Parkland

Board of Managers

Agenda for the ***Board of Managers*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday, July 23, 2025, at 12:50 PM (or immediately following HOMES meeting)*** at 5200 Harry Hines Blvd (WISH Building), Dallas, TX 75235, Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2311 743 7820; meeting password: 1234) to join the meeting. The ***Board of Managers*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Board of Managers*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

	PAGE	TIME (MIN)	PRESENTER(S)
I. Opening/Call to Order/Determine the Presence of a Quorum Present/Mission Statement/Opening Remarks ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Board Chair and reviewed and affirmed by Counsel.			Chair
A. Invocation by Rev. Pavielle Jenkins		5	Rev. Pavielle Jenkins
B. Public Comments Regarding Agenda Items *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
II. Consent Agenda: Minutes			Chair
A. Consideration and Appropriate Action Regarding Minutes 2025-06-11 Audit Committee	*7*		
B. Consideration and Appropriate Action Regarding Minutes 2025-06-11 Facilities Committee	*14*		
C. Consideration and Appropriate Action Regarding Minutes 2025-06-17 Budget & Finance Committee	*19*		
D. Consideration and Appropriate Action Regarding Minutes 2025-06-18 Board of Managers	*27*		
E. Consideration and Appropriate Action Regarding Minutes 2025-06-18 Quality of Care & Patient Safety Committee	*37*		
III. Consent Agenda: Contracts			Chair
A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*42*		

		PAGE	TIME (MIN)	PRESENTER(S)
IV.	**Consent Agenda: Capital Substitution(s)**			
A.	Consideration and Appropriate Action Regarding Capital Substitution(s) **(See Attached List of Capital Substitutions)**	*69*		
V.	**Consent Agenda: Patient Settlements**			Chair
A.	Consideration and Appropriate Action Regarding Patient Settlements	*72*		
VI.	**Consent Agenda: Other**			Chair
A.	Consideration and Appropriate Action Regarding the Appointment of two Board Members to the PCHP Board	*73*		
VII.	**Consent Agenda: Medical Executive Committee Items**			Chair
A.	Consideration and Appropriate Action Regarding Medical Executive Committee Amendment to Bylaws Regarding Definition of At Large Membership	*75*		
B.	Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers	*76*		
VIII.	**Reports Requiring Deliberation(s) and/or Possible Action**			
A.	Strategic Facilities Plan Update and Report	78	30	Blue Cottage of Cannon Design
IX.	**Executive Session**			
A.	Strategic Facilities Plan Update and Report: Discussion Regarding Potential Lease or Purchase of Property Tex. Gov't Code §551.072	79	30	Blue Cottage of Cannon Design
X.	**Reports Requiring Deliberation(s) and/or Possible Action**			
A.	CEO Update on System Operations	80	10	Fred Cerise, MD
B.	Review of Report Regarding Parkland Health FY26 Budget Version 1	81	20	Rick Humphrey
C.	Review of Report Regarding the Parkland Board of Managers FY26 Operating Priorities	110	20	Fred Cerise, MD
XI.	**Break**			Chair
XII.	**Executive Session**			
A.	Discussion Regarding Contract Between Parkland and UTSW for Physician Services: FY25 Performance to Date and FY26 Contract Tex. Gov't Code §551.085	*133*	20	Edmundo Castañeda, Joseph Chang MD, Keri Disney-Story
B.	Discussion Regarding the Exploration of Strategic Opportunities to Provide New Services to State Psychiatric Hospital Tex. Gov't Code §551.085	*134*	10	Fred Cerise, MD

		PAGE	TIME (MIN)	PRESENTER(S)
C.	Discussion and Investigation Regarding Potential Risk Associated with Previous Employee Complaint Tex. Gov't Code §551.071	*135*	10	Edmundo Castañeda, Steve Roth, JD
D.	Update Regarding Status of Legal Affairs Department and Organizational Risk Issues Tex. Gov't Code §551.071	*136*	20	Steve Roth, JD
E.	Discussion Regarding Mid-Year Performance Appraisal for Board Dual Reports: Chief Legal Officer and Chief Audit Officer Tex. Gov't Code §551.074	*148*	40	Fred Cerise, MD
XIII.	**Executive Session – Possible Deliberation**			
A.	Possible Deliberation Regarding Medical Executive Committee Credentialing Report Tex. Health & Safety Code §161.032	*149*		
B.	Possible Deliberation Regarding Medical Executive Committee Amendment to Bylaws Regarding Definition of At Large Membership Tex. Health & Safety Code §161.032	*168*		
C.	Possible Deliberation Regarding Delineation of Privileges Family Medicine Tex. Health & Safety Code §161.032	*332*		
D.	Possible Deliberation Regarding Delineation of Privileges Robotics Template Criteria Tex. Health & Safety Code §161.032 a. Robotics Criteria Triage for Urology b. Robotics Criteria Triage for CVTS c. Robotics Criteria Triage for General Surgery d. Robotics Criteria Triage for OB/GYN e. Robotics Criteria Triage for Urology	*343*		
E.	Possible Deliberation Regarding Delineation of Privileges ION Robotic Bronchoscopy – New Privilege Triage Tex. Health & Safety Code §161.032	*418*		
F.	Possible Deliberation Regarding Patient Settlements Tex. Gov't Code §551.071	*438*		
XIV.	**Reports Requiring Deliberation(s) and/or Possible Action**			Chair
A.	Possible Deliberation Regarding Board of Managers Attendance Report	*444*		
B.	Possible Deliberation Regarding Board of Managers Meeting Evaluation Report	*446*		
XV.	**Action Items**			Chair
A.	Board May Take Action on Any Agenda Item(s) Above			
XVI.	**Adjourn**			Chair
A.	Closing Remarks			
B.	Call to Adjourn			

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												July 23, 2025
Medical Products and Services												
M1	Revenue	Mod # 1 the Bio-Medical On-Line Supervision for Emergency Management System (Acadian) contract	Acadian Ambulance Service of Texas	10/1/2016 - 9/30/2026	($62,510)	($464,435)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services	N/A	N/A	N/A
M2	Revenue	Mod # 1 Bio-Medical On-Line Supervision for Emergency Medical System (Irving)	City of Irving, Texas	10/1/2019 - 9/30/2027	($272,279)	($1,215,190)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration	N/A	N/A	N/A
M3	Revenue	Mod # 1 Multi-Disciplinary Behavioral Health Response Team	City of Lancaster, Texas	10/1/2022 - 9/30/2026	($197,000)	($788,000)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration	N/A	N/A	N/A
M4	Revenue	Mod # 1 BioTel Biomedical On-Line Supervision for Emergency Medical System (Mesquite)	City of Mesquite, Texas	10/1/2016 - 9/30/2026	($91,471)	($651,137)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration	N/A	N/A	N/A
M5	Revenue	Mod # 1 Southeast Collaboration Crisis Intervention Team	City of Mesquite, Texas	10/1/2021 - 9/30/2026	($554,288)	($2,252,051)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration	N/A	N/A	N/A
M6	Expense	Lutathera and Pluvicto Radiopharma	Novartis Pharmaceutical Corporation	Last Signature – 5/31/2028	$9,000,000	$9,000,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho / Nuclear Medicine	N/A	N/A	N/A
M7	Revenue	Mod # 1 House Staff Services	The University of Texas Southwestern Medical Center	7/1/2020 - 8/31/2025	($1,600,000)	($35,800,000)	Sole Source Modification	N/A-Revenue	Elizabeth Ponce / Kathleen Larry/ Graduate Medical Education	N/A	N/A	N/A
Construction and Facilities												
C1	Expense: Court Approval	Purchase of +/- 0.396 Acres of Land & Improvements at 2339 Butler Street, Dallas, Texas & Leaseback by Seller upon Close of Purchase	Jeff Staffin, Inc.	Upon contract execution-plus three years post-closing	$1,599,997	$1,599,997	Real Estate – Exemption	Yes	Beall Carothers / Planning Design & Construction	N/A	N/A	N/A
Hospital Operations												
O1	Expense	In-Kind Support Agreement	Hope Clinic of Garland, Inc.	8/1/2025 – 7/31/2026	$200,000	$200,000	Exempt from Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Francesco Mainetti / Ambulatory Clinic Ops	N/A	N/A	N/A
Ratification/Deviation/Informational Only												
D1	Expense	Compass Software Platform Implementation and Co-Term.	BFLY Operations, Inc.	6/30/2025 6/29/2028	$403,550	$403,550	Sole Source	Yes	Greggory Ervin / LeMar Oleson / Information Technology	N/A	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For July 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Facilities	$153,341	$125,635	ECG Strip Recording Automation
	Explanation	ECG strip recording automation involves utilizing technology to automatically capture and document the electrical activity of a patient's heart over a period of time. Currently, Parkland's clinical departments and HIM have a manual processes to print and scan patient wave strips to add them to the patient's medical record. Parkland's patient monitoring platform, Philips PIC iX, has the capability to automate the process and export the information to EPIC. While initially only approved for the Telemetry department, nursing leadership would like to take advantage of this functionality and implement this automatic process house-wide to include the ED, Trauma, and ICU departments. Approval of this request would allow doctors to have access to the ECG tracings in real time. By eliminating the need for staff to manually print and scan documents, staff productivity would be increased. There is also an estimated cost savings of $15K for paper and printing in year one.		
	Driver(s) of Increased Expense:	Expansion of project to include ED, Trauma, and the ICUs		
	Description of Item:	ECG strip recording automation		
	Grand Total	**$153,341**	**$125,635**	

