Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, PE - Chair
Byron Cryer, MD
Lisa Sutter
Vincent Hall
Yasmin Simon, JD

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Tuesday, January 27, 2026, at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131. A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2300 595 1838; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Determine a Quorum is Present and Record Attendance/Call to Order/Mission Statement** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Committee Chair and reviewed and affirmed by Counsel.			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Consideration and Appropriate Action Regarding Contracts over $200,000 (See Attached List of Contracts)	*5*	20	Tina Nam
B.	Update and Discussion Regarding Interventional Radiology Project Consolidation	*48*	10	Edmundo Castaneda Enrique Gallegos
C.	Consideration and Appropriate Action Regarding an Investment Committee Recommendation for a Committee Member Replacement	*50*	10	Rick Humphrey
D.	Update and Report Regarding Parkland Financial Performance Presentation	*67*	25	Rick Humphrey
IV.	**Executive Session** Tex. Gov't Code §551.071			
A.	Consultation with Attorney Regarding Contract Items M10 and M11 (See Attached List of Contracts)	*123*	10	Brad Nitschke, JD

	PAGE	TIME (MIN)	PRESENTER(S)
V. Possible Deliberation			
A. Informational Report on Parkland's Capital Project Summary as of December 2025	*124*		
VI. Action Item			
A. The Board may take action on any agenda item(s) above			Chair
VII. Closing Remarks			Chair
VIII. Adjourn			Chair

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									January 28, 2026
				Medical Products and Services					
M1	Expense	Mod # 5 Add Funding	BD Biosciences	9/26/2018-9/26/2026	$715,000	$3,336,557	Sole Source Modification	Yes	Scott Hampton/Tim Lenz/Laboratory Services - Hematology
M2	Expense	Mod # 1 Imager upgrade and contract extension	Hologic, Inc	1/29/2020-1/28/2029	$4,000,000	$6,665,112	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton/Tim Lenz/Laboratory Services - Hematology
M3	Expense	Mod #1 Purchase of additional Vanadis System	Revvity Health Sciences, Inc.	7/1/2022-Evergreen	$542,421	$8,939,812	Sole Source Modification	Yes	Scott Hampton/Tim Lenz/Laboratory Services - Chemistry
M4	Expense	Purchase of service agreement for additional Vanadis system	Revvity Health Sciences, Inc.	Date of last signature – 5 year	$300,003	$300,003	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton/Tim Lenz/Laboratory Services - Chemistry

M5	Capital	Siemens ARTIS Icono Ceiling Cardiology	Siemens Medical Solutions USA, Inc.	Last Signature – 2/10/2027	$901,997	$901,997	GPO Purchase	Yes	Patrick Eaton/Clinical Engineering
M6	Expense	Endoscopic GI Supplies	STERIS Corporation	Last Signature – 3 Year	$614,500	$614,500	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander/Gastroenterology
M7	Expense	Mod # 7 Add Funds only - Level III Armed Guard Services	Vets Securing America, Inc	1/1/2022-6/30/2026	$1,320,000	$6,858,442	Non-Sole Source Modification	Yes	Marlin Suell /Police Department
M8	Capital and Expense	Purchase of the Solventum V.A.C Ulta Negative Pressure Wound Therapy units.	Solventum	12/17/2025 – 5/19/2026	$729,612	$729,612	GPO Purchase	Yes	Pamela Bryant/Supply Chain
M9	Capital	Siemens Hardware Upgrades on Three MRI Systems	Siemens Medical Solutions USA, Inc.	Last Signature – 2/5/2027	$1,981,520	$1,981,520	GPO Purchase	Yes	Patrick Eaton/Clinical Engineering
M10	Expense	Mod # 2 Adding Funds only - No Contract Action Needed – Outpatient Dialysis Services	Bio-Medical Applications of Texas, Inc.	12/1/2021-6/30/2026	$2,500,000	$18,036,993	Sole Source Modification	Yes	Shannan Bradley/Care Management
M11	Expense	Mod # 2 Adding Funds only - No Contract Action Needed – Outpatient Dialysis Services – Nephrology Services	Dallas Nephrology Associates	12/1/2021-6/30/2026	$500,000	$1,864,000	Sole Source Modification	Yes	Shannan Bradley/Care Management
				Construction and Facilities					
C1	Expense	Approve this contract for Grounds Maintenance & Landscaping Services for COPC & Offsites	Bare Roots Landscape Design, Inc.	3/1/2026 – 2/28/2031	$1,959,292	$1,959,292	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shabretta Manning/Engineering Services
C2	Capital	Mod # 1 Big OK Paper Parking Lot Improvements.	Gilbert May, Inc. d/b/a Phillips May Corporation	4/24/2024-7/15/2026	$320,160	$4,313,463	Non-Sole Source Modification	Yes	Paul Woodard/Parkland Design and Construction
C3	Expense: Court Approval	Mod # 3 Amendment to Lease Agreement – DHA Lakewest Clinic	Housing Authority of Dallas	1/2/2017-1/1/2031	$254,794	$742,554	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers/Planning Design & Construction
C4	Capital	Garland Health Center Elevator Modernization	ThyssenKrupp Elevator	1/29/2026 – 9/28/2026	$220,897	$220,897	Sole Source	Yes	Shabretta Manning/Engineering Services

Information Technology									
IT1	Expense	Interim Director of Data Management and Enterprise Analytics	Prominence Advisors, LLC	2/2/2026 – 9/30/2026	$364,640	$364,640	Sole Source	No	James Gaston/Information Technology
IT2	Expense	Revuud - IT Consultants	Revuud, Inc.	2/17/2026 – 9/30/2026	$1,234,861	$1,234,861	Contract Award without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	LeMar Oleson James Gaston Adam Taufique Deborah Johnson Cynthia Hamilton Mia Smith/Information Technology
IT3	Expense	Infor Streaming Pipelines and Velocity Suite	Infor	Last signature – Three years	$1,130,250	$1,130,250	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deborah Johnson / LeMar Oleson/Information Technology

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
									January 28, 2026
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IT3	Expense	Infor Streaming Pipelines and Velocity Suite	Infor	Last signature – Three years	$1,130,250	$1,130,250	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deborah Johnson / LeMar Oleson/Information Technology

Board Approval Request For Modification to Contract or Funding

BOM Date: January 28, 2026	**Modification:** Mod # 5 Add Funding	
Business Owner: Scott Hampton/Tim Lenz	**Business Owner Dept:** Laboratory Services - Hematology	**Contract Number:** POCP-19730
Vendor/Supplier: BD Biosciences **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Previous Board Approved Amount (8/28/2024):	$2,621,557
	Total amount of actions since last approval:	$0
Revenue, Expense or Capital: Expense	Current amount requested:	$715,000
Original Start Date: 9/26/2018 **Last BOM Approval Date:** 8/28/2024 **Current Expiration:** 9/26/2026 **Mod Start Date:** 1/28/2026 **Expiration after this Mod:** 9/26/2026	New Board Approved Amount:	$3,336,557

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 5 Add Funding

VENDOR: BD Biosciences

COST:

Previous Board Approved Amount (8/28/2024):	$2,621,557
Actions since last approval	$0
Board amount requested :	+ $715,000
Total:	$3,336,557

Recommendation
Approve this contract modification # 5 Add Funding.

Background
This contract is for testing material and consumables for the FACS-Lyric instrument in the Hematology department. The BD FACSLyric™ is a clinical flow cytometry system used to analyze cells, especially blood cells, by measuring their physical and chemical characteristics with high sensitivity and automation. The compatibility of equipment, accessories, or replacement parts is the paramount consideration, and there is no assurance that other supplies will perform the same function.

Fair and Reasonable Price Determination

Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is comparable to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	Total
$2,621,557	$715,000	$3,336,557

Sole Source Justification
The compatibility of equipment, accessories, or replacement parts is the paramount consideration, and there is no assurance that other supplies will perform the same function. Contract approval is requested for supplies and reagents for the Canto and FACS Lyric flow cytometry analyzer owned by Parkland. These are the proprietary reagents that will work with the equipment.

Document Contact/Author:	Tamisha Smallwood

Board Approval Request For Modification to Contract or Funding

BOM Date: January 28, 2026	**Modification:** Mod # 1 Imager upgrade and contract extension	
Business Owner: Scott Hampton/Tim Lenz	**Business Owner Dept:** Anatomic Pathology/Laboratory Services	**Contract Number:** POCP-22284
Vendor/Supplier: Hologic, Inc **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Previous Board Approved Amount (12/18/2024):	$2,665,112
	Total amount of actions since last approval	$0
Revenue, Expense or Capital: Expense	Current amount requested: Mod # 1:	$4,000,000
Original Start Date: 1/29/2020 **Last BOM Approval Date:** 12/18/2024 **Current Expiration:** 1/28/2026 **Mod Start Date:** 1/29/2026 **Expiration after this Mod:** 1/28/2029	New Board Approved Amount:	$6,665,112

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes, approval in process
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Imager upgrade and contract extension

VENDOR: Hologic, Inc

COST:

Previous Board Approved Amount (12/18/2024):	$2,665,112
Actions since last approval	$0
Board amount requested #1:	+ $4,000,000
Total:	$6,665,112

Recommendation
Approve this contract modification to Imager upgrade and contract extension.

Background
This contract is for Parkland's Anatomic Pathology Laboratory ThinPrep T3000 Imager specimen processor upgrade and contract extension. Hologic is the only company that supplies products for collecting, processing, and evaluating pap/cervical cancer screening. The ThinPrep Imager is the only one compatible with current Parkland instrumentation (Cytotech Microscopes) used for sign-out of gynecologic cases. With this equipment upgrade, the current agreement will be extended for an additional three years.

Fair and Reasonable Price Determination

Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland's price remains 11% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	FY2029	Total
$2,665,112	$1,000,000	$1,333,333	$1,333,334	$333,334	$6,665,112

Sole Source Justification
Hologic is the only company that supplies products for collecting, processing, and evaluating pap/cervical cancer screening using Parkland owned ThinPrep instruments. In addition, the ThinPrep Imager is the only one compatible with current instrumentation used for gynecologic cases. The compatibility of equipment, accessories, or replacement parts is the paramount consideration, and there is no assurance that other supplies will perform the same function including additions or modifications to existing systems, software, licenses, maintenance, etc.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: January 28, 2026	**Modification:** Mod # 1 Purchase of additional Vanadis System	
Business Owner: Scott Hampton/Tim Lenz	**Business Owner Dept:** Laboratory Services - Chemistry	**Contract Number:** POCP-21485
Vendor/Supplier: Revvity Health Sciences, Inc **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Previous Board Approved Amount:	$8,397,391
	Total amount of actions since last approval	$0
Revenue, Expense or Capital: Capital	Current amount requested: # 1:	$542,421
Original Start Date: 7/1/2022 **Last BOM Approval Date:** 12/11/2025 **Current Expiration:** Evergreen **Mod Start Date:** 1/28/2026 **Expiration after this Mod:** Evergreen	New Board Approved Amount:	$8,939,812

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Purchase of additional Vanadis System

VENDOR: Revvity Health Sciences, Inc

COST:

Previous Board Approved Amount:	$8,397,391
Actions since last approval	$0
Board amount requested # 1:	+ $542,421
Total:	$8,939,812

Recommendation

Approve this contract modification to Purchase of additional Vanadis System.

Background

This contract covers the purchase of an additional Vanadis system by Revvity for the Parkland Chemistry Lab. The Vanadis platform is a noninvasive prenatal testing system that analyzes cell-free fetal placental DNA in maternal blood. A software user agreement was included in the purchase of the first unit back in 2022 and renews annually. It is the only commercially available system capable of detecting circulating fetal placental DNA, which is amplified through rolling circle amplification and evaluated for aneuploidies. Initially, when this first machine was purchased in 2022, annual volumes were expected to be 12,000 samples. Since the machine's implementation, volumes have been closer to 13,500-14,000 annually. Testing delays occur when sample volume exceeds the analyzer's batch capacity, and both throughput and analysis time limit the lab's ability to meet turnaround time (TAT) goals. Since implementation, the lab has met the expected TAT less than 54% of the time, despite a predicted cycle time of 4–5 days. Current daily test volumes now surpass the analyzer's maximum capacity. Adding a second system will allow the lab to meet current demand by reaching its TAT goals, support future growth, and maintain the standard-of-care testing expected for all prenatal patients.

Fair and Reasonable Price Determination

Market research conducted through ECRI Parkland is receiving the highest discount on the purchase of the equipment compared to other member hospitals. Parkland is receiving a 59.7% discount for the equipment. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2026	Total
$8,397,391	$542,421	$8,939,812

Sole Source Justification

This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources, and compatibility is paramount. The Vanadis system is the only system that performs cell-free DNA testing without using PCR or genetic sequencing methods.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: January 28, 2026	**Product or Service:** Purchase of a service agreement for additional Vanadis system	
Business Owner: Scott Hampton/Tim Lenz	**Business Owner Dept:** Laboratory Services - Chemistry	**Contract Number:** POCS-26020
Vendor/Supplier/Contractor: Revvity Health Sciences, Inc.	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Date of last signature – 3-year	$100,001
Out Years:	1 Year	+$200,002
Total:	Date of last signature – 4-years-year	$300,003

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Purchase of a service agreement for additional Vanadis system

VENDOR: Revvity Health Sciences, Inc.

COST:		
	Base Term:	$100,001
	Out Years:	+ $200,002
	Total:	$300,003

Recommendation
Approve this contract for Purchase of a service agreement for additional Vanadis system.

Background
This contract is for the purchase of a service agreement for the additional Revvity Vanadis system being purchased in January for the Parkland Chemistry Lab. The Vanadis platform is a noninvasive prenatal testing system that analyzes cell-free fetal placental DNA in maternal blood. It is the only commercially available system capable of detecting circulating fetal placental DNA, which is amplified via rolling-circle amplification and evaluated for aneuploidies. When this machine was purchased in 2022, annual volumes were expected to be 12,000 samples. Since the implementation of the machine, volumes have been closer to 13,500 to 14,000 annually. Testing delays occur when sample volume exceeds the analyzer's batch capacity, and both throughput and analysis time limit the lab's ability to meet turnaround time (TAT) goals. Since implementation, the lab has met the expected TAT less than 54% of the time, despite a predicted cycle time of 4–5 days. Current daily test volumes now surpass the analyzer's maximum capacity. With the addition of a second system and the service agreement, the lab will be able to meet current demand, support future growth, and maintain standard-of-care testing to meet its TAT goals, as expected for all prenatal patients, with minimal disruption.

Fair and Reasonable Price Determination

Market research conducted through ECRI shows that Parkland is receiving the highest discount of service compared to other member hospitals. Parkland is receiving a 41.2% discount on the service. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**Totals**
Maintenance		$75,001	$100,001	$25,000		$200,002
Out Years	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**Totals**
Maintenance				$75,001	$25,000	$100,001
Grand Totals		**$75,001**	**$100,001**	**$100,001**	**$25,000**	**$300,003**

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment, with no substitute or interchangeable components, software, or maintenance sources, and compatibility is paramount. The Vanadis system is the only system that performs cell-free DNA testing without using PCR or genetic sequencing methods.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: January 28, 2026	**Product or Service:** Siemens ARTIS Icono Ceiling Cardiology	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-25886
Vendor/Supplier/Contractor: Siemens Medical Solutions USA, Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense, or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 2/10/2027	$901,997
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 2/10/2027	$901,997

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Siemens ARTIS Icono Ceiling Cardiology

VENDOR: Siemens Medical Solutions USA, Inc.

COST:		
	Base Term:	$901,997
	Out Years:	+ $0
	Total:	$901,997

Recommendation
Approve this contract for Siemens ARTIS Icono Ceiling Cardiology.

Background
This contract is for the purchase of a Siemens diagnostic imaging system (ARTIS Icono Ceiling Cardiology) as part of the project to build out a second Electrophysiology (EP) Cardiac Catheterization Lab in the hospital. This expansion aligns with Parkland's strategic plan to improve access to patient care, preventing delays as specialty care volumes expand. Currently, Parkland's demand for same-day procedure requests exceeds the available capacity in one procedure room and its existing equipment, leading to delays until the following day or to patients being discharged based on clinical assessment. Patients subsequently return to Parkland for completion of their procedures as outpatients. Acquiring this equipment will facilitate the expansion of the Cath Lab department to incorporate two EP procedure rooms, supporting its goal of delivering timely and appropriate care to patients.

Fair and Reasonable Price Determination
The GPO contract and pricing were obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that the Parkland price is 7% lower than the average for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026
Equipment / Licenses	$901,997

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: January 28, 2026	**Product or Service:** Endoscopic GI Supplies	
Business Owner: David Alexander	**Business Owner Dept:** Gastroenterology	**Contract Number:** POCP-25677
Vendor/Supplier/Contractor: STERIS Corporation	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – 3 Year Term	$614,500
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 3 Year Term	$614,500

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Endoscopic GI Supplies

VENDOR: STERIS Corporation

COST:		
	Base Term:	$614,500
	Out Years:	+ $0
	Total:	$614,500

Recommendation
Approve this contract for Endoscopic GI Supplies.

Background
This contract is for a sole-source agreement based on the patents held by Steris for certain GI procedural devices used during invasive internal procedures and the need to ensure interoperability with these devices.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 8% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026	FY2027	FY2028	FY2029	Totals
Expenses / Consumables	$153,625	$204,833	$204,833	$51,208	$614,500

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. Limitations are imposed on the products/services by intellectual property or proprietary restrictions.

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: January 28, 2026	**Modification:** Mod # 7 Add funds - Level III Armed Guard Services	
Business Owner: Marlin Suell	**Business Owner Dept:** Police Department	**Contract Number:** PONCS-20399 A11
Vendor/Supplier: Vets Securing America, Inc **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total 10/29/2025:	$5,538,442
		$ $ $
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 7 Amount:	$1,320,000
Original Start Date: 1/1/2022 **Current Expiration:** 3/31/2026 **Mod Start Date:** 1/30/2026 **Expiration after this Mod:** 3/31/2026	New Contract Amount:	$6,858,442

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Enrique Gallegos, SVP Ops & Assoc COO

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 7 Add funds - Level III Armed Guard Services

VENDOR: Vets Securing America, Inc

COST:

BOM Approved Contract Total 10/29/2025:	$5,538,442
Action:	$
Action:	$
Action:	$
Modification # 7:	+ $1,320,000
Total:	$6,858,442

Recommendation

Approve this contract modification to Add funds - Level III Armed Guard Services.

Background

The original plan was to extend the contract expiring on 12/31/2025 for an additional 1-year period. However, in early September, it was determined that we needed to take the services out to public bid, and the RFP process began on 9/5/2205. Over the following month and a half, the business owner and leadership made several modifications to the SOW for the RFP. The RFP was released on 10/28/2025. The tight timeline was discussed with the business owner and leadership, and it was agreed that a 3-month extension through 3/31/2026 was necessary to allow time for the entire RFP process and BOM approval.

The RFP for Armed Security Guard Services is now closed and under review. As evaluation reviews continue, it was further determined that an additional 3-month extension through 6/30/2026 was necessary to finalize the solicitation, allowing for the transition of services and ensuring uninterrupted services. The new award for the services is anticipated to be presented at the May 2026 BOM and will be effective as of July 1, 2026. The requested funds are based on an average monthly liability of $220,000 and will cover all services through 03/31/2026 and the second extension through 6/30/2026.

Fair and Reasonable Price Determination

A fair and reasonable price was originally determined through adequate competition.

Financial Forecast

Current Contract Amount	FY2026	Total
$5,538,442	$1,320,000	$6,858,442

Document Contact/Author:	Gracy Thomas

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: January 28, 2026	**Product or Service:** Purchase of 26 KCI USA Inc. V.A.C Ulta Negative Pressure Wound Therapy units	
Business Owner: Pamela Bryant	**Business Owner Dept:** Supply Chain	**Contract Number:** POCP-25982
Vendor/Supplier/Contractor: KCI USA Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital and Expense

	Contract Dates	Contract Price
Base Term:	1/28/2026 – 5/19/2026	$729,612
Out Years:	0 Year(s)	+$0
Total:	1/28/2026 – 5/19/2026	$729,612

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Pam Bryant, Senior Vice President, Chief Supply Chain Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Purchase of 26 KCI USA Inc. V.A.C Ulta Negative Pressure Wound Therapy units

VENDOR: KCI USA Inc.

COST:		
	Base Term:	$729,612
	Out Years:	+ $0
	Total:	$729,612

Recommendation
Approve this purchase contract for Purchase of 26 KCI USA Inc. V.A.C Ulta Negative Pressure Wound Therapy units.

Background
Parkland originally entered into a rental agreement with KCI for their V.A.C. Ulta Negative Pressure Wound Therapy units. While there was interest in purchasing additional units, KCI could only accommodate rental arrangements at that time. Prior to KCI's decision to only accommodate rentals of the V.A.C. Ulta Negative Pressure Wound Therapy units, a total of 40 units were purchased and received between 4/30/2019 and 1/17/2020. KCI has since been sold and formed a new company, Solventum, which operates under the name KCI and now allows Parkland to purchase these VACs. The price of the rented units exceeds $1K/month per unit. This purchase aligns with Parkland's fiscal goals, as these are 10-year depreciable assets and are usually in use for 12 years. This one-time capital purchase represents an 80% savings compared to leasing for the useful life of the VACs. Cost breakdown and savings calculation are as follows:

Monthly Rental Costs: $23,850.00
12-year usage (144 months): $3,434,400.00
Total Contract Value: $729,612.00

Calculation for 80% savings: $23,850 x 144 months = $3,434,400 - $729,612 = $2,704,788/$3,434,400 = 79%

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a competitive solicitation process performed by Vizient. The District's negotiated rate is 29% below the competitively solicited GPO Price

Financial Forecast

Base Term	FY2026
Expenses / Consumables	$729,612

Document Contact/Author:	Karen Robins

Parkland Board Approval Request For Contracts Over $200,000

BOM Date: January 28, 2026	**Product or Service:** Siemens Hardware Upgrades on Three MRI Systems	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-25996
Vendor/Supplier/Contractor: Siemens Medical Solutions USA, Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 2/5/2027	$1,981,520
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 2/5/2027	$1,981,520

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Siemens Hardware Upgrades on Three MRI Systems

VENDOR: Siemens Medical Solutions USA, Inc.

COST:		
	Base Term:	$1,981,520
	Out Years:	+ $0
	Total:	$1,981,520

Recommendation
Approve this contract for Siemens Hardware Upgrades on Three MRI Systems.

Background
This contract is for the purchase of upgrades of three existing MRI (Magnetic Resonance Imaging) systems. These upgrades include replacing all hardware and software, everything except the magnet itself. Upgrading will effectively reset the equipment lifecycle, delivering the same performance and reliability of new MRI systems being sold today. Upgrading offers a significantly lower cost than purchasing new MRI systems. We have a total of 9 MRIs at Parkland, all from Siemens. We will be upgrading 6 MRIs over the next 2 years. The upgrade will modernize our three 11-year-old MRI units, aligning them with today's technological standards and enhancing diagnostic capabilities. The next upgrade will address the remaining three units that meet upgrade criteria. There are no current plans to upgrade the remaining 3; however, once they meet upgrade criteria, they will be scheduled.

