Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, PE - Chair
Byron Cryer, MD
Vincent Hall
Yasmin Simon, JD

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Tuesday, February 24, 2026, at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131. A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2300 806 7154; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Determine a Quorum is Present and Record Attendance/Call to Order/Mission Statement** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Committee Chair and reviewed and affirmed by Counsel.			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Consideration and Appropriate Action Regarding Contracts over $200,000 (See Attached List of Contracts)	*5*	25	Pamela Bryant
B.	Consideration and Appropriate Action Regarding Fiscal 8311-1-20 Retirement Plan Funding Policy	*57*	5	Joe Mayer
C.	Update and Report Regarding Parkland Financial Performance Presentation	*69*	20	Rick Humphrey
IV.	**Executive Session** Tex. Gov't Code §551.071			
A.	Consultation with Attorney Regarding Contract Item D1 (See Attached List of Contracts)		10	Brad Nitschke, JD
V.	**Possible Deliberation**			
A.	Informational Report on Parkland's Capital Project Summary as of January 2026	*126*		

	PAGE	TIME (MIN)	PRESENTER(S)
VI. Action Item			
A. The Board may take action on any agenda item(s) above			Chair
VII. Closing Remarks			Chair
VIII. Adjourn			Chair

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									February 25, 2026
				Medical Products and Services					
M1	Expense	Mod # 1 Two-Year Contract Extension for Mycobacteria Growth Indicator Tube (MGIT) Reagents	Becton and Dickinson and Company	3/20/2023 - 3/19/2028	$85,000	$201,000	Sole Source Modification	Yes	Scott Hampton/Tim Lenz/Laboratory Services - Microbiology
M2	Expense	Biomet Microfixation, LLC Craniomaxillofacial (CMF) and Thoracic Fixation Systems	Biomet Microfixation, LLC	2/25/2026 - 2/24/2029	$850,000	$850,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan/Periop Services
M3	Expense	Coronary Stents and Accessories	Boston Scientific	3/1/2026 - 2/28/2031	$2,250,000	$2,250,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Cardiac Cath Lab
M4	Expense	EchoTip Insight Portosystemic Pressure Gradient Measuring System	Cook Medical, Inc	2/25/2026 - 2/26/2031	$350,000	$350,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan/Periop Services
M5	Expense	Mod # 1 Adding Additional Funding for Genetic Testing Services through Exact Sciences	Exact Sciences Laboratories, LLC	1/29/2024 - 2/28/2027	$170,000	$420,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton/Tim Lenz/Laboratory Services - Microbiology

M6	Expense	Mod # 1 Add Funding for Genetic Testing through Foundation Medicine Inc.	Foundation Medicine Inc.	3/28/2024 - 4/30/2026	$150,000	$500,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton/Tim Lenz/Laboratory Services
M7	Capital	Cardiac Stress Systems	GE Healthcare	3/6/2026 - 3/5/2027	$222,824	$222,824	GPO Purchase	Yes	Patrick Eaton/Clinical Engineering
M8	Expense	Mod # 3 Neurosurgical Implants	Integra LifeSciences	1/1/2021-12/31/2027	$1,401,000	$4,420,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Surgical Services Administration
M9	Expense	Mod # 1 One Year Contract Extension for OCD Diana Reagents	Polymedco Cancer Diagnostic Products, LLC	3/1/2023-2/28/2027	$270,000	$874,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Laboratory Services - Pathology
M10	Expense	Mod # 1 Neurovascular Implants	Stryker Neurovascular	1/1/2019-12/31/2026	$361,000	$2,646,100	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady/Interventional Radiology
M11	Expense	Mod # 5 Biotel Emergency Medical Services	The University of Texas Southwestern Medical Center	10/16/2016-9/30/2026	$134,480	$583,714	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Melody Gardner and Courtney Edwards/Biotel Department
M12	Expense	Mod # 1 On-Call Coverage for Patient Safety Officer and Clinical Post Transplant Coordinator Services	Transplant Coordinators of America	7/1/2021-6/30/2026	$219,000	$919,000	Sole Source Modification	Yes	Linda Kautzman
M13	Expense	Signatera Genetic Test	Natera	2/27/2026 - 2/26/2029	$537,000	$537,000	Sole Source	Yes	Scott Hampton/Tim Lenz/Laboratory Services - Referral Lab
M14	Expense	Mod # 1 Request Additional Funds for Blood and Blood Products	BloodSolutions, LLC dba Bloodbuy	3/7/2022-Evergreen	$250,000	$446,000	Sole Source Modification	Yes	Tim Lenz/Amy Sigman/Laboratory Services - Transfusion Services
M15	Capital and Expense	Alaris Pump Modules, and associated software	BD CareFusion	2/25/2026 -1/31/2028	$843,880	$843,880	GPO Purchase	Yes	Patrick Eaton/ Clinical Engineering
				Construction and Facilities					
C1	Capital	Central Utility Plant (CUP) Boiler Burner Replacement	Burner Combustion Systems LLC	2/26/2026 - 8/25/2026	$414,030	$414,030	Invitation for Bids	Yes	David Alvarez/Engineering Services
C2	Revenue: Court Approval	Eleventh Amendment to Lease Agreement	The Board of Regents of the University of Texas System for the use and benefit of the University of Texas Southwestern Medical Center at Dallas	4/1/2008-3/31/2031	$126,737	$1,233,067	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers/Planning Design & Construction

Information Technology									
IT1	Expense	Bryte Assistive AI SaaS for UKG Pro WFM	UKG Kronos Systems LLC	3/1/2026 - 2/28/2029	$867,000	$867,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deborah Johnson/Information Technology
Hospital Operations									
O1	Expense	Mod # 1 Health Information Management (HIM) Quality Coding & Clinical Documentation Integrity (CDI) - External Audit	Health Information Associates	5/1/2025-4/30/2028	$80,000	$2,570,440	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Mandy Transou/HIM Coding Integrity
O2	Expense	Mod # 1 Consulting Services for Affordable Care Act (ACA) Exchange	Milliman, Inc.	11/1/2024-11/31/2026	$1,600,000	$2,890,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Kristin Alvarez/Value Based Care
Ratification/Deviation/Informational Only									
D1	Expense-Approved Deviation	Consulting Services for Children's Health Impact Assessment & Improvement Actions, and Parkland Health Plan Contribution Margin Improvement.	Shara McClure Health Solutions	2/13/2026 - 8/12/2026	$650,000	$650,000	Sole Source	Yes	Edmundo Castaneda/Administration

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
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D1	Expense-Approved Deviation	Consulting Services for Children's Health Impact Assessment & Improvement Actions, and Parkland Health Plan Contribution Margin Improvement.	Shara McClure Health Solutions	2/13/2026 – 8/12/2026	$650,000	$650,000	Sole Source	Yes	Edmundo Castaneda/Administration

Board Approval Request For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 1 Two-Year Contract Extension for Mycobacteria Growth Indicator Tube (MGIT) Reagents	
Business Owner: Scott Hampton/Tim Lenz	**Business Owner Dept:** Laboratory Services - Microbiology	**Contract Number:** POCP-21943
Vendor/Supplier: Becton and Dickinson and Company **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Amount:	$116,000
	Total amount of actions since last approval	$0
Revenue, Expense or Capital: Expense	Current amount requested: # 1:	$85,000
Original Start Date: 3/20/2023 **Current Expiration:** 3/19/2026 **Mod Start Date:** 3/20/2026 **Expiration after this Mod:** 3/19/2028	New Board Approved Amount:	$201,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Two-Year Contract Extension for Mycobacteria Growth Indicator Tube (MGIT) Reagents

VENDOR: Becton and Dickinson and Company

COST:	Current Amount:	$116,000
	Actions since last approval	$0
	Board amount requested # 1:	+ $85,000
	Total:	$201,000

Recommendation

Approve this contract modification for Two-Year Contract Extension for Mycobacteria Growth Indicator Tube (MGIT) Reagents.

Background

This contract provides testing material and consumables for Acid-Fast Bacillus (AFB) testing in Microbiology on the Parkland-owned BACTEC MGIT instrument. AFB testing is a medical test used to detect acid-fast bacteria, the bacteria that cause tuberculosis (TB). No other vendor can supply this product for testing on this instrument.

Fair and Reasonable Price Determination

Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that Parkland's pricing is aligned with the 25th percentile and remains lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
$116,000	$49,583	$35,417	$201,000

Sole Source Justification

The compatibility of equipment, accessories, or replacement parts is the paramount consideration, and there is no assurance that other suppliers will perform the same function, including additions or modifications to existing systems, software, licenses, maintenance, etc. Parkland owns this testing equipment.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: February 25, 2026	**Product or Service:** Biomet Microfixation, LLC Craniomaxillofacial (CMF) and Thoracic Fixation Systems	
Business Owner: Cheston Chan	**Business Owner Dept:** Periop Services	**Contract Number:** POCP-25949
Vendor/Supplier/Contractor: Biomet Microfixation, LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	2/25/2026 – 2/24/2029	$510,000
Out Years:	2 Year(s)	+$340,000
Total:	2/25/2026 – 2/24/2029	$850,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder?

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Biomet Microfixation, LLC Craniomaxillofacial (CMF) and Thoracic Fixation Systems

VENDOR: Biomet Microfixation, LLC

COST:		
	Base Term:	$510,000
	Out Years:	+ $340,000
	Total:	$850,000

Recommendation
Approve this contract for Biomet Microfixation, LLC Craniomaxillofacial (CMF) and Thoracic Fixation Systems.

Background
This contract is for Craniomaxillofacial (CMF) and Thoracic Fixation Systems, including bone plates, screws, and implants. These items are used in the operating room during reconstruction and dental procedures to stabilize and repair bones.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 1% higher than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Consumables	$113,333	$170,000	$170,000	$56,667			$510,000
Out Years	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables				$113,333	$170,000	$56,667	$340,000
Grand Totals	$113,333	$170,000	$170,000	$170,000	$170,000	$56,667	$850,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Andrea Henley

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: February 25, 2026	**Product or Service:** Coronary Stents and Accessories	
Business Owner: David Alexander	**Business Owner Dept:** Cardiac Cath Lab	**Contract Number:** POCP-25527
Vendor/Supplier/Contractor: Boston Scientific	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense, or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	3/1/2026 – 2/28/2029	$1,350,000
Out Years:	2 Year(s)	+$900,000
Total:	3/1/2026 – 2/28/2031	$2,250,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Coronary Stents and Accessories

VENDOR: Boston Scientific

COST:		
	Base Term:	$1,350,000
	Out Years:	+ $900,000
	Total:	$2,250,000

Recommendation
Approve this contract for Coronary Stents and Accessories.

Background
This contract is for Coronary Stents and Accessories and was solicited through an RFP that resulted in a dual-vendor award. One vendor of the dual award has been awarded and approved by the state the board meeting, and this contract represents the award to the second vendor. The stents are used to treat heart artery blockages, and the accessories assist in their placement during procedures in the Cardiac Catheterization Lab.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. Boston Scientific scored slightly lower than the highest technically rated offeror. It was determined that the higher technical score of Vendor C did not justify the higher price.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Vendor A	Adoption of Vendor A coronary has been very positive, and users are very pleased with our process and outcome.		124	$0
Boston Scientific	Boston Scientific provides sole source products surgeons need, and Boston Scientific provides the highest savings of the bids received.		143	$0
Vendor C		Awarding Vendor C would require a conversion that would result in soft costs to the Cardiac Catheterization Lab not reflected in the Price Differential.	144	$14,717

Financial Forecast

Base Term	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Consumables	$300,000	$450,000	$450,000	$150,000			$1,350,000
Out Years	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables				$300,000	$450,000	$150,000	$900,000
Grand Totals	**$300,000**	**$450,000**	**$450,000**	**$450,000**	**$450,000**	**$150,000**	**$2,250,000**

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: February 25, 2026	**Product or Service:** EchoTip Insight Portosystemic Pressure Gradient Measuring System	
Business Owner: Cheston Chan	**Business Owner Dept:** Periop Services	**Contract Number:** POCP-25834
Vendor/Supplier/Contractor: Cook Medical, Inc.	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	2/25/2026 – 2/26/2029	$210,000
Out Years:	2 Year(s)	+$140,000
Total:	2/25/2026 – 2/26/2031	$350,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: EchoTip Insight Portosystemic Pressure Gradient Measuring System

VENDOR: Cook Medical, Inc.

COST:		
	Base Term:	$210,000
	Out Years:	+ $140,000
	Total:	$350,000

Recommendation
Approve this contract for EchoTip Insight Portosystemic Pressure Gradient Measuring System.

Background
This contract is for the EchoTip Insight Portosystemic Pressure Gradient Measuring System, for use in the Gastrointestinal (GI) Lab to directly measure portal and hepatic venous pressures under Endoscopic Ultrasound (EUS) guidance.

Patients are sent to Interventional Radiology and typically catheterized through the neck or groin to capture measurements of the hepatic and portal vein to determine the severity of liver disease. This system would allow consolidation of multiple procedures into a single procedure when coupled with routine endoscopic exams, biopsies, and EUS procedures.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is the average price paid by other member hospitals of equal or similar size. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables	$46,667	$70,000	$70,000	$23,333			$210,000
Out Years	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables				$46,667	$70,000	$23,333	$140,000
Grand Totals	**$46,667**	**$70,000**	**$70,000**	**$70,000**	**$70,000**	**$23,333**	**$350,000**

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. This is the only system on the market that allows for the measurement of portal and hepatic pressures during endoscopy. The product or service has no competition.

Document Contact/Author:	Andrea Henley

Board Approval Request For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod #1 Adding Additional Funding for Genetic Testing Services through Exact Sciences	
Business Owner: Scott Hampton/Tim Lenz	**Business Owner Dept:** Laboratory Services	**Contract Number:** PO 9900
Vendor/Supplier: Exact Sciences Laboratories, LLC **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Previous Board Approved Amount:	$250,000
	Total amount of actions since last approval	$0
Revenue, Expense or Capital: Expense	Current amount requested: # 1:	$170,000
Original Start Date: 1/29/2024 **Last BOM Approval Date:** 03/27/2024 **Current Expiration:** 2/28/2026 **Mod Start Date:** 3/1/2026 **Expiration after this Mod:** 2/28/2027	New Board Approved Amount:	$420,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Material terms approved by Legal
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Adding Additional Funding for Genetic Testing Services through Exact Sciences

VENDOR: Exact Sciences Laboratories, LLC

COST:

Previous Board Approved Amount:	$250,000
Actions since last approval	$0
Board amount requested # 1:	+ $170,000
Total:	$420,000

Recommendation
Approve this contract modification Adding Additional Funding for Genetic Testing Services through Exact Sciences.

Background
This contract covers the purchase of specialized genetic testing services. Exact Sciences provides a proprietary genomic assay used by the Pathology department to assess breast cancer recurrence risk. The agreement is renewed annually to allow for funding oversight and expense tracking while the contract is being finalized. A yearly PO will be required until the contract is complete.

Fair and Reasonable Price Determination

Pricing is established by law or regulation and has remained unchanged since Parkland began using these testing services three years ago.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
$250,000	$99,167	$70,833	$420,000

Sole Source Justification
This contract is for a service for which there is only one acceptable source. The product or service has no competition.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 1 Add Funding for Genetic Testing through Foundation Medicine Inc.	
Business Owner: Scott Hampton/Tim Lenz	**Business Owner Dept:** Laboratory Services	**Contract Number:** PO 10213
Vendor/Supplier: Foundation Medicine Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Previous Board Approved Amount:	$350,000
	Total amount of actions since last approval	$0
Revenue, Expense or Capital: Expense	Current amount requested: # 1:	$150,000
Original Start Date: 3/28/2024 **Last BOM Approval Date:** 3/27/2024 **Current Expiration:** 3/27/2026 **Mod Start Date:** 2/26/2026 **Expiration after this Mod:** 4/30/2026	New Board Approved Amount:	$500,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Material terms approved by Legal
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Add Funding for Genetic Testing through Foundation Medicine Inc.

VENDOR: Foundation Medicine Inc.

COST:

Previous Board Approved Amount:	$350,000
Actions since last approval	$0
Board amount requested # 1:	+ $150,000
Total:	$500,000

Recommendation
Approve this contract modification to Add Funding for Genetic Testing through Foundation Medicine Inc.

Background
This contract is for genetic testing services that provide FDA-approved testing of predictive and prognostic tumor markers for the treatment of various cancers, using both blood and tissue specimens.

Fair and Reasonable Price Determination

Benchmarking research was conducted through ECRI, and they were unable to provide price recommendations; however, the vendor is extending the current historical pricing. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	Total
$350,000	$150,000	$500,000

Sole Source Justification
FoundationOne Liquid CDx is the only FDA-approved, blood-based test to analyze over 300 genes, making it the most comprehensive FDA-approved liquid biopsy on the market. This contract is for a service for which there is only one acceptable source. The product or service has no competition.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: February 25, 2026	**Product or Service:** Cardiac Stress Systems	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-26024
Vendor/Supplier/Contractor: GE Healthcare	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	3/6/2026 – 3/5/2027	$222,824
Out Years:	0 Year(s)	+$0
Total:	3/6/2026 – 3/5/2027	$222,824

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Cardiac Stress Systems

VENDOR: GE Healthcare

COST:		
	Base Term:	$222,824
	Out Years:	+ $0
	Total:	$222,824

Recommendation
Approve this contract for Cardiac Stress Systems.

Background

This contract is for six (6) cardiac stress systems, replacing Parkland's current inventory of six (6) systems, which range in age from 9 to 11 years old. All have reached the end of support (i.e., no longer have access to vendor support or parts to maintain the equipment). The systems reside at the main hospital and the Ron J. Anderson (RJA) clinic. They are used in noninvasive cardiology and nuclear medicine.

Fair and Reasonable Price Determination
The GPO contract and pricing were obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland's price is average compared to other hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026
Equipment / Licenses	$222,824

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request
For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 4 Neurosurgical Implants	
Business Owner: David Alexander	**Business Owner Dept:** Surgical Services Administration	**Contract Number:** POCP-18029 A5
Vendor/Supplier: Integra LifeSciences **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (2/22/23): Actions Totaling < $100,000 Amount: Amount: Amount:	$2,920,000 $99,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 4 Amount:	$1,401,000
Original Start Date: 1/1/2021 **Current Expiration:** 2/28/2026 **Mod Start Date:** 3/1/2026 **Expiration after this Mod:** 12/31/2027	New Contract Amount:	$4,420,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 4 Neurosurgical Implants

VENDOR: Integra LifeSciences

COST:

BOM Approved Contract Total (2/22/23):	$2,920,000
Action:	$99,000
Action:	
Action:	
Modification # 4:	+ $1,401,000
Total:	$4,420,000

Recommendation
Approve this contract modification to Neurosurgical Implants.

Background
This contract is for the procurement of neurosurgical implants used to repair the lining of the brain and spinal cord. These products are used for cranial reconstruction, dural repair, hydrocephalus management, nerve repair, and stabilization of the skull and spine.

Fair and Reasonable Price Determination
Although the items being purchased are a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Parklands pricing is currently 22% above ECRI average. Through negotiations in person and otherwise, the vendor has now provided their 4th offer, which results in Parkland's annual spend going from an estimated $581,026 to $523,648, yielding savings of $57,000. Market research conducted through ECRI shows that the Parkland price is 14% higher than the average for other member hospitals through this renewal. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	Total
$2,920,000	$562,500	$750,000	$187,500	$4,420,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Board Approval Request For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 1 One-Year Contract Extension for OCD Diana Reagents	
Business Owner: Tim Lenz	**Business Owner Dept:** Laboratory Services - Pathology	**Contract Number:** POCP-22139
Vendor/Supplier: Polymedco Cancer Diagnostic Products, LLC **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Previous Board Approved Amount:	$600,000
	Total amount of actions since last approval	$4,000
Revenue, Expense or Capital: Expense	Current amount requested: # 1:	$270,000
Original Start Date: 3/1/2023 **Last BOM Approval Date:** 01/25/2023 **Current Expiration:** 2/28/2026 **Mod Start Date:** 3/1/2026 **Expiration after this Mod:** 2/28/2027	New Board Approved Amount:	$874,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 One-Year Contract Extension for OCD Diana Reagents

VENDOR: Polymedco Cancer Diagnostic Products, LLC

COST:		
	Previous Board Approved Amount:	$600,000
	Actions since last approval	$4,000
	Board amount requested # 1:	+$270,000
	Total:	$874,000

Recommendation
Approve this contract modification for the One-Year Contract Extension for OCD Diana Reagents.

Background
This request is for a one-year extension of the OCD Diana reagents used with Polymedco test kits for oncology testing in the Pathology Lab. We are currently in the contract's option period, which allows for two one-year renewals. These kits and reagents are exclusively manufactured by Polymedco for use with the Parkland-owned Polymedco OCD-Diana instrument.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price remains in the median price range compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	Total
$600,000	$4,000	$157,500	$112,500	$874,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition. The kits manufactured by Polymedco are proprietary to the Polymedco OCD-Diana instrumentation, which Parkland owns.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request
For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 1 Neurovascular Implants	
Business Owner: Shawn Grady	**Business Owner Dept:** Interventional Radiology	**Contract Number:** POCP-18506 A11
Vendor/Supplier: Stryker Neurovascular **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (9/24/25):	$2,285,100
	Actions Totaling < $100,000 Amount:	$0
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$361,000
Original Start Date: 1/1/2019 **Current Expiration:** 12/31/2026 **Mod Start Date:** 2/25/2026 **Expiration after this Mod:** 12/31/2026	New Contract Amount:	$2,646,100

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Neurovascular Implants

VENDOR: Stryker Neurovascular

COST:

BOM Approved Contract Total (9/24/25):	$2,285,100
Action:	$0
Action:	
Action:	
Modification # 1:	+ $361,000
Total:	$2,646,100

Recommendation
Approve this contract modification to Neurovascular Implants.

Background
This contract facilitates the procurement of neurovascular coils and related accessories used in the treatment of acute ischemic stroke. These Stryker products are specifically designed to remove intracranial blood clots and manage hemorrhagic events. Additional funding supports purchases through the end of the contract term.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price aligns with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
$2,285,100	$240,667	$120,333	$2,646,100

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc., are patient care devices and are exempt.

Document Contact/Author:	William Jones

Board Approval Request For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 5 Biotel Emergency Medical Services	
Business Owner: Melody Gardner and Courtney Edwards	**Business Owner Dept:** Biotel Department	**Contract Number:** POCS-19839 A5
Vendor/Supplier: The University of Texas Southwestern Medical Center **Basis of Original Contract Award** Interlocal agreement **Basis of this Modification** Contract Extension without Competition	Previous Board Approved Amount:	$449,234
	Total amount of actions since last approval	
Revenue, Expense or Capital: Expense	Current amount requested: # 5:	$134,480
Original Start Date: 10/16/2016 **Last BOM Approval Date:** 9/25/2024 **Current Expiration:** 9/30/2026 **Mod Start Date:** 10/1/2025 **Expiration after this Mod:** 9/30/2026	New Board Approved Amount:	$583,714

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Dawn Marchetto, SVP Nursing

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 5 Biotel Emergency Medical Services

VENDOR: The University of Texas Southwestern Medical Center

COST:

Previous Board Approved Amount:	$449,234
Actions since last approval	
	+ $134,480
Board amount requested # 5:	
Total:	$583,714

Recommendation
Approve this contract modification to Biotel Emergency Medical Services.

Background
This contract is for Biotel subcontracted services. Parkland provides Biotel services to multiple EMS agencies. Part of those Biotel services (e.g., medical direction) is provided by the University of Texas Southwestern Medical Center. This expense is offset by the revenue Parkland receives from those EMS agencies. These Biotel services are provided by Parkland's Emergency Services Department's Biotel Team.

This modification extends the term of the underlying contract with the University of Texas Southwestern Medical Center by another year.

Fair and Reasonable Price Determination
Amounts are determined to be fair and reasonable based on historical pricing.

Financial Forecast

Current Contract Amount	FY2026	Total
$449,234	$134,480	$583,714

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an interlocal agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is the University of Texas Southwestern Medical Center.