Invocation

Consideration and Appropriate Action Regarding Minutes 2025-06-11 Audit Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Audit Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, June 11th, 2025, scheduled for 10:00 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Todd Furniss, JD, noted that a quorum was physically present and called the meeting to order at 10:00 a.m. Committee members Ramon Miguez, PE, Reina Gonzalez, JD, and Yasmin Simon, JD and Elizabeth Palacios, MD, attended in-person.

Board Member attendees included: Marjorie Petty, JD, and Vincent Hall

Staff Present (via Webex and in-person) included:

Amy LaBarge, SVP & Chief Audit Officer
Andrea Claire, Mgr., Internal Audit
Donna Richardson, EVP & CNE
Edmundo Castaneda, EVP & COO
Fred Cerise, President & Chief Executive Officer
John Wilson, Director/PDC
Keri Disney-Story, VP/Clinical Finance
Michelle Ng, Administrative Resident
Melanie Roberts, Chief Compliance & Ethics Officer (via Webex)
Morgan Simmons, Board Governance Program Coordinator
Saul Cordero, SVP & Chief Governance and Strategy Officer
Steven Roth, EVP Chief Legal Officer
Richard Humphrey, EVP & CFO

Other Attendees:
Lisa Taylor – Ankura (via Webex)

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Audit Committee Key Takeaways

Amy LaBarge presented Key Takeaways for June 2025. Amy presented on the aligned assurance graphics that the internal audit team created to portray the maturity, scope, and customer satisfaction of assurance within different departments. She also presented another graphic showing the aligned risks along departments and where there may be gaps within the system. Amy mentioned there are no current changes or updates requested for the Audit Plan status. Role-based access will need updated governance structures and ownership to establish and monitor policies moving forward. Under the Cigna Audit Plan, reviews of pharmacy out-of-pocket maximums are needed for alignment with the plan's intentions. The construction process will require improvements to ensure timely payments to contractors.

VI. Reports Requiring Deliberation(s) or Approval(s)

A. Internal Audit Services 2025 Mid-Year Activity Report
The purpose of this annual report is to provide information on the assurance services, consulting services, and other activities of the internal audit function. Amy LaBarge reviewed the mid-year summary which reflects the Audit Plan budget, financial performance, and employee engagement results.

B. Open Session Summary to discuss the following topics:

i. Overview of the progress on Parkland's 2025 Audit Plan
Amy reviewed the Audit Plan Progress as of June 2025. She presented the projects that are complete, which ones may require follow-up, and which have not started yet. Amy reviewed the project from 2024 that have progressed into 2025 such as assets and the Cigna claims review. Certain projects such as cash monitoring are reviewed annually along with the internal audit quality assurance review.

ii. Third Party Contracts Management Audit
Amy presented on the Contract Management Audit. Overall, Parkland business owners have processes in place to monitor third party compliance with contract terms. However, contract monitoring processes can be improved by identifying duplicate invoices prior to payment, ensuring that contractual billing terms are clear to all parties, and improving communication regarding contract terms and organizational capabilities.

iii. Follow Up Report Status
Amy reported on the follow-up status reports which showed three closed issues resulting in closing out one audit and three action due date change requests were received.

VII. Executive Session

At 10:30 a.m., the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

A. Executive Session Summary to discuss the following topics:
Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occ. Code §160.007; Tex. Gov't Code §§551.071.

a. Follow-up Report Status – Executive Session *Update on corrective action plans for audits presented in prior executive session Audit Committee meetings.*

b. Discussion regarding report and/or information provided by the Chief Audit Executive and related items on this agenda. *Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occ. Code §160.007.*

c. Consultation with Attorney *Tex. Gov't Code § 551.071.*
i. *Review of Open Litigation, Claims, and Settlements (See Attached Lists)*

ii. Update to Legal Issues Related to Contract Labor

Chair adjourned Executive Session and moved into Open Session at 10:39 am.

The Chair, Todd Furniss, asked for follow-up items from the committee. None were mentioned.

VIII. Reports Requiring Deliberation(s) or Approval(s) Cont.

C. Presentation of the 2025 Parkland Compliance Program Effectiveness Assessment – Full Report by Ankura

Lisa Taylor introduced herself and reminded the Board that Parkland Health engaged Ankura to review the current design, structure, and elements of the organization's Compliance Program against government guidance and industry best practices to identify gaps and opportunities. Lisa reviewed the seven elements of effective Compliance and Privacy programs and discussed how the program was assessed throughout this engagement.

IX. Executive Session

At 10:53 a.m., the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

B. Presentation of the 2025 Parkland Compliance Program Effectiveness Assessment – Full Report by Ankura *Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occ. Code §160.007.*

Chair adjourned Executive Session and moved into Open Session at 11:24 am.

The Chair, Todd Furniss, asked for follow-up items from the committee. None were mentioned.

X. Action Items

A. Committee may take action on any agenda item(s) above.

XI. Adjourn

With no further business to discuss, the Committee Chair entertained a motion to adjourn the meeting at 11:25 a.m.

SO RECORDED:

_____	_____
Todd Furniss, JD	Steven Roth, JD, MPH
Committee Chair	Assistant Secretary

Active Litigation Matters, June 2025:

Construction Cleaning, Inc. v. Dallas County Hospital District

Cause No. CC-24-02035-C, In the County Court at Law No. 4, Dallas County, Texas

Dallas County Hospital District v. Morgan McAnelly, et.al.

Cause No. DC-22-02879, In the 44th District Court, Dallas County, Texas.

On appeal to the 5th Court of Appeals, Dallas, Texas, Cause No. 05-23-01295-CV

Dallas County Hospital District v. Goldwire, et. al.

Cause No. DC-23-01996, In the 68th District Court, Dallas County, Texas

Dallas County Hospital District v. Haley Burr, et. al.

Cause No. DC-23-20781, In the 101st District Court, Dallas County, Texas

Paul Aaron French a.k.a. Michael Vega v. Dallas County, et al.

Cause No. 3:22-CV-02702-E, In the US District Court, Northern District of Texas, Dallas Division

Shamond Lewis v. Dallas County, et al.

