, and will welcome feedback.

Respect
I will value the unique and diverse experiences of others and treat everyone with kindness and humility.

Equity
I will value the diversity of patients and colleagues and strive to promote everyone's health, dignity, and voice.

ARTICLE IV.

DUTIES OF THE BOARD

4.1 As the governing body of the Hospital District, the Board has fiduciary and statutory duties to ensure that the Hospital District is administered and operated effectively and that it fulfills its statutory mission as a public safety net health system and an academic medical center. The Board is ultimately responsible for the access to, and quality of, care provided by the Hospital District and for the safety of its patients. Subject to any express statutory or regulatory provisions or restrictions, and as more fully described in these Bylaws, the Board's oversight shall include but not be limited to the following areas: the hiring, evaluation, and termination of certain executives who are dual reports to the Board and the CEO as set forth below; budget development and post-approval implementation; public communications; external affairs; community and government relations; provider credentialing and privileging; medical staff affairs; executive compensation; adoption and adherence to financial policies and reporting; human resources policies; legal and regulatory compliance; and strategic planning. The Board shall have the sole authority to hire, evaluate, and terminate the Chief Executive Officer ("CEO"). The Chief Audit Officer and the Chief Legal Officer and General Counsel ("General Counsel") shall have dual reporting responsibility to the CEO and the Board. Therefore, a simple majority of a quorum of the Board attending the meeting plus the CEO are required for the hiring and termination of the Chief Audit Officer and the General Counsel. The CEO shall conduct the evaluations of the Chief Audit Officer and the General Counsel, in consultation with the Board. The Board is also responsible for the orientation, development and education of Board members and for evaluating the Board's overall performance.

4.2 Every five (5) years, the Board will retain an independent board governance expert to review and evaluate the Board's governance practices considering industry best practices. The expert will make recommendations to the Board regarding best practices and the actions the Board should consider taking to enhance its governance practice.

ARTICLE V.

MEMBERSHIP OF THE BOARD

5.1 The Board shall consist of eleven members, who serve without compensation and through appointment by the Commissioners Court. Members serve a term of three years and can serve up to two consecutive terms. The Commissioners Court fills the remainder of any unexpired term. Board members may serve until a successor is appointed and qualified.

ARTICLE VI.

OFFICERS OF THE HOSPITAL DISTRICT

6.1 Election of Officers. At its annual meeting every two years, the Board shall elect a Chair, Vice Chair, and Secretary. The Board Officers shall serve a two-year term and may serve up to two consecutive terms in any office. The Board Officers shall be eligible for reelection after expiration of a two-year term following their service as an officer. Board Officer nominees are preferred to have one year of service on the Board and must be on an unexpired term or eligible for reappointment. The General Counsel of the Hospital District shall serve as Assistant Secretary. The Board may from time to time establish procedures for the nomination and election of Board officers.

6.2 Vacancies. A vacancy in any office shall be filled by the Board of Managers by election at any regular or special meeting. The vacancy shall be filled for the remainder of the current term.

6.3 Duties of Chair

6.3.1 The Chair shall preside at all meetings of the Board.

6.3.2 The Chair shall appoint the members of all standing committees and designate their Chair. The Chair shall appoint all special committees and shall fill all committee vacancies that may arise therein.

6.3.3 With regard to Board committees on which the Chair is not a standing committee member, the Chair shall be an ex-officio member, without vote, provided, however, that the Chair may be appointed as a temporary member to such committee under Article VII, Section 7.9.2 with the right to vote, if necessary, to constitute a quorum.

6.3.4 The Chair may, at the Chair's discretion unless otherwise instructed by the Board, refer matters coming before the Board to the proper committee of said Board for consideration, recommendation, or action if authorized to take such action by these Bylaws or the Board.

6.3.5 The Chair or the Chair's designee shall execute all Board correspondence on behalf of the Board.

6.3.6 The Chair or the Chair's designee shall cause a certified agenda, minutes, or other appropriate record to be prepared for any open or closed meeting at which the Secretary or Assistant Secretary is not present.

6.4 Duties of the Vice Chair. The Vice Chair shall perform the duties of the Chair in the Chair's absence or in the event of the Chair's resignation, death, disability or inability to serve pending selection of the Chair's successor at either a regular or special meeting of the Board to be held as soon as reasonably practical.

6.5 Duties of the Secretary

6.5.1 The Secretary shall be a member of the Board or the Hospital District's administrator/CEO. The Secretary shall keep suitable records of all proceedings of each meeting of the Board and its committees. Such records shall be read and signed after each meeting by the Chair or the member presiding and attested to by the Secretary.

6.5.2 In addition to the duties herein before described, the Secretary assisted by the Chief Governance Officer shall notify the members of the Board of all regular and special meetings of the Board and its committees in the following fashion:

(a) For all regular meetings, the Secretary shall notify all members in writing or electronically at least 72 hours in advance of such meetings.

(b) In the event of special meetings of the Board or a Committee, the Secretary shall notify each Board member via telephone or by other appropriate immediate means. If the Secretary cannot reach a Board member via telephone, the Secretary shall notify such Board member of the date, time and specific purpose of such special meeting via wire, facsimile, or electronic mail sent to the Board member's home or office setting.

(c) The Secretary shall comply with the requirements of the Texas Open Meetings Act and applicable laws concerning Medical Peer Review with respect to all notices of Board and committee meetings.

(d) The Secretary shall record all votes by Board members by name, except when all members are present and the vote is unanimous, or by other means that clearly record how each Board member voted.

6.6 Duties of the Assistant Secretary

6.6.1 The General Counsel shall serve as the Assistant Secretary and, in the absence or at the request of the Secretary, may perform any act required of the Secretary by the Bylaws.

6.6.2 In the event there is a requirement or request that the Chief Executive Officer's signature or office be verified or certified, such verification or certification shall be performed by the Assistant Secretary. If the Assistant Secretary is unable to verify or certify the signature of the office of the CEO then the Chair of the Board or the Vice Chair of the Board is authorized to perform either of such functions.

ARTICLE VII.

COMMITTEES OF THE BOARD

The Committees of the Board shall be standing or special. The Standing Committees shall consistent of the following: (1) Audit; (2) Budget and Finance; (3) Talent Development and Executive Compensation; (4) Quality of Care and Patient Safety; (5) Governance, Compliance and Ethics; and such other Standing Committees as the Board may authorize. In the absence of specific authority delegated by the Board, Standing Committees shall have authority only to make recommendations to the Board. The Board may appoint ex officio, non-voting advisors with subject matter expertise or experience to its Standing Committees. The determination of whether a quorum is present shall be based on the number of Board members on the Standing Committee.

7.1 Audit Committee

7.1.1 The Audit Committee shall consist of a Chair and at least two other members of the Board. It shall receive and review audit reports prepared by the Internal Audit Services Department and assist with the Department's audit planning. The Audit Committee shall review the staffing needs and the budget of the Internal Audit Services Department. The Committee is also responsible for the oversight of the Hospital District's internal controls, and the Internal Audit Services Department and the Chief Audit Executive. The Audit Committee shall also receive periodic reports from the General Counsel on litigation matters.

7.1.2 The executive liaisons to the Committee shall be the Chief Financial Officer, Chief Audit Executive, Chief Governance Officer, and the General Counsel, all of whom shall assist the Committee and the Committee Chair in discharging their responsibilities.

7.2 Budget ~~and~~ , Finance and Infrastructure Committee

7.2.1 The Budget ~~and~~, Finance and Infrastructure Committee shall consist of a Chair and at least two other members of the Board. The Committee shall at all times be familiar with the income and expenditures of the Hospital District (appropriately seeking additional supportive material, as necessary for understanding); advise the Chief Executive Officer, Chief Operating Officer, and Chief Financial Officer in connection with the preparation of the Budget; review the proposed budget in advance of presentation to the Board; and make recommendations to the Board. The Committee shall provide reports and make recommendations regarding the investment of assets of all Dallas County Hospital District employee retirement plans, as appropriate or necessary. The Committee shall exercise general oversight of purchasing activities and contracts and shall recommend to the Board policies or procedures related to contracting for goods and services.

7.2.2 The Committee shall exercise general oversight over institutional proposals, involving building projects and equipment, included in the development and construction of new buildings for the Hospital District. The Committee shall also be responsible for providing general oversight for the Hospital District's facilities related activities, including its facilities operations, maintenance, grounds, real estate holdings, and leasehold interests.

7.2.3 Within the specific parameters adopted by the Board, the Committee shall review change orders on the construction of new building projects for the Hospital District of $100,000 or more that have been entered into by the Hospital District on a quarterly basis.

7.2.4 Within specific parameters adopted by the Board from time to time, the Committee shall have the authority to approve contracts requiring Board approval and shall provide routine reports to the Board of its actions and consideration of such contracts.

7.2.5 The executive liaisons to the Committee shall be the Chief Executive Officer, the Chief Financial Officer, Chief Governance Officer, and the General Counsel, all of whom shall assist the Committee and the Committee Chair in discharging their responsibilities.

7.3 Talent Development and Executive Compensation Committee

7.3.1 The Talent Development and Executive Compensation Committee shall consist of a Chair and at least two other Board members. The Committee shall review the performance of the CEO and evaluate, determine and recommend appropriate compensation to the Board. The Committee shall work closely with the Chief Executive Officer, the General Counsel, and the Chief Talent Officer to evaluate and recommend the Hospital District's Executive Compensation philosophy to the Board.

