Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, PE - Chair
Marjorie Petty, JD
Yasmin Simon, JD
Jeff Tillotson, JD

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Tuesday, March 24, 2026, at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131. A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2312 520 3095; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Determine a Quorum is Present and Record Attendance/Call to Order/Mission Statement** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Committee Chair and reviewed and affirmed by Counsel.			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Consideration and Appropriate Action Regarding Contracts over $200,000 (See Attached List of Contracts)	*4*	25	Pamela Bryant
B.	Consideration and Appropriate Action Regarding Capital Substitution (See Attached list of Substitutions)	*38*	5	Rick Humphrey
C.	Consideration and Appropriate Action Regarding the Triennial Review of the Board Contract Approval Policy	*41*	5	Pam Bryant
D.	Update and Report Regarding Parkland Financial Performance Presentation	*54*	20	Rick Humphrey
IV.	**Possible Deliberation**			
A.	Informational Report on Parkland's Capital Project Summary as of February 2026	*112*		
V.	**Action Item**			
A.	The Board may take action on any agenda item(s) above			Chair

	PAGE	TIME (MIN)	PRESENTER(S)
VI. Closing Remarks			Chair
VII. Adjourn			Chair

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									March 25, 2026
				Medical Products and Services					
M1	Capital	OMEGA E-View.AI Radiation Reduction Advanced Endoscopy System	Omega Medical Imaging	3/25/2026 – 2/12/2027	$990,580	$990,580	Sole Source	Yes	Shika Shakelli/Clinical Engineering
M2	Expense	Neuro Interventional Products	Depuy Synthes Sales, Inc.	12/20/2019 – 7/19/2026	$816,000	$972,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady/Interventional Radiology
M3	Expense	Direct Billing Agreement for Cancer Genetic Testing Services Through Foundation Medicine	Foundation Medicine Inc.	3/26/2026 – 3/25/2031	$1,300,000	$1,300,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton/Tim Lenz/Laboratory Services
				Construction and Facilities					
C1	Revenue: Court Approval	Viridian Wellness & Rehabilitation Sublease	Viridian Wellness & Rehabilitation LLC	3/25/2026 – 8/31/2027	$0	$0	Real Estate – Exemption	Yes	Beall Carothers/Planning, Design & Construction
C2	Expense: Court Approval	Mod # 1 First Amendment to Commercial Earnest Money Contract (Unimproved Property)	Wilmer Fulghum 161, L.P.	12/12/2025 - 5/13/2026	($522)	$3,423,293	Sole Source Modification	Yes	Beall Carothers/Planning, Design & Construction
				Information Technology					
IT1	Expense	IT Consultants	Revuud Inc	4/1/2026 – 9/30/2026	$291,190	$291,190	Contract Award without Competition (Historical Pricing)	Yes	Brian RamirezDeepti KilaruGreggory ErvinMichele Davis/Information Technology
IT2	Capital and Expense	Pyxis Medication Dispensing and Software	CareFusion Solutions, LLC	3/25/2026 – 3/24/2027	$422,845	$422,845	GPO Purchase (Adequate Competition)	Yes	Carrie Berge/Pharmacy Administration
IT3	Expense	Implement and Support of Velocity Suite and Streaming Pipelines	Infor	1/30/2026 – 1/29/2029	$1,992,444	$2,194,664	Sole Source	Yes	Deborah Johnson/Information Technology
IT4	Expense	Vulnerability as a Service Implementation and Management	Kyndryl, Inc.	4/1/2025 – 3/31/2030	$2,011,856	$125,450,455	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Bruce McDaniels/Information Technology
IT5	Expense	Data Migration Services	Laitek, Inc.	9/26/2025 – 12/31/2027	$2,500,000	$2,500,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Greggory Ervin/Information Technology
IT6	Capital	Mod # 2 Planned Storage Upgrade for End-of-Life Hardware	Kyndryl	4/1/2025 - 3/31/2030	$448,579	$123,887,178	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jeff Maxfield/Information Technology
IT7	Capital	Mod # 3 Handheld Scanners for 8th and 9th Floor Buildout	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$295,979	$8,714,949	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Carlton Brown II / Tom Stanfield/Information Technology
				Hospital Operations					
O1	Expense	Virtual Nurse Sitting	Philips North America LLC	6/2/2026 – 6/1/2031	$8,640,000	$8,640,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Molly Case/Chief Health Officer Admin

Parkland Health
FY2026 Capital Substitution
For March 2026 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	ED/Behavioral Health	$400,000	$400,000	Conversion of Eight Med Secure Beds to Behavioral Health Beds
	Explanation	To maximize the use of patient care areas, this project request will reprogram 8 beds on the Med Secure unit for Behavioral Health. Also, space in this area will be renovated to include a new therapy room, a quiet room, and a consult room to meet Behavioral Health regulatory requirements. The Med Secure department will be part of the programming for the newly built out 9 Gold inpatient unit, which will expand capacity from 8 to 16 beds. Once the Med Secure department relocates from the 17th floor to the 9th floor (currently planned for 10/1/26), the current Med Secure beds will be reprogrammed for Behavioral Health, which has different regulations. This change will increase Inpatient Behavioral Health beds from 28 to 36.		
	Driver(s) of Increased Expense:	September 2025 completion of the strategic facilities plan (SFP) / needs assessment		
	Description of Item:	Conversion of Med Secure beds to Behavioral Health beds; renovation to include a therapy room, a quiet room, and a consult room.		
	Grand Total	**$400,000**	**$400,000**	

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									March 25, 2026
Medical Products and Services									
M1	Capital	OMEGA E-View.AI Radiation Reduction Advanced Enodoscopy System	Omega Medical Imaging	3/25/2026 -- 2/12/2027	$990,580	$990,580	Sole Source	Yes	Shika Shakelli/Clinical Engineering
M2	Expense	Neuro Interventional Products	Depuy Synthes Sales, Inc.	12/20/2019 -- 7/19/2026	$816,000	$972,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady/Interventional Radiology
M3	Expense	Direct Billing Agreement for Cancer Genetic Testing Services Through Foundation Medicine	Foundation Medicine Inc.	3/26/2026 – 3/25/2031	$1,300,000	$1,300,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton/Tim Lenz/Laboratory Services
Construction and Facilities									
C1	Revenue: Court Approval	Viridian Wellness & Rehabilitation Sublease	Viridian Wellness & Rehabilitation LLC	3/25/2026 – 8/31/2027	$0	$0	Real Estate – Exemption	Yes	Beall Carothers/Planning, Design & Construction
C2	Expense: Court Approval	Mod # 1 First Amendment to Commercial Earnest Money Contract (Unimproved Property)	Wilmer Fulghum 161, L.P.	12/12/2025 - 5/13/2026	($522)	$3,423,293	Sole Source Modification	Yes	Beall Carothers/Planning, Design & Construction
Information Technology									
IT1	Expense	IT Consultants	Revuud Inc	4/1/2026 -- 9/30/2026	$291,190	$291,190	Contract Award without Competition (Historical Pricing)	Yes	Brian RamirezDeepti KilaruGreggory ErvinMichele Davis/Information Technology
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IT5	Expense	Data Migration Services	Laitek, Inc.	9/26/2025 -- 12/31/2027	$2,500,000	$2,500,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Greggory Ervin/Information Technology
IT6	Capital	Mod # 2 Planned Storage Upgrade for End-of-Life Hardware	Kyndryl	4/1/2025 - 3/31/2030	$448,579	$123,887,178	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jeff Maxfield/Information Technology
IT7	Capital	Mod # 3 Handheld Scanners for 8th and 9th Floor Buildout	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$295,979	$8,714,949	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Carlton Brown II / Tom Stanfield/Information Technology
Hospital Operations									
O1	Expense	Virtual Nurse Sitting	Philips North America LLC	6/2/2026 -- 6/1/2031	$8,640,000	$8,640,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Molly Case/Chief Health Officer Admin

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 25, 2026	**Product or Service:** OMEGA E-View.AI Radiation Reduction Advanced Endoscopy System	
Business Owner: Shika Shakelli	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-26114
Vendor/Supplier/Contractor: Omega Medical Imaging	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	3/25/2026 – 4/3/2027	$990,580
Out Years:	0 Year(s)	+$0
Total:	3/25/2026 – 4/3/2027	$990,580

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Submitted By (Division VP): Lance Mendiola,Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: OMEGA E-View.AI Radiation Reduction Advanced Endoscopy System

VENDOR: Omega Medical Imaging

COST:		
	Base Term:	$990,580
	Out Years:	+ $0
	Total:	$990,580

Recommendation
Approve this contract for OMEGA E-View.AI Radiation Reduction Advanced Endoscopy System.

Background
This contract is for the purchase of an OMEGA Fluoroscopy System to replace the existing OMEGA Fluoroscopy System in the Main Gastroenterology (GI) Lab. The system is used to provide real-time X-ray imaging during procedures, and specifically can be used for ERCP (Endoscopic Retrograde Cholangiopancreatography) and Advanced GI procedures. The current system is twelve years old and at the end of support, which limits serviceability and parts availability. Replacing it with a supported model will reduce the risk associated with limited-service coverage and obsolete parts.

Fair and Reasonable Price Determination
The item being purchased is a sole source for the reasons discussed below ECRI market research shows that the Parkland price is average compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026
Equipment / Licenses	$990,580

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition. This product offers functionalities that no other system on the market provides. Clinical studies and internal vendor research have shown that it can reduce radiation exposure to patients and staff significantly. It is the only system specifically designed and built for Interventional Endoscopy Procedures. Additionally, the innovative I-C design allows the C-arm to swing away from the table, enabling the table to be used for non–X-ray procedures such as EUS. This design also facilitates safer patient loading and provides full access to the patient during emergency situations—features that no other system on the market offers.

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request
For Modification to Contract or Funding

BOM Date: March 25, 2026	**Modification:** Mod # 1 Neuro Interventional Products	
Business Owner: Shawn Grady	**Business Owner Dept:** Interventional Radiology	**Contract Number:** POCP-19193 A7
Vendor/Supplier: Depuy Synthes Sales, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (6/22/2021): Actions Totaling < $100,000 Amount: Amount: Amount:	$816,000 $0 $0 $78,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$78,000
Original Start Date: 12/20/2019 **Current Expiration:** 7/19/2026 **Mod Start Date:** 3/25/2026 **Expiration after this Mod:** 7/19/2026	New Contract Amount:	$972,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Neuro Interventional Products

VENDOR: Depuy Synthes Sales, Inc.

COST:

BOM Approved Contract Total (6/22/2021):	$816,000
Action:	$0
Action:	$0
Action:	$78,000
Modification # 1:	+ $78,000
Total:	$972,000

Recommendation

Approve this contract modification for Neuro Interventional Products.

Background

This contract facilitates the procurement of neurovascular coils and related accessories used in the treatment of acute ischemic stroke. Depuy Synthes designed these products to remove blood clots and control bleeding in the brain for patients whose clinical pathology and anatomy match the design strengths of these products. We are allocating additional funding to support purchases through the end of the contract term. The vendor would not extend the current agreement, and Parkland will purchase these products under a new contract after the term of this contract.

Fair and Reasonable Price Determination

Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price aligns with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
$816,000	$78,000	$78,000	$972,000

Sole Source Justification

This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc., are patient care devices and are exempt.

Document Contact/Author:	William Jones

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 25, 2026	**Product or Service:** Direct Billing Agreement for Cancer Genetic Testing Services Through Foundation Medicine	
Business Owner: Scott Hampton/Tim Lenz	**Business Owner Dept:** Laboratory Services	**Contract Number:** POCS-22824
Vendor/Supplier/Contractor: Foundation Medicine Inc.	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	3/26/2026 – 3/25/2029	$780,000
Out Years:	2 Year(s)	+$520,000
Total:	3/26/2026 – 3/25/2031	$1,300,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Enrique Gallegos SVP Ops & Assoc COO, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Direct Billing Agreement for Cancer Genetic Testing Services Through Foundation Medicine

VENDOR: Foundation Medicine Inc.

COST:		
	Base Term:	$780,000
	Out Years:	+ $520,000
	Total:	$1,300,000

Recommendation
Approve this contract for Direct Billing Agreement for Cancer Genetic Testing Services Through Foundation Medicine.

Background
This contract establishes a direct billing agreement with Foundation Medicine for cancer genetic testing services for the Parkland Lab. Foundation Medicine provides comprehensive genomic profiling (CGP) to identify tumor mutations, biomarkers, and potential targeted therapy options. Their FDA-approved tests use both blood and tissue specimens to support cancer diagnosis, prognosis, and treatment planning. These services help clinicians better understand the molecular drivers of a patient's cancer and guide more precise treatment decisions.

Fair and Reasonable Price Determination
Benchmarking research was conducted through ECRI, and they were unable to provide price recommendations; however, the vendor is extending the current historical pricing. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products

Financial Forecast

Base Term	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Consumables	$151,667	$260,000	$260,000	$108,333			$780,000
Out Years	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables				$151,667	$260,000	$108,333	$520,000
Grand Totals	**$151,667**	**$260,000**	**$260,000**	**$260,000**	**$260,000**	**$108,333**	**$1,300,000**

Sole Source Justification
FoundationOne Liquid CDx is the only FDA-approved, blood-based test to analyze over 300 genes, making it the most comprehensive FDA-approved liquid biopsy on the market. This contract is for a service for which there is only one acceptable source. The product or service has no competition.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 25, 2026	**Product or Service:** Viridian Wellness & Rehabilitation Sublease	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning, Design & Construction	**Contract Number:** NF-26264
Vendor/Supplier/Contractor: Viridian Wellness & Rehabilitation LLC	**Source Selection Methodology:** Real Estate – Exemption	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense, or Capital:

Revenue: Court Approval

	Contract Dates	Contract Price
Base Term:	3/25/2026 – 8/31/2027	$0
Out Years:	0 Year(s)	+$0
Total:	3/25/2026 – 8/31/2027	$0

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Real Estate

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? N/A-Revenue

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Viridian Wellness & Rehabilitation Sublease

VENDOR: Viridian Wellness & Rehabilitation LLC

COST:		
	Base Term:	$0
	Out Years:	+ $0
	Total:	$0

Recommendation
Approve this contract for the Viridian Wellness & Rehabilitation Sublease.

Background
This is a Quality Incentive Payment Program ("QIPP") nursing facility sublease transaction similar to other QIPP sublease agreements previously approved by the Parkland Board of Managers and Commissioners Court. A new sublease will be entered into as a part of the sublease and operation of the facility by Parkland from Viridian Wellness & Rehabilitation LLC, an affiliate of OPCO Skilled Management. Parkland has an existing business relationship with OPCO Skilled Management in three other QIPP facilities (Hillcrest of North Dallas, Forest Park, and Brentwood Place Four). A sublease is required for Parkland to add Viridian Wellness & Rehabilitation LLC to its nursing home program.

Fair and Reasonable Price Determination
All rental payments are the responsibility of the Management Company per the terms of the separate Management Agreement.

Financial Forecast

Base Term	All Years
Base Rental Payments	$0

Under the terms of the sublease agreement, it should be noted that the agreement is structured to automatically renew on an annual basis on September 1, 2027, unless terminated by either party. The parties have the right to terminate the agreement with or without cause by providing a minimum of 60 days written notice (without cause) and 30 days (with cause).

For the purposes of this document, the sublease term is contemplated to commence upon execution by the parties with an expiration of August 31, 2027, continuing on a yearly basis thereafter unless terminated per the terms of the agreement.

Sole Source Justification
N/A – Real estate exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Parkland

Board Informational Update to Contract or Funding

BOM Date: March 25, 2026	**Modification:** Mod # 1 First Amendment to Commercial Earnest Money Contract (Unimproved Property)	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-25852.1
Vendor/Supplier: Wilmer Fulghum 161, L.P. **Basis of Original Contract Award** Real Estate – Exemption **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (October 29, 2025): OR, if it has not been to the board, Current Contract Amount:	$3,423,816
	Actions Totaling < $100,000 Amount: Amount: Amount:	
Revenue, Expense or Capital: Expense: Court Approval	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	($522)
Original Start Date: 12/12/2025 **Current Expiration:** 5/13/2026 **Mod Start Date:** Upon execution **Expiration after this Mod:** 5/13/2026	New Contract Amount:	$3,423,293

Approvals

Has the final modification been approved by Legal for legal sufficiency? Yes
Does this modification have an IT Component? No
Does this modification have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President of Construction, Facilities, Real Estate, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 First Amendment to Commercial Earnest Money Contract (Unimproved Property)

VENDOR: Wilmer Fulghum 161, L.P.

COST:

BOM Approved Contract Total (October 29, 2025): OR, if it has not been to the board, Current Contract Amount:	$3,423,816
Action:	
Action:	
Action:	
Modification # 1:	+ ($522)
Total:	$3,423,293

Recommendation

Approve this contract modification to First Amendment to Commercial Earnest Money Contract (Unimproved Property).

Background

As part of Parkland's strategic plan to expand services in southern Dallas County, this purchase of land and subsequent construction of a clinic will enable more area residents to obtain medical care.

Fair and Reasonable Price Determination

Current submarket sales and comparable data indicate the purchase price is a fair and reasonable value. A real estate appraisal will be completed prior to the expiration of the inspection period to confirm the asset value.

Financial Forecast

Current Contract Amount	FY2026
$3,423,816	$3,423,293

The Seller and Parkland executed the initial Commercial Earnest Money Contract effective December 12, 2025, following approval by the Parkland Board of Managers on October 29, 2025, and by the Dallas County Commissioners Court on November 18, 2025. During Parkland's subsequent diligence and inspection period, it was determined that the site boundaries should be modified to encompass a total of 6.993 acres (307,628 square feet), an increase from the original 6.549 acres (285,260 square feet). This represents an expansion of approximately 0.444 acres, or 19,368 square feet.

At the time the Contract was executed, no site survey had been completed, nor had the configurations of adjacent parcels under the Seller's control been finalized. Subsequent seller requested engineering revisions to ingress/egress points and other adjustments to nearby parcels necessitated modifications to the Parkland tract. As a result, Parkland will acquire a slightly larger tract at a marginally lower purchase price per square foot, while the overall purchase price remains essentially unchanged.

To date, Parkland has also completed key diligence activities, including Phase I Environmental Site Assessment and site appraisal. The Phase I Assessment identified no Recognized Environmental Conditions ("RECs"), and the appraised value of the property exceeded the purchase price of $3,423,293.28.

Additionally, on March 11, 2026, the Seller submitted a set of Reservation, Restrictions, and Covenants ("RRCs") for the Sunridge Station development – of which the Parkland parcel is a component – for Parkland's review and comment. Parkland's review and approval of the RRCs is an important step in finalizing the transaction. The RRCs establish the

permissible uses of the property and user restrictions. Earlier iterations of the Sunridge Station RRCs were crafted for warehouse-type development; however, the updated RRCs reflect commercial, retail, and medical uses to align with Parkland's intended development.

Sole Source Justification
Not applicable – real estate exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 25, 2026	**Product or Service:** IT Consultants	
Business Owner: Brian Ramirez Deepti Kilaru Greggory Ervin Michele Davis	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-26203
Vendor/Supplier/Contractor: Revuud Inc	**Source Selection Methodology:** Contract Award without Competition	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense, or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	4/1/2026 – 9/30/2026	$291,190
Out Years:	0 Year(s)	+$0
Total:	4/1/2026 – 9/30/2026	$291,190

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: IT Consultants

VENDOR: Revuud Inc

COST:		
	Base Term:	$291,190
	Out Years:	+ $0
	Total:	$291,190

Recommendation
Approve this contract for IT Consultants.

Background
This contract is for 8 IT Consultants for current and upcoming IT projects. These specialized consultants have been engaged to support critical initiatives across our enterprise systems landscape, with a focus on optimizing data integrity, enhancing clinical workflows, and ensuring the successful implementation of the following key technologies: MyChart, Epic Campaigns, Healthy Planet, Remote Patient Monitoring, and updating Oracle components for SQL Server compatibility.

Fair and Reasonable Price Determination
The rate(s) for this contract were negotiated under the Master Agreement, reviewed by internal resources, and were determined to be fair and reasonable.

Financial Forecast

Base Term	FY2026	Totals
Expenses	$291,190	$291,190

Contract Award without Competition Justification
Consultant obtained using a task order under the Revuud, Inc. agreement.

Document Contact/Author:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 25, 2026	**Product or Service:** Pyxis Medication Dispensing and Software	
Business Owner: Carrie Berge	**Business Owner Dept:** Pharmacy Administration	**Contract Number:** POCP-26135
Vendor/Supplier/Contractor: CareFusion Solutions, LLC	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense, or Capital:

Capital and Expense

	Contract Dates	Contract Price
Base Term:	3/25/2026 – 3/24/2027	$422,845
Out Years:	0 Year(s)	+$0
Total:	3/25/2026 – 3/24/2027	$422,845

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Carrie Berge Vice President Pharmacy Svcs, Pharmacy Admin

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Pyxis Medication Dispensing and Software

VENDOR: CareFusion Solutions, LLC

COST:		
	Base Term:	$422,845
	Out Years:	+ $0
	Total:	$422,845

Recommendation
Approve this contract for Pyxis Medication Dispensing and Software.

Background
Pyxis medication stations allow the pharmacy to dispense and track medications in the patient care areas of the system by nurses and physicians. The current Pyxis fleet of medication dispensing stations throughout the system was recently replaced in 2025. Since that purchase, Parkland has expanded its operations to include additional clinics and the buildout of the Parkland Hospital 8th and 9th floors. This purchase will supply the required medication administration stations to support those areas.

Fair and Reasonable Price Determination
The GPO contract and pricing were obtained through a Vizient solicitation process. Market research conducted by ECRI shows that Parkland is receiving an overall discount of 56%, which includes the standard GPO discount as well as a 38% Non-Standard discount that represents additional negotiated value above what typical GPO members would pay as part of the 2025 system replacement. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026
Equipment / Licenses	$422,845

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment, with no substitute or interchangeable components, software, or maintenance sources, and compatibility is paramount.

