Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, January 29th, 2025, scheduled for 12:50 PM. (or immediately following the HOMES meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 12:50 PM.

Board Member attendees included: Vincent Hall, Lisa Sutter, Todd Furniss, JD, Eric G. Bing, MD, Farida Minner, RN, Byron Cryer MD, Reina Gonzalez, JD, Ramon Miguez, PE Yasmin J Simon and Elizabeth palacios, MD.

Board member John Proctor was not present.

Staff Present (via Webex and in-person) included:

Amy LaBarge, Interim VSP Internal Audit
Blanca Garcia, Strategy Director
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Edna Ruano, Public Policy Advisor (Webex)
Fred Cerise, President & Chief Executive Officer
Felicia Miller, EVP & Chief Talent Officer
Forrest Stovall, Strategy Program Manager
Jared Ginter, VP Institutional Risk
James Orrison, Administrative Resident
Joseph Chang, SVP & CMO (via Webex)
Jessica Hernandez, SVP & Chief Health Equity Officer
Joe Longo, Chief Information Officer
Joe Mayer, Director/Treasury
Keri Disney-Story, VP/Clinical Finance
Lance Mendiola, Interim VP Facilities
Morgan Simmons, Governance Program Coordinator
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Pamela Bryant, SVP/Supply Chain Management
Rick Humphrey, EVP & Chief Financial Officer
Ron Bass, Resident
Samia Zia, Director Strategy
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Office
Stephanie Crank, RN Prof Development Practitioner

Additional Attendees:
Socorro Salazar, Dallas County Commission (via Webex)
JD Davis – Milliman (via Webex)
Alison Leonard, Blue Cottage of Cannon Design
Juliet Rogers, Blue Cottage of Cannon Design
Debbie Jacobs, Blue Cottage of Cannon Design (via Webex)
Jake Meyer, Blue Cottage of Cannon Design (via Webex)

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Josue Padilla offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Non-Agenda Items

No members of the public registered for comments regarding the non-agenda items.

V. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

VI. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

VII. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2024-12-11
Facilities Committee

B. Consideration and Appropriate Action Regarding Minutes 2024-12-17
Budget & Finance Committee

C. Consideration and Appropriate Action Regarding Minutes 2024-12-18
Quality of Care & Patient Safety Committee

D. Consideration and Appropriate Action Regarding Minutes 2024-12-18
Board of Managers

VIII. Consent Agenda: Contracts

Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

IX. Consent Agenda: Capital Substitutions

Consideration and Appropriate Action Regarding Capital Substitutions **(See Attached List of Substitutions)**

X. Consent Agenda: Other

A. Consideration and Appropriate Action Regarding Fiscal 8311-1-15 Supplemental Retirement Plan Investment Policy

B. Consideration and Appropriate Action Regarding 2025 Southwestern Medical District Budget

C. Consideration and Appropriate Action Regarding Investment Committee Appointments

D. Consideration and Appropriate Action Regarding the Delegation of Signature Authority for Certain Matters to Dr. Brett Moran

E. Consideration and Appropriate Action Regarding the revised 2025 Audit Plan

XI. Consent Agenda: Medical Executive Committee Items

F. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Marjorie Petty asked for a motion to approve the consent agenda. Todd Furniss motioned for approval. Ramon Miguez seconded. The motion carried unanimously.

XII. Reports Requiring Deliberation(s) or Approval(s)

A. Strategic Facilities Plan Vision Statement and Tradeoffs Exercise

Juliet Rogers introduced herself to the Board and reviewed the set agenda for this portion of the meeting. The Blue Cottage of Cannon Design consultants reviewed the progress to date of the overall Strategic facilities plan, reviewed the aspirations and project vision then preformed a trade-off activity and discussed next steps. Juliet reminded the Board of the goals for the next 30 days which include finalizing summaries of stakeholder interviews, validating facility assessments and tours and aligning the data collected with future work group meetings. Alison Leonard reviewed the project aspirations and vision. Next, Juliet started explaining the trade-off activity. The trade-offs were categorized into six groups: care continuum, right care right place, access to capacity, partnerships, digital integration and financial sustainability. The trade-offs listed are intended to provide

direction Parkland desires for the future. The trade-offs present a preferred direction when one or the other direction is compromised.
Once the online platform was set up through PollEV, the Board and leadership in attendance participated in the activity. Once the activity was complete, Jake Meyer of Blue Cottage, displayed the unanimous results for further discussion. Juliet led the discussion and started with the continuum of care focus. The Board discussed the ideal focus of prevention and screening for health needs as it would manage disease earlier on before manifestation of symptoms and serious illness. The Board also pointed out the reality of Parklands patients who need diagnosis and treatment of serious and chronic conditions. The next question presented regarding digital integration prompted Board members to comment on digital health experience and how it correlates to the need to assess physical capacity and facilities as well. Juliet prompted the discussion on the next question regarding partnerships and the Board discussed the great partnership with MetroCare and the need to explore behavioral health needs in the near future as well. The Board next discussed financial sustainability and the need to provide services regardless of reimbursement for our patient while aiming to maximize revenue sources as well. Lastly, Juliet discussed the next steps which is to finalize current state analytics and establish baseline trends, finalize facility assessments, develop future sate demand model and initiate development of strategic plan options.