Document Contact/Author:	Stephanie Toth

Board Approval Request For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 1 On-Call Coverage for Patient Safety Officer and Clinical Post-Transplant Coordinator Services	
Business Owner: Linda Kautzman	**Business Owner Dept:** Renal Transplant	**Contract Number:** PONCS-19684 A3
Vendor/Supplier: Transplant Coordinators of America **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Sole Source Modification	Previous Board Approved Amount (06/22/2021):	$700,000
	Total amount of actions since last approval	
Revenue, Expense or Capital: Expense	Current amount requested: # 1:	$219,000
Original Start Date: 7/1/2021 **Last BOM Approval Date:** 6/22/2021 **Current Expiration:** 6/30/2026 **Mod Start Date:** 2/26/2026 **Expiration after this Mod:** 6/30/2026	New Board Approved Amount:	$919,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	N/A

Submitted By (Division VP): Patricia Shirey, Vice President, Clinical Operations

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 On-Call Coverage for Patient Safety Officer and Clinical Post-Transplant Coordinator Services

VENDOR: Transplant Coordinators of America

COST:

Previous Board Approved Amount (06/22/2021):	$700,000
Actions since last approval	
Board amount requested # 1:	+ $219,000
Total:	$919,000

Recommendation
Approve this contract modification to On-Call Coverage for Patient Safety Officer and Clinical Post-Transplant Coordinator Services.

Background
A new regulatory requirement mandates that Parkland Health maintain a designated safety contact available 24/7. Since Transplant Coordinators of America (TCOA) already provides around-the-clock coverage for transplant services, this responsibility aligns with their existing operational structure and Parkland contract. Transplant Coordinators serve in a highly specialized capacity, and continuous coverage requires a formal contingency plan to address vacancies, FMLA, PTO, and other staffing gaps. To ensure uninterrupted compliance and operational readiness, it is necessary to have a PRN coordinator available to support these situations and maintain compliance.

Fair and Reasonable Price Determination
Market research conducted through ECRI shows no competitive data in the market for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	Total
$700,000	$219,000	$919,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source as determined by exhaustive market analysis and research by both Parkland and other trusted third-party services such as ECRI and Vizient.

Document Contact/Author:	Michelle Duffey

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: February 25, 2026	**Product or Service:** Signatera Genetic Test	
Business Owner: Scott Hampton/Tim Lenz	**Business Owner Dept:** Laboratory Services – Referral Lab	**Contract Number:** POCS-20031
Vendor/Supplier/Contractor: Natera	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Prices Established by Law or Regulation

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	2/27/2026 – 3 years	$322,200
Out Years:	2 Year(s)	+$214,800
Total:	2/27/2026 – 2/26/2029	$537,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Jenni Burnes Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Signatera Genetic Test

VENDOR: Natera

COST:

Base Term:	$322,200
Out Years:	+ $214,800
Total:	$537,000

Recommendation
Approve this contract for Signatera Genetic Test.

Background
This new contract adds Signatera to Pathology's genetic testing menu. Signatera is an advanced, highly sensitive assay for Molecular Residual Disease (MRD) that detects circulating tumor DNA (ctDNA). By analyzing ctDNA released into the bloodstream, the test determines the presence or absence of MRD and can identify relapse earlier than other methods. Natera is the sole provider of this technology.

Fair and Reasonable Price Determination
Pricing for the Signatera test is based on the patient's insurance status, including commercial insurance, Medicare, or Medicaid. Parkland patients who are uninsured or covered by Medicare or Medicaid and meet Natera's eligibility criteria will be enrolled in Natera's patient assistance program, which provides the test at no cost. If a patient does not qualify for the program, Natera will notify Parkland. Unless the District agrees to assume financial responsibility, the patient will be billed as a self-pay outpatient.

Financial Forecast

Base Term	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables	$62,650	$107,400	$107,400	$44,750			$322,200
Out Years	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Consumables				$62,650	$107,400	$44,750	$214,800
Grand Totals	**$62,650**	**$107,400**	**$107,400**	**$107,400**	**$107,400**	**$44,750**	**$537,000**

Sole Source Justification
Signatera (Natera) is the only option that covers multiple cancers (colorectal, bladder, breast, lung, ovarian, etc), and is covered by Medicare. Other options either have very limited indications or lack Medicare coverage.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 1 Request Additional Funds for Blood and Blood Products	
Business Owner: Tim Lenz/Amy Sigman	**Business Owner Dept:** Laboratory Services - Transfusion Services	**Contract Number:** POCP-19129
Vendor/Supplier: BloodSolutions, LLC dba Bloodbuy **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Amount:	$196,000
	Total amount of actions since last approval	$0
Revenue, Expense or Capital: Expense	Current amount requested: # 1:	$250,000
Original Start Date: 3/7/2022 **Current Expiration:** Evergreen **Mod Start Date:** 3/25/2026 **Expiration after this Mod:** Evergreen	New Board Approved Amount:	$446,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Enrique Gallegos Senior Vice President Operations & Associate COO

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Request Additional Funds for Blood and Blood Products

VENDOR: BloodSolutions, LLC dba Bloodbuy

COST:	Current Amount:	$196,000
	Actions since last approval	$0
	Board amount requested # 1:	+ $250,000
	Total:	$446,000

Recommendation

Approve this contract modification to Request Additional Funds for Blood and Blood Products.

Background

This contract is for Parkland's exchange participation with BloodSolutions dba Bloodbuy for blood and blood products. INTERCEPT Fibrinogen Complex (IFC) is a recently added blood product in Transfusion Services used to support patients with life-threatening hemorrhage that are on Massive Transfusion Protocol (MTP). Since implementation on August 11, utilization has consistently exceeded the original projection of 10 units per month. This increase reflects a higher volume of high acuity cases requiring MTP. As a result, additional funding is being requested to maintain adequate inventory levels to ensure continued availability.

Actual IFC Utilization

Month	Units Used
Aug-25	18
Sep-25	27
Oct-25	15
Nov-25	16
Dec-25	34
Jan-26	42

Fair and Reasonable Price Determination

Bloodbuy pricing is based on a transparent marketplace model where hospitals purchase blood and blood products at competitive, real-time prices set by participating blood centers, not by Bloodbuy itself. Bloodbuy does not charge hospitals for access to the platform; instead, it enables competitive bidding that typically lowers unit costs and improves fill rates.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
$196,000	$145,833	$104,167	$446,000

Sole Source Justification

Human Tissue - Skin, marrow, blood and blood products, heart valves, and/or other human organs are exempt products.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: February 25, 2026	**Product or Service:** Alaris pump modules and associated software	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-26172
Vendor/Supplier/Contractor: Becton Dickinson CareFusion	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital and Expense

	Contract Dates	Contract Price
Base Term:	2/25/2026 – 1/31/2028	$843,879
Out Years:	0 Year(s)	+$0
Total:	2/25/2026 –1/31/2028	$843,879

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; approval in process

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Alaris pump modules and associated software

VENDOR: Becton Dickinson CareFusion

COST:		
	Base Term:	$843,879
	Out Years:	+ $0
	Total:	$843,879

Recommendation
Approve this contract for Alaris pump modules and associated software.

Background
This contract is to purchase 112 Becton Dickinson Alaris Point of Care units, 224 Alaris pump modules, and associated software for the 8th and 9th floors as part of the Medical Surgery Expansion project. This equipment would be a bulk, capital purchase, adding to the current hospital fleet.

Fair and Reasonable Price Determination

The GPO contract and pricing were obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland's price is XXX compared to other hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026
Equipment / Licenses	$843,879

Document Contact/Author:	Michelle Duffey

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: February 25, 2026	**Product or Service:** Central Utility Plant (CUP) Boiler Burner Replacement	
Business Owner: David Alvarez	**Business Owner Dept:** Engineering Services	**Contract Number:** PONCS-26046
Vendor/Supplier/Contractor: Burner Combustion Systems LLC	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	2/26/2026 – 8/25/2026	$414,030
Out Years:	0 Year(s)	+$0
Total:	2/26/2026 – 8/25/2026	$414,030

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Submitted By (Division VP): Lance Mendiola,Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Central Utility Plant (CUP) Boiler Burner Replacement

VENDOR: Burner Combustion Systems LLC

COST:		
	Base Term:	$414,030
	Out Years:	+ $0
	Total:	$414,030

Recommendation
Approve this contract for Central Utility Plant (CUP) Boiler Burner Replacement.

Background
This contract is for the purchase and installation of two burners. The CUP at Parkland serves as the primary source of thermal energy for the hospital campus. The CUP houses six (6) dual-fueled boilers, which are essential for providing hot water and heating services to all patient care areas, administrative buildings, and ancillary facilities.

All six (6) boilers are equipped with Webster burner systems, which are no longer in production. The two boilers currently under discussion for burner replacement are configured as the primary units when the CUP transitions to alternate-fuel operation using #2 diesel. We will continue evaluating parts availability and OEM support while maintaining the remaining four units in their current configuration. The remaining four burners will require capital replacement in the future. These units were installed and commissioned in late 2011, with Parkland assuming ownership and operations in January 2012.

To ensure operational reliability and energy efficiency, it is recommended that these two outdated burners be replaced with new, high-efficiency units. Timely replacement will reduce the risk of unplanned outages, lower long-term operating costs, and support the hospital's mission to provide uninterrupted patient care in a safe and controlled environment.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. An Invitation for Bid was issued, and three bids were received. The recommended vendor is the lowest-responsive bidder among the three.

Vendor	Price Differential
Burner Combustion	$0
Vendor B	$18,491
Vendor C	$39,644

Financial Forecast

Base Term	FY2026	Totals
Expenses	$414,030	$414,030

Document Contact/Author:	Steve Adrian

Board Approval Request For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 11 Eleventh Amendment to Lease Agreement	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-19173.11
Vendor/Supplier: The Board of Regents of the University of Texas System for the use and benefit of the University of Texas Southwestern Medical Center at Dallas **Basis of Original Contract Award** Real Estate – Exemption **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (3-30-2021): OR, if has not been to the board, Current Contract Amount: Actions Totaling < $100,000 Amount: Amount: Amount:	$1,106,330 $ $ $
Revenue, Expense or Capital: Revenue: Court Approval	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 11 Amount:	$126,737
Original Start Date: 4/1/2008 **Current Expiration:** 3/31/2026 **Mod Start Date:** 4/1/2026 **Expiration after this Mod:** 3/31/2031	New Contract Amount:	$1,233,067

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Lance Mendiola, Vice President of Construction, Facilities, Real Estate, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 11 Eleventh Amendment to Lease Agreement

VENDOR: The Board of Regents of the University of Texas System for the use and benefit of the University of Texas Southwestern Medical Center at Dallas

COST:

BOM Approved Contract Total (3-30-2021): OR, if has not been to the board, Current Contract Amount:	$1,106,330
Action:	$
Action:	$
Action:	$
Modification # 11:	+ $126,737
Total:	$1,233,067

Recommendation
Approve this contract modification to Eleventh Amendment to Lease Agreement.

Background
UT Southwestern has operated a HIV Research Clinic at Parkland since April 2008. In June 2021, the clinic moved from the Amelia Court Building at the former Parkland campus to the Moody Outpatient Center ("MOC"). This lease amendment continues the lease relationship for the term of April 1, 2026, to March 31, 2031.

Either party may terminate the lease with 90 days written notice to the other party.

Fair and Reasonable Price Determination
Not applicable – real estate exemption. However, rental rates were confirmed through search of comparable properties through Costar (Commercial Real Estate database).

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	FY2029
$1,106,330	($8,781)	$29,099	$29,679	$30,272

FY2030	FY2031	Total
$30,878	$15,590	$1,233,067

As per the terms of the lease amendment, in FY 2026, Parkland will reimburse UTSW in the amount of $23,186.07 which represents rental amounts that were overcharged by Parkland to UTSW for the period of 6-15-2022 to 3-31-2026. The overcharged amount is the result of the premises in Moody building being mis-measured by Beck in 2022. In early 2022, Beck provided the UTSW lease space square footage of 1,573 square feet, but the actual measurement for the suite is 1,289 square feet. The difference is a 284 square foot discrepancy. Rental rate for the period of 6-15-22 to 3-31-26 (1,386 days total) is $21.50 per square foot. At a daily rental rate of $16.73 for 1,386 days, the resulting math is $23,186.07. Per the lease amendment, Parkland agrees to issue a check to UTSW within thirty (30) days from March 31, 2026.

Sole Source Justification
Not applicable – real estate exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: February 25, 2026	**Product or Service:** Bryte Assistive AI SaaS for UKG Pro WFM	
Business Owner: Deborah Johnson	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-26105
Vendor/Supplier/Contractor: UKG Kronos Systems LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	3/1/2026 – 2/28/2029	$867,000
Out Years:	0 Year(s)	+$
Total:	3/1/2026 – 2/28/2029	$867,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Bryte Assistive AI SaaS for UKG Pro WFM

VENDOR: UKG Kronos Systems LLC

COST:		
	Base Term:	$867,000
	Out Years:	+ $
	Total:	$867,000

Recommendation
Approve this contract for Bryte Assistive AI SaaS for UKG Pro WFM.

Background
This contract supports the implementation of an AI-driven application designed to enhance organizational decision-making. In alignment with this fiscal year's strategic focus on expanding AI capabilities, we conducted a review of existing solutions and identified that UKG offers Bryte AI Agents, a native integration within Information Technologies' current UKG Pro suite. Adopting Bryte AI Agents will enable teams across Parkland's organization to leverage advanced artificial intelligence to improve workplace experiences, streamline people-centric processes, and drive more informed, efficient decision-making.

Fair and Reasonable Price Determination
Although this procurement is a sole-source purchase, the proposed pricing is considered fair and reasonable based on several factors. The pricing aligns with UKG's established commercial rate structure for similar modules and enhancements within the Pro platform. Additionally, the cost is consistent with prior UKG purchases for comparable proprietary functionality, demonstrating price stability over time. The proposed amount is deemed fair and reasonable.

Financial Forecast

Base Term	FY2026	FY2027	FY2028	Totals
Licenses/Services	$289,000	$289,000	$289,000	$867,000

Sole Source Justification
This purchase qualifies as a sole-source procurement due to the proprietary nature of the application and its required integration. Bryte AI Agents is a UKG-developed, proprietary solution available exclusively within the UKG Pro suite. No third-party vendors are authorized to provide, license, or support this technology, and no alternative products can integrate with Information Technologies' existing UKG environment at the required level of functionality or security. Due to these proprietary limitations, UKG is the only vendor capable of delivering the application, ensuring compatibility with Parkland's current systems and maintaining ongoing support.

Document Contact/Author:	Farrah Smith

Board Approval Request For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 1 Health Information Management (HIM) Quality Coding & Clinical Documentation Integrity (CDI) – External Audit	
Business Owner: Mandy Transou	**Business Owner Dept:** HIM Coding Integrity	**Contract Number:** PONCS-24251 A2
Vendor/Supplier: Health Information Associates **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total 4/23/2025	$2,407,440
	Actions Totaling < $100,000 Amount: Amount: Amount:	$83,000
Revenue, Expense, or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$80,000
Original Start Date: 5/1/2025 **Current Expiration:** 4/30/2028 **Mod Start Date:** Last Signature **Expiration after this Mod:** 4/30/2028	New Contract Amount:	$2,570,440

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Gerry Baker, Senior Vice President, Revenue Cycle

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Health Information Management (HIM) Quality Coding & Clinical Documentation Integrity (CDI) – External Audit

VENDOR: Health Information Associates

COST:

BOM Approved Contract Total 4/23/2025	$2,407,440
Modification:	$83,000
Modification:	
Modification:	
Modification # 1:	+ $80,000
Total:	$2,570,440

Recommendation

Approve this contract modification to Health Information Management (HIM) Quality Coding & Clinical Documentation Integrity (CDI) – External Audit.

Background

Parkland currently contracts for Health Information Management (HIM) Quality Coding and Clinical Documentation Integrity (CDI) External Audit Services to ensure the accuracy, completeness, and the compliance of provider documentation and billed charges. As part of ongoing efforts to strengthen revenue integrity and reduce financial and regulatory risk, Parkland is seeking to expand the scope of its physician quality audits. At present, external audits of providers' billed charges are conducted twice per year. However, increasing audit frequency to four times per year will allow for more timely identification of documentation gaps, coding errors, and potential charge risks. Quarterly audits will also support earlier intervention to prevent denials, improve coding quality, and enhance overall compliance with billing standards. This request reflects Parkland's commitment to maintaining high quality documentation practices and safeguarding the organization against preventable revenue loss.

The additional $80,000 is to cover the cost of the additional provider audits.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	FY2029	FY2030	Total
$2,407,440	$496,610	$496,610	$511,250	$525,710	$540,260	$2,570,440

Document Contact/Author:	Baruh Bosch

Board Approval Request For Modification to Contract or Funding

BOM Date: February 25, 2026	**Modification:** Mod # 1 Consulting Services for Affordable Care Act (ACA) Exchange Plan	
Business Owner: Kristin Alvarez	**Business Owner Dept:** Value-Based Care	**Contract Number:** PONCS-24546 A2
Vendor/Supplier: Milliman, Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (10/30/2024): Actions Totaling < $100,000 Amount:	1,290,000
Revenue, Expense, or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$1,600,000
Original Start Date: 11/1/2024 **Current Expiration:** 11/30/2026 **Mod Start Date:** 2/25/2026 **Expiration after this Mod:** 11/30/2026	New Contract Amount:	$2,890,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Monal Shah, SVP Chief Clin Transf Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Consulting Services for Affordable Care Act (ACA) Exchange Plan

VENDOR: Milliman, Inc.

COST:		
	BOM Approved Contract Total (10/30/2024):	1,290,000
	Action:	
	Action:	
	Action:	
	Modification # 1:	+ $1,600,000
	Total:	$2,890,000

Recommendation

Approve this contract modification to Consulting Services for Affordable Care Act (ACA) Exchange Plan.

Background

In November 2025, it was determined that the anticipated time to complete the consulting services for the ACA Strategy Engagement, which includes operational design, planning and implementation, would require an extension. Under the guidance and direction of senior leadership, the initial term of the contract was extended additional 1 year. The initial engagement scope consisted of two parts: providing an analysis and recommendation reports for optimization of existing contracts/revenue cycle and feasibility of an ACA Exchange Plan. The revenue cycle work is nearly complete. This contract extension period covers the implementation phase of the Affordable Care Act (ACA) Exchange Plan, including, but not limited to, the following: TDI licensing in 2026; QHP licensing in 2027 to allow enrollment starting in November 2027; PBM and off-exchange exploration; and product development. This work is currently accounted for in the FY 2026 budget. It builds directly on the data, insights, and stakeholder consensus generated in the initial engagement, allowing the District to move efficiently into execution. The funds will cover the restated 2026 services through the extension period.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
1,290,000	$1,280,000	$320,000	$2,890,000

Document Contact/Author:	Gracy Thomas

Parkland

Approved Deviation Request
New Contract

Must be approved before: February 17, 2026	**Reason for deviation request:** An immediate start to the consulting services is essential to ensure Parkland can rapidly address emerging financial pressures and operational risks.

BOM Date: March 25, 2026	**Product or Service:** Consulting Services for Children's Health Impact Assessment & Improvement Actions, and Parkland Health Plan Contribution Margin Improvement.	
Business Owner: Edmundo Castaneda	**Business Owner Dept:** Administration	**Contract Number:** PONCS-26221
Vendor/Supplier/Contractor: Shara McClure Health Solutions	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense-Approved Deviation

	Contract Dates	Contract Price
Base Term:	2/13/2026 – 8/12/2026	$650,000
Out Years:	0 Year(s)	+$0
Total:	2/13/2026 – 8/12/2026	$650,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Fred Cerise, MD, President and Chief Executive Officer

Request: Authorize the appropriate Contracting Officer to execute this contract with the stipulation that it will be presented to the Parkland Board of Managers for approval at the next regularly scheduled meeting.

Fred Cerise
Fred Cerise (Feb 13, 2026 13:38:19 CST) **Date:** 02/13/2026

Dr. Fred Cerise, President & CEO

RFMA
RFMA (Feb 13, 2026 13:51:06 CST) **Date:** 02/13/2026

Chair Finance Committee

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Consulting Services for Children's Health Impact Assessment & Improvement Actions, and Parkland Health Plan Contribution Margin Improvement.

VENDOR: Shara McClure Health Solutions

COST:		
	Base Term:	$650,000
	Out Years:	+ $0
	Total:	$650,000

Recommendation
Approve this contract for Consulting Services for Children's Health Impact Assessment & Improvement Actions, and Parkland Health Plan Contribution Margin Improvement..

Approved Deviation Reason
This contract provides consulting support to help Parkland develop and drive execution of financial-viability strategies related to the Children's Health contract and contribution-margin improvement opportunities.

The work outlined in this engagement directly supports critical decisions tied to cost management, contract performance, and long-term financial stability. Any postponement would slow the analysis and actions needed to stabilize the health plan, putting Parkland at greater risk of continued financial deterioration and limiting its ability to respond proactively. Immediate execution ensures the consulting team can begin work without interruption and deliver insights in time to inform upcoming strategic and budgetary decisions.

Background
Parkland acquiring these consulting services to address mounting financial and operational pressures that cannot be resolved with existing internal capacity alone. The Children's Health contract and contribution-margin performance present complex challenges that demand specialized expertise, rapid analysis, and targeted action.

Engaging external support ensures Parkland can quickly identify root causes, validate opportunities, and implement strategies that strengthen financial sustainability. Without this engagement, critical decisions would be delayed, risks would continue to grow, and Parkland's ability to stabilize and improve plan performance would be significantly constrained.

Fair and Reasonable Price Determination
An internal analysis of prior solicitations for comparable consulting engagements was conducted to establish a fair and reasonable price determination, ensuring alignment with historical market benchmarks and organizational procurement standards.

Financial Forecast

Base Term	FY2026
Expenses / Consumables	$650,000

Sole Source Justification
The services provided are very specialized consulting services and obtaining these services through the competitive process is not practical nor is it in the best interest of Parkland.
There is an immediate and serious need for the services and resort to the normal procurement methods would cause such a delay as to threaten District resources (i.e., it's an emergency procurement because of the health plan's current financial situation).

Document Contact/Author:	Terence Durham

CONTRACT RESOLUTION
Board of Managers
February 25, 2026

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Mod # 1 Two-Year Contract Extension for Mycobacteria Growth Indicator Tube (MGIT) Reagents	Becton and Dickinson and Company	3/20/2023 - 3/19/2028	$85,000	Yes
			Expense	Biomet Microfixation, LLC Craniomaxillofacial (CMF) and Thoracic Fixation Systems	Biomet Microfixation, LLC	2/25/2026 – 2/24/2029	$850,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Coronary Stents and Accessories	Boston Scientific	3/1/2026 – 2/28/2031	$2,250,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	EchoTip Insight Portosystemic Pressure Gradient Measuring System	Cook Medical, Inc	2/25/2026 – 2/26/2031	$350,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 1 Adding Additional Funding for Genetic Testing Services through Exact Sciences	Exact Sciences Laboratories, LLC	1/29/2024 - 2/28/2027	$170,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 1 Add Funding for Genetic Testing through Foundation Medicine Inc.	Foundation Medicine Inc.	3/28/2024 - 4/30/2026	$500,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Cardiac Stress Systems	GE Healthcare	3/6/2026 – 3/5/2027	$222,824	Yes
			Expense	Mod # 3 Neurosurgical Implants	Integra LifeSciences	1/1/2021-12/31/2027	$1,401,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 1 One Year Contract Extension for OCD Diana Reagents	Polymedco Cancer Diagnostic Produ	3/1/2023 - 2/28/2027	$270,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 1 Neurovascular Implants	Stryker Neurovascular	1/1/2019 -12/31/2026	$361,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 5 Biotel Emergency Medical Services	The University of Texas Southweste	10/16/2016 - 9/30/2026	$134,480	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 1 On-Call Coverage for Patient Safety Officer and Clinical Post Transplant Coordinator Services	Transplant Coordinators of America	7/1/2021- 6/30/2026	$219,000	Yes
			Expense	Signatera Genetic Test	Natera	2/27/2026 – 2/26/2029	$537,000	Yes
			Expense	Mod # 1 Request Additional Funds for Blood and Blood Products	BloodSolutions, LLC dba Bloodbuy	3/7/2022 - Evergreen	$446,000	Yes
			Capital and Expense	Alaris Pump Modules, and associated software	BD CareFusion	2/25/2026 –1/31/2028	$843,880	Yes

			Capital	Central Utility Plant (CUP) Boiler Burner Replacement	Burner Combustion Systems LLC	2/26/2026 – 8/25/2026	$414,030	Yes
			Revenue: Court Approval	The Board of Regents of the University of Texas System for the use and benefit of the University of Texas Southwestern Medical Center at Dallas	Mod # 11 Eleventh Amendment to L	4/1/2008 - 3/31/2031	$126,737	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Bryte Assistive AI SaaS for UKG Pro WFM	UKG Kronos Systems LLC	3/1/2026 – 2/28/2029	$867,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 1 Health Information Management (HIM) Quality Coding & Clinical Documentation Integrity (CDI) – External Audit	Health Information Associates	5/1/2025 - 4/30/2028	$80,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 1 Consulting Services for Affordable Care Act (ACA) Exchange	Milliman, Inc.	11/1/2024 - 11/31/2026	$1,600,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 25th of February 2026.