Document Contact/Author:	Michelle Duffey

Board Approval Request For Modification to Contract or Funding

BOM Date: March 25, 2026	**Modification:** Mod # 1 Implement and Support of Velocity Suite and Streaming Pipelines	
Business Owner: Deborah Johnson	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-25926
Vendor/Supplier: Infor **Basis of Original Contract Award** Sole Source **Basis of this Modification** Contract Award without Competition	BOM Approved Contract Total (January 28, 2026):	$1,992,444
	Actions Totaling < $100,000 Amount: Amount: Amount:	
Revenue, Expense, or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$202,220
Original Start Date: 1/30/2026 **Current Expiration:** 1/29/2029 **Mod Start Date:** 3/28/2026 **Expiration after this Mod:** 1/29/2029	New Contract Amount:	$2,194,664

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Implement and Support of Velocity Suite and Streaming Pipelines

VENDOR: Infor

COST:

BOM Approved Contract Total (January 28, 2026):	$1,992,444
Action:	
Action:	
Action:	
Modification # 1:	+ $202,220
Total:	$2,194,664

Recommendation

Approve this contract modification to Implement and Support of Velocity Suite and Streaming Pipelines .

Background

This contract supports the implementation and ongoing management of a Software as a Service (SaaS) initiative centered on building an enterprise data lake and deploying Infor's Velocity Suite of Artificial Intelligence (AI) tools. The data lake will serve as a centralized repository capable of storing large volumes of raw, real-time data through streaming pipelines. Immediate delivery of the data lake is essential to enable enhanced reporting and analytics, and it will also provide the foundational architecture required for future AI-driven capabilities.

Fair and Reasonable Price Determination

The implementation and support services associated with this solution are uniquely designed and delivered by Infor. The tools, data-lake architecture, streaming pipelines, and AI capabilities (including the Velocity Suite) operate exclusively within Infor's proprietary ecosystem. Because these components are purpose-built for seamless integration with Infor's financial and procurement platforms, no third-party vendor can provide equivalent functionality, compatibility, or performance.

Financial Forecast

Current Contract Amount	FY2026	Total
$1,992,444	$202,220	$202,220

Sole Source Justification

The implementation and support services associated with this initiative must be procured directly from Infor because the solution is proprietary and operates exclusively within Infor's technology ecosystem. The transition of reporting to an Azure-based environment, along with the expansion of Parkland's data and analytics footprint, requires the use of Infor-developed tools, integration frameworks, and AI-enablement components that are not available from any third-party provider.

Document Contact/Author:	Farrah Smith

Board Approval Request For Modification to Contract or Funding

BOM Date: March 25, 2026	**Modification:** Mod # 1 Vulnerability as a Service Implementation and Management	
Business Owner: Bruce McDaniels	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-25055
Vendor/Supplier: Kyndryl, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total 3/19/2025:	$123,414,599
	Actions Totaling < $100,000 Amount: Amount: Amount:	$24,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$2,011,856
Original Start Date: 4/1/2025 **Current Expiration:** 3/31/2030 **Mod Start Date:** 4/1/2026 **Expiration after this Mod:** 3/31/2030	New Contract Amount:	$125,450,455

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Vulnerability as a Service Implementation and Management

VENDOR: Kyndryl, Inc.

COST:

BOM Approved Contract Total 3/19/2025:	$123,414,599
Action:	$24,000
Action:	
Action:	
Modification # 1:	+ $2,011,856
Total:	$125,450,455

Recommendation

Approve this contract modification to Vulnerability as a Service Implementation and Management.

Background

This contract is for a Vulnerability-as-a-Service (VaaS) solution to provide continuous, automated security scanning and vulnerability management across on-premise and cloud environments. The service delivers recurring internal and external assessments, prioritized risk reporting, remediation guidance, and integration with existing cybersecurity tools. This contract strengthens Parkland's security posture, supports regulatory, audit, and cyber insurance requirements, improves visibility into emerging threats, and reduces the Information Security team's manual workload. It is being acquired for the IT division's Cybersecurity Operations group to reduce enterprise risk, maintain HIPAA Security Rule compliance, and enhance protection against ransomware and other cyber threats.

Fair and Reasonable Price Determination

Pricing was assessed using historical fiscal-year security services comparisons and benchmarking against similar vulnerability management contracts at peer healthcare systems. The proposed cost falls within an appropriate range for the scope, subscription size, and required security maturity. Based on these factors, the price is considered fair, reasonable, and beneficial to Parkland.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	FY2029	FY2030	Total
$123,414,599	$448,854	$453,429	453,429	$453,429	$226,715	125,450,455

Sole Source Justification

Kyndryl's proprietary service model integrates directly with Parkland's existing infrastructure, eliminating integration costs that would otherwise be incurred with alternative suppliers. Internal analysis shows that acquiring equivalent services through separate tools and consulting engagements would exceed the proposed cost by an estimated 18–25%, not including resource overhead.

Document Contact/Author:	Farrah Smith

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 25, 2026	**Product or Service:** Data Migration Services	
Business Owner: Greggory Ervin	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-26017
Vendor/Supplier/Contractor: Laitek, Inc.	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	3/25/2026 – 12/31/2027	$2,500,000
Out Years:	0 Year(s)	+$0
Total:	3/25/2026 – 12/31/2027	$2,500,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Data Migration Services

VENDOR: Laitek, Inc.

COST:		
	Base Term:	$2,500,000
	Out Years:	+ $0
	Total:	$2,500,000

Recommendation
Approve this contract for Data Migration Services.

Background
This Statement of Work (SOW) under the existing Laitek Agreement is for migrating Parkland's multiple Picture Archiving and Communication Systems (PACS) into a single vendor-managed PACS and Vendor Neutral Archive (VNA) solution. Parkland currently operates separate PACS systems across Radiology, Cardiology, Maternal Fetal Medicine, and other specialties, which increases complexity and cost. Consolidation will improve interoperability, streamline image access, and support efficient clinical workflows across departments.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Financial Forecast

Base Term	FY2026	FY2027	Totals
Expenses	$1,500,000	$1,000,000	$2,500,000

Document Contact/Author:	Tonya Calhoun

Board Approval Request
For Modification to Contract or Funding

BOM Date: March 25, 2026	**Modification:** Mod # 2 Planned Storage Upgrade for End-of-Life Hardware	
Business Owner: Jeff Maxfield	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-25055
Vendor/Supplier: Kyndryl **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total 3/19/2025:	$123,414,599
	Actions Totaling < $100,000 Amount: Amount: Amount:	$24,000
Revenue, Expense or Capital: Capital	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	$448,579
Original Start Date: 4/1/2025 **Current Expiration:** 3/31/2030 **Mod Start Date:** 3/26/2026 **Expiration after this Mod:** 3/31/2030	New Contract Amount:	$123,887,178

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 2 Planned Storage Upgrade for End-of-Life Hardware

VENDOR: Kyndryl

COST:

BOM Approved Contract Total 3/19/2025:	$123,414,599
Action:	$24,000
Action:	
Action:	
Modification # 2:	+ $448,579
Total:	$123,887,178

Recommendation
Approve this contract modification to Planned Storage Upgrade for End-of-Life Hardware.

Background
This contract is for the replacement of NetApp A300 storage controllers (hardware component) with NetApp A1 controllers and the addition of Epic-dedicated storage capacity. The A300 controllers are nearly ten years old and approaching end of life, creating risk of hardware failure, degraded Epic performance, and insufficient storage capacity. Epic storage demands have exceeded current resources, and further optimization is no longer possible. NetApp has also announced significant price increases, making timely procurement necessary to avoid a 1.5x–2x cost increase. The purchase supports Parkland's Epic electronic health record and clinical systems, which rely exclusively on NetApp hardware to maintain performance, reliability, and vendor support.

Fair and Reasonable Price Determination
NetApp is the required sole-source platform for Epic due to compatibility and architectural constraints, but the equipment is widely available in the healthcare market. Pricing was compared with prior NetApp purchases for Epic environments and aligns with current market rates prior to the vendor's announced increases. Executing the purchase now avoids a projected 1.5x–2x cost increase and secures an estimated $443,000 in savings. Based on this analysis, the pricing is fair and reasonable.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	FY2029	FY2030	Total
$123,414,599	$56,072	$112,145	$112,145	$112,145	$56,072	$123,887,178

Sole Source Justification
This modification adds NetApp controllers and shelves to Parkland's existing NetApp storage environment, enabling support for Epic. Only NetApp hardware is compatible with the current architecture, management tools, replication, and Epic-validated configuration. Using another vendor would require a full platform replacement, extensive redesign and testing, and would introduce significant operational and patient care risks. NetApp is therefore the only source capable of providing the required compatible equipment.

Document Contact/Author:	Farrah Smith

Board Approval Request For Modification to Contract or Funding

BOM Date: March 25, 2026	**Modification:** Mod # 3 Handheld Scanners for 8th and 9th Floor Buildout	
Business Owner: Carlton Brown II / Tom Stanfield	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-20155
Vendor/Supplier: Mobile Integrate Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total 5/31/2025:	$8,368,725
	Actions Totaling > $100,000 Amount: Amount: Amount:	$50,245
Revenue, Expense or Capital: Capital	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 3 Amount:	$295,979
Original Start Date: 9/9/2021 **Current Expiration:** 10/31/2028 **Mod Start Date:** 4/1/2026 **Expiration after this Mod:** 10/31/2028	New Contract Amount:	$8,714,949

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 3 Handheld Scanners for 8th and 9th Floor Buildout

VENDOR: Mobile Integrate Inc.

COST:

BOM Approved Contract Total 5/31/2025:	$8,368,725
Action:	$50,245
Action:	
Action:	
Modification # 3:	+ $295,979
Total:	$8,714,949

Recommendation
Approve this contract modification to Handheld Scanners for 8th and 9th Floor Buildout.

Background
Parkland is purchasing mobile handheld clinical devices. These devices will enable nursing staff to communicate more efficiently, safely administer medications, document care in real time, and capture wound images. These devices are essential for core bedside workflows and patient safety. Without these devices, staff will be limited to performing required clinical tasks, leading to treatment delays, increased risk of errors, and communication gaps. This purchase is necessary to ensure full operational readiness and support the expansion of the 8th and 9th floors. Parkland has standardized on using Mobile Integrate devices.

Historical Background
- First Modification — approved 10/30/2024 in the amount of $225,057. Parkland procured 100 mobile handheld clinical devices to support operational needs at the main campus. This initial expansion addressed increased clinical workflow demands and ensured adequate device availability for frontline staff.
- Second Modification — approved 5/21/2025 in the amount of $178,047. Parkland procured 96 mobile handheld clinical devices for Jail Health Services. This purchase expanded device coverage to correctional health operations, supporting continuity of care and documentation requirements in that environment.
- Third (Current) Modification — Procures 76 mobile handheld clinical devices to equip the 8th and 9th floor expansion. These devices are required to support the additional clinical capacity and staffing associated with the new floors.

Fair and Reasonable Price Determination
Pricing for the handheld clinical devices was reviewed by Information Technology and Supply Chain and determined to be fair and reasonable based on comparison with similar healthcare mobility devices and prior organizational purchases. The pricing aligns with current market ranges for enterprise handheld clinical scanners used to support medication administration and clinical documentation workflows. Based on this review, the price is considered fair and reasonable for the equipment and integration required to support the 8th and 9th floor activation.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	Total
$8,368,725	$346,224	$0	$0	$8,714,949

Sole Source Justification
This modification qualifies as a sole-source procurement because the handheld scanners must integrate with Parkland's existing clinical mobility and device management infrastructure, currently supported by Mobile Integrate Inc. The devices

being procured are additions to an established system used throughout the organization. Procuring devices from another vendor would require significant integration changes and introduce operational risk prior to the 8th and 9th floor activation. For compatibility and operational continuity, Mobile Integrate Inc. is the only acceptable source.

Document Contact/Author:	Farrah Smith

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 25, 2026	**Product or Service:** Virtual Nurse Sitting	
Business Owner: Molly Case	**Business Owner Dept:** Chief Health Officer Admin	**Contract Number:** POIT-25854
Vendor/Supplier/Contractor: Philips North America LLC	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/2/2026 – 6/1/2029	$5,184,000
Out Years:	2 Year(s)	+$3,456,000
Total:	6/2/2026 – 6/1/2031	$8,640,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? No

If not, what premium will be paid for this contract over the lowest bidder? $202,660

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Nainesh Shah, VP Chief Health Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Virtual Nurse Sitting

VENDOR: Philips North America LLC

COST:		
	Base Term:	$5,184,000
	Out Years:	+ $3,456,000
	Total:	$8,640,000

Recommendation
Approve this contract for Virtual Nurse Sitting.

Background
This contract is for the acquisition and implementation of a virtual care platform that provides both virtual sitter monitoring and virtual nursing support. The solution is needed to reduce Parkland's reliance on a 1:1 sitter for medical and safety monitoring, an unsustainable model that increases labor cost, drives overtime, and pulls staff away from direct patient care. The platform will enable continuous, centralized observation and improve operational efficiency. The platform also provides virtual nursing support handling admissions, discharges, education, and dual-verification tasks, reducing burden on bedside nurses and improving throughput, length of stay, quality, and overall satisfaction. It is being purchased for Parkland's inpatient nursing teams, clinical support staff, and the patients who require continuous monitoring and virtual nursing support.

Fair and Reasonable Price Determination
The pricing was obtained through adequate competition by a request for proposals performed by the District. The evaluation comprised a clinical simulation by front-line staff in accordance with our magnet shared governance goals, proposals, and pricing. The selected vendor had the highest score, and the additional cost of the solution is offset by the key strengths identified by the evaluation team.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Score**	**Price Differential**
Philips North America LLC	The pluses in their favor include: " all in one" device that can perform multiple functions as opposed to needing multiple devices at the footwall.		94.19	$0
Vendor B		The workflow requires the user to manually draw the bed boundary for every patient encounter.	89.31	-$202,660
Vendor C		The roadmap appears limited in scope and seems primarily focused on integrating with other Vendor C products.	83.95	+$4,891,250

Financial Forecast

Base Term	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses	$1,728,000	$1,728,000	$1,728,000			$5,184,000
Out Years	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses				$1,728,000	$1,728,000	$3,456,000
Grand Totals						**$8,640,000**

Document Contact/Author:	Adrian Baltimore

CONTRACT RESOLUTION
Board of Managers
March 25, 2026

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Capital	OMEGA E-View.AI Radiation Reduction Advanced Enodoscopy System	Omega Medical Imaging	3/25/2026 – 2/12/2027	$990,580	Yes
			Expense	Neuro Interventional Products	Depuy Synthes Sales, Inc.	12/20/2019 -- 7/19/2026	$972,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Direct Billing Agreement for Cancer Genetic Testing Services Through Foundation Medicine	Foundation Medicine Inc.	3/26/2026 – 3/25/2031	$1,300,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Revenue: Court Approval	Viridian Wellness & Rehabilitation Sublease	Viridian Wellness & Rehabilitation Ll	3/25/2026 – 8/31/2027	$0	Yes
			Expense: Court Approval	Mod # 1 First Amendment to Commercial Earnest Money Contract (Unimproved Property)	Wilmer Fulghum 161, L.P.	12/12/2025 - 5/13/2026	$3,423,293	Yes
			Expense	IT Consultants	Revuud Inc	4/1/2026 -- 9/30/2026	$291,190	Yes
			Capital and Expense	Pyxis Medication Dispensing and Software	CareFusion Solutions, LLC	3/25/2026 -- 3/24/2027	$422,845	Yes
			Expense	Implement and Support of Velocity Suite and Streaming Pipelines	Infor	1/30/2026 -- 1/29/2029	$1,992,444	Yes
			Expense	Vulnerability as a Service Implementation and Management	Kyndryl, Inc.	4/1/2025 -- 3/31/2030	$123,414,599	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Data Migration Services	Laitek, Inc.	9/26/2025 -- 12/31/2027	$2,500,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Mod # 2 Planned Storage Upgrade for End-of-Life Hardware	Kyndryl	4/1/2025 - 3/31/2030	$123,887,178	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Mod # 3 Handheld Scanners for 8th and 9th Floor Buildout	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$295,979	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Virtual Nurse Sitting	Philips North America LLC	6/2/2026 -- 6/1/2031	$8,640,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 25th of March 2026.

_____
Vincent Hall
Chair

_____
Brad Nitschke, JD, MPH
Assistant Secretary

Vincent Hall, Chair	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Miriam Sharma, RN	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____
Jeff Tillotson, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Capital Substitution (See Attached list of Substitutions)

Parkland Health
FY2026 Capital Substitution
For March 2026 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	ED/Behavioral Health	$400,000	$400,000	Conversion of Eight Med Secure Beds to Behavioral Health Beds
	Explanation	To maximize the use of patient care areas, this project request will reprogram 8 beds on the Med Secure unit for Behavioral Health. Also, space in this area will be renovated to include a new therapy room, a quiet room, and a consult room to meet Behavioral Health regulatory requirements. The Med Secure department will be part of the programming for the newly built out 9 Gold inpatient unit, which will expand capacity from 8 to 16 beds. Once the Med Secure department relocates from the 17th floor to the 9th floor (currently planned for 10/1/26), the current Med Secure beds will be reprogrammed for Behavioral Health, which has different regulations. This change will increase Inpatient Behavioral Health beds from 28 to 36.			
	Driver(s) of Increased Expense:	September 2025 completion of the strategic facilities plan (SFP) / needs assessment		
	Description of Item:	Conversion of Med Secure beds to Behavioral Health beds; renovation to include a therapy room, a quiet room, and a consult room.		
	Grand Total	**$400,000**	**$400,000**	

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $400,000 for FY25 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2025.

_____
Vincent Hall
Chair

_____
Brad Nitschke, Interim General Counsel
Assistant Secretary

Vincent Hall, Chair	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Miriam Sharma, RN	Yes_____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes_____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding the Triennial Review of the Board Contract Approval Policy

Executive Summary
"Contract Approval by the Board of Managers" Policy Updates
February 25, 2026

Requirements regarding this document are found in:

- N/A

Background:

- In 2019, this material was pulled out of the larger procedure, "Using a Contract to Procure Goods and Services", in order to provide the Board more visibility into its responsibilities regarding contract approval. At the time, it was extensively discussed with Board members, the Director of Strategic Sourcing, the SVP of Supply Chain, and Legal Affairs, and was approved by the full Board in June 2019.
- Today, this policy is scheduled for renewal in January 2026.

2026 Revisions:

- The SVP of Supply Chain has no modifications to recommend at this time.
- Minor modifications have been made to update including the following:
    - Under "Purpose", replaced "maximizing the opportunity for Minority and Women Business Enterprise (MWBE) participation" to "maximizing the opportunity for Parkland Health".
    - Section 1A, replaced "over the term of the contract including potential renewals documented in the contract" to "over the term of the contract including option year(s) as identified in the contract".
    - Section 2C, replaced "The Deviations will be submitted for ratification" to "The Deviation will be submitted as an information notice".
    - Section 3A, added "(TXMAS and DIR)" after State Contracts and replaced "paragraph four (4)" to "Section 4".
    - Section 3B, "On-going maintenance/service/support for software where only one vendor exists that is authorized to provide the maintenance/service/support" removed "that is authorized to provide the maintenance/service/support" to shorten the sentence.
    - Section 3G, added "e.g.," and "etc."
    - Section 3I, replaced "Management reserves the discretion to bring a contract to the Board that would fall under an exclusion if it seems prudent" to "The

Contracting Officer may bring a contract and/or modification to the Board that seems prudent".

- Section 5A, "The Chief Information Officer (CIO) or his/her designee will create and provide an annual informational update to the Parkland Board of Managers with a prospective list of all maintenance, support, license, and subscription costs that are anticipated in the following fiscal year. The report will list, at minimum, the vendor, service provided, purpose of the service, the annual cost, and whether the cost was included in the approved Parkland budget" to ""The Chief Information Officer (CIO) or his/her designee provides a prospective list of all maintenance, support, license, and subscription costs that are anticipated in the following fiscal year, as part of the annual budget process".
- Section 5B, added "of Managers" after "Board".

Approvals:

- Tina Nam, Supply Chain Sourcing and Contracting
- Pam Bryant, SVP Supply Chain
- Board Budget & Finance (scheduled 2/25/2026)
- Board of Managers (scheduled 2/26/2026)

Contract Approval by the Board of Managers	Add number	Published: TBD (2026) ~~12/14/22~~
Supply Chain		Page 1 of 5

PURPOSE:

To outline the types of contracts that require approval by the Board of Managers (BOM) and/or the appropriate Board Committee, maximizing the opportunity for ~~Minority and Women Business Enterprise (MWBE) participation participation.~~Parkland Health.

SCOPE:

All Parkland Health ("Parkland") Workforce members.

PROCEDURE:

1. The following contracts require approval by the Board of Managers and/or the appropriate Board Committee prior to execution by Parkland Health:

   A. New contracts (Revenue or Expense) of $200,000 or more over the term of the contract. ~~(~~including option year(s) as identified in the ~~potential renewals documented in the~~ contract~~)~~.

   B. Any subsequent increase in the value of a previously executed contract which brings the increased contract total to $200,000 or more for the first time.~~,~~

   C. Any increase of $100,000 or more, either in a single amendment or the aggregate of multiple ~~amendments, once~~amendments once a contract has been approved by the Board or designated Board Committee.

   D. Executing a mutual renewal to extend a contract that has not previously received Board approval, which would require Board approval under Sections B or C above.

   E. Purchase Orders of $200,000 or more which are not tied to a contract.

   F. All Real-Estate contracts (contracts relating to real property, involving purchases, sales, exchange, lease, condemnation, maintenance, and operation) as provided in Section 281.050 of the Texas Health and Safety Code, both expense and revenue, regardless of dollar amount~~.~~. Note: After Board approval, all real-

estate contracts also require Commissioners' Court approval prior to execution by Parkland.

2. Emergency/Deviation Approval

   A. In instances where a contract requires approval and execution prior to the next regularly scheduled Board of Managers or designated Board committee meeting, a Deviation Approval Form will be completed and forwarded to the Chief Executive Officer (CEO) or his/her designee.

   B. The CEO or designee will review and, if approved, forward the Deviation Approval Form to the Chair of the Board Budget & Finance Committee, or (if that individual is not available), to the Chair of the Board of Managers, or (if that individual is also unavailable) to the Vice-Chair of the Board for approval to execute the contract.

   C. The Deviation will be submitted ~~for~~ as an ~~ratification~~ informational notice at the next Board or designated Board Committee meeting, along with the other contracts listed for approval at that meeting.