Fair and Reasonable Price Determination
The GPO contract and pricing were obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland's price is average compared to other hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026
Equipment / Licenses	$1,981,520

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: January 28, 2026	**Modification:** Mod # 2 Adding Funds only- Outpatient Dialysis Services	
Business Owner: Shannan Bradley	**Business Owner Dept:** Care Management	**Contract Number:** POCS-20292 A9
Vendor/Supplier: Bio-Medical Applications of Texas, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (08/27/2025):	$15,536,933
Revenue, Expense or Capital: Expense	Modification # 2 Amount:	$2,500,000
Original Start Date: 12/1/2021 **Current Expiration:** 6/30/2026 **Mod Start Date:** 1/27/2026 **Expiration after this Mod:** 6/30/2026	New Contract Amount:	$18,036,993

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Shannan Bradley, Vice President Care Management & Post-Acute Services, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 2 Adding Funds only- Outpatient Dialysis Services

VENDOR: Bio-Medical Applications of Texas, Inc.

COST:

BOM Approved Contract Total (08/27/2025):	$15,536,933
Modification # 2:	+ $2,500,000
Total:	$18,036,993

Recommendation
Approve this contract modification Adding Funds only- Outpatient Dialysis Services.

Background
This contract is for patient dialysis services provided directly by Bio-Medical (Fresenius) at one of its local dialysis facilities to Parkland's Dialysis Center's patients upon referral. In addition, Fresenius provides emergency backup dialysis services to Correctional Health patients. Current RFP for services was recently terminated due to necessity to include additional required insurance plan information. The revised RFP is being released in the first half of January 2026. The current contract was extended for an additional 6-month period to allow completion of the revised RFP solicitation.

Physician oversight relative to these services is provided by Dallas Nephrology Group (DNA) (POCS-20293). With this funding request, a request for DNA funds is also being presented to the January 2026 Board.

Fair and Reasonable Price Determination
Pricing is based on Medicare rates.

Financial Forecast

Current Contract Amount	FY2026	Total
$15,536,933	$2,500,000	$18,036,993

Document Contact/Author:	June Gill

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: January 28, 2026	**Modification:** Mod # 2 Adding Funds – Outpatient Dialysis Services – Nephrology Services	
Business Owner: Shannan Bradley	**Business Owner Dept:** Care Management	**Contract Number:** POCS-20293 A9
Vendor/Supplier: Dallas Nephrology Associates. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (08/27/2025):	$1,364,000
Revenue, Expense or Capital: Expense	Modification # 2 Amount:	$500,000
Original Start Date: 12/1/2021 **Current Expiration:** 6/30/2026 **Mod Start Date:** 1/27/2026 **Expiration after this Mod:** 6/30/2026	New Contract Amount:	$1,864,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Shannan Bradley, Vice President Care Management & Post-Acute Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 2 Adding Funds – Outpatient Dialysis Services – Nephrology Services

VENDOR: Dallas Nephrology Associates.

COST:

BOM Approved Contract Total (08/27/2025):	$1,364,000
Modification # 2:	+ $500,000
Total:	$1,864,000

Recommendation

Approve this contract modification Adding Funds – Outpatient Dialysis Services – Nephrology Services.

Background

This contract requests additional funds for the Nephrology Physician Services provided by Dallas Nephrology Associates (DNA) for oversight of patients referred by Parkland Outpatient Dialysis Clinic for outpatient dialysis services, in conjunction with the services and corresponding BOM document submitted for Bio-Medical Applications (Fresenius). The current RFP for services was recently terminated due to necessity to include additional required insurance plan information. The revised RFP is being released in the first half of January 2026. The current contract was extended for an additional 6-month period to allow completion of the revised RFP solicitation.

Fair and Reasonable Price Determination

Pricing is based on Medicare rates.

Financial Forecast

Current Contract Amount	FY2026	Total
$1,364,000	$500,000	$1,864,000

Document Contact/Author:	June Gill

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: January 28, 2026	**Product or Service:** Approve this contract for Grounds Maintenance & Landscaping Services for COPC & Offsites	
Business Owner: Shabretta Manning	**Business Owner Dept:** Engineering Services	**Contract Number:** PONCS-25462
Vendor/Supplier/Contractor: Bare Roots Landscape Design, Inc.	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	3/1/2026 – 2/28/2029	$1,222,144
Out Years:	2 Year(s)	+$737,148
Total:	3/1/2026 – 2/28/2031	$1,959,292

Lowest Bidder

Is this contractor the lowest bidder/supplier? No

If not, what premium will be paid for this contract over the lowest bidder? See chart

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Approve this contract for Grounds Maintenance & Landscaping Services for COPC & Offsites

VENDOR: Bare Roots Landscape Design, Inc.

COST:		
	Base Term:	$1,222,144
	Out Years:	+ $737,148
	Total:	$1,959,292

Recommendation

Approve this contract for Grounds Maintenance & Landscaping Services for COPC & Offsites.

Background

This contract will provide grounds maintenance and landscaping service for ten locations consisting primarily of Community Oriented Primary Care (COPC) centers. In addition to scheduled mowing, edging, application of fertilizer and pesticides, the contractor will maintain irrigation systems, trimming of trees, and provide inclement weather services.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition. Seven proposals were received and two were eliminated from the competitive range. Bare Roots Landscape Design was the highest technically rated and a Best Value determination was made.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Bare Roots	Proposal was comprehensive and detailed, Staff certified & licensed		328	+$120,315
Vendor B		Did not list previous projects, price	271	+$2,423,328
Vendor C		Response was incomplete, price	259	+$949,3520
Vendor D		Missing response to questions	212	$0
Vendor E		Missing lessons learned, price	198	+$829,115

Financial Forecast

Base Term	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses	$237,639	$407,381	$407,381	$169,743			$1,222,144
Out Years				**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses				$215,001	$368,574	$153,573	$737,148
Totals	**$237,639**	**$407,381**	**$407,381**	**$384,744**	**$368,574**	**$153,573**	**$1,959,292**

Document Contact/Author:	Steve Adrian

Board Approval Request For Modification to Contract or Funding

BOM Date: January 28, 2026	**Modification:** Mod # 1 Big OK Paper Parking Lot Improvements.	
Business Owner: Paul Woodard	**Business Owner Dept:** Parkland Design and Construction	**Contract Number:** POCRE-19095
Vendor/Supplier: Gilbert May, Inc. d/b/a Phillips May Corporation **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (04/24/2024):	$3,994,303
	Actions Totaling < $100,000 Amount: Amount: Amount:	
Revenue, Expense or Capital: Capital	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$320,160
Original Start Date: 4/24/2024 **Current Expiration:** 11/1/2024 **Mod Start Date:** 1/29/2026 **Expiration after this Mod:** 7/15/2026	New Contract Amount:	$4,313,463

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Submitted By (Division VP): Lance Mendiola, Vice President of Construction, Facilities, Real Estate, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Big OK Paper Parking Lot Improvements.

VENDOR: Gilbert May, Inc. d/b/a Phillips May Corporation

COST:

BOM Approved Contract Total (04/24/2024):	$3,994,303
Action:	
Action:	
Action:	
Modification # 1:	+ $320,160
Total:	$4,313,463

Recommendation

Approve this contract modification to Big OK Paper Parking Lot Improvements..

Background

This modification includes the components for Parkland Change Order #001 and #002. Parkland Change Order #001 includes the value of construction cost escalation that occurred during the 18-month construction permit period. The construction cost escalation totals $264,145 and includes the following components: concrete: $146,135; electrical: $99,000; earthwork: $6,432; general conditions: $12,578. Parkland Change Order #002 includes $56,015 for project scope revisions required by the City of Dallas to improve the concrete drive apron thickness design and to enhance existing electrical illumination along Butler Street. The Parkland facilities board committee has reviewed and recommended this contract.

The breakdown:

$ 264,145	For construction cost escalation, which includes:	
	$ 146,135	Concrete
	$ 99,000	Electrical
	$ 6,432	Earthwork
	$ 12,578	General Conditions
$ 56,015	Additional work in response to the City of Dallas requested revisions	
$ 320,160	**Total**	

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition for the original Task Order. The Facilities team has reviewed the change order costs, and a fair and reasonable price has been confirmed based on historical pricing for similar construction projects and the District's internal estimates. Based on Parkland's internal knowledge and cost assessments, the costs are in line with the market.

Financial Forecast

Current Contract Amount	FY2026	Total
$3,994,303	$320,160	$4,313,463

Document Contact/Author:	Kimberly Bell

Board Approval Request For Modification to Contract or Funding

BOM Date: January 28, 2026	**Modification:** Mod # 3 Amendment to Lease Agreement – DHA Lakewest Clinic	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-18483.3
Vendor/Supplier: Housing Authority of Dallas **Basis of Original Contract Award** Real Estate – Exemption **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (10/27/2020): Actions Totaling < $100,000 Amount: Amount: Amount:	$487,760 $0 $0 $0
Revenue, Expense or Capital: Expense: Court Approval	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 3 Amount:	 $254,794
Original Start Date: 1/2/2017 **Current Expiration:** 1/1/2026 **Mod Start Date:** 1/2/2026 **Expiration after this Mod:** 1/1/2031	New Contract Amount:	$742,554

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Submitted By (Division VP): Lance Mendiola, Vice President of Construction, Facilities, Real Estate, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 3 Amendment to Lease Agreement – DHA Lakewest Clinic

VENDOR: Housing Authority of Dallas

COST:

BOM Approved Contract Total (10/27/2020):	$487,760
Action:	$0
Action:	$0
Action:	$0
Modification # 3:	+ $254,794
Total:	$742,554

Recommendation
Approve this contract modification to Amendment to Lease Agreement – DHA Lakewest Clinic.

Background
Parkland's lease with Housing Authority of Dallas (DHA) dates to January 2002.

Parkland originally occupied the current lease space under a legacy agreement dating to 2002. The parties subsequently executed a more "modern" lease agreement in 2008. After 2008, the parties then executed another "new" lease agreement altogether in 2017. This latest amendment ties to the 2017 lease agreement.

The execution of newer, more modern versions of lease agreements was intended to refine landlord/tenant duties related to building operations over the years. In earlier years and agreements, lease basics were loosely written and no more substantive than "Parkland pays no rent and DHA, as landlord, had undefined landlord duties". Newer leases more clearly define the landlord-tenant obligations and rights of the parties. The updated provisions do not impose extraordinary burdens on Parkland as the tenant. The landlord's obligations are limited primarily to maintaining and repairing the building's structural elements, exterior components, HVAC systems, and parking facilities, while disclaiming responsibility for tenant-caused conditions.

Fair and Reasonable Price Determination
A search of the commercial real estate database, Costar - a commercial real estate database - indicates Parkland is receiving a fair market rental rate for comparable medical office space in the submarket.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Total
$487,760	$38,219	$50,958	$50,958	$50,958	$50,958	$12,739	$254,794

Sole Source Justification
N/A – Real Estate Exemption

Document Contact/Author:	Beall Carothers, Director, Real Estate Development

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: January 28, 2026	**Product or Service:** Garland Health Center Elevator Modernization	
Business Owner: Shabretta Manning	**Business Owner Dept:** **Engineering Services**	**Contract Number:** PONCS-25676
Vendor/Supplier/Contractor: ThyssenKrupp Elevator	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** District Internal Estimates

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	1/29/2026 – 9/28/2026	$220,897
Out Years:	0 Year(s)	+$0
Total:	1/29/2026 – 9/28/2026	$220,897

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Garland Health Center Elevator Modernization

VENDOR: ThyssenKrupp Elevator

COST:		
	Base Term:	$220,897
	Out Years:	+ $0
	Total:	$220,897

Recommendation
Approve this contract for Garland Health Center Elevator Modernization.

Background
This contract is for the modernization of the elevator at the Garland Health Center. This elevator is a 1995 vintage (31 years old) with no known modernization upgrades to date. It has been determined that key components have reached or exceeded their expected service life. Obsolete control systems, aging motors and drives, and outdated door equipment increase the frequency of shutdowns and limit the availability of replacement parts. The current capital project request is to upgrade the core operating, safety, and control systems to improve reliability, code compliance, and parts availability, while reusing the existing cab, rails, and hoist way. Additionally, modern safety requirements, energy-efficiency expectations, and advancements in microprocessor-based control technology offer opportunities to significantly improve performance.

Fair and Reasonable Price Determination
Although this service being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is consistent with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2026	Totals
Expenses	$220,897	$220,897

Sole Source Justification
The elevators at Parkland are proprietary systems manufactured and serviced exclusively by ThyssenKrupp (TK). Only TK technicians are authorized to access diagnostic software and provide compliant maintenance under manufacturer specifications.

Document Contact/Author:	Steve Adrian

Parkland

Board Approval Request

For Contracts Over $200,000

BOM Date: January 28, 2026	**Product or Service:** Interim Director of Data Management and Enterprise Analytics	
Business Owner: James Gaston	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-25992
Vendor/Supplier/Contractor: Prominence Advisors, LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense, or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	2/2/2026 – 9/30/2026	$364,640
Out Years:	0 Year(s)	+$0
Total:	2/2/2026 – 9/30/2026	$364,640

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? No

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Interim Director of Data Management and Enterprise Analytics

VENDOR: Prominence Advisors, LLC

COST:		
	Base Term:	$364,640
	Out Years:	+ $0
	Total:	$364,640

Recommendation

Approve this contract for Interim Director of Data Management and Enterprise Analytics.

Background

This contract is geared towards contracting services from Prominence Advisory, who have been our integration partner since March of 2025 in support of Project Phoenix, a major effort to consolidate Parkland analytics platforms and migrate all analytics reporting to Epic and Microsoft cloud-based solutions, including the decommissioning of expensive, multi-year contracts with Systems, Applications, and Products (SAP), Oracle, Cloudera, and others. This contract is needed as Enterprise Data Services (EDS) Director-level leadership challenges have been identified that require correction and realignment to ensure both the success of the Phoenix project and a strong future for analytics programs at Parkland. This purchase is in conjunction with the business needs identified by IT (Information Technology) leadership, working with OTM (Office of Talent Management), to address these issues. It seeks to utilize this contractor resource to ensure the successful completion of Project Phoenix, facilitate a smooth transition, and position the organization effectively for future program leadership.

Fair and Reasonable Price Determination

This contractor support is requested from February 2026 to September 2026, as we conclude Project Phoenix and associated follow-up tasks; however, it may be concluded sooner as OTM (Office of Talent Management) issues are being directly addressed. Pricing is aligned with market rates for the skills and experience required, ensuring candidates are qualified and equipped with the specialized technical and leadership skills necessary for this role. This request is not budgeted, and the contract will terminate once leadership challenges are resolved. A vacancy in the Enterprise Data Services (EDS) Director position would offset the costs of this placement; every effort will be made to resolve this as quickly as possible to minimize risks and costs to Parkland.

Financial Forecast

Base Term	FY2026	Totals
Services/ Support	$364,640	$364,640

Sole Source Justification

This contract is for a service for which it is impractical to obtain competition because of the required delivery dates. Delays would result in an extreme increase in cost or detriment to the District's projects. Given Prominence LLC's direct involvement in Project Phoenix and their understanding of Parkland's program and challenges, along with their strong relationships in the healthcare analytics community, we have been able to recruit exceptional contract-to-hire candidates for our consideration. These candidates are only offered through Prominence LLC to enable the effective completion of the ongoing Project Phoenix and to position the Parkland analytics program for future success.

Document Contact/Author:	Caroline Joel

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: January 28, 2026	**Product or Service:** Revuud - IT Consultants	
Business Owner: LeMar Oleson James Gaston Adam Taufique Deborah Johnson Cynthia Hamilton Mia Smith	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-26021
Vendor/Supplier/Contractor: Revuud, Inc.	**Source Selection Methodology:** Contract Award without Competition	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	2/17/2026 – 9/30/2026	$1,234,861
Out Years:	0 Year(s)	+$
Total:	2/17/2026 – 9/30/2026	$1,234,861

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Revuud - IT Consultants

VENDOR: Revuud, Inc.

COST:		
	Base Term:	$1,234,861
	Out Years:	+ $
	Total:	$1,234,861

Recommendation
Approve this contract for Revuud - IT Consultants.

Background
This contract is for 8 IT Consultants for current and upcoming IT projects. These specialized consultants have been engaged to support critical initiatives across our enterprise systems landscape, with a focus on optimizing data integrity, enhancing clinical workflows, and ensuring the successful implementation of the following key technologies: Workday testing, integrations testing, HCM implementation, Ambulatory, Kaleidoscope, MyChart, Campaigns, Healthy Planet, Cogito migration from SAP Analytics Tool, and Microsoft Fabric Data Architect.

Fair and Reasonable Price Determination
The rate(s) for this contract were negotiated under the Master Agreement, reviewed by internal resources and were determined to be fair and reasonable.

Financial Forecast

Base Term	FY2026	Totals
Expenses	$1,234,861	$1,234,861

Contract Award without Competition Justification
Consultant obtained using a task order under the ReVuud, Inc. agreement.

Document Contact/Author:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: January 28, 2026	**Product or Service:** Infor Streaming Pipelines and Velocity Suite	
Business Owner: Deborah Johnson / LeMar Oleson	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-25926
Vendor/Supplier/Contractor: Infor	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last signature – Three years	$1,992,444
Out Years:	0 Year(s)	+$0
Total:	Last signature – Three years	$1,992,444

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Infor Streaming Pipelines and Velocity Suite

VENDOR: Infor

COST:

Base Term:	$1,992,444
Out Years:	+ $0
Total:	$1,992,444

Recommendation
Approve this contract for Infor Streaming Pipelines and Velocity Suite.

Background
This initiative involves creating a data lake which is a centralized repository storing massive amounts of raw data, using streaming pipelines and implementing Infor's AI tools (Velocity Suite) to support our financial and procurement systems. The data lake is required immediately to enable reporting and will also serve as the foundational step for deploying Infor's AI capabilities. As an organization, we are focused on automating processes and leveraging vendor-provided AI solutions for data-driven analysis. Our goal is to enhance performance, identify opportunities for improvement, and increase overall productivity. These tools were developed by Infor specifically for integration with Infor products, ensuring compatibility and optimized outcomes.

Fair and Reasonable Price Determination
This is a sole-source procurement, as the solution involves Infor products designed specifically to operate within the Infor ecosystem. Leveraging these tools ensures the best fit and optimal performance without the need for external integrations.

Financial Forecast

Base Term	FY2026	FY2027	FY2028	Totals
Software as a Service	$664,148	$664,148	$664,148	$1,992,444

Sole Source Justification
This initiative expands our footprint with Infor by transitioning reporting to an Azure-based system. The move will enable faster, more efficient analytics and data mining while also establishing the foundation for deploying AI products.

Document Contact/Author:	Farrah Smith

CONTRACT RESOLUTION
Board of Managers
January 28, 2026

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Mod #5 Add Funding	BD Biosciences	9/26/2018-9/26/2026	$3,336,557	Yes
			Expense	Mod # 1 Imager upgrade and contract extension	Hologic, Inc	1/29/2020-1/28/2029	$6,665,112	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Mod #1 Purchase of additional Vanadis System	Revvity Health Sciences, Inc.	7/1/2022-Evergreen	$8,939,812	Yes
			Expense	Purchase of service agreement for additional Vanadis system	Revvity Health Sciences, Inc.	Date of last signature – 5 year	$300,003	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Siemens ARTIS Icono Ceiling Cardiology	Siemens Medical Solutions USA, Inc	Last Signature – 2/10/2027	$901,997	Yes
			Expense	Endoscopic GI Supplies	STERIS Corporation	Last Signature – 3 Year	$614,500	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 7 Add Funds only - Level III Armed Guard Services	Vets Securing America, Inc	1/1/2022-6/30/2026	$6,858,442	Yes
			Capital and Expense	Purchase of 26 KCI USA Inc. V.A.C Ulta Negative Pressure Wound Therapy units.	KCI USA Inc.	1/28/2026 – 5/19/2026	$729,612	Yes
			Capital	Siemens Hardware Upgrades on Three MRI Systems	Siemens Medical Solutions USA, Inc	Last Signature – 2/5/2027	$1,981,520	Yes
			Expense	Mod # 2 Adding Funds only - No Contract Action Needed – Outpatient Dialysis Services	Bio-Medical Applications of Texas, I	12/1/2021-6/30/2026	$2,500,000	Yes
			Expense	Mod # 2 Adding Funds only - No Contract Action Needed – Outpatient Dialysis Services – Nephrology Services	Dallas Nephrology Associates	12/1/2021-6/30/2026	$500,000	Yes
			Expense	Approve this contract for Grounds Maintenance & Landscaping Services for COPC & Offsites	Bare Roots Landscape Design, Inc.	3/1/2026 – 2/28/2031	$1,959,292	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Mod # 1 Big OK Paper Parking Lot Improvements.	Gilbert May, Inc. d/b/a Phillips May C	4/24/2024-7/15/2026	$4,313,463	Yes
			Expense: Court Approval	Mod # 3 Amendment to Lease Agreement – DHA Lakewest Clinic	Housing Authority of Dallas	1/2/2017-1/1/2031	$742,554	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

			Capital	Garland Health Center Elevator Modernization	ThyssenKrupp Elevator	1/29/2026 – 9/28/2026	$220,897	Yes
			Expense	Interim Director of Data Management and Enterprise Analytics	Prominence Advisors, LLC	2/2/2026 – 9/30/2026	$364,640	No
			Expense	Revuud - IT Consultants	Revuud, Inc.	2/17/2026 – 9/30/2026	$1,234,861	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Infor Streaming Pipelines and Velocity Suite	Infor	Last signature – Three years	$1,130,250	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 28th of January 2026.

Marjorie D. Petty, JD
Chair

Brad Nitschke, JD
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____

Update and Discussion Regarding Interventional Radiology Project Consolidation

Parkland Health
FY2026 IR Project Consolidation

Division	Project Total	Description
Facilities and Interventional Radiology - Projects	**$9,320,369**	
Explanation		There are 3 separate budgets for construction and technology for Interventional Radiology (32568 - IR Construction $3,065,400, 32879 - Bi-Plane IR 6 $2,600,000 and 32047 - Bi-Plane IR 4 $3,678,675). We request approval for consolidation of the three budgets totaling $9,344,075. Project will build out and equip two additional interventional radiology suites, and support areas, to meet growing volume trends (12% growth over 3 years) and to plan for future replacement of aging technology in the original 4 IR suites. Funding needed is $9,320,369, within the $9,344,075 consolidated amount.