_____
Vincent Hall
Chair

_____
Brad Nitschke JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Jeff Tillotson, JD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Miriam Sharma, RN	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Fiscal 8311-1-20 Retirement Plan Funding Policy

DALLAS COUNTY HOSPITAL DISTRICT
RETIREMENT INCOME PLAN

FUNDING POLICY
~~(Adopted)~~(Adopted November 20, 2019; Revised January [ ], 2026~~Revised~~)

Recitals:

A. Dallas County Hospital District, also known as Parkland Health ("Parkland"), provides its eligible employees a defined benefit retirement plan called the "Dallas County Hospital District Retirement Income Plan" (the "Retirement Income Plan").

B. The Retirement Income Plan was originally effective January 1, 1982.

C. The purpose of the Retirement Income Plan is to provide retirement and other related benefits to those Parkland employees who are eligible to participate in the Retirement Income Plan.

D. The Retirement Income Plan was most recently amended and restated in its entirety effective January 1, 20~~1~~24 (the "20~~1~~24 Restatement").

E. ~~As per the Plan's~~ Under the terms of the 2024 Restatement of the Retirement Income Plan, employees who were active full-time employees of Parkland or an affiliated employer before December 13, 2023 are eligible to participate in the Retirement Income Plan provided that they continue in active full-time employment status. Full-time employees who are hired or re-hired as full-time or who transfer to a full-time position after December 12, 2023 are not eligible to participate in the Retirement Income Plan ~~all full-time employees hired or moved from part-time status after December 12, 2023 will be ineligible to participate in the Retirement Income Plan~~ and will, instead, be enrolled in Parkland's ~~the~~ Mandatory Savings Plan, a defined contribution plan administered with Parkland's Supplemental Savings Plans.

F. Pursuant to the requirements of S.B. No. 2224, which amended Section 802.2011 of the Texas Government Code, effective September 1, 2019, Parkland's Board of Managers (the "Board"), as the applicable governing body of the Retirement Income Plan, is required to do the following:

1. adopt a written funding policy that details Parkland's plan for achieving a funded ratio of the Retirement Income Plan that is equal to or greater than 100 percent;

2. maintain for public review at its main office a copy of the policy; and

3. file a copy of the policy and each change to the policy with the Texas Pension Review Board not later than the 31st day after the date the policy or change, as applicable is adopted.

~~F~~G. The term "public retirement system" is defined in Section 802.001 of the Texas Government Code as a continuing, organized program of service retirement, disability retirement,

or death benefits for officers or employees of the state or a political subdivision, or of an agency or instrumentality of the state or a political subdivision, subject to certain other exceptions and exclusions. The Retirement Income Plan is a public retirement system and is subject to the requirements of S.B. No. 2224.

~~G~~H. The funded ratio of the Retirement Income Plan is as set forth below as ~~reported in the Guide to Public Retirement Systems in Texas published for the 86th Legislature, March 2019, by the Texas Pension Review Board and available at https://www.prb.state.tx.us/txpen/wp-content/uploads/2019/03/2019-Legislative-Guide-Final.pdf:~~calculated by the Retirement Income Plan's actuary each year:

Valuation Date	Funded Ratio
1/1/2013	80.00%
1/1/2014	82.53%
1/1/2015	76.35%
1/1/2016	74.91%
1/1/2017	73.76%
1/1/2018	73.41%
1/1/2019	71.53%
1/1/2020	64.81%
1/1/2021	68.78%
1/1/2022	73.~~16~~33%
1/1/2023	72.90%
1/1/2024	73.57%
1/1/2025	72.94%

~~H~~I. Parkland's Board now desires to adopt the proposal set forth herein to comply with S.B. No. 2224 and to memorialize Parkland's funding goals for the Retirement Income Plan.

NOW, THEREFORE, Parkland's Board hereby adopts the following Funding Policy for the Retirement Income Plan:

I. Purpose and Scope.

This Funding Policy memorializes actuarial assumptions and methodologies and the long-term funding goals for the Retirement Income Plan. This Funding Policy is effective for actuarial valuations performed on and after January 1, 202~~2~~5. Parkland's Board has also used this opportunity to establish guidelines to ensure that the Retirement Income Plan is well-funded into the future.

II. Definitions.

"**Actual Employer Contribution**" means the actual contributions paid by Parkland in accordance with the terms of the Retirement Income Plan document.

"**Actuarial Liability**" means the actuarial accrued liability determined in accordance with the actuarial assumptions and methods set forth in Section IV of this Funding Policy.

"**Actuarial Value of Plan Assets**" means the Retirement Income Plan's assets determined in accordance with the actuarial assumptions and methods set forth in Section IV of this Funding Policy.

"**Actuarially Determined Contribution**" means Parkland's theoretical periodic contribution to the Retirement Income Plan. The Actuarially Determined Contribution includes Parkland's normal cost and a provision for amortizing the Unfunded Liability. The Actuarially Determined Contribution is the amount that Parkland would need to fund each year in order to pre-fund the Actuarial Liability and build the funds necessary to fully finance the benefits over time.

"**Board of Managers**" means the Board of Managers of the Dallas County Hospital District, also known as Parkland Health ~~& Hospital System~~.

"**Funding Period**" means the length of time required to eliminate the Retirement Income Plan's Actuarial Liability.

"**Funded Ratio**", with respect to the Retirement Income Plan, means the Actuarial Value of Plan Assets expressed as a percentage of the Actuarial Liability.

"**Retirement Income Plan**" means the Dallas County Hospital District Retirement Income Plan as in effect from time to time.

"**Unfunded Liability**" means the Actuarial Liability of the Retirement Income Plan in excess of the Actuarial Value of Plan Assets.

III. STATEMENT OF INTENT.

Parkland intends to fund the Retirement Income Plan sufficiently to preserve the ability of the Retirement Income Plan to reliably pay benefits promised under the terms and conditions of the Retirement Income Plan to current and future retirees and beneficiaries.

IV. ACTUARIAL ASSUMPTIONS AND METHODS.

A. The Board has reviewed and adopted the following actuarial assumptions and methods for the purposes of actuarial valuations and plan funding:

1. Asset Valuation Method – 5-year Smoothing

2. Actuarial Cost Method – Entry Age Normal

3. Amortization Method – Level Percent over a closed period of ~~22~~19 years, as of January 1, 202~~2~~5. It is the intent of the Board that the Funded Ratio of the Retirement Income Plan will be 100% on or before January 1, 2044.

4. Discount Rate – 6.00% for the plan year beginning January 1, 2020.

5. Inflation Rate – 3.00%

6. Mortality Table – 2024 Adjusted MP-2021 Projection Scale projected for the plan year beginning January 1, 2022~~5~~

B. The Retirement Income Plan's actuarial assumptions and methods are to be periodically reviewed by the actuary and by Parkland's Treasury Director and its Chief Financial Officer, and they shall make recommendations to the Board concerning any changes to the actuarial assumptions and methods. Actuarial assumptions and methods should be compared to actual experience and future expectations.

V. EMPLOYEE CONTRIBUTIONS AND EMPLOYER CONTRIBUTIONS.

A. Employee Contributions. Pursuant to the terms of the Retirement Income Plan, eligible employees are required to contribute 6.2% of their respective annual earnings to the Retirement Income Plan each year.

B. Employer Contributions. Parkland intends to contribute an amount determined each year by the Board.

VI. ACTUARY.

The Board has engaged Milliman ~~USA~~ as the actuary for the Retirement Income Plan. In addition to other responsibilities, Milliman is responsible during the term of its engagement to provide an actuarial valuation of the benefit cost and funded status relating to the retirement benefits provided by the Retirement Income Plan for each plan year. Any termination or engagement of an actuary is subject to the approval of the Board.

VII. DETERMINATION OF EMPLOYER CONTRIBUTION; EXCEPTIONS.

A. The policy of Parkland is to fund contributions ~~by Parkland~~ to the Retirement Income Plan each year in an amount no less than the Actuarially Determined Contribution. The Board may approve exceptions to this policy upon request made by Parkland's Chief Executive Officer, after consultation with Parkland's Chief Financial Officer and Treasury Director, and any such request shall include a detailed description of the circumstances making consideration of an exception necessary.

B. The actuarial assumptions and methods set forth in Section IV above (and all other material assumptions taken into consideration in the determination of the Actuarially Determined Contribution) have been reviewed and adopted by the Board. No change in actuarial assumptions and methods (and any other material assumptions) will be made without the express written approval of the Board.

VIII. AMENDMENTS TO RETIREMENT INCOME PLAN.

This Funding Policy has been adopted by the Board based on the provisions of the Retirement Income Plan as currently in effect. Amendments to the Retirement Income Plan must be reviewed and adopted by Parkland's Board, which shall consider the impact that a proposed amendment may have on this Funding Policy. In the event of any conflict between the provisions of the Retirement Income Plan, as in effect from time to time, and the provisions of this Funding Policy, the provisions of this Funding Policy shall govern and the conflicting provisions of the Retirement Income Plan shall be considered to have been amended by the provisions of this Funding Policy to the extent necessary to resolve the conflict.

IX. AMENDMENTS TO THIS FUNDING POLICY.

The Board may amend this Funding Policy. Any such amendment must be in writing at the time of the vote by the Board. Amendments to this Funding Policy are subject to the disclosure and filing requirements of S.B. No. 2224 which are summarized above.

X. ACTION BY BOARD.

Any action required in this Funding Policy to be taken by Parkland's Board shall be taken at such time and in such manner as to constitute the lawful act of the Board. Parkland's Board may delegate all or part of its authority to act hereunder in such manner as it considers reasonable and appropriate to carry out the intent of this Funding Policy; provided, however, that no such delegation shall be effective unless the terms and conditions of such delegation are in writing at the time that the Board acts to grant such delegation. The acts of the delegate, to the extent consistent with and in the scope of the written delegation, shall be considered the acts of Parkland's Board.

ADOPTED by the Board of Managers of the Dallas County Hospital District ~~on:~~ _____.

_____

~~Marjorie Petty, JD~~Vincent Hall
~~Chairwoman~~Chairman
Board of Managers
Dallas County Hospital District

_____

~~Steven J. Roth~~Brad Nitschke

~~Executive Vice President & General~~ Interim Chief Counsel
Assistant Secretary
Dallas County Hospital District

DALLAS COUNTY HOSPITAL DISTRICT
RETIREMENT INCOME PLAN

FUNDING POLICY
(Adopted November 20, 2019; Revised February 25, 2026)

Recitals:

A. Dallas County Hospital District, also known as Parkland Health ("Parkland"), provides its eligible employees a defined benefit retirement plan called the "Dallas County Hospital District Retirement Income Plan" (the "Retirement Income Plan").

B. The Retirement Income Plan was originally effective January 1, 1982.

C. The purpose of the Retirement Income Plan is to provide retirement and other related benefits to those Parkland employees who are eligible to participate in the Retirement Income Plan.

D. The Retirement Income Plan was most recently amended and restated in its entirety effective January 1, 2024 (the "2024 Restatement").

E. Under the terms of the 2024 Restatement of the Retirement Income Plan, employees who were active full-time employees of Parkland or an affiliated employer before December 13, 2023 are eligible to participate in the Retirement Income Plan provided that they continue in active full-time employment status. Full-time employees who are hired or re-hired as full-time or who transfer to a full-time position after December 12, 2023 are not eligible to participate in the Retirement Income Plan and will, instead, be enrolled in Parkland's Mandatory Savings Plan, a defined contribution plan administered with Parkland's Supplemental Savings Plans.

F. Pursuant to the requirements of S.B. No. 2224, which amended Section 802.2011 of the Texas Government Code, effective September 1, 2019, Parkland's Board of Managers (the "Board"), as the applicable governing body of the Retirement Income Plan, is required to do the following:

1. adopt a written funding policy that details Parkland's plan for achieving a funded ratio of the Retirement Income Plan that is equal to or greater than 100 percent;

2. maintain for public review at its main office a copy of the policy; and

3. file a copy of the policy and each change to the policy with the Texas Pension Review Board not later than the 31st day after the date the policy or change, as applicable is adopted.

G. The term "public retirement system" is defined in Section 802.001 of the Texas Government Code as a continuing, organized program of service retirement, disability retirement, or death benefits for officers or employees of the state or a political subdivision, or of an agency

or instrumentality of the state or a political subdivision, subject to certain other exceptions and exclusions. The Retirement Income Plan is a public retirement system and is subject to the requirements of S.B. No. 2224.

H. The funded ratio of the Retirement Income Plan is as set forth below as calculated by the Retirement Income Plan's actuary each year:

Valuation Date	Funded Ratio
1/1/2013	80.00%
1/1/2014	82.53%
1/1/2015	76.35%
1/1/2016	74.91%
1/1/2017	73.76%
1/1/2018	73.41%
1/1/2019	71.53%
1/1/2020	64.81%
1/1/2021	68.78%
1/1/2022	73.33%
1/1/2023	72.90%
1/1/2024	73.57%
1/1/2025	72.94%

I. Parkland's Board now desires to adopt the proposal set forth herein to comply with S.B. No. 2224 and to memorialize Parkland's funding goals for the Retirement Income Plan.

NOW, THEREFORE, Parkland's Board hereby adopts the following Funding Policy for the Retirement Income Plan:

I. Purpose and Scope.

This Funding Policy memorializes actuarial assumptions and methodologies and the long-term funding goals for the Retirement Income Plan. This Funding Policy is effective for actuarial valuations performed on and after January 1, 2025. Parkland's Board has also used this opportunity to establish guidelines to ensure that the Retirement Income Plan is well-funded into the future.

II. Definitions.

"**Actual Employer Contribution**" means the actual contributions paid by Parkland in accordance with the terms of the Retirement Income Plan document.

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"**Board of Managers**" means the Board of Managers of the Dallas County Hospital District, also known as Parkland Health.

"**Funding Period**" means the length of time required to eliminate the Retirement Income Plan's Actuarial Liability.

"**Funded Ratio**", with respect to the Retirement Income Plan, means the Actuarial Value of Plan Assets expressed as a percentage of the Actuarial Liability.

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III. STATEMENT OF INTENT.

Parkland intends to fund the Retirement Income Plan sufficiently to preserve the ability of the Retirement Income Plan to reliably pay benefits promised under the terms and conditions of the Retirement Income Plan to current and future retirees and beneficiaries.

IV. ACTUARIAL ASSUMPTIONS AND METHODS.

A. The Board has reviewed and adopted the following actuarial assumptions and methods for the purposes of actuarial valuations and plan funding:

1. Asset Valuation Method – 5-year Smoothing

2. Actuarial Cost Method – Entry Age Normal

3. Amortization Method – Level Percent over a closed period of 19 years, as of January 1, 2025. It is the intent of the Board that the Funded Ratio of the Retirement Income Plan will be 100% on or before January 1, 2044.

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5. Inflation Rate – 3.00%

6. Mortality Table – 2024 Adjusted MP-2021 Projection Scale projected for the plan year beginning January 1, 2025

B. The Retirement Income Plan's actuarial assumptions and methods are to be periodically reviewed by the actuary and by Parkland's Treasury Director and its Chief Financial Officer, and they shall make recommendations to the Board concerning any changes to the actuarial assumptions and methods. Actuarial assumptions and methods should be compared to actual experience and future expectations.

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The Board has engaged Milliman as the actuary for the Retirement Income Plan. In addition to other responsibilities, Milliman is responsible during the term of its engagement to provide an actuarial valuation of the benefit cost and funded status relating to the retirement benefits provided by the Retirement Income Plan for each plan year. Any termination or engagement of an actuary is subject to the approval of the Board.

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ADOPTED by the Board of Managers of the Dallas County Hospital District on:_____.

_____

Vincent Hall
Chairman
Board of Managers
Dallas County Hospital District

_____

Brad Nitschke
Interim Chief Counsel
Assistant Secretary
Dallas County Hospital District

Update and Report Regarding Parkland Financial Performance Presentation

Executive Summary for the Month of January 2026 (Hospital Only)

For the month of January, Parkland Health recognized a net income of $7.6M which is $3.2M lower than the budgeted net income of $10.8M and $13.4M unfavorable compared to the prior year net income of $21.0M.

Parkland Health's operating margin and operating cash flow margin for the month of January are 0.34% and 3.01%, respectively. The operating margin was favorable compared to budget of (0.03) % and the operating cash flow margin is favorable compared to budget of 2.8%. Parkland Health's operating margin is unfavorable compared to prior year operating margin of 4.2% and unfavorable to the operating cash flow margin of 7.2% from the prior year.

Parkland Health's patient cash collections in January were $123.5M which is higher than budget by $10.9M and $6.7M lower than the prior year. Parkland Health's days cash on hand of 226.9 days for the month is an increase of 18.2 days compared to prior month of 208.7 days and compared to the prior year January of 234.3 days, a decrease of 7.4 days.

Patient Volume	Current Month Actual	Current Month Budget	Actual vs Budget	Actual vs Budget %
Adjusted Patient Days	55,183	56,979	(1,796)	-3.2%
Equivalent Patient Days (inpatient only)	27,142	27,842	(700)	-2.5%
Ambulatory Visits	98,727	107,014	(8,287)	-7.7%
Emergency Room Visits	21,697	20,684	1,013	4.9%
Deliveries	1,043	1,101	(58)	-5.3%
Surgeries (total)	1,778	1,862	(84)	-4.5%
Total Adult Average Daily Census (incl. Observation)	808	811	(3)	-0.4%
Neonatal ICU Average Daily Census	68	86	(18)	-20.9%
Total Average Daily Census	876	897	(21)	-2.3%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $11.3M or 1.4% less than budget for the month. This unfavorable variance is due to a combination of inpatient revenue higher than budget by $9.5M or 3.4%, outpatient revenue being lower than budget by $23.7M or 5.2% and emergency room revenue being higher than budget by $2.9M or 3.2%. Compared to prior year's gross patient revenues for the month, total patient revenue is higher by $28.8M or 3.7% with inpatient revenue higher by $13.2M or 4.7%, outpatient revenues increase of $15.3M or 3.7% and emergency room revenues being higher by $0.3M or 0.3%.

- Parkland Health's gross patient revenue for the month of January is comprised of 36.0% IP revenue, 52.7% OP revenue, and 11.3% ED revenue. This is compared to a budget for the month of 34.4% IP, 54.8% OP, and 10.8% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 2.5% lower than budget and 3.7% lower than the prior year.

- The Average Length of Stay (ALOS) for Adult increased by 0.36 days or 6.2% higher or unfavorable to budget and the Neonatal ICU ALOS decreased by 6.05 days or 25.1% lower or favorable to budget. Compared to the previous year, the ALOS for Adult increased by 0.34 days or 5.8% higher or unfavorable to budget and the ALOS for Neonatal ICU decreased by 7.08 days or 28.1% lower or favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for January as described below:

  - Total Inpatient Discharges were lower than budget by 2.9% and 4.2% lower than the prior year,
  - Observation/Short Stay Discharges are 18.1% below budget and 15.4% below the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are 3.2% lower than budget and 1.0% lower than the prior year,
  - Inpatient surgery cases are 10.1% favorable to budget and 11.4% favorable to the prior year.
  - Surgeries of all types are 4.5% lower than budget and 0.4% less than the prior year.
  - Deliveries are 5.3% lower than budget and 8.5% lower than the prior year.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrate with, and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 98,727 for January are 7.7% lower than budget of 107,014 and 5.6% lower the prior year of 104,570. Outpatient visits include the following types:

    - COPC Visits; 40.2% of total outpatient visits
    - Ambulatory Specialty Clinics; 34.3% of total outpatient visits
    - Women's Health Centers Visits; 18.3% of total outpatient visits
    - Employee Health Integration; 2.6% of total outpatient visits
    - All Other Divisions; 4.7% of total outpatient visits

  - Approximately 58.5% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 4.9% higher than budget for January and 4.0% higher than the prior year. The "left without being seen" statistic of 2.1% is higher than the budget of 1.4% and unfavorable to the prior year statistic of 1.6%.

- Outpatient Surgery cases performed at the hospital are below budget by 9.5% and 6.7% lower than the prior year. Day Surgery cases performed at the ASC are 21.3% lower than budget and 12.1% higher than the prior year.

- The January Case Mix Index (CMI) for Adult Acute of 2.03 is 4.6% higher than the prior year, the Rehabilitation CMI of 1.37 is 10.6% higher than the prior year and the NICU CMI of 3.53 is 3.1% higher than the prior year. The WISH CMI 0.93 is 5.4% higher than the prior year and the Psychiatry CMI of 1.44 is 6.3 % higher than the prior year.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 15.1% for the month compared to a goal of 13.6%. Days in AR were 73 days compared to last month of 68 days.

- Parkland Health's January payor mix for gross patient revenue is:

Payor	MTH Act FY25	MTH Bud FY25	Variance Actual to Budget	MTH Act FY24
Commercial	8.7%	2.9%	5.8%	8.6%
ACA (Affordable Care Act)	7.1%	13.0%	-5.9%	7.5%
Medicaid	18.7%	19.9%	-1.2%	22.6%
Medicare	17.0%	17.3%	-0.3%	17.4%
Charity - Self Pay	48.5%	46.9%	1.6%	43.9%
Total	100.0%	100.0%	0.0%	100.0%

Federal Emergency Management Agency Stimulus Funds

In January, Parkland Health did not recognize any Stimulus Funds.

Other Operating Revenues

Other operating revenues are $.3M higher than budget for the month of January primarily due to higher Replacement Drugs expenses.

Operating Expenses

January's operating expenses (excluding depreciation) are $256.3M. This is $1.9M or 0.7% lower than the budgeted operating expenses and higher than the prior year by $13.9M or 5.7%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 58.0% compared to a budget of 57.5%, and prior year of 53.8%.

- Salaries and benefits are $153.0M which is $0.4M or 0.3% higher than budget for the month.

- Salaries (including contract labor) are $0.3M or 0.3% higher than budget for the month.

- Actual FTE count (excluding both nursing homes and jail FTEs) for January was 12,766 compared to a budget of 12,748 and actual FTEs of 12,705 in the prior year. Total FTEs are 18.4 or 0.1% higher than budget and 61.6 or 0.5% above the prior year.

- Productivity – The 6.9 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs are higher than the budget of 6.7 FTEs per AOB for the month and higher than the prior year actual FTEs of 6.8 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $0.1M or 0.4% lower than budget for the month.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are $2.3M lower compared to budget for the month mainly due to higher Drugs/Pharmaceutical.

Non-operating Revenues (Expenses)

Non-operating revenues of $6.7M are unfavorable to budget by $4.1M or a decrease of 38.3% for the month due to lower interest income and unrealized market loss.

Executive Summary for the YTD 2025 (Hospital Only)

For the YTD, Parkland Health recognized a net income of $35.5M which is $0.7M lower than the budgeted net income of $34.8M and $5.9M unfavorable compared to the prior YTD net income of $41.4M.

Parkland Health's operating margin and operating cash flow margin for the YTD are (0.09) % and 2.61%, respectively, and is unfavorable compared to the budgeted operating margin of 0.03% and unfavorable compared to the budgeted operating cash flow margin of 2.92%. Parkland Health's operating margin is the lower than the prior YTD operating margin of 1.78% and unfavorable when compared to the prior YTD operating cash flow margin of 4.9%.

Parkland Health's patient cash collections for the YTD are $447.0M which is $15.4M lower than the YTD budget and $5.5M higher than the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Actual vs Budget	Actual vs Budget %
Adjusted Patient Days	224,592	223,033	1,559	0.7%
Equivalent Patient Days (inpatient only)	107,737	109,208	(1,471)	-1.3%
Ambulatory Visits	426,203	430,216	(4,013)	-0.9%
Emergency Room Visits	83,113	81,784	1,329	1.6%
Deliveries	4,204	4,522	(318)	-7.0%
Surgeries (total)	7,595	7,512	83	1.1%
Total Adult Average Daily Census (incl. Observation)	805	805	-	0.0%
Neonatal ICU Average Daily Census	72	82	(10)	-12.2%
Total Average Daily Census	877	887	(10)	-1.1%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $23.3M or 0.7% higher than budget for the YTD. This favorable variance is due to the combination of outpatient revenues higher than budget by $10.2M or 0.6%, emergency room revenue higher than budget by $7.2M or 2.0%, and inpatient revenue higher than budget by $5.9M or 0.5%. Compared to prior years, gross patient revenue increased $129.3M or 4.0% with inpatient revenues greater than budget by $17.5M or 1.6%, outpatient revenues higher by $112.1M or 6.6%, and emergency room revenues lower by $0.3M or 0.1%.