3. This approval process excludes:

   A. Individual non-capital purchase agreements made through existing (Board approved) Group Purchasing Organization (GPO) contracts, State contracts (TXMAS and DIR), or local enhancements of GPO or State contracts~~.~~. Individual non-capital purchase expenditures through the GPO subject to this exception shall be expenditures forecasted in the annual forecast of activity approved under ~~paragraph~~ Section ~~four (~~4 ~~)~~of this policy.

   B. On-going maintenance/service/support for software where only one vendor exists ~~that is authorized to provide the maintenance/service/support~~.

   C. On-going renewal of software licenses or software subscriptions.

   D. Agreements for drug replacement or pharmacy cost avoidance that further Parkland's charitable purposes.

   E. Contracts with healthcare payors (Medicare, Medicaid, managed care companies, etc.).

F. Increases to the value of a prior BOM approved contract, where the value is based on an estimated commission for an anticipated net revenue, and where performance has exceeded the estimate.

G. Decreases to the value of a contract (e.g., ~~for ex.~~ construction contract close-out, reduction of project scope, credits, etc.).

H. Federal, State, and local governmental funded Grants unless Commissioner's Court or Parkland Board of Managers approval is specifically required under the terms of the grant~~.~~.

I. NOTE: ~~Management~~ The Contracting Officer may ~~reserves the discretion to~~ bring a contract and/or modification to the Board ~~that would fall under an exclusion, if~~that ~~it~~ seems prudent.

4. Approval reporting:

A. Supply Chain will present an annual forecast of expected spend under the GPO membership and State contracts to the Parkland Board of Managers and/or the appropriate Board Committee for approval with the previous year end fiscal reporting.

B. Supply Chain will present a quarterly report of actual spend under the GPO membership to the Parkland Board of Managers and/or the appropriate Board Committee during the fiscal year~~.~~. If quarterly reporting indicates that the expected annual spend will exceed the annual forecast by $10MM~~mm~~ or more, Supply Chain will inform the Board of Managers Budget and Finance Committee.

5. Informational:

A. The Chief Information Officer (CIO) or his/her designee ~~will create and~~ provides ~~an annual informational update to the Parkland Board of Managers with~~ a prospective list of all maintenance, support, ~~license~~license, and subscription costs that are anticipated in the following fiscal year, as part of the annual budget process. ~~The report will list, at a minimum, the vendor, service provided, purpose of the service, the annual cost, and whether the cost was included in the approved Parkland budget.~~

B. The Director of Grants Management ~~will~~ provides an annual informational list to the Board of Managers with a prospective list of all federal, state, and local governmental funding grants of $200,000 or more anticipated for the upcoming fiscal year~~.~~. The report will include the grantor, grant name, award amount, the amounts allocated to direct and indirect costs, and a brief description of what activities are funded by the grant~~.~~. Amounts contributed by Parkland and other funding sources will be included, if applicable.

EQUIPMENT:

N/A

DEFINITIONS:

DIR: The Texas Department of Information Resources (DIR) Cooperative Contracts program is a streamlined cooperative purchasing program for state and local government, public education, and other public entities in Texas, as well as public entities outside the state.

GPO: Group Purchasing Organization, an entity that is created to leverage the purchasing power of a group of businesses to obtain discounts from vendors based on the collective buying power of the GPO members.

Mutual renewal: requires the agreement of both parties to extend the term of the contract for a period of time already defined in the contract.

TXMAS: As an alternative purchasing method, the Statewide Procurement Division establishes Texas Multiple Award Schedule (TXMAS) contracts that have been developed from contracts awarded by the federal government or other governmental entities.

- The General Services Administration's (GSA) Federal Supply Service awards Federal Supply Schedule contracts by competitive procurement procedures for more than 20 schedules that cover multiple commodities and services. The prices reflected on GSA schedule contracts are the most favored customer (MFC) prices and the maximum price allowable.

- TXMAS contracts take advantage of the MFC pricing and under certain circumstances, an agency or local governmental entity may negotiate a lower price for the goods or services offered on a TXMAS contract.

Unilateral option: an extension of a contract where 1 party has the unilateral option to extend the contract for a period of time already defined in the contract.

Workforce Member: an Officer, board member, employee, volunteer, contractor, vendor, trainee, or other person whose conduct, in the performance of work for Parkland, is under the direct control of Parkland, whether or not he or she is paid by Parkland. "Workforce member" also includes all physicians, other members of the medical staff, and non-physician clinical providers, whether or not employed by Parkland.

REFERENCES:

N/A

Parkland

Contract Approval by the Board of Managers	Add number	Published: TBD (2026)
Supply Chain		Page 1 of 5

PURPOSE:

To outline the types of contracts that require approval by the Board of Managers (BOM) and/or the appropriate Board Committee, maximizing the opportunity for Parkland Health.

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   D. Executing a mutual renewal to extend a contract that has not previously received Board approval, which would require Board approval under Sections B or C above.

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   B. On-going maintenance/service/support for software where only one vendor exists.

   C. On-going renewal of software licenses or software subscriptions.

   D. Agreements for drug replacement or pharmacy cost avoidance that further Parkland's charitable purposes.

   E. Contracts with healthcare payors (Medicare, Medicaid, managed care companies, etc.).

   F. Increases to the value of a prior BOM approved contract, where the value is based on an estimated commission for an anticipated net revenue, and where performance has exceeded the estimate.

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"Workforce member" also includes all physicians, other members of the medical staff, and non-physician clinical providers, whether or not employed by Parkland.

REFERENCES:

N/A

Update and Report Regarding Parkland Financial Performance Presentation

Executive Summary for the Month of February 2026 (Hospital Only)

For the month of February, Parkland Health recognized a net income of $12.4M which is $0.3M higher than the budgeted net income of $12.1M and $23.8M unfavorable compared to the prior year net income of $36.2M.

Parkland Health's operating margin and operating cash flow margin for the month of February are 0.1% and 2.8%, respectively. The operating margin was on par with the budget of 0.1% and the operating cash flow margin is unfavorable compared to budget of 3.1%. Parkland Health's operating margin is unfavorable compared to prior year operating margin of 8.5% and unfavorable to the operating cash flow margin of 11.6% from the prior year.

Parkland Health's patient cash collections in February were $122.1M which is lower than budget by $1.4M and $10.1M higher than the prior year. Parkland Health's days cash on hand of 255.6 days for the month is an increase of 28.7 days compared to prior month of 226.9 days and compared to the prior year February of 269.5 days, a decrease of 13.9 days.

Patient Volume	Current Month Actual	Current Month Budget	Actual vs Budget	Actual vs Budget %
Adjusted Patient Days	53,677	52,632	1,045	2.0%
Equivalent Patient Days (inpatient only)	25,099	25,156	(57)	-0.2%
Ambulatory Visits	108,262	105,739	2,523	2.4%
Emergency Room Visits	18,501	19,463	(962)	-4.9%
Deliveries	837	944	(107)	-11.3%
Surgeries (total)	1,907	1,881	26	1.4%
Total Adult Average Daily Census (incl. Observation)	829	824	5	0.6%
Neonatal ICU Average Daily Census	68	75	(7)	-9.3%
Total Average Daily Census	897	899	(2)	-0.2%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $29.3M or 3.7% more than budget for the month. This favorable variance is due to a combination of inpatient revenue higher than budget by $12.6M or 4.8%, outpatient revenue being higher than budget by $17.5M or 4.0% and emergency room revenue being lower than budget by $0.8M or 1.0%. Compared to prior year's gross patient revenues for the month, total patient revenue is higher by $57.9M or 7.6% with inpatient revenue higher by $10.8M or 4.1%, outpatient revenues increase of $48.3M or 11.7% and emergency room revenues being lower by $1.2M or 1.4%.

- Parkland Health's gross patient revenue for the month of February is comprised of 33.6% IP revenue, 56.1% OP revenue, and 10.3% ED revenue. This is compared to a budget for the month of 33.2% IP, 55.9% OP, and 10.8% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 0.2% lower than budget and 2.3% lower than the prior year.

- The Average Length of Stay (ALOS) for Adult increased by 0.26 days or 4.5% higher or unfavorable to budget and the Neonatal ICU ALOS decreased by 1.87 days or 10.3% lower or favorable to budget. Compared to the previous year, the ALOS for Adult increased by 0.02 days or 0.3% higher or unfavorable to budget and the ALOS for Neonatal ICU decreased by 2.62 days or 13.8% lower or favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for February as described below:

  - Total Inpatient Discharges were lower than budget by 2.7% and 2.1% lower than the prior year,
  - Observation/Short Stay Discharges are 9.7% below budget and 6.7% below the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are 2.0% higher than budget and 3.7% higher than the prior year,
  - Inpatient surgery cases are 6.3% favorable to budget and 7.7% favorable to the prior year.
  - Surgeries of all types are 1.4% higher than budget and 6.1% more than the prior year.
  - Deliveries are 11.3% lower than budget and 14.9% lower than the prior year.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrate with, and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 108,262 for February are 2.4% higher than budget of 105,739 and 4.8% lower the prior year of 103,291. Outpatient visits include the following types:

    - COPC Visits; 40.2% of total outpatient visits
    - Ambulatory Specialty Clinics; 34.6% of total outpatient visits
    - Women's Health Centers Visits; 17.9% of total outpatient visits
    - Employee Health Integration; 2.7% of total outpatient visits
    - All Other Divisions; 4.6% of total outpatient visits

  - Approximately 58.1% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 4.9% lower than budget for February and 5.8% lower than the prior year. The "left without being seen" statistic of 2.4% is higher than the budget of 1.5% and unfavorable to the prior year statistic of 1.7%.

  - Outpatient Surgery cases performed at the hospital are above budget by 0.1% and 3.1% higher than the prior year. Day Surgery cases performed at the ASC are 3.7% lower than budget and 7.9% higher than the prior year.

- The February Case Mix Index (CMI) for Adult Acute of 2.16 is 4.1% higher than the prior year, the Rehabilitation CMI of 1.26 is 11.6% lower than the prior year and the NICU CMI of 3.45 is 1.0% higher than the prior year. The WISH CMI 0.94 is 6.4% higher than the prior year and the Psychiatry CMI of 1.38 is 8.8 % higher than the prior year.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 14.9% for the month compared to a goal of 15.6%. Days in AR were 72 days compared to last month of 73 days.

- Parkland Health's February payor mix for gross patient revenue is:

Payor	MTH Act FY25	MTH Bud FY25	Variance Actual to Budget	MTH Act FY24
Commercial	8.7%	2.9%	5.8%	8.6%
ACA (Affordable Care Act)	7.5%	12.9%	-5.4%	7.8%
Medicaid	18.0%	19.8%	-1.8%	21.1%
Medicare	17.2%	17.3%	-0.1%	17.4%
Charity - Self Pay	48.6%	47.1%	1.5%	45.2%
Total	100.0%	100.0%	0.0%	100.0%

Federal Emergency Management Agency Stimulus Funds

In February, Parkland Health did not recognize any Stimulus Funds.

Other Operating Revenues

Other operating revenues are $5.0M higher than budget for the month of February primarily due to higher Replacement Drugs expenses.

Operating Expenses

February's operating expenses (excluding depreciation) are $248.7M. This is $6.4M or 2.6% higher than the budgeted operating expenses and higher than the prior year by $31.4M or 14.4%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 54.3% compared to a budget of 55.7%, and prior year of 51.8%.

- Salaries and benefits are $139.0M which is $0.4M or 0.1% lower than budget for the month.

- Salaries (including contract labor) are $1.2M or 1.1% lower than budget for the month.

- Actual FTE count (excluding both nursing homes and jail FTEs) for February was 12,704 compared to a budget of 12,775 and actual FTEs of 12,652 in the prior year. Total FTEs are 71 or 0.6% lower than budget and 52 or 0.4% above the prior year.

- Productivity – The 6.4 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs are lower than the budget of 6.5 FTEs per AOB for the month and lower than the prior year actual FTEs of 6.6 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $0.6M or 2.1% higher than budget for the month.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are $5.9M higher compared to budget for the month mainly due to higher Drug Replacement Program.

Non-operating Revenues (Expenses)

Non-operating revenues of $12.2M are favorable to budget by $0.3M or a increase of 2.9% for the month due to higher unrealized market gain.

Executive Summary for the YTD 2025 (Hospital Only)

For the YTD, Parkland Health recognized a net income of $47.9M which is $1.0M lower than the budgeted net income of $46.9M and $29.7M unfavorable compared to the prior YTD net income of $77.6M.

Parkland Health's operating margin and operating cash flow margin for the YTD are (0.1)% and 2.6%, respectively, and is unfavorable compared to the budgeted operating margin of 0.03% and unfavorable compared to the budgeted operating cash flow margin of 2.9%. Parkland Health's operating margin is the lower than the prior YTD operating margin of 3.1% and unfavorable when compared to the prior YTD operating cash flow margin of 6.3%.

Parkland Health's patient cash collections for the YTD are $569.1M which is $16.8M lower than the YTD budget and $15.6M higher than the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Actual vs Budget	Actual vs Budget %
Adjusted Patient Days	278,269	275,666	2,603	0.9%
Equivalent Patient Days (inpatient only)	132,835	134,364	(1,529)	-1.1%
Ambulatory Visits	534,465	535,955	(1,490)	-0.3%
Emergency Room Visits	101,614	101,247	367	0.4%
Deliveries	5,041	5,466	(425)	-7.8%
Surgeries (total)	9,502	9,394	108	1.1%
Total Adult Average Daily Census (incl. Observation)	809	809	-	0.0%
Neonatal ICU Average Daily Census	71	81	(10)	-12.3%
Total Average Daily Census	880	890	(10)	-1.1%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $52.6M or 1.3% higher than budget for the YTD. This favorable variance is due to the combination of outpatient revenues higher than budget by $17.5M or 4.0%, emergency room revenue lower than budget by $0.8M or 1.0%, and inpatient revenue higher than budget by $18.5M or 1.3%. Compared to prior years, gross patient revenue increased $187.2M or 4.7% with inpatient revenues greater than budget by $28.4M or 2.0%, outpatient revenues higher by $160.4M or 7.6%, and emergency room revenues lower by $1.5M or 0.3%.

- Parkland Health's gross patient revenue for the YTD is comprised of 34.2% inpatient revenue, 54.9% OP revenue, and 10.8% ED revenue. This is compared to a budget for YTD of 34.2% IP, 54.9% OP, and 10.8% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 1.1% lower than budget for the YTD and 1.9% lower than prior YTD.

- The Average Length of Stay (ALOS) for Adult was 2.9% higher than or unfavorable to budget for the YTD and the Neonatal ICU ALOS was 10.2% lower than or favorable to budget for the YTD.

Compared to the previous year, the ALOS for Adult and was 4.0% higher or unfavorable to the prior year and the Neonatal ICU was 14.1% lower or favorable to the prior year.

The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for the YTD:

- Total Inpatient Discharges are 2.1% lower than budget and 4.2% lower than the prior YTD,
- Observation/Short Stay Discharges are 7.5% lower than budget and 4.5% lower than the prior YTD,
- Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 0.9% higher than budget and 2.7% greater than the prior YTD,
- Inpatient surgery cases are 8.7% higher than budget and 10.1% above the prior YTD,
- Surgeries of all types are 1.1% higher than budget and 5.6% above the prior YTD,
- Deliveries are lower than budget by 7.8% and 11.2% lower than the prior YTD.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrates with, and impacts Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 534,465 for the YTD are 0.3% lower than budget of 535,955 and 1.9% above the prior YTD of 524,551. Outpatient visits include the following types:

    - COPC Visits; 40.8% of total outpatient visits
    - Ambulatory Specialty Clinics; 34.2% of total outpatient visits
    - Women's Health Centers Visits; 17.9% of total outpatient visits
    - Employee Health Integration; 2.6% of total outpatient visits
    - All Other Divisions; 4.6% of total outpatient visits

  - Approximately 58.7% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 0.4% higher than budget for the YTD and 0.5% lower than the prior YTD. The "left without being seen" statistic of 1.9% is higher than budget of 1.4% and unfavorable to the prior year statistic of 1.6%.

  - Outpatient Surgery cases performed at the hospital are 0.3% lower than budget YTD and 2.7% higher than the prior YTD. Day Surgery cases performed at the ASC are 9.0% less than budget for the YTD and 2.0% greater than the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 2.01 is 1.5% higher than the prior YTD, the WISH CMI of 0.93 is 4.5% higher than the prior YTD, the Psychiatry CMI of 1.37 is 0.7% higher than the prior YTD, and the NICU CMI of 3.52 is 0.8% less than the prior YTD. The Rehabilitation CMI of 1.33 is 0.7% lower than the prior YTD.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 14.9% for the YTD compared to the budget of 13.2%.

- Parkland Health's year-to-date payor mix for gross patient revenue is:

Payor	YTD Act FY25	YTD Bud FY25	Variance Actual to Budget	YTD Act FY24
Commercial	8.2%	7.9%	0.3%	8.3%
ACA (Affordable Care Act)	6.8%	6.9%	-0.1%	6.8%
Medicaid	19.7%	20.9%	-1.2%	21.7%
Medicare	17.3%	17.3%	0.0%	16.8%
Charity - Self Pay	48.0%	46.9%	1.1%	46.4%
Total	100.0%	100.0%	0.0%	100.0%

Federal Emergency Management Agency Stimulus Funds

YTD Parkland Health recognized $0.8M in Stimulus Funds from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $17.2M higher than budget for the YTD primarily due to the Replacement Drug Program.

Operating Expenses

YTD operating expenses (excluding depreciation) of $1,272.9M are higher than budget by $17.7M or 1.4% and higher than the prior YTD by $131.7M or 11.5%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 56.0% compared to a budget of 56.3%, and prior year of 54.7%.

- Salaries and benefits are $2.9M or 0.4% higher than budget for the YTD.
- Salaries (including contract labor) are $1.6M or 0.3% higher than budget for the YTD.

- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 12,758 compared to a budget of 12,754 and actual FTEs of 12,733 for the prior YTD. Total FTEs are 3.9 or 0.03% higher than budget for the YTD and 25.0 or 0.2% above the prior YTD.

- Productivity - The 6.6 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than the budget of 6.7 FTEs per AOB for the YTD and lower than the prior YTD of 6.8 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $0.08M or 0.1% lower than budget for the YTD.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are $14.8M higher compared to budget for the month mainly due to higher Drug-Replacement Program.

Non-operating Revenues (Expenses)

Non-operating revenues of $48.8M are favorable to budget by $2.3M or an increase of 5.0% for the month due to higher than budget Grants revenue.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland Health's overall patient activity level and Parkland Health's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland Health's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland Health's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland Health's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland Health attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections are a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland Health's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland Health's comparison to most hospitals. It does not fully reflect the high degree of success Parkland Health's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland Health's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health

Financials Updated as of February 2026

March 24, 2026

Parkland

Parkland

Income Statement
MTD February 2026

Hospital (excl NH)
Income Statement
MTD February 2026

PHHS Without Nursing Homes MTD

(Dollars In Thousands)

	FY26 Actual	FY26 Budget	Var From Budget	% Var From Budget	FY25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 112,085	$ 111,224	$ 861	0.8%	$ 105,825	$ 6,260	5.9%
Net Ad Valorem Taxes	77,742	77,742	0	0.0%	73,057	4,685	6.4%
Government Programs	40,106	40,114	(7)	-0.0%	47,638	(7,531)	-15.8%
Stimulus Funds	-	21	(21)	-100.0%	17	(17)	-100.0%
Other	25,971	20,935	5,037	24.1%	19,291	6,680	34.6%
OPERATING REVENUES	255,905	250,036	5,870	2.3%	245,828	10,077	4.1%
EXPENSES							
Salaries and Benefits	139,056	139,194	138	0.1%	127,428	(11,628)	-9.1%
Supplies	55,035	48,633	(6,402)	-13.2%	40,955	(14,080)	-34.4%
Purchased Medical Services	29,701	29,092	(610)	-2.1%	27,950	(1,751)	-6.3%
Other	24,915	25,409	494	1.9%	20,983	(3,932)	-18.7%
Depreciation	7,050	7,551	501	6.6%	7,637	587	7.7%
OPERATING EXPENSES	255,757	249,878	(5,879)	-2.4%	224,952	(30,805)	-13.7%
OPERATING INCOME (LOSS)	**$ 148**	**$ 157**	**$ (10)**	**-6.0%**	**$ 20,876**	**$ (20,728)**	**-99.3%**
Grants and Contributions	3,709	4,273	(564)	-13.2%	4,362	(653)	-15.0%
Other NonOperating Revenues (Ex	8,543	7,630	913	12.0%	10,987	(2,443)	-22.2%
NonOperating Income	12,252	11,903	349	2.9%	15,349	(3,096)	-20.2%
Total Net Income (Loss)	$ 12,400	$ 12,061	$ 340	2.8%	$ 36,225	$ (23,824)	-65.8%
Cash Flow Margin	$ 7,198	$ 7,708	$ (510)	-6.6%	$ 28,513	$ (21,315)	-74.8%
Operating Cash Flow Margin %	2.8%	3.1%	-8.7%		11.6%		
Operating Margin %	0.1%	0.1%	-0.2%		8.5%		

Total All Entities Income Statement MTD February 2026

All Entities Month to Date Income Statement

(Dollars In Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 143,309	$ 137,574	$ 5,735	4.2%	$ 134,251	$ 9,057	6.7%
Net Ad Valorem Taxes	77,742	77,742	0	0.0%	73,057	4,685	6.4%
Government Programs	43,224	43,231	(7)	-0.0%	58,737	(15,514)	-26.4%
Stimulus Funds	0	21	(21)	-100.0%	17	(17)	-100.0%
Premium Revenues (PCHP)	46,793	47,327	(534)	-1.1%	51,301	(4,508)	-8.8%
Other	67,461	60,443	7,018	11.6%	49,948	17,513	35.1%
OPERATING REVENUES	378,529	366,338	12,191	3.3%	367,312	11,216	3.1%
EXPENSES							
Salaries and Benefits	162,395	158,910	(3,484)	-2.2%	147,772	(14,623)	-9.9%
Supplies	64,797	58,662	(6,135)	-10.5%	49,303	(15,494)	-31.4%
Purchased Medical Service	29,701	29,092	(610)	-2.1%	27,950	(1,751)	-6.3%
Other	38,885	33,816	(5,069)	-15.0%	32,626	(6,258)	-19.2%
Claims (PCHP)	73,808	77,451	3,643	4.7%	73,301	(507)	-0.7%
Depreciation	7,175	7,706	531	6.9%	7,791	616	7.9%
OPERATING EXPENSES	376,761	365,638	(11,124)	-3.0%	338,744	(38,018)	-11.2%
OPERATING INCOME (LOSS)	**$ 1,767**	**$ 700**	**$ 1,067**	**152.4%**	**$ 28,569**	**$ (26,801)**	**-93.8%**
NonOperating Income	12,124	11,616	508	4.4%	16,323	(4,199)	-25.7%
Total Net Income (Loss)	$ 13,892	$ 12,316	$ 1,575	12.8%	$ 44,892	$ (31,000)	-69.1%
Cash Flow Margin	$ 8,943	$ 8,407	$ 536	6.4%	$ 36,360	$ (27,417)	-75.4%
Operating Cash Flow Margin %	2.4%	2.3%	13.1%		9.9%		
Operating Margin %	0.5%	0.2%	8.8%		7.8%		