7.3.2 The executive liaisons to the Committee shall be the CEO, the Chief Talent Officer, and the Chief Governance Officer, all of whom shall assist the Committee and the Committee Chair in discharging their responsibilities.

7.4 Quality of Care and Patient Safety Committee

7.4.1 The Quality of Care and Patient Safety Committee shall consist of a Chair and at least two other Board members. The Board has oversight authority over the health system's Quality, Safety, and Performance Improvement Program (the "Quality Program"). The Committee shall assist the Board with its charge to oversee patient safety and quality of care. The Committee is responsible for assessing the delivery of quality patient care throughout the system. The Committee shall assist in determining the need for policies, procedures, and practices that, through continuous quality improvement, achieve the optimal level of quality and safety to patients in a cost-effective manner. The Hospital District's management will provide reports on clinical quality and patient safety activities. These reports may address such issues as clinical quality, patient safety, and compliance with regulatory and accreditation activities.

7.4.2 The Committee may evaluate requests for credentials (*i.e.,* Privileges and Membership) of a Practitioner or Non-Physician Clinical Provider and recommend the

Board approves, deny or modify the requests. The Board shall have final authority regarding credential decisions.

7.4.3 The Committee shall have the authority to approve routine peer review recommendations from the MEC that require Board approval and shall provide routine reports to the Board of its actions and consideration on such matters.

7.4.4 The Committee may consider the MEC's recommendation after a formal investigation and recommend action to the Board. The Board shall make the final decision. The Board also has the final authority to restrict or revoke Privileges or Membership based upon concerns regarding competence or professional conduct.

7.4.5 The executive liaisons to the Committee shall be the Chief Medical Officer, Chief Quality and Patient Safety Officer & Associate Chief Medical Officer, and the Chief Governance Officer all of whom shall assist the Committee and the Committee Chair in discharging their responsibilities.

7.5 Governance, Compliance, and Ethics Committee

7.5.1 The Governance, Compliance and Ethics Committee shall consist of a Chair and at least two other Board members. The Committee shall be responsible for driving Board development, orientation, education, succession planning, and self-assessment. The Committee shall assist the Board with its charge to oversee and implement effective board governance practices.

7.5.2 The Committee is also responsible for the oversight of the Hospital District's Compliance and Ethics Program, the Chief Compliance and Ethics Officer, the

Compliance and Ethics Department, and the Hospital District's compliance with federal and state statutes and regulations, including those that apply to federal healthcare programs.

7.5.3 The executive liaisons to the Committee shall be the Chief Executive Officer, General Counsel, Chief Compliance and Ethics Officer, and the Chief Governance Officer all of whom shall assist the Committee and the Committee Chair in discharging their responsibilities.

7.6 Special Committees

7.6.1 The Chair of the Board may appoint Special Committees of the Board as deemed appropriate by the Chair. The Chair may appoint ex officio, non-voting advisors with subject matter expertise or experience to a Special Committee as deemed appropriate by the Chair. The determination of whether a quorum is present shall be based on the number of Board members on the Special Committee. Special Committees shall limit their activities to the accomplishment of the task for which they are created and appointed and shall have authority only to make recommendations to the Board, unless specific authority is delegated to the Special Committee by the Board. Upon completion of the task for which they are appointed, or at such earlier times as may be determined by the Board, such Special Committees shall be disbanded.

7.7 Meetings

7.7.1 All Standing and Special Committees shall meet at the request of the Committee Chair, the Chair of the Board, or any five members of the Board. A majority of the members of the Committee shall constitute a quorum.

7.7.2 The Chair of the Board may appoint a temporary member or members to any Committee that does not have a quorum present so that a meeting may be conducted. The Committee Chair of a Committee may appoint a temporary member or members to that Committee if the Committee does not have a quorum present so that the meeting might be conducted. Temporary members shall have full authority to vote and participate in meetings for all purposes. Temporary membership terminates at the conclusion of the meeting.

7.7.3 In addition to the duties otherwise prescribed for them, Standing Committees shall be available to receive requests or recommendations from the CEO or her/his designee for assistance with matters concerning their respective areas of responsibility.

7.7.4 The following Standing Committees will have one-on-one sessions with the following Board direct reports, individually, as needed, but no less than annually, as follows:

(a) Audit Committee – Chief Audit Executive

(b) Quality of Care and Patient Safety Committee – Chief Quality and Safety Officer & Associate Chief Medical Officer

(c) Governance, Compliance, and Ethics Committee - Chief Compliance and Ethics Officer

7.8 Vacancies. Any vacancy on any Committee shall be filled by the Chair of the Board.

ARTICLE VIII.

MEETINGS OF THE BOARD

8.1 Regular Meetings

8.1.1 There shall be regular meetings of the Board as determined by the Chair of the Board, provided that meetings are held not less than quarterly.

8.1.2 The agenda for these meetings shall include any items appropriate for governing and overseeing the affairs of the Hospital District.

8.1.3 The Board will have one-on-one sessions in Executive Session with the CEO, Chief Audit Officer, and General Counsel, individually, as needed, but no less than annually, and as allowed by law.

8.2 Annual Meetings: Board Officer Election

8.2.1 The annual meeting shall be the first regular meeting following the first day of January each year.

8.2.2 The Board shall hold Board Officer Elections every two years and shall follow the then current Board Election Process adopted by the Board, which may be amended from time to time. The agenda for the annual meeting that includes Board Officer Elections shall include:

(a) Election and installation of officers of the Board; and

(b) Such other matters as may come to the attention of the Board.

8.3 Special Meetings. Special meetings of the Board may be called by the Chair of the Board, or by the Secretary at the request of at least five members of the Board, and when so called shall confine the activities of the special meeting to the purpose for which it was called. Notice of the special meetings shall be governed by the provisions of these Bylaws and the Texas Open Meetings Act.

8.4 Emergency Meetings. Emergency Meetings are limited to agenda items wherein there exists an imminent threat to the public health and safety or reasonable unforeseeable situations requiring immediate action by the Hospital District as authorized by the Texas Open Meetings Act or as otherwise provided by law. One hour is sufficient advance notice, provided all other provisions of State law are met, including notice to the news media.

8.5 Continued Meetings. Any regular, annual, or special meetings may be continued from time to time until the business thereof is accomplished as provided by the Texas Open Meetings Act and applicable law; provided, however, that no continuation shall extend beyond the next regular business day after the day on which the meeting was called. If a meeting is to be continued before the next regular business day, notice required for a meeting under the Texas Open Meetings Act or as otherwise provided by law must be given. Unless otherwise directed by the Board at the time of any recess of a meeting, the Chair shall designate the time and place for the meeting to be reconvened to the following regular business day.

8.6 Quorum. The presence of the majority of the Board shall constitute a quorum for the transaction of business, and a lesser number may recess a meeting until a later specified date when a quorum shall be present.

8.7 Failure to Attend. In accordance with the Board and Committee Guidelines, members of the Board shall endeavor to regularly attend all Board meetings and the meetings of the Committees of which they are a member. If a Board member's attendance is unsatisfactory, the Chair may counsel with said member to encourage better attendance. As necessary, a report of each member's attendance at all Board and Committee meetings shall be prepared for and presented to the Commissioners Court for review.

8.8 Public Meetings. All regular, annual, or special meetings of the Board shall be open to the public, except that the Board may hold Executive Sessions or Closed Meetings as authorized by the Texas Open Meetings Act and applicable law.

8.9 Notice of Meetings. Notice of any regular or special meetings of the Board shall be as specified in Article VI, Sections 6.5.2 (a) and (b).

ARTICLE IX.

CONDUCT OF BUSINESS

9.1 Order of Business for Regular Meetings. The order of business for regular meetings should be determined by the Chair of the Board, subject to such changes as may be made by vote of the Board.

9.2 Public Comments. The "public comments" agenda item allows any member of the public wishing to appear before the Board to speak at an open Board or Committee meeting pursuant to the policies and procedures adopted by the Board and as authorized by the Open Meeting. At a minimum, such procedures shall allow members of the public to comment on items placed on the agenda prior to action and for a designated amount of time. If more than one person is present to speak

on the same matter or topic, they will choose one person to represent the group or divide the time allotment amongst them. In the event the group cannot agree on the representative to speak or agree on the allocation of time, the Chair may designate a representative or allocate the time. The Board may extend the time limits as it deems appropriate.

9.3 Rules of Order. The most recent edition of *Robert's Rules of Order* may be utilized as a guide, but shall not be required, to assist in the proceedings of meetings of the Board in all cases to which same are applicable and which are not inconsistent with the Bylaws of the Board and applicable laws. The Chair shall endeavor to carry out the meeting in an efficient, fair and productive manner.

9.4 Records of the Meetings. Minutes of all meetings of the Board and Committees shall be sent to all the Board members in advance of the next scheduled Board meeting at which the minutes will be reviewed.

ARTICLE X.

MEDICAL STAFF

10.1 Membership.

10.1.1 The Medical Executive Committee shall be selected and governed as referenced in the Medical Staff Bylaws. The Medical Staff Bylaws shall provide a mechanism for medical staff governance, including an executive body, the Medical Executive Committee, which shall act for and report to the Medical Staff. The Medical Executive Committee shall make recommendations and advise the Board regarding issues that pertain to the Medical staff.