Cause No. 3:23-CV-00381-D, In the US District Court, Northern District of Texas, Dallas Division

Oludele Oladoja v. Dr. Zia Rehman

Cause No. 3:24-CV-02709-K-BN, In the US District Court, Northern District of Texas, Dallas Division

Dallas County Hospital District v. BARA, a Joint Venture

Cause No. DC-24-01577, In the 192nd District Court, Dallas County, Texas

Alejandrino Lopez v. Dallas County Hospital District d/b/a Parkland Health System

d/b/a Parkland Memorial Hospital

Cause No. 4:25-CV-568, In the US District Court, Eastern District of Texas, Sherman Division

Angelica Reyna v. Parkland Health & Hospital System

Cause No. CC-24-08766-C, In the County Court at Law No. 3, Dallas County, Texas

Brandon Norwood v. Dallas County Hospital District

Cause No. 3:23-CV-01490-S, In the US District Court, Northern District of Texas

Alvah Johnson, Michael Pierce and Theodore Bramble v. Dallas County Hospital District

Cause No. 3:23-CV-01574-N, In the US District Court, Northern District of Texas

Edrise Newton v. Dallas County Hospital District d/b/a Parkland Health & Hospital System

Cause No. 3:24-CV-3008, In the US District Court, Northern District of Texas, Dallas Division

Mitzi Errett v. Parkland Health and Hospital System

Cause No. CC-22-05572-A, In the County Court at Law No. 1, Dallas County, Texas

Kiana Johnson v. Dallas County Hospital District

Cause No. CC-24-01307-B, In the County Court at Law No. 2, Dallas County, Texas

Giovonni Shelton v. Parkland Health

Cause No. 3:24-CV-2190, In the US District Court, Northern District of Texas, Dallas Division

Christopher Jordan Horn v. Kristi Tillery

Cause No. JPC-25-01010-22, In the Justice Court Precinct 2, Place 2 Dallas County, Texas

Leticia Moreno, Individually and as Representative of the Estate of Juan Valenzuela, Deceased, and as Next Friend of D.V.M., vs. Dallas County Hospital District d/b/a Parkland Health and The University of Texas Southwestern Medical Center

Cause No. DC-24-21234, In the 116th District Court, Dallas County, Texas

Teondra L. Sparks v. DCHD d/b/a Parkland Health

Cause No. DC-25-03767, In the 160th District Court, Dallas County, Texas

Consideration and Appropriate Action Regarding Minutes 2025-06-11 Facilities Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Facilities Committee
June 11th, 2025

Minutes of the Facilities Committee Development meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, June 11th, 2025, scheduled for 11:30 a.m. in the WISH Building Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 11:37 a.m. Committee member Todd Furniss, JD, Eric G. Bing PhD, MD, and Reina Gonzalez, JD attended in person.

Board Member attendees included: Board Chair Marjorie Petty, JD.

Staff Present (via Webex and in-person) included:

Beall Carothers, Director of Planning, Development & Construction
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, Chief Executive Officer
Guy Toliver, Director of Inclusion & Supplier Diversity
John Wilson, Director/PDC
Lance Mendiola, VP Construction Facilities & Real Estate (via Webex)
Michelle Ng, Administrative Resident
Morgan Simmons, Governance Program Coordinator
Pamela Bryant, SVP & Chief Supply Chain Officer
Rick Humphrey, EVP Chief Financial Officer
Saul Cordero, SVP & Chief Governance and Strategy Officer
Steven Roth, EVP & Chief Legal Officer

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Facilities Minority and Women-Owned Business Enterprises (MWBE) Report

Guy Toliver provided the MWBE Report. He reported on MWBE participation percentages for Construction Contracts over $200,000 for all projects active in FY24. Next, he reported on MWBE participation percentages for Professional Services Contracts over $200K. Lastly, he presented MWBE participation percentages for Goods/Equipment Contracts over $200K.

The Committee asked questions and received further information related to the MWBE Report.

B. FY25 Projects

Lance Mendiola presented the FY25 Projects. He reviewed the projects and provided an update on the status of each.

1. Former Parkland Campus Demolition
2. Richland Clinic Replacement
3. OK Paper Warehouse Demolition & Surface Parking
4. Emergency Department Psych Intake
5. Acute Care Hospital 8th & 9th Floor Shell Buildout at New Parkland Hospital
6. Lab Consolidation at New Parkland Hospital
7. Interventional Radiology Expansion Project at New Parkland Hospital
8. Garland Community-Oriented Primary Care Phase II Renovations
9. Emergency Department Triage Expansion at New Parkland Hospital
10. Ambulatory Surgery Center Procedure Room Expansion
11. Flexible Sigmoidoscopy Room Buildout at New Parkland Hospital
12. Pharmacy Refill
13. Irving Community-Oriented Primary Care Renovations
14. Garland Plaza Phase III 3rd Floor Build-Out – Relocation of Services
15. Specialty and Optometry Expansion at Garland Health Center Phase III
16. General Renovation to the Pediatric Behavioral Health Center at Moody Outpatient Center
17. Un-shell Cath Lab to Add Additional Electrophysiology Room

Lance provided an in-depth presentation on a few of the FY25 projects. Lance provided an update on the former Parkland demolition. The former campus facilities and buildings have been demolished, and site perimeter detailing is now complete, along with the final grading and lawn. Next, Lance and the committee discussed the recent obstacles faced when trying to obtain a permit from the City of Dallas. Lance presented on the OK paper warehouse demolition and surface parking. The demolition will prepare the site for the construction of 764 parking spaces upon permit acceptance from the City of Dallas, which is currently being reviewed, and Parkland should move forward in the next couple of weeks. Next, Lance presented an update regarding the Richland / Vickery clinic replacement. This project is done with the evaluation phase (due to the requested GMP package being slightly

over budget originally) and is now back within the budget. Next, Lance presented the project scope for the 8th and 9th floor finish out of the WISH building, which aims to add 112 new Med surge beds. The kickoff design development will occur in the first quarter of 2025. Lastly, Lance presented the lab consolidation project, which, upon its completion, will consolidate all lab functions into the logistics building on Parkland's campus.

C. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

Vincent Hall prompted the Committee to discuss and consider contracts for over $200,000. These contracts will proceed with the committee's recommendation to the Budget & Finance Committee.

The Committee asked questions and received additional information related to the consideration of contracts over $200,000.

Vincent Hall asked for a motion to approve contracts over $200,000. Todd Furniss motioned for approval. Eric G. Bing seconded. The motion carried unanimously.

D. Consideration and Appropriate Action Regarding the Annual Review of the Facilities Committee Charter

The Committee reviewed the charter and had no further edits or revisions to the language or scope.

Vincent Hall asked for a motion to approve the Facilities Committee charter. Todd Furniss motioned for approval. Ramon Miguez seconded. The motion carried unanimously.

VI. Executive Session

At 12:09 p.m., the Board entered Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

E. Report and Discussion on Opportunity for Potential Purchase and Sale of Property

At 12:13 p.m., the Board moved back into Open Session.

VII. Adjourn

With no further business to discuss, the Committee Chair adjourned the meeting at 12:13 p.m.

SO RECORDED:

_____	_____
Vincent Hall	Steven Roth, JD, MPH
Committee Chair	Assistant Secretary

Construction and Facilities												
C1	Capital	Mod # 1 Garland COPC Renovations	CMC Development & Construction Corp.	12/20/2024 - 12/31/2025	$280,000	$780,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Asma Momin / Planning, Design and Construction	80.06%	Male	Black or African American

Consideration and Appropriate Action Regarding Minutes 2025-06-17 Budget & Finance Committee

Parkland

MINUTES
Dallas County Hospital District Board of Managers

Budget and Finance
June 17th, 2025

Minutes of the Budget & Finance Committee meeting of the Dallas County Hospital District, held Tuesday, June 17th , 2025, scheduled for 11:30 AM in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, noted that a quorum was physically present and called the meeting to order at 11:32 a.m. Committee members Vincent Hall, and Yasmin Simon, JD, attended in person, and Lisa Sutter attended via Webex.

Staff Present (via Webex and in-person) included:

Anika Dachiraju, Governance Summer Intern
Anthony Davis, Dir., Financial Operations
Edmundo Castaneda, EVP & COO
Fred Cerise, President & Chief Executive Officer
Gerry Baker, SVP Revenue Cycle
Guy Toliver, Dir., Inclusion-Supply Diversity
Keri Disney-Story, VP/Clinical Finance
Melanie Roberts, SVP & Chief Compliance/Ethics Officer
Michelle Ng, Administrative Resident
Morgan Simmons, Governance Program Coordinator
Pam Bryant, SVP Chief Supply Chain Officer
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Officer

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After reviewing the agenda, the Chair noted that the board members present had zero conflicts of interest.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Consideration and Appropriate Action Regarding Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A for these minutes for more specific details on each contract). Pam Bryant presented each contract based on expense, capital, revenue, and selection method (sole source and non-sole source).

