Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, May 22nd, 2025, scheduled for 12:50 PM. (or immediately following the HOMES meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty noted that a quorum was physically present and called the meeting to order at 12:55 PM.

Board Member attendees included: Vincent Hall, Lisa Sutter (via Webex), Todd Furniss, JD, Eric G. Bing, MD, Byron Cryer MD, Reina Gonzalez, JD, Farida Minner, RN (via Webex), Ramon Miguez, PE, (via Webex), and Yasmin Simon, JD.

Staff Present (via Webex and in-person) included:

Blanca Garcia, Strategy Manager
Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer via Webex
Fred Cerise, President & Chief Executive Officer
Jessica Hernandez, SVP & Chief Health Equity Officer
Forrest Stovall, Strategy Program Manager
Joseph Chang, Chief Medical Officer
Michelle Ng, Administrative Resident
Michael Lane, SVP & Chief Quality and Safety Officer
Morgan Simmons, Governance Program Coordinator
Rick Humphrey, EVP & Chief Financial Officer
Samia Zia, Director of Strategy
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Officer

Additional Attendees:
Juliet Rogers, Blue Cottage of Canon Design
Alison Leonard, Blue Cottage of Canon Design
Jake Maier, Blue Cottage of Canon Design
Socorro Salazar, Dallas County Commission (via Webex)
Alan Benitez Torrescano
Tzeggabrhan Kidane – Commissioner Daniel's Office

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Dr. Dong Hwan Lim offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Non-Agenda Items

No members of the public registered for comments regarding the non-agenda items.

V. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

VI. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

I. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2025-04-11 Board of Managers Annual Operational Meeting

B. Consideration and Appropriate Action Regarding Minutes 2025-04-16 Audit Committee

C. Consideration and Appropriate Action Regarding Minutes 2025-04-16 Facilities Committee

D. Consideration and Appropriate Action Regarding Minutes 2025-04-22 Budget & Finance Committee

E. Consideration and Appropriate Action Regarding Minutes 2025-04-23 Quality of Care & Patient Safety Committee

F. Consideration and Appropriate Action Regarding Minutes 2025-04-23 Board of Managers

II. Consent Agenda: Contracts

A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

III. Consent Agenda: Capital Substitution(s)

A. Consideration and Appropriate Action Regarding Capital Substitution(s) **(See Attached List of Capital Substitutions)**

IV. Consent Agenda: Other

A. Consideration of Amendment to Dallas County Hospital District Board Operational Procedures & Controls Regarding Board and Committee Attendance

B. Consideration and Appropriate Action Regarding Parkland Community Health Plan Bylaws

C. Consideration and Appropriate Action Regarding Resolution Authorizing Participation in the TexPool Investment Pools and Designating Authorized Representatives from Parkland

D. Consideration and Appropriate Action Regarding a Recommendation by the Investment Committee to Replace Asset Managers Overseeing Allocations and Balances

E. Consideration and Appropriate Action Regarding Supplemental Savings Plan Fund Change Recommendations

F. Consideration and Appropriate Action Regarding Resolution of the Continuation and Funding of the Other Victim Assistance Grant Program

V. Consent Agenda: Patient Settlements

A. Consideration and Appropriate Action Regarding Patient Settlements

VI. Consent Agenda: Medical Executive Committee Items

A. Consideration and Appropriate Action Regarding Bylaws Update – Article III, B. (4), (i.) iii. (iii): Board Certification Criteria – Podiatric Physicians

B. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Marjorie Petty asked if any items needed to be pulled from the consent agenda for further discussion. Todd Furniss, JD, requested that the item regarding Dallas County Hospital District Board Operational Procedures & Controls Regarding Board and Committee Attendance be pulled.

The Board discussed the language in the Operational Procedural Manual further and concluded that it should remain as written.

Marjorie Petty asked for a motion to approve the consent agenda. Vincent Hall motioned for approval. Todd Furniss seconded. The motion carried unanimously.