10.1.2 The Board shall appoint a Medical Staff composed of physicians, dentists, oral and maxillofacial surgeons, or podiatrists and shall see that they are organized into a responsible administrative unit and adopt such bylaws, rules, and regulations for governance of their practice in the Hospital District as the Board deems to be of the greatest benefit to the care of patients. Such appointments will be made in accordance with the Medical Staff Bylaws. The Medical Staff Bylaws and Medical Staff Rules and Regulations shall include a procedure for making recommendations to the Board concerning staff appointments and re-appointments, as well as granting, reducing, suspending, and revoking clinical privileges based on the individual's qualifications, experience, and current professional competence. The Medical Staff Bylaws shall also include a mechanism for reviewing decisions related to these recommendations, including the right to be notified of application status when requested by the practitioner. The final decision in these reviews must be rendered by the Board within a reasonable period of time.

10.1.3 The executive body of the Medical Staff will make its medical staff recommendations to the Board after conducting the due diligence required by, and in accordance with the procedures set forth in, the Medical Staff Bylaws. When the Board does not concur with the recommendation of the executive body of the Medical Staff relative to

medical staff appointment, reappointment, or termination of appointment and/or the granting, reducing, suspending or revoking of clinical privileges, there shall be provision for a review of the recommendation consistent with the Medical Staff Bylaws before the Board renders a final decision. No applicant shall be denied medical staff membership and/or clinical privileges on the basis of age, race, creed, color, religion, national origin, sexual orientation, gender, gender identity, gender expression, or genetic information.

10.1.4 Non-Physician Clinical Providers are credentialed, privileged, reviewed, recommended, and ultimately approved or denied by the Board as outlined in the Medical Staff Bylaws.

10.2 Bylaws of Medical Staff. The Medical Staff shall be governed by its own Bylaws. Such Bylaws shall be subject to approval by the Board, and changes in such Bylaws thereafter shall not take effect until approved by the Board. The Medical Staff Bylaws and Rules and Regulations may not be unilaterally amended by either the Medical Staff or the Board of Managers, except that the Medical Staff Rules and Regulations may be provisionally amended by the Medical Executive Committee on an urgent basis to comply with laws and regulations; provided, however, the Medical Executive Committee shall notify the Board of any such urgent provisional amendments at the next meeting of the Board's Quality of Care and Patient Safety Committee.

ARTICLE XI.

ADMINISTRATION

11.1 Administrator/Chief Executive Officer. The Board shall appoint an Administrator, qualified by training and experience, who shall be the Chief Executive Officer of the Hospital District. The CEO shall be selected by a majority vote of the members of the Board at such compensation as determined by the Board. The CEO shall be given the necessary authority and be held responsible for the management of the Hospital District in accordance with the law and policies and procedures adopted or approved by the Board. The CEO shall employ and direct the work of all employees except as otherwise provided in these Bylaws. The CEO shall attend meetings of the Board, except as the Board may otherwise determine, and, as required, shall make reports to the Board. The CEO shall supervise the work and activities of the Hospital District and provide the general direction of its affairs in accordance with applicable policies, rules, and regulations. The Board will annually evaluate the performance of the CEO based on criteria established by the Board in consultation with the CEO.

11.2 Chief Governance Officer. The Board shall designate a Chief Governance Officer, who shall work in coordination with the CEO to ensure Board members have timely access to the information necessary for consideration and decision by the Board and its Committees. The Chief Governance Officer in consultation with the CEO, General Counsel, and Board Committee Liaisons will also draft agendas (with the final approval of such agenda being with the Board or Committee Chair) and assist with Board and Committee meetings as directed by the Board and with attention to priority Board and Committee matters as specified by the Board and Committee Chairs. In addition,

the Chief Governance Officer will manage the annual Board development process.

ARTICLE XII.

FINANCIAL OPERATIONS

12.1 Funds. Current operating and capital funds may be expended by the CEO to accomplish the activities of the Hospital District within the Budget approved annually by the Board. Interest and sinking funds that are set aside by the Board from the proceeds of the Hospital District tax may be used only to pay the interest and principal payments in accordance with a prearranged plan.

12.2 Annual Audit. The financial records of the Hospital District and its facilities shall be audited annually by an independent certified public accountant selected by the Board.

12.3 Purchasing. The purchasing activities of the Hospital District and its facilities shall be conducted in accordance with policies approved by the Board.

ARTICLE XIII.

ANCILLARY ORGANIZATIONS

13.1 In addition to the Parkland Health Auxiliary, the Board may establish any ancillary organizations as it may deem necessary for the accomplishment of its objectives. The ancillary and advisory functions of such bodies shall be clearly defined. Their bylaws, rules, and regulations, and changes thereto, shall always be subject to approval by the Board before becoming effective and shall be ratified by the Board periodically. Their contacts with the internal organization of the Hospital District shall always be through the CEO or his designated representative.

ARTICLE XIV.

GIFTS AND REQUESTS

14.1 The Board recognizes the Parkland Foundation, a Texas non-profit corporation, as an authorized fundraising agent and the administrator of charitable and grant funds on behalf of the Hospital District. In accordance with Sections 501(c) 3 and 509(a)1 of the Internal Revenue Code, the Parkland Foundation qualifies as the charitable support organization of a government entity and is controlled by the Hospital District through appointment of a majority of directors to the Parkland Foundation Board.

14.2 On behalf of the Hospital District, the Parkland Foundation is authorized to solicit and accept donations, gifts, endowments, and grants to be held in trust and administered by Parkland Foundation Board of Directors for such purposes and under such directions, limitation, and provisions as may be described in writing by the donor or grantor. Such administration shall be consistent with the proper management and objectives of the Hospital District. Such monies shall be accounted for in the same manner as all other funds of the Hospital District.

14.3 Donations upon which the donor has placed condition of use are to be held in trust by Parkland Foundation and may be expended only for the purposes specified.

ARTICLE XV.

POLICY AND OFFICIAL POSITION STATEMENTS

15.1 Policy and official position statements of the Board will be made only after concurrence by a majority vote of the Board and shall be issued to the news media only through the Chair or the Chair's designee or the CEO.

ARTICLE XVI.

CONFLICT OF BYLAWS

16.1 If any provision of these Bylaws now or hereafter conflicts with any statute or any other law of the State of Texas relating to the operation of the Hospital District, such statute or other law, as long as it is in effect, shall take precedence over these Bylaws.

ARTICLE XVII.

CONFLICT OF INTEREST

17.1 To avoid conflicts of interest, all Board members shall comply with the Hospital District's Conflict of Interest Policy applicable to Board members, and no Board member, officer, or employee of the Hospital District shall:

(a) have a substantial interest or substantial ownership in a firm that supplies, or knowingly seeks to supply goods or services to the Hospital District; or

(b) engage in outside business ventures which would conflict with their duties as Board members.

17.2 Board members, Officers, Department Directors, and other personnel as determined by policy will be required to complete a disclosure statement, including such information, in such form, and at such times as may be required by the Board from time to time.

17.3 Board members must execute a disclosure statement at the time of their appointment and reappointment, and annually thereafter. The General Counsel and the Chief Compliance and Ethics Officer will maintain current disclosure statements for each Board member.

ARTICLE XVIII.

INDEMNIFICATION OF MEMBERS OF THE BOARD AND OFFICERS OF THE HOSPITAL DISTRICT

To the extent permitted by law, each person who is a current or past member or officer of the Board of the Hospital District and any person who acts as a member or officer of any subsidiary or affiliate organization of the Hospital District, when acting in good faith and in a manner reasonably believed to be in the best interests of the District, shall be indemnified by the Hospital District against any costs, expenses, and liabilities, regardless of when they arise, that may be imposed or reasonably incurred by the indemnitee in connection with any civil or criminal proceeding in which such indemnitee may be named as a party by reason of being, or having been, or by reason of any action alleged to have been taken or not taken by the indemnitee acting in the capacity described above. In the event of the death of an indemnitee, the right of indemnification shall extend to such indemnitee's legal representative.

The indemnification provided herein shall not extend to any costs, expenses, or liabilities imposed upon or incurred by any indemnitee in relation to matters which such indemnitee shall be adjudged to be liable for gross negligence or to any sum paid by the indemnitee to the Hospital District or to such subsidiary or affiliated organization in settlement of any action, suit, or proceeding based on the indemnitee's actions.

These indemnification provisions are expressly made subject to funds being available in the Hospital District's annual budget approved by the Commissioners Court to pay the Hospital District's obligation. To the extent such funds are not available, the Hospital District shall use its best efforts to obtain such funds in the following or subsequent years (unless the Commissioners Court has indicated such budget request will not be approved). Indemnification pursuant to this Article shall be in addition to any coverage available through the Hospital District's applicable policy of Director's and Officer's insurance.

ARTICLE XIX.

AMENDMENTS

19.1 A Bylaws Committee will be appointed by the Chair no less than every three years to review and make recommendations concerning amendments. Amendments to the Bylaws shall require an eight-elevenths vote of the entire Board and can be enacted at any regular meeting or at any special meeting called for such purpose, provided the proposed changes in the Bylaws have been furnished in writing to each member of the Board at least five days prior to the date set for action thereon. This latter provision may be waived by board action or a unanimous vote of all members of the Board when all members of the Board are in attendance. All Bylaws amendments must be consistent with applicable laws.

ARTICLE XX.

ADOPTION

20.1 The bylaws, as amended, shall become effective immediately upon their adoption by the Board and supersede all previous Bylaws adopted by the Board.

20.2 These Bylaws, as amended, were adopted by the Board of Managers of the Dallas County Hospital District of Dallas County, Texas, at its regular meeting on the 25th day of March, 2026.