The Committee asked questions and received additional information related to the consideration of contracts over $200,000.

Yasmin Simon noted a potential conflict of interest regarding contract M7 regarding Philips IntraSight 7. Yasmin abstained from the vote on contract M7.

Ramon Miguez asked for a motion to approve contracts over $200,000. Vincent Hall motioned for approval. Ramon Miguez seconded. The motion carried unanimously.

A. Consideration and appropriate Action Regarding Capital Substitutions

Richard Humphrey reviewed the Capital Substitutions. The first substitution request is to add one net new ultrasound machine for the Main OR due downtime of the current systems and multiple surgical service lines requiring simultaneous access to the devices. There are currently three existing units, which are periodically removed from service due to missing buttons, glitching images, and malfunctioning probe inserts. Because parts are not available for purchase, the units are sent to an outside vendor for repair, which has a four-to-six-week turnaround time for repair. Parkland is faced with either operating in a less safe manner or deferring surgical cases when the units are not available. These ultrasound machines are used for real time/interactive imaging during complex surgeries and widely used in multiple specialties, such as surgical oncology, breast oncology, urology, and neurosurgery. The second capital substitution is for the replacement of the boiler condensate return system in Linen Services. The condensate return system recovers and returns hot condensate from steam-using equipment back to the boiler, which maximizes energy savings and reduces costs. The annual average fuel savings from recovering and returning condensate to a boiler can range from 10% to 30%. The existing system, which was installed in 1989, has completely failed and cannot be repaired. Additionally, the lack of a functioning condensate return system has the potential to damage the boilers and components, which will result in extensive repair or replacement of the boilers. If the boilers are not operating, Linen Services will not be able to wash linens, which would need to be sent to a third party to process at a significantly higher cost.

Ramon Miguez asked for a motion to approve the Capital Substitutions. Vincent Hall motioned for approval. Yasmin Simon seconded. The motion carried unanimously.

B. Reports Requiring Deliberation(s) or Approval(s) Cont.

A. Update and Review Regarding Parkland Health FY26 Budget Assumptions

Keri Disney-Story reviewed the FY2026 Budget Overview and Assumptions. Keri discussed revenue comparisons that are expected to change significantly such as net patient revenue, tax revenues and FEMA funds. Revenue projections indicate moderate growth, driven by a potential $2 billion increase in the state chart pool, which, while not yet approved, is under active review by CMS. This increase is expected to significantly enhance hospital reimbursements. TIPS payments and other supplemental pools are also projected to contribute to revenue growth. A 5% increase in tax revenue is proposed, maintaining the current rate, justified by rising service demands and inflationary pressures. FEMA reimbursements, though minor, may yield up to $1.5 million. On the expense side, salary adjustments include a 1.7% market correction and a 3% merit increase, with benefits rising by 2.8%. Supply costs are stabilizing, though some categories remain volatile due to tariffs and import dependencies. Operationally, inpatient volumes are expected to dip slightly due to reclassification to observation status, while outpatient and urgent care visits remain flat due to capacity constraints. A 4.4% increase in deliveries is forecasted based on prenatal care trends. Keri emphasized the importance of maintaining tax levels to avoid long-term revenue loss and noted ongoing risks such as potential federal policy changes around site-neutral payments. Final budget figures and projections will be presented in the upcoming board meetings.

B. Update and Report Parkland Financial Performance Presentation

For the month of May, Parkland Health recognized a net income of $8.4M which is $0.8M higher than the budgeted net income of $7.6M and $6.9M unfavorable compared to the prior year's net income of $15.3M. Parkland Health's operating margin and operating cash flow margin for the month of May are 1.3% and 4.3%, respectively. The operating margin was favorable compared to budget of (0.04%) and the operating cash flow margin is favorable compared to budget of 3.3%. Parkland Health's operating margin is favorable compared to prior year operating margin of 0.7% and favorable to the operating cash flow margin of 4.0% from the prior year. Parkland Health's patient cash collections in May were $112.8M which is higher than budget by $0.2M and $5.9M higher than the prior year. Parkland Health's days cash on hand of 247.3 days for the month is an increase of 2 days compared to the prior month of 245.3 days and compared to the prior May of 216.5 days, an increase of 30.9 days.

Rick mentioned the strong cash position for the month of May, primarily due to non-operating revenue, which is nearly $7 million, being unrealized due to interest rates. Rick mentioned the favorable supply expenses and net patient revenue driven by a supplemental program called CHIRP (a Medicaid managed care contract) that Parkland received. Rick noted that as the market interest rates decline, the value of our pool goes up slightly for our bond portfolio. Parkland's net revenue of around $100 million was supported by very strong cash received (cash postings) in the month of March and into

April. Rick reviewed some of the key statistics for the month of May. Generally, May this year is similar compared to 2024. The length of stay has slightly increased due to case-mix this month.

A. Follow-Up Requests

B. Closing Remarks

C. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 1:04 pm.

SO RECORDED:

Ramon Miguez, PE Committee Chair	Steven Roth, JD, MPH Assistant Secretary

Appendix A (Contracts Reviewed for Appropiate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												June 18, 2025
					Medical Products and Services							
M1	Expense	Mod # 1 MatriDerm Products	Access Pro Medical	7/6/2023 - 7/5/2026	$300,000	$700,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Perioperative Services	N/A	N/A	N/A
M2	Expense	Mod # 1 Unilateral extension funding for blood bank reagents contract	Werfen	9/17/2021 - 9/16/2026	$155,000	$1,503,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton / Transfusion Services	N/A	N/A	N/A
M3	Capital	Mod # 4 Benchmark Ultra Plus System	Roche Diagnostics Corporation	11/29/2021 - 6/19/2030	$241,120	$741,162	Sole Source Modification	Yes	Sara Blacketer / Anatomic Pathology	N/A	N/A	N/A
M4	Expense	Epic Boost - General Project Coordination	Epic	6/19/2025 – 12/18/2025	$240,300	$240,300	Sole Source	Yes	Gerry Baker / Revenue Cycle, Finance Administration	N/A	N/A	N/A
M5	Expense	Eligibility Services Secondary Review	Elevate Patient Financial Solutions, LLC	7/1/2025 – 6/30/2030	$1,000,000	$1,000,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker / Patient Financial Services	0%	N/A	N/A
M6	Capital	Carestation 750 Anesthesia Systems	Datex-Ohmeda, Inc. a GE Healthcare business	Last Signature – 6/27/2026	$323,769	$323,769	GPO Purchase	Yes	Shika Shakelli / Clinical Engineering	0%	N/A	N/A
M7	Capital	Philips IntraSight 7 IVUS systems (2 ea)	Philips Healthcare	Last Signature – 6/27/2026	$338,750	$338,750	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	0%	N/A	N/A

