Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Tuesday, March 18th, 2025, scheduled for 11:30 AM in the Moody Outpatient Building Conference Room (01-1116/01-1118) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, noted that a quorum was physically present and called the meeting to order at 11:39 a.m. Committee members Byron Cryer, MD and Eric G Bing, PhD, attended in-person and Lisa Sutter attended via Webex.

Board Member attendees included: Marjorie Petty

Staff Present (via Webex and in-person) included:

Amy LaBarge, Interim SVP Internal Audit
Donna Richardson, EVP & CNE
Edmundo Castaneda, EVP & COO
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Gerry Baker, SVP/Revenue Cycle
James Orrison, Administrative Resident
Jessica Hernandez, SVP & Chief Health Equity Officer
Keri Disney-Story, VP/Clinical Finance
Lance Mendiola, VP Construction Facilities Real Estate
Michelle Ng, Administrative Resident
Morgan Simmons, Governance Program Coordinator
Pam Bryant, SVP Chief Supply Chain Officer
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Officer

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Consideration and Appropriate Action Regarding Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A of these minutes for more specific details on each contract). Pam Bryant presented each contract based on expense, capital, revenue, and selection method (sole source and non-sole source).

The Committee asked questions and received additional information related to the consideration of the contracts over $200,000.

Ramon Miguez asked for a motion to approve contracts over $200,000. Byron Cryer motioned for approval. Eric Bing seconded. The motion carried unanimously.

B. Consideration and Appropriate Action Regarding Capital Substitution

Rick Humphrey reviewed the briefing documents for Capital Substitution. Rick presented the substitution funds regarding a carbon monoxide monitor for the ICU rooms. Parkland budgeted to purchase 20 additional monitors for this year however, this resulted in two different monitors being used and confusion among the differing models. This capital substitution would allow Parkland to replace all of the ICU, carbon monoxide monitors so they are consistent among all rooms.

Ramon Miguez asked for a motion to approve the capital substitutions. Byron Cryer motioned for approval. Eric Bing seconded. The motion carried unanimously.

C. Update and Report Parkland Financial Performance Presentation

For the month of February, Parkland Health recognized a net income of $36.2M which is $26.8M higher than the budgeted net income of $9.4M and $25.0M favorable compared to the prior year net income of $11.2M.

Parkland Health's operating margin and operating cash flow margin for the month of February are 8.5% and 11.6%, respectively. The operating margin was favorable compared to budget of 0.7% and the operating cash flow margin is favorable compared to budget of 4.1%. Parkland Health's operating margin is favorable compared to prior year operating margin of 2.7% and favorable to the operating cash flow margin of 6.1% from the prior year.

Parkland Health's patient cash collections in February were $112.0M which is higher than budget by $10.0M and $32.1M above the prior year. Parkland Health's days cash on hand of 269.5 days for the month is an increase of 35.2 days compared to prior month of 234.3 days and compared to the prior year February of 237.9 days, an increase of 31.6 days.

Rick mentioned the strong cash position for the month of February mostly due to non-operating revenue which nearly $7 million being unrealized due to interest rates. Rick mentioned the favorable supply expenses and net patient revenue which is driven by a supplemental program called CHIRP (which is a Medicaid managed care contract) that

Parkland received. Another supplemental program that added to a positive variance in budget was due to Medicaid. Rick mentioned the improvement in pharmaceutical drug expense where FYTD February, our total spend is 0.3% lower year to year where we expected a large increase. Rick discussed the hospital key statistics for the month of February as well as year to date statistics.

VI. Follow-Up Requests

VII. Closing Remarks

VIII. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 12:46 pm.

SO RECORDED:

RFMA
RFMA (Apr 28, 2025 19:55 CDT)
Ramon Miguez, PE
Committee Chair

Steven Roth
Steven Roth (May 8, 2025 12:27 CDT)
Steven Roth, JD, MPH
Assistant Secretary

Appendix A (Contracts Reviewed for Appropiate Action)

#--	Contract Type	Service or Product	Supplier	Contract Term	Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
March 19, 2025												
Medical Products and Services												
M1	Expense	Prosthetic Urology Products	Boston Scientific Corporation	Last Signature – 2/28/2029	$500,000	$1,000,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Periop Services	0%	N/A	N/A
M2	Expense	Ion Robotic Bronchoscopy system and disposables	Intuitive Surgical, Inc	Last Signature – 3/31/2030	$10,461,000	$10,461,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Interventional Pulmonology	0%	N/A	N/A
M3	Expense	Mod # 4 NovoSorb BTM Polyurethane Dermal Substitute Implants	PolyNovo North America, LLC	7/24/2024 - 5/31/2027	$2,250,000	$4,850,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Operating Room	0%	N/A	N/A
Construction and Facilities												
C1	Capital	Flexible Sigmoidoscopy Interior Improvements	CMC Development & Construction	3/20/2025 – 7/19/2025	$248,000	$248,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Planning, Design and Construction	59.08%	Male	Black or African American
C2	Capital	Mod # 1 Refill Pharmacy Minor Improvements	Falkenberg Construction Co., Inc.	1/29/2024 -7/31/2025	$130,692	$740,612	Non-Sole Source Modification	Yes	Planning Design and Construction	83%	See Chart	See Chart
C3	Expense	Mod # 1 Additional Design Services for the Lab Consolidation Project.	Page Southerland Page Inc	3/31/2023 - 3/30/2026	$387,936	$1,075,219	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Planning Design & Construction	61.5%	See Chart	See Chart

Information Technology												
IT1	Expense	Parkland / Kyndryl Project Engagement Schedule	Gartner Inc	3/19/2025 – No Expiration	$500,000	$500,000	Contract Award without Competition	Yes	Information Technology	0%	N/A	N/A
IT2	Expense	Kyndryl Global Service Agreement	Kyndryl Inc	4/1/2025 – 4/1/2032	$174,706,080	$174,706,080	Contract Award without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Information Technology	100%	Asian	Female
IT3	Expense	Mod # 6 Prominence Advisors – Cloud Modernization	Prominence Advisors LLC	7/28/2021 - 3/1/2026	$2,855,106	$3,193,971	Sole Source Modification	Yes	Information Technology	0%	N/A	N/A
Hospital Operations												
O1	Expense	Opioid Response Collaboration Grant from Dallas HHS	UTSW Medical Center	6/1/2024 – 9/30/2028	$1,229,727	$1,229,727	Exempt from Competition	Yes	Biotel Department	N/A	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For March 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Surgical Services	$181,722	$106,722	**Philips End Tidal CO2 Monitors**
	Explanation	Waveform capnography is a non-invasive monitoring technique that measures carbon dioxide in exhaled breath. This is the standard of care for intubated patients or patients with respiratory disease/compromise (per professional anesthesia societies). We are not currently meeting this standard. All intubated patients in ICU beds should have continuous waveform capnography with monitor displays that are clearly visible to providers. Currently, the intensive care units have two modules for all ICU beds. This capital purchase will provide one module for each bed in these four ICU units: BICU, SICU, NSICU, and CVICU.		
	Driver(s) of Increased Expense:	The project was initially approved for 20 monitors. An assessment was completed by the clinical leadership team, which showed that 28 additional monitors are needed in order to outfit each ICU bed with a monitor.		
	Description of Item:	Carbon dioxide monitors (48)		
	Grand Total	**$181,722**	**$106,722**	