_____
Vincent Hall, Chair
Dallas County Hospital District
March 25th, 2026

BYLAWS

OF THE

BOARD OF MANAGERS OF THE

DALLAS COUNTY HOSPITAL DISTRICT

Initial Board Approval: April 28, 2001
Revised: March 27, 2007
October 23, 2007
January 22, 2008
March 25, 2008
July 28, 2009
September 22, 2009
June 28, 2011
April 24, 2012
August 28, 2013
July 29, 2014
January 13, 2016
August 24, 2016
November 18, 2020
October 27, 2021
June 29, 2022
December 14, 2022
March 25, 2026
April 2026

PREAMBLE

The Dallas County Hospital District (hereinafter referred to as the "Hospital District") is established and operated pursuant to Chapter 281, Texas Health & Safety Code), and the Hospital District is governed by such statute and other applicable laws of the State of Texas. The provisions of the governing laws, therefore, are included in these Bylaws only to the extent necessary for clarification. In order to provide for the orderly implementation of the statutes of authorization, the Board of Managers (therein and hereinafter referred to as the "Board") adopts the following Bylaws.

ARTICLE I.

VISION

We will advance Health Equity through excellence as a Public Health System.

ARTICLE II.

MISSION

Advance Wellness | Relieve Suffering | Develop and Educate

ARTICLE III.

VALUES

Serving as our cultural cornerstone, Parkland's values are those inherent principles that guide our organization and are reflected in our employees' actions.

Parkland's values are:

I CARE

Integrity
I will be honest, trustworthy, authentic, humble and transparent.

Compassion and Collaboration
I will provide service in a spirit of empathy, concern, and love. I will work together with others to deliver excellent care for our community.

Accountability
I will hold myself and others responsible for high standards of excellence, stewardship, and will welcome feedback.

Respect
I will value the unique and diverse experiences of others and treat everyone with kindness and humility.

Equity
I will value the diversity of patients and colleagues and strive to promote everyone's health, dignity, and voice.

ARTICLE IV.

DUTIES OF THE BOARD

4.1 As the governing body of the Hospital District, the Board has fiduciary and statutory duties to ensure that the Hospital District is administered and operated effectively and that it fulfills its statutory mission as a public safety net health system and an academic medical center. The Board is ultimately responsible for the access to, and quality of, care provided by the Hospital District and for the safety of its patients. Subject to any express statutory or regulatory provisions or restrictions, and as more fully described in these Bylaws, the Board's oversight shall include but not be limited to the following areas: the hiring, evaluation, and termination of certain executives who are dual reports to the Board and the CEO as set forth below; budget development and post-approval implementation; public communications; external affairs; community and government relations; provider credentialing and privileging; medical staff affairs; executive compensation; adoption and adherence to financial policies and reporting; human resources policies; legal and regulatory compliance; and strategic planning. The Board shall have the sole authority to hire, evaluate, and terminate the Chief Executive Officer ("CEO"). The Chief Audit Officer and the Chief Legal Officer and General Counsel ("General Counsel") shall have dual reporting responsibility to the CEO and the Board. Therefore, a simple majority of a quorum of the Board attending the meeting plus the CEO are required for the hiring and termination of the Chief Audit Officer and the General Counsel. The CEO shall conduct the evaluations of the Chief Audit Officer and the General Counsel, in consultation with the Board. The Board is also responsible for the orientation, development and education of Board members and for evaluating the Board's overall performance.

4.2 Every five (5) years, the Board will retain an independent board governance expert to review and evaluate the Board's governance practices considering industry best practices. The expert will make recommendations to the Board regarding best practices and the actions the Board should consider taking to enhance its governance practice.

ARTICLE V.

MEMBERSHIP OF THE BOARD

5.1 The Board shall consist of eleven members, who serve without compensation and through appointment by the Commissioners Court. Members serve a term of three years and can serve up to two consecutive terms. The Commissioners Court fills the remainder of any unexpired term. Board members may serve until a successor is appointed and qualified.

ARTICLE VI.

OFFICERS OF THE HOSPITAL DISTRICT

6.1 Election of Officers. At its annual meeting every two years, the Board shall elect a Chair, Vice Chair, and Secretary. The Board Officers shall serve a two-year term and may serve up to two consecutive terms in any office. The Board Officers shall be eligible for reelection after expiration of a two-year term following their service as an officer. Board Officer nominees are preferred to have one year of service on the Board and must be on an unexpired term or eligible for reappointment. The General Counsel of the Hospital District shall serve as Assistant Secretary. The Board may from time to time establish procedures for the nomination and election of Board officers.

6.2 Vacancies. A vacancy in any office shall be filled by the Board of Managers by election at any regular or special meeting. The vacancy shall be filled for the remainder of the current term.

6.3 Duties of Chair

6.3.1 The Chair shall preside at all meetings of the Board.

6.3.2 The Chair shall appoint the members of all standing committees and designate their Chair. The Chair shall appoint all special committees and shall fill all committee vacancies that may arise therein.

6.3.3 With regard to Board committees on which the Chair is not a standing committee member, the Chair shall be an ex-officio member, without vote, provided, however, that the Chair may be appointed as a temporary member to such committee under Article VII, Section 7.9.2 with the right to vote, if necessary, to constitute a quorum.

6.3.4 The Chair may, at the Chair's discretion unless otherwise instructed by the Board, refer matters coming before the Board to the proper committee of said Board for consideration, recommendation, or action if authorized to take such action by these Bylaws or the Board.

6.3.5 The Chair or the Chair's designee shall execute all Board correspondence on behalf of the Board.

6.3.6 The Chair or the Chair's designee shall cause a certified agenda, minutes, or other appropriate record to be prepared for any open or closed meeting at which the Secretary or Assistant Secretary is not present.

6.4 Duties of the Vice Chair. The Vice Chair shall perform the duties of the Chair in the Chair's absence or in the event of the Chair's resignation, death, disability or inability to serve pending selection of the Chair's successor at either a regular or special meeting of the Board to be held as soon as reasonably practical.

6.5 Duties of the Secretary

6.5.1 The Secretary shall be a member of the Board or the Hospital District's administrator/CEO. The Secretary shall keep suitable records of all proceedings of each meeting of the Board and its committees. Such records shall be read and signed after each meeting by the Chair or the member presiding and attested to by the Secretary.

6.5.2 In addition to the duties herein before described, the Secretary assisted by the Chief Governance Officer shall notify the members of the Board of all regular and special meetings of the Board and its committees in the following fashion:

(a) For all regular meetings, the Secretary shall notify all members in writing or electronically at least 72 hours in advance of such meetings.

(b) In the event of special meetings of the Board or a Committee, the Secretary shall notify each Board member via telephone or by other appropriate immediate means. If the Secretary cannot reach a Board member via telephone, the Secretary shall notify such Board member of the date, time and specific purpose of such special meeting via wire, facsimile, or electronic mail sent to the Board member's home or office setting.

(c) The Secretary shall comply with the requirements of the Texas Open Meetings Act and applicable laws concerning Medical Peer Review with respect to all notices of Board and committee meetings.

(d) The Secretary shall record all votes by Board members by name, except when all members are present and the vote is unanimous, or by other means that clearly record how each Board member voted.

6.6 Duties of the Assistant Secretary

6.6.1 The General Counsel shall serve as the Assistant Secretary and, in the absence or at the request of the Secretary, may perform any act required of the Secretary by the Bylaws.

6.6.2 In the event there is a requirement or request that the Chief Executive Officer's signature or office be verified or certified, such verification or certification shall be performed by the Assistant Secretary. If the Assistant Secretary is unable to verify or certify the signature of the office of the CEO then the Chair of the Board or the Vice Chair of the Board is authorized to perform either of such functions.

ARTICLE VII.

COMMITTEES OF THE BOARD

The Committees of the Board shall be standing or special. The Standing Committees shall consistent of the following: (1) Audit; (2) Budget and Finance; (3) Talent Development and Executive Compensation; (4) Quality of Care and Patient Safety; (5) Governance, Compliance and Ethics; and such other Standing Committees as the Board may authorize. In the absence of specific authority delegated by the Board, Standing Committees shall have authority only to make recommendations to the Board. The Board may appoint ex officio, non-voting advisors with subject matter expertise or experience to its Standing Committees. The determination of whether a quorum is present shall be based on the number of Board members on the Standing Committee.

7.1 Audit Committee

7.1.1 The Audit Committee shall consist of a Chair and at least two other members of the Board. It shall receive and review audit reports prepared by the Internal Audit Services Department and assist with the Department's audit planning. The Audit Committee shall review the staffing needs and the budget of the Internal Audit Services Department. The Committee is also responsible for the oversight of the Hospital District's internal controls, and the Internal Audit Services Department and the Chief Audit Executive. The Audit Committee shall also receive periodic reports from the General Counsel on litigation matters.

7.1.2 The executive liaisons to the Committee shall be the Chief Financial Officer, Chief Audit Executive, Chief Governance Officer, and the General Counsel, all of whom shall assist the Committee and the Committee Chair in discharging their responsibilities.

7.2 Budget, Finance and Infrastructure Committee

7.2.1 The Budget, Finance and Infrastructure Committee shall consist of a Chair and at least two other members of the Board. The Committee shall at all times be familiar with the income and expenditures of the Hospital District (appropriately seeking additional supportive material, as necessary for understanding); advise the Chief Executive Officer, Chief Operating Officer, and Chief Financial Officer in connection with the preparation of the Budget; review the proposed budget in advance of presentation to the Board; and make recommendations to the Board. The Committee shall provide reports and make recommendations regarding the investment of assets of all Dallas County Hospital District employee retirement plans, as appropriate or necessary. The Committee shall exercise general oversight of purchasing activities and contracts and shall recommend to the Board policies or procedures related to contracting for goods and services.

