Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, August 27th, 2025, scheduled for 12:50 PM (or immediately following the HOMES meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty noted that a quorum was physically present and called the meeting to order at 12:40 PM.

Board Member attendees included: Vincent Hall, Lisa Sutter, Eric G. Bing, MD, Reina Gonzalez, JD, Farida Minner, RN, Ramon Miguez, PE, Elizabeth Palacios, MD, and Yasmin Simon, JD.

Staff Present (via Webex and in-person) included:

Brett Moran, Chief Health Officer
Brad Nitschke, Associate General Counsel
Donna Richardson, EVP & Chief Nursing Officer
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer
Joseph Chang, Chief Medical Officer
Keri Disney-Story, VP/Clinical Finance
Michelle Ng, Administrative Resident
Michael Lane, SVP & Chief Quality and Safety Officer
Morgan Simmons, Governance Program Coordinator
Rick Humphrey, EVP & Chief Financial Officer
Roshan Thayil, Sr., Director Compliance Programs
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Officer

Additional Attendees:
Edna Ruano, Government Relations Manager (via Webex)
Socorro Salzar, Dallas County Staffer (via Webex)
Sean Kirkpatrick – Osmosis (via Webex)

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Dr. Pam White offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After reviewing the agenda, the Chair noted there were no conflicts of interest on the agenda.

I. Consent Agenda: Minutes

A. Consideration and Appropriate Action Minutes 2025-06-11 Audit Committee

B. Consideration and Appropriate Action Minutes 2025-07-22 Facilities Committee

C. Consideration and Appropriate Action Minutes 2025-07-22 Budget & Finance Committee

D. Consideration and Appropriate Action Minutes 2025-07-23 Quality of Care & Patient Safety Committee

E. Consideration and Appropriate Action Minutes 2025-07-23 Board of Managers

II. Consent Agenda: Contracts

A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

III. Consent Agenda: Patient Settlements

A. Consideration and Appropriate Action Regarding Patient Settlements

IV. Consent Agenda: Policies

A. Consideration and Appropriate Action Regarding: SYS.PI.001 Quality Assessment & Perform Improvement (QAPI) Program

B. Consideration and Appropriate Action Regarding CM-U-12 Utilization Management Plan Pol

V. Consent Agenda: Other

A. Consideration and Appropriate Action Regarding Amendments to the Internal Audit Departm Charter

B. Consideration and Appropriate Action Regarding Amendments to the Board Audit Committe

C. Consideration and Appropriate Action Regarding the Possible Adjustment of the Fiscal Year Audit Plan

D. Consideration and Appropriate Action Regarding Amendments to the Parkland Disability Pla

E. Consideration and Appropriate Action Regarding the Proposed Palomino Place Nursing Hom Resolution and Incumbency

F. Consideration and Appropriate Action Regarding Resolution for The Terrace at Denison Tran

G. Consideration and Appropriate Action Regarding Resolutions for the Terrace at Denison and Meadowbrook Nursing Home Change of Management

H. Consideration and Appropriate Action Regarding Recommendation of the Investment Committee on Emerging Markets Equity Managers for the Defined Benefit Plan

I. Consideration and Appropriate Action Regarding the Appointment of Taylor White to the Parkland Center for Clinical Innovation Board

VI. Consent Agenda: Medical Executive Committee Items

A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Marjorie Petty asked for a motion to approve the consent agenda minus item H (the defined benefit plan) and the last contract in appendix A (Adams contract – D1). Vincent Hall motioned for approval of the consent agenda without the aforementioned items. Yasmin Simon seconded. The motion carried unanimously.

Rick Humphrey briefly presented the defined benefit plan and updated the Board on its current state. Brad Nitschke updated the Board on contract D1 regarding the Adam's Management Construction contract.