Parkland

Income Statement
FYTD February 2026

Hospital (excl NH)
Income Statement
FYTD February 2026

PHHS Without Nursing Homes YTD

(Dollars In Thousands)

	FY26 Actual	FY26 Budget	Var From Budget	% Var From Budget	FY25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 592,631	$ 596,313	$ (3,682)	-0.6%	$ 508,165	$ 84,466	16.6%
Net Ad Valorem Taxes	388,711	388,711	0	0.0%	365,287	23,423	6.4%
Government Programs	200,518	200,568	(50)	-0.0%	238,188	(37,670)	-15.8%
Stimulus Funds	806	104	702	673.7%	2,697	(1,891)	-70.1%
Other	124,822	107,621	17,201	16.0%	103,338	21,484	20.8%
OPERATING REVENUES	1,307,487	1,293,317	14,170	1.1%	1,217,674	89,813	7.4%
EXPENSES							
Salaries and Benefits	731,611	728,691	(2,920)	-0.4%	665,642	(65,968)	-9.9%
Supplies	269,352	252,287	(17,065)	-6.8%	230,893	(38,459)	-16.7%
Purchased Medical Services	146,879	146,959	81	0.1%	139,433	(7,446)	-5.3%
Other	125,010	127,252	2,242	1.8%	105,188	(19,822)	-18.8%
Depreciation	35,464	37,676	2,212	5.9%	38,351	2,887	7.5%
OPERATING EXPENSES	1,308,316	1,292,865	(15,451)	-1.2%	1,179,508	(128,808)	-10.9%
OPERATING INCOME (LOSS)	**$ (828)**	**$ 452**	**$ (1,281)**	**-283.1%**	**$ 38,167**	**$ (38,995)**	**-102.2%**
Grants and Contributions	22,887	21,286	1,600	7.5%	21,620	1,266	5.9%
Other NonOperating Revenues (Ex	25,894	25,170	723	2.9%	17,866	8,028	44.9%
NonOperating Income	48,780	46,457	2,323	5.0%	39,486	9,294	23.5%
Total Net Income (Loss)	$ 47,952	$ 46,909	$ 1,043	2.2%	$ 77,653	$ (29,701)	-38.2%
Cash Flow Margin	$ 34,636	$ 38,128	$ (3,492)	-9.2%	$ 76,518	$ (41,882)	-54.7%
Operating Cash Flow Margin %	2.6%	2.9%	-24.6%		6.3%		
Operating Margin %	-0.1%	0.0%	-9.0%		3.1%		

Total All Entities Income Statement FYTD February 2026

All Entities Year to Date Income Statement

(Dollars In Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 745,450	$ 738,414	$ 7,036	1.0%	$ 646,895	$ 98,555	15.2%
Net Ad Valorem Taxes	388,711	388,711	0	0.0%	365,287	23,423	6.4%
Government Programs	237,626	216,156	21,470	9.9%	261,605	(23,980)	-9.2%
Stimulus Funds	806	104	702	673.7%	2,697	(1,891)	-70.1%
Premium Revenues (PCHP)	240,427	253,113	(12,686)	-5.0%	255,296	(14,870)	-5.8%
Other	323,942	281,829	42,113	14.9%	260,609	63,333	24.3%
OPERATING REVENUES	1,936,961	1,878,326	58,635	3.1%	1,792,389	144,571	8.1%
EXPENSES							
Salaries and Benefits	842,060	834,936	(7,125)	-0.9%	764,926	(77,134)	-10.1%
Supplies	316,012	302,568	(13,444)	-4.4%	272,061	(43,951)	-16.2%
Purchased Medical Service	146,879	146,959	81	0.1%	139,433	(7,446)	-5.3%
Other	209,634	174,692	(34,942)	-20.0%	182,651	(26,983)	-14.8%
Claims (PCHP)	411,304	372,596	(38,707)	-10.4%	374,164	(37,140)	-9.9%
Depreciation	36,227	38,363	2,135	5.6%	39,185	2,958	7.5%
OPERATING EXPENSES	1,962,116	1,870,114	(92,002)	-4.9%	1,772,419	(189,696)	-10.7%
OPERATING INCOME (LOSS)	**$ (25,155)**	**$ 8,212**	**$ (33,367)**	**-406.3%**	**$ 19,970**	**$ (45,125)**	**-226.0%**
NonOperating Income	55,472	45,353	10,120	22.3%	42,306	13,167	31.1%
Total Net Income (Loss)	$ 30,317	$ 53,565	$ (23,247)	-43.4%	$ 62,276	$ (31,959)	-51.3%
Cash Flow Margin	$ 11,072	$ 46,575	$ (35,502)	-76.2%	$ 59,155	$ (48,083)	-81.3%
Operating Cash Flow Margin %	0.6%	2.5%	-53.3%		3.3%		
Operating Margin %	-1.3%	0.4%	-56.9%		1.1%		

Parkland

Key Statistics

Parkland

Hospital Key Statistics
MTD February 2026

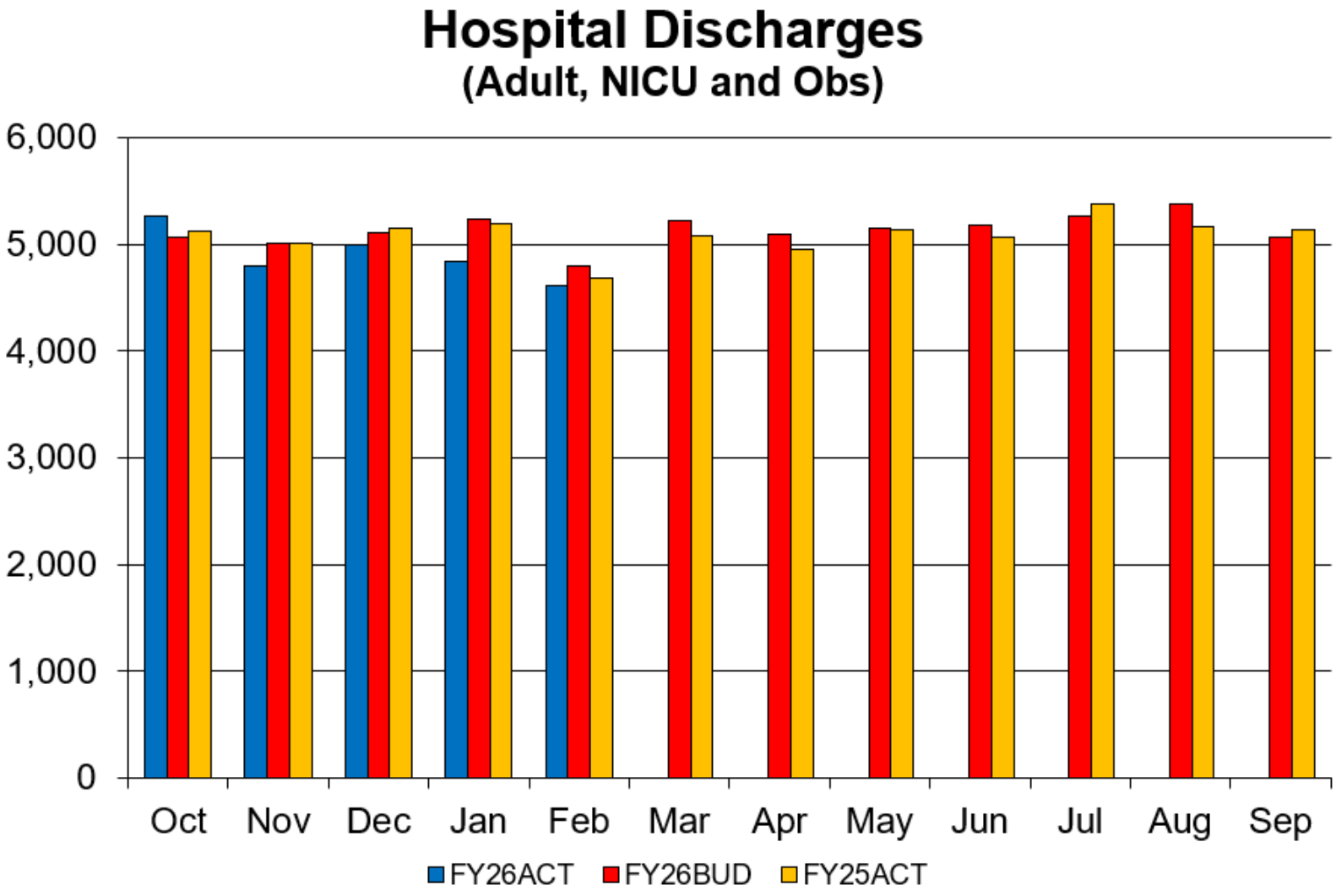
	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	4,616	4,800	(184)	-3.8%	4,679	-1.3%
Average Daily Census (Adult, NICU and Obs)	897	899	(2)	-0.2%	917	-2.2%
Average Length of Stay (Adult)	6.09	5.83	(0.26)	-4.5%	6.07	-0.3%
Case Mix Index (Acute Service Line)	2.16	1.98	0.18	9.1%	2.09	3.3%
Emergency Visits	18,501	19,463	(962)	-4.9%	19,631	-5.8%
Ambulatory Visits	108,262	105,739	2,523	2.4%	103,291	4.8%
Surgeries	1,907	1,881	26	1.4%	1,798	6.1%
Deliveries	837	944	(107)	-11.3%	983	-14.9%

Parkland

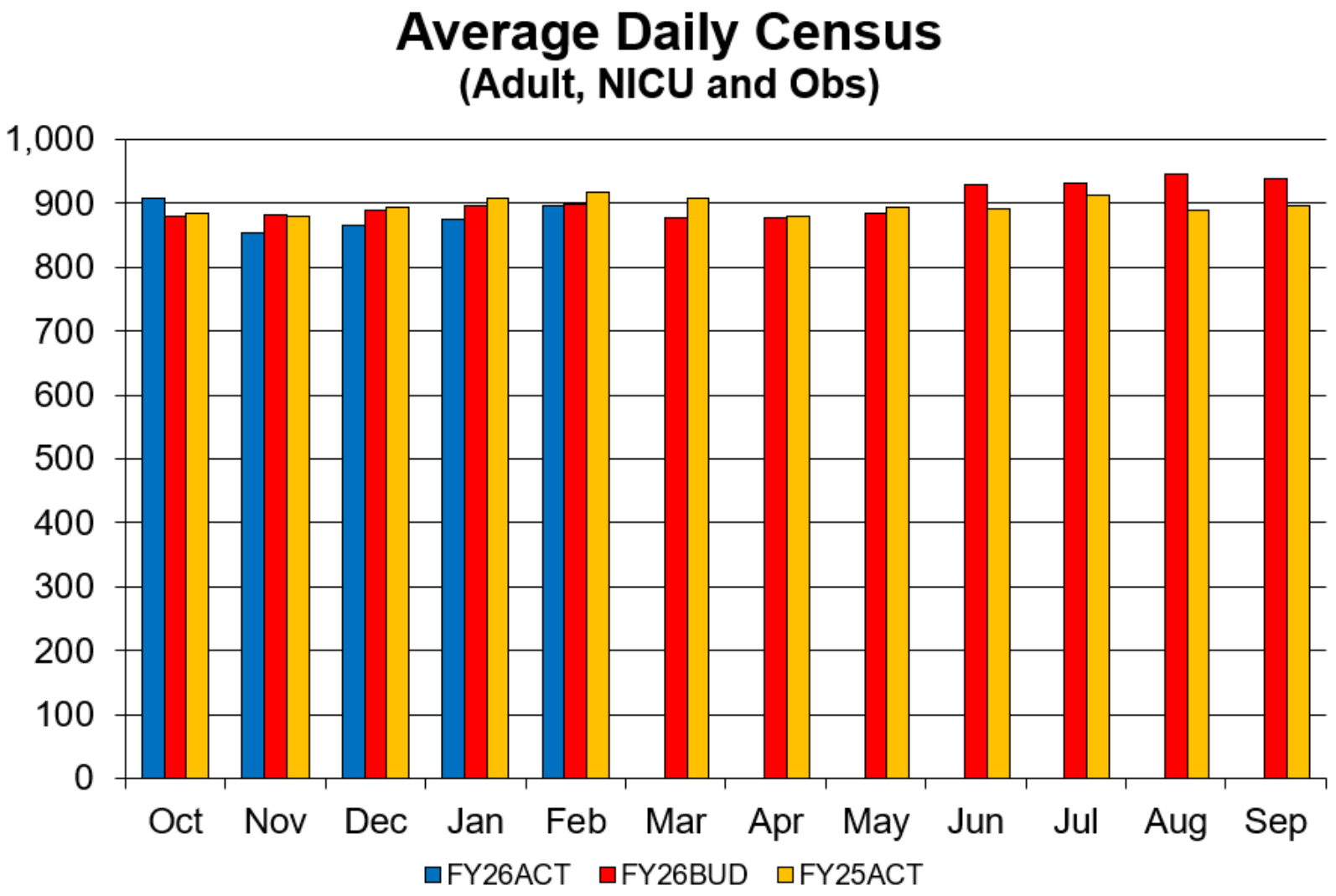
Hospital Key Statistics
FYTD February 2026

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	24,503	25,237	(734)	-2.9%	25,160	-2.6%
Average Daily Census (Adult, NICU and Obs)	880	890	(10)	-1.1%	896	-1.8%
Average Length of Stay (Adult)	5.99	5.82	(0.17)	-2.9%	5.76	-4.0%
Case Mix Index (Acute Service Line)	2.01	1.98	0.03	1.5%	2.00	0.5%
Emergency Visits	101,614	101,247	367	0.4%	102,106	-0.5%
Ambulatory Visits	534,465	535,955	(1,490)	-0.3%	524,551	1.9%
Surgeries	9,502	9,394	108	1.1%	8,996	5.6%
Deliveries	5,041	5,466	(425)	-7.8%	5,674	-11.2%