- Parkland Health's gross patient revenue for the YTD is comprised of 34.4% inpatient revenue, 54.7% OP revenue, and 11.0% ED revenue. This is compared to a budget for YTD of 34.4% IP, 54.7% OP, and 10.8% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 1.3% lower than budget for the YTD and 1.8% lower than prior YTD.

- The Average Length of Stay (ALOS) for Adult was 2.6% higher than or unfavorable to budget for the YTD and the Neonatal ICU ALOS was 10.3% lower than or favorable to budget for the YTD.

Compared to the previous year, the ALOS for Adult and was 4.7% higher or unfavorable to the prior year and the Neonatal ICU was 14.1% lower or favorable to the prior year.

The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for the YTD:

- Total Inpatient Discharges are 2.0% lower than budget and 4.7% lower than the prior YTD,
- Observation/Short Stay Discharges are 7.0% lower than budget and 4.0% lower than the prior YTD,
- Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 0.7% higher than budget and 2.5% greater than the prior YTD,
- Inpatient surgery cases are 9.3% higher than budget and 10.7% above the prior YTD,
- Surgeries of all types are 1.1% higher than budget and 5.5% above the prior YTD,
- Deliveries are lower than budget by 7.0% and 10.4% lower than the prior YTD.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrates with, and impacts Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 426,203 for the YTD are 0.9% lower than budget of 430,216 and 1.2% above the prior YTD of 421,260. Outpatient visits include the following types:

    - COPC Visits; 41.0% of total outpatient visits
    - Ambulatory Specialty Clinics; 34.1% of total outpatient visits
    - Women's Health Centers Visits; 17.9% of total outpatient visits
    - Employee Health Integration; 2.5% of total outpatient visits
    - All Other Divisions; 4.5% of total outpatient visits

  - Approximately 58.9% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 1.6% higher than budget for the YTD and 0.8% higher than the prior YTD. The "left without being seen" statistic of 1.8% is higher than budget of 1.3% and unfavorable to the prior year statistic of 1.6%.

  - Outpatient Surgery cases performed at the hospital are 0.3% lower than budget YTD and 2.6% higher than the prior YTD. Day Surgery cases performed at the ASC are 10.4% less than budget for the YTD and 0.4% greater than the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 1.98 is on par with the prior YTD, the WISH CMI of 0.93 is 4.5% higher than the prior YTD, the Psychiatry CMI of 1.37 is 0.7% higher than the prior YTD, and the NICU CMI of 3.53 is 0.6% less than the prior YTD. The Rehabilitation CMI of 1.34 is the same as the prior YTD.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 15.1% for the YTD compared to the budget of 13.2%.

- Parkland Health's year-to-date payor mix for gross patient revenue is:

Payor	YTD Act FY25	YTD Bud FY25	Variance Actual to Budget	YTD Act FY24
Commercial	8.1%	7.9%	0.2%	8.2%
ACA (Affordable Care Act)	6.7%	7.0%	-0.3%	6.6%
Medicaid	20.1%	20.9%	-0.8%	21.8%
Medicare	17.4%	17.3%	0.1%	16.6%
Charity - Self Pay	47.7%	46.9%	0.8%	46.8%
Total	100.0%	100.0%	0.0%	100.0%

Federal Emergency Management Agency Stimulus Funds

YTD Parkland Health recognized $0.8M in Stimulus Funds from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $12.1M higher than budget for the YTD primarily due to the Replacement Drug Program.

Operating Expenses

YTD operating expenses (excluding depreciation) of $1,024.1M are lower than budget by $11.3M or 1.1% and lower than the prior YTD by $100.3M or 10.9%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 56.3% compared to a budget of 56.5%, and prior year of 55.4%.

- Salaries and benefits are $3.1M or 0.5% higher than budget for the YTD.
- Salaries (including contract labor) are $2.8M or 0.6% higher than budget for the YTD.

- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 12,772 compared to a budget of 12,749 and actual FTEs of 12,751 for the prior YTD. Total FTEs are 23.4 or 0.2% higher than budget for the YTD and 21.3 or 0.2% above the prior YTD.

- Productivity - The 6.7 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is the same as the budget of 6.7 FTEs per AOB for the YTD and lower than the prior YTD of 6.9 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $0.7M or 0.6% lower than budget for the YTD due to Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are $8.9M higher compared to budget for the month mainly due to higher Drug-Replacement Program.

Non-operating Revenues (Expenses)

Non-operating revenues of $36.5M are favorable to budget by $1.9M or an increase of 5.7% for the month due to higher than budget Grants.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland Health's overall patient activity level and Parkland Health's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland Health's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland Health's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland Health's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland Health attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections are a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland Health's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland Health's comparison to most hospitals. It does not fully reflect the high degree of success Parkland Health's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland Health's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health

Financials Updated as of January 2026

February 24, 2026

Parkland

Parkland

Income Statement
MTD January 2026

Hospital (excl NH) Income Statement MTD January 2026

PHHS Without Nursing Homes MTD

(Dollars In Thousands)

	FY26 Actual	FY26 Budget	Var From Budget	% Var From Budget	FY25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 124,341	$ 126,002	$ (1,661)	-1.3%	$ 114,883	$ 9,458	8.2%
Net Ad Valorem Taxes	77,742	77,742	0	0.0%	73,057	4,685	6.4%
Government Programs	40,106	40,114	(7)	-0.0%	47,638	(7,531)	-15.8%
Stimulus Funds	-	21	(21)	-100.0%	678	(678)	-100.0%
Other	22,032	21,742	290	1.3%	24,820	(2,788)	-11.2%
OPERATING REVENUES	264,221	265,621	(1,399)	-0.5%	261,076	3,145	1.2%
EXPENSES							
Salaries and Benefits	153,181	152,599	(581)	-0.4%	140,355	(12,826)	-9.1%
Supplies	49,969	50,990	1,021	2.0%	53,203	3,234	6.1%
Purchased Medical Services	29,045	29,166	121	0.4%	27,624	(1,422)	-5.1%
Other	24,080	25,387	1,308	5.2%	21,227	(2,853)	-13.4%
Depreciation	7,053	7,547	494	6.5%	7,655	602	7.9%
OPERATING EXPENSES	263,328	265,690	2,362	0.9%	250,065	(13,264)	-5.3%
OPERATING INCOME (LOSS)	**$ 893**	**$ (70)**	**$ 963**	**1377.3%**	**$ 11,012**	**$ (10,119)**	**-91.9%**
Grants and Contributions	3,510	4,253	(743)	-17.5%	5,182	(1,672)	-32.3%
Other NonOperating Revenues (Ex	3,202	6,630	(3,428)	-51.7%	4,819	(1,617)	-33.6%
NonOperating Income	6,712	10,883	(4,171)	-38.3%	10,001	(3,289)	-32.9%
Total Net Income (Loss)	$ 7,605	$ 10,813	$ (3,208)	-29.7%	$ 21,013	$ (13,407)	-63.8%
Cash Flow Margin	$ 7,946	$ 7,477	$ 469	6.3%	$ 18,667	$ (10,721)	-57.4%
Operating Cash Flow Margin %	3.0%	2.8%	-33.5%		7.2%		
Operating Margin %	0.3%	-0.0%	-68.8%		4.2%		

Total All Entities Income Statement MTD January 2026

All Entities Month to Date Income Statement

(Dollars In Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 157,299	$ 155,175	$ 2,124	1.4%	$ 142,547	$ 14,752	10.3%
Net Ad Valorem Taxes	77,742	77,742	0	0.0%	73,057	4,685	6.4%
Government Programs	43,224	43,231	(7)	-0.0%	50,717	(7,493)	-14.8%
Stimulus Funds	0	21	(21)	-100.0%	678	(678)	-100.0%
Premium Revenues (PCHP)	48,882	47,781	1,102	2.3%	56,951	(8,068)	-14.2%
Other	59,822	61,355	(1,533)	-2.5%	56,276	3,546	6.3%
OPERATING REVENUES	386,970	385,305	1,665	0.4%	380,226	6,744	1.8%
EXPENSES							
Salaries and Benefits	176,543	174,350	(2,193)	-1.3%	160,314	(16,229)	-10.1%
Supplies	60,870	61,132	261	0.4%	61,486	616	1.0%
Purchased Medical Service	29,045	29,166	121	0.4%	27,624	(1,422)	-5.1%
Other	39,334	32,382	(6,952)	-21.5%	34,497	(4,838)	-14.0%
Claims (PCHP)	74,678	79,895	5,218	6.5%	79,828	5,150	6.5%
Depreciation	7,232	7,703	470	6.1%	7,810	577	7.4%
OPERATING EXPENSES	387,703	384,628	(3,075)	-0.8%	371,558	(16,145)	-4.3%
OPERATING INCOME (LOSS)	**$ (733)**	**$ 677**	**$ (1,410)**	**-208.2%**	**$ 8,669**	**$ (9,402)**	**-108.5%**
NonOperating Income	6,991	10,646	(3,655)	-34.3%	9,687	(2,696)	-27.8%
Total Net Income (Loss)	$ 6,258	$ 11,323	$ (5,066)	-44.7%	$ 18,356	$ (12,098)	-65.9%
Cash Flow Margin	$ 6,499	$ 8,380	$ (1,881)	-22.4%	$ 16,478	$ (9,979)	-60.6%
Operating Cash Flow Margin %	1.7%	2.2%	-56.5%		4.3%		
Operating Margin %	-0.2%	0.2%	-84.7%		2.3%		

Parkland

Income Statement
FYTD January 2026

Hospital (excl NH)
Income Statement
FYTD January 2026

PHHS Without Nursing Homes YTD

(Dollars In Thousands)

	FY26 Actual	FY26 Budget	Var From Budget	% Var From Budget	FY25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 480,545	$ 485,089	$ (4,543)	-0.9%	$ 402,340	$ 78,206	19.4%
Net Ad Valorem Taxes	310,968	310,968	0	0.0%	292,230	18,739	6.4%
Government Programs	160,411	160,454	(43)	-0.0%	190,550	(30,139)	-15.8%
Stimulus Funds	806	83	723	867.1%	2,680	(1,874)	-69.9%
Other	98,851	86,687	12,164	14.0%	84,046	14,804	17.6%
OPERATING REVENUES	1,051,582	1,043,282	8,301	0.8%	971,846	79,736	8.2%
EXPENSES							
Salaries and Benefits	592,555	589,497	(3,058)	-0.5%	538,215	(54,340)	-10.1%
Supplies	214,317	203,654	(10,663)	-5.2%	189,939	(24,379)	-12.8%
Purchased Medical Services	117,177	117,868	691	0.6%	111,483	(5,695)	-5.1%
Other	100,095	101,843	1,748	1.7%	84,205	(15,890)	-18.9%
Depreciation	28,414	30,125	1,711	5.7%	30,714	2,300	7.5%
OPERATING EXPENSES	1,052,558	1,042,987	(9,572)	-0.9%	954,555	(98,003)	-10.3%
OPERATING INCOME (LOSS)	**$ (976)**	**$ 295**	**$ (1,271)**	**-431.0%**	**$ 17,291**	**$ (18,267)**	**-105.6%**
Grants and Contributions	19,177	17,013	2,164	12.7%	17,258	1,919	11.1%
Other NonOperating Revenues (Expenses)	17,350	17,540	(190)	-1.1%	6,879	10,471	152.2%
NonOperating Income	36,528	34,554	1,974	5.7%	24,137	12,391	51.3%
Total Net Income (Loss)	$ 35,551	$ 34,848	$ 703	2.0%	$ 41,428	$ (5,876)	-14.2%
Cash Flow Margin	$ 27,438	$ 30,420	$ (2,982)	-9.8%	$ 48,005	$ (20,567)	-42.8%
Operating Cash Flow Margin %	2.6%	2.9%	-35.9%		4.9%		
Operating Margin %	-0.1%	0.0%	-15.3%		1.8%		

Total All Entities Income Statement FYTD January 2026

All Entities Year to Date Income Statement

(Dollars In Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 602,141	$ 600,840	$ 1,301	0.2%	$ 512,643	$ 89,498	17.5%
Net Ad Valorem Taxes	310,968	310,968	0	0.0%	292,230	18,739	6.4%
Government Programs	194,402	172,925	21,477	12.4%	202,868	(8,466)	-4.2%
Stimulus Funds	806	83	723	867.1%	2,680	(1,874)	-69.9%
Premium Revenues (PCHP)	193,633	205,785	(12,152)	-5.9%	203,995	(10,362)	-5.1%
Other	256,481	221,386	35,095	15.9%	210,661	45,820	21.8%
OPERATING REVENUES	1,558,432	1,511,988	46,444	3.1%	1,425,077	133,355	9.4%
EXPENSES							
Salaries and Benefits	679,666	676,026	(3,640)	-0.5%	617,154	(62,511)	-10.1%
Supplies	251,214	243,905	(7,309)	-3.0%	222,757	(28,457)	-12.8%
Purchased Medical Service	117,177	117,868	691	0.6%	111,483	(5,695)	-5.1%
Other	170,749	140,876	(29,873)	-21.2%	150,024	(20,725)	-13.8%
Claims (PCHP)	337,496	295,145	(42,351)	-14.3%	300,863	(36,633)	-12.2%
Depreciation	29,052	30,656	1,604	5.2%	31,394	2,342	7.5%
OPERATING EXPENSES	1,585,355	1,504,477	(80,878)	-5.4%	1,433,676	(151,679)	-10.6%
OPERATING INCOME (LOSS)	**$ (26,922)**	**$ 7,512**	**$ (34,434)**	**-458.4%**	**$ (8,599)**	**$ (18,324)**	**-213.1%**
NonOperating Income	43,348	33,737	9,611	28.5%	25,983	17,365	66.8%
Total Net Income (Loss)	$ 16,426	$ 41,248	$ (24,823)	-60.2%	$ 17,384	$ (958)	-5.5%
Cash Flow Margin	$ 2,130	$ 38,168	$ (36,038)	-94.4%	$ 22,795	$ (20,665)	-90.7%
Operating Cash Flow Margin %	0.1%	2.5%	-70.7%		1.6%		
Operating Margin %	-1.7%	0.5%	-74.1%		-0.6%		

Parkland

Key Statistics

Parkland

Hospital Key Statistics
MTD January 2026

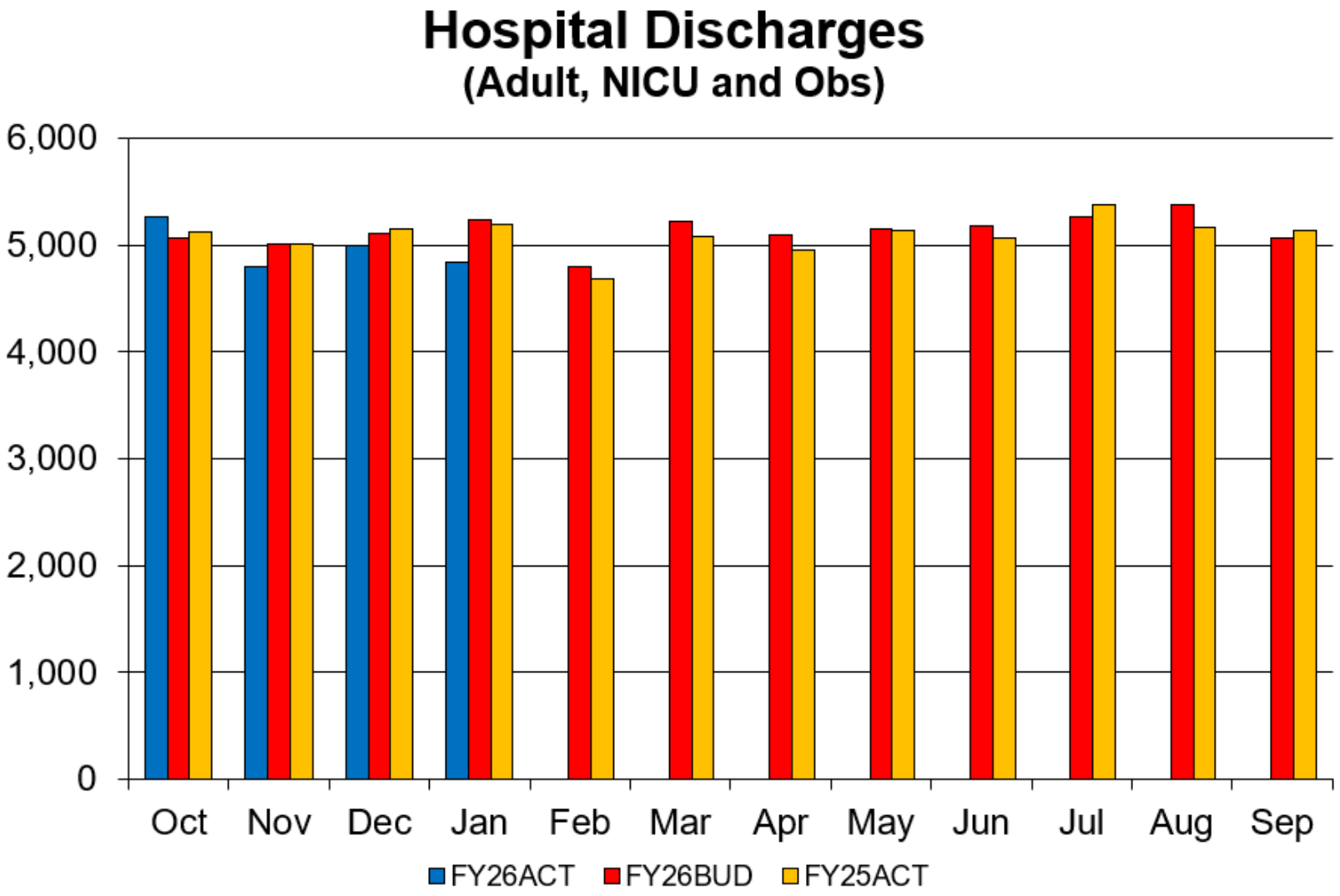
	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	4,838	5,243	(405)	-7.7%	5,191	-6.8%
Average Daily Census (Adult, NICU and Obs)	876	897	(21)	-2.3%	908	-3.5%
Average Length of Stay (Adult)	6.17	5.81	(0.36)	-6.2%	5.83	-5.8%
Case Mix Index (Acute Service Line)	2.03	1.98	0.05	2.5%	1.95	4.1%
Emergency Visits	21,697	20,684	1,013	4.9%	20,854	4.0%
Ambulatory Visits	98,727	107,014	(8,287)	-7.7%	104,570	-5.6%
Surgeries	1,778	1,862	(84)	-4.5%	1,786	-0.4%
Deliveries	1,043	1,101	(58)	-5.3%	1,140	-8.5%

Parkland

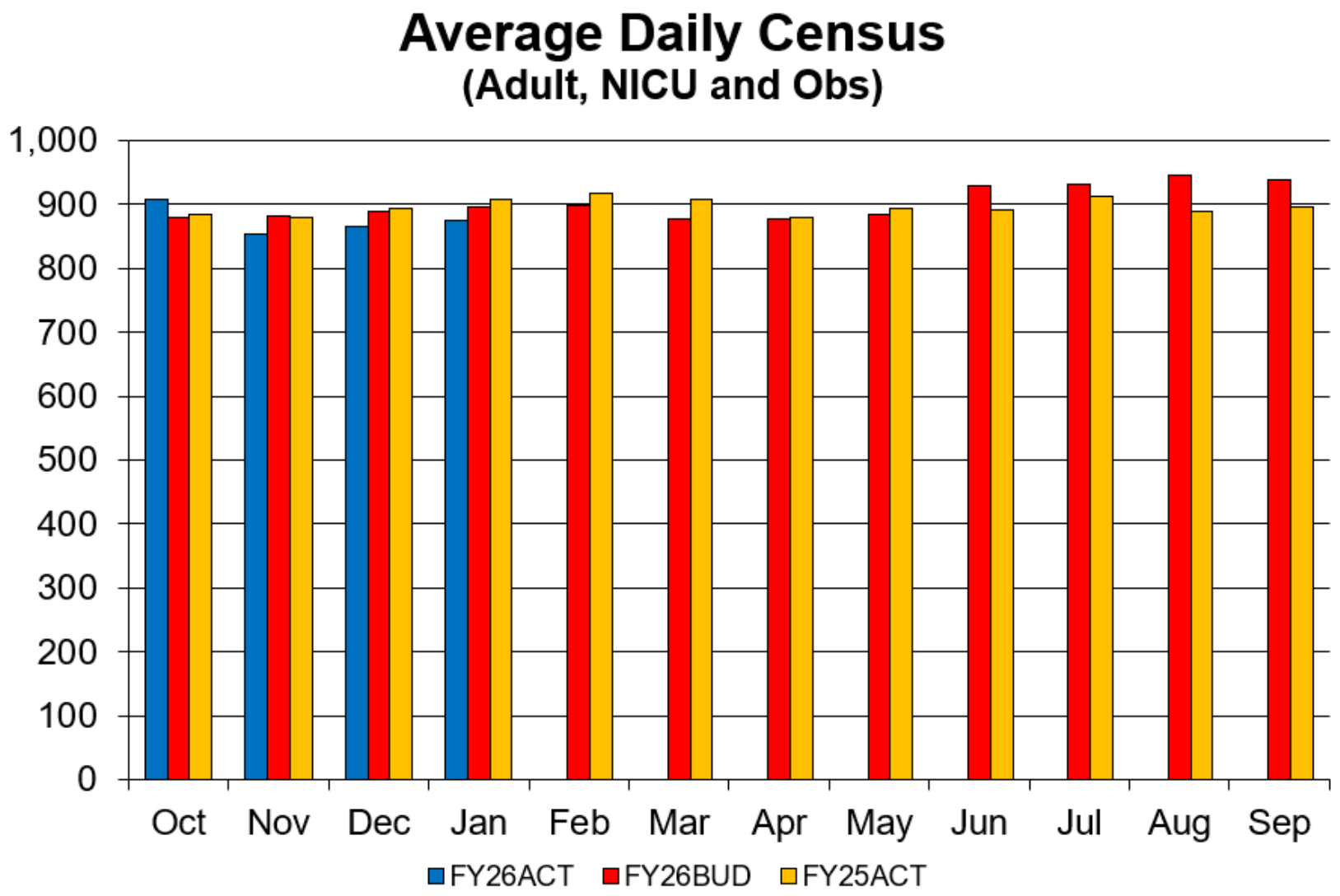
Hospital Key Statistics
FYTD January 2026

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	19,887	20,437	(550)	-2.7%	20,481	-2.9%
Average Daily Census (Adult, NICU and Obs)	877	887	(10)	-1.1%	893	-1.8%
Average Length of Stay (Adult)	5.97	5.82	(0.15)	-2.6%	5.70	-4.7%
Case Mix Index (Acute Service Line)	1.98	1.98	-	0.0%	1.98	0.0%
Emergency Visits	83,113	81,784	1,329	1.6%	82,475	0.8%
Ambulatory Visits	426,203	430,216	(4,013)	-0.9%	421,260	1.2%
Surgeries	7,595	7,512	83	1.1%	7,198	5.5%
Deliveries	4,204	4,522	(318)	-7.0%	4,691	-10.4%