Consideration and Appropriate Action Regarding an Investment Committee Recommendation for a Committee Member Replacement

Parkland Investment Committee Report

January 2026

Defined Benefit Plan

Defined Benefit Plan – Q3 Update

- The Plan's assets increased by $120 million to $2.192 billion for the quarter ending September 30, 2025.
- All of the Plan's asset allocations were within policy range.
- The Plan's performance was 5.2% net of fees as compared to the policy benchmark return of 5.5% for the quarter and 13.3% as compared to the benchmark of 13.0% for the year to date.
- Detailed performance is provided in the Appendix.

Source: Arial 8

Defined Benefit Plan – Private Equity and Private Debt Guidelines

- The Investment Committee reviewed the consultant's draft guidelines for the Plan's investments in private equity and private debt (credit). The group provided feedback for restricting direct investments in crypto currency and healthcare providers and instructed the consultants to present a more fully developed document for discussion.

- The next draft of the guidelines will address broad investment categories and diversification standards for each category and describe the responsibilities for the asset manager, Investment Committee, consultants, staff and Board of Managers in the administration of private market investments.

- The guidelines will also address performance reporting, manager evaluations and benchmarking for private equity and private debt investments.

Source: Arial 8

Defined Contribution Plans

Defined Contribution Plans

- Plan assets increased by $107 million to $1.835 billion as of September 30, 2025.
- Target date funds made up 47% of the Plans' assets, index funds represented 28% of assets and investments in the stable value fund and five active funds made up the balance.
- Performance for the Plans' investment funds is summarized in the Appendix.

Source: Arial 8

Other Business

Other Business – Committee Appointments

- The Investment Committee discussed member terms of service. The three-year terms for Christina Wu and Joe Martinez expired December 31, 2025. Committee members are permitted to serve up to three full consecutive three-year terms. Both members agreed to serve for another term.

- Committee member Mark Gehlbach tendered his resignation after seven years of service and prior to expiration of his term in 2026. The members discussed replacement candidates for the vacated seat per the following slides.

Source: Arial 8

Other Business – Current Committee Appointments

PLACE #	NAME	EMPLOYER	TITLE	APPOINTED	TERM
1	Christina Wu, CAIA	Dallas Police and Fire Retirement Plan	Deputy Chief Investment Officer	2022	2022-2025
2	Joe Martinez, CFA	Krilogy Wealth Management	Managing Partner	2022	2022-2025
3	Gabriel Rodriguez	Empiric Institutional, LLC	Managing Partner	2023	2023-2026
4	Mark Gehlbach	True North Advisors	Co-Founder and President	2018	2023-2026
5	John Thompson	Energy Future Holdings (Retired)	Investment Officer	2018	2024-2027
6	Richard Turnley III	Channing Capital Management LLC	Director of Sales & Marketing	2020	2024-2027
7	Ryan Bailey, CFA, FRM, CAIA	Paradigm Institutional Investments	Chief Investment Officer	2020	2025-2028

Source: Arial 8

Other Business – Committee Reappointments

- **Joe Martinez, CFA, is a Managing Partner of Krilogy Financial , a wealth management firm serving clients in the Dallas area. Joe has a twenty-year career in wealth management and institutional investments with Phlox Capital, J.P. Morgan, Societe Generale Corporate and Investment Banking, and the real estate debt fund Redwood Capital Finance Company. In these roles, he structured and distributed more than $2.5 billion in public and private senior and mezzanine real estate capital, transacting extensively with private equity funds and their principals.**

- **Christina Wu, CAIA, has over 18 years of experience with managing pension and corporate investment portfolios to include real estate, private equity, private credit, structured credit, hedge funds and publicly traded assets. She has extensive experience in financial analysis and managing complex investment portfolios. Christina also has a strong record of communicating and building relationships with executives, committee and board members and working with cross functional teams. She has served the pension plans for Fort Worth Employees and Dallas Police and Fire as well as Toyota's corporate and foundation portfolios and as an IT analyst for Texas Instruments.**

Source: Arial 8

Other Business – Committee Candidates

- Amol Deshpande currently serves as Managing Director/Head of Private Equity for the $45 billion Texas Municipal Retirement System. He has also served in management and analyst roles with venture capital, private equity, hedge and endowment funds for fifteen years. Amol's background includes performance of due diligence of investment opportunities, forming complex portfolios and investment partnerships and implementation of investment strategies.

- Ryan Wagner, CAIA, was named Chief Investment Officer at the $2 billion Dallas Police and Fire Pension System in 2022 and served as an investment analyst for the ten prior years. Previous work experience includes time at Universal Forest Products, Alcon Laboratories and NLM Capital Partners.

- Mariko Boswell has nineteen years of investment experience. She joined PIMCO in 2009 and is now co-head of their Austin office with responsibility for endowment, foundation and healthcare institution coverage. Mariko previously worked at Credit Suisse as an equity research associate for their energy team and as a corporate finance analyst at Moody's Investor Services.

Source: Arial 8

Other Business – Committee Appointments

- Adam Reed has over twenty years of experience in institutional marketing and business development with deep expertise with large public funds, endowments and foundations. He has a background of evaluating various asset classes and building complex investment portfolios. Adam's employment includes time at Logos Partners, LLC, Polen Capital Management, GFG Securities and Silverstone.

Source: Arial 8

Other Business – Committee Recommendation

- **After discussion of the candidates and what they can offer for Parkland's benefit plans, the Investment Committee agreed to recommend the appointment of Amol Deshpande for the remainder of Mark Gehlbach's term to expire December 31, 2026.**

Source: Arial 8

Appendix

Defined Benefit Plan Performance

Strategy	Manager	Net Return	Benchmark	Index
Large Cap Equity	Mellon Capital S&P 500 Index	8.1%	8.1%	S&P 500
Small/Mid Cap Value	LSV Asset Mgmt	6.9%	8.2%	Russell 2500 Value
Small/Mid Cap Growth	Driehaus Capital Management	10.7%	10.7%	Russell 2500 Growth
International Equity	MFS International Equity	1.6%	4.8%	MSCI EAFE
International Equity	Dodge & Cox	7.7%	4.8%	MSCI EAFE
International Equity	Acadian International Small Cap	6.0%	6.7%	MSCI World ex U.S. Small Cap
International Equity	Xponance International Small Cap	2.0%	6.7%	MSCI World ex U.S. Small Cap
Emerging Mkt Equity	Mellon Investments Index	11.0%	10.6%	MSCI Emerging Mkts
Core Fixed Income	Income Research and Management	2.1%	2.0%	Bloomberg Aggregate
Core + Fixed Income	Mellon Bond Aggregate Index	2.0%	2.0%	Bloomberg Aggregate
Real Estate	Heitman - American Real Estate Trust	0.6%	0.5%	NCREIF-ODCE Value
Real Estate	JPMorgan - Strategic Property Fund	0.9%	0.5%	NCREIF-ODCE Value
Cash	Mellon EB TIF	0.9%	1.1%	90 Day U.S. Treasury Bill

Source: Arial 8

Defined Contribution Plan Performance

No.	Strategy	Manager	Return	Benchmark	Index
1	Target Date	BlackRock LifePath Index Retire	4.0%	4.0%	BR LifePath Index Retired CB
2	Target Date	BlackRock LifePath Index 2030	4.7%	4.7%	BR LifePath Index 2030 CB
3	Target Date	BlackRock LifePath Index 2035	5.4%	5.4%	BR LifePath Index 2035 CB
4	Target Date	BlackRock LifePath Index 2040	6.0%	6.1%	BR LifePath Index 2040 CB
5	Target Date	BlackRock LifePath Index 2045	6.7%	6.7%	BR LifePath Index 2045 CB
6	Target Date	BlackRock LifePath Index 2050	7.3%	7.3%	BR LifePath Index 2050 CB
7	Target Date	BlackRock LifePath Index 2055	7.5%	7.5%	BR LifePath Index 2055 CB
8	Target Date	BlackRock LifePath Index 2060	7.6%	7.6%	BR LifePath Index 2060 CB
9	Target Date	BlackRock LifePath Index 2065	7.6%	7.6%	BR LifePath Index 2065 CB
10	Domestic Equity	Fidelity S&P 500 Index	8.1%	8.1%	S&P 500
11	International	Fidelity Global ex US Index	6.7%	7.0%	MSCI ACWI ex U.S.
12	Domestic Equity	Fidelity Extended Market Index	8.9%	8.9%	Dow Jones US Completion
13	Fixed Income	Fidelity US Bond Index	2.0%	2.0%	Bloomberg Aggregate
14	Capital Preservation	MetLife Stable Value/GIC	0.7%	1.4%	Bloomberg Stable Value
15	Fixed Income	Met West Total Return Bonds	2.1%	2.0%	Bloomberg Aggregate
16	Domestic Equity	AB Discovery Value Fund	4.1%	8.2%	Russell 2500 Value
17	Domestic Equity	RBC SMID Cap Growth Fund	1.3%	10.7%	Russell 2500 Growth
18	International	American Funds EuroPacific	6.3%	7.0%	MSCI ACWI ex U.S.

Source: Arial 8

Update and Report Regarding Parkland Financial Performance Presentation

Executive Summary for the Month of December 2025 (Hospital Only)

For the month of December, Parkland Health recognized a net income of $3.4M which is $4.5M lower than the budgeted net income of $7.9M and $3.5M unfavorable compared to the prior year net income of $6.9M.

Parkland Health's operating margin and operating cash flow margin for the month of December are (1.8)% and 0.8%, respectively. The operating margin was unfavorable compared to budget of (0.01)% and the operating cash flow margin is unfavorable compared to budget of 2.9%. Parkland Health's operating margin is unfavorable compared to prior year operating margin of 1.4% and unfavorable to the operating cash flow margin of 4.6% from the prior year.

Parkland Health's patient cash collections in December were $125.3M which is higher than budget by $3.3M and $13.5M above the prior year. Parkland Health's days cash on hand of 208.7 days for the month is an increase of 18.7 days compared to prior month of 190.0 days and compared to the prior year December of 196.3 days, an increase of 12.4 days.

Patient Volume	Current Month Actual	Current Month Budget	Actual vs Budget	Actual vs Budget %
Adjusted Patient Days	56,040	55,042	998	1.8%
Equivalent Patient Days (inpatient only)	26,803	27,527	(724)	-2.6%
Ambulatory Visits	108,370	102,403	5,967	5.8%
Emergency Room Visits	19,958	20,367	(409)	-2.0%
Deliveries	1,080	1,162	(82)	-7.1%
Surgeries (total)	1,948	1,800	148	8.2%
Total Adult Average Daily Census (incl. Observation)	790	805	(15)	-1.9%
Neonatal ICU Average Daily Census	75	84	(9)	-10.7%
Total Average Daily Census	865	889	(24)	-2.7%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $34.5M or 4.2% higher than budget for the month. This favorable variance is due to a combination of inpatient revenue lower than budget by $2.6M or 0.9%, outpatient revenue being higher than budget by $34.2M or 7.8% and emergency room revenue being higher than budget by $2.9M or 3.3%. Compared to prior year's gross patient revenues for the month, total patient revenue is higher by $47.3M or 5.9% with inpatient revenue lower by $7.7M or 2.6%, outpatient revenues increase of $54.8M or 13.1% and emergency room revenues being higher by $0.2M or 0.2%.

- Parkland Health's gross patient revenue for the month of December is comprised of 33.8% IP revenue, 55.5% OP revenue, and 10.7% ED revenue. This is compared to a budget for the month of 35.5% IP, 53.6% OP, and 10.8% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 2.6% lower than budget and 3.2% lower than the prior year.

- The Average Length of Stay (ALOS) for Adult increased by 0.03 days or 0.5% higher or unfavorable to budget and the Neonatal ICU ALOS decreased by 1.35 days or 4.9% lower or favorable to budget. Compared to the previous year, the ALOS for Adult increased by 0.08 days or 1.4% higher or unfavorable to budget and the ALOS for Neonatal ICU decreased by 2.25 days or 9.7% lower or favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for December as described below:

  - Total Inpatient Discharges were lower than budget by 2.7% and 6.1% lower than the prior year,
  - Observation/Short Stay Discharges are 4.3% below budget and 1.2% below the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are 1.8% higher than budget and 3.6% higher than the prior year,
  - Inpatient surgery cases are 14.6% favorable to budget and 16.0% favorable to the prior year.
  - Surgeries of all types are 8.2% higher than budget and 13.0% greater than the prior year.
  - Deliveries are 7.1% lower than budget and 10.4% lower than the prior year.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrate with, and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 108,370 for December are 5.8% higher than budget of 102,403 and 9.0% higher the prior year of 99,446. Outpatient visits include the following types:

    - COPC Visits; 40.3% of total outpatient visits
    - Ambulatory Specialty Clinics; 34.5% of total outpatient visits
    - Women's Health Centers Visits; 18.0% of total outpatient visits
    - Employee Health Integration; 2.7% of total outpatient visits
    - All Other Divisions; 4.6% of total outpatient visits

  - Approximately 58.3% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 2.0% lower than budget for December and 2.8% lower than the prior year. The "left without being seen" statistic of 1.7% is higher than the budget of 1.3% and unfavorable to the prior year statistic of 1.5%.

- Outpatient Surgery cases performed at the hospital are above budget by 7.9% and 11.2% higher than the prior year. Day Surgery cases performed at the ASC are 1.5% lower than budget and 10.3% higher than the prior year.

- ./The December Case Mix Index (CMI) for Adult Acute of 1.95 is 3.1% lower than the prior year, the Rehabilitation CMI of 1.36 is 0.7% higher than the prior year and the NICU CMI of 3.62 is 0.5% lower than the prior year. The WISH CMI 0.93 is 4.8% higher than the prior year and the Psychiatry CMI of 1.35 is 3.1 % less than the prior year.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 14.7% for the month compared to a goal of 14.9%. Days in AR were 68 days compared to last month of 69 days.

- Parkland Health's December payor mix for gross patient revenue is:

Payor	MTH Act FY25	MTH Bud FY25	Variance Actual to Budget	MTH Act FY24
Commercial	7.7%	3.0%	4.7%	9.0%
ACA (Affordable Care Act)	7.0%	13.0%	-6.0%	5.9%
Medicaid	19.7%	20.1%	-0.4%	21.4%
Medicare	17.4%	17.3%	0.1%	17.0%
Charity - Self Pay	48.2%	46.6%	1.6%	46.8%
Total	100.0%	100.0%	0.0%	100.0%

Federal Emergency Management Agency Stimulus Funds

In December, Parkland Health recognized $0.8M in Stimulus Funds.

Other Operating Revenues

Other operating revenues are $4.5M higher than budget for the month of December primarily due to higher Replacement Drugs expenses.

Operating Expenses

December's operating expenses (excluding depreciation) are $263.4M. This is $9.8M or 3.9% higher than the budgeted operating expenses and higher than the prior year by $36.2M or 15.9%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 55.9% compared to a budget of 56.7%, and prior year of 55.4%.

- Salaries and benefits are $148.5M which is $0.6M or 0.4% higher than budget for the month.

- Salaries (including contract labor) are $0.6M or 0.5% higher than budget for the month.

- Actual FTE count (excluding both nursing homes and jail FTEs) for December was 12,775 compared to a budget of 12,750 and actual FTEs of 12,702 in the prior year. Total FTEs are 25.6 or 0.2% higher than budget and 73.9 or 0.6% above the prior year.
- Productivity – The 6.7 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs are lower than budget of 6.9 FTEs per AOB for the month and lower than the prior year actual FTEs of 7.0 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $0.5M or 1.7% higher than budget for the month primarily due to higher Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are $8.8M higher compared to budget for the month mainly due to higher Drugs/Pharmaceutical and Drug-Replacement Program.

Non-operating Revenues (Expenses)

Non-operating revenues of $8.2M are favorable to budget by $0.3M or an increase of 4.0% for the month due to higher Grants & Contributions.

Executive Summary for the YTD 2025 (Hospital Only)

For the YTD, Parkland Health recognized a net income of $27.9M which is $3.9M higher than the budgeted net income of $24.0M and $7.5M favorable compared to the prior YTD net income of $20.4M.

Parkland Health's operating margin and operating cash flow margin for the YTD are (0.2)% and 2.5%, respectively, and is unfavorable compared to the budgeted operating margin of 0.05% and unfavorable compared to the budgeted operating cash flow margin of 3.0%. Parkland Health's operating margin is the lower than the prior YTD operating margin of 0.9% and unfavorable when compared to the prior YTD operating cash flow margin of 4.1%.

Parkland Health's patient cash collections for the YTD are $323.5M which is $26.4M lower than the YTD budget and $12.2M higher than the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Actual vs Budget	Actual vs Budget %
Adjusted Patient Days	113,369	111,012	2,357	2.1%
Equivalent Patient Days (inpatient only)	53,792	53,839	(47)	-0.1%
Ambulatory Visits	219,106	220,798	(1,692)	-0.8%
Emergency Room Visits	41,458	40,732	726	1.8%
Deliveries	2,081	2,259	(178)	-7.9%
Surgeries (total)	3,869	3,850	19	0.5%
Total Adult Average Daily Census (incl. Observation)	811	803	8	1.0%
Neonatal ICU Average Daily Census	73	79	(6)	-7.6%
Total Average Daily Census	884	882	2	0.2%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $34.6M or 1.4% higher than budget for the YTD. This favorable variance is due to the combination of outpatient revenues higher than budget by $33.9M or 2.5%, emergency room revenue higher than budget by $4.3M or 1.6%, and inpatient revenue lower than budget by $3.6M or 0.4%. Compared to prior years, gross patient revenue increased $100.5M or 4.2% with inpatient revenues greater than budget by $4.3M or 0.5%, outpatient revenues higher by $96.8M or 7.5%, and emergency room revenues lower by $0.6M or 0.2%.

- Parkland Health's gross patient revenue for the YTD is comprised of 33.8% inpatient revenue, 55.3% OP revenue, and 10.9% ED revenue. This is compared to a budget for YTD of 34.4% IP, 54.7% OP, and 10.8% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 0.9% lower than budget for the YTD and 1.1% lower than prior YTD.

- The Average Length of Stay (ALOS) for Adult was 1.4% higher than or unfavorable to budget for the YTD and the Neonatal ICU ALOS was 4.9% lower than or favorable to budget for the YTD. Compared to the previous year, the ALOS for Adult and was 4.4% higher or unfavorable to the prior year and the Neonatal ICU was 8.9% lower or favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for the YTD:

  - Total Inpatient Discharges are 1.7% lower than budget and 4.8% lower than the prior YTD,
  - Observation/Short Stay Discharges are 3.1% lower than budget and 0.1% above the prior YTD,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 2.0% higher than budget and 3.6% greater than the prior YTD,
  - Inpatient surgery cases are 9.0% higher than budget and 10.5% above the prior YTD,

- Surgeries of all types are 3.0% higher than budget and 7.5% above the prior YTD,
- Deliveries are lower than budget by 7.6% and 11.0% lower than the prior YTD.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrates with and impacts Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

    - Total outpatient visits of 327,476 for the YTD are 1.3% higher than budget of 323,204 and 3.4% above the prior YTD of 316,690. Outpatient visits include the following types:

        - COPC Visits; 41.3% of total outpatient visits
        - Ambulatory Specialty Clinics; 34.0% of total outpatient visits
        - Women's Health Centers Visits; 17.7% of total outpatient visits
        - Employee Health Integration; 2.5% of total outpatient visits
        - All Other Divisions; 4.5% of total outpatient visits

    - Approximately 59.0% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

    - Total ED visits are 0.5% higher than budget for the YTD and 0.3% lower the prior YTD. The "left without being seen" statistic of 1.7% is higher than budget of 1.3% and unfavorable to the prior year statistic of 1.5%.

    - Outpatient Surgery cases performed at the hospital are 2.9% higher than budget YTD and 6.0% higher than the prior YTD. Day Surgery cases performed at the ASC are 6.9% less than budget for the YTD and 4.3% greater than the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 1.97 is 0.5% lower than the prior YTD, the WISH CMI of 0.93 is 4.5% higher than the prior YTD, the Psychiatry CMI of 1.36 is the same as the prior YTD, and the NICU CMI of 3.56 is 0.3% more than the prior YTD. The Rehabilitation CMI of 1.32 is 1.5% less than the prior YTD.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 14.7% for the YTD compared to the budget of 13.1%.

- Parkland Health's year-to-date payor mix for gross patient revenue is:

Payor	YTD Act FY25	YTD Bud FY25	Variance Actual to Budget	YTD Act FY24
Commercial	7.9%	7.9%	0.0%	7.4%
ACA (Affordable Care Act)	6.5%	7.0%	-0.5%	4.1%
Medicaid	20.6%	20.9%	-0.3%	23.0%
Medicare	17.5%	17.3%	0.2%	16.7%
Charity - Self Pay	47.5%	46.9%	0.6%	48.9%
Total	100.0%	100.0%	0.0%	100.0%

Federal Emergency Management Agency Stimulus Funds

YTD Parkland Health recognized $0.8M in Stimulus Funds from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $11.8M higher than budget for the YTD primarily due to the Replacement Drug Program.

Operating Expenses

YTD operating expenses (excluding depreciation) of $767.9M are higher than budget by $13.2M or 1.7% and more than the prior YTD by $86.4M or 12.7%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 55.8% compared to a budget of 56.2%, and prior year of 56.0%.
- Salaries and benefits are $2.5M or 0.6% higher than budget for the YTD.
- Salaries (including contract labor) are $2.4M or 0.7% higher than budget for the YTD.
- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 12,794 compared to a budget of 12,749 and actual FTEs of 12,767 for the prior YTD. Total FTEs are 44.4 or 0.3% higher than budget for the YTD and 27.0 or 0.2% above the prior YTD.
- Productivity - The 6.6 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than budget of 6.8 FTEs per AOB for the YTD and lower than the prior YTD of 6.9 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $0.6M or 0.6% lower than budget for the YTD due to Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are $11.2M higher compared to budget for the month mainly due to higher Drug-Replacement Program.