Parkland

MINUTES
Dallas County Hospital District Board of Managers

Budget and Finance
June 17th, 2025

Construction and Facilities												
C1	Capital	Mod # 1 Garland COPC Renovations	CMC Development & Construction Corp.	12/20/2024 - 12/31/2025	$280,000	$780,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Asma Momin / Planning, Design and Construction	83.23%	Male	Black or African American
C2	Capital	GE Definium radiographic rooms	GE Precision Healthcare LLC	Last Signature – 6/27/2026	$544,106	$544,106	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	0%	N/A	N/A
Information Technology												
IT1	Expense	Mod # 1 Adding Licenses for GEM Hemochron Interface	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	$48,922	$886,773	Sole Source Modification	Yes	Peng Lee / Information Technology	N/A	N/A	N/A
IT2	Expense	Mod # 1 AiDoc AI Detection Modules	AiDoc, Inc.	11/1/2021 - 10/31/2027	$606,571	$2,133,483	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Greggory Ervin / Information Technology	0%	N/A	N/A
IT3	Revenue: Court Approval	Mod # 4 DCHHS Umbrella Agreement Amendment 2	Dallas County Health and Human Services	10/26/2020 - 9/30/2028	(1,500,000)	($6,895,029)	Sole Source	N/A-Revenue	Cynthia Hamilton and LeMar Oleson / Information Technology	N/A	N/A	N/A
IT4	Expense	Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support	Netsync Network Solutions, Inc.	6/30/2025 – 6/29/2030	$18,471,382	$18,471,382	TXMAS or DIR Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Darren Jones / Jeff DeFord / Information Technology	100%	Female	Hispanic
IT5	Expense	Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants	Revuud Inc	2/17/2025 - 2/16/2026	$236,000	$463,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cynthia Hamilton and LeMar Oleson / Information Technology	N/A	N/A	N/A
IT6	Expense	Mod # 6 Testing Solution for Messenger	Spok, Inc.	8/1/2010 - 9/24/2029	$33,252	$2,743,396	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Prentis Wright / Information Technology	N/A	N/A	N/A
Hospital Operations												
O1	Expense	Employee Shuttle Services	Cornerstone Parking	7/1/2025 – 6/30/2030	$10,548,365	$10,548,365	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kristi Tillery / Police Department	0%	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For June 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Surgical Services	$247,000	$247,000	**BK Medical bKActiv Ultrasound**
	Explanation	This request is to add one net new ultrasound machine for the Main OR due downtime of the current systems and multiple surgical service lines requiring simultaneous access to the devices. There are currently three existing units, which are periodically removed from service due to missing buttons, glitching images, and malfunctioning probe inserts. Because parts are not available for purchase, the units are sent to an outside vendor for repair, which has a four to six week turnaround time for repair. Parkland is faced with either operating in a less safe manner or deferring surgical cases when the units are not available. These ultrasound machines are used for real time/interactive imaging during complex surgeries and widely used in multiple specialties, such as surgical oncology, breast oncology, urology, and neurosurgery.		
	Driver(s) of Increased Expense:	Downtime for existing units; multiple service lines requiring access to the devices		
	Description of Item:	High-performance ultrasound imaging system		
2	Facilities	$111,859	$111,859	**Boiler Condensate Return System**
	Explanation	This request is for the replacement of the boiler condensate return system in Linen Services. The condensate return system recovers and returns the hot condensate from steam-using equipment back to the boiler, which maximizes energy savings and reduces costs. The annual average fuel savings from recovering and returning condensate to a boiler can range from 10% to 30%. The existing system, which was installed in 1989, has completely failed and cannot be repaired. Additionally, the lack of a functioning condensate return system has the potential to damage the boilers and components, which will result in extensive repair or replacement of the boilers. If the boilers are not operating, Linen Services will not be able to wash linens, which would need to be sent to a third party to process at a significantly higher cost.		
	Driver(s) of Increased Expense:	Inoperable system		
	Description of Item:	System that collects and returns condensate back to the boiler for reuse as feedwater		
	Grand Total	**$358,859**	**$358,859**	

Consideration and Appropriate Action Regarding Minutes 2025-06-18 Board of Managers

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, May 18th, 2025, scheduled for 12:50 PM (or immediately following the HOMES meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda for the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty noted that a quorum was physically present and called the meeting to order at 12:40 PM.

Board Member attendees included: Vincent Hall, Lisa Sutter, Todd Furniss, JD, Eric G. Bing, MD, Reina Gonzalez, JD, Farida Minner, RN, Ramon Miguez, PE, Elizabeth Palacios, MD, and Yasmin Simon, JD.

Staff Present (via Webex and in-person) included:
Anika Dachiraju, Summer Governance Intern
Bennie Miller, Manager, Supplier Diversity
Brett Moran, Chief Health Officer
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer
Guy Toliver, Dir Inclusion-Supply Diversity
Jeffery Giles, Sr. Associate Attorney
Jessica Hernandez, SVP & Chief Health Equity Officer
Joseph Chang, Chief Medical Officer
Katherine Yoder, VP/Government Relations
Kellee Boardingham, Executive Assistant
Keri Disney-Story, VP/Clinical Finance
Michelle Ng, Administrative Resident
Michael Lane, SVP & Chief Quality and Safety Officer
Pamela Bryant, SVP/Supply Chain
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Officer

Additional Attendees:
Colette Holt, MWBE Law (Webex)
Archana Murthy, Legal Resident
Chrsitopher Roy, Legal Resident
Austin Chen, Legal Resident

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Cpt. Candace Goldsmith offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Non-Agenda Items

No members of the public registered for comments regarding the non-agenda items.

V. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

VI. Conflicts of Interest

After reviewing the agenda, the Chair noted there may be a conflict of interest for a Board Member present, Yasmin Simon, regarding contracts. This contract was removed from consent and voted on separately by Board Members. Yasmin Simon abstained from this portion of the vote.

I. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2025-05-07 Talent Development & Executive Compensation Committee

B. Consideration and Appropriate Action Regarding Minutes 2025-05-07 Governance, Compliance & Ethics Committee

C. Consideration and Appropriate Action Regarding Minutes 2025-05-12 Board of Managers Special Session

D. Consideration and Appropriate Action Regarding Minutes 2025-05-21 Budget & Finance Committee

E. Consideration and Appropriate Action Regarding Minutes 2025-05-22 Quality of Care & Patient Safety Committee

F. Consideration and Appropriate Action Regarding Minutes 2025-05-22 Board of Managers

II. Consent Agenda: Contracts

A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

III. Consent Agenda: Capital Substitution(s)

A. Consideration and Appropriate Action Regarding Capital Substitution(s) **(See Attached List of Capital Substitutions)**

IV. Consent Agenda: Other

A. Consideration and Appropriate Action Regarding Appointment of Winfred Parnell, MD to the PCCI Board

V. Consent Agenda: Medical Executive Committee Items

A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Marjorie Petty asked for a motion to approve the consent agenda regarding the minutes, capital substitutions, the appointment of Dr. Parnell and the MEC resolution. Vincent Hall motioned for approval. Elizabeth Palacios seconded. The motion carried unanimously.

Marjorie Petty asked for a separate motion to approve the consent agenda contracts while Board Member Yasmin Simon, JD, abstained from voting due to a potential conflict of interest regarding contract M7. Elizabeth Palacios motioned for approval. Vincent Hall seconded. The motion carried unanimously.

VI. Reports Requiring Deliberation(s) or Approval(s)

A. Update and Report on 2025 Legislative Agenda as it Pertains to Parkland Health

Katherine Yoder explained what happened during the 89th Texas Legislative Session. She focused on healthcare laws and how they may affect Parkland Health. Katherine mentioned there were over 9,000 bills (proposed laws) introduced during this session. Out of those, 1,183 became law. Parkland Health kept an eye on 355 bills that could affect the healthcare system. The Governor had until June 22 to approve or reject these bills. Katherine reviewed some of the overall goals achieved including fair hospital funding, especially for trauma and women's health along with new laws that will help train more nurses and make it easier for veterans to work in healthcare. Katherine also mentioned rules were added to make sure AI (artificial intelligence) is used safely in hospitals moving forward. She also reviewed certain goals that were not achieved. There were no new laws passed to expand health insurance to more people. A plan to help uninsured people with colon cancer was rejected. A bill to improve mental health coverage under Medicaid did not move forward. Katherine ended her presentation by mentioning that all these considerations regarding the legislative update will be taken into consideration as Parkland passes the budget for FY26.

B. CEO Update on System Operations

Dr. Fred Cerise discussed the FY25 annual market and equity review which will be effective on June 25th. This process ensures all Parkland employees are earning a living wage as the jobs are compared to external market benchmarks using validated compensation survey data from regional and peer healthcare organizations. Dr. Cerise mentioned the analysis indicates there is minimal risk of significant compression and

Parkland continues to monitor compensation levels to ensure internal equity is maintained. Dr. Cerise also highlighted a recent article on outpatient penicillin allergies which showed that 95% of people who are said to have an allergy were delabeled with no severe reactions noted, providing conceptual basis of further implementation studies to combat the challenges for these allergies.