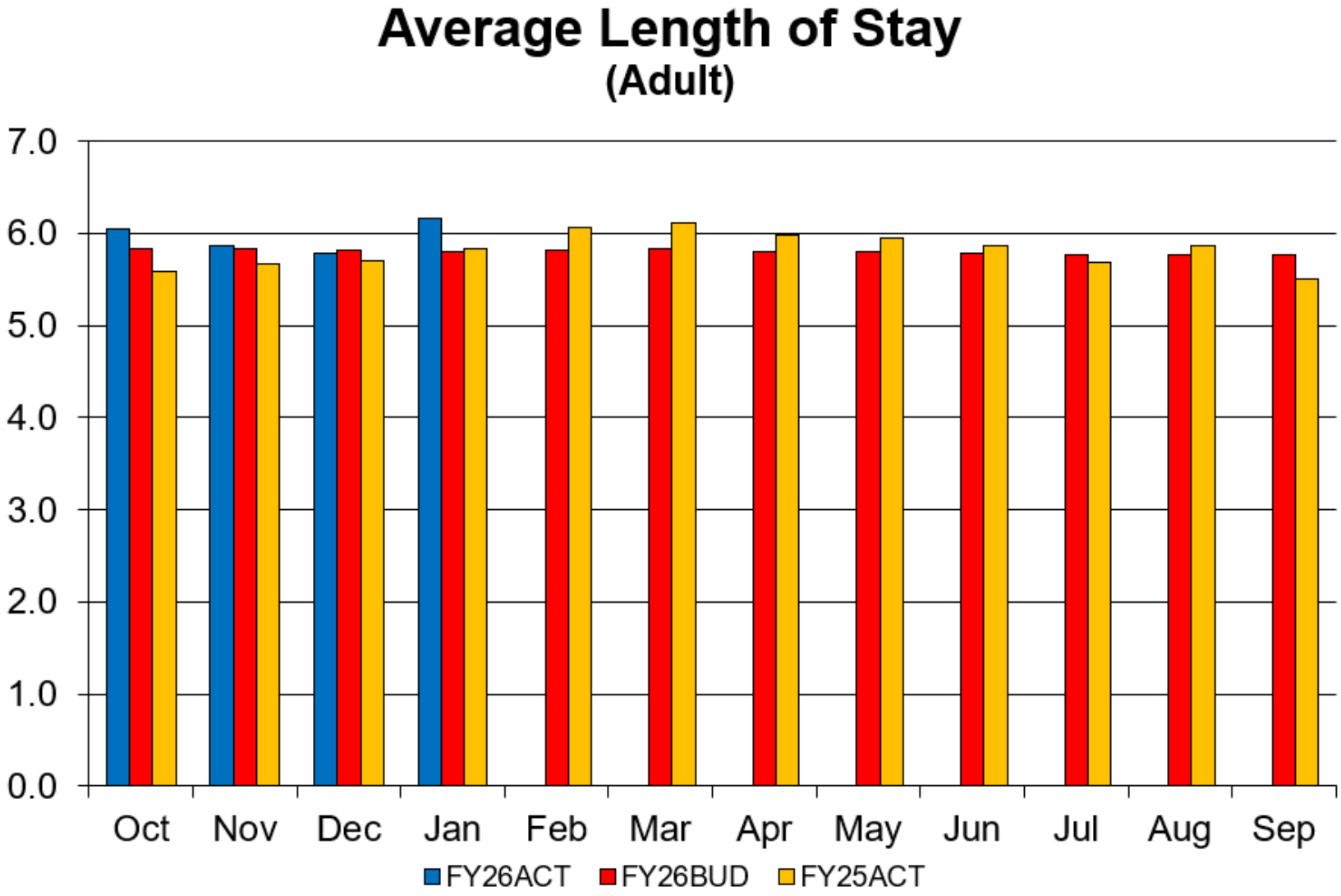
Volumes
Discharges



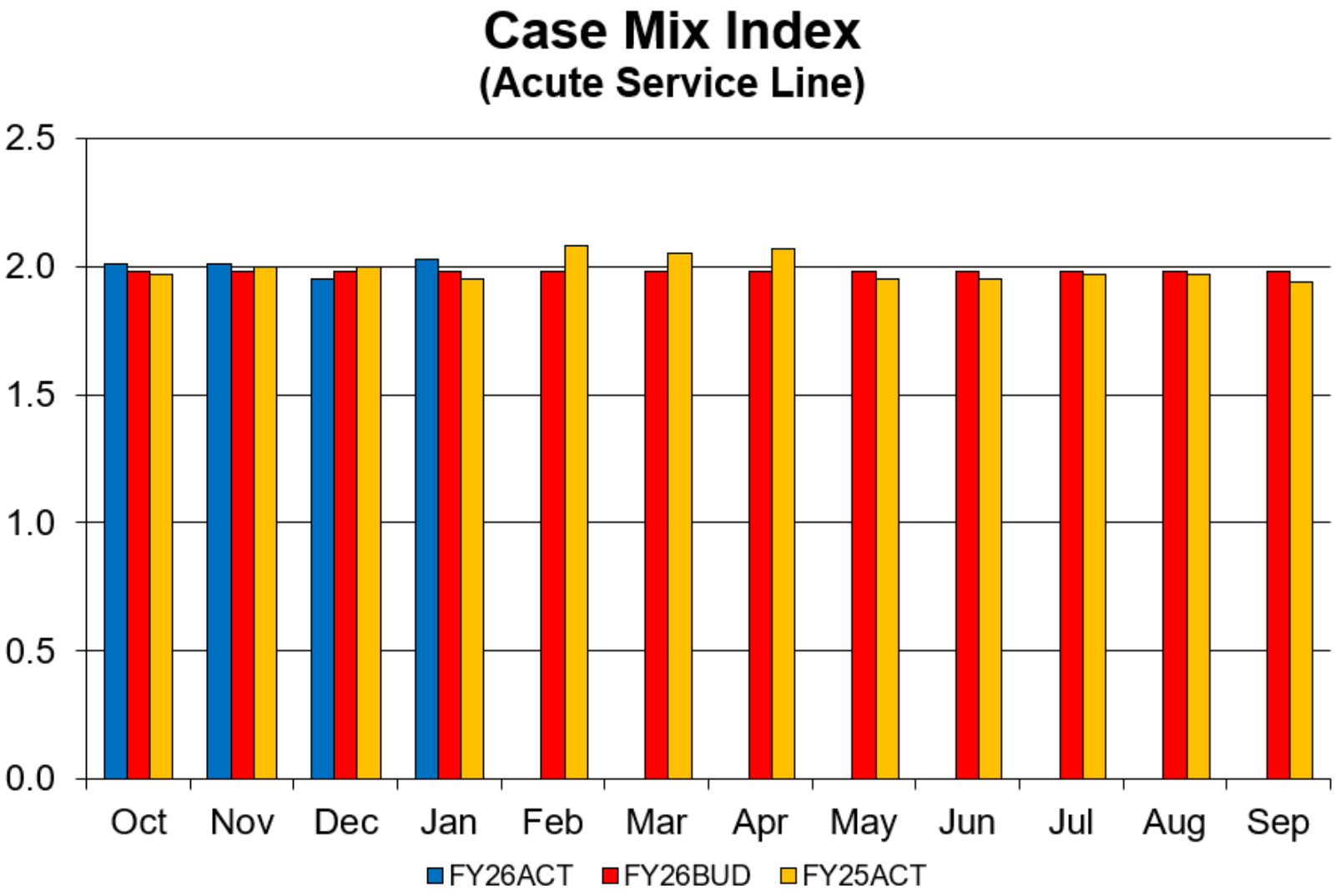
Volumes
Average Daily Census



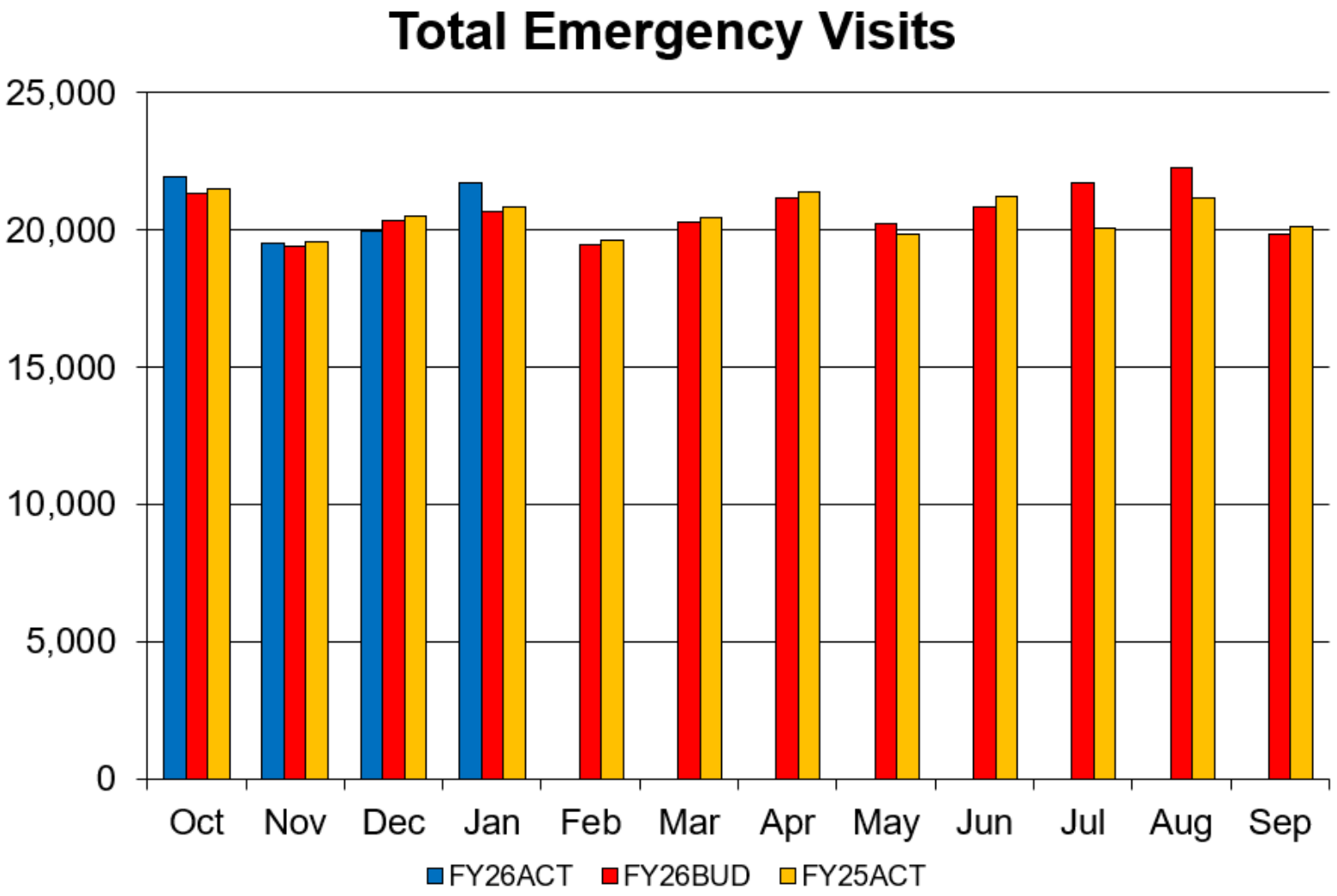
Volumes
Average Length of Stay



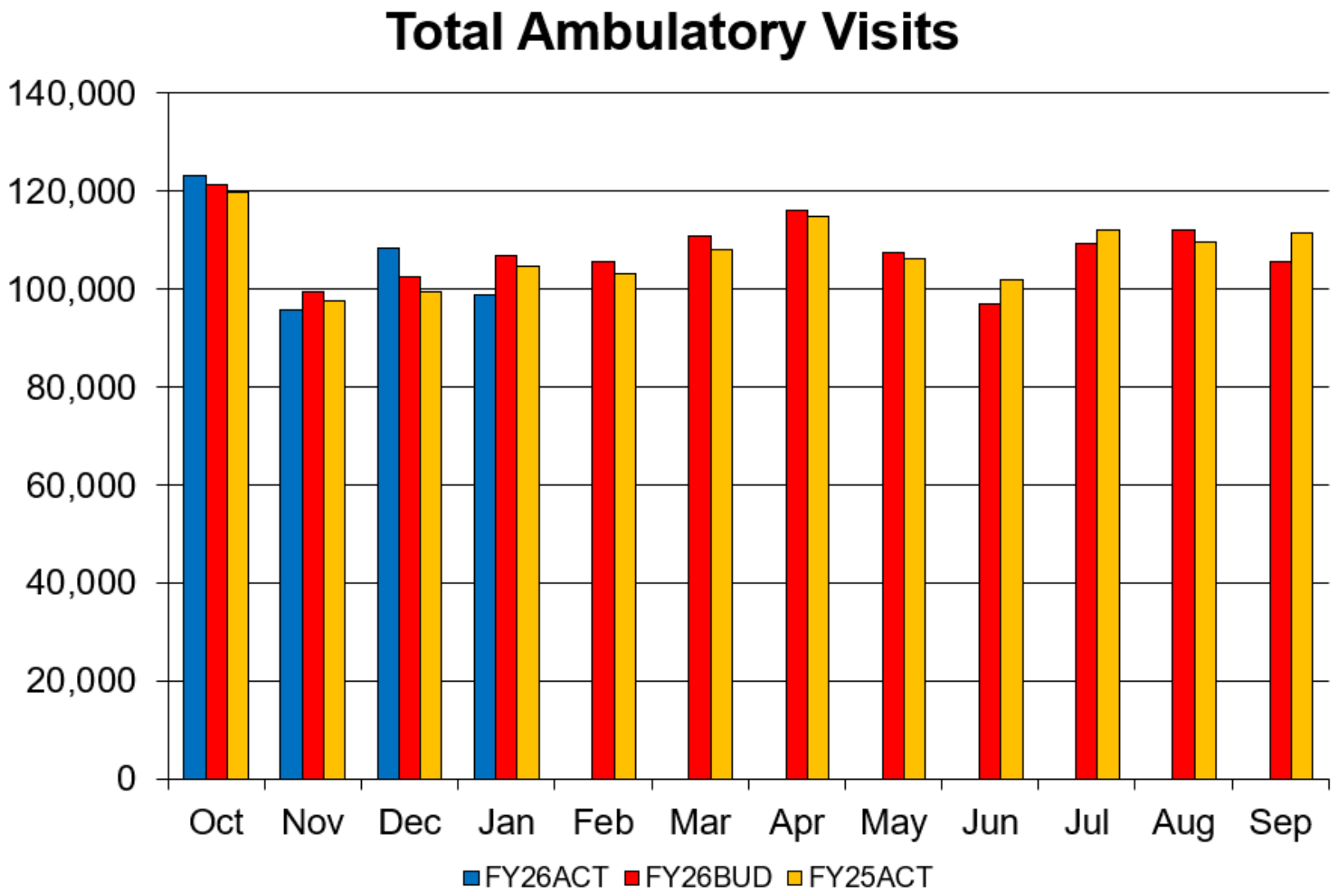
Volumes
Case Mix Index



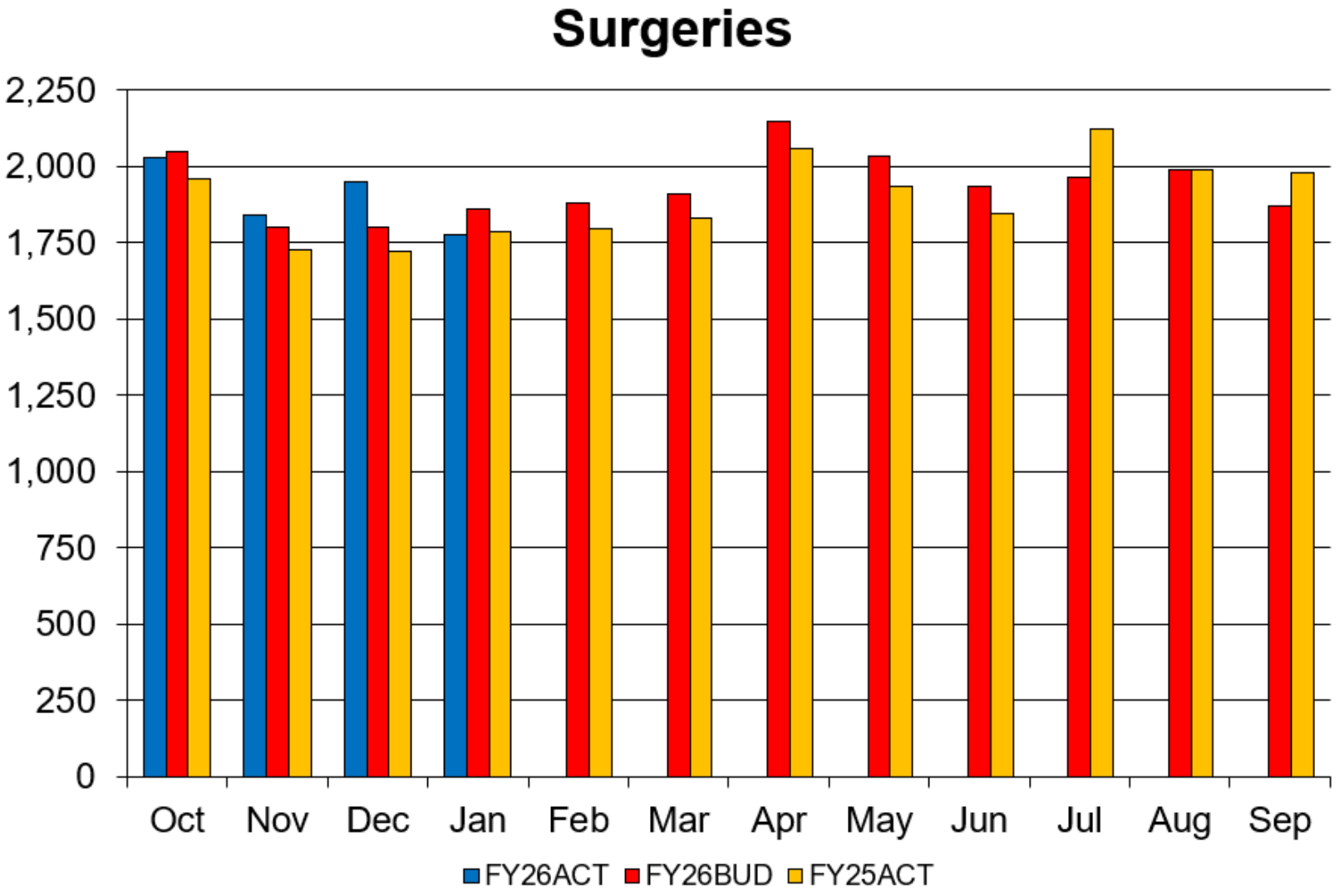
Volumes
Emergency Visits



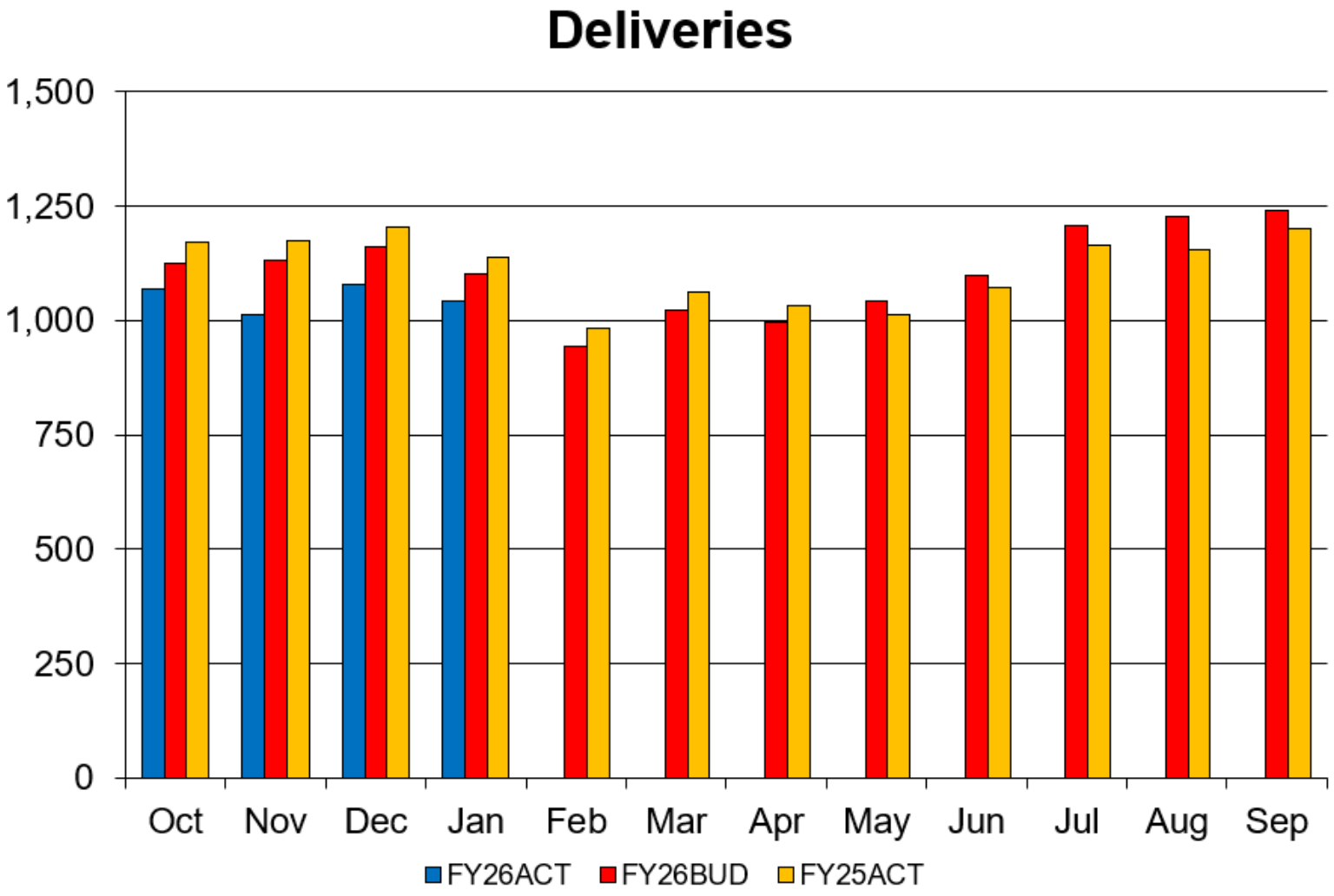
Volumes
Ambulatory Visits



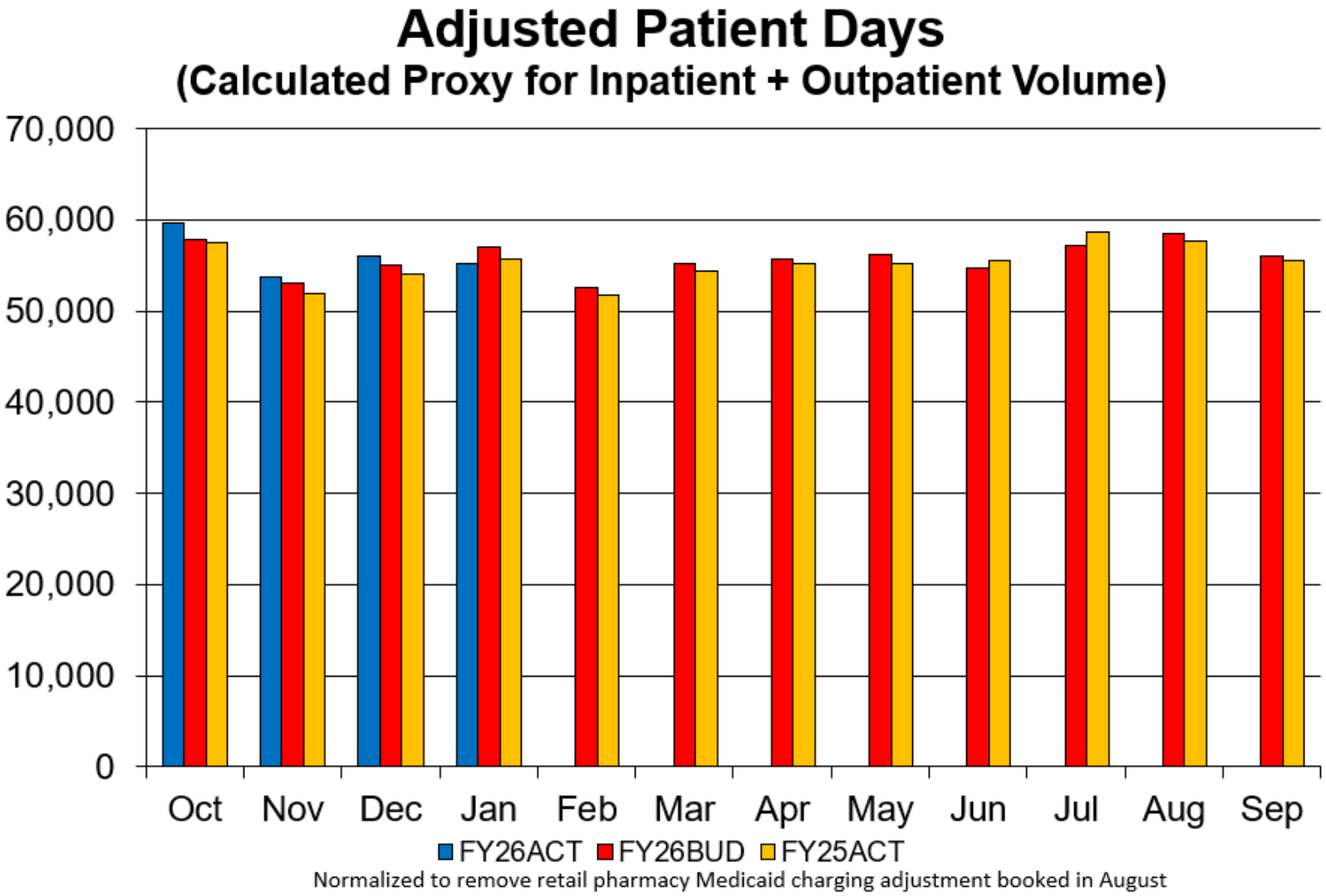
Volumes
Surgeries



Volumes
Deliveries