Non-operating Revenues (Expenses)

Non-operating revenues of $29.8M are favorable to budget by $6.1M or an increase of 26.0% for the month due to higher than budget Grants and Interest Income.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland Health's overall patient activity level and Parkland Health's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland Health's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland Health's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland Health's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland Health attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections are a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland Health's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland Health's comparison to most hospitals. It does not fully reflect the high degree of success Parkland Health's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland Health's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health

Financials Updated as of December 2025

January 27, 2026

Parkland

Parkland

Income Statement
MTD December 2025

Hospital (excl NH)
Income Statement
MTD December 2025

PHHS Without Nursing Homes MTD

(Dollars In Thousands)

	FY26 Actual	FY26 Budget	Var From Budget	% Var From Budget	FY25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 120,744	$ 121,430	$ (685)	-0.6%	$ 99,065	$ 21,679	21.9%
Net Ad Valorem Taxes	77,742	77,742	0	0.0%	73,057	4,685	6.4%
Government Programs	40,106	40,114	(7)	-0.0%	47,638	(7,531)	-15.8%
Stimulus Funds	806	21	785	3768.3%	660	146	22.1%
Other	26,186	21,709	4,476	20.6%	17,647	8,538	48.4%
OPERATING REVENUES	265,584	261,016	4,569	1.8%	238,068	27,517	11.6%
EXPENSES							
Salaries and Benefits	148,580	148,003	(577)	-0.4%	131,921	(16,659)	-12.6%
Supplies	58,138	50,422	(7,716)	-15.3%	45,372	(12,766)	-28.1%
Purchased Medical Services	30,074	29,571	(503)	-1.7%	29,008	(1,067)	-3.7%
Other	26,563	25,513	(1,050)	-4.1%	20,839	(5,724)	-27.5%
Depreciation	7,045	7,529	484	6.4%	7,661	616	8.0%
OPERATING EXPENSES	270,401	261,039	(9,362)	-3.6%	234,801	(35,600)	-15.2%
OPERATING INCOME (LOSS)	**$ (4,817)**	**$ (23)**	**$ (4,793)**	**-20785.6%**	$ 3,267	**$ (8,084)**	**-247.4%**
Grants and Contributions	4,913	4,253	660	15.5%	3,012	1,901	63.1%
Other NonOperating Revenues (E	3,296	3,637	(341)	-9.4%	709	2,587	364.7%
NonOperating Income	8,210	7,890	319	4.0%	3,722	4,488	120.6%
Total Net Income (Loss)	$ 3,393	$ 7,867	$ (4,474)	-56.9%	$ 6,989	$ (3,595)	-51.4%
Cash Flow Margin	$ 2,229	$ 7,506	$ (5,277)	-70.3%	$ 10,928	$ (8,699)	-79.6%
Operating Cash Flow Margin %	0.8%	2.9%	-115.5%		4.6%		
Operating Margin %	-1.8%	-0.0%	-104.9%		1.4%		

Total All Entities Income Statement MTD December 2025

All Entities Month to Date Income Statement

(Dollars In Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 149,353	$ 150,603	$ (1,251)	-0.8%	$ 126,193	$ 23,160	18.4%
Net Ad Valorem Taxes	77,742	77,742	0	0.0%	73,057	4,685	6.4%
Government Programs	38,567	43,231	(4,664)	-10.8%	50,717	(12,149)	-24.0%
Stimulus Funds	806	21	785	3,768.3%	660	146	22.1%
Premium Revenues (PCHP)	52,161	52,668	(508)	-1.0%	46,129	6,031	13.1%
Other	61,506	53,405	8,101	15.2%	40,764	20,742	50.9%
OPERATING REVENUES	380,135	377,670	2,465	0.7%	337,521	42,614	12.6%
EXPENSES							
Salaries and Benefits	169,344	169,859	515	0.3%	151,682	(17,662)	-11.6%
Supplies	65,976	60,397	(5,579)	-9.2%	53,684	(12,291)	-22.9%
Purchased Medical Service	30,074	29,571	(503)	-1.7%	29,008	(1,067)	-3.7%
Other	55,407	35,724	(19,683)	-55.1%	46,220	(9,187)	-19.9%
Claims (PCHP)	71,090	71,887	798	1.1%	68,587	(2,503)	-3.6%
Depreciation	7,195	7,655	459	6.0%	7,929	734	9.3%
OPERATING EXPENSES	399,086	375,093	(23,993)	-6.4%	357,109	(41,977)	-11.8%
OPERATING INCOME (LOSS)	**$ (18,951)**	**$ 2,578**	**$ (21,529)**	**-835.2%**	**$ (19,588)**	**$ 637**	**3.3%**
NonOperating Income	8,035	7,697	338	4.4%	2,091	5,944	284.3%
Total Net Income (Loss)	$ (10,916)	$ 10,275	$ (21,191)	-206.2%	$ (17,497)	$ 6,582	37.6%
Cash Flow Margin	$ (11,756)	$ 10,232	$ (21,988)	-214.9%	$ (11,659)	$ (97)	-0.8%
Operating Cash Flow Margin %	-3.1%	2.7%	-854.9%		-3.5%		
Operating Margin %	-5.0%	0.7%	-873.6%		-5.8%		

Parkland

Income Statement
FYTD December 2025

Hospital (excl NH)
Income Statement
FYTD December 2025

PHHS Without Nursing Homes YTD
(Dollars In Thousands)

	FY26 Actual	FY26 Budget	Var From Budget	% Var From Budget	FY25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 356,204	$ 359,087	$ (2,883)	-0.8%	$ 287,457	$ 68,748	23.9%
Net Ad Valorem Taxes	233,226	233,226	0	0.0%	219,172	14,054	6.4%
Government Programs	120,305	120,341	(36)	-0.0%	142,913	(22,607)	-15.8%
Stimulus Funds	806	62	743	1189.4%	2,002	(1,196)	-59.7%
Other	76,819	64,944	11,875	18.3%	59,226	17,593	29.7%
OPERATING REVENUES	787,361	777,661	9,700	1.2%	710,770	76,591	10.8%
EXPENSES							
Salaries and Benefits	439,374	436,898	(2,476)	-0.6%	397,860	(41,514)	-10.4%
Supplies	164,348	152,664	(11,684)	-7.7%	136,735	(27,613)	-20.2%
Purchased Medical Services	88,132	88,702	570	0.6%	83,859	(4,273)	-5.1%
Other	76,015	76,455	440	0.6%	62,978	(13,037)	-20.7%
Depreciation	21,361	22,578	1,217	5.4%	23,059	1,698	7.4%
OPERATING EXPENSES	789,230	777,296	(11,934)	-1.5%	704,491	(84,740)	-12.0%
OPERATING INCOME (LOSS)	**$ (1,869)**	**$ 365**	**$ (2,234)**	**-612.4%**	**$ 6,279**	**$ (8,148)**	**-129.8%**
Grants and Contributions	15,667	12,760	2,907	22.8%	12,076	3,591	29.7%
Other NonOperating Revenues (Expenses)	14,148	10,910	3,238	29.7%	2,060	12,088	586.8%
NonOperating Income	29,816	23,670	6,145	26.0%	14,136	15,679	110.9%
Total Net Income (Loss)	$ 27,946	$ 24,035	$ 3,911	16.3%	$ 20,415	$ 7,531	36.9%
Cash Flow Margin	$ 19,491	$ 22,942	$ (3,451)	-15.0%	$ 29,338	$ (9,846)	-33.6%
Operating Cash Flow Margin %	2.5%	3.0%	-35.6%		4.1%		
Operating Margin %	-0.2%	0.0%	-23.0%		0.9%		

Total All Entities Income Statement FYTD December 2025

All Entities Year to Date Income Statement

(Dollars In Thousands)

	FY 26 Actual	FY 26 Budget	Var From Budget	%Var From Budget	FY 25 Actual	Var FY26-25	%Var FY26-25
REVENUES							
Net Patient Revenues	$ 444,842	$ 445,665	$ (823)	-0.2%	$ 370,096	$ 74,746	20.2%
Net Ad Valorem Taxes	233,226	233,226	0	0.0%	219,172	14,054	6.4%
Government Programs	151,178	129,693	21,484	16.6%	152,151	(973)	-0.6%
Stimulus Funds	806	62	743	1,189.4%	2,002	(1,196)	-59.7%
Premium Revenues (PCHP)	144,751	158,005	(13,254)	-8.4%	147,045	(2,294)	-1.6%
Other	196,659	160,031	36,629	22.9%	154,385	42,274	27.4%
OPERATING REVENUES	1,171,462	1,126,683	44,779	4.0%	1,044,851	126,612	12.1%
EXPENSES							
Salaries and Benefits	503,123	501,676	(1,447)	-0.3%	456,841	(46,282)	-10.1%
Supplies	190,344	182,774	(7,570)	-4.1%	161,271	(29,073)	-18.0%
Purchased Medical Service	88,132	88,702	570	0.6%	83,859	(4,273)	-5.1%
Other	130,493	108,494	(21,999)	-20.3%	115,528	(14,965)	-13.0%
Claims (PCHP)	262,818	215,250	(47,569)	-22.1%	221,035	(41,783)	-18.9%
Depreciation	21,820	22,954	1,134	4.9%	23,584	1,764	7.5%
OPERATING EXPENSES	1,196,730	1,119,849	(76,881)	-6.9%	1,062,118	(134,611)	-12.7%
OPERATING INCOME (LOSS)	**$ (25,268)**	**$ 6,834**	**$ (32,102)**	**-469.7%**	**$ (17,268)**	**$ (8,000)**	**-46.3%**
NonOperating Income	36,357	23,091	13,267	57.5%	16,296	20,062	123.1%
Total Net Income (Loss)	$ 11,090	$ 29,925	$ (18,835)	-62.9%	$ (972)	$ 12,062	1,241.3%
Cash Flow Margin	$ (3,448)	$ 29,788	$ (33,235)	-111.6%	$ 6,317	$ (9,764)	-154.6%
Operating Cash Flow Margin %	-0.3%	2.6%	-69.2%		0.6%		
Operating Margin %	-2.2%	0.6%	-71.7%		-1.7%		

Parkland

Key Statistics

Parkland

Hospital Key Statistics
MTD December 2025

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	4,994	5,114	(120)	-2.3%	5,159	-3.2%
Average Daily Census (Adult, NICU and Obs)	865	889	(24)	-2.7%	894	-3.2%
Average Length of Stay (Adult)	5.78	5.81	0.03	0.5%	5.70	-1.4%
Case Mix Index (Acute Service Line)	1.95	1.98	(0.03)	-1.5%	2.00	-2.5%
Emergency Visits	19,958	20,367	(409)	-2.0%	20,530	-2.8%
Ambulatory Visits	108,370	102,403	5,967	5.8%	99,446	9.0%
Surgeries	1,948	1,800	148	8.2%	1,724	13.0%
Deliveries	1,080	1,162	(82)	-7.1%	1,206	-10.4%

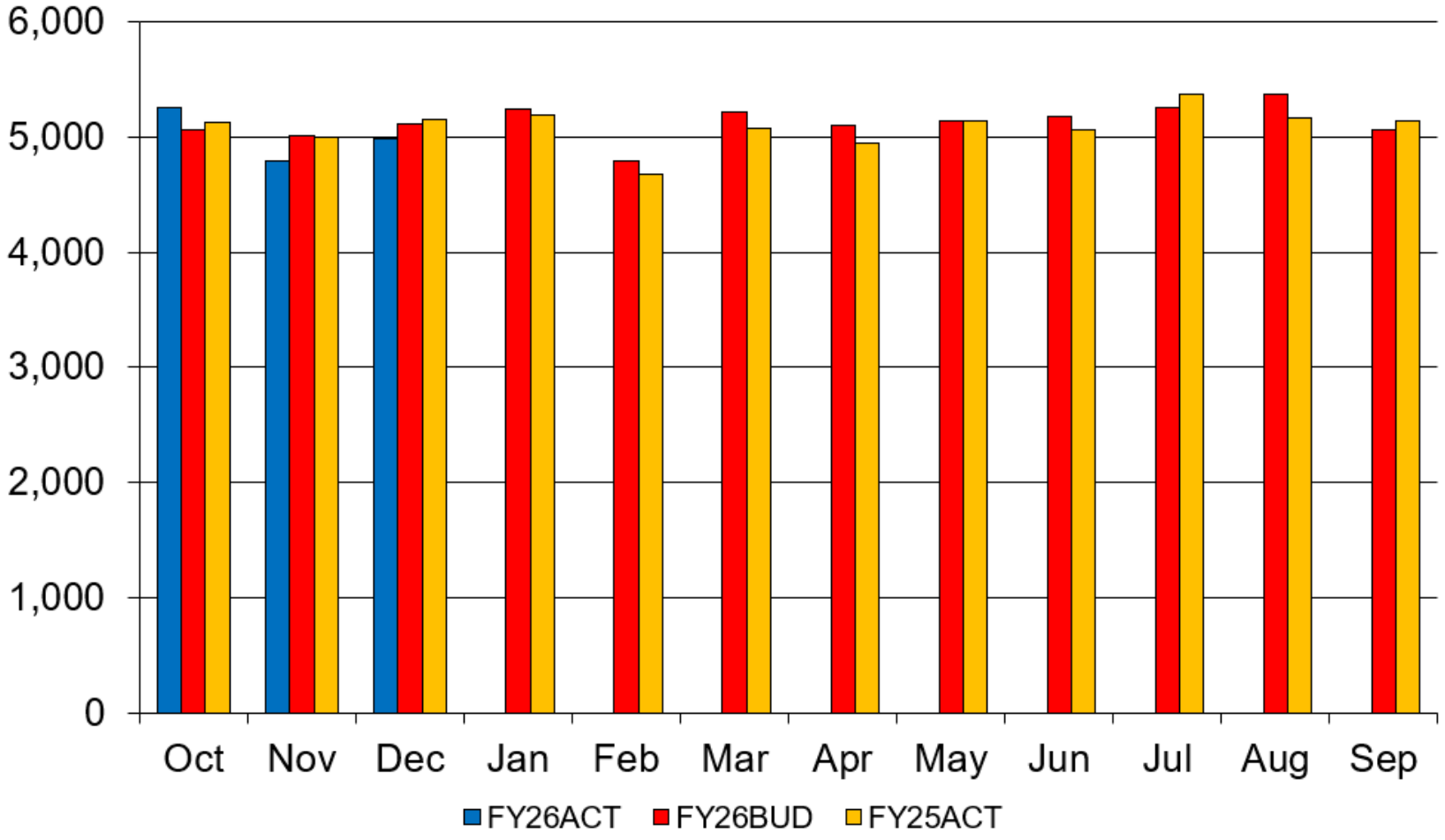
Parkland

Hospital Key Statistics
FYTD December 2025

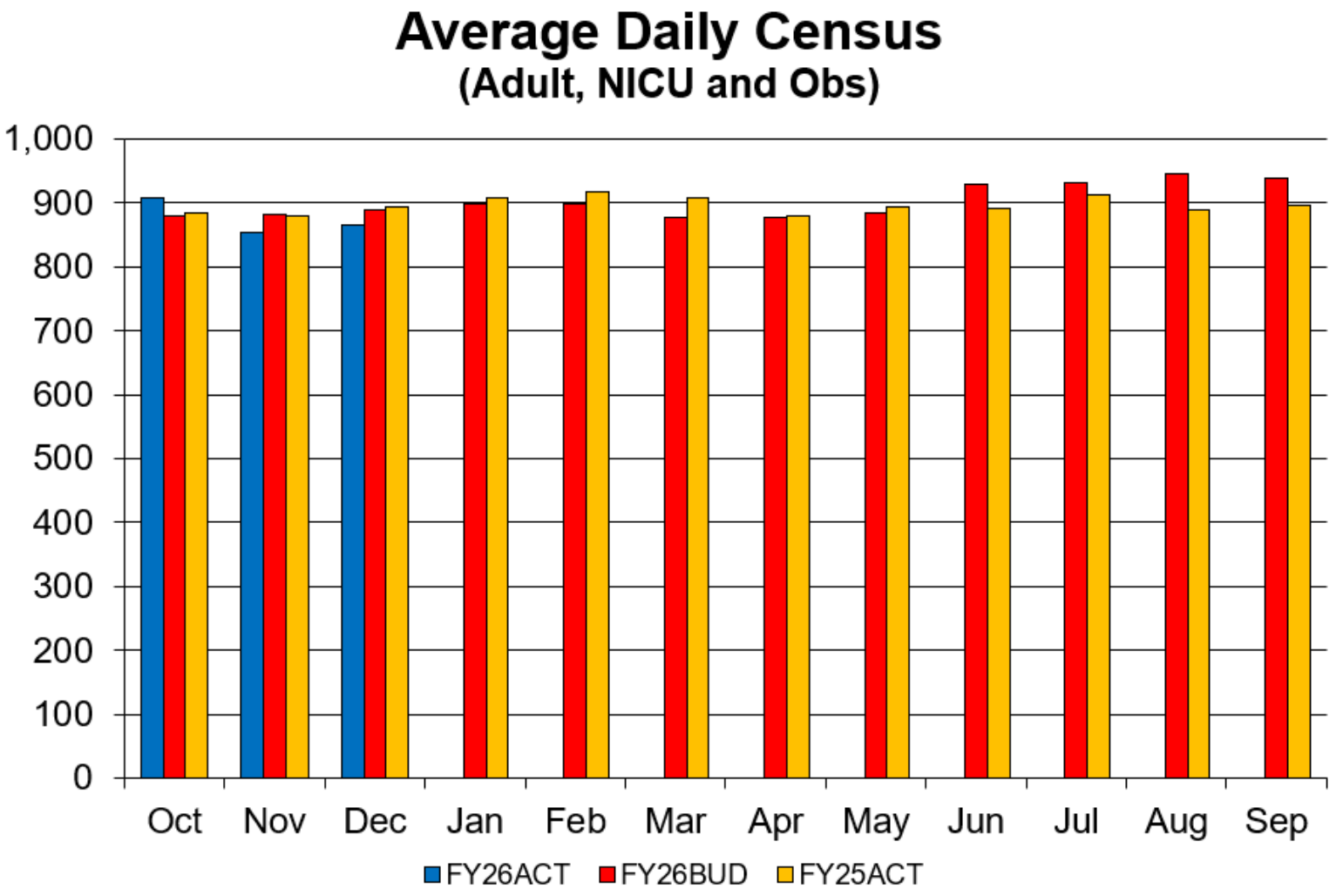
	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	15,049	15,194	(145)	-1.0%	15,290	-1.6%
Average Daily Census (Adult, NICU and Obs)	877	885	(8)	-0.9%	886	-1.0%
Average Length of Stay (Adult)	5.90	5.82	(0.08)	-1.4%	5.65	-4.4%
Case Mix Index (Acute Service Line)	1.97	1.98	(0.01)	-0.5%	1.99	-1.0%
Emergency Visits	61,416	61,100	316	0.5%	61,621	-0.3%
Ambulatory Visits	327,476	323,204	4,272	1.3%	316,690	3.4%
Surgeries	5,817	5,650	167	3.0%	5,412	7.5%
Deliveries	3,161	3,421	(260)	-7.6%	3,551	-11.0%

Volumes
Discharges

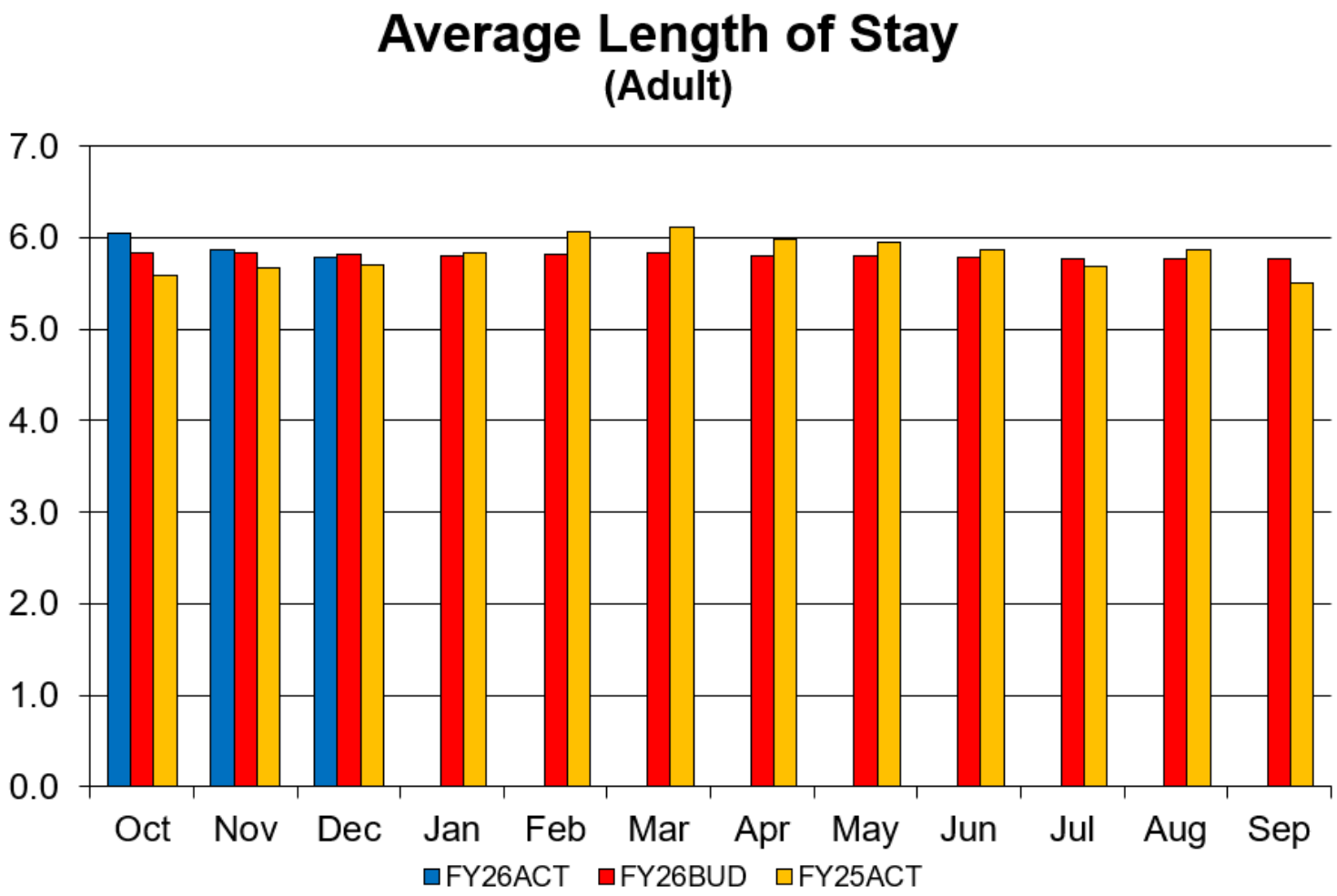
Hospital Discharges
(Adult, NICU and Obs)