Marjorie Petty asked for a motion to approve the item removed from the consent agenda regarding Dallas County Hospital District Board Operational Procedures & Controls Regarding Board and Committee Attendance. Todd Furniss motioned for approval. Byron Cryer seconded. The motion carried unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. CEO Update on System Operations

Dr. Fred Cerise reminded the Board of the pilot roll-out of Ambient Listening, which is being implemented across Parkland Hospital and COPCs. Dr. Cerise shared an email from a provider who now uses Ambient Listening and shared her gratitude for integrating AI

into the patient and provider experience. Next, Dr. Cerise updated the Board on the official sale of the Butler St. Property to Dallas College as approved by the Commissioner's Court, along with the letter of intent to purchase the Butler St. carwash site. Dr. Cerise discussed the Salvation Army's groundbreaking, which occurred on May 13th, and is a potential new site for Parkland Clinics amidst the potential swap for other land. Dr. Cerise discussed some of the preliminary legislative updates with the Board surrounding State, Federal, and ACA Exchange changes that may affect Parkland in the near future.

B. Strategic Facilities Plan Update and Report

Juliet Rogers introduced the Strategic Facilities Plan Update to the Board. Juliet began with a project update, which portrayed the progress of the project thus far and what still needs to occur by September 2025. Currently, the project is in the review of the future state data and planning strategies portion. Next, Jake Maeir presented the data gathered to quantify the population capture target, which shows the Parkland uninsured population and Medicaid capture scenarios with variations of growth or decline projections. Jake also presented on the percentage of Parkland services currently capturing an estimated 44% of the total Medicaid and uninsured adult population. This equation is based on the unique FY24 Parkland patient accounts compared to the overall adult population in Dallas County. Jake also presented on the updated projected annual growth by service, which shows that while Dallas County will continue to grow, the population Parkland serves will grow at a much quicker rate. Jake mentioned the Strategic Facilities Plan will target growth in alignment with maintaining Parkland's existing population capture of uninsured and Medicaid populations across Dallas County. Jake reviewed the growth strategies with the Board, such as maximizing inpatient and ED growth on Parkland's existing campus, potential new locations of health centers across the County, and potential site acquisitions to accommodate higher acuity. Next, Alison Leonard reviewed some planning strategies with the Board and discussed the potential solutions to stabilize the main campus for future growth while expanding services off campus as well.

Executive Session

At 2:12 PM, the Board entered Executive Session, as permitted by the closed meeting exceptions specified on the agenda.

A. Discussion Regarding Real Property in Relation to the Strategic Facilities Plan Tex. Gov't Code §551.072

Chair adjourned Executive Session and moved into Open Session at 2:22 PM.

C. Annual Review of the Board and Committee Charters Process and Approval Timeline

Saul Cordero presented the Charter Process Timeline to the Board, outlining the schedule for each charter's review by the respective committees, including opportunities for discussion and revisions as requested. All charters will be finalized and submitted for Board approval at the August 27 meeting.

Scheduled 5 Minute Break

VIII. Executive Session

At 2:49 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Discussion Regarding Conflict of Interest and Management Plans Tex. Gov't Code §551.071

B. Discussion Regarding the Exploration of Strategic Opportunities to Provide New Services to State Psychiatric Hospital. Tex Gov't Code §551.085 & §551.071.

C. Review and Discussion of CEO Contract and Timeline
Tex Gov't Code §551.074

Chair adjourned Executive Session and moved into Open Session at 3:37 PM.

IX. Action Items

X. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 3:39 PM.

SO RECORDED:

Marjorie Petty, J.D.
Marjorie Petty, J.D. (Jul 2, 2025 13:53 CDT)

Marjorie D. Petty, JD
Chair

Steven Roth (Jul 14, 2025 17:59 CDT)