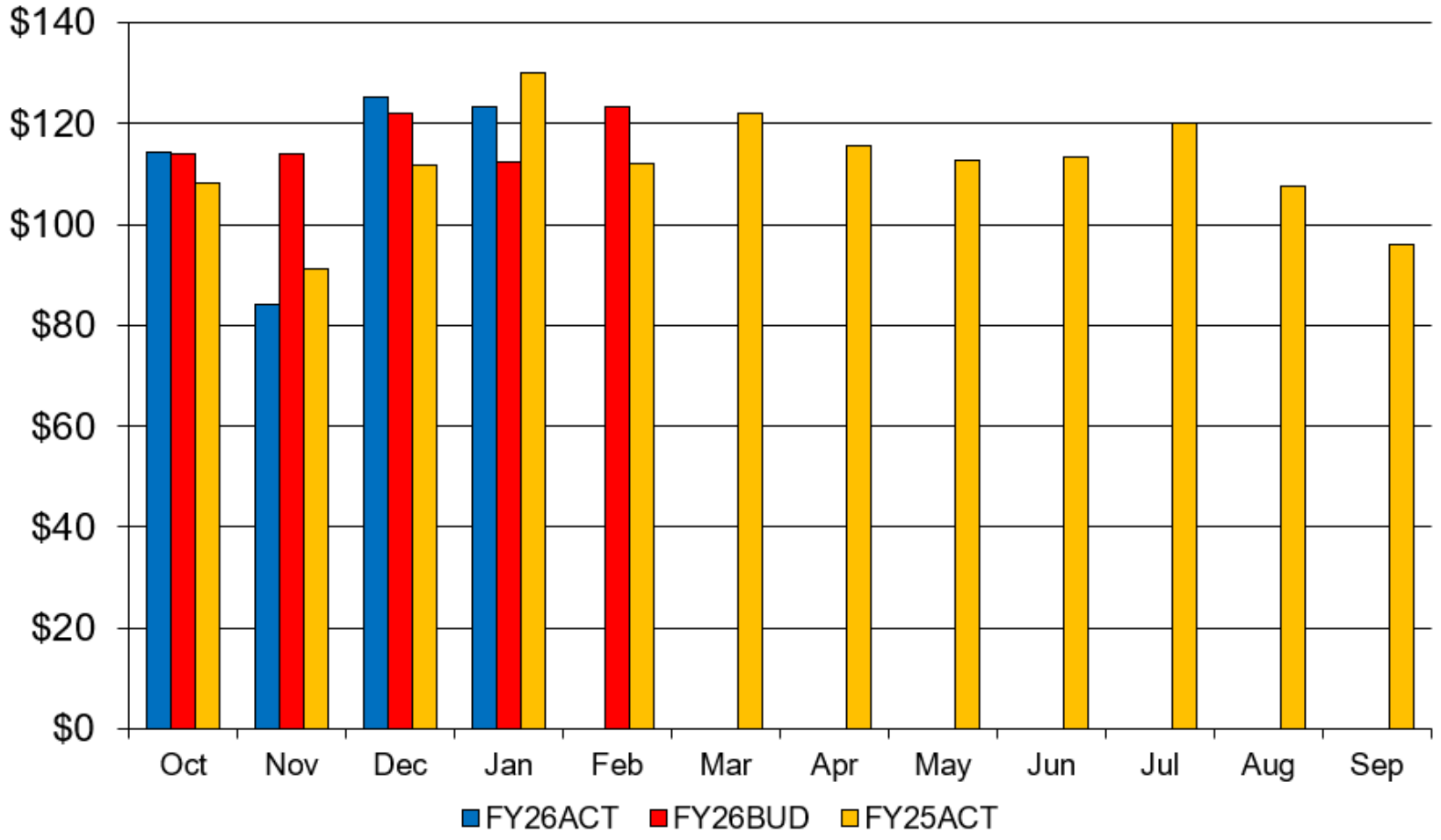
Volumes
Adjusted Patient Days



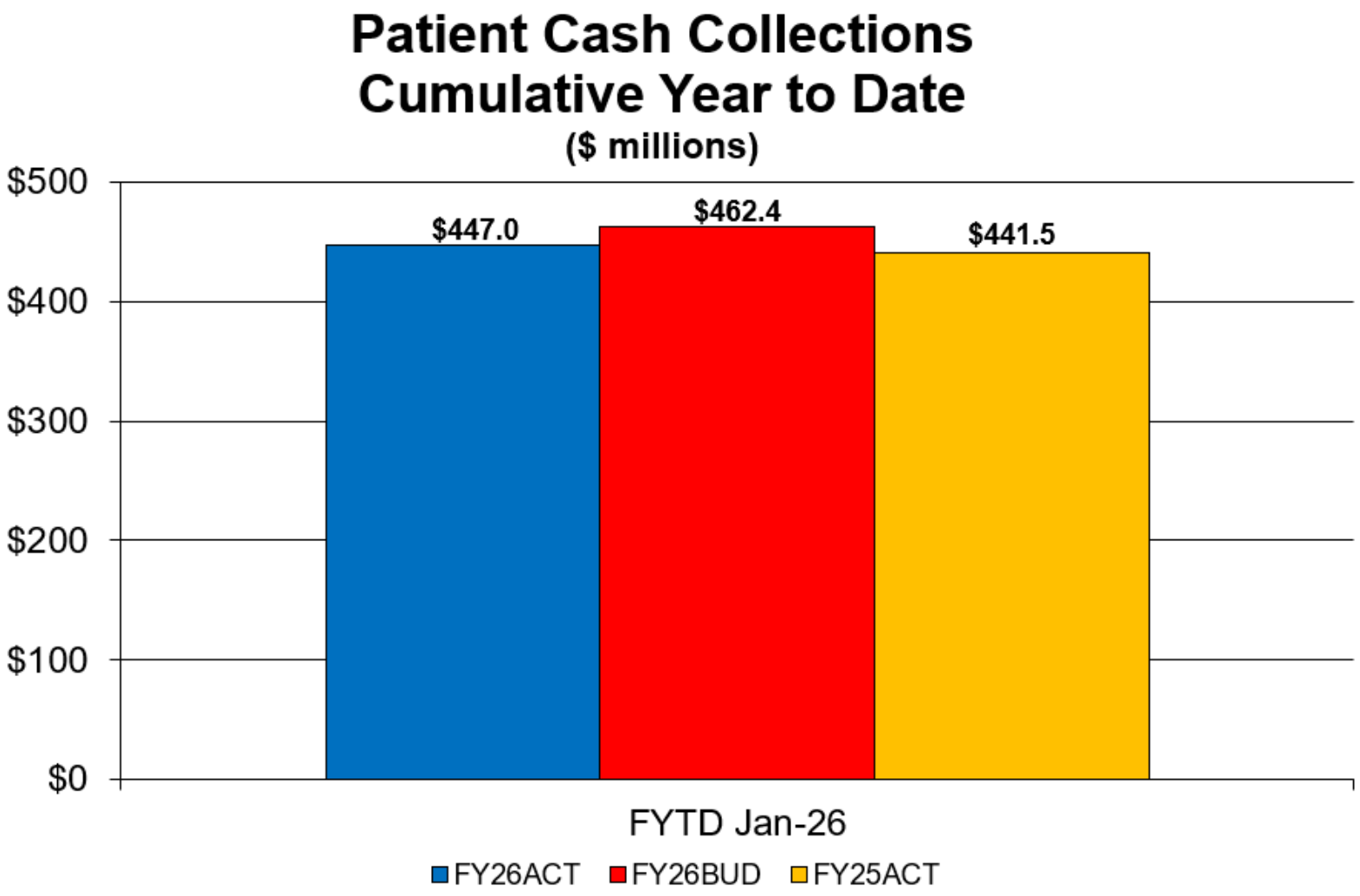
Key Operating Performance Metrics

Patient Cash Collections

($ millions)

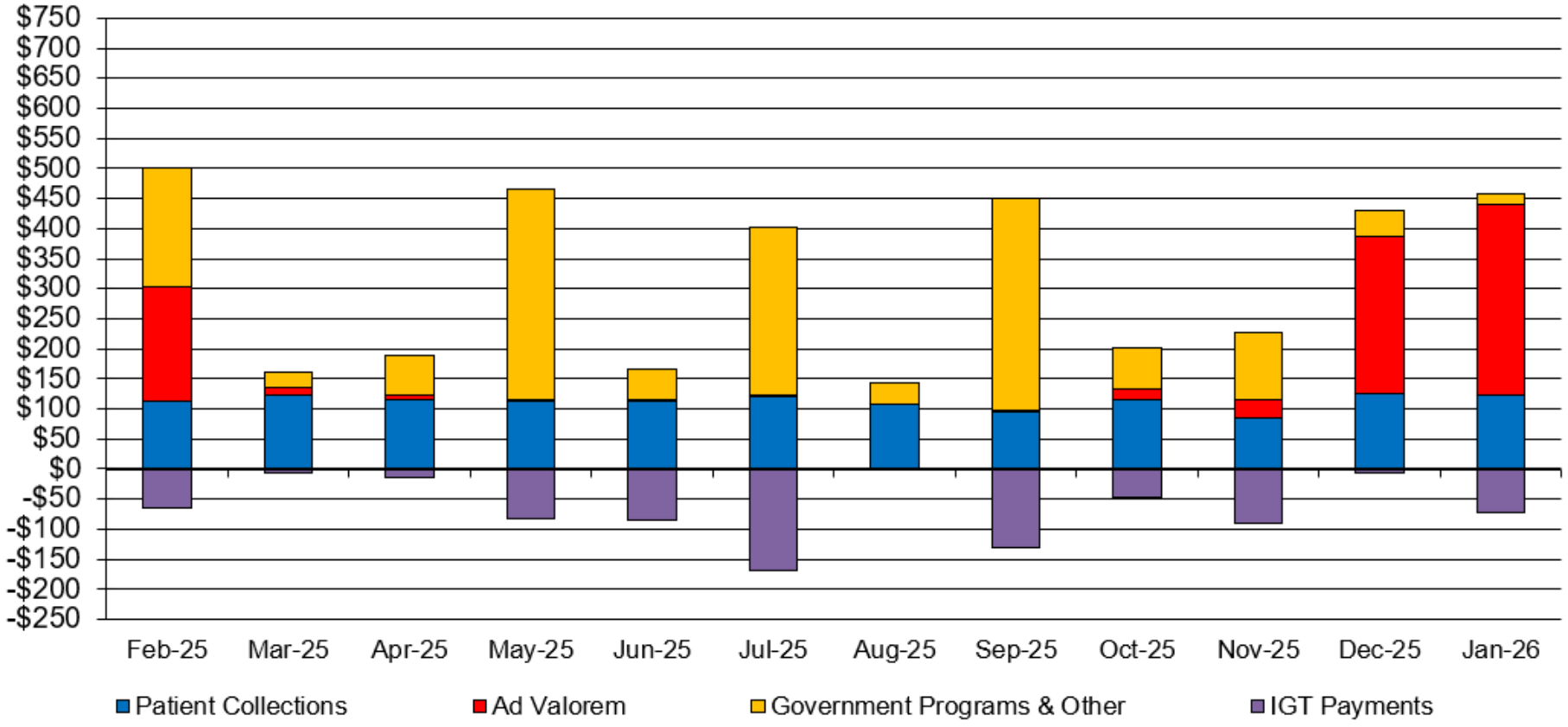


Key Operating Performance Metrics



Key Operating Performance Metrics

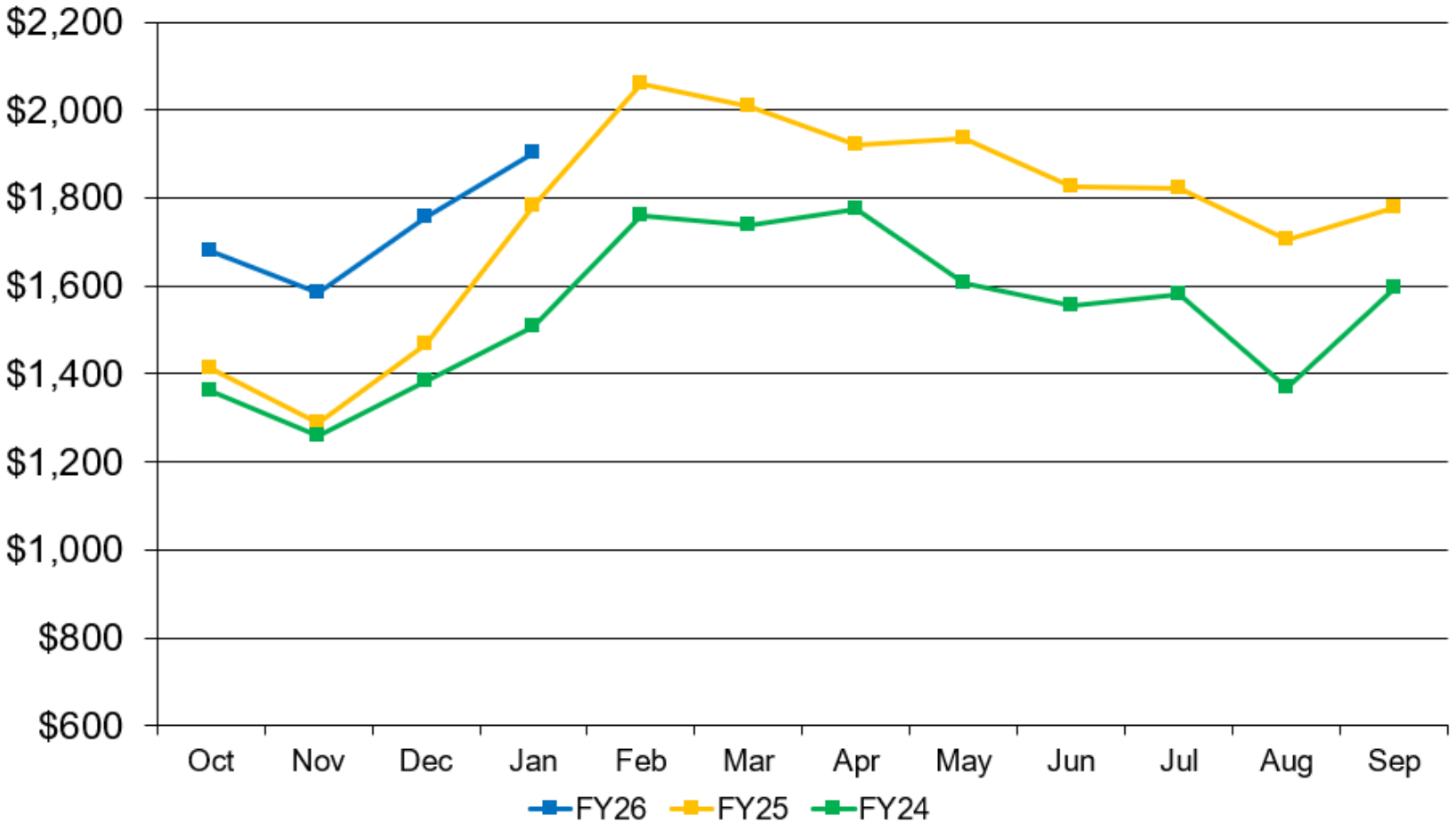
Total Cash Collections
($ millions)



Key Operating Performance Metrics

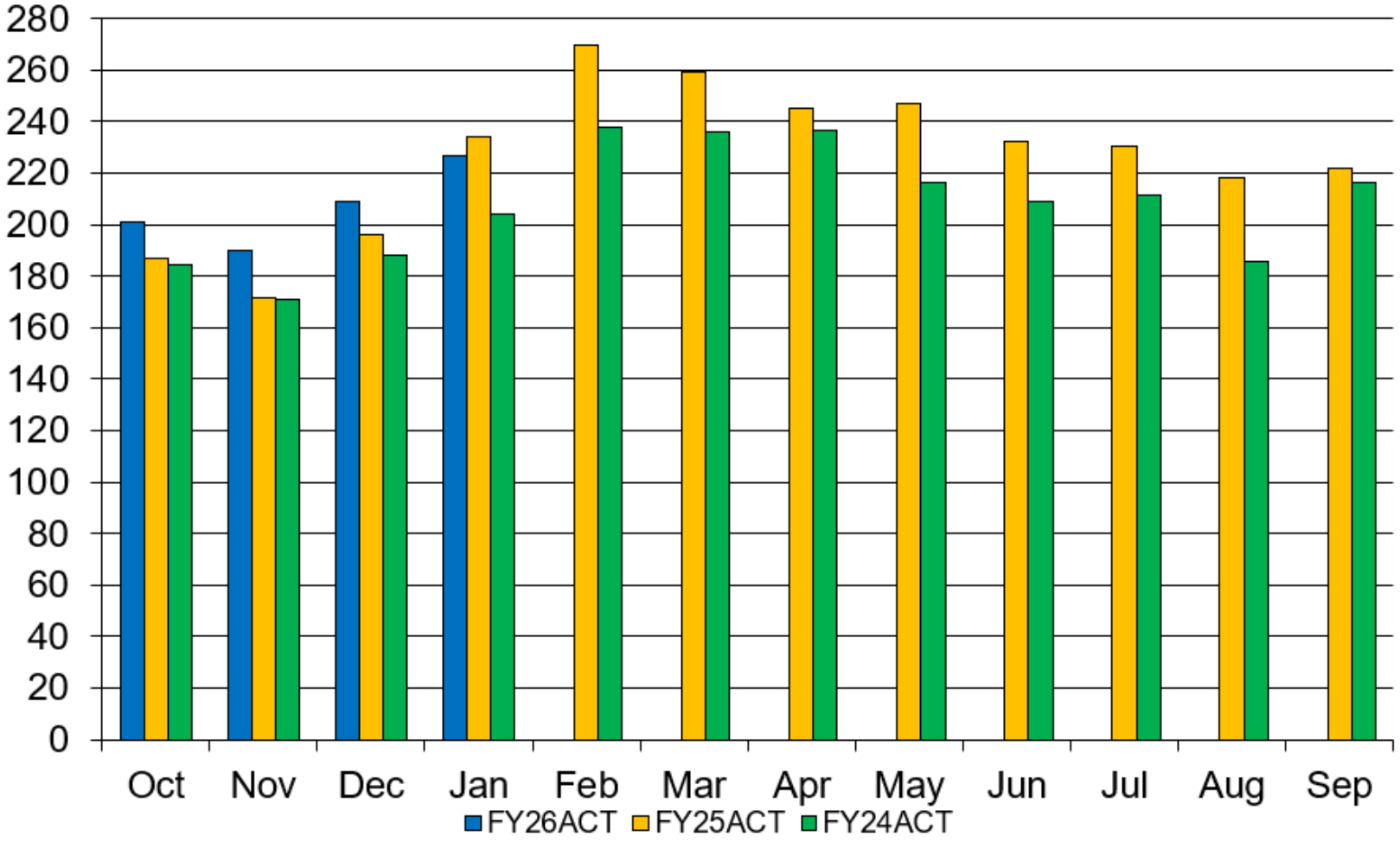
Cash Balance Trending

($ millions)