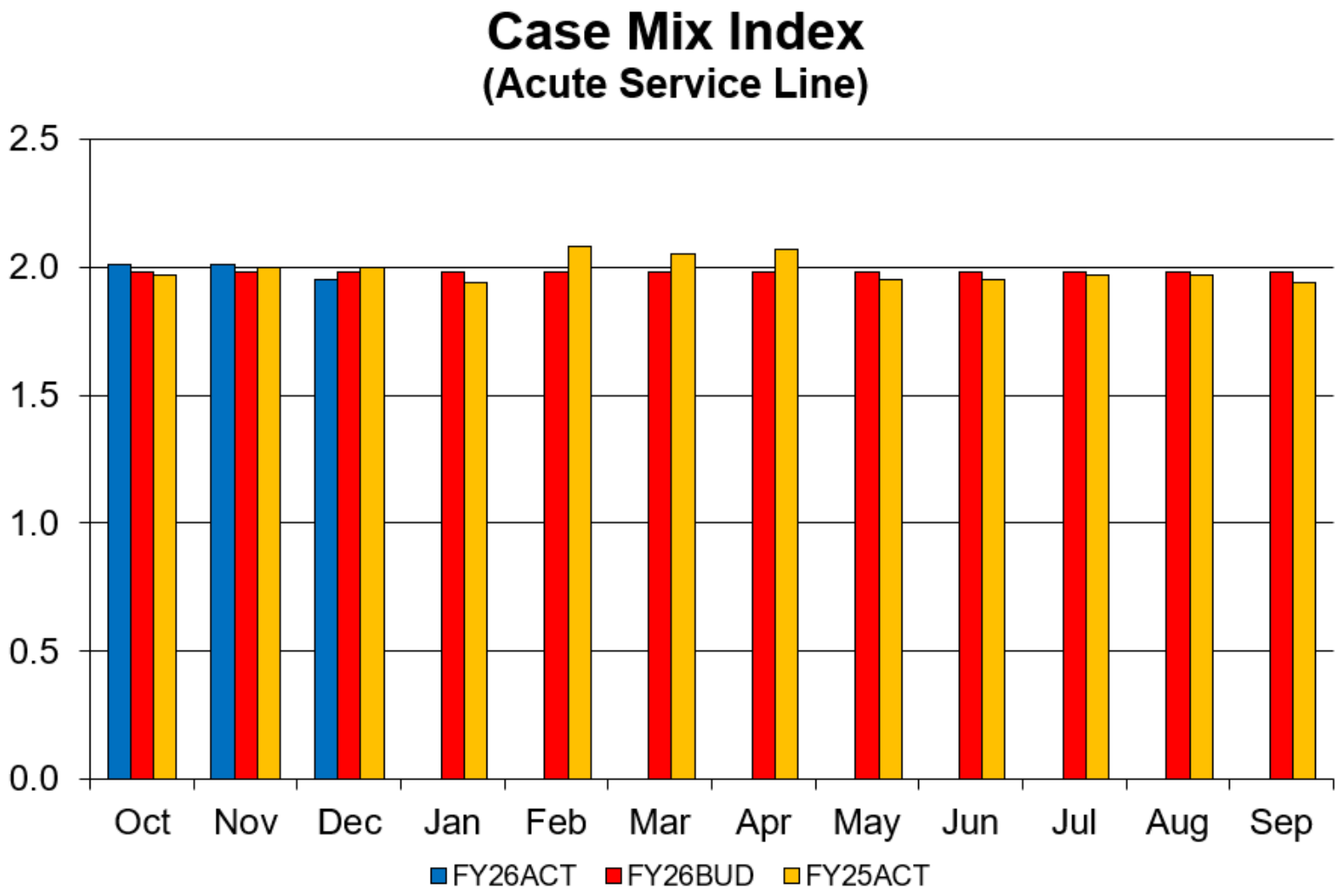
Volumes
Average Daily Census



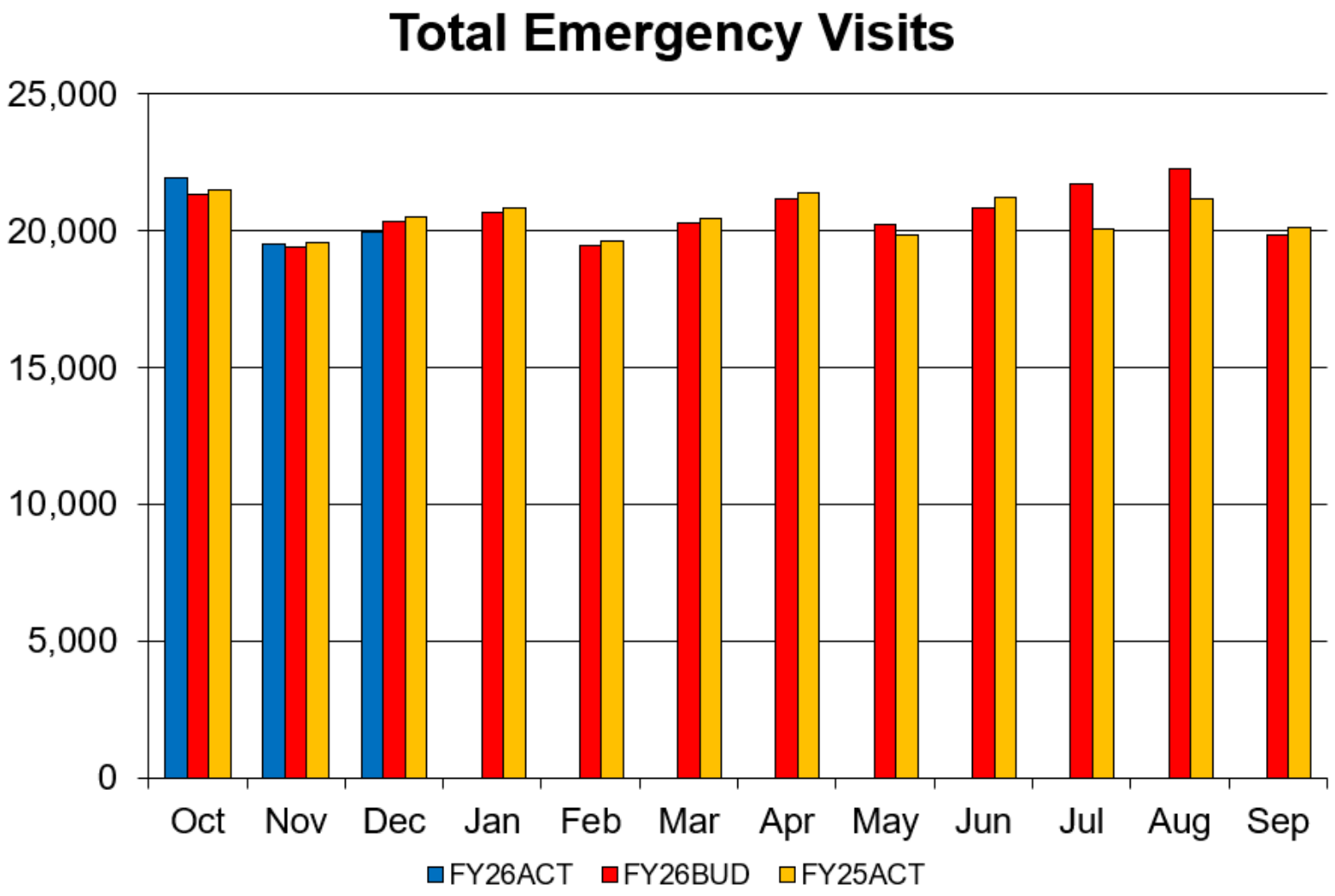
Volumes
Average Length of Stay



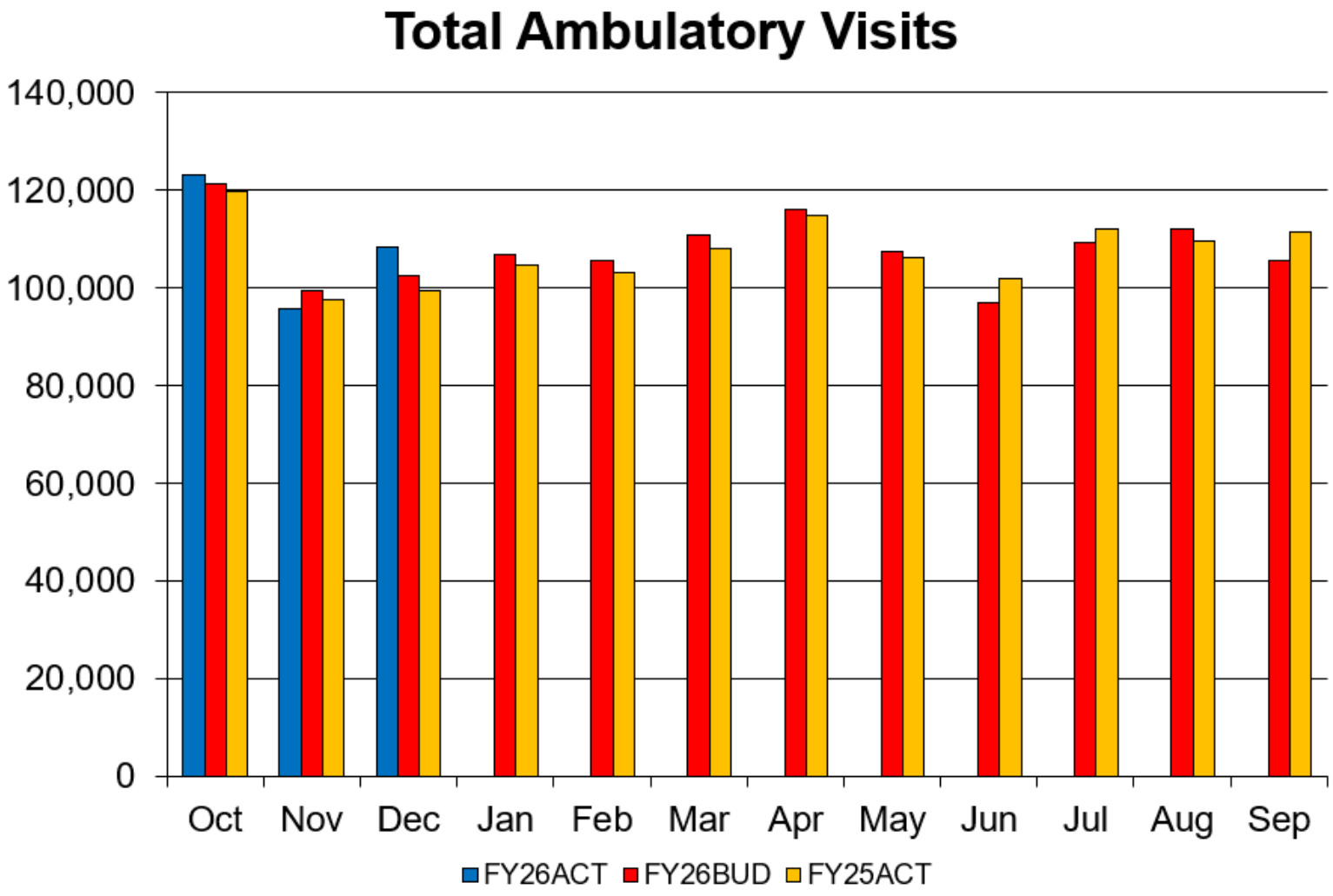
Volumes
Case Mix Index



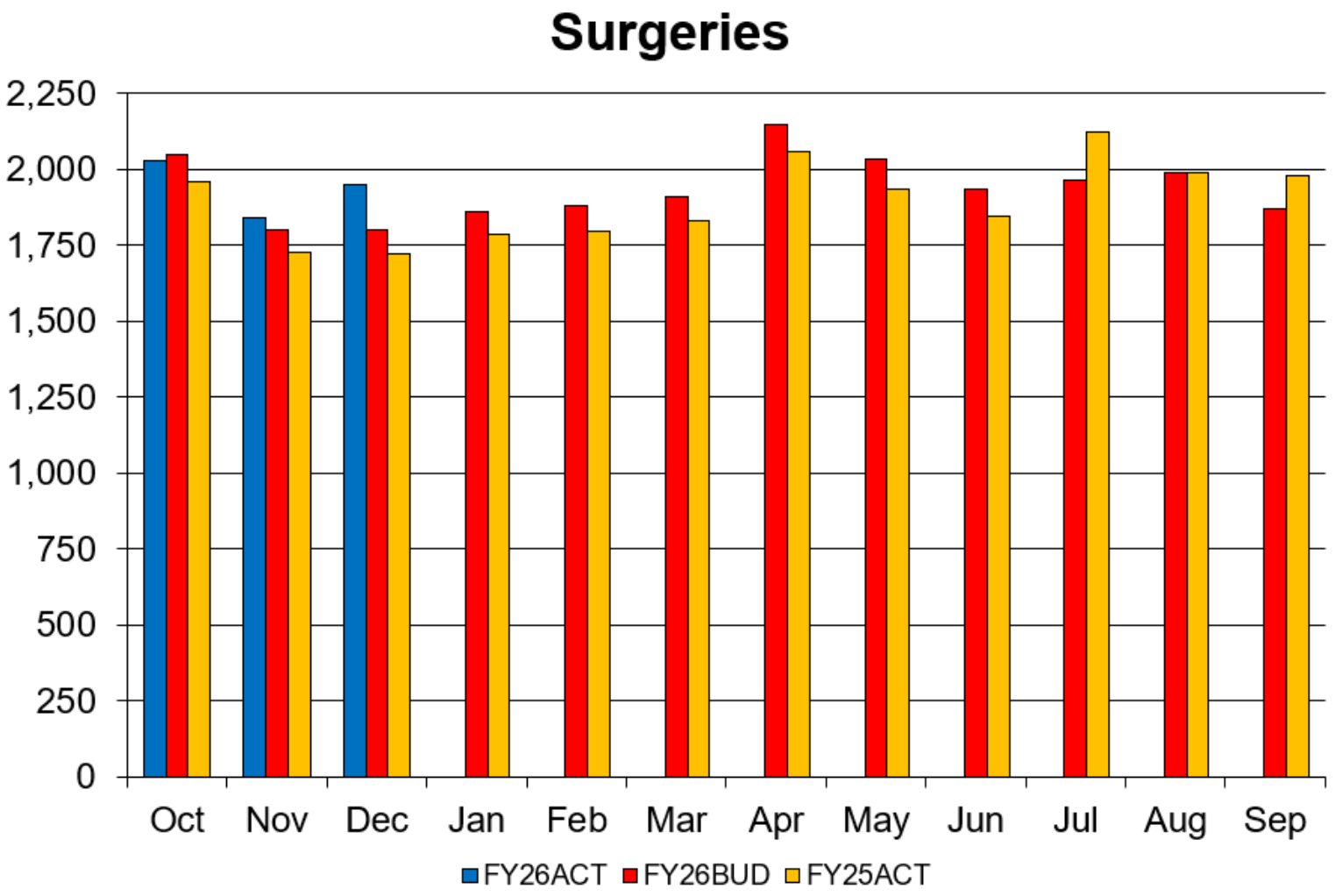
Volumes
Emergency Visits



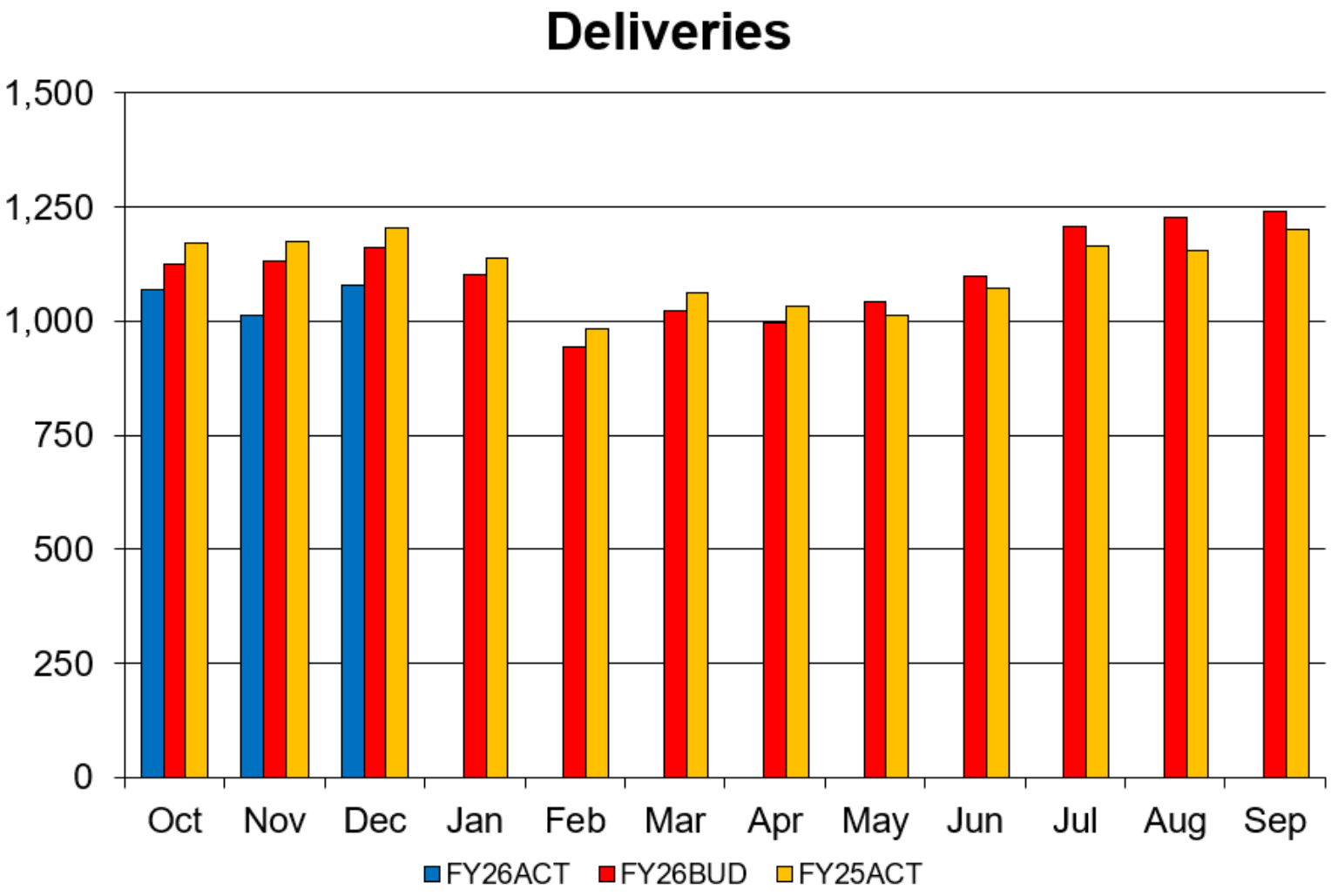
Volumes
Ambulatory Visits



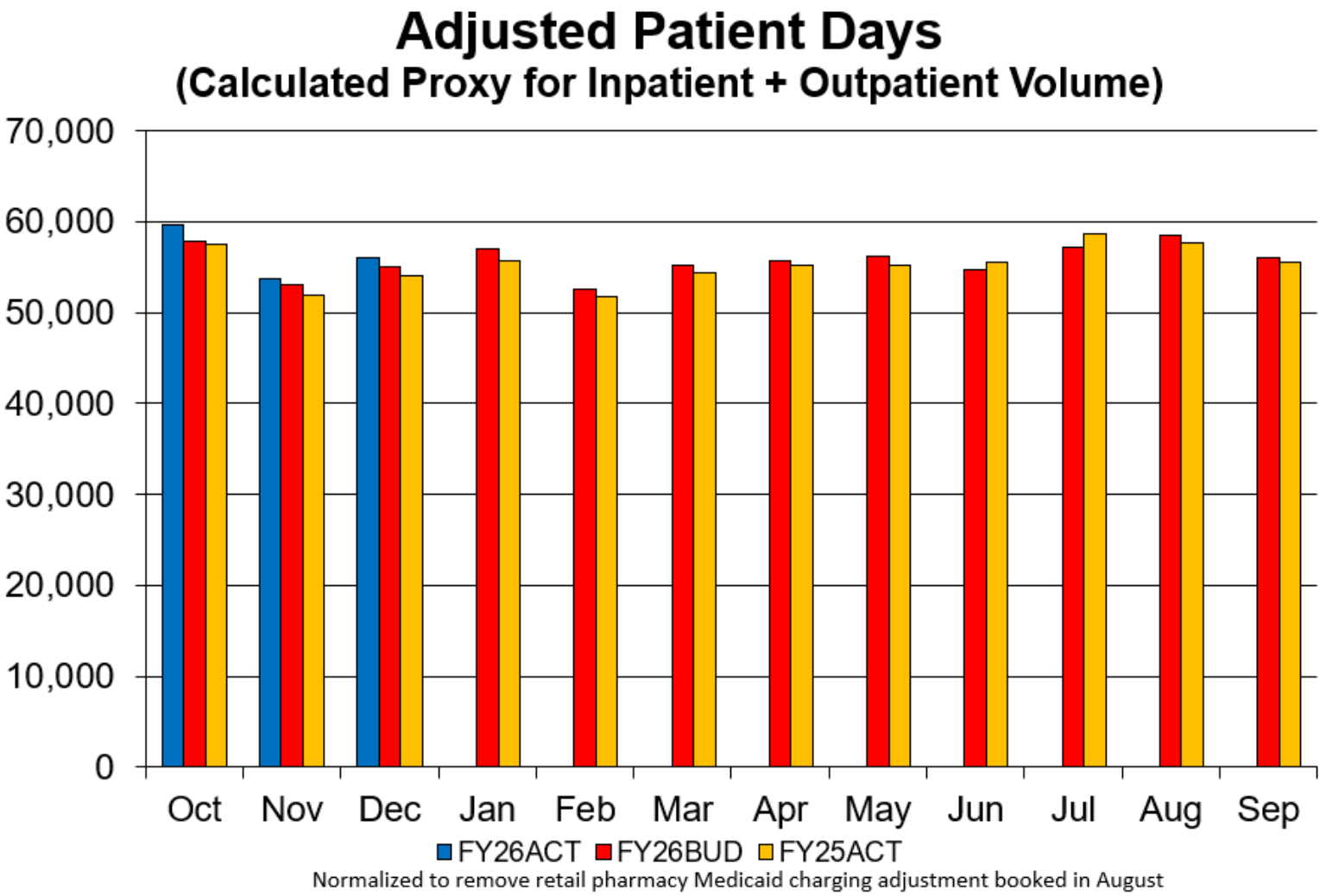
Volumes
Surgeries



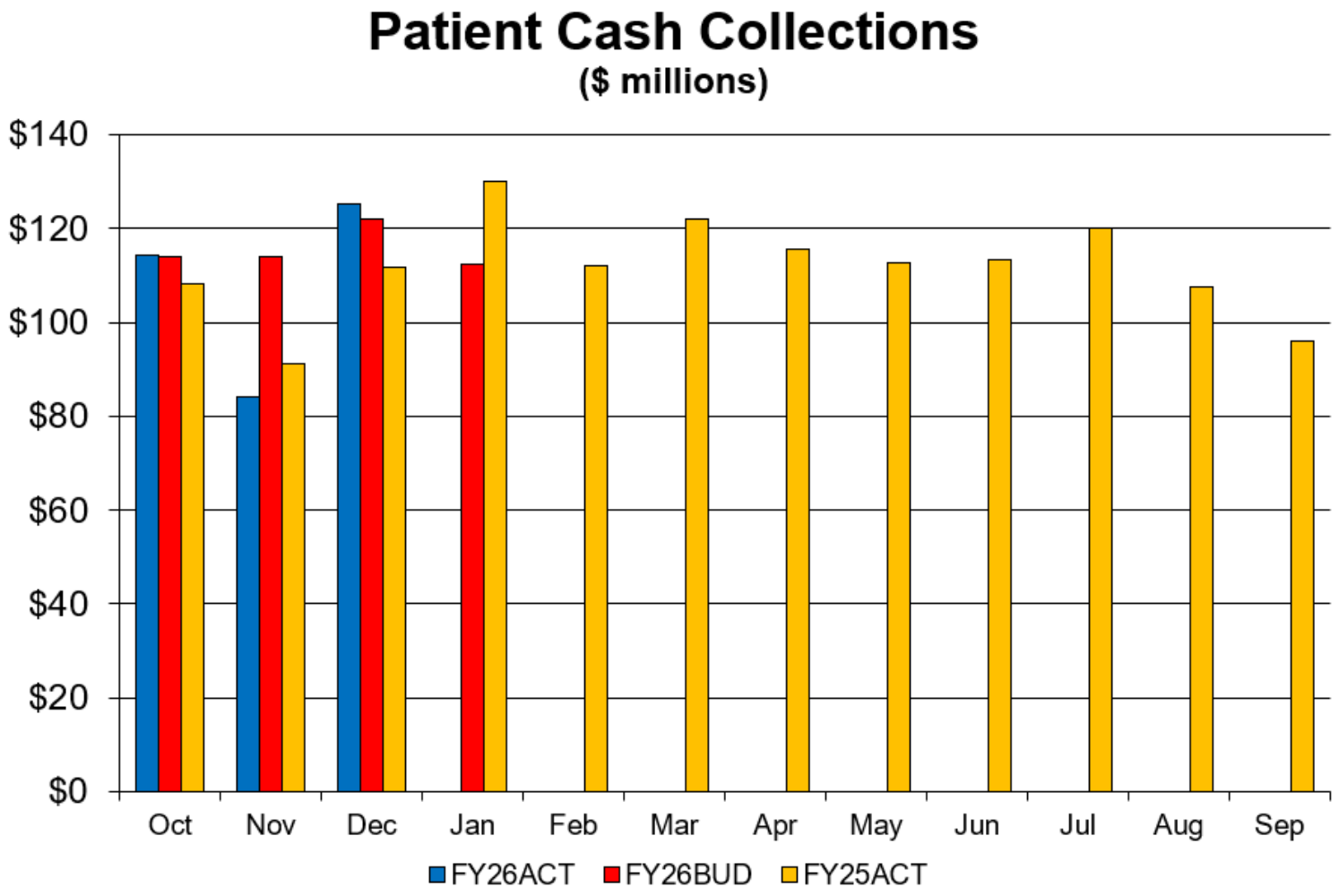
Volumes
Deliveries



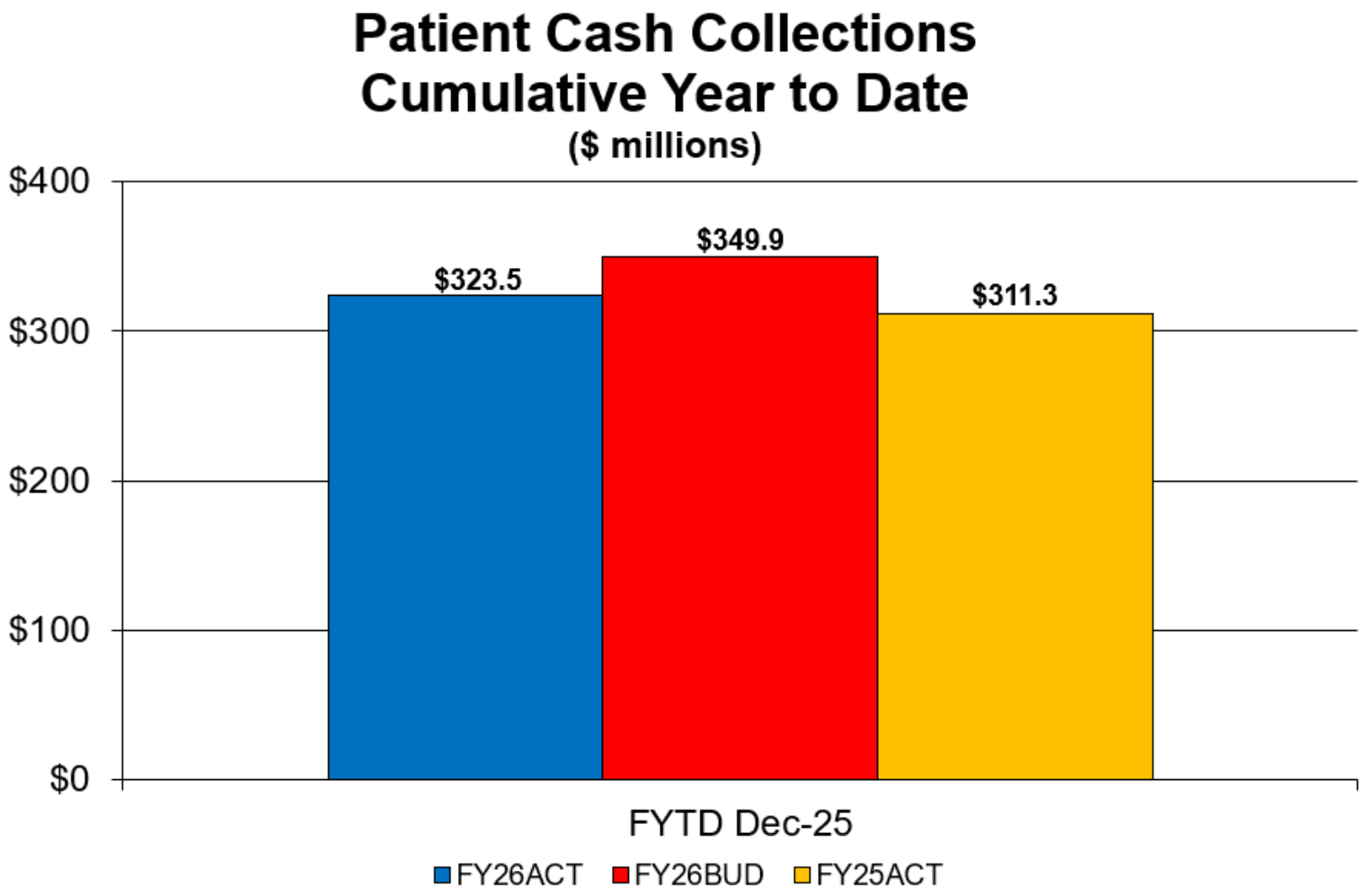