7.2.2 The Committee shall exercise general oversight over institutional proposals, involving building projects and equipment, included in the development and construction of new buildings for the Hospital District. The Committee shall also be responsible for providing general oversight for the Hospital District's facilities related activities, including its facilities operations, maintenance, grounds, real estate holdings, and leasehold interests.

7.2.3 Within the specific parameters adopted by the Board, the Committee shall review change orders on the construction of new building projects for the Hospital District of $100,000 or more that have been entered into by the Hospital District on a quarterly basis.

7.2.4 Within specific parameters adopted by the Board from time to time, the Committee shall have the authority to approve contracts requiring Board approval and shall provide routine reports to the Board of its actions and consideration of such contracts.

7.2.5 The executive liaisons to the Committee shall be the Chief Executive Officer, the Chief Financial Officer, Chief Governance Officer, and the General Counsel, all of whom shall assist the Committee and the Committee Chair in discharging their responsibilities.

7.3 Talent Development and Executive Compensation Committee

7.3.1 The Talent Development and Executive Compensation Committee shall consist of a Chair and at least two other Board members. The Committee shall review the performance of the CEO and evaluate, determine and recommend appropriate compensation to the Board. The Committee shall work closely with the Chief Executive Officer, the General Counsel, and the Chief Talent Officer to evaluate and recommend the Hospital District's Executive Compensation philosophy to the Board.

7.3.2 The executive liaisons to the Committee shall be the CEO, the Chief Talent Officer, and the Chief Governance Officer, all of whom shall assist the Committee and the Committee Chair in discharging their responsibilities.

7.4 Quality of Care and Patient Safety Committee

7.4.1 The Quality of Care and Patient Safety Committee shall consist of a Chair and at least two other Board members. The Board has oversight authority over the health system's Quality, Safety, and Performance Improvement Program (the "Quality Program"). The Committee shall assist the Board with its charge to oversee patient safety and quality of care. The Committee is responsible for assessing the delivery of quality patient care throughout the system. The Committee shall assist in determining the need for policies, procedures, and practices that, through continuous quality improvement, achieve the optimal level of quality and safety to patients in a cost-effective manner. The Hospital District's management will provide reports on clinical quality and patient safety activities. These reports may address such issues as clinical quality, patient safety, and compliance with regulatory and accreditation activities.

7.4.2 The Committee may evaluate requests for credentials (*i.e.,* Privileges and Membership) of a Practitioner or Non-Physician Clinical Provider and recommend the

Board approves, deny or modify the requests. The Board shall have final authority regarding credential decisions.

7.4.3 The Committee shall have the authority to approve routine peer review recommendations from the MEC that require Board approval and shall provide routine reports to the Board of its actions and consideration on such matters.

7.4.4 The Committee may consider the MEC's recommendation after a formal investigation and recommend action to the Board. The Board shall make the final decision. The Board also has the final authority to restrict or revoke Privileges or Membership based upon concerns regarding competence or professional conduct.

7.4.5 The executive liaisons to the Committee shall be the Chief Medical Officer, Chief Quality and Patient Safety Officer & Associate Chief Medical Officer, and the Chief Governance Officer all of whom shall assist the Committee and the Committee Chair in discharging their responsibilities.

7.5 Governance, Compliance, and Ethics Committee

7.5.1 The Governance, Compliance and Ethics Committee shall consist of a Chair and at least two other Board members. The Committee shall be responsible for driving Board development, orientation, education, succession planning, and self-assessment. The Committee shall assist the Board with its charge to oversee and implement effective board governance practices.

7.5.2 The Committee is also responsible for the oversight of the Hospital District's Compliance and Ethics Program, the Chief Compliance and Ethics Officer, the

Compliance and Ethics Department, and the Hospital District's compliance with federal and state statutes and regulations, including those that apply to federal healthcare programs.

7.5.3 The executive liaisons to the Committee shall be the Chief Executive Officer, General Counsel, Chief Compliance and Ethics Officer, and the Chief Governance Officer all of whom shall assist the Committee and the Committee Chair in discharging their responsibilities.

7.6 Special Committees

7.6.1 The Chair of the Board may appoint Special Committees of the Board as deemed appropriate by the Chair. The Chair may appoint ex officio, non-voting advisors with subject matter expertise or experience to a Special Committee as deemed appropriate by the Chair. The determination of whether a quorum is present shall be based on the number of Board members on the Special Committee. Special Committees shall limit their activities to the accomplishment of the task for which they are created and appointed and shall have authority only to make recommendations to the Board, unless specific authority is delegated to the Special Committee by the Board. Upon completion of the task for which they are appointed, or at such earlier times as may be determined by the Board, such Special Committees shall be disbanded.

7.7 Meetings

7.7.1 All Standing and Special Committees shall meet at the request of the Committee Chair, the Chair of the Board, or any five members of the Board. A majority of the members of the Committee shall constitute a quorum.

7.7.2 The Chair of the Board may appoint a temporary member or members to any Committee that does not have a quorum present so that a meeting may be conducted. The Committee Chair of a Committee may appoint a temporary member or members to that Committee if the Committee does not have a quorum present so that the meeting might be conducted. Temporary members shall have full authority to vote and participate in meetings for all purposes. Temporary membership terminates at the conclusion of the meeting.

7.7.3 In addition to the duties otherwise prescribed for them, Standing Committees shall be available to receive requests or recommendations from the CEO or her/his designee for assistance with matters concerning their respective areas of responsibility.

7.7.4 The following Standing Committees will have one-on-one sessions with the following Board direct reports, individually, as needed, but no less than annually, as follows:

(a) Audit Committee – Chief Audit Executive

(b) Quality of Care and Patient Safety Committee – Chief Quality and Safety Officer & Associate Chief Medical Officer

(c) Governance, Compliance, and Ethics Committee - Chief Compliance and Ethics Officer

7.8 Vacancies. Any vacancy on any Committee shall be filled by the Chair of the Board.

ARTICLE VIII.

MEETINGS OF THE BOARD

8.1 Regular Meetings

8.1.1 There shall be regular meetings of the Board as determined by the Chair of the Board, provided that meetings are held not less than quarterly.

8.1.2 The agenda for these meetings shall include any items appropriate for governing and overseeing the affairs of the Hospital District.

8.1.3 The Board will have one-on-one sessions in Executive Session with the CEO, Chief Audit Officer, and General Counsel, individually, as needed, but no less than annually, and as allowed by law.

8.2 Annual Meetings: Board Officer Election

8.2.1 The annual meeting shall be the first regular meeting following the first day of January each year.

8.2.2 The Board shall hold Board Officer Elections every two years and shall follow the then current Board Election Process adopted by the Board, which may be amended from time to time. The agenda for the annual meeting that includes Board Officer Elections shall include:

(a) Election and installation of officers of the Board; and

(b) Such other matters as may come to the attention of the Board.

8.3 Special Meetings. Special meetings of the Board may be called by the Chair of the Board, or by the Secretary at the request of at least five members of the Board, and when so called shall confine the activities of the special meeting to the purpose for which it was called. Notice of the special meetings shall be governed by the provisions of these Bylaws and the Texas Open Meetings Act.

8.4 Emergency Meetings. Emergency Meetings are limited to agenda items wherein there exists an imminent threat to the public health and safety or reasonable unforeseeable situations requiring immediate action by the Hospital District as authorized by the Texas Open Meetings Act or as otherwise provided by law. One hour is sufficient advance notice, provided all other provisions of State law are met, including notice to the news media.

8.5 Continued Meetings. Any regular, annual, or special meetings may be continued from time to time until the business thereof is accomplished as provided by the Texas Open Meetings Act and applicable law; provided, however, that no continuation shall extend beyond the next regular business day after the day on which the meeting was called. If a meeting is to be continued before the next regular business day, notice required for a meeting under the Texas Open Meetings Act or as otherwise provided by law must be given. Unless otherwise directed by the Board at the time of any recess of a meeting, the Chair shall designate the time and place for the meeting to be reconvened to the following regular business day.

8.6 Quorum. The presence of the majority of the Board shall constitute a quorum for the transaction of business, and a lesser number may recess a meeting until a later specified date when a quorum shall be present.

8.7 Failure to Attend. In accordance with the Board and Committee Guidelines, members of the Board shall endeavor to regularly attend all Board meetings and the meetings of the Committees of which they are a member. If a Board member's attendance is unsatisfactory, the Chair may counsel with said member to encourage better attendance. As necessary, a report of each member's attendance at all Board and Committee meetings shall be prepared for and presented to the Commissioners Court for review.

8.8 Public Meetings. All regular, annual, or special meetings of the Board shall be open to the public, except that the Board may hold Executive Sessions or Closed Meetings as authorized by the Texas Open Meetings Act and applicable law.

8.9 Notice of Meetings. Notice of any regular or special meetings of the Board shall be as specified in Article VI, Sections 6.5.2 (a) and (b).

ARTICLE IX.

CONDUCT OF BUSINESS

9.1 Order of Business for Regular Meetings. The order of business for regular meetings should be determined by the Chair of the Board, subject to such changes as may be made by vote of the Board.

9.2 Public Comments. The "public comments" agenda item allows any member of the public wishing to appear before the Board to speak at an open Board or Committee meeting pursuant to the policies and procedures adopted by the Board and as authorized by the Open Meeting. At a minimum, such procedures shall allow members of the public to comment on items placed on the agenda prior to action and for a designated amount of time. If more than one person is present to speak

on the same matter or topic, they will choose one person to represent the group or divide the time allotment amongst them. In the event the group cannot agree on the representative to speak or agree on the allocation of time, the Chair may designate a representative or allocate the time. The Board may extend the time limits as it deems appropriate.