C. Review FY26 Parkland Health Budget Assumptions

Keri Disney-Story reviewed the FY2026 Budget Overview and Assumptions. Keri discussed revenue comparisons that are expected to significantly change such as net patient revenue, tax revenues and FEMA funds. Revenue projections indicate moderate growth, driven by a potential $2 billion increase in the state chart pool, which, while not yet approved, is under active review by CMS. This increase is expected to significantly enhance hospital reimbursements. TIPPS payments and other supplemental pools are also projected to contribute to revenue growth. A 5% increase in tax revenue is proposed, maintaining the current rate, justified by rising service demands and inflationary pressures. FEMA reimbursements, though minor, may yield up to $1.5 million. On the expense side, salary adjustments include a 1.7% market correction and a 3% merit increase, with benefits rising by 2.8%. Supply costs are stabilizing, though some categories remain volatile due to tariffs and import dependencies. Operationally, inpatient volumes are expected to dip slightly due to reclassification to observation status, while outpatient and urgent care visits remain flat due to capacity constraints. A 4.4% increase in deliveries is forecasted based on prenatal care trends. Keri emphasized the importance of maintaining tax levels to avoid long-term revenue loss and noted ongoing risks such as potential federal policy changes around site-neutral payments. Keri mentioned the need to continue to monitor federal legislation on Medicaid payment caps and site-neutral reimbursement along with CHIRP performance metrics and APHRIQA compliance and tariff developments affecting drug and supply costs.
Final budget figures and projections will be presented in the upcoming board meetings.

D. Discussion Regarding Key Takeaways from Texas Healthcare Trustee Conference

Marjorie Petty opened the discussion to the Board Members to reflect on their takeaways from the June 2025 THT Conference. Board Members reflected on several key themes relevant to governance and leadership. A central concept discussed was the “Above the Line vs. Below the Line” leadership framework, which distinguishes between open, curious, learning-oriented leadership and defensive, rigid mindsets. Members emphasized the importance of fostering a culture of openness and suggested incorporating this model into board development and evaluation practices. On the topic of AI governance, attendees highlighted the examples of legal and compliance involvement regarding technological advancements and the associated risks. They noted that AI prompts are subject to open records laws and discussed potential concerns about procurement, vendor contracts, and intellectual property risks. Boards should regularly review financial reserves and risk scenarios. Members also reaffirmed the board’s strategic role, cautioning against operational micromanagement and advocating for training on governance

boundaries. A checklist of board responsibilities was shared, covering CEO support, care quality, community needs, and strategic direction. Finally, concerns were raised about the fiscal future of healthcare, rising costs, and the potential collapse of the current model. Board members were urged to stay informed on policy developments and act as ambassadors for sustainable healthcare funding.

Break

VII. Executive Session

At 2:42 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Legal Update on Business Diversity Programs, Presentation on Legal Review of Parkland Minority & Women Owned Business Enterprise (MWBE) Program Review and Availability Study Tex. Gov't Code §551.071

B. Discussion of Master Service Agreement for Physician Services Contract Tex. Gov't Code §551.085

C. Discussion Regarding the Exploration of Strategic Opportunities to Provide New Services to State Psychiatric Hospital Tex. Gov't Code §551.085

Chair adjourned Executive Session and moved into Open Session at 4:32 PM.

VIII. Action Items

A. Board May Take Action on Any Agenda Item(s) Above

B. Consideration and Appropriate Action Regarding the Chief Executive Officer Employment Contract Terms for FY26

Marjorie Petty asked for a motion to Regarding the Chief Executive Officer Employment Contract Terms for a four-year extension ending July 31st 2029, as presented by counsel. Lisa Sutter motioned for approval. Vincent Hall seconded. The motion carried unanimously.

IX. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:34 PM.

SO RECORDED:

_____	_____
Marjorie D. Petty, JD	Steven Roth, JD, MPH
Chair	Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												June 18, 2025
				Medical Products and Services								
M1	Expense	Mod # 1 MatriDerm Products	Access Pro Medical	7/6/2023 - 7/5/2026	$300,000	$700,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Perioperative Services	N/A	N/A	N/A
M2	Expense	Mod # 1 Unilateral extension funding for blood bank reagents contract	Werfen	9/17/2021 - 9/16/2026	$155,000	$1,503,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton / Transfusion Services	N/A	N/A	N/A
M3	Capital	Mod # 4 Benchmark Ultra Plus System	Roche Diagnostics Corporation	11/29/2021 - 6/19/2030	$241,120	$741,162	Sole Source Modification	Yes	Sara Blacketer / Anatomic Pathology	N/A	N/A	N/A
M4	Expense	Epic Boost - General Project Coordination	Epic	6/19/2025 – 12/18/2025	$240,300	$240,300	Sole Source	Yes	Gerry Baker / Revenue Cycle, Finance Administration	N/A	N/A	N/A
M5	Expense	Eligibility Services Secondary Review	Elevate Patient Financial Solutions, LLC	7/1/2025 – 6/30/2030	$1,000,000	$1,000,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker / Patient Financial Services	0%	N/A	N/A
M6	Capital	Carestation 750 Anesthesia Systems	Datex-Ohmeda, Inc. a GE Healthcare business	Last Signature – 6/27/2026	$323,769	$323,769	GPO Purchase	Yes	Shika Shakelli / Clinical Engineering	0%	N/A	N/A
M7	Capital	Philips IntraSight 7 IVUS systems (2 ea)	Philips Healthcare	Last Signature – 6/27/2026	$338,750	$338,750	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	0%	N/A	N/A

Construction and Facilities												
C1	Capital	Mod # 1 Garland COPC Renovations	CMC Development & Construction Corp.	12/20/2024 - 12/31/2025	$280,000	$780,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Asma Momin / Planning, Design and Construction	83.23%	Male	Black or African American
C2	Capital	GE Definium radiographic rooms	GE Precision Healthcare LLC	Last Signature – 6/27/2026	$544,106	$544,106	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	0%	N/A	N/A
Information Technology												
IT1	Expense	Mod # 1 Adding Licenses for GEM Hemochron Interface	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	$48,922	$886,773	Sole Source Modification	Yes	Peng Lee / Information Technology	N/A	N/A	N/A
IT2	Expense	Mod # 1 AiDoc AI Detection Modules	AiDoc, Inc.	11/1/2021 - 10/31/2027	$606,571	$2,133,483	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Greggory Ervin / Information Technology	0%	N/A	N/A
IT3	Revenue: Court Approval	Mod # 4 DCHHS Umbrella Agreement Amendment 2	Dallas County Health and Human Services	10/26/2020 - 9/30/2028	(1,500,000)	($6,895,029)	Sole Source	N/A-Revenue	Cynthia Hamilton and LeMar Oleson / Information Technology	N/A	N/A	N/A
IT4	Expense	Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support	Netsync Network Solutions, Inc.	6/30/2025 – 6/29/2030	$18,471,382	$18,471,382	TXMAS or DIR Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Darren Jones / Jeff DeFord / Information Technology	100%	Female	Hispanic
IT5	Expense	Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants	Revuud Inc	2/17/2025 - 2/16/2026	$236,000	$463,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cynthia Hamilton and LeMar Oleson / Information Technology	N/A	N/A	N/A
IT6	Expense	Mod # 6 Testing Solution for Messenger	Spok, Inc.	8/1/2010 - 9/24/2029	$33,252	$2,743,396	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Prentis Wright / Information Technology	N/A	N/A	N/A
Hospital Operations												
O1	Expense	Employee Shuttle Services	Cornerstone Parking	7/1/2025 – 6/30/2030	$10,548,365	$10,548,365	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kristi Tillery / Police Department	0%	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For June 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Surgical Services	$247,000	$247,000	**BK Medical bKActiv Ultrasound**
	Explanation	This request is to add one net new ultrasound machine for the Main OR due downtime of the current systems and multiple surgical service lines requiring simultaneous access to the devices. There are currently three existing units, which are periodically removed from service due to missing buttons, glitching images, and malfunctioning probe inserts. Because parts are not available for purchase, the units are sent to an outside vendor for repair, which has a four to six week turnaround time for repair. Parkland is faced with either operating in a less safe manner or deferring surgical cases when the units are not available. These ultrasound machines are used for real time/interactive imaging during complex surgeries and widely used in multiple specialties, such as surgical oncology, breast oncology, urology, and neurosurgery.		
	Driver(s) of Increased Expense:	Downtime for existing units; multiple service lines requiring access to the devices		
	Description of Item:	High-performance ultrasound imaging system		
2	Facilities	$111,859	$111,859	**Boiler Condensate Return System**
	Explanation	This request is for the replacement of the boiler condensate return system in Linen Services. The condensate return system recovers and returns the hot condensate from steam-using equipment back to the boiler, which maximizes energy savings and reduces costs. The annual average fuel savings from recovering and returning condensate to a boiler can range from 10% to 30%. The existing system, which was installed in 1989, has completely failed and cannot be repaired. Additionally, the lack of a functioning condensate return system has the potential to damage the boilers and components, which will result in extensive repair or replacement of the boilers. If the boilers are not operating, Linen Services will not be able to wash linens, which would need to be sent to a third party to process at a significantly higher cost.		
	Driver(s) of Increased Expense:	Inoperable system		
	Description of Item:	System that collects and returns condensate back to the boiler for reuse as feedwater		
	Grand Total	**$358,859**	**$358,859**	