Volumes
Adjusted Patient Days



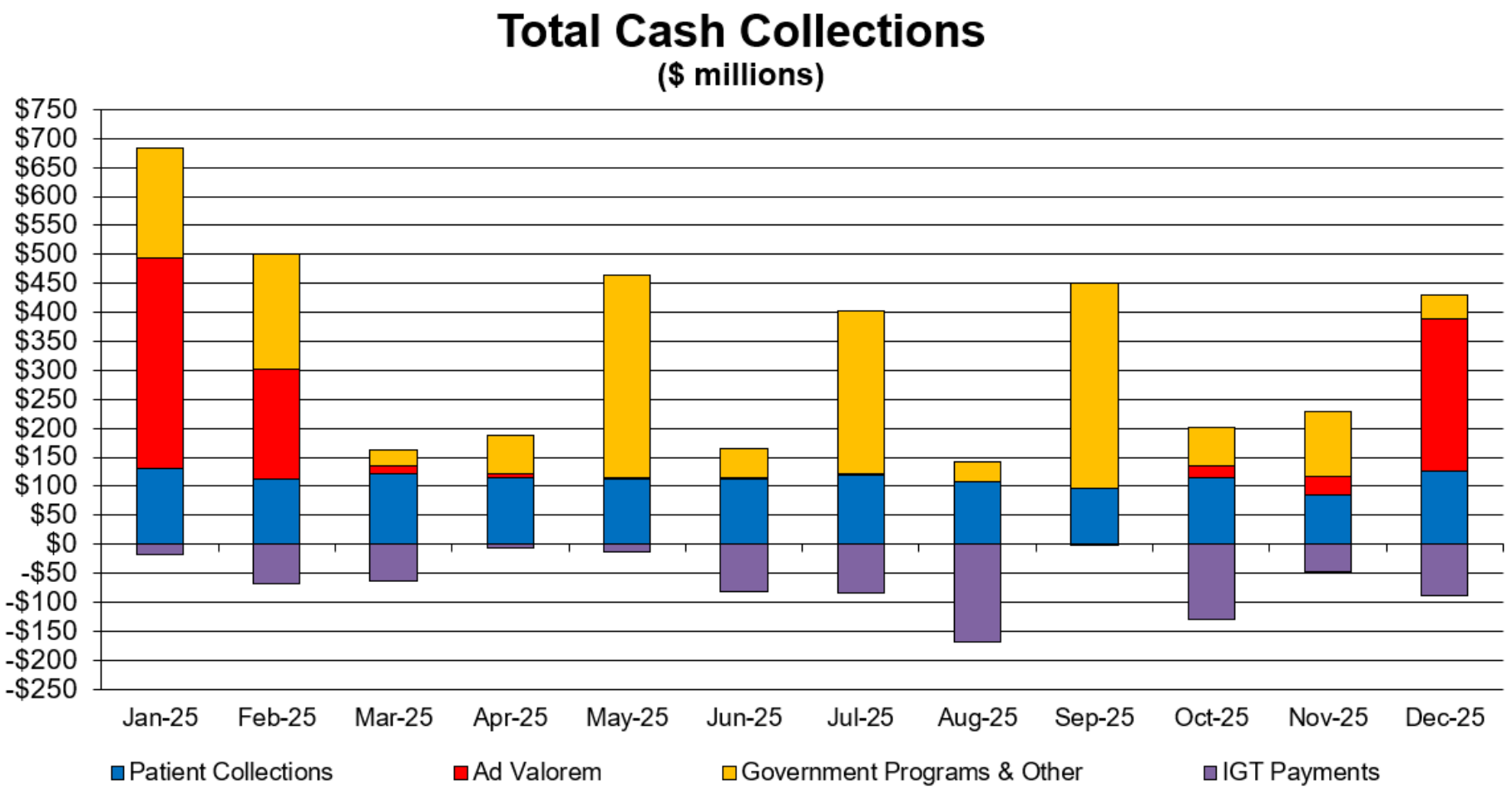
Key Operating Performance Metrics



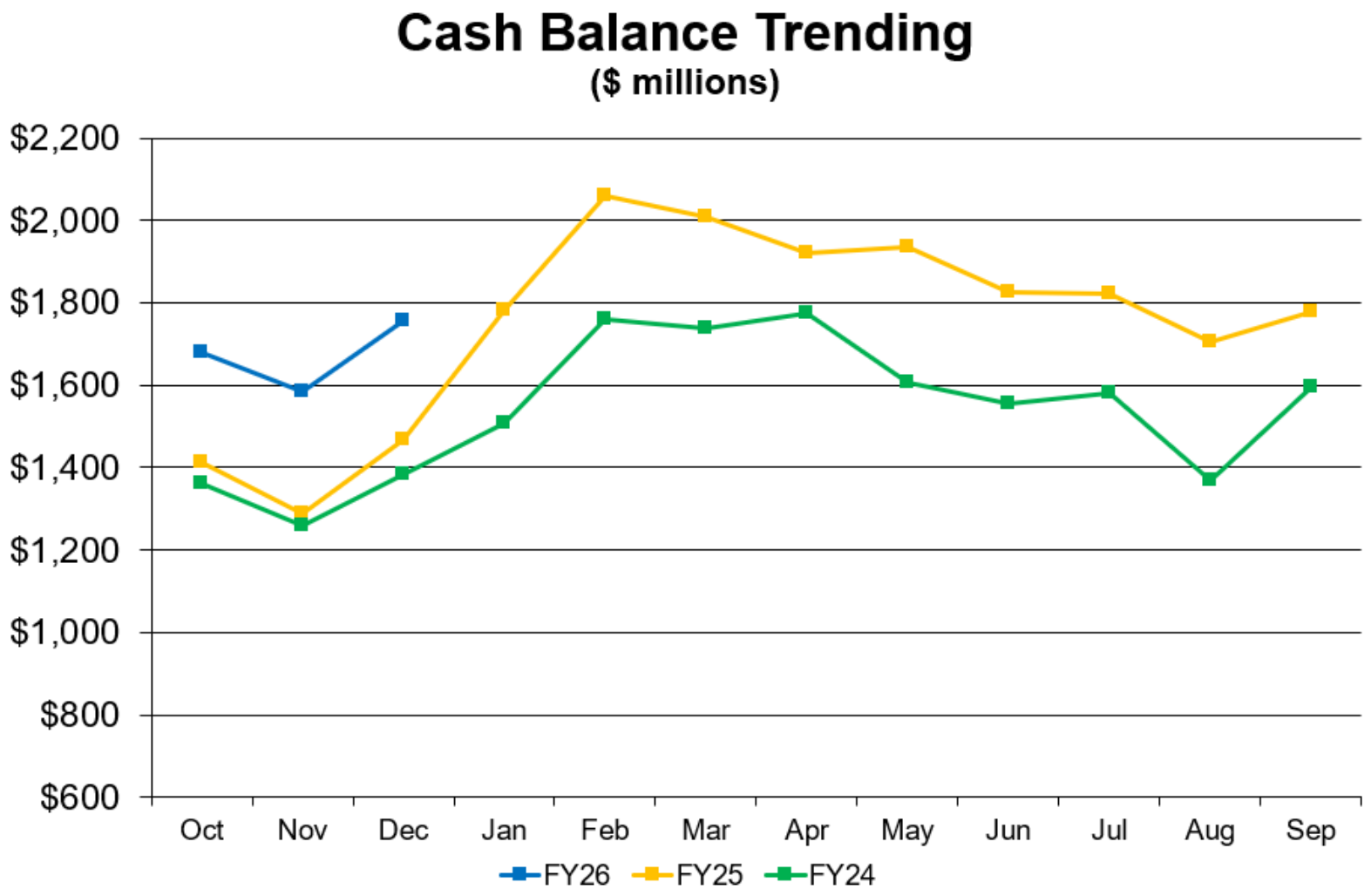
Key Operating Performance Metrics



Key Operating Performance Metrics

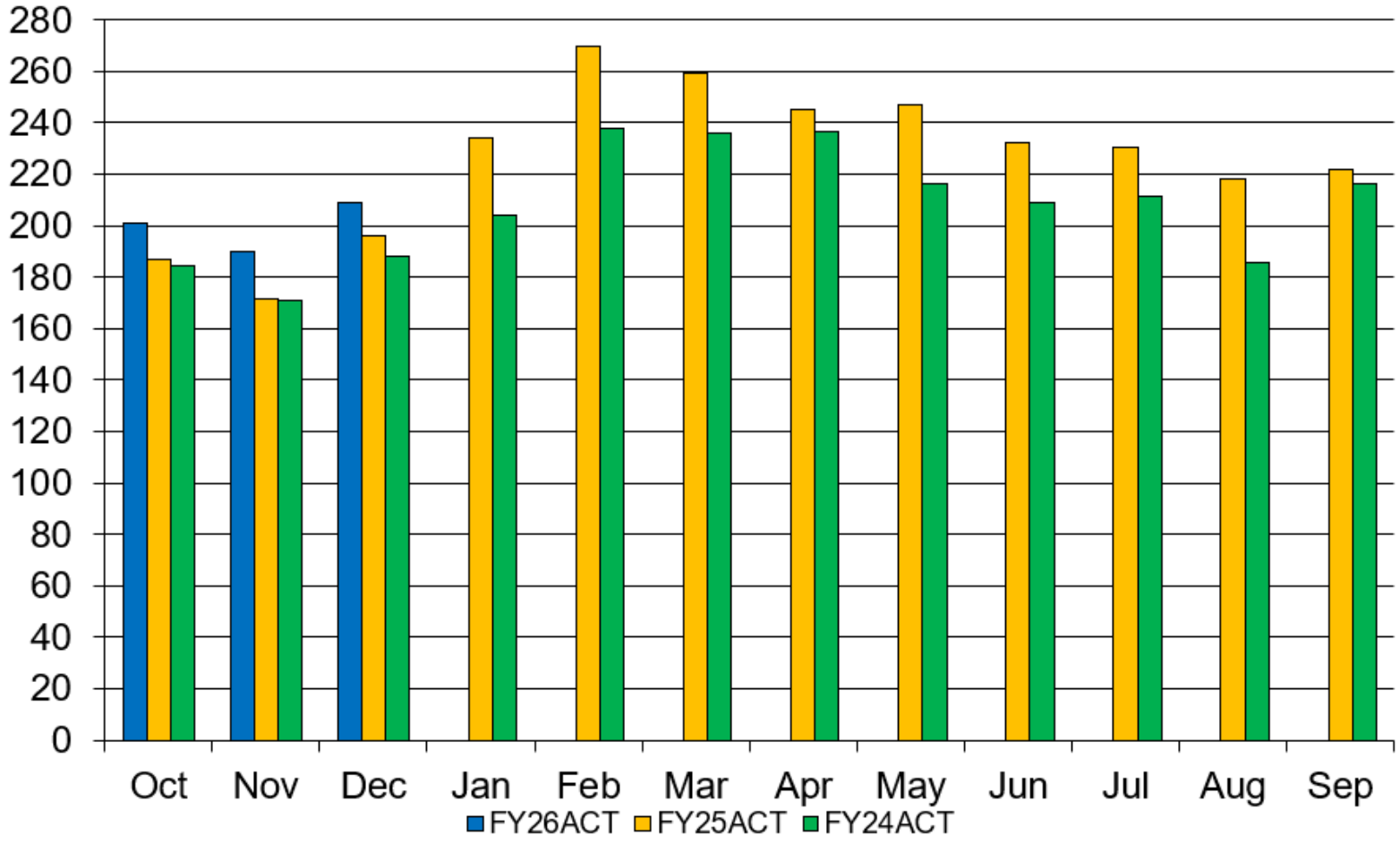


Key Operating Performance Metrics



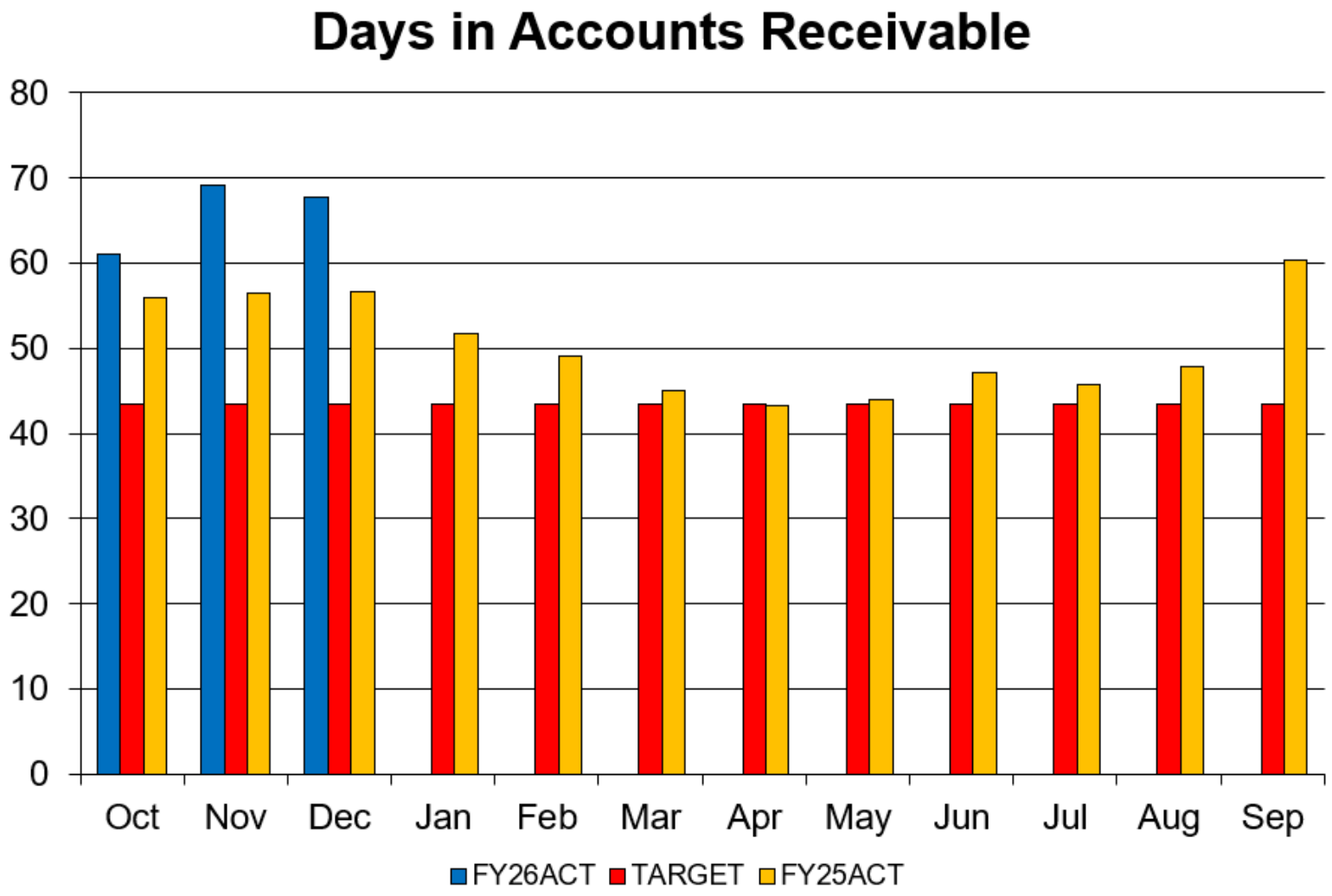
Key Operating Performance Metrics

Days Cash on Hand



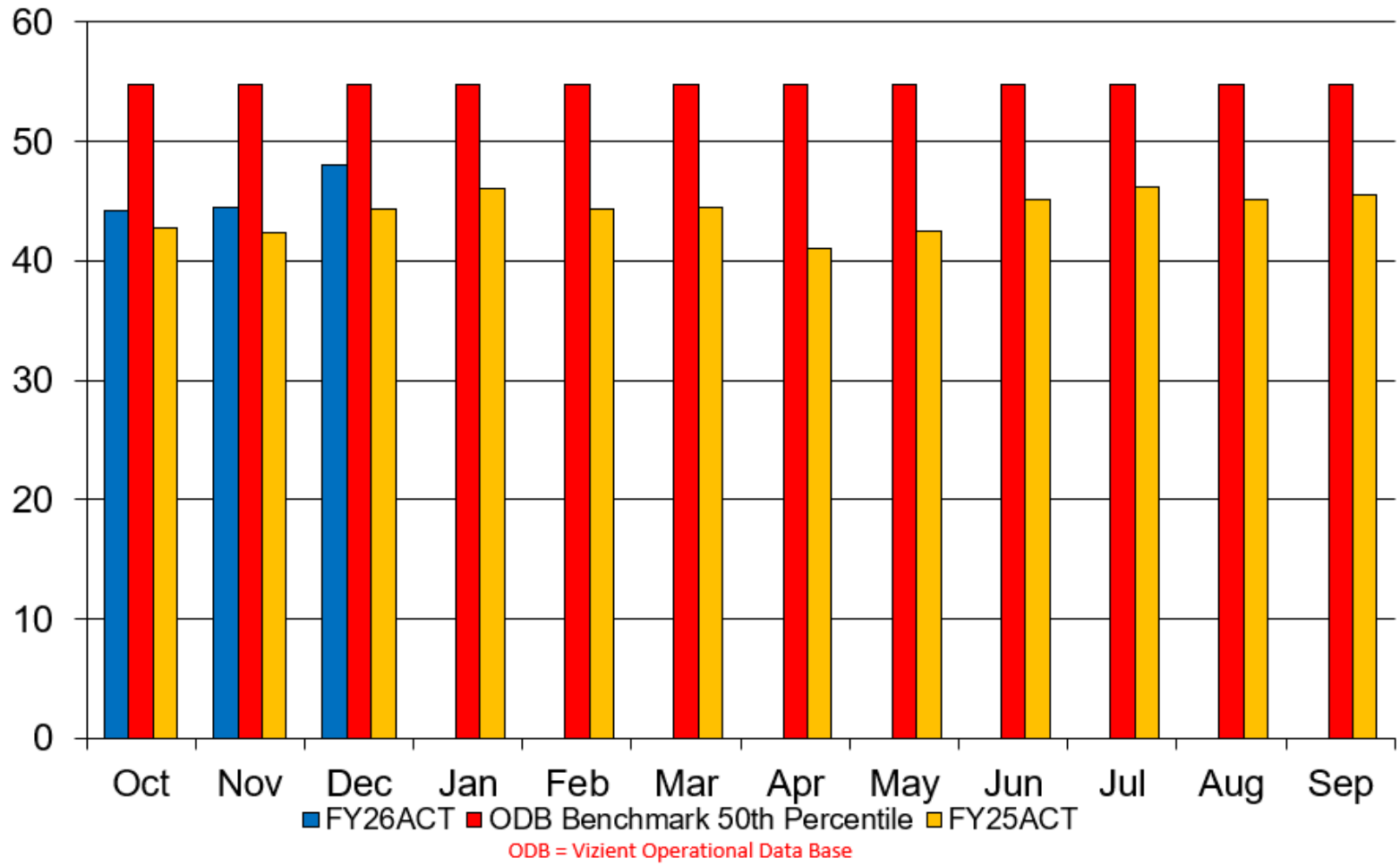
Excludes LPPF and insurance and debt reserves, which are included in total cash