Steven Roth, JD, MPH
Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												May 21, 2025
Medical Products and Services												
M1	Expense	FlowTriever & ClotTriever Products	Inari Medical, Inc.	6/6/2025 – 6/5/2028	$1,406,000	$1,406,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M2	Expense	Mod to Add Funds Armored Car Service	Loomis Armored US	6/5/2015 - No Expiration	$425,500	$2,676,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker, Patient Financial Services	0%	N/A	N/A
M3	Expense	Mod # 3 Electrophysiology and Cryoablation Products	Medtronic USA, Inc	8/14/2021 - 11/14/2026	$900,000	$2,799,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services Administration	0%	N/A	N/A
M4	N/A – In kind	Sports Medicine Services	Mesquite Independent School District	6/1/2025 – 5/31/2030	$0	$0	Contract Award without Competition	N/A-Zero Dollar	Ryan Pena, Surgical Services	N/A	N/A	N/A
Construction and Facilities												
C1	Capital	ASC Fire Alarm Replacement	Firetrol Protection Systems	5/22/2025 – 4/23/2026	$248,080	$248,080	TXMAS or DIR Purchase	Yes	Michael Radar, Engineering Services	0%	N/A	N/A
C2	Expense: Court Approval	Mod # 2 Fifth Amendment to Lease Agreement – 8818 John Carpenter Freeway (PARC)	SL4 DFW Industrial, L.P.	9/15/2017 - 12/14/2028	$2,432,865	$11,954,373	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers, Planning Design & Construction	0%	N/A	N/A
Information Technology												
IT1	Expense	Online Nursing Continuing Education Services	Relias LLC	6/1/2025 – 5/31/2030	$1,123,325	$1,123,325	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deb Johnson/ Sarah Gilbert, IT/ Learning and Development	0%	N/A	N/A
IT2	Expense	Mod # 2 96 Handheld scanners to support Epic Implementation at Jail Health	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$178,047	$8,368,725	Sole Source Modification	Yes	Deborah Johnson / Carlton Brown II,	100%	Black or African American	Male
IT3	Expense	Mod # 2 Add Two (2) UKG Tenants	UKG Kronos Systems LLC	9/9/2021 - 10/31/2028	$76,800	$14,137,095	Sole Source Modification	Yes	Deborah Johnson, Information Technology	0%	N/A	N/A
Ratification/Deviation/Informational Only												
R1	Expense-Ratification	Mod to Add Funds Modification #1: Employee Shuttle Bus Services	Cornerstone Parking Group	7/1/2022 - 6/30/2025	$259,925	$6,245,488	Non-Sole Source Modification	Yes	Kristi Tillery, Police Department	0%	N/A	N/A
R2	Revenue-Ratification	Mod # 3 Clinical Research Services	The University of Texas Southwestern Medical Center	10/1/2021 - 9/30/2027	($70,181)	($4,555,445)	Sole Source Modification	N/A-Revenue	Susan Partridge, Medical Affairs Administration	N/A	N/A	N/A
D1	Expense-Approved Deviation	Pyxis Fleet Refurbish and Optimization	BD CareFusion Solutions LLC	5/1/2025 – 6/30/2035	$12,843,347	$12,843,347	GPO Purchase	No, unbudgeted capital request pending	Carrie Berge, Pharmacy Administration	0%	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For May 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Pharmacy	$12,943,347	$12,943,347	**Pyxis Machine Replacement**
	Explanation	This request is for the replacement of our current fleet of Becton, Dickinson and Company Pyxis machines. Pyxis machines are automated medication dispensing systems used in Parkland clinical areas to improve medication safety, reduce errors, and enhance efficiency. Our current fleet includes numerous devices that are over 14 years old and will lose manufacturer's support by 2026. While the replacement of this equipment was originally scheduled to be completed in FY27, Becton, Dickinson and Company's internal financial optimization initiative allowed us to negotiate highly favorable terms for early procurement, which were contingent upon contract execution and purchase order issuance by 5/9/25. The Board Finance Chair has provided approval to meet the timeline. This allowed purchase of the equipment at a discounted rate of $13M versus $19M. This yields a savings of $6M or 31%.		
	Driver(s) of Increased Expense:	Expedited replacement due to end of support status; vendor discount		
	Description of Item:	Automated medication dispensing system (30 units)		
2	Pharmacy	$7,690,000	$490,000	**Prescription Filling Automation at Central Fill Pharmacy**
	Explanation	In the Central Fill Pharmacy, an additional manual packing station with storage is being requested because the current packing stations are continuously becoming overwhelmed, causing a backlog of prescriptions. This is caused by increased prescription volumes (15% increase since 2022) and a higher proportion of prescriptions per patient. When the packing area conveyor system backs up, it requires three FTEs to manually pull patient prescriptions off the conveyor belt and out of the workflow. Manual intervention could result in a safety issue if a prescription is lost or handled inappropriately. The additional manual packing station with storage would prevent a system deadlock, improve pharmacy workflow, and reduce use of FTEs to manually intervene. It would also improve organization and throughput of the 5,000+ prescriptions that are filled daily.		
	Driver(s) of Increased Expense:	15% increase in prescription volumes; increase in number of prescriptions per patient		
	Description of Item:	Additional manual packing station with storage		
	Grand Total	**$20,633,347**	**$13,433,347**	