9.3 Rules of Order. The most recent edition of *Robert's Rules of Order* may be utilized as a guide, but shall not be required, to assist in the proceedings of meetings of the Board in all cases to which same are applicable and which are not inconsistent with the Bylaws of the Board and applicable laws. The Chair shall endeavor to carry out the meeting in an efficient, fair and productive manner.

9.4 Records of the Meetings. Minutes of all meetings of the Board and Committees shall be sent to all the Board members in advance of the next scheduled Board meeting at which the minutes will be reviewed.

ARTICLE X.

MEDICAL STAFF

10.1 Membership.

10.1.1 The Medical Executive Committee shall be selected and governed as referenced in the Medical Staff Bylaws. The Medical Staff Bylaws shall provide a mechanism for medical staff governance, including an executive body, the Medical Executive Committee, which shall act for and report to the Medical Staff. The Medical Executive Committee shall make recommendations and advise the Board regarding issues that pertain to the Medical staff.

10.1.2 The Board shall appoint a Medical Staff composed of physicians, dentists, oral and maxillofacial surgeons, or podiatrists and shall see that they are organized into a responsible administrative unit and adopt such bylaws, rules, and regulations for governance of their practice in the Hospital District as the Board deems to be of the greatest benefit to the care of patients. Such appointments will be made in accordance with the Medical Staff Bylaws. The Medical Staff Bylaws and Medical Staff Rules and Regulations shall include a procedure for making recommendations to the Board concerning staff appointments and re-appointments, as well as granting, reducing, suspending, and revoking clinical privileges based on the individual's qualifications, experience, and current professional competence. The Medical Staff Bylaws shall also include a mechanism for reviewing decisions related to these recommendations, including the right to be notified of application status when requested by the practitioner. The final decision in these reviews must be rendered by the Board within a reasonable period of time.

10.1.3 The executive body of the Medical Staff will make its medical staff recommendations to the Board after conducting the due diligence required by, and in accordance with the procedures set forth in, the Medical Staff Bylaws. When the Board does not concur with the recommendation of the executive body of the Medical Staff relative to

medical staff appointment, reappointment, or termination of appointment and/or the granting, reducing, suspending or revoking of clinical privileges, there shall be provision for a review of the recommendation consistent with the Medical Staff Bylaws before the Board renders a final decision. No applicant shall be denied medical staff membership and/or clinical privileges on the basis of age, race, creed, color, religion, national origin, sexual orientation, gender, gender identity, gender expression, or genetic information.

10.1.4 Non-Physician Clinical Providers are credentialed, privileged, reviewed, recommended, and ultimately approved or denied by the Board as outlined in the Medical Staff Bylaws.

10.2 Bylaws of Medical Staff. The Medical Staff shall be governed by its own Bylaws. Such Bylaws shall be subject to approval by the Board, and changes in such Bylaws thereafter shall not take effect until approved by the Board. The Medical Staff Bylaws and Rules and Regulations may not be unilaterally amended by either the Medical Staff or the Board of Managers, except that the Medical Staff Rules and Regulations may be provisionally amended by the Medical Executive Committee on an urgent basis to comply with laws and regulations; provided, however, the Medical Executive Committee shall notify the Board of any such urgent provisional amendments at the next meeting of the Board's Quality of Care and Patient Safety Committee.

ARTICLE XI.

ADMINISTRATION

11.1 Administrator/Chief Executive Officer. The Board shall appoint an Administrator, qualified by training and experience, who shall be the Chief Executive Officer of the Hospital District. The CEO shall be selected by a majority vote of the members of the Board at such compensation as determined by the Board. The CEO shall be given the necessary authority and be held responsible for the management of the Hospital District in accordance with the law and policies and procedures adopted or approved by the Board. The CEO shall employ and direct the work of all employees except as otherwise provided in these Bylaws. The CEO shall attend meetings of the Board, except as the Board may otherwise determine, and, as required, shall make reports to the Board. The CEO shall supervise the work and activities of the Hospital District and provide the general direction of its affairs in accordance with applicable policies, rules, and regulations. The Board will annually evaluate the performance of the CEO based on criteria established by the Board in consultation with the CEO.

11.2 Chief Governance Officer. The Board shall designate a Chief Governance Officer, who shall work in coordination with the CEO to ensure Board members have timely access to the information necessary for consideration and decision by the Board and its Committees. The Chief Governance Officer in consultation with the CEO, General Counsel, and Board Committee Liaisons will also draft agendas (with the final approval of such agenda being with the Board or Committee Chair) and assist with Board and Committee meetings as directed by the Board and with attention to priority Board and Committee matters as specified by the Board and Committee Chairs. In addition,

the Chief Governance Officer will manage the annual Board development process.

ARTICLE XII.

FINANCIAL OPERATIONS

12.1 Funds. Current operating and capital funds may be expended by the CEO to accomplish the activities of the Hospital District within the Budget approved annually by the Board. Interest and sinking funds that are set aside by the Board from the proceeds of the Hospital District tax may be used only to pay the interest and principal payments in accordance with a prearranged plan.

12.2 Annual Audit. The financial records of the Hospital District and its facilities shall be audited annually by an independent certified public accountant selected by the Board.

12.3 Purchasing. The purchasing activities of the Hospital District and its facilities shall be conducted in accordance with policies approved by the Board.

ARTICLE XIII.

ANCILLARY ORGANIZATIONS

13.1 In addition to the Parkland Health Auxiliary, the Board may establish any ancillary organizations as it may deem necessary for the accomplishment of its objectives. The ancillary and advisory functions of such bodies shall be clearly defined. Their bylaws, rules, and regulations, and changes thereto, shall always be subject to approval by the Board before becoming effective and shall be ratified by the Board periodically. Their contacts with the internal organization of the Hospital District shall always be through the CEO or his designated representative.

ARTICLE XIV.

GIFTS AND REQUESTS

14.1 The Board recognizes the Parkland Foundation, a Texas non-profit corporation, as an authorized fundraising agent and the administrator of charitable and grant funds on behalf of the Hospital District. In accordance with Sections 501(c) 3 and 509(a)1 of the Internal Revenue Code, the Parkland Foundation qualifies as the charitable support organization of a government entity and is controlled by the Hospital District through appointment of a majority of directors to the Parkland Foundation Board.

14.2 On behalf of the Hospital District, the Parkland Foundation is authorized to solicit and accept donations, gifts, endowments, and grants to be held in trust and administered by Parkland Foundation Board of Directors for such purposes and under such directions, limitation, and provisions as may be described in writing by the donor or grantor. Such administration shall be consistent with the proper management and objectives of the Hospital District. Such monies shall be accounted for in the same manner as all other funds of the Hospital District.

14.3 Donations upon which the donor has placed condition of use are to be held in trust by Parkland Foundation and may be expended only for the purposes specified.

ARTICLE XV.

POLICY AND OFFICIAL POSITION STATEMENTS

15.1 Policy and official position statements of the Board will be made only after concurrence by a majority vote of the Board and shall be issued to the news media only through the Chair or the Chair's designee or the CEO.

ARTICLE XVI.

CONFLICT OF BYLAWS

16.1 If any provision of these Bylaws now or hereafter conflicts with any statute or any other law of the State of Texas relating to the operation of the Hospital District, such statute or other law, as long as it is in effect, shall take precedence over these Bylaws.

ARTICLE XVII.

CONFLICT OF INTEREST

17.1 To avoid conflicts of interest, all Board members shall comply with the Hospital District's Conflict of Interest Policy applicable to Board members, and no Board member, officer, or employee of the Hospital District shall:

(a) have a substantial interest or substantial ownership in a firm that supplies, or knowingly seeks to supply goods or services to the Hospital District; or

(b) engage in outside business ventures which would conflict with their duties as Board members.

17.2 Board members, Officers, Department Directors, and other personnel as determined by policy will be required to complete a disclosure statement, including such information, in such form, and at such times as may be required by the Board from time to time.

17.3 Board members must execute a disclosure statement at the time of their appointment and reappointment, and annually thereafter. The General Counsel and the Chief Compliance and Ethics Officer will maintain current disclosure statements for each Board member.

ARTICLE XVIII.

INDEMNIFICATION OF MEMBERS OF THE BOARD AND OFFICERS OF THE HOSPITAL DISTRICT

To the extent permitted by law, each person who is a current or past member or officer of the Board of the Hospital District and any person who acts as a member or officer of any subsidiary or affiliate organization of the Hospital District, when acting in good faith and in a manner reasonably believed to be in the best interests of the District, shall be indemnified by the Hospital District against any costs, expenses, and liabilities, regardless of when they arise, that may be imposed or reasonably incurred by the indemnitee in connection with any civil or criminal proceeding in which such indemnitee may be named as a party by reason of being, or having been, or by reason of any action alleged to have been taken or not taken by the indemnitee acting in the capacity described above. In the event of the death of an indemnitee, the right of indemnification shall extend to such indemnitee's legal representative.

The indemnification provided herein shall not extend to any costs, expenses, or liabilities imposed upon or incurred by any indemnitee in relation to matters which such indemnitee shall be adjudged to be liable for gross negligence or to any sum paid by the indemnitee to the Hospital District or to such subsidiary or affiliated organization in settlement of any action, suit, or proceeding based on the indemnitee's actions.