Marjorie Petty asked for a separate motion to approve the contract and benefit plan that were removed for further discussion. Ramon Miguez motioned for approval. Lisa Sutter seconded. The motion carried unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. CEO Update on System Operations and Board FY25Q3 Priorities Discussion

In the Q3 update to the Board, Dr. Cerise reported steady progress across key organizational priorities, including a slight improvement in average length of stay, though still above the 6.7-day target. Access to care improved in six of the seven longest-wait clinics, with Southeast lagging due to space constraints. The business continuity planning initiative is advancing, with tailored plans underway for the top 25 departments, emphasizing preparedness amid cybersecurity concerns. Quality metrics for both inpatient and outpatient care, are exceeding goals, particularly in chronic condition management and preventive screenings. Trust and satisfaction scores from the Press Ganey survey showed strong improvements, with employee participation surpassing expectations and scores placing the organization in the top quartile nationally. New nursing-focused metrics were introduced, showing progress but not yet meeting targets. The strategic facilities plan

is on track for completion and final recommendations by September, and many of these priorities will inform the Board's goals for FY2026.

B. Review of Report Regarding Parkland Health FY26 Budget (Final Version)
In the FY26 final budget approval discussion, Keri Disney-Story outlined that while most assumptions remained stable, updated data from July and a significant $46 million increase in Medicare dish payments led to a more favorable financial outlook. The total proposed budget stands at $113 million, largely supported by interest income, though reliance on cash reserves is expected to grow. A 5.91% increase in tax revenue—higher than previous years—was proposed to address financial uncertainties, including potential federal reductions in Medicaid and ACA coverage. Despite a slight decrease in the tax rate, rising property values mean most residents will see higher tax bills. The capital budget also increased by $10 million to cover necessary repairs and protect long-term investments.

Key Metrics: (Hospital/Parkland Health)

- Total Operating Revenues: $3.135/3.538 billion
- Total Operating Expenses: $3.139/$3.528 billion
- Total Net Income: $113.3/$126.2 million
- Capital Budget: $132.9 million
- Tax Rate: 21.10 cents per $100 valuation

Marjorie Petty asked for a motion to approve the Parkland Health FY26 Final Version Budget as presented. Ramon Miguez motioned for approval. Vincent Hall seconded. The motion carried unanimously.

C. Consideration and Appropriate Action Regarding Audit Department FY26 Budget Report
Rick Humphrey presented the Audit Department budget. The internal audit budget for FY26 was finalized and presented following a slight revision from the earlier estimate shared with the audit committee. Initially projected at $2.2 million, the budget was adjusted down to $2.03 million due to a attrition in full-time employees from 16 to 14, aligning with broader organizational efforts to control expenses. Efficiency improvements within the audit department, particularly in streamlining follow-up processes with operational units, are expected to reduce resource demands. These changes reflect a commitment to fiscal responsibility and operational effectiveness.

D. Consideration and Appropriate Action Regarding Quality & Safety Operations Department FY26 Budget Report
The Board has previously reviewed and recommended the Quality & Safety department budget for approval and had no further questions.

E. Consideration and Appropriate Action Regarding Compliance Department FY26 Budget Report
The Board has previously reviewed and recommended the Compliance department budget for approval and had no further questions.

Marjorie Petty asked for a motion to approve the Audit Department, Quality & Safety Operations Department and Compliance Department FY26 Budgets. Ramon Miguez motioned for approval. Lisa Sutter seconded. The motion carried unanimously.

F. Consideration and Appropriate Action Regarding Parkland Health FY26 Budget Resolution

Marjorie Petty asked for a motion to approve the Parkland Health FY26 Final Version Budget resolution as previously presented. Ramon Miguez motioned for approval. Vincent Hall seconded. The motion carried unanimously.

G. Update and Discussion on Board Governance, Board Appointments and 2026 Board Calendar
As a reminder of committee appointments made in April 2025, Chair, Marjorie Petty, presented the 2026 Board Committee assignments. Marjorie also mentioned that Morgan Simmons will provide the 2026 Board calendar and it will be sent out within the next few days. Marjorie reminded the Board that due to recent legislation, committee and board meetings now require a minimum of three business days' notice, impacting agenda preparation timelines, especially for budget and finance meetings. The board will undergo another evaluation starting in October, building on last year's baseline assessment, and a governance-focused retreat is being planned for March 12th or 14th 2026. This retreat will differ from the annual operating plan retreat scheduled for April and will focus on board operations, strengths, and strategic improvements. A potential facilitator with deep institutional knowledge is being considered, though not yet confirmed. Additionally, upcoming board member reappointments and leadership transitions were noted, with nominations for chair and vice chair expected in December and elections in January.