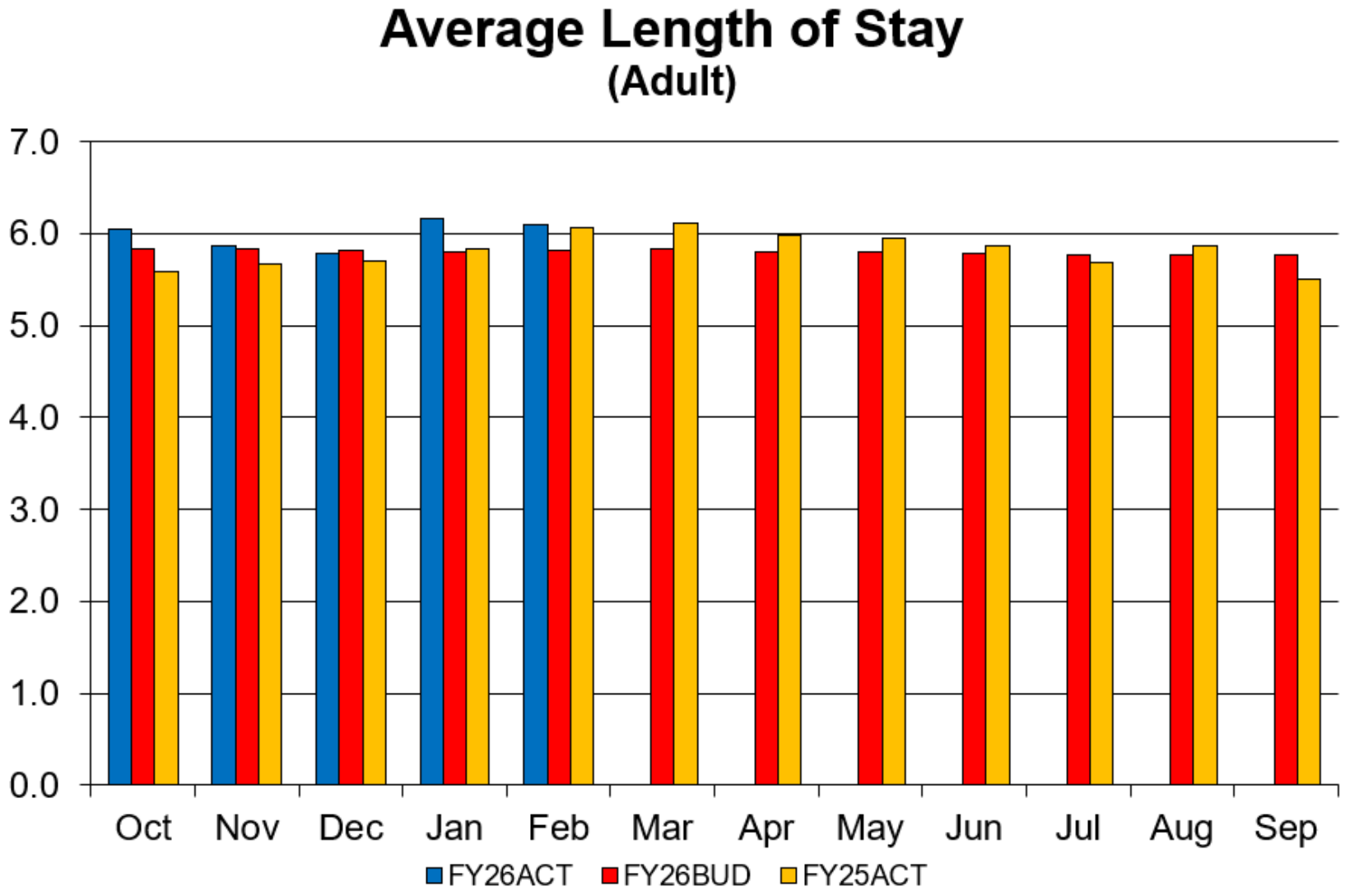
Volumes
Discharges



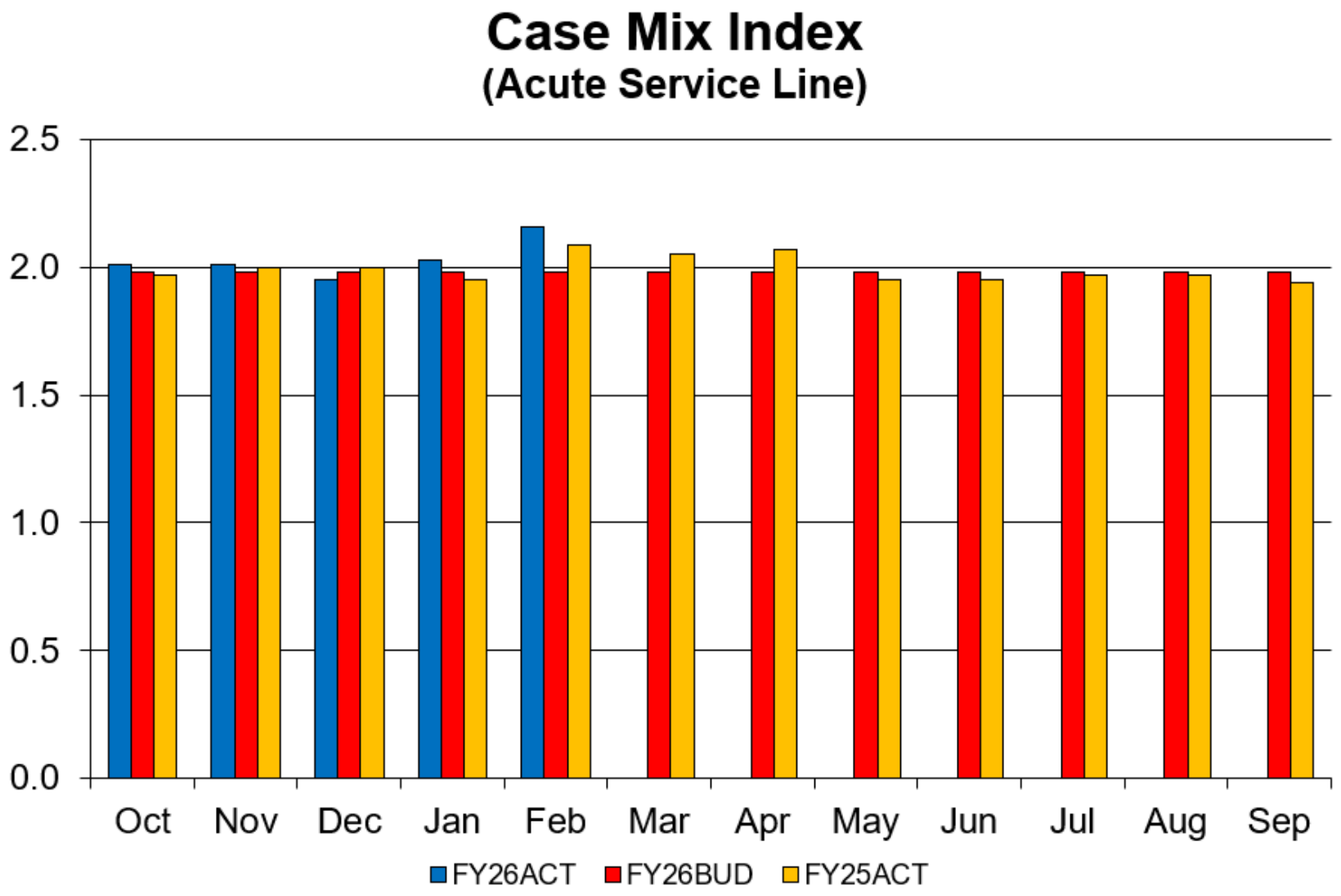
Volumes
Average Daily Census



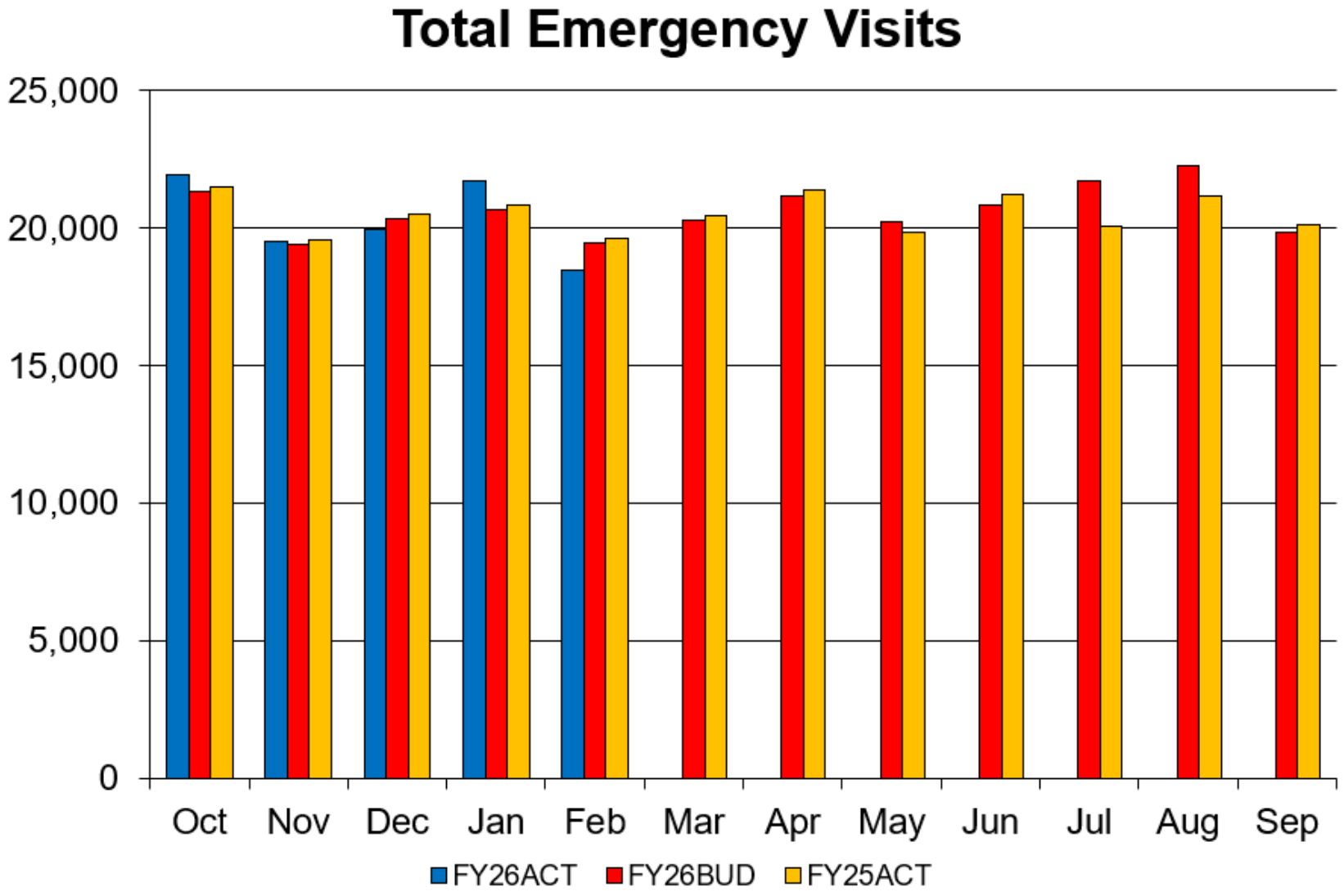
Volumes
Average Length of Stay



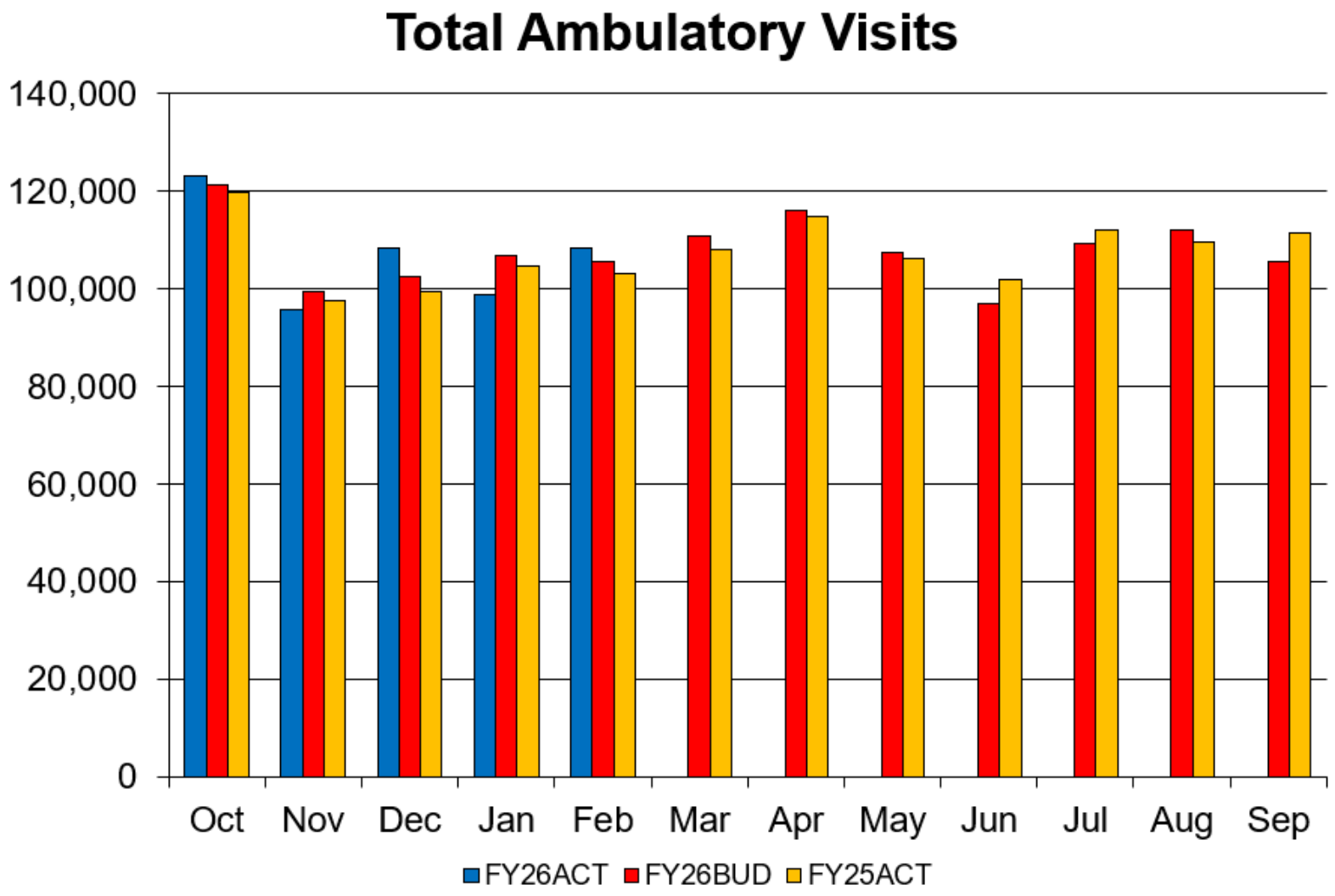
Volumes
Case Mix Index



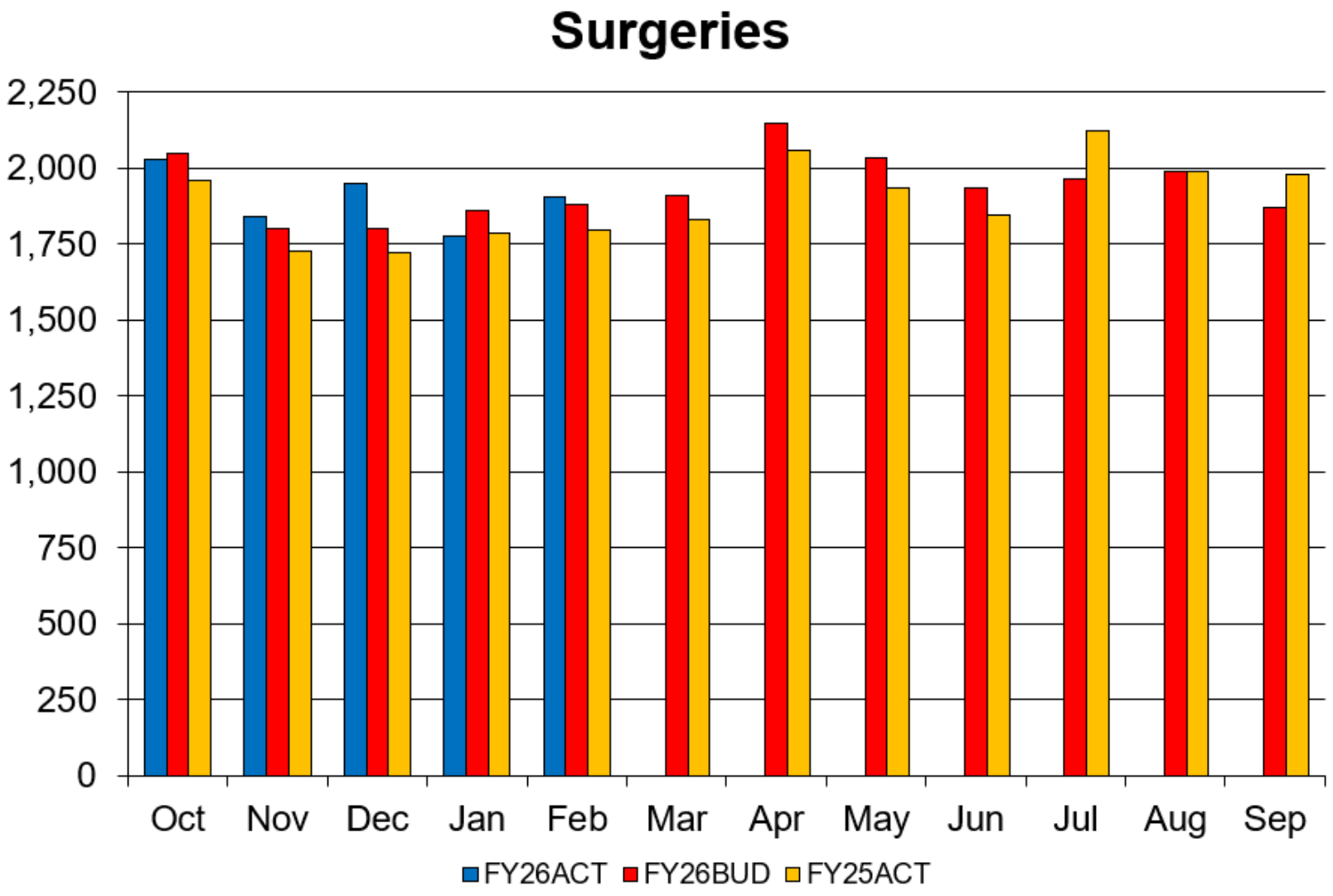
Volumes
Emergency Visits