Consideration and Appropriate Action Regarding Minutes 2025-06-18 Quality of Care & Patient Safety Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Quality of Care and Patient Safety
June 18th, 2025

Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, June 18th, 2025, scheduled for 10:00 a.m. in the WISH building Executive Conference Room 02-175 at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Elizabeth Palacios, MD, noted that a quorum was physically present and called the meeting to order at 10:00 a.m. Committee members Eric G. Bing, MD, Farida Minner, RN, and Todd Furniss, JD, attended in person.

Board Member attendees included: Board Chair, Marjorie Petty, JD, Ramon Miguez, PE, Vincent Hall and Reina Gonzalez, JD.

Staff Present (via Webex and in-person) included:

Anika Dachiraju, Summer Governance Intern
Brett Moran, Chief Health Officer
Carmen Bowling, Interim SVP Nursing
Dawn Marchetto, SVP Nursing
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & CEO
Gerry Baker, SVP/Revenue Cycle
Gretchen Blake, VP Quality & Clinical Effectiveness via Webex
James Griffin, President of the Medical Executive Committee
Judy Herrington, SVP Nursing via Webex
Karen Garvey, VP Safety & Clinical Risk Management
Kathleen Doherty, VP Nursing Surgical Services
Kellee Boardingham, Executive Assistant
Maggie Palmer, VP/Medical Staff Professional Services
Michael Lane, SVP & Chief Quality and Safety Officer
Michelle Ng, Administrative Resident
Nneka Egbuniwe, VP Deputy General Counsel
Paula Turicchi, VP/Chief Strategy Officer PCHP
Saul Cordero, SVP & Chief Governance & Strategy Officer
Sobha Fuller, SVP Nursing

Attendees via Webex:
Marco Pinho, MD – Medical Director, MRI
Jenni Burnes, MHA – Vice President, Imaging Services
Bethany Lussier, MD - Medical Director, Medical Intensive Care Unit
Catherine Chen, MD, MSHI – Critical Care Service Line Chief; Chair, BURC

II. Mission Statement

Chair began the meeting by stating the mission statement:

Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Executive Session – Quality & Patient Safety Operations Section

At 10:01 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

I. Executive Session: Quality & Patient Safety Operations (QSO)

Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occupations. Code §160.007

A. **Update and Report by Chief Quality and Safety Officer**
Includes briefing from Executive Quality Committee (EQC)

B. **Review of Safety Event Cause Analysis (CA) Case(s)**
Shared learnings from recent safety event(s) with associated guide

1. CA 23-25: Burn in MRI
2. CA 25-25: Unplanned Extubation

C. **Update and Report Regarding Quality-Related Key Performance Indicators (KPIs)**
Reports for quality improvement project(s) throughout the enterprise

1. Department Performance Improvement Committee (PIC)/ Clinical Quality Committee (CQC) Annual Presentation(s)
Annual report from service lines related to quality and safety

a. Blood Utilization Review Committee (BURC) CQC

II. Possible Deliberation Regarding the Following

A. Executive Summaries
Overview of QSO departmental reports

B. Ambulatory Clinical Excellence Operating Review Update

Monthly update of quality key performance indicators (KPIs) for Ambulatory Care

C. Inpatient Clinical Excellence Operating Review Update
Monthly update of quality key performance indicators (KPIs) for Inpatient Care

D. Cause Analysis Cumulative Falls Report
Quarterly report for patient falls

E. Cause Analysis (CA) Log
List of upcoming cause analysis case reviews

F. Update and Report Regarding Quality-Related Key Performance Indicators (KPIs) – Pathology PIC

G. QBOM Charter – Executive Summary
Annual review and approval of the committee charter

H. QBOM Charter – Redline Version

I. QBOM Charter – Final Version

~ end of Quality Portion of QBOM Agenda

VI. Executive Session: Medical Executive Committee ("MEC")

James D. Griffin, MD, President of the Medical Executive Committee, discussed the items posted on the agenda starting at 10:43 am.

A. Consideration and Appropriate Action Regarding Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Medical Staff and Non-Physician Clinical Providers to Parkland Health
   a. Credentialing Report
   b. Delineation of Privileges (DoPs)
      i. OB/GYN DoP – Full Revision
      ii. Internal Medicine DoP – Triage Revision

VII. Executive Session: Discussion regarding report and/or information provided by the Chief Quality Safety Officer and related items on this agenda.

The Committee conducted a discussion with the Chief Quality & Safety Officer, SVP, Michael Lane, without other members of management present.

Parkland

MINUTES
Dallas County Hospital District Board of Managers

Quality of Care and Patient Safety
June 18th, 2025

VIII. Executive Session: Discussion regarding report and/or information provided by the Medical Executive Committee President and related items on this agenda.

The Committee conducted a discussion with the Medical Executive Committee President, Dr. James Griffin without other members of management present.

Chair adjourned Executive Session and moved into Open Session at 11:42 am.

IX. Action Items (Open Session)

A. Consideration and Appropriate Action Regarding Quality of Care and Patient Safety Board Committee Charter

B. Consideration and Appropriate Action Regarding MEC Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Credentialing Report
2. Delineation of Privileges (DoPs)
    a. OB/GYN DoP – Full Revision
    b. Internal Medicine DoP – Triage Revision

Todd Furniss motioned to approve the Medical Executive Committee Recommendations, Delineation of Privileges, Credentialing Report, and Quality Committee Charter. Farida Minner seconded the motion. The motion passed unanimously.

X. Follow-Up Requests: None

XI. Closing Remarks

XII. Adjourn

With no further business to discuss, Committee Chair Elizabeth Palacios, MD, adjourned the meeting at 11:43 am.

SO RECORDED:

Elizabeth Palacios, MD	Steven Roth, JD, MPH
Committee Chair	Assistant Secretary

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												July 23, 2025
Medical Products and Services												
M1	Revenue	Mod # 1 the Bio-Medical On-Line Supervision for Emergency Management System (Acadian) contract	Acadian Ambulance Service of Texas	10/1/2016 - 9/30/2026	($62,510)	($464,435)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services	N/A	N/A	N/A
M2	Revenue	Mod # 1 Bio-Medical On-Line Supervision for Emergency Medical System (Irving)	City of Irving, Texas	10/1/2019 - 9/30/2027	($272,279)	($1,215,190)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration	N/A	N/A	N/A
M3	Revenue	Mod # 1 Multi-Disciplinary Behavioral Health Response Team	City of Lancaster, Texas	10/1/2022 - 9/30/2026	($197,000)	($788,000)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration	N/A	N/A	N/A
M4	Revenue	Mod # 1 BioTel Biomedical On-Line Supervision for Emergency Medical System (Mesquite)	City of Mesquite, Texas	10/1/2016 - 9/30/2026	($91,471)	($651,137)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration	N/A	N/A	N/A
M5	Revenue	Mod # 1 Southeast Collaboration Crisis Intervention Team	City of Mesquite, Texas	10/1/2021 - 9/30/2026	($554,288)	($2,252,051)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration	N/A	N/A	N/A
M6	Expense	Lutathera and Pluvicto Radiopharma	Novartis Pharmaceutical Corporation	Last Signature – 5/31/2028	$9,000,000	$9,000,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho / Nuclear Medicine	N/A	N/A	N/A
M7	Revenue	Mod # 1 House Staff Services	The University of Texas Southwestern Medical Center	7/1/2020 - 8/31/2025	($1,600,000)	($35,800,000)	Sole Source Modification	N/A-Revenue	Elizabeth Ponce / Kathleen Larry/ Graduate Medical Education	N/A	N/A	N/A