These indemnification provisions are expressly made subject to funds being available in the Hospital District's annual budget approved by the Commissioners Court to pay the Hospital District's obligation. To the extent such funds are not available, the Hospital District shall use its best efforts to obtain such funds in the following or subsequent years (unless the Commissioners Court has indicated such budget request will not be approved). Indemnification pursuant to this Article shall be in addition to any coverage available through the Hospital District's applicable policy of Director's and Officer's insurance.

ARTICLE XIX.

AMENDMENTS

19.1 A Bylaws Committee will be appointed by the Chair no less than every three years to review and make recommendations concerning amendments. Amendments to the Bylaws shall require an eight-elevenths vote of the entire Board and can be enacted at any regular meeting or at any special meeting called for such purpose, provided the proposed changes in the Bylaws have been furnished in writing to each member of the Board at least five days prior to the date set for action thereon. This latter provision may be waived by board action or a unanimous vote of all members of the Board when all members of the Board are in attendance. All Bylaws amendments must be consistent with applicable laws.

ARTICLE XX.

ADOPTION

20.1 The bylaws, as amended, shall become effective immediately upon their adoption by the Board and supersede all previous Bylaws adopted by the Board.

20.2 These Bylaws, as amended, were adopted by the Board of Managers of the Dallas County Hospital District of Dallas County, Texas, at its regular meeting on the 25th day of March, 2026.

_____
Vincent Hall, Chair
Dallas County Hospital District
April 22, 2026

Consideration and Appropriate Action Regarding Patient Settlements

Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____YES and ____ NAY, does by this resolution (adopt/reject) _____the following:

WHEREAS, the Medical Executive Committee recommends approval of the Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers as presented.

THEREFORE BE IT RESOLVED that the Board of Managers approves the recommended Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Dated this 22nd of April 2026

_____	_____
Vincent Hall	Brad Nitschke, JD
Chair	Assistant Secretary

Marjorie D. Petty, JD	Yes_____ No_____ Abstain _____Absent_____
Miriam Sharma, RN	Yes_____ No_____ Abstain _____Absent_____
Todd Furniss, JD	Yes_____ No_____ Abstain _____Absent_____
Eric G. Bing, MD, PhD	Yes_____ No_____ Abstain _____Absent_____
Byron Cryer, MD	Yes_____ No_____ Abstain _____Absent_____
Reina Gonzalez, JD	Yes_____ No_____ Abstain _____Absent_____
Vincent Hall	Yes_____ No_____ Abstain _____Absent_____
Ramon Miguez, PE	Yes_____ No_____ Abstain _____Absent_____
Farida Minner, RN	Yes_____ No_____ Abstain _____Absent_____
Jeff Tillotson, JD	Yes_____ No_____ Abstain _____Absent_____
Yasmin Simon, JD	Yes_____ No_____ Abstain _____Absent_____

Consideration and Appropriate Action Regarding MEC Resolution for Bylaws Technical Amendment: Article III, Medical Staff Membership, Section B. Qualifications for Membership 4(d)(C) The Professional Corporation of Physicians of Quebec

Consideration and Appropriate Action Regarding D-Magazine & Great 100 Excellence in Nursing Resolution Awarded to Parkland Nurses

Parkland Health

RESOLUTION NO. 2026042201

WHEREAS, Shara Baker is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

WHEREAS, earlier this year, eight registered nurses were named winners of the prestigious 2026 D Magazine Excellence in Nursing Awards. Physicians, nurses and patients nominated the most outstanding nurses in North Texas for recognition. They include Shara Baker, Megan Bennett, Julia Broido, Noami Cavett, Sherice Glasper, Jennifer Gonzales, Erum Kasmani and Yin (Mary) Lamb; and

WHEREAS, seven registered nurses were among those honored as 2026 Dallas/Fort Worth Great 100 nurses. The program has been celebrating nursing excellence for 36 years, honoring nurses from all practice areas including acute care, sub-acute care, school nursing, nurse leaders, academics, and more. The Parkland RNs earning recognition were Rose Bagh, Linda Bynum, Karen Hollis, Katie Mapula, Joyce Miller, Kim Oliphant, and Sarah Salone; and

WHEREAS, Parkland is proud of these exceptional registered nurses who have earned the respect of their peers for excellence and dedication to their calling. We are also grateful for the thousands of other "unsung heroes" among you who provide outstanding nursing care to Parkland's patients every day.

NOW, THEREFORE, BE IT RESOLVED that we, Vincent Hall, Chair of the Board of Managers, the Board of Managers, and Fred Cerise, MD, MPH, President and Chief Executive Officer of Parkland Health, do hereby extend our sincere gratitude to an exceptional group of nurses.

Dated this 22nd day of April 2026.

Vincent L. Hall, Chair

Fred Cerise, MD, President & CEO

Eric G. Bing, MD, PhD

Byron Cryer, MD

Todd Furniss, JD

Reina Gonzalez, JD

Ramon F. Miguez, PE

Farida Minner, RN

Marjorie D. Petty, JD

Miriam Sharma, RN

Yasmin Simon, JD

Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042202

WHEREAS, Megan Bennett is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

WHEREAS, earlier this year, eight registered nurses were named winners of the prestigious 2026 D Magazine Excellence in Nursing Awards. Physicians, nurses and patients nominated the most outstanding nurses in North Texas for recognition. They include Shara Baker, Megan Bennett, Julia Broido, Noami Cavett, Sherice Glasper, Jennifer Gonzales, Erum Kasmani and Yin (Mary) Lamb; and

WHEREAS, seven registered nurses were among those honored as 2026 Dallas/Fort Worth Great 100 nurses. The program has been celebrating nursing excellence for 36 years, honoring nurses from all practice areas including acute care, sub-acute care, school nursing, nurse leaders, academics, and more. The Parkland RNs earning recognition were Rose Bagh, Linda Bynum, Karen Hollis, Katie Mapula, Joyce Miller, Kim Oliphant, and Sarah Salone; and

WHEREAS, Parkland is proud of these exceptional registered nurses who have earned the respect of their peers for excellence and dedication to their calling. We are also grateful for the thousands of other "unsung heroes" among you who provide outstanding nursing care to Parkland's patients every day.

NOW, THEREFORE, BE IT RESOLVED that we, Vincent Hall, Chair of the Board of Managers, the Board of Managers, and Fred Cerise, MD, MPH, President and Chief Executive Officer of Parkland Health, do hereby extend our sincere gratitude to an exceptional group of nurses.

Dated this 22nd day of April 2026.

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Farida Minner, RN

Marjorie D. Petty, JD

Miriam Sharma, RN

Yasmin Simon, JD

Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042203

WHEREAS, Julia Broido is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

WHEREAS, earlier this year, eight registered nurses were named winners of the prestigious 2026 D Magazine Excellence in Nursing Awards. Physicians, nurses and patients nominated the most outstanding nurses in North Texas for recognition. They include Shara Baker, Megan Bennett, Julia Broido, Noami Cavett, Sherice Glasper, Jennifer Gonzales, Erum Kasmani and Yin (Mary) Lamb; and

WHEREAS, seven registered nurses were among those honored as 2026 Dallas/Fort Worth Great 100 nurses. The program has been celebrating nursing excellence for 36 years, honoring nurses from all practice areas including acute care, sub-acute care, school nursing, nurse leaders, academics, and more. The Parkland RNs earning recognition were Rose Bagh, Linda Bynum, Karen Hollis, Katie Mapula, Joyce Miller, Kim Oliphant, and Sarah Salone; and

WHEREAS, Parkland is proud of these exceptional registered nurses who have earned the respect of their peers for excellence and dedication to their calling. We are also grateful for the thousands of other "unsung heroes" among you who provide outstanding nursing care to Parkland's patients every day.

NOW, THEREFORE, BE IT RESOLVED that we, Vincent Hall, Chair of the Board of Managers, the Board of Managers, and Fred Cerise, MD, MPH, President and Chief Executive Officer of Parkland Health, do hereby extend our sincere gratitude to an exceptional group of nurses.

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Marjorie D. Petty, JD

Miriam Sharma, RN

Yasmin Simon, JD

Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042204

WHEREAS, Noami Cavett is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

WHEREAS, earlier this year, eight registered nurses were named winners of the prestigious 2026 D Magazine Excellence in Nursing Awards. Physicians, nurses and patients nominated the most outstanding nurses in North Texas for recognition. They include Shara Baker, Megan Bennett, Julia Broido, Noami Cavett, Sherice Glasper, Jennifer Gonzales, Erum Kasmani and Yin (Mary) Lamb; and

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WHEREAS, Parkland is proud of these exceptional registered nurses who have earned the respect of their peers for excellence and dedication to their calling. We are also grateful for the thousands of other "unsung heroes" among you who provide outstanding nursing care to Parkland's patients every day.

NOW, THEREFORE, BE IT RESOLVED that we, Vincent Hall, Chair of the Board of Managers, the Board of Managers, and Fred Cerise, MD, MPH, President and Chief Executive Officer of Parkland Health, do hereby extend our sincere gratitude to an exceptional group of nurses.

Dated this 22nd day of April 2026.