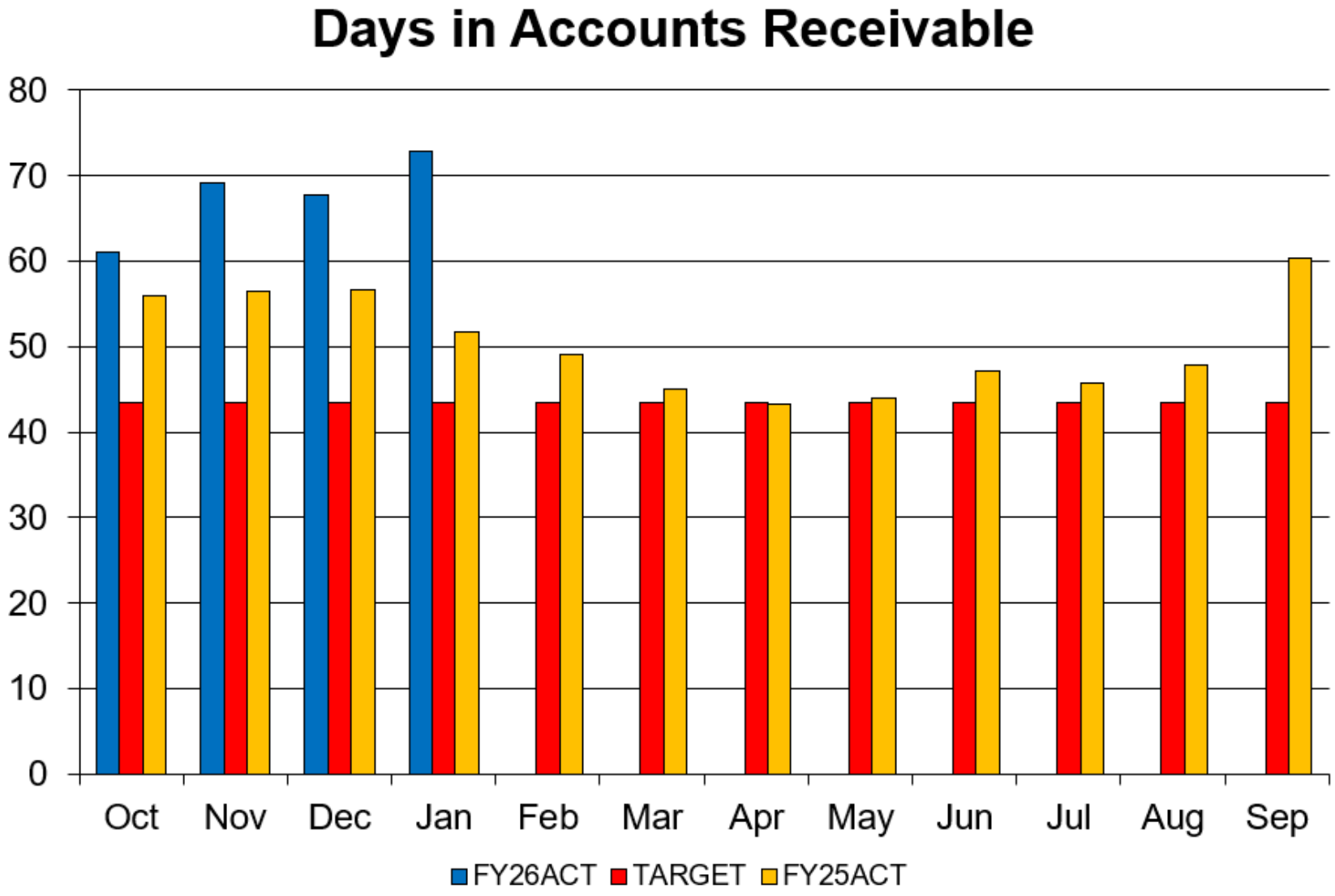
Key Operating Performance Metrics

Days Cash on Hand

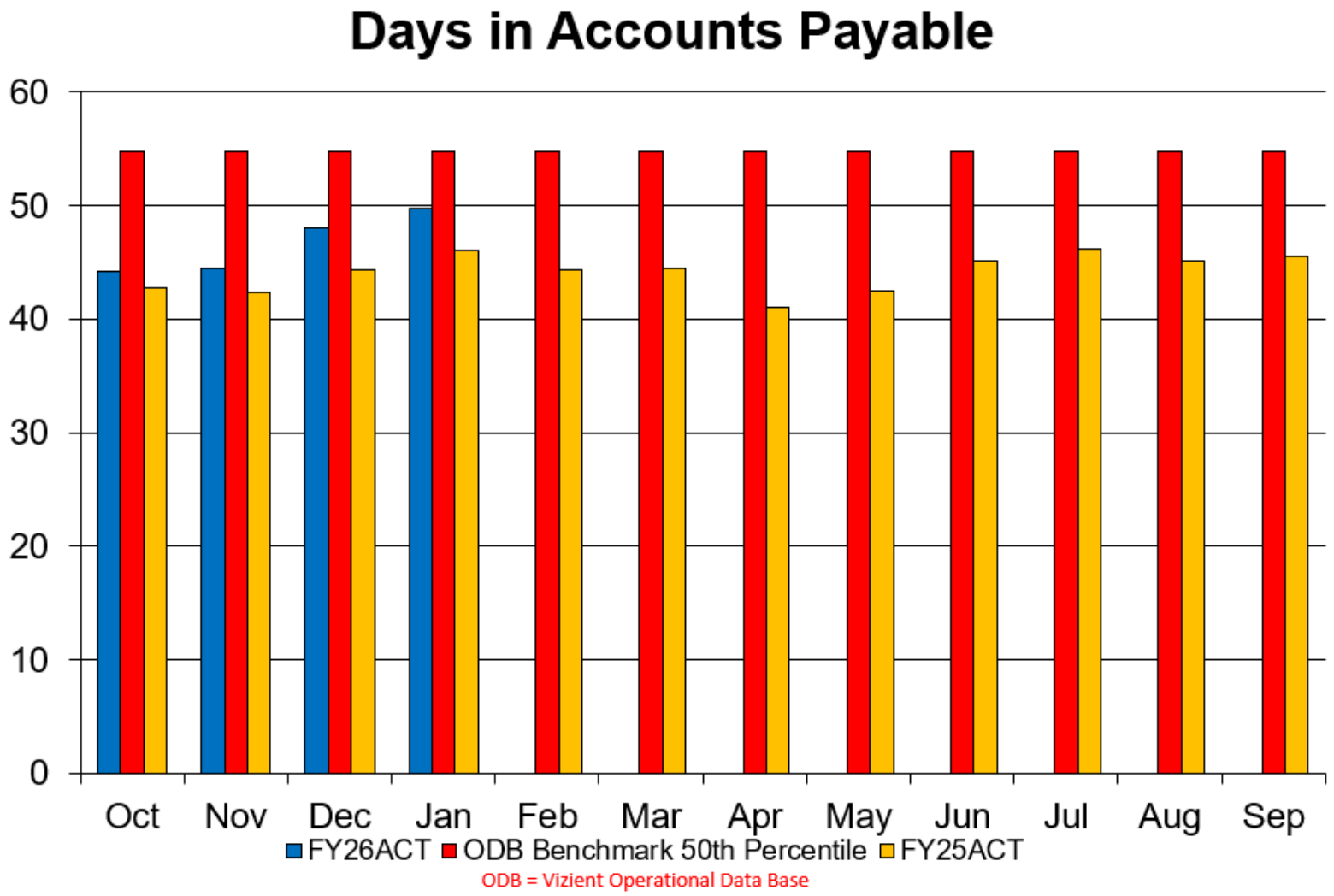


Excludes LPPF and insurance and debt reserves, which are included in total cash

Key Operating Performance Metrics

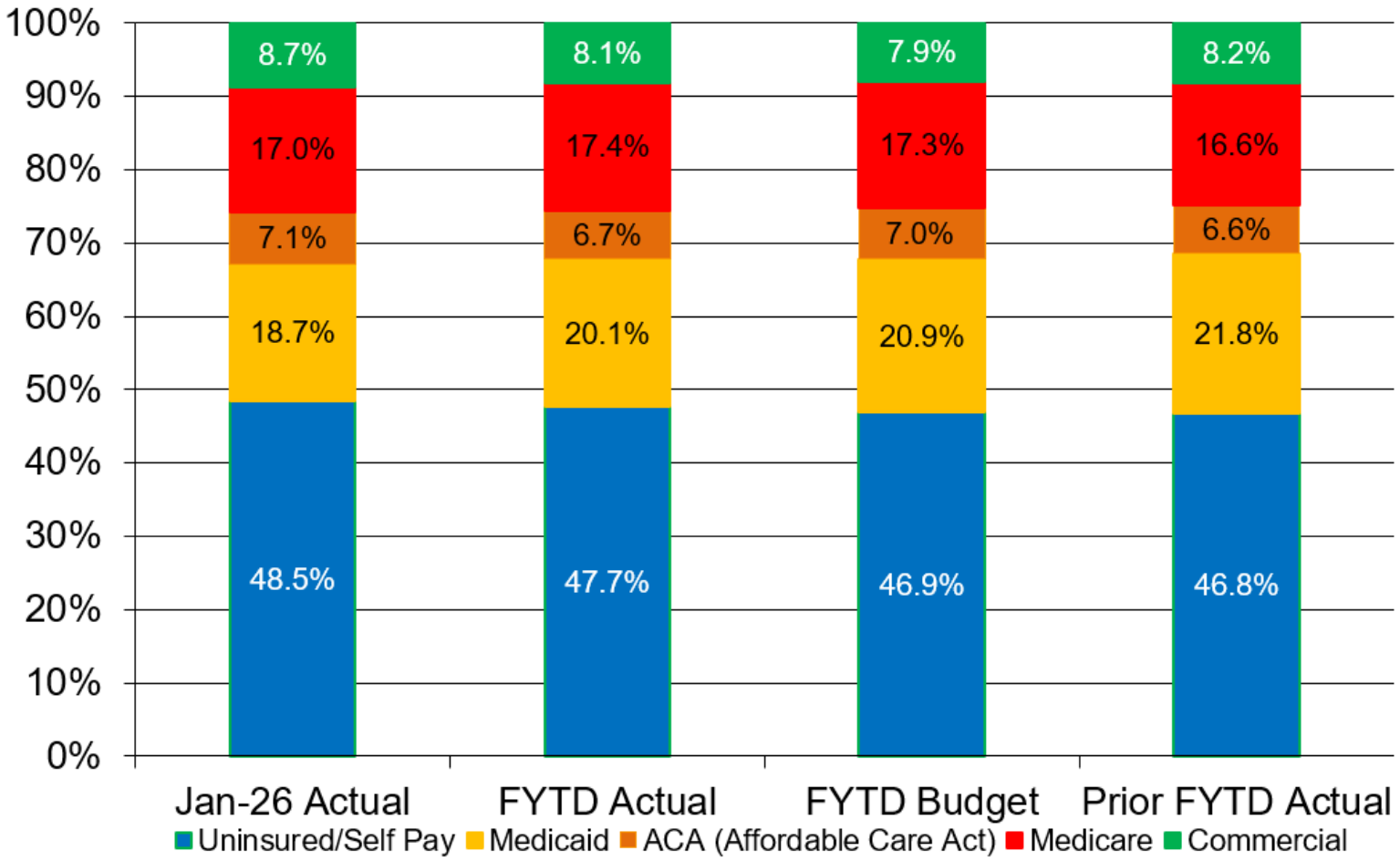


Key Operating Performance Metrics



Key Operating Performance Metrics

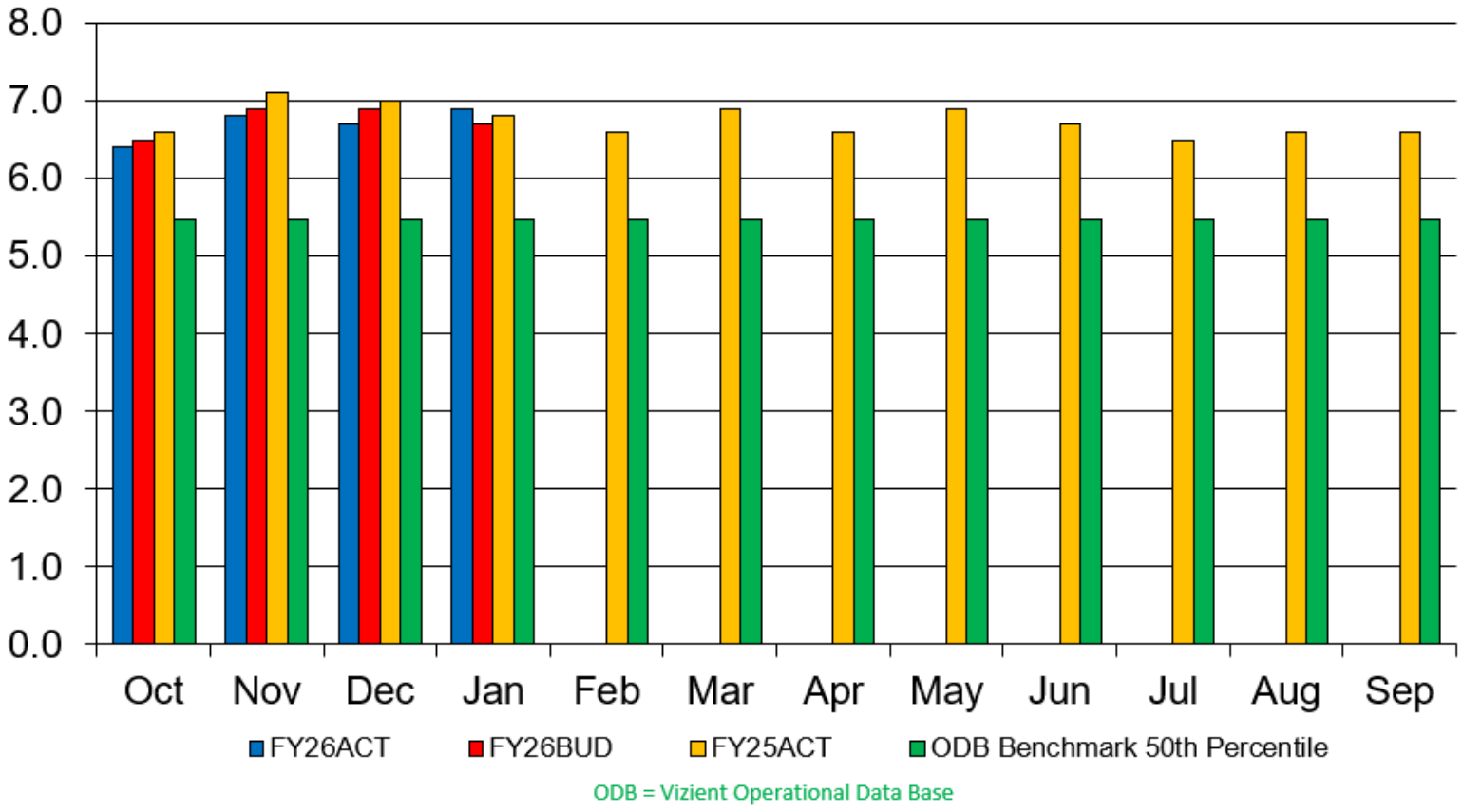
Gross Patient Revenue By Payor Type



Key Operating Performance Metrics

FTEs per Adjusted Occupied Bed

(includes Contract Labor and excludes Nursing Homes and Jail)



ODB = Vizient Operational Data Base

Appendix

PCHP Financial Performance
Current Month and YTD – January 2026

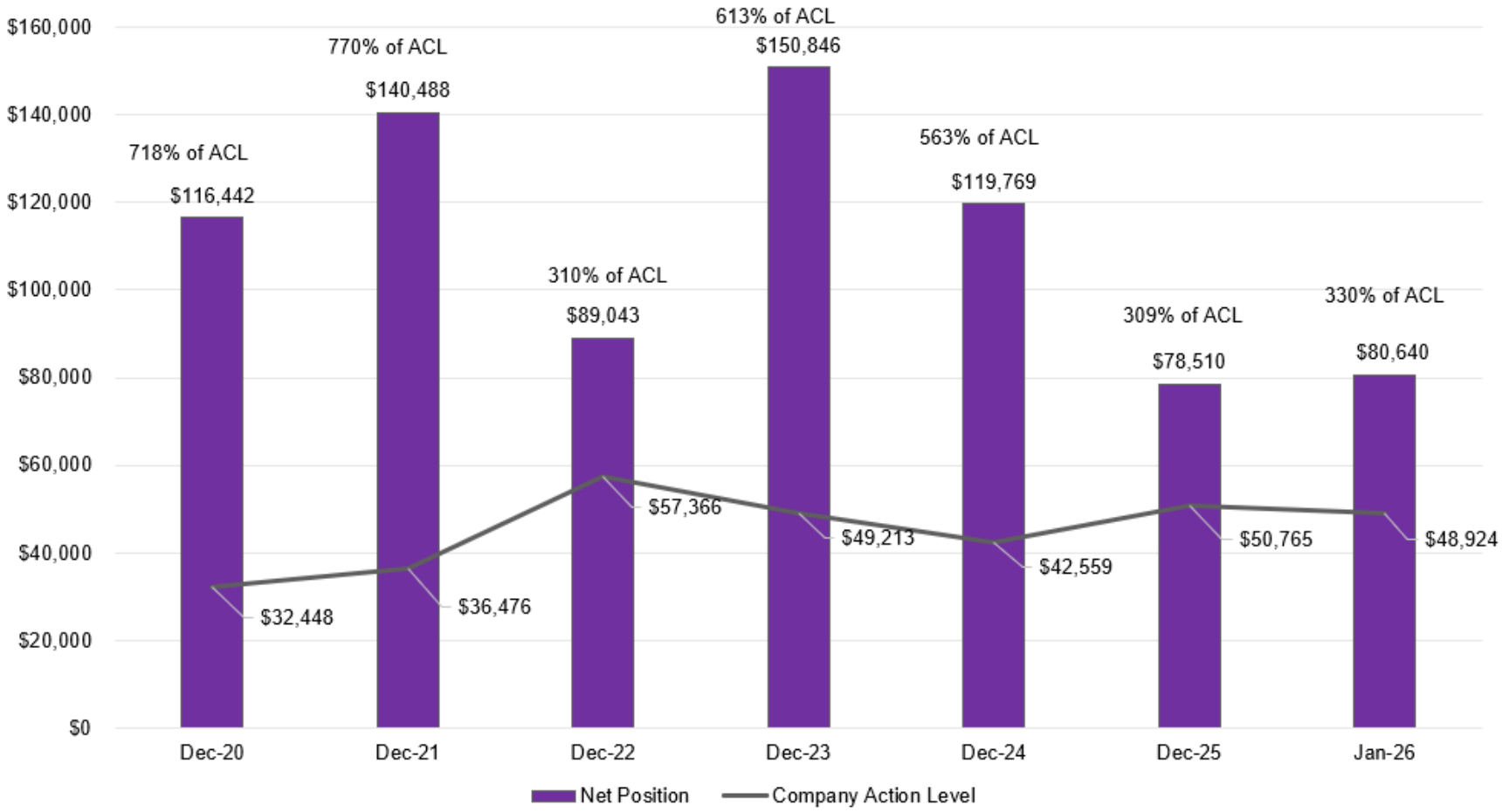
PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
MEMBERSHIP	161,017	161,017	0	0.0%	169,688	(8,671)	-5.1%
REVENUE							
Premium/DSP	$ 48,882	$ 47,656	$ 1,226	2.6%	$ 56,951	$ (8,069)	-14.2%
NAIP/DPP/ATLIS	34,652	35,397	(745)	-2.1%	27,340	7,312	26.7%
OPERATING REVENUE	83,534	83,053	481	0.6%	84,290	(756)	-0.9%
EXPENSE							
Administration	11,097	4,587	(6,510)	-141.9%	8,428	(2,669)	-31.7%
Claims	44,254	45,946	1,692	3.7%	52,916	8,661	16.4%
NAIP/DPP/ATLIS	30,423	33,949	3,526	10.4%	26,912	(3,511)	-13.0%
OPERATING EXPENSE	85,774	84,482	(1,292)	-1.5%	88,256	2,481	2.8%
OPERATING INCOME (LOSS)	**$ (2,240)**	**$ (1,429)**	**$ (811)**	**-56.7%**	**$ (3,965)**	**$ 1,725**	**43.5%**
Interest and Investment Income	1,027	550	477	86.7%	1,166	(139)	-11.9%
Unrealized Gain (Loss) on Investments	(191)	-	(191)	0.0%	149	(340)	-228.2%
Total Net Income (Loss)	$ (1,404)	$ (879)	$ (525)	-59.7%	$ (2,650)	$ 1,246	47.0%
Operating Cash Flow Margin %	-2.7%	-1.7%	-1.0%	55.8%	-4.7%		
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	90.5%	96.4%			92.9%		

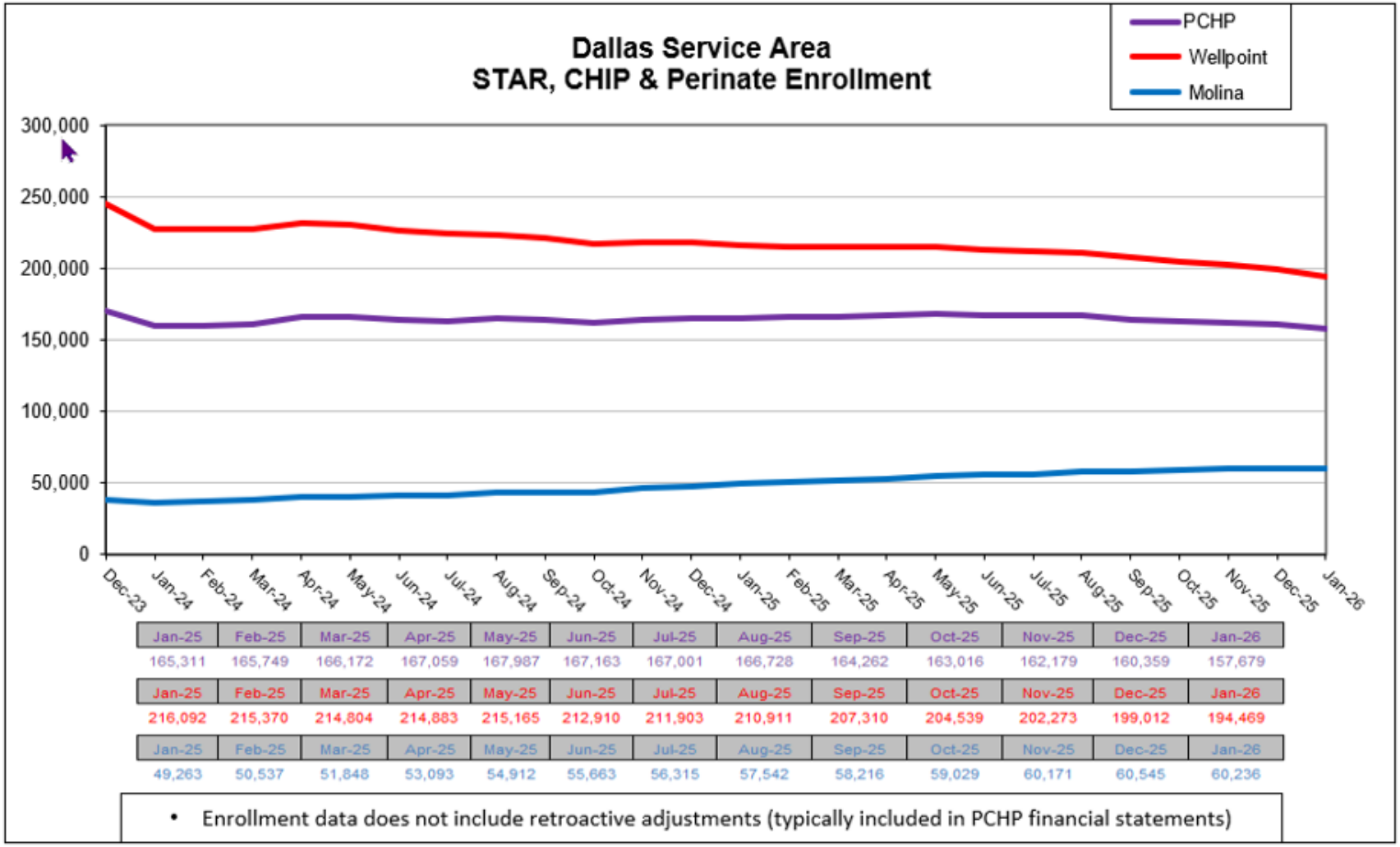
PCHP Fiscal Year ends 12/31/2026

PCHP Net Position vs Risk-Based Capital Requirements as of January 2026



- Dollars in graph represented in Thousands
- Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)
- The Company Action Level and Asset Control Level for the most recent year are forecasted year-end values. Capital for the most recent year is based on the most recent quarterly statutory statement plus GAAP net income in subsequent months. All other years are actual year-end values.