B. <u>CEO Update on System Operations and Board FY25Q1 Priorities Discussion</u>
Dr. Cerise presented the FY25 Board Priorities and an update on the first quarter results. Parkland is at the budgeted goal for the taxpayer investment goal of 6.7 FTEs per AOB but not yet at 6.70 which was the desired goal overall. Largely this is driven by volume on a month-to-month basis. Dr. Cerise reviewed the access goals to achieve a 10% improvement in the median wait time for new adult patients when compared to FY24 in at least 5/7 clinics. Dr. Cerise presented the data regarding wait time which showed improvement in three of Parkland's clinics so far. Dr. Cerise presented the goal to complete consulting engagement and develop business continuity plans by the end of FY25 which is currently on track. The quality metrics combine clinical excellence scores in the inpatient and outpatient settings to portray they goal of improving overall quality. Within these scores are items such as mortality ratio, cancer screenings, immunization rates among others. Dr. Cerise presented the comprehensive score regarding nursing inpatient and ambulatory areas for careful listening and responsiveness from Press Ganey.
The Board requested this comprehensive score be broken down into individual parts and reported back to them so they can see where the changes occurred between FY24 and FY25 YTD.
Next, Dr. Cerise presented on the gross measure of employee engagement which aims to remain the same or improve slightly by the end of FY25.

C. Discussion Regarding Pension Funding Plan Recommendations

Rick and Dr. Cerise presented on the pension plan funding recommendations. Rick reminded the Board of their request from the previous Board meeting where investment consultants from Maketa and investment actuaries from Milliman presented potential options and impacts if Parkland funded the pension plan and closed the gap on underfunded status. Rick presented the recommendation from the investment policy 8311-1-14 which specified where in the retirement plan the investments could be re-allocated to give a 5% stake for private equity and 5% stake for private debt. Rick mentioned we are in a good position relative to prior years with days cash on hand which is about 90 days. The recommendation related to days cash on hand and closing the gap in the pension funding plan from Rick and his team is to continue in a hold pattern for several reasons. First, Parkland has the strategic facilities plan underway which will point to future strategic investments necessary. Rick recommends Parland waits to see what those investments may be before closing the gap in the pension funding plan. Second, when compared to other public hospitals and health systems we have much less cash on hand than others in the area. Third, Parkland funding status is not considerably lower than other entities so although there is a need to close that gap but there is not a necessary need to close the gap so urgently. Fourth, the market is on the rebound so right now may not be the best time to invest into equities and fixed. The overall recommendation is to wait and see where we are in September (the end of the fiscal year).

The Board discussed the recommendations provided by leadership regarding the pension plan funding and deliberated on the timing of the next steps.

The Board asked for a commitment from leadership to bring back this topic once the budgeted recommendations from Blue Cottage are final in September 2025 or sooner.

D. Consideration and Appropriate Action Regarding Fiscal 8311-1-14 Retirement Plan Investment Policy

Rick presented the investment policy regarding retirement income planning. Rick presented on the first substantial change which is regarding the Board's request to bring back a recommendation on private equity and private debt which will both have a 5% allocation. The private debt is coming from the fixed investment portion, and the private equity is shifted from US and Non-US equities. Rick mentioned the additional language in the policy which states that by approving this policy the Board will be tasking the investment committee with developing a strategy related to private equity and private debt that will be brought back to the Board.

Ramon Miguez assured the Board that this is consistent with what the Budget & finance Committee as briefed on as recognized by staff and leaders. Marjorie asked for a motion to approve the Updated Investment Policy Regarding Retirement Income Plan. Ramon Miguez motioned for approval. Byron Cryer seconded. The motion carried unanimously.

Scheduled 5 Minute Break

XIII. Executive Session

At 2:53 pm., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

G. Discussion regarding Enterprise Risk Management
Tex. Gov't Code § 418.183(f).

H. Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives
Tex. Gov't Code § 418.183(f).

Chair adjourned Executive Session and moved into Open Session at 4:25 pm.

XIV. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:26 p.m.