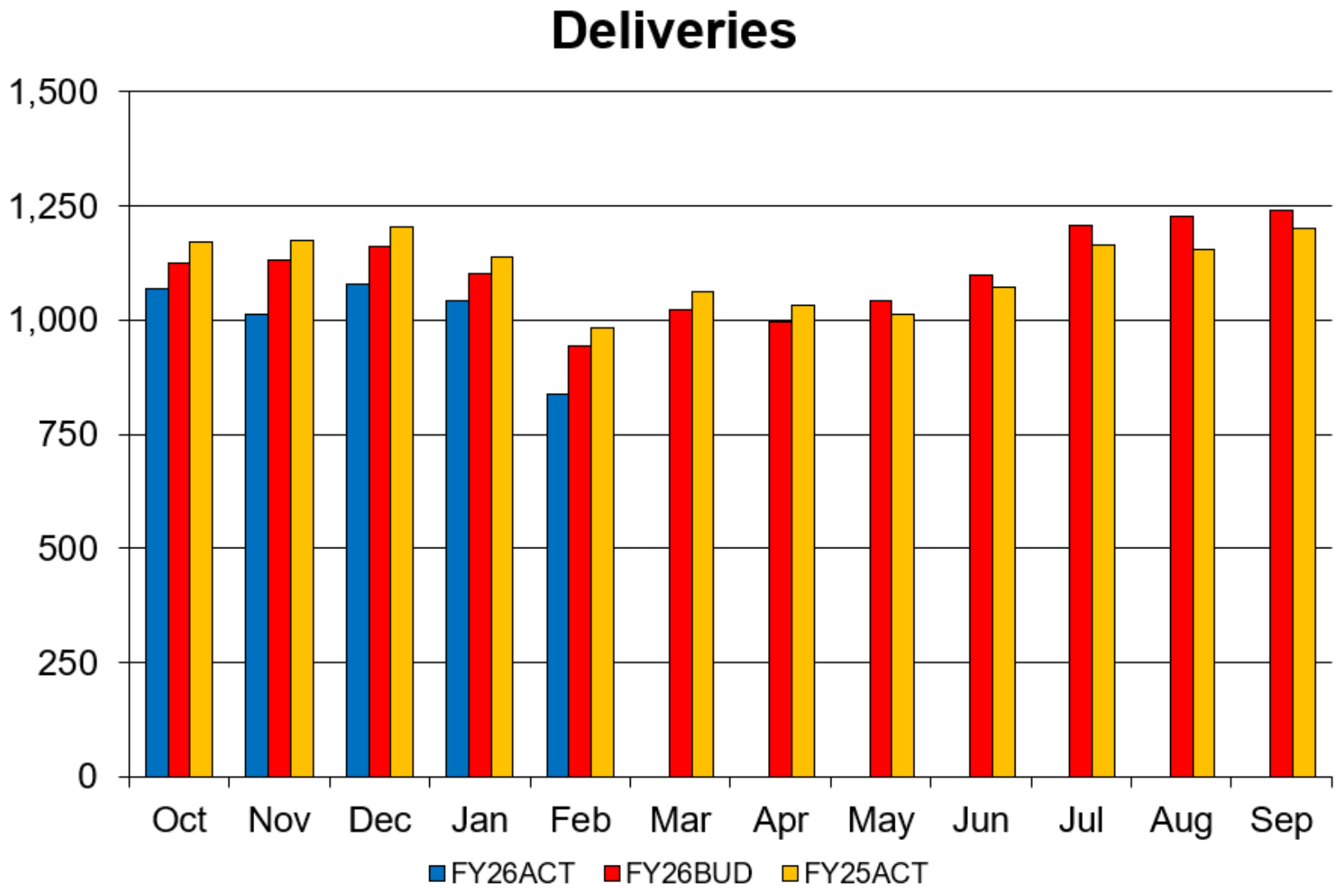
Volumes
Ambulatory Visits



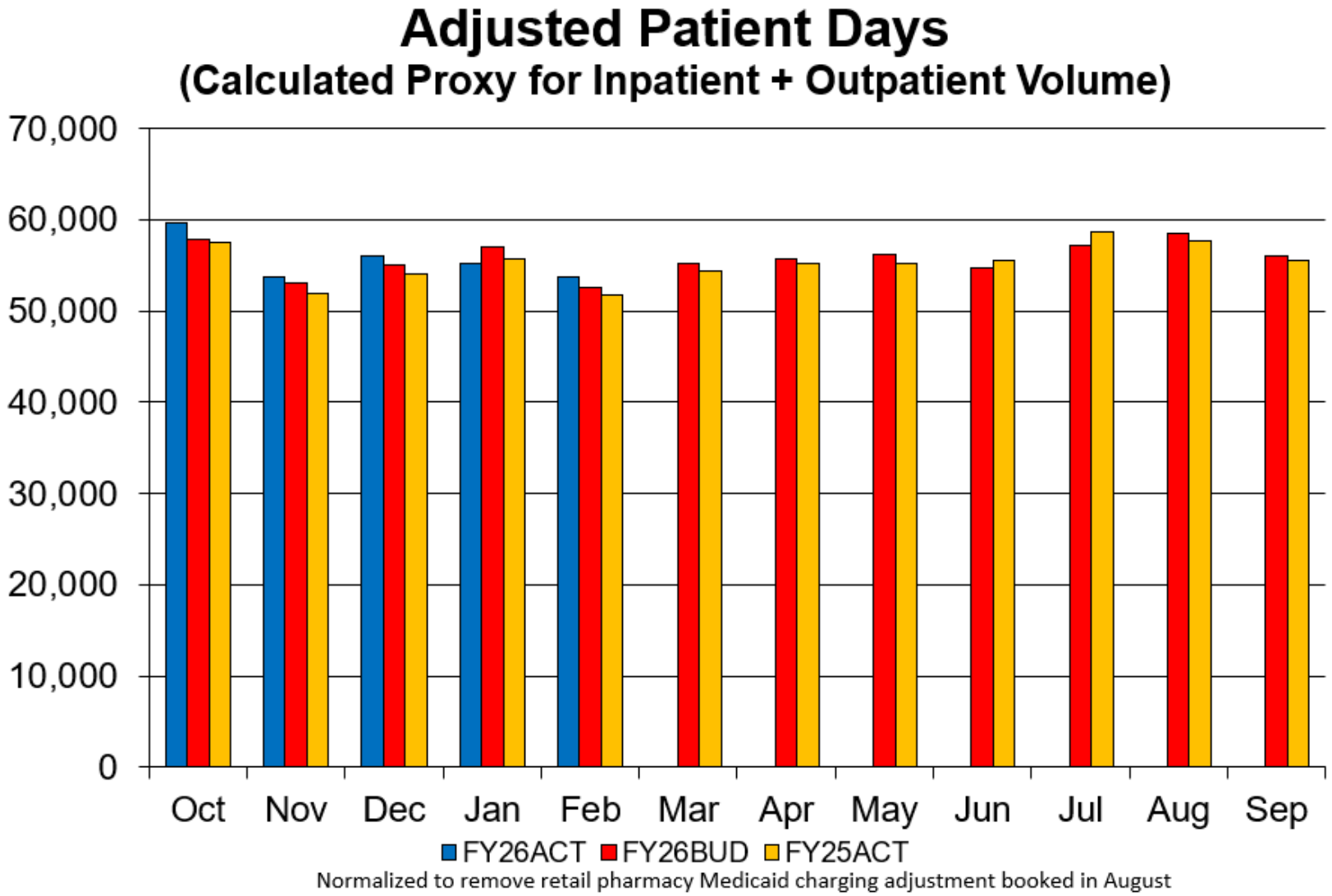
Volumes
Surgeries



Volumes
Deliveries



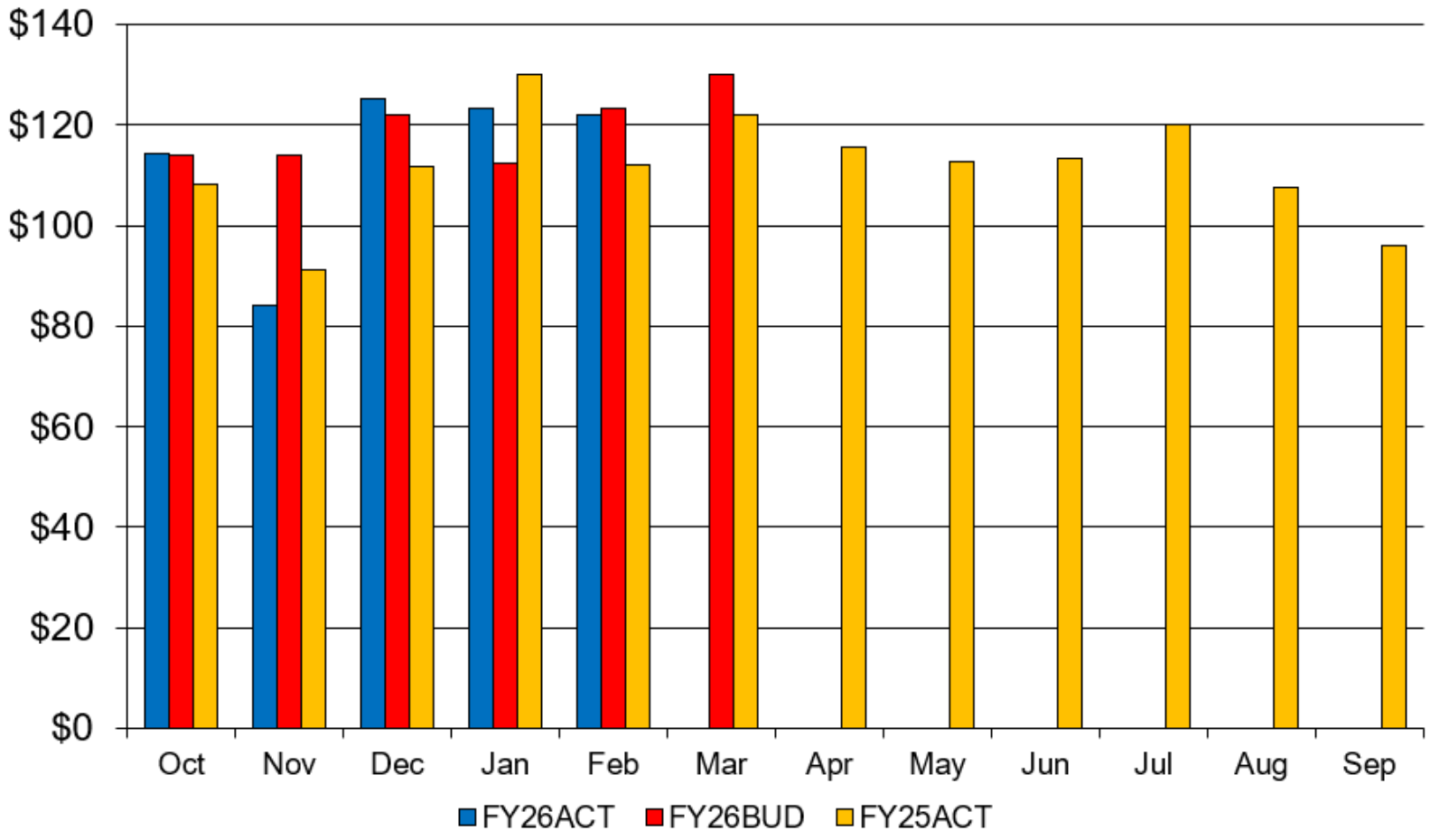
Volumes
Adjusted Patient Days



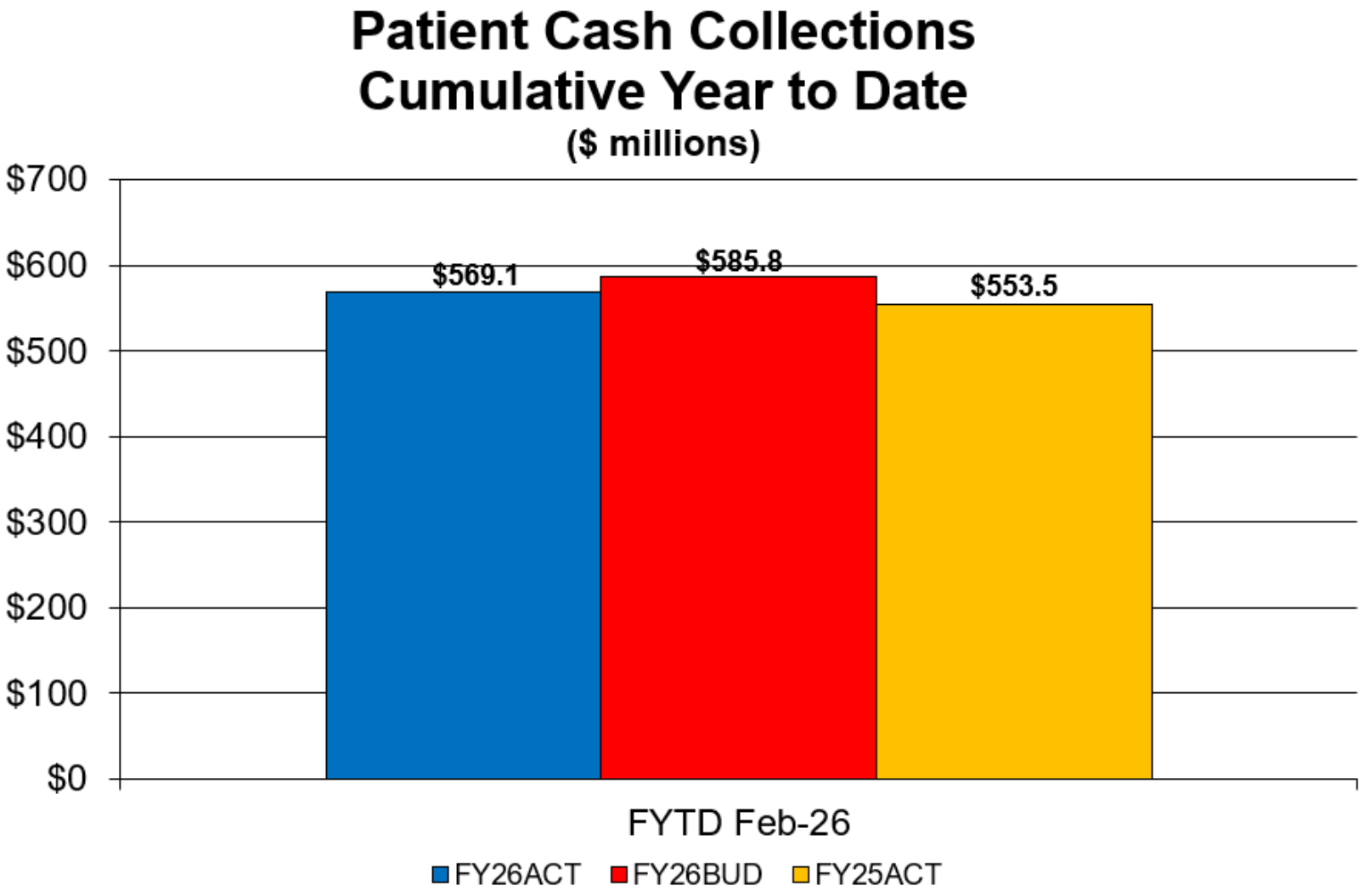
Key Operating Performance Metrics

Patient Cash Collections

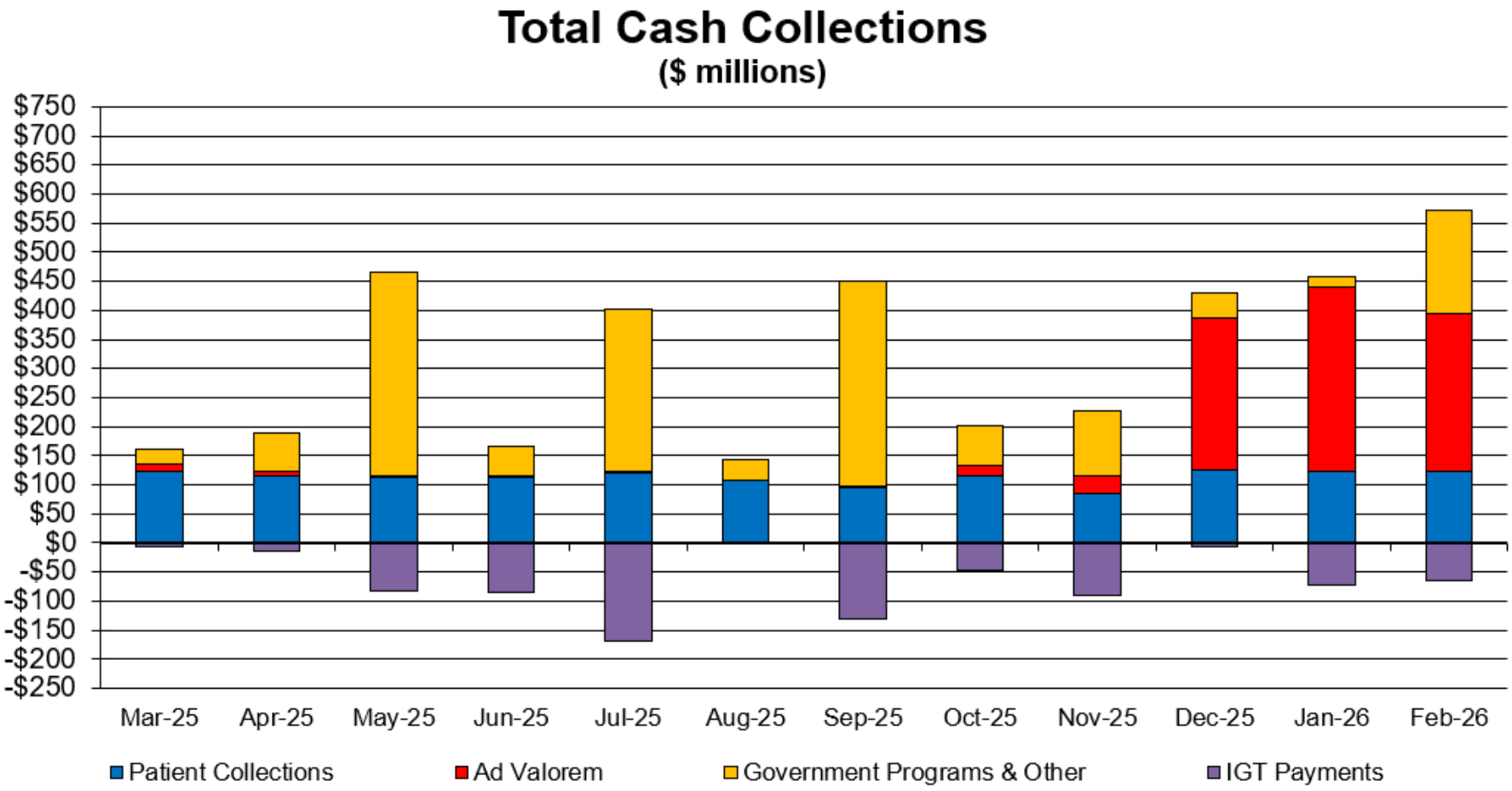
($ millions)



