Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, November 19th, 2025, scheduled for 10:00 a.m. in the WISH building Executive Conference Room 02-175 at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Elizabeth Palacios, MD, noted that a quorum was physically present and called the meeting to order at 10:00 a.m. Committee members Eric G. Bing, MD (via Webex), and Farida Minner, RN Byron Cryer, MD, and Todd Furniss, JD attended in person.

Board Member attendees included: Marjorie Petty, JD, Ramon Miguez, PE, and Vincent Hall.

Staff Present (via Webex and in-person) included:
Brad Nitschke, Interim EVP Legal Affairs
Brett Moran, Chief Health Officer
Carmen Bowling, SVP Nursing
David Alexander, SVP Nursing
Dawn Marchetto, SVP Nursing
Donna Richardson, EVP & Chief Nursing Officer
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & CEO
Gretchen Blake, VP Quality & Clinical Effectiveness
James Griffin, President of the Medical Executive Committee
Judy Herrington, SVP Nursing via Webex
Karen Garvey, VP Safety & Clinical Risk Management
Kathleen Doherty, VP Nursing Surgical Services
Maggie Palmer, VP/Medical Staff Professional Services
Margaret Dutton, Mngr., Operations COPC
Michael Lane, SVP & Chief Quality and Safety Officer
Michelle Ng, Administrative Resident
Morgan Simmons, Governance Program Coordinator
Saul Cordero, SVP & Chief Governance & Strategy Officer
Sobha Fuller, SVP Nursing

Attendees via Webex:
Ryan Mauck, MD – Service Chief, Urology; Pres-Elect – Med Staff
DeLancey Johnson - Senior Vice President, Associate Chief Talent Officer
Sonya Manibusan, CCP - Senior Director, Volunteer and Guest Services
Marlin Suell, MBA – Chief, Dallas County Hospital District Police
Charity Onyegbule
Stephen Harder, MD FACP - Medical Director, Hospital at Home
Alissa Tran, PharmD, BCCCP - Director, Acute Care at Home

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Executive Session – Quality & Patient Safety Operations Section

At 10:01 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

I. Executive Session: Quality & Patient Safety Operations (QSO)

Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occupations. Code §160.007

A. **Update and Report by Chief Quality and Safety Officer**
Includes briefing from Executive Quality Committee (EQC)

B. **Review of Safety Event Cause Analysis (CA) Case(s)**
Shared learnings from recent safety event(s) with associated guide

C. **Update and Report Regarding Quality-Related Key Performance Indicators (KPIs)**
Reports for quality improvement project(s) throughout the enterprise

1. Department Performance Improvement Committee (PIC)/ Clinical Quality Committee (CQC) Annual Presentation(s)
Annual report from service lines related to quality and safety
   a. Population Health: Garland Health Center New Patient Access and Wait Times

2. Update and Report Regarding Hospital at Home Program

II. Possible Deliberation Regarding the Following

A. Executive Summaries
Overview of QSO departmental reports

B. Cause Analysis (CA) Log
List of upcoming cause analysis case reviews

~ end of Quality Portion of QBOM Agenda

VI. Executive Session: Medical Executive Committee ("MEC")

James D. Griffin, MD, President of the Medical Executive Committee, discussed the items posted on the agenda starting at 11:31 am.

A. Consideration and Appropriate Action Regarding Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Medical Staff and Non-Physician Clinical Providers to Parkland Health
   a. Credentialing Report
2. Consideration and Appropriate Action Regarding Medical Staff Bylaws
   a. Technical Amendment – Podiatry
   b. Alignment with Operations Update – CCO Updates
3. Consideration and Appropriate Action Regarding Board Resolution: Maternal Levels of Care Plan Program - 2026

VII. Executive Session: Discussion regarding report and/or information provided by the Chief Quality Safety Officer and related items on this agenda.

The Committee did not conduct a discussion with the Chief Quality & Safety Officer, SVP, Michael Lane, without other members of management present.

VIII. Executive Session: Discussion regarding report and/or information provided by the Medical Executive Committee President and related items on this agenda.

The Committee conducted a discussion with the Medical Executive Committee President, Dr. James Griffin without other members of management present.

Chair adjourned Executive Session and moved into Open Session at 11:56 am.

IX. Action Items (Open Session)

A. Consideration and Appropriate Action Regarding MEC Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers
   1. Credentialing Report

B. Consideration and Appropriate Action Regarding Medical Staff Bylaws
   1. Technical Amendment – Podiatry
   2. Alignment with Operations Update – CCO Updates

C. Consideration and Appropriate Action Regarding Board Resolution: Maternal Levels of Care Plan Program - 2026

Todd Furniss motioned to approve the Medical Executive Committee Recommendations, Credentialing Report, Bylaws and Maternal Levels of Care Program Resolution. Byron Cryer seconded the motion. The motion passed unanimously.

X. Follow-Up Requests: None

XI. Closing Remarks

XII. Adjourn

With no further business to discuss, Committee Chair Elizabeth Palacios, MD, adjourned the meeting at 11:57 am.

SO RECORDED:

Elizabeth A Palacios MD
Elizabeth A Palacios MD (Jan 18, 2026 19:09:24 CST)
Elizabeth Palacios, MD
Committee Chair

Todd Furniss
Todd Furniss (Jan 9, 2026 11:35:37 CST)
Todd Furniss, JD
Secretary