Break

VIII. Executive Session

At 1:55 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives Tex. Gov't Code §551.089

B. Discussion Regarding Contract Between Parkland and UTSW for Physician Services: FY25 Performance to Date and FY26 Contract Tex. Gov't Code §551.085

C. Consultation with Attorney Regarding AG Bondi Memo, Executive Orders and Other Related Matters Tex. Gov't Code §551.071

D. Update and Report Regarding Opioid Settlement Distributions Tex. Gov't Code §551.071

E. Consultation with Attorney Regarding Pending Litigation Pertaining to a Retaliation Claim Tex. Gov't Code §551.071

F. Consultation with Attorney Regarding Potential Updates to Executive Severance Plan Tex. Gov't Code 551.071

G. Consideration and Appropriate Action Regarding Chief Executive Officer FY26 Annual Goals Tex. Gov't Code §551.074

Chair adjourned Executive Session and moved into Open Session at 3:57 PM.

Marjorie Petty asked for a motion to accept the proposed settlements with Purdue Pharma, LP, , Alvogen, Inc., Amneal Pharmaceuticals LLC, Apotex Corp., Hikam Pharmaceuticals, Inc., Indivior, Inc., Viatris Inc. also known as Mylan, Sun Pharmaceuticals, Inc. and Zydus Pharmaceuticals, Inc. ; and authorize the CEO in conjunction with the Chief Legal Officer to execute any release and participation forms, or other associated documents to effectuate the settlements as are necessary. Lisa Sutter motioned for approval. Ramon Miguez seconded. Yasmin Simon abstained from voting on this item due to a potential conflict of interest. The motion carried unanimously.

Marjorie Petty asked for a motion to approve the Executive Severance Resolution. Ramon Miguez motioned for approval. Lisa Sutter seconded. The motion carried unanimously.

Marjorie Petty asked for a motion to approve the Parkland Health FY26 CEO Annual Goals. Ramon Miguez motioned for approval. Lisa Sutter seconded. The motion carried unanimously.

IX. Action Items

A. Board May Take Action on Any Agenda Item(s) Above

X. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 3:57 PM.

SO RECORDED:

Marjorie D. Petty, JD
Chair

Steven Roth (Oct 1, 2025 12:49:45 CDT)

Steven Roth, JD, MPH
Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												August 27, 2025
Medical Products and Services												
M1	Expense	Coronary Stents and Accessories	Abbott Laboratories	9/1/2025 – 8/31/2030	$2,250,000	$2,250,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan / Cardiac Cath Lab	N/A	N/A	N/A
M2	Expense	Mod # 3 Electrophysiology Products and Accessories	Abbott Laboratories	8/19/2021 – 8/18/2026	$1,900,000	$5,800,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tiffany Dorkins / Cardiac Lab	N/A	N/A	N/A
M3	Expense	Premium Maintenance for Sterile Processing Equipment	Belimed, Inc.	Last Signature – Two years	$738,888	$738,888	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick / Clinical Engineering	N/A	N/A	N/A
M4	Expense	Mod # 1 Add Funds only – Outpatient Dialysis Services	Bio Medical Applications of Texas, Inc	12/1/2021 - 11/31/2025	$1,800,000	$15,536,933	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shannan Bradley / Care Management	N/A	N/A	N/A
M5	Expense	Mod # 1 Add Funds Only – Outpatient Dialysis Services – Physician Services	Dallas Nephrology Associates	12/1/2021 – 11/31/2025	$190,000	$1,384,700	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shannan Bradley / Care Management	N/A	N/A	N/A
M6	Expense	Window Washing Services	CE Advantages	9/1/2025 – 8/31/2030	$1,786,179	$1,786,179	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker / Environmental Services	25%	Female	Black or African American
M7	Expense	Mod # 1 Unilateral Extension of Referral Lab Agreement with Children's Health	Children's Health Systems of Texas dba Children's Health	9/1/2021 – 8/31/2026	$145,000	$975,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton/ Fidel Ramirez / Referral Laboratory	N/A	N/A	N/A
M8	Expense	Cochlear and Bone Anchored Implants	Med El Corporation	8/28/2026 – 8/27/2029	$540,000	$540,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Hewitt / Ambulatory Specialties Clinic Admin	N/A	N/A	N/A
M9	Expense	Intraoperative Neuromonitoring (IONM) Service and Disposables	NuVasive Clinical Services Monitoring	Last Signature – 5years	$2,000,000	$2,000,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Main Operating Room	N/A	N/A	N/A