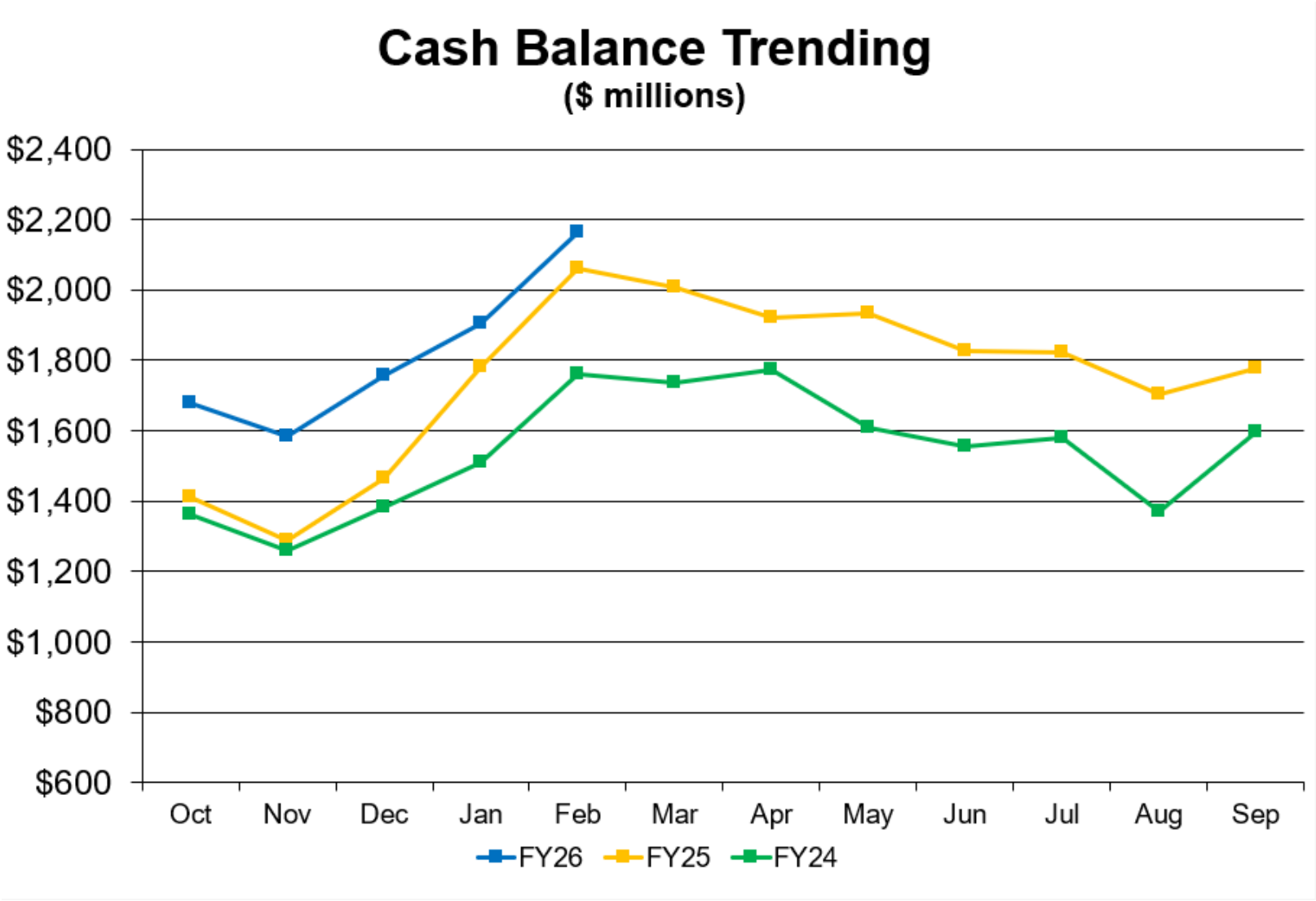
Key Operating Performance Metrics



Key Operating Performance Metrics

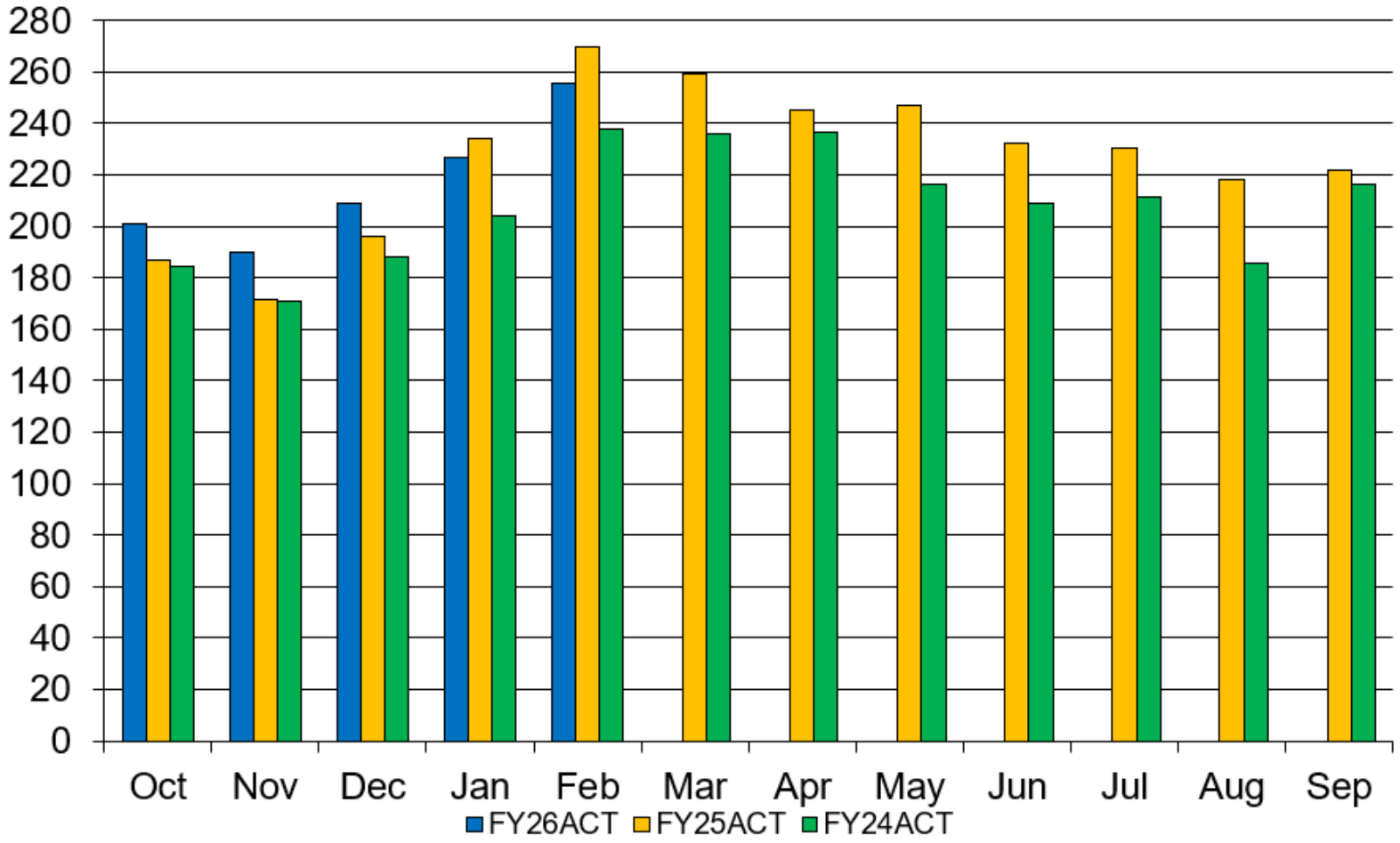


Key Operating Performance Metrics



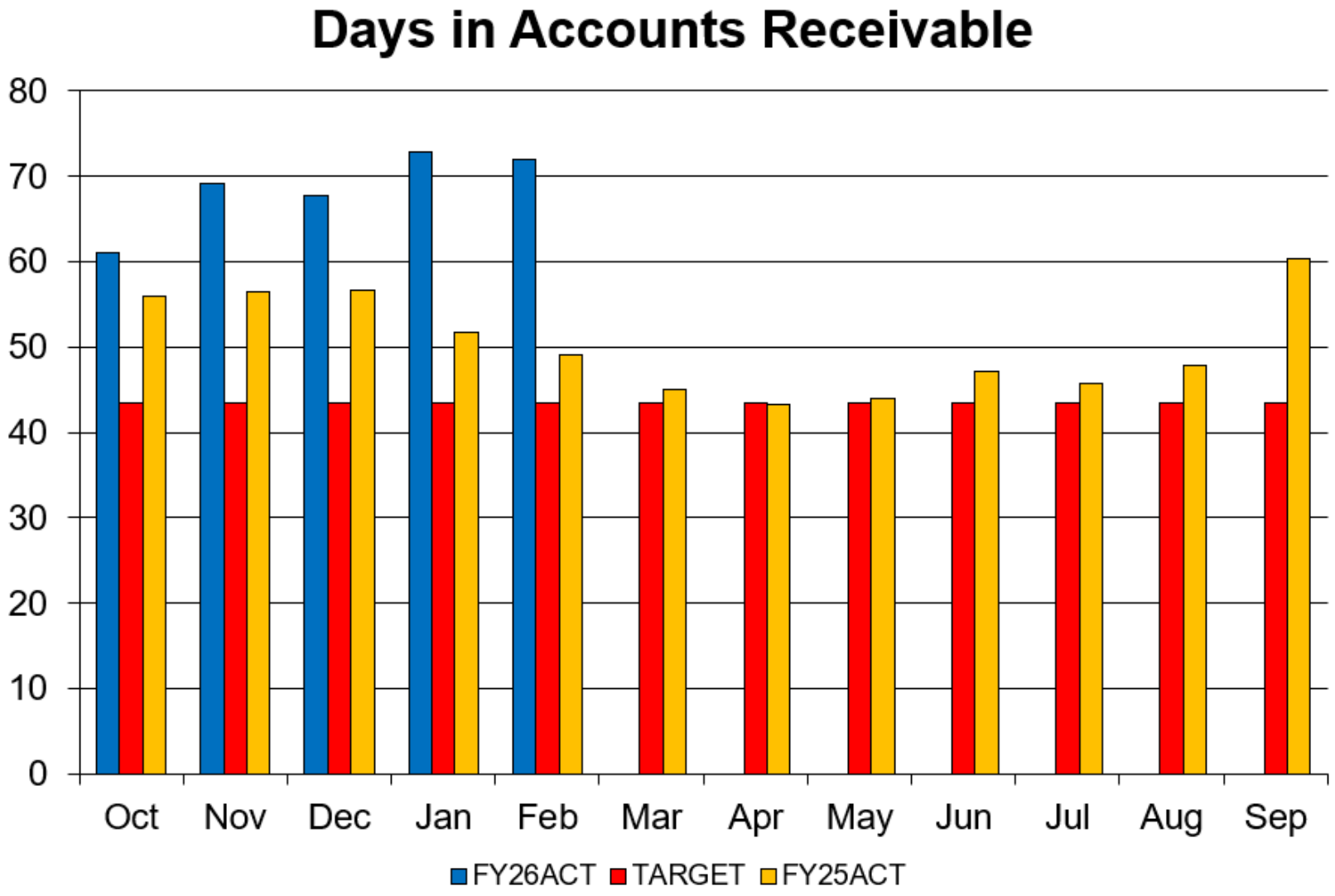
Key Operating Performance Metrics

Days Cash on Hand

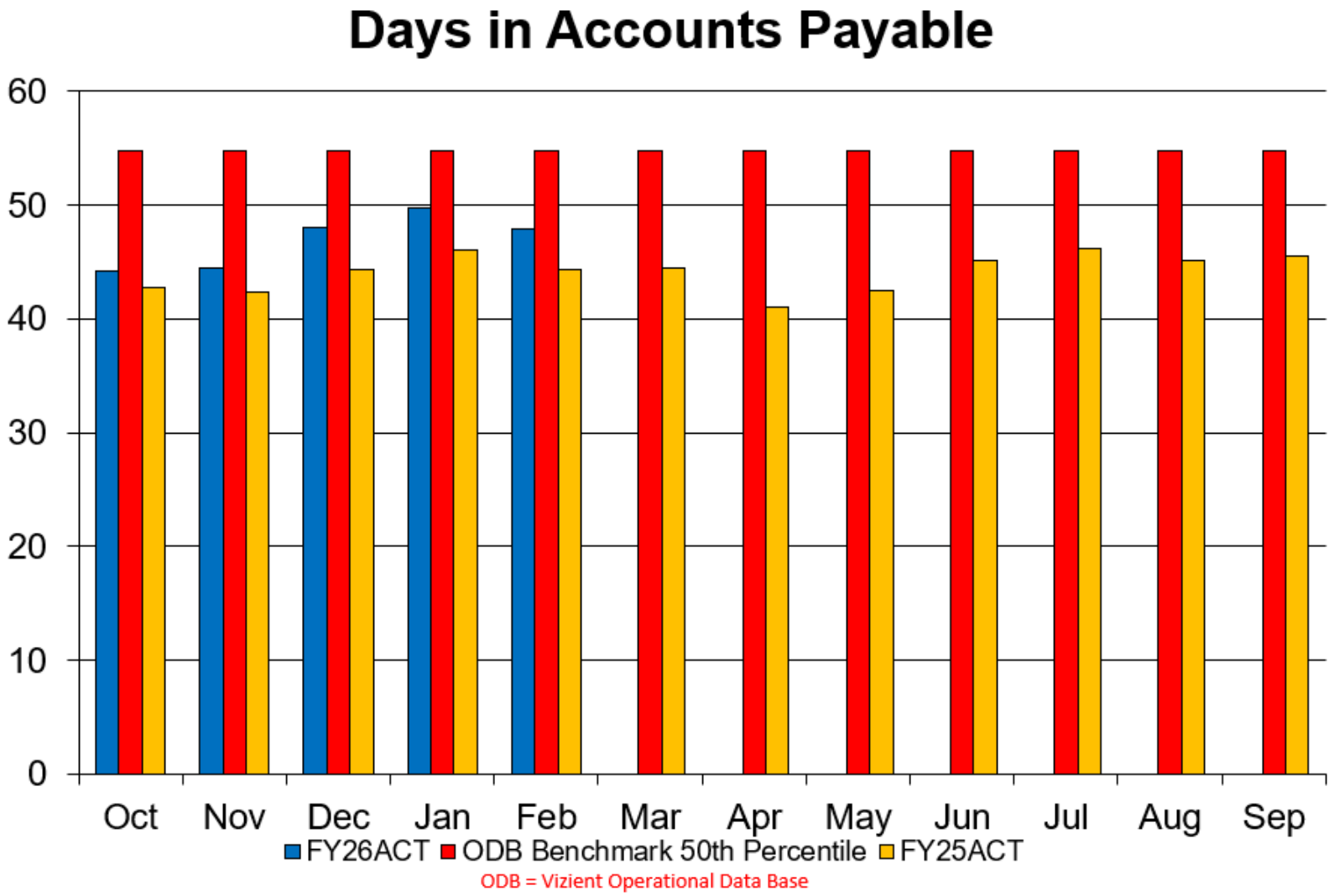


Excludes LPPF and insurance and debt reserves, which are included in total cash

Key Operating Performance Metrics

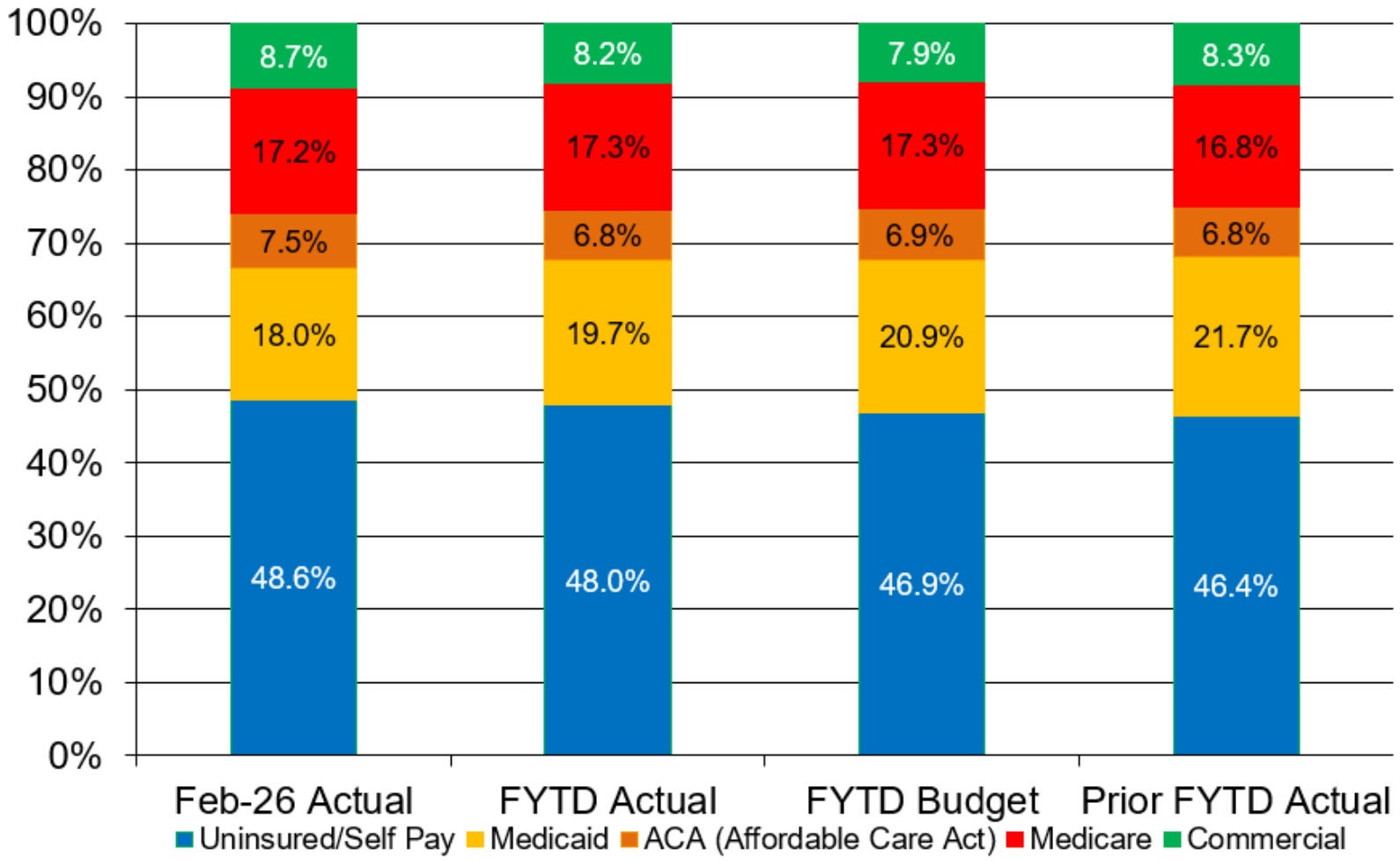


Key Operating Performance Metrics



Key Operating Performance Metrics

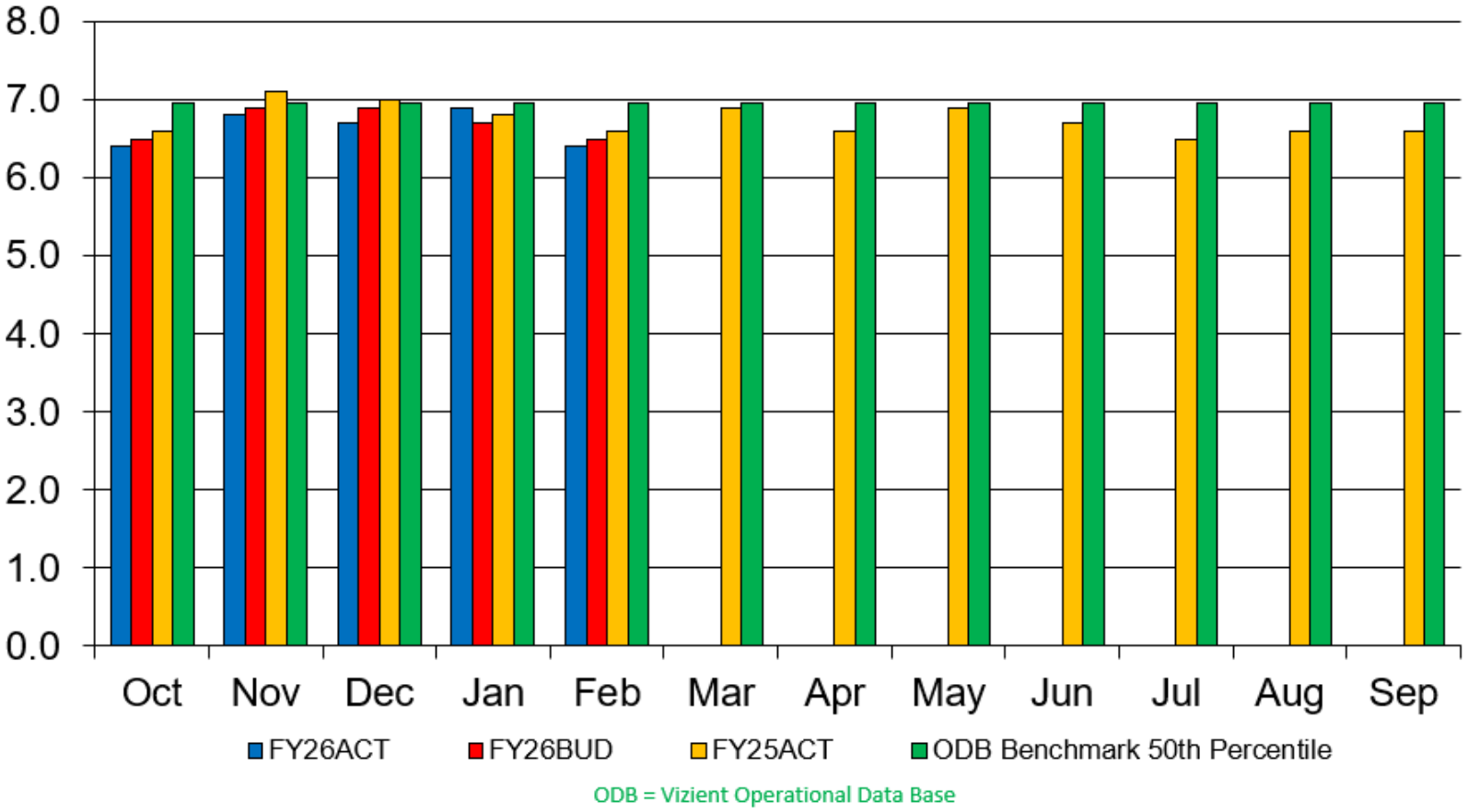
Gross Patient Revenue By Payor Type



Key Operating Performance Metrics

FTEs per Adjusted Occupied Bed

(includes Contract Labor and excludes Nursing Homes and Jail)



ODB = Vizient Operational Data Base

Parkland

Appendix

PCHP Financial Performance
Current Month – February 2026

PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
MEMBERSHIP	159,684	159,703	(19)	0.0%	169,810	(10,126)	-6.0%
REVENUE							
Premium/DSP	$ 46,793	$ 47,202	$ (409)	-0.9%	$ 51,301	$ (4,508)	-8.8%
NAIP/DPP/ATLIS	34,802	35,243	(442)	-1.3%	35,614	(812)	-2.3%
OPERATING REVENUE	81,595	82,446	(851)	-1.0%	86,915	(5,320)	-6.1%
EXPENSE							
Administration	8,336	5,778	(2,558)	-44.3%	7,054	(1,282)	-18.2%
Claims	43,540	43,650	110	0.3%	39,790	(3,750)	-9.4%
NAIP/DPP/ATLIS	30,268	33,801	3,533	10.5%	33,510	3,242	9.7%
OPERATING EXPENSE	82,144	83,229	1,085	1.3%	80,354	(1,789)	-2.2%
OPERATING INCOME (LOSS)	**$ (549)**	**$ (783)**	**$ 234**	**29.9%**	**$ 6,561**	**$ (7,110)**	**-108.4%**
Interest and Investment Income	845	500	345	69.0%	995	(149)	-15.0%
Unrealized Gain (Loss) on Investments	338	-	338	0.0%	731	(394)	-53.8%
Total Net Income (Loss)	$ 634	$ (283)	$ 917	323.7%	$ 8,287	$ (7,653)	-92.4%

Operating Cash Flow Margin %	-0.7%	-1.0%	0.3%	-29.2%	7.5%
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	92.0%	92.5%			77.7%

PCHP Fiscal Year ends 12/31/2026

Parkland

PCHP Financial Performance
Calendar YTD – February 2026

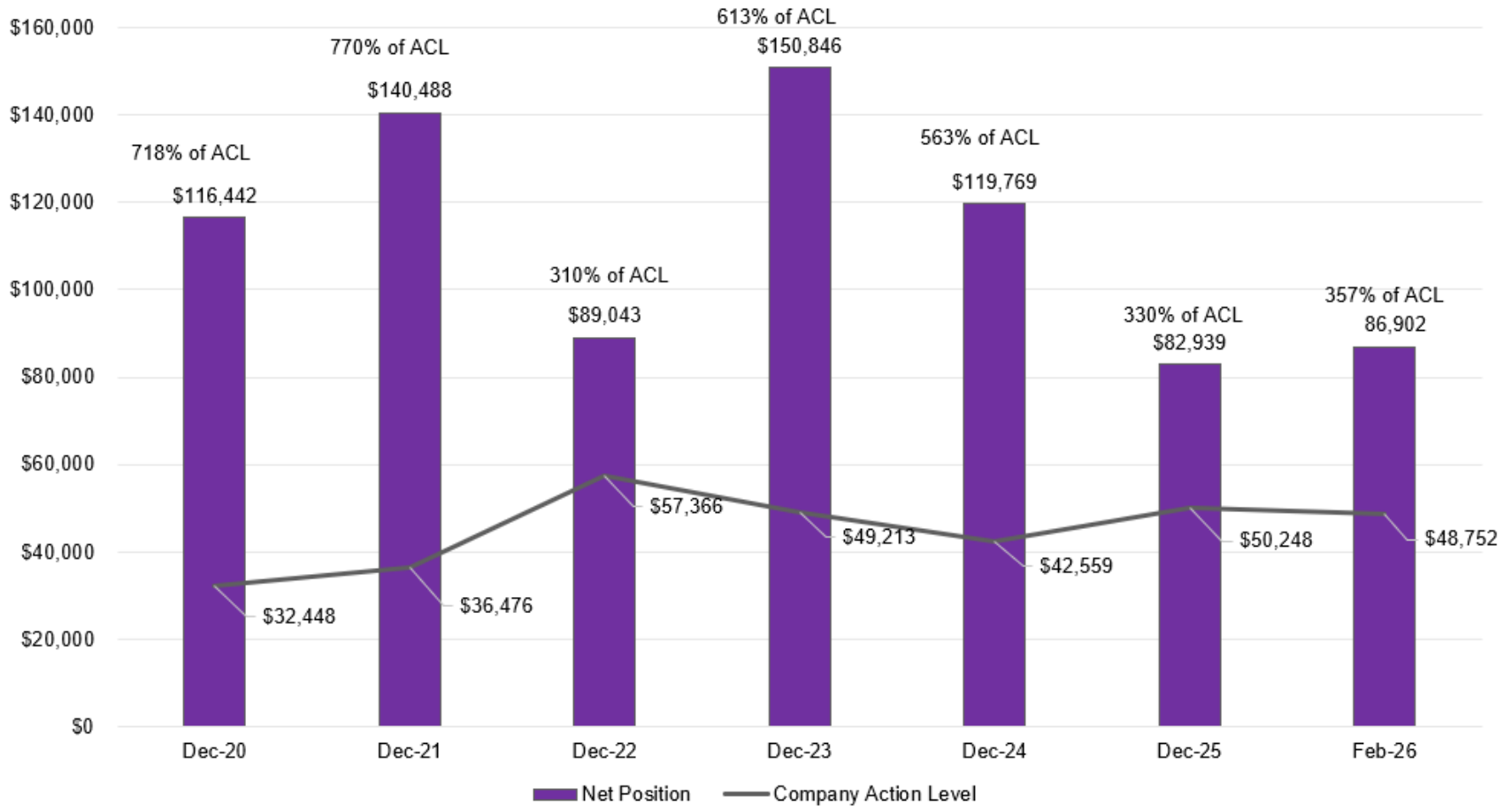
PCHP Year to Date Income Statement

(Dollars in Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
MEMBERSHIP	320,701	320,720	(19)	0.0%	339,498	(18,797)	-5.5%
REVENUE							
Premium/DSP	$ 95,675	$ 94,858	$ 817	0.9%	$ 108,252	$ (12,576)	-11.6%
NAIP/DPP/ATLIS	69,454	70,641	(1,187)	-1.7%	62,954	6,500	10.3%
OPERATING REVENUE	165,129	165,499	(370)	-0.2%	171,205	(6,076)	-3.5%
EXPENSE							
Administration	19,433	10,365	(9,067)	-87.5%	15,481	(3,951)	-25.5%
Claims	87,794	89,596	1,802	2.0%	92,706	4,911	5.3%
NAIP/DPP/ATLIS	60,691	67,750	7,059	10.4%	60,423	(268)	-0.4%
OPERATING EXPENSE	167,918	167,711	(207)	-0.1%	168,610	692	0.4%
OPERATING INCOME (LOSS)	**$ (2,789)**	**$ (2,213)**	**$ (577)**	**-26.1%**	**$ 2,595**	**$ (5,385)**	**-207.5%**
Interest and Investment Income	1,872	1,050	822	78.3%	2,161	(289)	-13.4%
Unrealized Gain (Loss) on Investments	147	-	147	0.0%	880	(734)	-83.3%
Total Net Income (Loss)	$ (770)	$ (1,163)	$ 392	33.7%	$ 5,636	$ (6,407)	-113.7%
Operating Cash Flow Margin %	-1.7%	-1.3%	-0.4%	26.3%	1.5%		
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	91.3%	94.5%			85.7%		

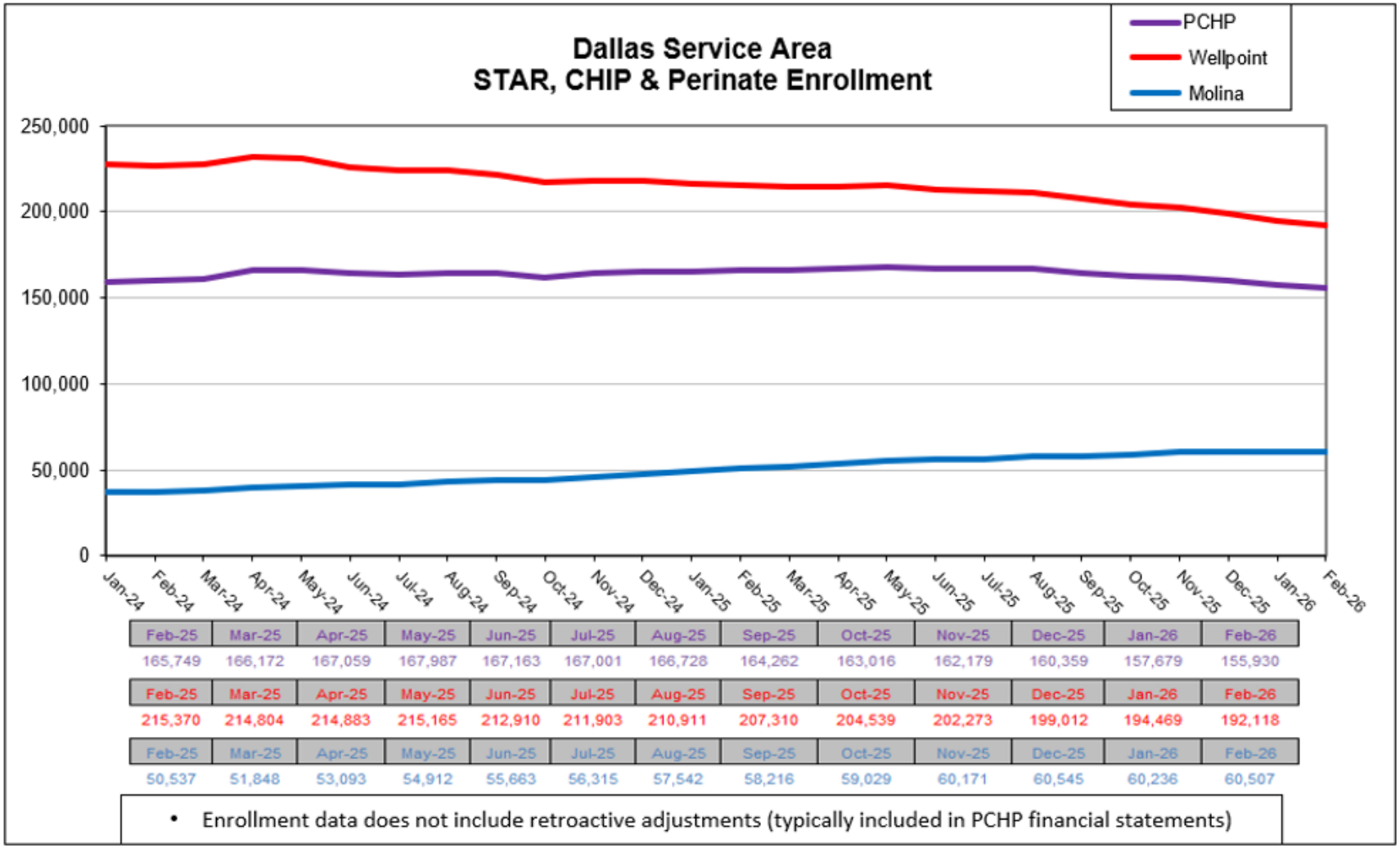
PCHP Fiscal Year ends 12/31/2026

PCHP Net Position vs Risk-Based Capital Requirements as of February 2026



- Dollars in graph represented in Thousands
- Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)
- The Company Action Level and Asset Control Level for the most recent year are forecasted year-end values. Capital for the most recent year is based on the most recent quarterly statutory statement plus GAAP net income in subsequent months. All other years are actual year-end values.