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Miriam Sharma, RN

Yasmin Simon, JD

Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042205

WHEREAS, Sherice Glasper is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

WHEREAS, earlier this year, eight registered nurses were named winners of the prestigious 2026 D Magazine Excellence in Nursing Awards. Physicians, nurses and patients nominated the most outstanding nurses in North Texas for recognition. They include Shara Baker, Megan Bennett, Julia Broido, Noami Cavett, Sherice Glasper, Jennifer Gonzales, Erum Kasmani and Yin (Mary) Lamb; and

WHEREAS, seven registered nurses were among those honored as 2026 Dallas/Fort Worth Great 100 nurses. The program has been celebrating nursing excellence for 36 years, honoring nurses from all practice areas including acute care, sub-acute care, school nursing, nurse leaders, academics, and more. The Parkland RNs earning recognition were Rose Bagh, Linda Bynum, Karen Hollis, Katie Mapula, Joyce Miller, Kim Oliphant, and Sarah Salone; and

WHEREAS, Parkland is proud of these exceptional registered nurses who have earned the respect of their peers for excellence and dedication to their calling. We are also grateful for the thousands of other "unsung heroes" among you who provide outstanding nursing care to Parkland's patients every day.

NOW, THEREFORE, BE IT RESOLVED that we, Vincent Hall, Chair of the Board of Managers, the Board of Managers, and Fred Cerise, MD, MPH, President and Chief Executive Officer of Parkland Health, do hereby extend our sincere gratitude to an exceptional group of nurses.

Dated this 22nd day of April 2026.

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Marjorie D. Petty, JD

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Yasmin Simon, JD

Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042206

WHEREAS, Jennifer Gonzales is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

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WHEREAS, Parkland is proud of these exceptional registered nurses who have earned the respect of their peers for excellence and dedication to their calling. We are also grateful for the thousands of other "unsung heroes" among you who provide outstanding nursing care to Parkland's patients every day.

NOW, THEREFORE, BE IT RESOLVED that we, Vincent Hall, Chair of the Board of Managers, the Board of Managers, and Fred Cerise, MD, MPH, President and Chief Executive Officer of Parkland Health, do hereby extend our sincere gratitude to an exceptional group of nurses.

Dated this 22nd day of April 2026.

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Marjorie D. Petty, JD

Miriam Sharma, RN

Yasmin Simon, JD

Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042207

WHEREAS, Erum Kasmani is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

WHEREAS, earlier this year, eight registered nurses were named winners of the prestigious 2026 D Magazine Excellence in Nursing Awards. Physicians, nurses and patients nominated the most outstanding nurses in North Texas for recognition. They include Shara Baker, Megan Bennett, Julia Broido, Noami Cavett, Sherice Glasper, Jennifer Gonzales, Erum Kasmani and Yin (Mary) Lamb; and

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WHEREAS, Parkland is proud of these exceptional registered nurses who have earned the respect of their peers for excellence and dedication to their calling. We are also grateful for the thousands of other "unsung heroes" among you who provide outstanding nursing care to Parkland's patients every day.

NOW, THEREFORE, BE IT RESOLVED that we, Vincent Hall, Chair of the Board of Managers, the Board of Managers, and Fred Cerise, MD, MPH, President and Chief Executive Officer of Parkland Health, do hereby extend our sincere gratitude to an exceptional group of nurses.

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Marjorie D. Petty, JD

Miriam Sharma, RN

Yasmin Simon, JD

Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042208

WHEREAS, Yin (Mary) Lamb is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

WHEREAS, earlier this year, eight registered nurses were named winners of the prestigious 2026 D Magazine Excellence in Nursing Awards. Physicians, nurses and patients nominated the most outstanding nurses in North Texas for recognition. They include Shara Baker, Megan Bennett, Julia Broido, Noami Cavett, Sherice Glasper, Jennifer Gonzales, Erum Kasmani and Yin (Mary) Lamb; and

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WHEREAS, Parkland is proud of these exceptional registered nurses who have earned the respect of their peers for excellence and dedication to their calling. We are also grateful for the thousands of other "unsung heroes" among you who provide outstanding nursing care to Parkland's patients every day.

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Marjorie D. Petty, JD

Miriam Sharma, RN

Yasmin Simon, JD

Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042209

WHEREAS, Rose Bagh is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

WHEREAS, earlier this year, eight registered nurses were named winners of the prestigious 2026 D Magazine Excellence in Nursing Awards. Physicians, nurses and patients nominated the most outstanding nurses in North Texas for recognition. They include Shara Baker, Megan Bennett, Julia Broido, Noami Cavett, Sherice Glasper, Jennifer Gonzales, Erum Kasmani and Yin (Mary) Lamb; and

WHEREAS, seven registered nurses were among those honored as 2026 Dallas/Fort Worth Great 100 nurses. The program has been celebrating nursing excellence for 36 years, honoring nurses from all practice areas including acute care, sub-acute care, school nursing, nurse leaders, academics, and more. The Parkland RNs earning recognition were Rose Bagh, Linda Bynum, Karen Hollis, Katie Mapula, Joyce Miller, Kim Oliphant, and Sarah Salone; and

WHEREAS, Parkland is proud of these exceptional registered nurses who have earned the respect of their peers for excellence and dedication to their calling. We are also grateful for the thousands of other "unsung heroes" among you who provide outstanding nursing care to Parkland's patients every day.

NOW, THEREFORE, BE IT RESOLVED that we, Vincent Hall, Chair of the Board of Managers, the Board of Managers, and Fred Cerise, MD, MPH, President and Chief Executive Officer of Parkland Health, do hereby extend our sincere gratitude to an exceptional group of nurses.

Dated this 22nd day of April 2026.

Vincent L. Hall, Chair

Fred Cerise, MD, President & CEO

Eric G. Bing, MD, PhD

Byron Cryer, MD

Todd Furniss, JD

Reina Gonzalez, JD

Ramon F. Miguez, PE

Farida Minner, RN

Marjorie D. Petty, JD

Miriam Sharma, RN

Yasmin Simon, JD

Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042210

WHEREAS, Linda Bynum is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

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Parkland Health

RESOLUTION NO. 2026042211

WHEREAS, Karen Hollis is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

WHEREAS, earlier this year, eight registered nurses were named winners of the prestigious 2026 D Magazine Excellence in Nursing Awards. Physicians, nurses and patients nominated the most outstanding nurses in North Texas for recognition. They include Shara Baker, Megan Bennett, Julia Broido, Noami Cavett, Sherice Glasper, Jennifer Gonzales, Erum Kasmani and Yin (Mary) Lamb; and

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Parkland Health

RESOLUTION NO. 2026042212

WHEREAS, Katie Mapula is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

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Parkland Health

RESOLUTION NO. 2026042213

WHEREAS, Joyce Miller is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

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Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042214

WHEREAS, Kim Oliphant is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

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Yasmin Simon, JD

Jeff Tillotson, JD

Parkland Health

RESOLUTION NO. 2026042215

WHEREAS, Sarah Salone is one of 15 Parkland Health nurses recognized for setting the standard of excellence for the entire nursing staff, recognized for their extraordinary care and dedication to the patients we serve; and

WHEREAS, since 1894, Parkland has been a beacon of light for Dallas County residents who needed care. And for more than a century, our caring, compassionate and highly skilled nurses have been the backbone of the healthcare system. Today is no different. At Parkland, nearly 5,000 registered nurses care for patients at the bedside, hold management positions or serve in various other capacities. What they have in common is their expertise and empathy; and

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CEO Update on System Operations and Board FY26Q2 Priorities Discussion

Community Health Needs Assessment (CHNA) Implementation Plan Update

Discussion Regarding Board Annual Operational Meeting and Governance Retreat Follow Up

Discussion Regarding Board Development and Continuing Education Opportunities

Break

Consultation with Attorney Regarding PCHP Contract with Children's Health System of Texas

Consultation with Attorney on Potential Settlement in the Matter of Construction Cleaning, Inc. v. Dallas County Hospital District

Executive Session Documents

Possible Deliberation Regarding Medical Executive Committee Credentialing Report

Executive Session Documents

Possible Deliberation Regarding Delineation of Privileges

i. Adult Critical Care – Triage – ECMO Cannulation criteria
ii. Internal Medicine – Sleep Medicine – Full Review
    a. Sleep Medicine – Neurology
    b. Sleep Medicine – Pediatric Pulmonary
iii. Laser Privileges - Triage
    c. Laser Revision - Cardiology
    d. Laser Revision - CVTS
    e. Laser Revision - OBGyn
    f. Laser Revision - OMFS
    g. Laser Revision - Ophthalmology
    h. Laser Revision: Otolaryngology
    i. Laser Revision: Plastic Surgery
    j. Laser Revision: Urology
iv. Podiatry – Full Review
v. Non-Physician Clinical Provider Staff Medicine – Biennial Review
vi. Non-Physician Clinical Provider Staff Behavioral Health – Biennial Review
vii. Radiology – Full Review

Adult Critical Care – Triage – ECMO Cannulation criteria

Internal Medicine – Sleep Medicine – Full Review

Sleep Medicine – Neurology

Sleep Medicine – Pediatric Pulmonary

Laser Privileges - Triage

Laser Revision - Cardiology

Laser Revision - CVTS

Laser Revision - OBGyn

Laser Revision - OMFS

Laser Revision - Ophthalmology

Laser Revision: Otolaryngology

Laser Revision: Plastic Surgery

Laser Revision: Urology

Podiatry – Full Review

Non-Physician Clinical Provider Staff Medicine – Biennial Review

Non-Physician Clinical Provider Staff Behavioral Health – Biennial Review

Consideration and Appropriate Action Regarding MEC Resolution for Bylaws Technical Amendment: Article III, Medical Staff Membership, Section B. Qualifications for Membership 4(d)(C) The Professional Corporation of Physicians of Quebec

Executive Session Documents

Possible Deliberation Regarding Patient Settlements

Possible Deliberation Regarding Board of Managers Self Evaluation Results from March

Information Only

Possible Deliberation Regarding Board of Managers Meeting Attendance Report