M10	Capital	Gastroscopes, Bronchoscopes & Colonoscopes	Olympus America, Inc.	Last Signature – 9/7/2025	$312,622	$312,622	GPO Purchase	Yes	Shikia Shakelli / Clinical Engineering	N/A	N/A	N/A
M11	Expense	Mod # 3 Texas State Legislative Consulting Services	Sabrina T. Brown	9/12/2012 – 8/31/2026	$140,000	$2,239,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Katherine Yoder / Legislative Affairs	100%	Caucasian	Female
M12	Capital	Luminos Agile Max Fluoroscopy Machine	Siemens Medical Solutions USA, Inc.	Last Signature + 1 Year from Effective Date	$399,000	$399,000	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	N/A	N/A	N/A
M13	Expense	Outstationed Eligibility Services	Texas Health & Human Services Commission	9/1/2025 – 8/31/2028	$3,512,840	$3,512,840	Interlocal Agreement	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker / Revenue Cycle	N/A	N/A	N/A
M14	Expense	Elevator Maintenance Agreement	Thyssenkrupp Elevator	11/1/2025 – 10/31/2035	$8,922,351	$8,922,351	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Roderrick Stephens / Engineering Services	N/A	N/A	N/A
M15	Revenue	On-Site Telemedicine Services	Texas Woman's University	Last Signature + ten (10) years	$0	$0	Contract Award without Competition	N/A-Zero Dollar	Andrea Johnson / Ambulatory Specialties	N/A	N/A	N/A
				Construction and Facilities								
C1	Revenue: Court Approval	Emerald Hills Sub-Sublease	5600 DAVIS BLVD OPCO, LLC, which is a subsidiary of Avir Health Group	Upon execution – 8/31/2026	$0	$0	Real Estate – Exemption	N/A-Revenue	Beall Carothers / Planning, Design & Construction	N/A	N/A	N/A
C2	Revenue: Court Approval	Homestead of Sherman Sub-Sublease	1000 E SARA SWAMY DR OPCO, LLC, which is a subsidiary of Avir Health Group	Upon execution – 8/31/2027	$0	$0	Real Estate – Exemption	N/A-Revenue	Beall Carothers / Planning, Design & Construction	N/A	N/A	N/A
C3	Expense: Court Approval	Mod # 1 - 1st Amendment to Lease Agreement – 601 Clara Barton Blvd, Suite 200, Plaza III, Garland, Texas	PSL Garland MOB, LP	5/1/2020 - 10/31/2032	$1,243,297	$6,571,792	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers / Planning, Design & Construction	N/A	N/A	N/A
C4	Expense: Court Approval	Lease Agreement – Garland Plaza III, Suite 330, 601 Clara Barton Blvd, Garland, Texas	PSL Garland MOB, LP	2/1/2026 – 1/31/2033	$969,066	$969,066	Real Estate – Exemption	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers / Planning, Design & Construction	N/A	N/A	N/A
				Ratification/Deviation/Informational Only								
D1	Expense-Approved Deviation	Owner's Representative for Repair of Construction & Design Defects	Adams Management Services Corporation	Last Signature – 7/31/2026	$1,076,400	$1,076,400	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Angelica Flores / Engineering Services	N/A	N/A	N/A