PCHP Enrollment



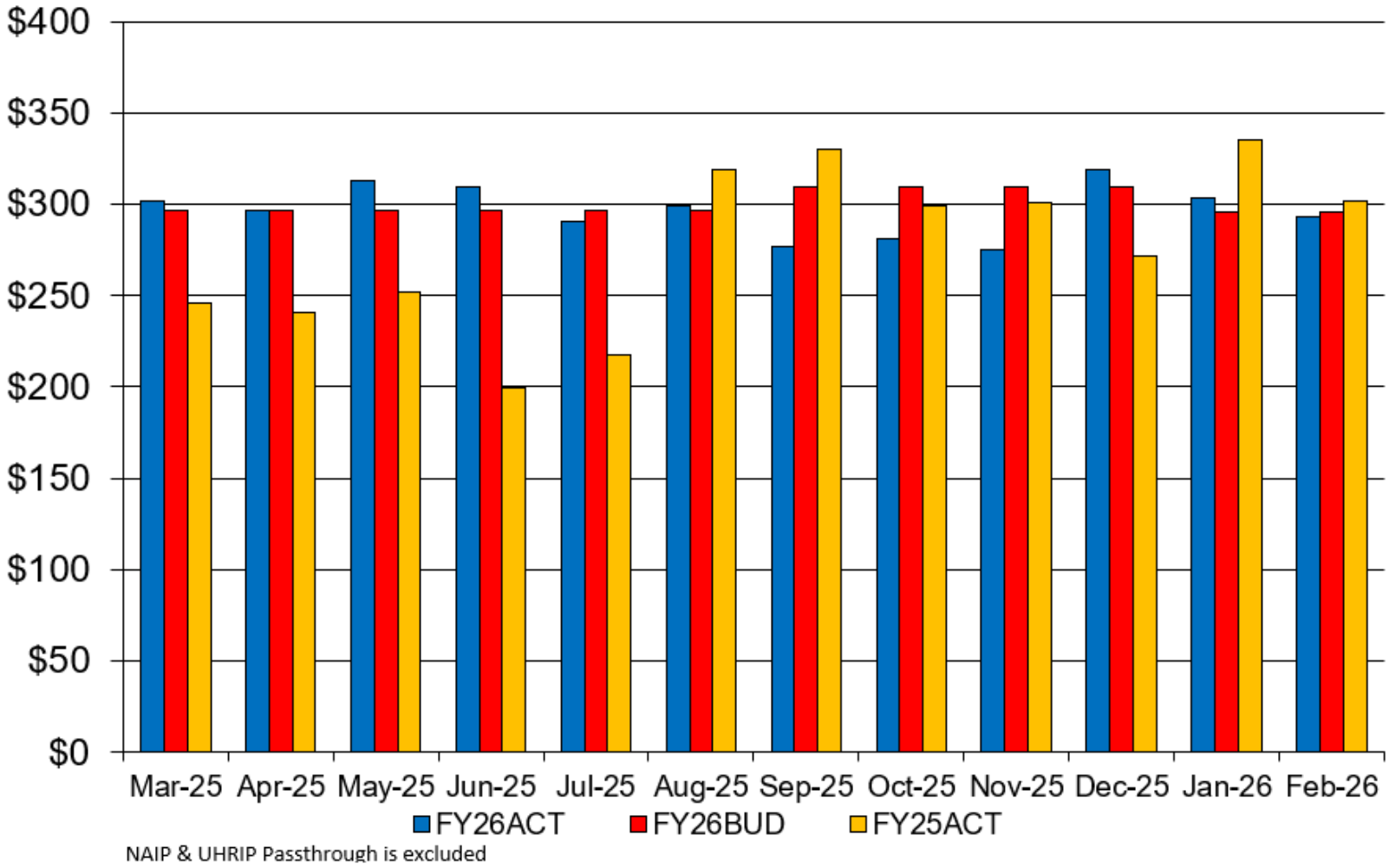
Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
165,749	166,172	167,059	167,987	167,163	167,001	166,728	164,262	163,016	162,179	160,359	157,679	155,930
Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
215,370	214,804	214,883	215,165	212,910	211,903	210,911	207,310	204,539	202,273	199,012	194,469	192,118
Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26
50,537	51,848	53,093	54,912	55,663	56,315	57,542	58,216	59,029	60,171	60,545	60,236	60,507

- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

Key Operating Performance Metrics

Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of February 28, 2026 and 2025

PARKLAND HEALTH & HOSPITAL SYSTEM

BALANCE SHEET

February 28, 2026 and 2025
(Dollars in Thousands)

Assets	FY 2026 PHHS	FY 2026 PCHP	FY 2026 PCCI	FY 2026 AUX	FY 2026 FDN	FY 2026 Total	FY 2025 Total
Current Assets							
Cash, Cash Equivalents & Investments	$ 1,765,446	$ 287,116	$ -	$ 1,157	$ 37,224	$ 2,090,943	$ 1,992,514
Net Ad Valorem Taxes Receivable	19,377	-	-	-	-	19,377	43,040
Net Patient Accounts Receivable	361,561	-	-	-	-	361,561	205,900
Other Receivables	416,051	33,438	1,226	329	1	451,044	374,612
Inventories & Other Assets	91,529	7,027	(399)	343	46	98,546	97,365
Total Current Assets	2,653,964	327,580	827	1,829	37,271	3,021,471	2,713,431
Capital Assets, Net							
Construction In Progress	101,428	-	-	-	-	101,428	92,634
Property, Plant, and Equipment	1,468,753	1,980	3,808	1	-	1,474,542	1,543,001
Total Net Capital Assets	1,570,181	1,980	3,808	1	-	1,575,971	1,635,635
Long Term Assets							
Other Noncurrent Assets	-	-	1,499	-	5,387	6,886	5,028
Total Other Long Term Assets	-	-	1,499	-	5,387	6,886	5,028
Assets Limited to Use:							
New Parkland Relocation	-	-	-	-	-	-	-
Community Service Capital Expansion	-	-	-	-	-	-	-
Breast Center	-	-	-	-	-	-	-
Irving Clinic - Foundation Repair	3,777	-	-	-	-	3,777	3,777
Routine Capital	388,221	-	-	-	13,625	401,846	373,078
Debt Service	12,147	-	-	-	-	12,147	10,883
LPPF	126,421	-	-	-	-	126,421	96,083
Insurance Reserves	10,821	-	-	-	-	10,821	9,732
Total Assets Limited to Use	541,386	-	-	-	13,625	555,012	493,553
Deferred Outflows of Resources	218,779	-	-	-	-	218,779	224,175
Total Assets	$ 4,984,310	$ 329,561	$ 6,134	$ 1,830	$ 56,283	$ 5,378,118	$ 5,071,822

Balance Sheet Combined as of February 28, 2026 and 2025

(Dollars in Thousands)	FY 2026					FY 2026	FY 2025
	PHHS	PCHP	PCCI	AUX	FDN	Total	Total
Liabilities and Net Position							
Current Liabilities							
Accounts Payable	$ 434,214	$ 36,244	$ 32	$ 32	$ 2,722	$ 473,243	$ 396,081
Accrued Payroll & Benefits	162,486	(18)	1,261	-	-	163,729	118,219
Claims Payable	-	165,804	-	-	-	165,804	221,830
Deferred Ad Valorem Taxes	528,640	-	-	-	-	528,640	511,402
Interest Payable	1,192	-	-	-	-	1,192	1,237
Due to Third Party	6,215	-	-	-	-	6,215	(2,747)
Other Current Liabilities	70,706	14,893	33,739	-	-	119,339	114,151
Total Current Liabilities	1,203,453	216,923	35,031	32	2,722	1,458,161	1,360,174
Long Term Debt	527,424	1,493	-	-	-	528,917	556,238
Net Pension Liability	745,687	-	-	-	-	745,687	703,817
Other Non-Current Liabilities	17,309	174	(84)	-	-	17,399	37,140
Total Liabilities	2,493,872	218,590	34,947	32	2,722	2,750,164	2,657,370
Deferred Inflows of Resources	12,440	-	-	-	-	12,440	8,679
Net Position	2,477,998	110,971	(28,814)	1,798	53,561	2,615,514	2,405,772
Total Liabilities and Net Position	$ 4,984,310	$ 329,561	$ 6,134	$ 1,830	$ 56,283	$ 5,378,118	$ 5,071,822
	0	0	0	0	0	0	0

Parkland

Statement of Cash Flow and Routine Capital

Cash Flow Combined
FYTD February 2026

(Dollars in Thousands)	FYE 2026						FY 26	FY 25
	PHHS	PCHP	PCCI	FDN	AUX	FDN/AUX	Total	Total
Cash Flows from Operating Activities:								
Receipts from Customers	558,839	437,671			295	295	996,805	1,393,969
Ad Valorem Tax Receipts	902,947					0	902,947	600,249
Government Programs	25,484					0	25,484	114,367
Stimulus Funds	806					0	806	40
Other Receipts	116,838	81	3,524			0	120,444	19,503
Donations Received				1,769		1,769	1,769	6,807
Contributions Paid to/from Foundation				(4,435)		(4,435)	(4,435)	(2,000)
Payments for Medical Claims Costs		(502,555)				0	(502,555)	(926,101)
Payments to Suppliers	(404,102)	142,264	(9,464)	875	(117)	758	(270,544)	(301,618)
Payments to Employees	(782,916)	(14,545)	6,163	(1,817)	(212)	(2,029)	(793,328)	(633,122)
Net Cash Flow from Operations	417,897	62,917	223	(3,609)	(35)	(3,643)	477,392	272,094
Cash Flows from Capital and Financing Activities:								
Purchases of Capital assets	(24,837)		(223)		5	5	(25,055)	(67,254)
Sale of Capital Assets	147					0	147	1,208
Interest Received	34,559	4,414		10,971	15	10,985	49,958	33,389
Interest Paid	(26,861)					0	(26,861)	(142)
Bond Principal Paid	0	0	0	0	0	0	0	0
Net Cash Flows from Capital and Financing Activitie	(16,992)	4,414	(223)	10,971	19	10,990	(1,811)	(32,799)
Net Change in Cash	$ 400,904	$ 67,330	$ (0)	7,362	$ (15)	$ 7,347	$ 475,581	$ 239,295
Beginning Cash Balance	1,780,657	219,785	-	43,488	1,172	44,660	2,045,103	1,889,975
Ending Cash Balance	$ 2,181,561	$ 287,116	$ (0)	50,850	$ 1,157	$ 52,007	$ 2,520,684	$ 2,129,270

Routine Capital Summary (FY26 Only)
February 28, 2026

CAPITAL SPENDING SUMMARY
Year to Date as of 2/28/2026

2026 Budget Only

(Dollars in Thousands)

Description	Amount
FY26 Capital Budget	$ 388,221
YTD Actual Spend	(6,267)
Committed	-
Remaining Budget	381,953

% Total Capital Funding Spent and Committed	1.6%

Statistics
MTD & FYTD February 2026

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2026
	Feb-26 Actual	Feb-26 Budget	Feb-25 Actual	% Var Budget	% Var FY26-25	Feb-26 Actual	Feb-26 Budget	Feb-25 Actual	% Var Budget	% Var FY26-25	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	2,772	2,772	2,717	0.0%	2.0%	14,806	14,791	15,054	0.1%	-1.6%	36,500
Neonatal ICU	117	115	110	1.7%	6.4%	588	596	568	-1.3%	3.5%	1,397
Newborn Nursery / Room-in	762	866	903	-12.0%	-15.6%	4,535	4,972	5,184	-8.8%	-12.5%	12,073
Total Inpatient Discharges	3,651	3,753	3,730	-2.7%	-2.1%	19,929	20,359	20,806	-2.1%	-4.2%	49,970
Observation Discharges	1,727	1,913	1,852	-9.7%	-6.7%	9,109	9,850	9,538	-7.5%	-4.5%	23,683
Total Hospital Discharges	5,378	5,666	5,582	-5.1%	-3.7%	29,038	30,209	30,344	-3.9%	-4.3%	73,653
Total Hospital Discharges (excluding Newborn Nursery)	4,616	4,800	4,679	-3.8%	-1.3%	24,503	25,237	25,160	-2.9%	-2.6%	61,580
Inpatient Posted Census Days											
Adult Inpatient	16,878	16,150	16,481	4.5%	2.4%	88,719	86,081	86,761	3.1%	2.3%	211,696
Neonatal ICU	1,911	2,093	2,084	-8.7%	-8.3%	10,767	12,159	12,109	-11.4%	-11.1%	29,381
Newborn Nursery / Room-in	1,752	1,868	2,057	-6.2%	-14.8%	10,319	10,830	11,462	-4.7%	-10.0%	26,725
Total Inpatient Posted Census Days	20,541	20,111	20,622	2.1%	-0.4%	109,805	109,070	110,332	0.7%	-0.5%	267,802
Average Length of Stay											
Adult	6.09	5.83	6.07	-4.5%	-0.3%	5.99	5.82	5.76	-2.9%	-4.0%	5.80
Neonatal ICU	16.33	18.20	18.95	10.3%	13.8%	18.31	20.40	21.32	10.2%	14.1%	21.0
Case Mix Index											
Acute	2.16	1.98	2.09	9.1%	3.3%	2.01	1.98	2.00	1.5%	0.5%	1.98
Adult Average Inpatient Available Beds (less L&D)	746	745	745	0.1%	0.1%	744	744	744	0.0%	0.0%	743
Observation Unit Beds	64	60	62	6.7%	3.2%	61	60	60	1.7%	1.7%	59
Adult Inpatient Occupancy Rate	72%	69%	71%	4.3%	1.4%	71%	68%	69%	4.4%	2.9%	73%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	53,677	52,632	51,767	2.0%	3.7%	278,269	275,666	270,986	0.9%	2.7%	669,194
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	25,099	25,156	25,686	-0.2%	-2.3%	132,835	134,364	135,364	-1.1%	-1.9%	329,484
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	96%	95%	95%	1.1%	1.1%	94%	94%	93%	0.0%	1.1%	93%
Psych	100%	100%	100%	0.0%	0.0%	100%	100%	99%	0.0%	1.0%	100%
Rehab	99%	97%	99%	2.1%	0.0%	99%	96%	97%	3.1%	2.1%	89%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	76%	85%	88%	-10.6%	-13.6%	80%	84%	86%	-4.8%	-7.0%	84%

Parkland

Statistics
MTD & FYTD February 2026

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2026
	Feb-26 Actual	Feb-26 Budget	Feb-25 Actual	% Var Budget	% Var FY26-25	Feb-26 Actual	Feb-26 Budget	Feb-25 Actual	% Var Budget	% Var FY26-25	Annual Budget
Average Daily Inpatient Census											
Medicine/ Surgery	425	398	399	6.8%	6.5%	403	388	384	3.9%	4.9%	411
Psych	28	28	28	0.0%	0.0%	28	28	28	0.0%	0.0%	28
Rehab	22	21	22	4.8%	0.0%	22	21	21	4.8%	4.8%	20
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	105	107	115	-1.9%	-8.7%	110	109	114	0.9%	-3.5%	117
L&D	24	23	25	4.3%	-4.0%	25	24	27	4.2%	-7.4%	25
Total Adult Inpatient	604	577	589	4.7%	2.5%	588	570	574	3.2%	2.4%	601
Observation	225	247	254	-8.9%	-11.4%	221	239	242	-7.5%	-8.7%	242
Total Adult Average Daily Census	829	824	843	0.6%	-1.7%	809	809	816	0.0%	-0.9%	843
Neonatal ICU	68	75	74	-9.3%	-8.1%	71	81	80	-12.3%	-11.3%	80
Total Average Daily Census	897	899	917	-0.2%	-2.2%	880	890	896	-1.1%	-1.8%	923
Deliveries	837	944	983	-11.3%	-14.9%	5,041	5,466	5,674	-7.8%	-11.2%	13,300
Surgeries											
Day Surgery Cases (Hospital)	674	673	654	0.1%	3.1%	3,238	3,247	3,152	-0.3%	2.7%	7,960
Day Surgery Cases (ASC)	489	508	453	-3.7%	7.9%	2,155	2,367	2,113	-9.0%	2.0%	5,744
Total Day Surgery Cases	1,163	1,181	1,107	-1.5%	5.1%	5,393	5,614	5,265	-3.9%	2.4%	13,704
Inpatient Cases	744	700	691	6.3%	7.7%	4,109	3,780	3,731	8.7%	10.1%	9,544
Total Surgical Cases	1,907	1,881	1,798	1.4%	6.1%	9,502	9,394	8,996	1.1%	5.6%	23,248
Emergency Services (unduplicated patients)											
Arrivals Count	18,146	17,293	17,478	4.9%	3.8%	93,118	92,889	93,893	0.2%	-0.8%	229,765
Treated Patients Count	17,715	17,040	17,182	4.0%	3.1%	91,314	91,620	92,408	-0.3%	-1.2%	226,061
Percent Left w/o Being Seen	2.4%	1.5%	1.7%	-60.0%	-41.2%	1.9%	1.4%	1.6%	-35.7%	-18.8%	1.6%
Emergency Visit Counts (includes multiple visits)											
Main ED	12,055	12,933	12,936	-6.8%	-6.8%	67,280	67,587	67,605	-0.5%	-0.5%	163,852
Psych / EOU ED	745	722	749	3.2%	-0.5%	3,876	3,521	3,653	10.1%	6.1%	8,787
Urgent Care - ED	4,078	4,082	4,194	-0.1%	-2.8%	21,616	20,916	21,488	3.3%	0.6%	52,306
ICC ED (OB/Gyn Intermediate Care)	1,623	1,726	1,752	-6.0%	-7.4%	8,842	9,223	9,360	-4.1%	-5.5%	22,723
Total Emergency Visit Counts	18,501	19,463	19,631	-4.9%	-5.8%	101,614	101,247	102,106	0.4%	-0.5%	247,668
Ambulatory Visits by Division											
COPC	43,554	42,846	41,830	1.7%	4.1%	218,289	215,861	212,002	1.1%	3.0%	518,306
WISH	19,375	19,790	19,589	-2.1%	-1.1%	95,542	102,822	102,001	-7.1%	-6.3%	251,510
Ambulatory Specialty Clinics	37,444	34,941	34,612	7.2%	8.2%	182,586	175,802	173,278	3.9%	5.4%	426,526
Employee Health Integration	2,903	3,087	2,382	-6.0%	21.9%	13,743	15,658	12,278	-12.2%	11.9%	36,051
All Other Divisions	4,986	5,075	4,878	-1.8%	2.2%	24,305	25,812	24,992	-5.8%	-2.7%	61,939
Total Ambulatory Visits	108,262	105,739	103,291	2.4%	4.8%	534,465	535,955	524,551	-0.3%	1.9%	1,294,332

Key Operating Performance Metrics

Staffing Information:	Actual	FYTD 2026 Budget	Variance	FYTD 2025 Actual	FY26 to FY25 Variance
Total Paid FTEs, includes Contract Labor and excludes Nursing Homes and Jail	12,758	12,754	4	12,733	25
Productivity:					
Paid Hours/Adjusted Patient Day	40	40	0	41	(1)
Labor Rates:					
Average Hourly Rate	$ 47.88	$ 48.13	$ (0.25)	$ 46.40	$ 1.48

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

Parkland

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Informational Report on Parkland's Capital Project Summary as of February 2026

Project Summary
As of 2/28/2026

Project Number	Description	Start Date	End Date	Month to Date Amount	Year to Date Amount	Life to Date Amount	Budgeted Amount	Remaining Budget
18172	Vickery Clinic	8/1/2020	1/31/2026	-	4,783	1,212,237	31,337,800	30,125,563
18182	Renovation of Garland COPC	**12/3/2020**	**3/31/2025**	29,286	53,258	1,611,552	1,698,339	86,787
18146	Large IV Pump Replacement	**4/1/2019**	**9/30/2023**	2,624	19,593	1,802,085	2,500,000	697,915
18213	MRD Breakroom	**5/11/2021**	**6/30/2025**	54	10,895	440,294	378,800	(61,494)
18216	Supply Chain Store Room Expansion	**6/23/2021**	**6/30/2024**	-	11,469	381,998	464,900	82,903
18230	Old Campus Demolition (Phase II)	**12/9/2021**	**6/30/2025**	-	(37,802,049)	(347,743)	39,505,800	39,853,543
18242	Renovation, Demolition of OK Paper Warehouse	**5/5/2022**	**5/1/2025**	302,566	310,437	1,444,958	5,782,004	4,337,046
18244	Annie's Place Renovation-Childcare Buildout	**6/10/2022**	**5/30/2025**	-	(904)	2,115,670	2,244,966	129,296
18263	Construction of an Expanded Psych Intake Area	**11/1/2022**	**4/25/2025**	-	11,593	1,032,159	1,056,292	24,133
18264	Hybrid Endo-Vascular Room	**11/1/2022**	**5/30/2025**	-	(6,484)	3,816,502	4,223,500	406,998
18278	Flexible Sigmoidoscopy Room Buildout and Equipment	**10/19/2023**	**8/14/2025**	-	134,717	389,809	750,144	360,335
18282	Systemwide Security Enhancements - Category 1	**11/27/2023**	**7/23/2025**	-	5,350	5,350	257,727	252,377
18283	Systemwide Security Enhancements - Category 3	**11/27/2023**	**1/23/2025**	-	10,092	502,479	983,772	481,293
18284	ACH 9th Floor Shell Buildout	**11/27/2023**	**9/15/2026**	3,367,496	14,929,953	18,330,411	54,383,500	36,053,089
18290	ASC Storage Addition	**12/14/2023**	**10/1/2025**	-	372,316	541,954	3,648,128	3,106,174
18291	East Wall Replacement at Butler Street Warehouse	**12/14/2023**	**12/30/2025**	-	14,800	16,998	375,000	358,002
18300	COPC Irving Optometry Lane Expansion	**2/20/2024**	**1/15/2026**	76,919	758,670	770,477	1,388,022	617,545
18310	Stations to assist patients with virtual health	**11/20/2024**	**9/30/2025**	-	1,448	1,570	70,200	68,630
18315	Replace carpet in old PEOU with flooring	**1/28/2025**	**11/30/2025**	-	68,225	68,225	76,000	7,775
18316	Renovation of Garland Clinic	**11/1/2024**	**1/15/2026**	144	94,150	97,478	972,009	874,531
18317	Specialty expansion at Garland COPC	**10/24/2024**	**10/30/2025**	82,144	189,173	211,148	555,738	344,590
18318	Install Badge Readers at Moody Garage Elevators	**2/14/2025**	**12/30/2025**	-	15,384	15,384	45,000	29,616
18327	Badge Entry to secure equipment in procedure room	**6/18/2025**	**12/31/2025**	-	14,234	14,234	19,700	5,466
18329	Pressure Relief Valve Replacements & Additions	**6/18/2025**	**9/30/2025**	-	29,900	29,900	2,250,000	2,220,100
18335	Boiler Condensate Return System	**7/22/2025**	**12/31/2025**	-	111,859	111,859	111,859	-
19379	Cisco Wired NK (Hospital NK Refresh Yr 2 of 5)	**3/1/2020**	**9/20/2025**	-	38,280	10,024,941	10,407,562	382,621
19414	Replace Prescription Filling Automation	**7/20/2021**	**12/30/2025**	-	179,493	7,141,670	7,690,000	548,330
19423	Wireless access point refresh FY24 (year 3 of 4)	**12/14/2023**	**9/30/2024**	-	48,098	567,632	1,522,146	954,514
19429	Access layer refresh FY24 (year 5 of 5)	**2/1/2024**	**12/31/2024**	-	205,384	2,940,725	2,735,341	(205,384)
19430	EoS Switching Gear/ DRT core network refresh	**3/1/2024**	**9/30/2025**	-	37,744	2,553,528	2,607,817	54,289
18305	New Clinic- Paths to Recovery	**5/21/2024**	**9/30/2025**	-	4,934	19,748	103,700	83,952
18319	Cubicle and Furniture Replacement	**3/21/2025**	**6/1/2026**	-	11,010	11,010	1,455,782	1,444,772
18336	Medical ICU 15-600 Break Room Expansion	**8/26/2025**	**7/31/2026**	-	6,149	6,149	90,000	83,851
19434	Kronos Clock and Biometric Readers	**10/1/2024**	**5/21/2025**	89,862	89,862	175,199	737,000	561,801
19396	Spok Upgrade Paging System	**5/5/2021**	**5/31/2023**	5,265	5,265	26,337	31,064	4,727
18294	COPC Building Upgrades	**1/1/2024**	**10/1/2025**	104,918	104,918	842,264	3,129,016	2,286,752
	Total Capital Projects			**4,061,278**	**(19,906,002)**	**58,926,191**	**185,588,628**	**126,662,437**