SO RECORDED:

Marjorie D. Petty
Marjorie D. Petty (Mar 6, 2025 12:31 CST)
Marjorie D. Petty, JD
Chair

Steven Roth (Mar 4, 2025 13:51 CST)
Steven Roth, JD, MPH
Assistant Secretary

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												January 29, 2025
				Medical Products and Services								
M1	Expense	Mod to Add Funds #3 Venseal & ClosureFast Products	Medtronic USA, Inc.	10/30/2024 - 12/23/2025	$249,000	$700,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M2	Expense	Mod to Add Funds 1 WALRUS balloon catheters	Q'Apel Medical, Inc.	3/2/2023 - 3/1/2026	$87,000	$212,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M3	Expense	Mod # 5 Intravascular Lithotripsy ("IVL") Products	Shockwave Medical Inc.	10/25/2023 - 3/1/2027	$1,200,000	$2,148,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services	0%	N/A	N/A
M4	Expense	Mod # 7 Radial align, stems, and screws for orthopedic implants	Skeletal Dynamics	7/26/2023 - 1/31/2027	$1,400,000	$4,404,953	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services	0%	N/A	N/A
M5	Capital	Lifepack CR2 semi-automatic Automated External Defibrillators	Stryker Sales, LLC	Last Signature – 12/31/2025	$243,228	$243,228	GPO Purchase	Yes	Andrew Hohman, Clinical Engineering	0%	N/A	N/A
M6	Expense	Mod # 3 Blood apheresis disposables/consumables	Terumo BCT	10/25/2023 - 12/31/2025	$353,289	$2,172,710	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tanisha Tatum, Apheresis Department	0%	N/A	N/A
M7	Expense	Angio-Seal Vessel Products	Terumo Medical	2/1/2025 – 1/31/2028	$1,625,000	$1,625,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Surgical Administration	0%	N/A	N/A
M8	Expense	Mod # 1 Extend Contract for two (2) years and add funding	Texas Practitioners LLC	2/22/2023 - 2/28/2027	$375,000	$1,100,319	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Peri-op Services	0%	N/A	N/A

Appendix A (Contracts Reviewed for Appropiate Action)

M9	Expense	Mod # 1 Apheresis kits and sterile solution	Theralos	9/28/2024 - 1/31/2026	$388,627	$570,958	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tanisha Tatum, Apheresis Department	0%	N/A	N/A
Construction and Facilities												
C1	Capital	Construction Manager at Risk (CMAR) for Lab Consolidation	Swinerton Builders	2/1/2025 – 3/31/2026	$10,106,000	$10,106,000	Request for Qualifications	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Marc Leedtker, Planning, Design and Construction	30%	TBD	TBD
C2	Expense: Court Approval	Declaration of Access and Drainage Agreement (Easement Agreement)	Parkland Health	1/1/2025 – no expiration date	$0	$0	Real Estate – Exemption	N/A-Zero Dollar	Lance Mendiola, Interim Vice President of Construction, Facilities, Real Estate, Operations Administration	N/A	N/A	N/A
Information Technology												
IT1	Expense	VMware Customer Portfolio Manager (Support Services)	CA, Inc. a Broadcom Company	Last signature – Three years	$1,000,000	$1,000,000	Sole Source	Yes	Joseph Longo, Information Technology	0%	N/A	N/A
IT2	Expense	VMware Workspace One Mobile Essentials SaaS	Carahsoft Technology Corp.	12/27/2024 – 12/26/2027	$2,852,619	$2,852,619	Sole Source	Yes	Joseph Longo, Information Technology	0%	N/A	N/A
Hospital Operations												
O1	Expense	Mod # 1 Claim Scrubber and Eligibility RTE	Waystar, Inc.	6/27/2024 - 6/26/2027	$3,571,452	$6,249,329	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker, Patient Financial Services	0%	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For January 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	ED & Behavioral Health	$1,056,292	$206,292	**Construction of An Expanded Psych Intake Area**
	Explanation	This is a previously approved project to expand the psych intake area. The goal of the project is to ensure a safe environment for patients and staff. The request includes the following additions: de-escalation hallway (1), triage/medical screening room (1), expanded waiting area and exam rooms (2). Several issues were revealed during ceiling demolition, which include a height discrepancy, structural steel conflict with the proposed design, and a mismatch with the HVAC ductwork. These issues result in additional work to be performed, which include the following: removal of the existing ceiling, fire suppression system; rebuilding the ductwork (substantial increase), electrical systems, and plaster ceilings: structural steel modification; wall assembly modifications.		
	Driver(s) of Increased Expense:	Issues identified during ceiling demolition which require correction: height discrepancy on the exterior block wall; structural steel conflict with the proposed design; mismatch with HVAC ductwork.		
	Description of Item:	Renovation of the psych intake area		
2	Information Technology	$696,268	$696,268	**Notebook Thinkpads (400)**
	Explanation	The IT Fulfillment team purchased a bulk order of laptops (400) in order to get discounted pricing. The original price per unit was $2,980.60. The discounted unit price is $1,740.67. This yields savings of $1,239.93 per unit or a total savings of $496K. These items were budgeted as minor equipment as previous laptop purchases had not been considered capital. The bulk purchase of the laptops (400) qualifies as a capital purchase under the current capital asset guide. The laptops have a useful life of three years, and the annual depreciation expense will be $232,089.		
	Driver(s) of Increased Expense:	Change in the bulk capital policy		
	Description of Item:	Laptop computers (400)		
	Grand Total	**$1,752,560**	**$902,560**	