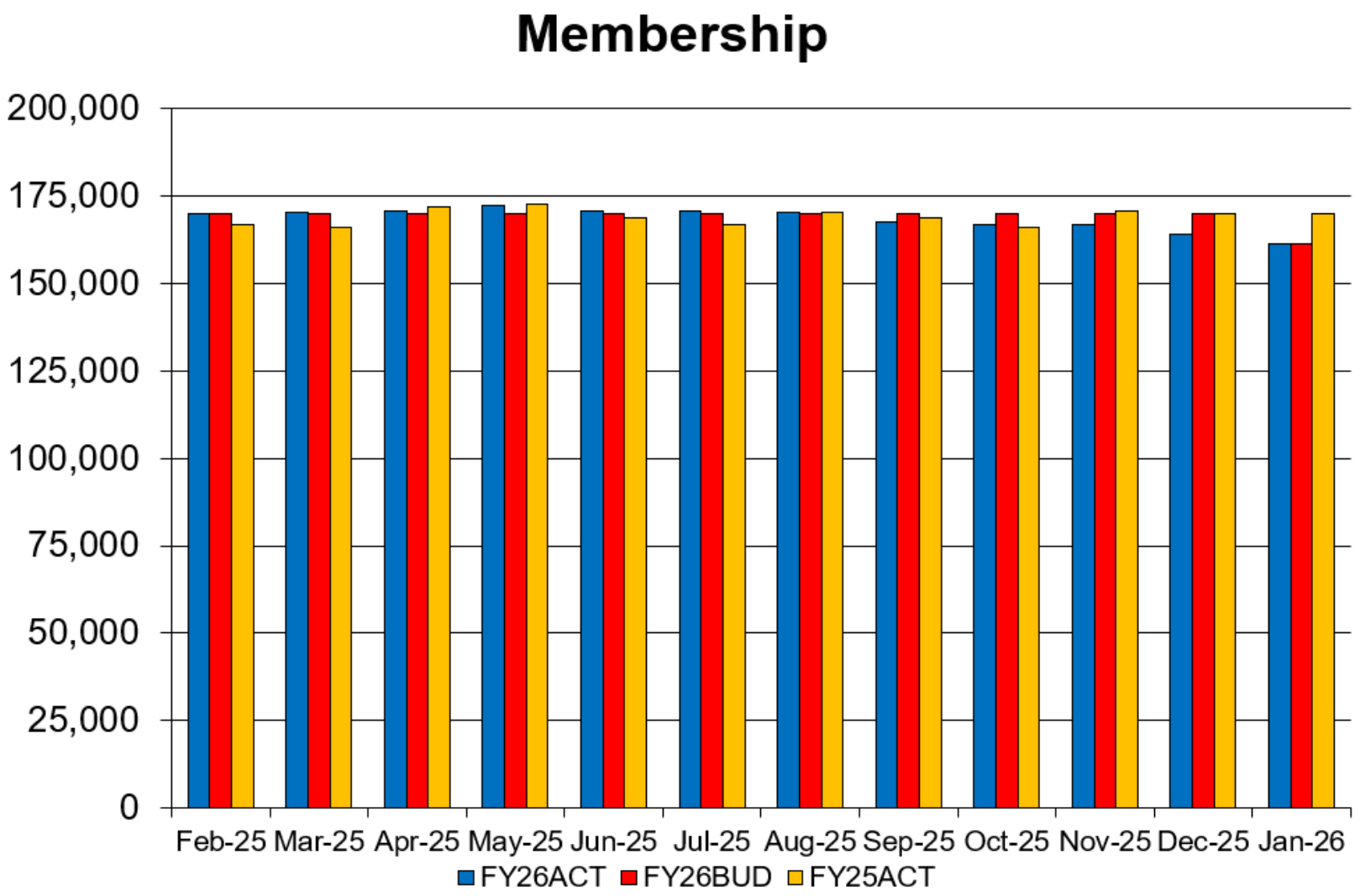
PCHP Enrollment



Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26
165,311	165,749	166,172	167,059	167,987	167,163	167,001	166,728	164,262	163,016	162,179	160,359	157,679
Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26
216,092	215,370	214,804	214,883	215,165	212,910	211,903	210,911	207,310	204,539	202,273	199,012	194,469
Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26
49,263	50,537	51,848	53,093	54,912	55,663	56,315	57,542	58,216	59,029	60,171	60,545	60,236

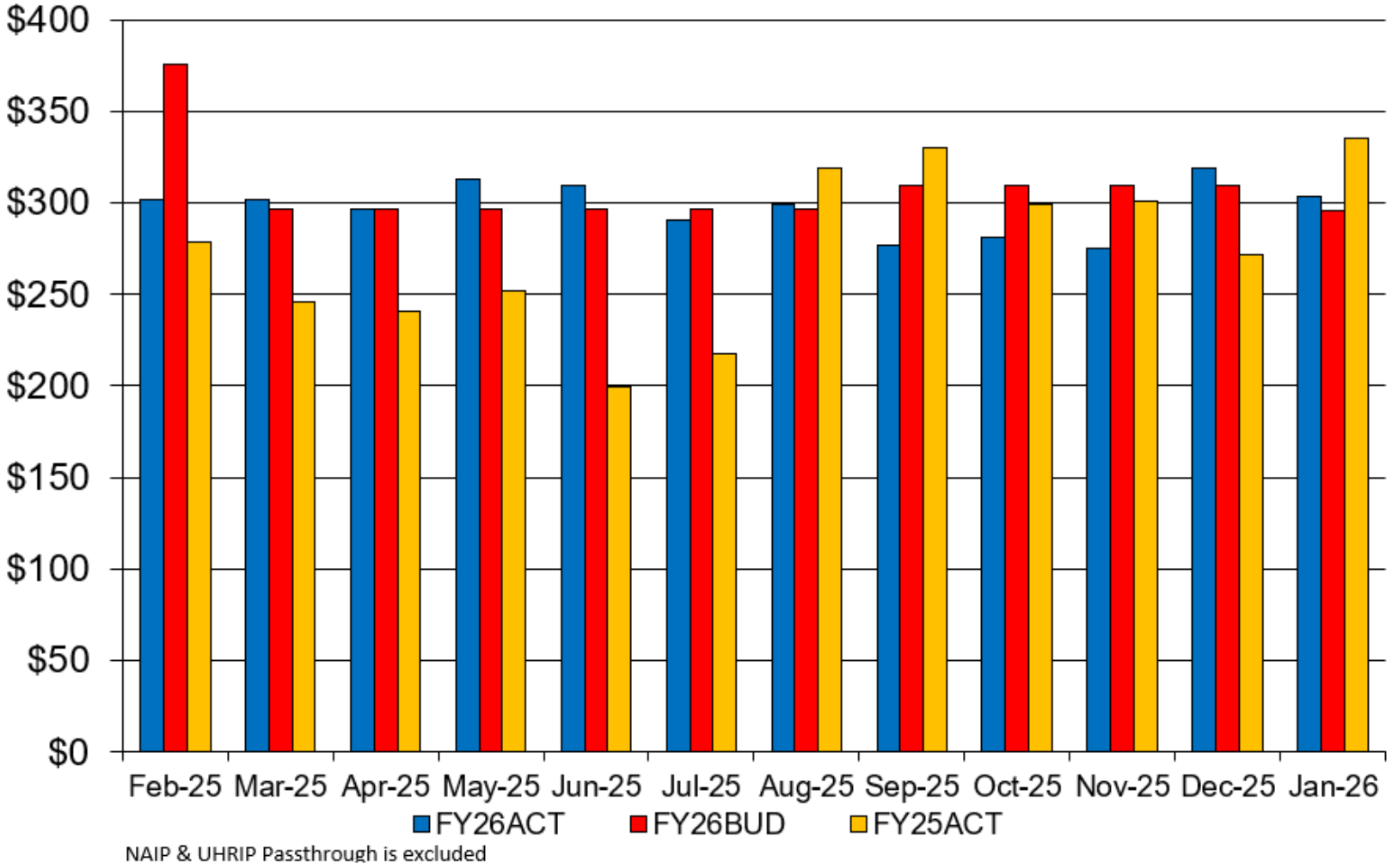
- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

Key Operating Performance Metrics



Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of January 31, 2026 and 2025

PARKLAND HEALTH & HOSPITAL SYSTEM

BALANCE SHEET

January 31, 2026 and 2025
(Dollars in Thousands)

Assets	FY 2026 PHHS	FY 2026 PCHP	FY 2026 PCCI	FY 2026 AUX	FY 2026 FDN	FY 2026 Total	FY 2025 Total
Current Assets							
Cash, Cash Equivalents & Investments	$ 1,505,972	$ 297,074	$ -	$ 1,150	$ 37,546	$ 1,841,742	$ 1,734,186
Net Ad Valorem Taxes Receivable	291,767	-	-	-	-	291,767	282,547
Net Patient Accounts Receivable	359,088	-	-	-	-	359,088	218,358
Other Receivables	474,879	52,003	1,170	322	1	528,376	441,954
Inventories & Other Assets	93,821	695	(220)	343	52	94,691	88,463
Total Current Assets	2,725,526	349,773	950	1,815	37,599	3,115,663	2,765,508
Capital Assets, Net							
Construction In Progress	96,399	-	-	-	-	96,399	85,357
Property, Plant, and Equipment	1,474,227	2,030	3,810	2	-	1,480,069	1,549,403
Total Net Capital Assets	1,570,626	2,030	3,810	2	-	1,576,468	1,634,759
Long Term Assets							
Other Noncurrent Assets	-	-	1,499	-	4,645	6,144	5,496
Total Other Long Term Assets	-	-	1,499	-	4,645	6,144	5,496
Assets Limited to Use:							
New Parkland Relocation	-	-	-	-	-	-	-
Community Service Capital Expansion	-	-	-	-	-	-	-
Breast Center	-	-	-	-	-	-	-
Irving Clinic - Foundation Repair	3,777	-	-	-	-	3,777	3,777
Routine Capital	387,074	-	-	-	13,400	400,474	369,224
Debt Service	11,400	-	-	-	-	11,400	9,704
LPPF	162,138	-	-	-	-	162,138	126,379
Insurance Reserves	10,618	-	-	-	-	10,618	9,574
Total Assets Limited to Use	575,007	-	-	-	13,400	588,408	518,658
Deferred Outflows of Resources	218,779	-	-	-	-	218,779	224,175
Total Assets	$ 5,089,938	$ 351,803	$ 6,259	$ 1,817	$ 55,645	$ 5,505,462	$ 5,148,596

Balance Sheet Combined as of January 31, 2026 and 2025

(Dollars in Thousands)	FY 2026					FY 2026	FY 2025
	PHHS	PCHP	PCCI	AUX	FDN	Total	Total
Liabilities and Net Position							
Current Liabilities							
Accounts Payable	$ 459,923	$ 45,748	$ 36	$ 32	$ 1,968	$ 507,707	$ 433,075
Accrued Payroll & Benefits	164,168	(18)	1,148	-	-	165,298	114,534
Claims Payable	-	176,265	-	-	-	176,265	225,919
Deferred Ad Valorem Taxes	606,382	-	-	-	-	606,382	584,460
Interest Payable	12,637	-	-	-	-	12,637	13,037
Due to Third Party	10,966	-	-	-	-	10,966	(3,265)
Other Current Liabilities	71,701	17,779	33,761	-	-	123,241	115,803
Total Current Liabilities	1,325,777	239,775	34,945	32	1,968	1,602,496	1,483,563
Long Term Debt	527,799	1,519	-	-	-	529,318	557,020
Net Pension Liability	742,239	-	-	-	-	742,239	702,151
Other Non-Current Liabilities	17,175	172	10,664	-	-	28,010	36,302
Total Liabilities	2,612,989	241,466	45,608	32	1,968	2,902,063	2,779,036
Deferred Inflows of Resources	12,440	-	-	-	-	12,440	8,679
Net Position	2,464,509	110,337	(39,349)	1,785	53,677	2,590,959	2,360,880
Total Liabilities and Net Position	$ 5,089,938	$ 351,803	$ 6,259	$ 1,817	$ 55,645	$ 5,505,462	$ 5,148,596
	0	0	0	0	0	0	0

Parkland

Statement of Cash Flow and Routine Capital

Cash Flow Combined
FYTD January 2026

(Dollars in Thousands)	FYE 2026 PHHS	FYE 2026 PCHP	FYE 2026 PCCI	FYE 2026 FDN/AUX	FY 26 Total	FY 25 Total
Cash Flows from Operating Activities:						
Receipts from Customers	$ 438,893	$ 357,469		$ 232	$ 796,594	$ 1,393,969
Ad Valorem Tax Receipts	630,557			-	630,557	600,249
Government Programs	(47,275)			-	(47,275)	114,367
Stimulus Funds	806			-	806	40
Other Receipts	92,121	(256)	2,764	-	94,629	19,503
Donations Received				2,268	2,268	6,807
Contributions Paid to/from Foundation				(2,886)	(2,886)	(2,000)
Payments for Medical Claims Costs		(417,846)		-	(417,846)	(926,101)
Payments to Suppliers	(336,744)	145,756	1,243	43	(189,702)	(301,618)
Payments to Employees	(638,186)	(11,208)	(3,855)	(1,593)	(654,842)	(633,122)
Net Cash Flow from Operations	140,171	73,915	152	(1,936)	212,302	272,094
Cash Flows from Capital and Financing Activities:						
Purchases of Capital assets	(20,486)		(152)	4	(20,634)	(67,254)
Sale of Capital Assets	135			-	135	1,208
Interest Received	20,094	3,374		9,369	32,837	33,389
Interest Paid	461			-	461	(142)
Bond Principal Paid	-	-	-	-	-	-
Net Cash Flows from Capital and Financing Activities	204	3,374	(152)	9,373	12,799	(32,799)
Net Change in Cash	$ 140,375	$ 77,289	$ (0)	$ 7,437	$ 225,101	$ 239,295
Beginning Cash Balance	1,780,657	219,785	-	44,660	2,045,103	1,889,975
Ending Cash Balance	$ 1,921,032	$ 297,074	$ (0)	$ 52,097	$ 2,270,204	$ 2,129,270

Routine Capital Summary (FY26 Only)
January 31, 2026

CAPITAL SPENDING SUMMARY
Year to Date as of 1/31/2026

2026 Budget Only

(Dollars in Thousands)

Description	Amount
FY26 Capital Budget	$ 387,074
YTD Actual Spend	(5,168)
Committed	-
Remaining Budget	381,906

% Total Capital Funding Spent and Committed 1.4%

Parkland

Statistics
MTD & FYTD January 2026

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2026
	Jan-26 Actual	Jan-26 Budget	Jan-25 Actual	% Var Budget	% Var FY25-24	Jan-26 Actual	Jan-26 Budget	Jan-25 Actual	% Var Budget	% Var FY25-24	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	3,017	3,051	3,070	-1.1%	-1.7%	12,034	12,019	12,337	0.1%	-2.5%	36,500
Neonatal ICU	116	111	106	4.5%	9.4%	471	480	458	-1.9%	2.8%	1,397
Newborn Nursery / Room-in	926	1,018	1,061	-9.0%	-12.7%	3,773	4,106	4,281	-8.1%	-11.9%	12,073
Total Inpatient Discharges	4,059	4,180	4,237	-2.9%	-4.2%	16,278	16,605	17,076	-2.0%	-4.7%	49,970
Observation Discharges	1,705	2,081	2,015	-18.1%	-15.4%	7,382	7,938	7,686	-7.0%	-4.0%	23,683
Total Hospital Discharges	5,764	6,261	6,252	-7.9%	-7.8%	23,660	24,543	24,762	-3.6%	-4.5%	73,653
Total Hospital Discharges (excluding Newborn Nursery)	4,838	5,243	5,191	-7.7%	-6.8%	19,887	20,437	20,481	-2.7%	-2.9%	61,580
Inpatient Posted Census Days											
Adult Inpatient	18,609	17,716	17,904	5.0%	3.9%	71,841	69,931	70,280	2.7%	2.2%	211,696
Neonatal ICU	2,099	2,679	2,668	-21.6%	-21.3%	8,856	10,067	10,025	-12.0%	-11.7%	29,381
Newborn Nursery / Room-in	2,131	2,190	2,311	-2.7%	-7.8%	8,567	8,962	9,405	-4.4%	-8.9%	26,725
Total Inpatient Posted Census Days	22,839	22,585	22,883	1.1%	-0.2%	89,264	88,960	89,710	0.3%	-0.5%	267,802
Average Length of Stay											
Adult	6.17	5.81	5.83	-6.2%	-5.8%	5.97	5.82	5.70	-2.6%	-4.7%	5.80
Neonatal ICU	18.09	24.14	25.17	25.1%	28.1%	18.80	20.97	21.89	10.3%	14.1%	21.0
Case Mix Index											
Acute	2.03	1.98	1.95	2.5%	4.1%	1.98	1.98	1.98	0.0%	0.0%	1.98
Adult Average Inpatient Available Beds (less L&D)	746	745	745	0.1%	0.1%	744	744	744	0.0%	0.0%	743
Observation Unit Beds	59	60	60	-1.7%	-1.7%	60	60	60	0.0%	0.0%	59
Adult Inpatient Occupancy Rate	73%	68%	69%	7.4%	5.8%	71%	68%	69%	4.4%	2.9%	73%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	55,183	56,979	55,739	-3.2%	-1.0%	224,592	223,033	219,219	0.7%	2.5%	669,194
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	27,142	27,842	28,172	-2.5%	-3.7%	107,737	109,208	109,678	-1.3%	-1.8%	329,484
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	95%	93%	93%	2.2%	2.2%	93%	93%	92%	0.0%	1.1%	93%
Psych	100%	100%	97%	0.0%	3.1%	99%	100%	99%	-1.0%	0.0%	100%
Rehab	99%	97%	97%	2.1%	2.1%	99%	96%	96%	3.1%	3.1%	89%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	80%	84%	86%	-4.8%	-7.0%	81%	84%	86%	-3.6%	-5.8%	84%

Parkland

Statistics
MTD & FYTD January 2026

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2026
	Jan-26 Actual	Jan-26 Budget	Jan-25 Actual	% Var Budget	% Var FY25-24	Jan-26 Actual	Jan-26 Budget	Jan-25 Actual	% Var Budget	% Var FY25-24	Annual Budget
Average Daily Inpatient Census											
Medicine/ Surgery	416	390	386	6.7%	7.8%	398	385	381	3.4%	4.5%	411
Psych	28	28	27	0.0%	3.7%	28	28	28	0.0%	0.0%	28
Rehab	22	21	21	4.8%	4.8%	22	21	21	4.8%	4.8%	20
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	111	108	116	2.8%	-4.3%	112	109	114	2.8%	-1.8%	117
L&D	23	24	27	-4.2%	-14.8%	25	25	28	0.0%	-10.7%	25
Total Adult Inpatient	600	571	577	5.1%	4.0%	585	568	572	3.0%	2.3%	601
Observation	208	240	245	-13.3%	-15.1%	220	237	239	-7.2%	-7.9%	242
Total Adult Average Daily Census	808	811	822	-0.4%	-1.7%	805	805	811	0.0%	-0.7%	843
Neonatal ICU	68	86	86	-20.9%	-20.9%	72	82	82	-12.2%	-12.2%	80
Total Average Daily Census	876	897	908	-2.3%	-3.5%	877	887	893	-1.1%	-1.8%	923
Deliveries	1,043	1,101	1,140	-5.3%	-8.5%	4,204	4,522	4,691	-7.0%	-10.4%	13,300
Surgeries											
Day Surgery Cases (Hospital)	608	672	652	-9.5%	-6.7%	2,564	2,573	2,498	-0.3%	2.6%	7,960
Day Surgery Cases (ASC)	350	445	398	-21.3%	-12.1%	1,666	1,859	1,660	-10.4%	0.4%	5,744
Total Day Surgery Cases	958	1,117	1,050	-14.2%	-8.8%	4,230	4,432	4,158	-4.6%	1.7%	13,704
Inpatient Cases	820	745	736	10.1%	11.4%	3,365	3,080	3,040	9.3%	10.7%	9,544
Total Surgical Cases	1,778	1,862	1,786	-4.5%	-0.4%	7,595	7,512	7,198	1.1%	5.5%	23,248
Emergency Services (unduplicated patients)											
Arrivals Count	19,095	19,407	19,617	-1.6%	-2.7%	74,972	75,596	76,415	-0.8%	-1.9%	229,765
Treated Patients Count	18,698	19,131	19,294	-2.3%	-3.1%	73,599	74,580	75,226	-1.3%	-2.2%	226,061
Percent Left w/o Being Seen	2.1%	1.4%	1.6%	-50.0%	-31.3%	1.8%	1.3%	1.6%	-38.5%	-12.5%	1.6%
Emergency Visit Counts (includes multiple visits)											
Main ED	14,430	13,971	13,975	3.3%	3.3%	55,225	54,654	54,669	1.0%	1.0%	163,852
Psych / EOU ED	796	695	720	14.5%	10.6%	3,131	2,799	2,904	11.9%	7.8%	8,787
Urgent Care - ED	4,541	4,127	4,240	10.0%	7.1%	17,538	16,834	17,294	4.2%	1.4%	52,306
ICC ED (OB/Gyn Intermediate Care)	1,930	1,891	1,919	2.1%	0.6%	7,219	7,497	7,608	-3.7%	-5.1%	22,723
Total Emergency Visit Counts	21,697	20,684	20,854	4.9%	4.0%	83,113	81,784	82,475	1.6%	0.8%	247,668
Ambulatory Visits by Division											
COPC	39,642	42,665	41,711	-7.1%	-5.0%	174,735	173,015	170,172	1.0%	2.7%	518,306
WISH	18,072	20,420	20,345	-11.5%	-11.2%	76,167	83,032	82,412	-8.3%	-7.6%	251,510
Ambulatory Specialty Clinics	33,822	35,425	35,117	-4.5%	-3.7%	145,142	140,860	138,666	3.0%	4.7%	426,526
Employee Health Integration	2,602	3,256	2,343	-20.1%	11.1%	10,840	12,571	9,896	-13.8%	9.5%	36,051
All Other Divisions	4,589	5,248	5,054	-12.6%	-9.2%	19,319	20,738	20,114	-6.8%	-4.0%	61,939
Total Ambulatory Visits	98,727	107,014	104,570	-7.7%	-5.6%	426,203	430,216	421,260	-0.9%	1.2%	1,294,332

Key Operating Performance Metrics

Staffing Information:	FYTD 2026 Actual	FYTD 2026 Budget	Variance	FYTD 2025 Actual	FY26 to FY25 Variance
Total Paid FTEs, includes Contract Labor and excludes Nursing Homes and Jail	12,772	12,749	23	12,751	21
Productivity:					
Paid Hours/Adjusted Patient Day	40	40	0	41	(1)
Labor Rates:					
Average Hourly Rate	$ 47.91	$ 47.82	$ 0.09	$ 46.06	$ 1.85

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

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Informational Report on Parkland's Capital Project Summary as of January 2026

Project Summary
As of 1/31/2026

Project Number	Description	Start Date	End Date	Month to Date Amount	Year to Date Amount	Life to Date Amount	Budgeted Amount	Remaining Budget
18172	Vickery Clinic	8/1/2020	1/31/2026	2,483	4,783	1,212,237	31,337,800	30,125,563
18182	Renovation of Garland COPC	**12/3/2020**	**3/31/2025**	-	23,972	1,582,266	1,698,339	116,073
18146	Large IV Pump Replacement	**4/1/2019**	**9/30/2023**	-	16,969	1,799,461	2,500,000	700,539
18213	MRD Breakroom	**5/11/2021**	**6/30/2025**	-	10,841	440,240	378,800	(61,440)
18216	Supply Chain Store Room Expansion	**6/23/2021**	**6/30/2024**	-	11,469	381,998	464,900	82,903
18230	Old Campus Demolition (Phase II)	**12/9/2021**	**6/30/2025**	-	(37,802,049)	(347,743)	39,505,800	39,853,543
18242	Renovation, Demolition of OK Paper Warehouse	**5/5/2022**	**5/1/2025**	-	7,871	1,142,392	5,782,004	4,639,612
18244	Annie's Place Renovation-Childcare Buildout	**6/10/2022**	**5/30/2025**	-	(904)	2,115,670	2,244,966	129,296
18263	Construction of an Expanded Psych Intake Area	**11/1/2022**	**4/25/2025**	-	11,593	1,032,159	1,056,292	24,133
18264	Hybrid Endo-Vascular Room	**11/1/2022**	**5/30/2025**	(6,484)	(6,484)	3,816,502	4,223,500	406,998
18278	Flexible Sigmoidoscopy Room Buildout and Equipment	**10/19/2023**	**8/14/2025**	77,021	134,717	389,809	750,144	360,335
18282	Systemwide Security Enhancements - Category 1	**11/27/2023**	**7/23/2025**	-	5,350	5,350	257,727	252,377
18283	Systemwide Security Enhancements - Category 3	**11/27/2023**	**1/23/2025**	-	10,092	502,479	983,772	481,293
18284	ACH 9th Floor Shell Buildout	**11/27/2023**	**9/15/2026**	3,893,267	11,562,457	14,962,915	54,383,500	39,420,585
18290	ASC Storage Addition	**12/14/2023**	**10/1/2025**	-	372,316	541,954	3,648,128	3,106,174
18291	East Wall Replacement at Butler Street Warehouse	**12/14/2023**	**12/30/2025**	-	14,800	16,998	375,000	358,002
18300	COPC Irving Optometry Lane Expansion	**2/20/2024**	**1/15/2026**	18,935	681,751	693,558	1,388,022	694,464
18310	Stations to assist patients with virtual health	**11/20/2024**	**9/30/2025**	1,221	1,448	1,570	70,200	68,630
18315	Replace carpet in old PEOU with flooring	**1/28/2025**	**11/30/2025**	-	68,225	68,225	76,000	7,775
18316	Renovation of Garland Clinic	**11/1/2024**	**1/15/2026**	52,546	94,006	97,334	972,009	874,675
18317	Specialty expansion at Garland COPC	**10/24/2024**	**10/30/2025**	70,167	107,029	129,004	555,738	426,734
18318	Install Badge Readers at Moody Garage Elevators	**2/14/2025**	**12/30/2025**	-	15,384	15,384	45,000	29,616
18327	Badge Entry to secure equipment in procedure room	**6/18/2025**	**12/31/2025**	-	14,234	14,234	19,700	5,466
18329	Pressure Relief Valve Replacements & Additions	**6/18/2025**	**9/30/2025**	-	29,900	29,900	2,250,000	2,220,100
18335	Boiler Condensate Return System	**7/22/2025**	**12/31/2025**	-	111,859	111,859	111,859	-
19379	Cisco Wired NK (Hospital NK Refresh Yr 2 of 5)	**3/1/2020**	**9/20/2025**	-	38,280	10,024,941	10,407,562	382,621
19414	Replace Prescription Filling Automation	**7/20/2021**	**12/30/2025**	-	179,493	7,141,670	7,690,000	548,330
19423	Wireless access point refresh FY24 (year 3 of 4)	**12/14/2023**	**9/30/2024**	-	48,098	567,632	1,522,146	954,514
19429	Access layer refresh FY24 (year 5 of 5)	**2/1/2024**	**12/31/2024**	-	205,384	2,940,725	2,735,341	(205,384)
19430	EoS Switching Gear/ DRT core network refresh	**3/1/2024**	**9/30/2025**	-	37,744	2,553,528	2,607,817	54,289
18305	New Clinic- Paths to Recovery	**5/21/2024**	**9/30/2025**	-	4,934	19,748	103,700	83,952
18319	Cubicle and Furniture Replacement	**3/21/2025**	**6/1/2026**	11,010	11,010	11,010	1,455,782	1,444,772
18336	Medical ICU 15-600 Break Room Expansion	**8/26/2025**	**7/31/2026**	6,149	6,149	6,149	90,000	83,851
	Total Capital Projects			**4,126,314**	**(23,967,280)**	**54,021,158**	**181,691,548**	**127,670,390**