Key Operating Performance Metrics



Key Operating Performance Metrics

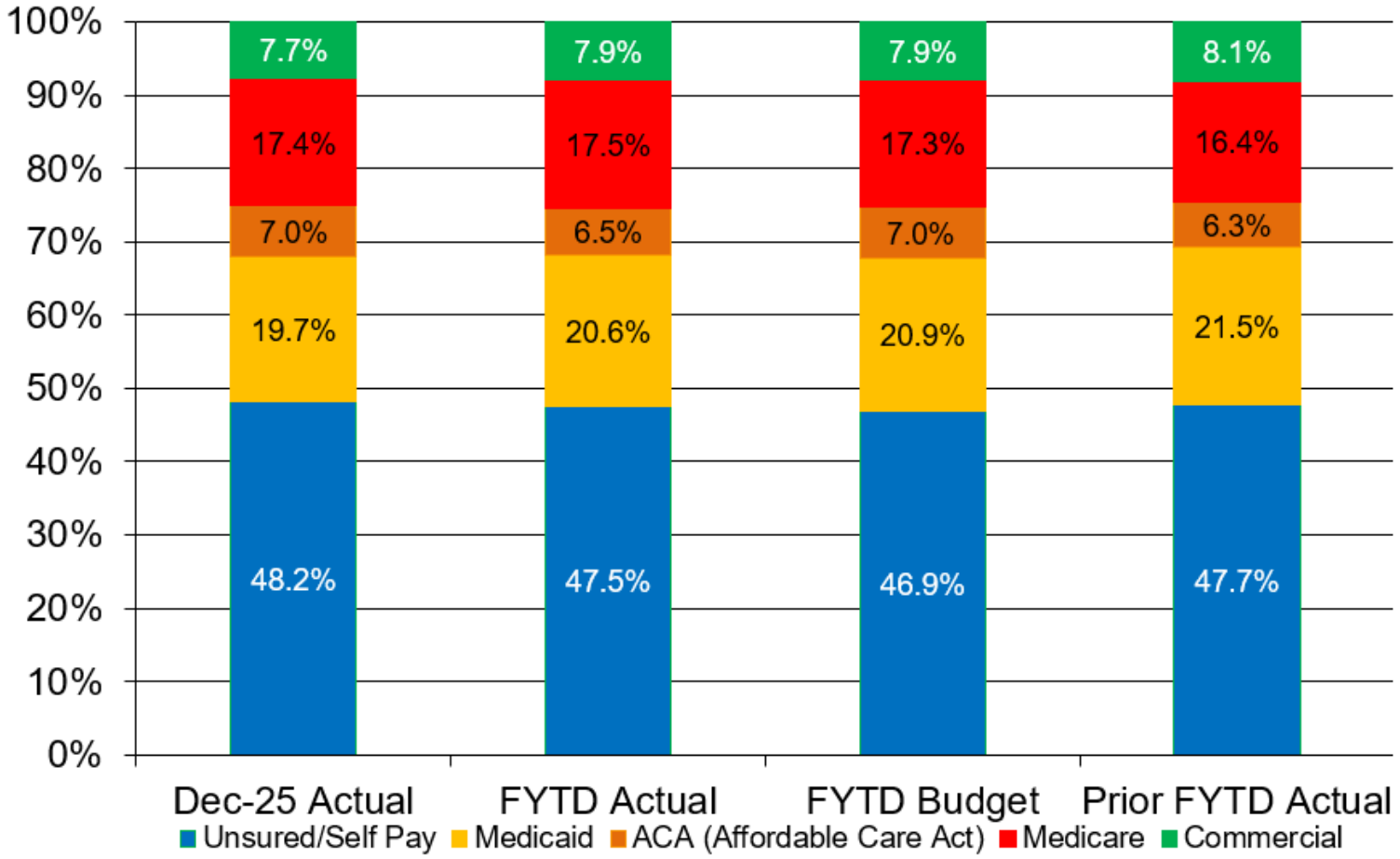
Days in Accounts Payable



ODB = Vizient Operational Data Base

Key Operating Performance Metrics

Gross Patient Revenue By Payor Type



Parkland

Appendix

PCHP Financial Performance
Current Month – December 2025

PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
MEMBERSHIP	163,769	169,688	(5,919)	-3.5%	169,949	(6,180)	-3.6%
REVENUE							
Premium/DSP	$ 52,160	$ 52,543	$ (384)	-0.7%	$ 46,129	$ 6,030	13.1%
NAIP/DPP/ATLIS	25,014	27,510	(2,496)	-9.1%	17,308	7,706	44.5%
OPERATING REVENUE	77,173	80,053	(2,880)	-3.6%	63,437	13,736	21.7%
EXPENSE							
Administration	22,952	7,832	(15,120)	-193.1%	21,444	(1,507)	-7.0%
Claims	42,264	45,483	3,220	7.1%	37,403	(4,861)	-13.0%
NAIP/DPP/ATLIS	28,826	26,404	(2,423)	-9.2%	31,181	2,354	7.6%
OPERATING EXPENSE	94,041	79,719	(14,322)	-18.0%	90,028	(4,014)	-4.5%
OPERATING INCOME (LOSS)	**$ (16,868)**	**$ 334**	**$ (17,202)**	**-5149.0%**	**$ (26,591)**	**$ 9,723**	**36.6%**
Interest and Investment Income	1,009	594	416	70.0%	1,139	(130)	-11.4%
Unrealized Gain (Loss) on Investments	(152)	-	(152)	0.0%	(850)	698	82.1%
Total Net Income (Loss)	$ (16,011)	$ 928	$ (16,938)	-1826.0%	$ (26,302)	$ 10,291	39.1%
Operating Cash Flow Margin %	-21.9%	0.4%	-22.3%	-5337.4%	-41.9%		
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	77.3%	86.6%			89.2%		

PCHP Fiscal Year ends 12/31/2025

PCHP Financial Performance
Calendar YTD – December 2025

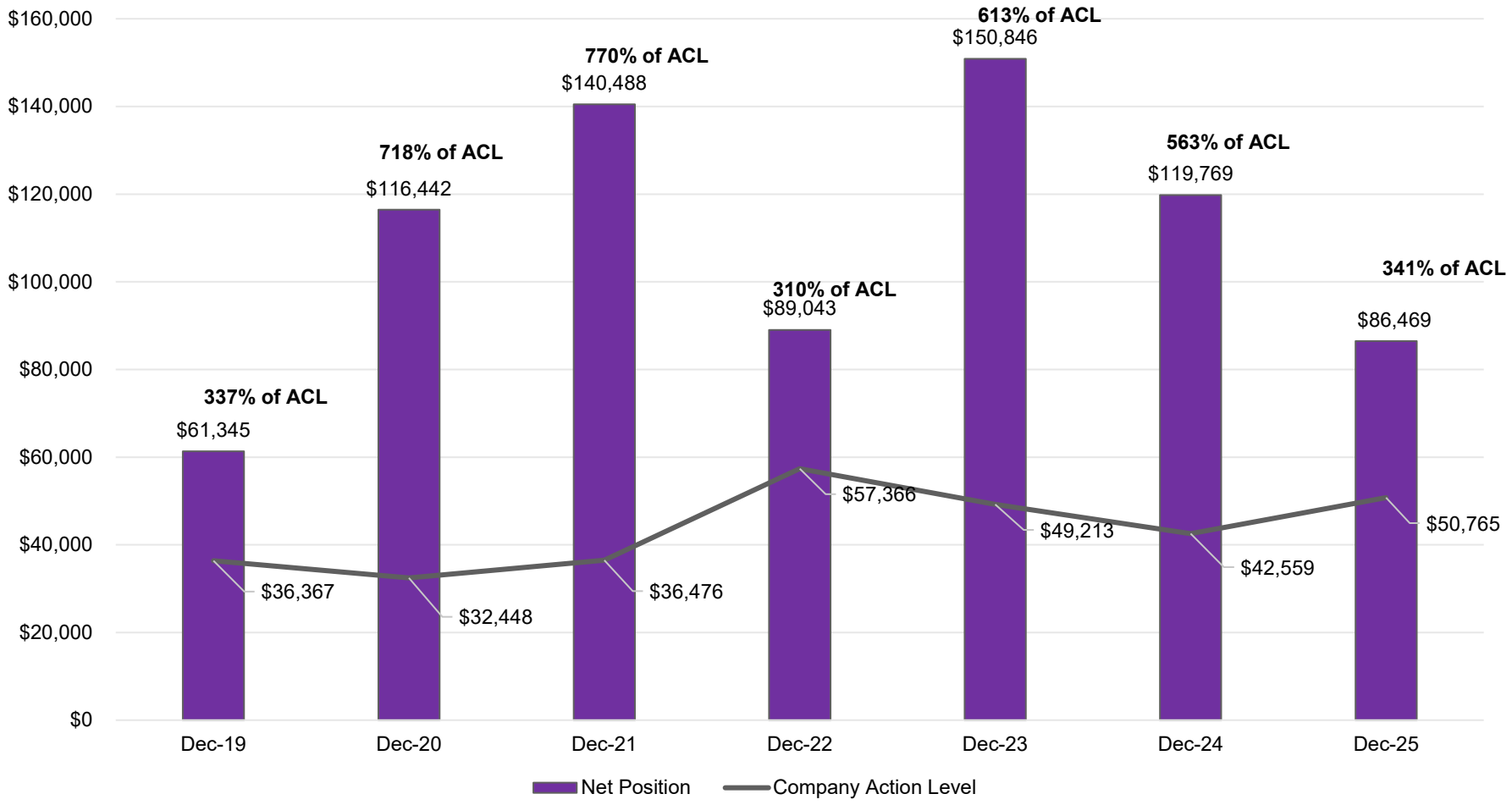
PCHP Year to Date Income Statement

(Dollars in Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
MEMBERSHIP	2,027,882	2,036,256	(8,374)	-0.4%	2,021,637	6,245	0.3%
REVENUE							
Premium/DSP	$ 608,165	$ 613,214	$ (5,049)	-0.8%	$ 544,859	$ 63,306	11.6%
NAIP/DPP/ATLIS	408,419	355,841	52,578	14.8%	393,423	14,996	3.8%
OPERATING REVENUE	1,016,584	969,055	47,529	4.9%	938,282	78,302	8.3%
EXPENSE							
Administration	111,226	114,871	3,645	3.2%	112,372	1,146	1.0%
Claims	546,342	530,665	(15,677)	-3.0%	471,762	(74,580)	-15.8%
NAIP/DPP/ATLIS	400,145	339,910	(60,235)	-17.7%	383,029	(17,116)	-4.5%
OPERATING EXPENSE	1,057,712	985,446	(72,267)	-7.3%	967,163	(90,550)	-9.4%
OPERATING INCOME (LOSS)	**$ (41,129)**	**$ (16,391)**	**$ (24,738)**	**-150.9%**	**$ (28,881)**	**$ (12,248)**	**-42.4%**
Interest and Investment Income	10,909	7,258	3,651	50.3%	16,312	(5,404)	-33.1%
Unrealized Gain (Loss) on Investments	1,387	-	1,387	0.0%	319	1,068	335.2%
Total Net Income (Loss)	$ (28,833)	$ (9,133)	$ (19,700)	-215.7%	$ (12,250)	$ (16,583)	-135.4%
Operating Cash Flow Margin %	-4.0%	-1.7%	-2.4%	139.2%	-3.1%		
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	89.5%	86.5%			87.3%		

PCHP Fiscal Year ends 12/31/2025

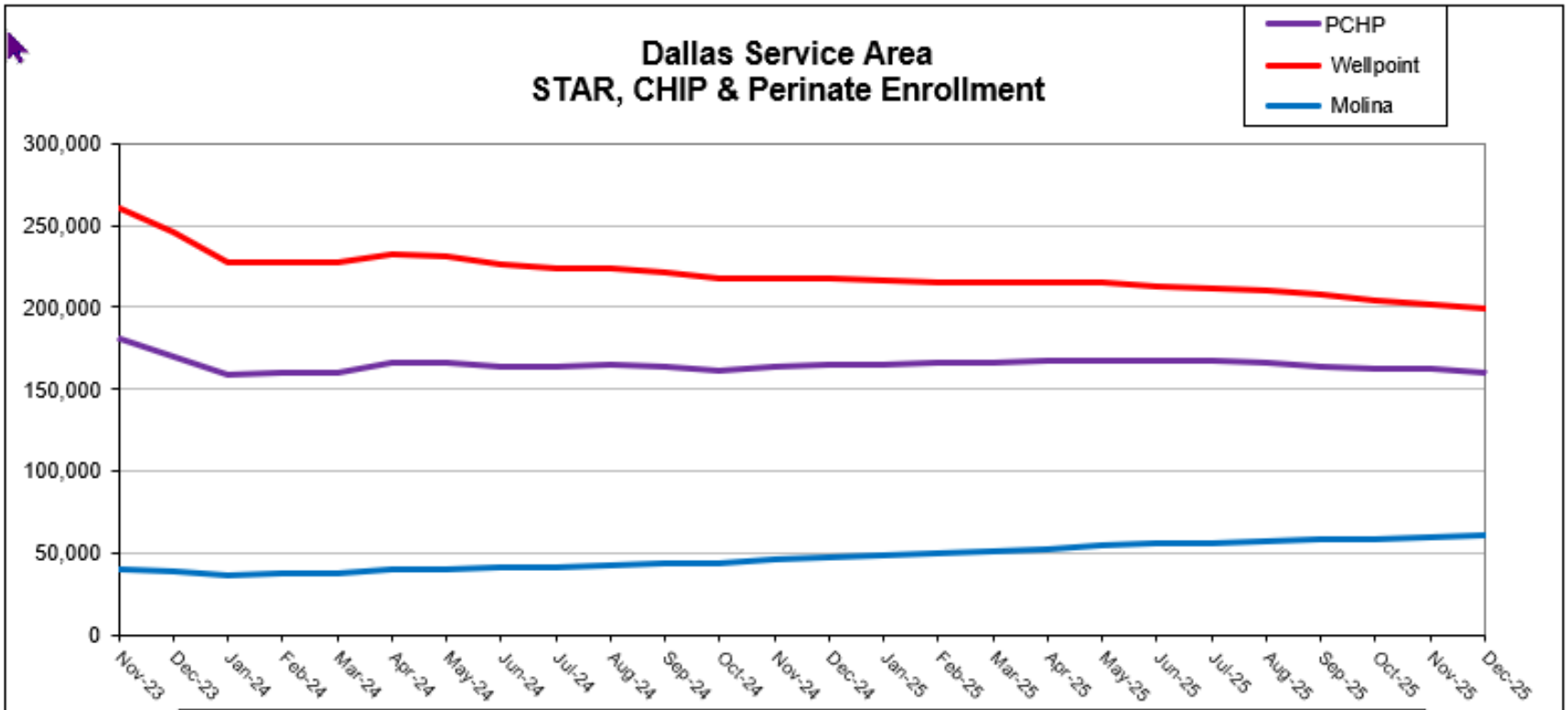
PCHP Net Position vs Risk-Based Capital Requirements as of December 2025



- Dollars in graph represented in Thousands
- Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)
- The Company Action Level and Asset Control Level for the most recent year are forecasted year-end values. Capital for the most recent year is based on the most recent quarterly statutory statement plus GAAP net income in subsequent months. All other years are actual year-end values.

PCHP Enrollment

Dallas Service Area
STAR, CHIP & Perinate Enrollment



Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
165,200	165,311	165,749	166,172	167,059	167,987	167,163	167,001	166,728	164,262	163,016	162,179	160,359

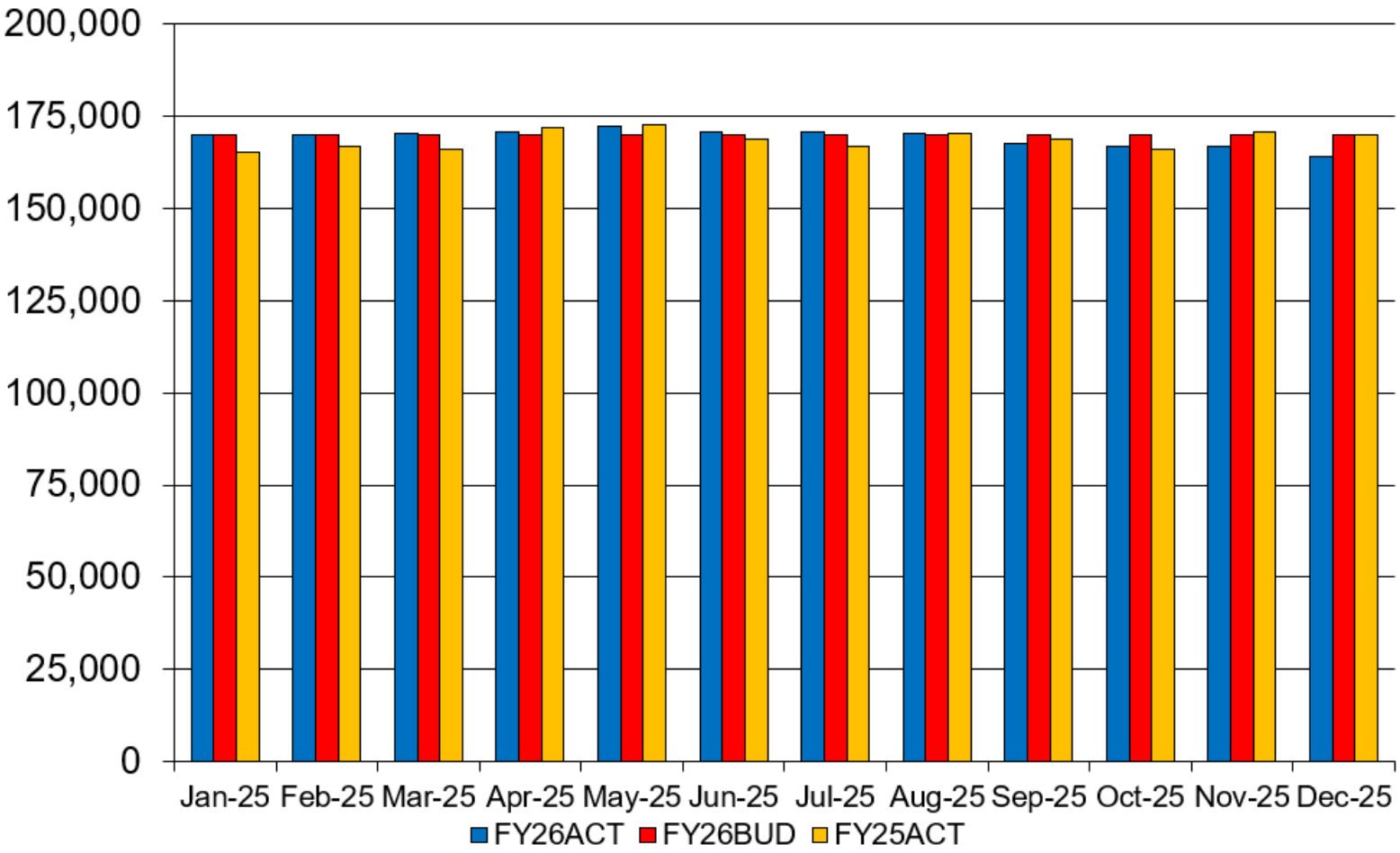
Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
218,041	216,092	215,370	214,804	214,883	215,165	212,910	211,903	210,911	207,310	204,539	202,273	199,128

Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
47,742	49,263	50,537	51,848	53,093	54,912	55,663	56,315	57,542	58,216	59,029	60,171	60,538

- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

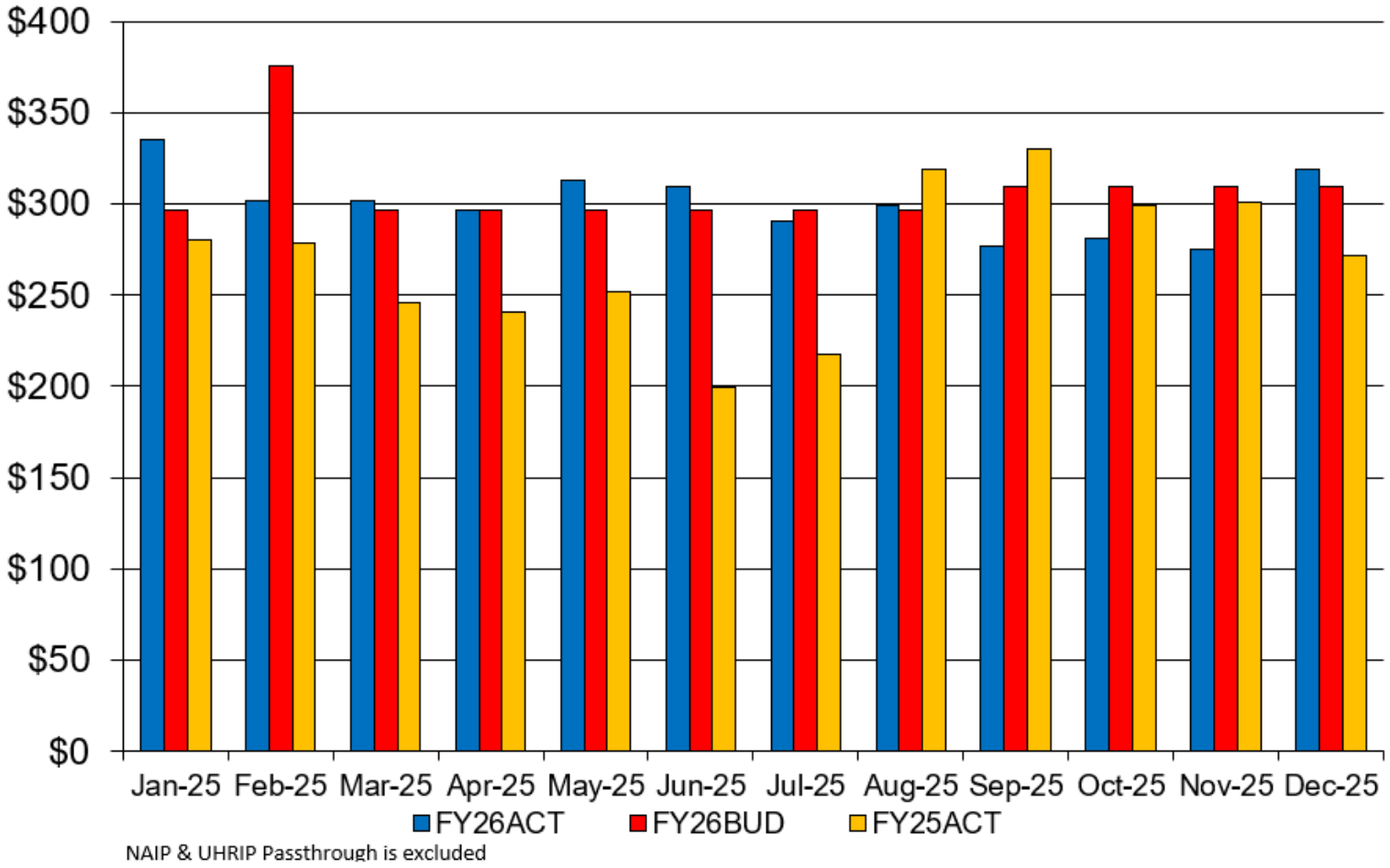
Key Operating Performance Metrics

Membership



Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of December 31, 2025 and 2024

PARKLAND HEALTH & HOSPITAL SYSTEM

BALANCE SHEET

December 31, 2025 and 2024

(Dollars in Thousands)

	FY 2026					FY 2026	FY 2025
Assets	PHHS	PCHP	PCCI	AUX	FDN	Total	Total
Current Assets							
Cash, Cash Equivalents & Investments	$ 1,359,836	$ 301,824	$ -	$ 1,165	$ 38,271	$ 1,701,096	$ 1,492,396
Net Ad Valorem Taxes Receivable	615,197	-	-	-	-	615,197	603,775
Net Patient Accounts Receivable	351,810	-	-	-	-	351,810	223,829
Other Receivables	372,289	69,969	1,108	318	-	443,684	495,148
Inventories & Other Assets	86,530	842	(303)	297	60	87,426	75,312
Total Current Assets	2,785,662	372,635	804	1,779	38,331	3,199,211	2,890,461
Capital Assets, Net							
Construction In Progress	92,060	-	-	-	-	92,060	81,233
Property, Plant, and Equipment	1,477,458	2,080	3,877	3	-	1,483,417	1,556,664
Total Net Capital Assets	1,569,518	2,080	3,877	3	-	1,575,477	1,637,896
Long Term Assets							
Other Noncurrent Assets	-	-	1,499	-	4,850	6,349	5,276
Total Other Long Term Assets	-	-	1,499	-	4,850	6,349	5,276
Assets Limited to Use:							
New Parkland Relocation	-	-	-	-	-	-	-
Community Service Capital Expansion	-	-	-	-	-	-	-
Breast Center	-	-	-	-	-	-	-
Irving Clinic - Foundation Repair	3,777	-	-	-	-	3,777	3,777
Routine Capital	385,182	-	-	-	12,976	398,158	317,033
Debt Service	2,137	-	-	-	-	2,137	1,858
LPPF	79,493	-	-	-	-	79,493	108,673
Insurance Reserves	10,435	-	-	-	-	10,435	9,626
Total Assets Limited to Use	481,023	-	-	-	12,976	493,999	440,967
Deferred Outflows of Resources	218,779	-	-	-	-	218,779	224,175
Total Assets	$ 5,054,981	$ 374,716	$ 6,180	$ 1,782	$ 56,157	$ 5,493,816	$ 5,198,774

Balance Sheet Combined as of December 31, 2025 and 2024

(Dollars in Thousands)	FY 2026					FY 2026	FY 2025
	PHHS	PCHP	PCCI	AUX	FDN	Total	Total
Liabilities and Net Position							
Current Liabilities							
Accounts Payable	$ 374,180	$ 32,884	$ 49	$ 35	$ 1,765	$ 408,913	$ 420,625
Accrued Payroll & Benefits	152,481	(18)	988	-	-	153,451	113,832
Claims Payable	-	210,614	-	-	-	210,614	236,017
Deferred Ad Valorem Taxes	684,124	-	-	-	-	684,124	657,517
Interest Payable	10,361	-	-	-	-	10,361	10,688
Due to Third Party	10,593	-	-	-	-	10,593	(3,107)
Other Current Liabilities	73,821	16,857	33,475	-	-	124,152	117,171
Total Current Liabilities	1,305,560	260,337	34,512	35	1,765	1,602,208	1,552,743
Long Term Debt	527,348	1,545	-	-	-	528,893	557,801
Net Pension Liability	736,758	-	-	-	-	736,758	700,484
Other Non-Current Liabilities	17,059	171	10,664	-	-	27,894	36,542
Total Liabilities	2,586,725	262,053	45,175	35	1,765	2,895,753	2,847,571
Deferred Inflows of Resources	12,440	-	-	-	-	12,440	8,679
Net Position	2,455,816	112,663	(38,995)	1,747	54,392	2,585,623	2,342,524
Total Liabilities and Net Position	$ 5,054,981	$ 374,716	$ 6,180	$ 1,782	$ 56,157	$ 5,493,816	$ 5,198,774

Parkland

Statement of Cash Flow and Routine Capital

Parkland

Cash Flow Combined FYTD December 2025

(Dollars in Thousands)	FYE 2026				FY 26	FY 25
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Cash Flows from Operating Activities:						
Receipts from Customers	$ 279,036	$ 273,587		$ 155	$ 552,777	$ 491,846
Ad Valorem Tax Receipts	307,127			-	307,127	267,011
Government Programs	6,776			-	6,776	222,165
Stimulus Funds	806			-	806	-
Other Receipts	78,106	(66)	2,063	-	80,104	(27,051)
Donations Received				1,709	1,709	7,218
Contributions Paid to/from Foundation				(1,973)	(1,973)	21,213
Payments for Medical Claims Costs		(308,885)		-	(308,885)	(198,911)
Payments to Suppliers	(237,714)	123,214	1,225	(25)	(113,301)	(176,158)
Payments to Employees	891,514	(8,439)	(3,197)	(1,234)	878,644	(436,478)
Net Cash Flow from Operations	1,325,650	79,411	91	(1,368)	1,403,785	170,855
Cash Flows from Capital and Financing Activities:						
Purchases of Capital assets	(1,361,293)		(91)	3	(1,361,381)	(15,763)
Sale of Capital Assets	71			-	71	324
Interest Received	16,361	2,628		9,116	28,105	34,667
Interest Paid	335			-	335	13,889
Bond Principal Paid	-	-	-	-	-	-
Net Cash Flows from Capital and Financing Activitie	(1,344,525)	2,628	(91)	9,119	(1,332,870)	33,117
Net Change in Cash	$ (18,875)	$ 82,039	$ 0	$ 7,750	$ 70,914	$ 203,973
Beginning Cash Balance	1,780,657	219,785	-	44,660	2,045,103	1,628,429
Ending Cash Balance	$ 1,761,782	$ 301,824	$ 0	$ 52,411	$ 2,116,017	$ 1,832,402

Routine Capital Summary (FY26 Only)
December 31, 2025

CAPITAL SPENDING SUMMARY
Year to Date as of 12/31/2025

2026 Budget Only

(Dollars in Thousands)

Description	Amount
FY26 Capital Budget	$ 385,182
YTD Actual Spend	(3,191)
Committed	-
Remaining Budget	381,991

% Total Capital Funding Spent and Committed 0.8%

Parkland

Statistics
MTD & FYTD December 2025

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2026
	Dec-25 Actual	Dec-25 Budget	Dec-24 Actual	% Var Budget	% Var FY25-24	Dec-25 Actual	Dec-25 Budget	Dec-24 Actual	% Var Budget	% Var FY25-24	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	3,028	3,060	3,171	-1.0%	-4.5%	9,017	8,968	9,267	0.5%	-2.7%	36,500
Neonatal ICU	111	116	111	-4.3%	0.0%	355	369	352	-3.8%	0.9%	1,397
Newborn Nursery / Room-in	974	1,051	1,096	-7.3%	-11.1%	2,847	3,088	3,220	-7.8%	-11.6%	12,073
Total Inpatient Discharges	4,113	4,227	4,378	-2.7%	-6.1%	12,219	12,425	12,839	-1.7%	-4.8%	49,970
Observation Discharges	1,855	1,938	1,877	-4.3%	-1.2%	5,677	5,857	5,671	-3.1%	0.1%	23,683
Total Hospital Discharges	5,968	6,165	6,255	-3.2%	-4.6%	17,896	18,282	18,510	-2.1%	-3.3%	73,653
Total Hospital Discharges (excluding Newborn Nursery)	4,994	5,114	5,159	-2.3%	-3.2%	15,049	15,194	15,290	-1.0%	-1.6%	61,580
Inpatient Posted Census Days											
Adult Inpatient	17,515	17,768	18,066	-1.4%	-3.0%	53,232	52,215	52,376	1.9%	1.6%	211,696
Neonatal ICU	2,329	2,590	2,579	-10.1%	-9.7%	6,757	7,388	7,357	-8.5%	-8.2%	29,381
Newborn Nursery / Room-in	2,197	2,262	2,363	-2.9%	-7.0%	6,436	6,771	7,094	-4.9%	-9.3%	26,725
Total Inpatient Posted Census Days	22,041	22,620	23,008	-2.6%	-4.2%	66,425	66,374	66,827	0.1%	-0.6%	267,802
Average Length of Stay											
Adult	5.78	5.81	5.70	0.5%	-1.4%	5.90	5.82	5.65	-1.4%	-4.4%	5.80
Neonatal ICU	20.98	22.33	23.23	6.0%	9.7%	19.03	20.02	20.90	4.9%	8.9%	21.0
Case Mix Index											
Acute	1.95	1.98	2.00	-1.5%	-2.5%	1.97	1.98	1.99	-0.5%	-1.0%	1.98
Adult Average Inpatient Available Beds (less L&D)	744	745	745	-0.1%	-0.1%	744	744	744	0.0%	0.0%	743
Observation Unit Beds	58	60	60	-3.3%	-3.3%	60	60	60	0.0%	0.0%	59
Adult Inpatient Occupancy Rate	68%	68%	70%	0.0%	-2.9%	70%	68%	68%	2.9%	2.9%	73%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	56,040	55,042	54,070	1.8%	3.6%	169,409	166,054	163,480	2.0%	3.6%	669,194
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	26,803	27,527	27,698	-2.6%	-3.2%	80,595	81,366	81,506	-0.9%	-1.1%	329,484
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	92%	93%	92%	-1.1%	0.0%	93%	93%	92%	0.0%	1.1%	93%
Psych	99%	100%	100%	-1.0%	-1.0%	99%	100%	100%	-1.0%	-1.0%	100%
Rehab	99%	97%	98%	2.1%	1.0%	99%	96%	96%	3.1%	3.1%	89%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	81%	83%	84%	-2.4%	-3.6%	82%	84%	86%	-2.4%	-4.7%	84%

Parkland

Statistics
MTD & FYTD December 2025

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2026
	Dec-25 Actual	Dec-25 Budget	Dec-24 Actual	% Var Budget	% Var FY25-24	Dec-25 Actual	Dec-25 Budget	Dec-24 Actual	% Var Budget	% Var FY25-24	Annual Budget
Average Daily Inpatient Census											
Medicine/ Surgery	382	389	392	-1.8%	-2.6%	392	384	379	2.1%	3.4%	411
Psych	28	28	28	0.0%	0.0%	28	28	28	0.0%	0.0%	28
Rehab	22	21	22	4.8%	0.0%	22	21	21	4.8%	4.8%	20
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	108	109	111	-0.9%	-2.7%	112	110	113	1.8%	-0.9%	117
L&D	26	27	30	-3.7%	-13.3%	26	25	28	4.0%	-7.1%	25
Total Adult Inpatient	566	574	583	-1.4%	-2.9%	580	568	569	2.1%	1.9%	601
Observation	224	231	228	-3.0%	-1.8%	224	237	237	-5.5%	-5.5%	242
Total Adult Average Daily Census	790	805	811	-1.9%	-2.6%	804	805	806	-0.1%	-0.2%	843
Neonatal ICU	75	84	83	-10.7%	-9.6%	73	80	80	-8.8%	-8.8%	80
Total Average Daily Census	865	889	894	-2.7%	-3.2%	877	885	886	-0.9%	-1.0%	923
Deliveries	1,080	1,162	1,206	-7.1%	-10.4%	3,161	3,421	3,551	-7.6%	-11.0%	13,300
Surgeries											
Day Surgery Cases (Hospital)	655	607	589	7.9%	11.2%	1,956	1,901	1,846	2.9%	6.0%	7,960
Day Surgery Cases (ASC)	451	458	409	-1.5%	10.3%	1,316	1,414	1,262	-6.9%	4.3%	5,744
Total Day Surgery Cases	1,106	1,065	998	3.8%	10.8%	3,272	3,315	3,108	-1.3%	5.3%	13,704
Inpatient Cases	842	735	726	14.6%	16.0%	2,545	2,335	2,304	9.0%	10.5%	9,544
Total Surgical Cases	1,948	1,800	1,724	8.2%	13.0%	5,817	5,650	5,412	3.0%	7.5%	23,248
Emergency Services (unduplicated patients)											
Arrivals Count	19,065	18,855	19,054	1.1%	0.1%	55,877	56,189	56,798	-0.6%	-1.6%	229,765
Treated Patients Count	18,738	18,615	18,773	0.7%	-0.2%	54,901	55,449	55,932	-1.0%	-1.8%	226,061
Percent Left w/o Being Seen	1.7%	1.3%	1.5%	-30.8%	-13.3%	1.7%	1.3%	1.5%	-30.8%	-13.3%	1.6%
Emergency Visit Counts (includes multiple visits)											
Main ED	13,563	13,959	13,963	-2.8%	-2.9%	40,795	40,683	40,694	0.3%	0.2%	163,852
Psych / EOU ED	754	681	706	10.7%	6.8%	2,335	2,104	2,184	11.0%	6.9%	8,787
Urgent Care - ED	3,885	3,904	4,011	-0.5%	-3.1%	12,997	12,707	13,054	2.3%	-0.4%	52,306
ICC ED (OB/Gyn Intermediate Care)	1,756	1,823	1,850	-3.7%	-5.1%	5,289	5,606	5,689	-5.7%	-7.0%	22,723
Total Emergency Visit Counts	19,958	20,367	20,530	-2.0%	-2.8%	61,416	61,100	61,621	0.5%	-0.3%	247,668
Ambulatory Visits by Division											
COPC	43,664	40,348	39,366	8.2%	10.9%	135,093	130,350	128,461	3.6%	5.2%	518,306
WISH	19,483	20,709	20,310	-5.9%	-4.1%	58,095	62,613	62,067	-7.2%	-6.4%	251,510
Ambulatory Specialty Clinics	37,408	33,296	32,767	12.3%	14.2%	111,320	105,436	103,549	5.6%	7.5%	426,526
Employee Health Integration	2,885	2,980	2,312	-3.2%	24.8%	8,238	9,315	7,553	-11.6%	9.1%	36,051
All Other Divisions	4,930	5,070	4,691	-2.8%	5.1%	14,730	15,490	15,060	-4.9%	-2.2%	61,939
Total Ambulatory Visits	108,370	102,403	99,446	5.8%	9.0%	327,476	323,204	316,690	1.3%	3.4%	1,294,332

Key Operating Performance Metrics

Staffing Information:	FYTD 2026 Actual	FYTD 2026 Budget	Variance	FYTD 2025 Actual	FY26 to FY25 Variance
Total Paid FTEs, includes Contract Labor and excludes Nursing Homes and Jail	12,818	12,749	69	12,800	18
Productivity:					
Paid Hours/Adjusted Patient Day	39	40	(1)	41	(2)
Labor Rates:					
Average Hourly Rate	$ 47.19	$ 47.15	$ 0.04	$ 45.35	$ 1.84

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

Parkland

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Consultation with Attorney Regarding Contract Items M10 and M11

Informational Report on Parkland's Capital Project Summary as of December 2025

Project Summary
As of 12/31/2025

Project Number	Description	Start Date	End Date	Month to Date Amount	Year to Date Amount	Life to Date Amount	Budgeted Amount	Remaining Budget
18172	Vickery Clinic	8/1/2020	1/31/2026	-	2,300	1,209,755	31,337,800	30,128,045
18182	Renovation of Garland COPC	**12/3/2020**	**3/31/2025**	-	23,972	1,582,266	1,698,339	116,073
18146	Large IV Pump Replacement	**4/1/2019**	**9/30/2023**	7,633	16,969	1,799,461	2,500,000	700,539
18213	MRD Breakroom	**5/11/2021**	**6/30/2025**	-	10,841	440,240	378,800	(61,440)
18216	Supply Chain Store Room Expansion	**6/23/2021**	**6/30/2024**	-	11,469	381,998	464,900	82,903
18230	Old Campus Demolition (Phase II)	**12/9/2021**	**6/30/2025**	-	(37,802,049)	(347,743)	39,505,800	39,853,543
18242	Renovation, Demolition of OK Paper Warehouse	**5/5/2022**	**5/1/2025**	3,756	7,871	1,142,392	5,782,004	4,639,612
18244	Annie's Place Renovation-Childcare Buildout	**6/10/2022**	**5/30/2025**	-	(904)	2,115,670	2,244,966	129,296
18263	Construction of an Expanded Psych Intake Area	**11/1/2022**	**4/25/2025**	-	11,593	1,032,159	1,056,292	24,133
18278	Flexible Sigmoidoscopy Room Buildout and Equipment	**10/19/2023**	**8/14/2025**	4,733	57,696	312,788	750,144	437,356
18282	Systemwide Security Enhancements - Category 1	**11/27/2023**	**7/23/2025**	-	5,350	5,350	257,727	252,377
18283	Systemwide Security Enhancements - Category 3	**11/27/2023**	**1/23/2025**	-	10,092	502,479	983,772	481,293
18284	ACH 9th Floor Shell Buildout	**11/27/2023**	**9/15/2026**	5,887,406	7,669,190	11,069,648	54,383,500	43,313,852
18290	ASC Storage Addition	**12/14/2023**	**10/1/2025**	-	372,316	541,954	1,949,602	1,407,648
18291	East Wall Replacement at Butler Street Warehouse	**12/14/2023**	**12/30/2025**	-	14,800	16,998	375,000	358,002
18300	COPC Irving Optometry Lane Expansion	**2/20/2024**	**1/15/2026**	479,561	662,816	674,623	1,388,022	713,399
18310	Stations to assist patients with virtual health	**11/20/2024**	**9/30/2025**	-	228	350	70,200	69,850
18315	Replace carpet in old PEOU with flooring	**1/28/2025**	**11/30/2025**	-	68,225	68,225	76,000	7,775
18316	Renovation of Garland Clinic	**11/1/2024**	**1/15/2026**	10,281	41,460	44,788	972,009	927,221
18317	Specialty expansion at Garland COPC	**10/24/2024**	**10/30/2025**	-	36,862	58,836	555,738	496,902
18318	Install Badge Readers at Moody Garage Elevators	**2/14/2025**	**12/30/2025**	15,384	15,384	15,384	45,000	29,616
18327	Badge Entry to secure equipment in procedure room	**6/18/2025**	**12/31/2025**	-	14,234	14,234	19,700	5,466
18329	Pressure Relief Valve Replacements & Additions	**6/18/2025**	**9/30/2025**	29,900	29,900	29,900	2,250,000	2,220,100
18335	Boiler Condensate Return System	**7/22/2025**	**12/31/2025**	-	111,859	111,859	111,859	-
19379	Cisco Wired NK (Hospital NK Refresh Yr 2 of 5)	**3/1/2020**	**9/20/2025**	5,000	38,280	10,024,941	10,407,562	382,621
19414	Replace Prescription Filling Automation	**7/20/2021**	**12/30/2025**	179,493	179,493	7,141,670	7,690,000	548,330
19423	Wireless access point refresh FY24 (year 3 of 4)	**12/14/2023**	**9/30/2024**	-	48,098	567,632	1,522,146	954,514
19429	Access layer refresh FY24 (year 5 of 5)	**2/1/2024**	**12/31/2024**	-	205,384	2,940,725	2,735,341	(205,384)
19430	EoS Switching Gear/ DRT core network refresh	**3/1/2024**	**9/30/2025**	9,840	37,744	2,553,528	2,607,817	54,289
18305	New Clinic- Paths to Recovery	**5/21/2024**	**9/30/2025**	4,934	4,934	19,748	103,700	83,952
	Total Capital Projects			**6,637,920**	**(28,093,593)**	**46,071,858**	**174,223,740**	**128,151,882**