Construction and Facilities											
C1	Expense: Court Approval	Purchase of +/- 0.396 Acres of Land & Improvements at 2339 Butler Street, Dallas, Texas & Leaseback by Seller upon Close of Purchase	Jeff Staffin, Inc.	Upon contract execution-plus three years post-closing	$1,599,997	$1,599,997	Real Estate – Exemption	Yes	Beall Carothers / Planning Design & Construction	N/A	N/A	N/A
Hospital Operations											
O1	Expense	In-Kind Support Agreement	Hope Clinic of Garland, Inc.	8/1/2025 – 7/31/2026	$200,000	$200,000	Exempt from Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Francesco Mainetti / Ambulatory Clinic Ops	N/A	N/A	N/A
Ratification/Deviation/Informational Only											
D1	Expense	Compass Software Platform Implementation and Co-Term.	BFLY Operations, Inc.	6/30/2025 6/29/2028	$403,550	$403,550	Sole Source	Yes	Greggory Ervin / LeMar Oleson / Information Technology	N/A	N/A	N/A

Board Approval Request For Modification to Contract or Funding

BOM Date: July 23, 2025	**Modification:** Mod # 1 the Bio-Medical On-Line Supervision for Emergency Management System (Acadian) contract	
Business Owner: Melody Gardner	**Business Owner Dept:** Emergency Services	**Contract Number:** POCS-19455 A5
Vendor/Supplier: Acadian Ambulance Service of Texas **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (08/23/2023): Actions Totaling < $100,000 Amount: Amount: Amount:	($342,392) ($59,533)
Revenue, Expense or Capital: Revenue	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	($62,510)
Original Start Date: 10/1/2016 **Current Expiration:** 9/30/2025 **Mod Start Date:** 10/1/2025 **Expiration after this Mod:** 9/30/2026	New Contract Amount:	($464,435)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Donna Richardson, Executive Vice President, Chief Nursing Executive

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 the Bio-Medical On-Line Supervision for Emergency Management System (Acadian) contract

VENDOR: Acadian Ambulance Service of Texas

COST:

BOM Approved Contract Total (08/23/2023):	($342,392)
Action Amount:	($59,533)
Modification # 1:	+ ($62,510)
Total:	($464,435)

Recommendation

Approve this contract modification to the Bio-Medical On-Line Supervision for Emergency Management System (Acadian) contract.

Background

Parkland provides medical direction for Emergency Medical Services (EMS) to various cities within Dallas County through the pre-hospital emergency medical control system known as BioTel. Medical direction refers to the oversight and supervision of pre-hospital emergency medical services by a licensed physician.

This is a requirement by state law for EMS agencies to have a licensed physician to provide medical supervision and control of EMS services. This includes real time support while they are managing patients in the pre-hospital environment.

The current BioTel operation at Parkland includes nurses, paramedics, and social workers whose labor expenses are divided between all entities receiving the services. Off-line medical direction costs are contracted by Parkland with The University of Texas Southwestern Medical Center

Fair and Reasonable Price Determination

–Revenue is based on projected cost per the fiscal year budget.

Financial Forecast

Current Contract Amount	FY2024	FY2025	Total
($342,392)	($59,533)	($62,510)	($464,435)

Sole Source Justification

N/A - Revenue

Document Contact/Author:	Melody Gardner / Kathleen Larry

Board Approval Request For Modification to Contract or Funding

BOM Date: July 23, 2025	**Modification:** Mod # 1 Bio-Medical On-Line Supervision for Emergency Medical System (Irving)	
Business Owner: Melody Gardner	**Business Owner Dept:** Emergency Services	**Contract Number:** POCS-19453 A3
Vendor/Supplier: City of Irving, Texas **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (8/23/2023):	($942,911)
Revenue, Expense or Capital: Revenue	Modification # 1 Amount:	($272,279)
Original Start Date: 10/1/2019 **Current Expiration:** 9/30/2025 **Mod Start Date:** 10/1/2025 **Expiration after this Mod:** 9/30/2027	New Contract Amount:	($1,215,190)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Donna Richardson, Executive Vice President, Chief Nursing Executive

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Bio-Medical On-Line Supervision for Emergency Medical System (Irving)

VENDOR: City of Irving, Texas

COST:

BOM Approved Contract Total (8/23/2023):	($942,911)
Modification # 1:	+ ($272,279)
Total:	($1,215,190)

Recommendation
Approve this contract modification to Bio-Medical On-Line Supervision for Emergency Medical System (Irving).

Background
Parkland provides medical direction for Emergency Medical Services (EMS) to various cities within Dallas County through the pre-hospital emergency medical control system known as BioTel. Medical direction refers to the oversight and supervision of pre-hospital emergency medical services by a licensed physician.

This is a requirement by state law for EMS agencies to have a licensed physician to provide medical supervision and control of EMS services. This includes real time support while they are managing patients in the pre-hospital environment.

It also includes off-line medical direction, which is the development and maintenance of standards and protocols that govern the pre-hospital operations affecting patient care including the process for monitoring compliance to these standards.

The current BioTel operation at Parkland includes nurses, paramedics, and social workers whose labor expenses are divided between all entities receiving the services. Off-line medical direction costs are contracted by Parkland with The University of Texas Southwestern Medical Center

Fair and Reasonable Price Determination
–Revenue is based on projected cost per the fiscal year budget.

Financial Forecast

Current Contract Amount	FY2026	FY2027	Total
($942,911)	($133,144)	($139,135)	($1,214,190)

Document Contact/Author:	Melody Gardner / Kathleen Larry

Board Approval Request For Modification to Contract or Funding

BOM Date: July 23, 2025	**Modification:** Mod # 1 Multi-Disciplinary Behavioral Health Response Team	
Business Owner: Melody Gardner	**Business Owner Dept:** Emergency Services Administration	**Contract Number:** POCS-21842 A3
Vendor/Supplier: City of Lancaster, Texas **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (7/24/2024):	($591,000)
Revenue, Expense or Capital: Revenue	Modification # 1 Amount:	($197,000)
Original Start Date: 10/1/2022 **Current Expiration:** 9/30/2025 **Mod Start Date:** 10/1/2025 **Expiration after this Mod:** 9/30/2026	New Contract Amount:	($788,000)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Donna Richardson, Executive Vice President, Chief Nursing Executive

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Multi-Disciplinary Behavioral Health Response Team

VENDOR: City of Lancaster, Texas

COST:

BOM Approved Contract Total (7/24/2024):	($591,000)
Modification # 1:	+ ($197,000)
Total:	($788,000)

Recommendation
Approve this contract modification to Multi-Disciplinary Behavioral Health Response Team.

Background
Parkland is engaged in a social work program with the City of Lancaster, Texas in which Parkland provides social workers. It is a referral-based program in which the first responders (or others in the City) can reach out to the team regarding a resident who needs additional social services such as housing, outpatient medical/home health care, etc.

The current BioTel Social Work Program has successfully worked with referrals from Emergency Services Administration agencies to stop the overuse or misuse of 911 for non-emergent and low acuity medical needs.
.

Fair and Reasonable Price Determination
– Revenue is based on projected cost per the fiscal year budget.

Financial Forecast

Current Contract Amount	FY2026	Total
($591,000)	($197,000)	($788,000)

Document Contact/Author:	Melody Gardner / Kathleen Larry

Board Approval Request For Modification to Contract or Funding

BOM Date: July 23, 2025	**Modification:** Mod # 1 BioTel Biomedical On-Line Supervision for Emergency Medical System (Mesquite)	
Business Owner: Melody Gardner	**Business Owner Dept:** Emergency Services Administration	**Contract Number:** POCS-18132 A5
Vendor/Supplier: City of Mesquite, Texas **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (8/23/2022): Actions Totaling < $100,000 Amount: Amount: Amount:	($472,922) ($86,744)
Revenue, Expense or Capital: Revenue	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	($91,471)
Original Start Date: 10/1/2016 **Current Expiration:** 9/30/2025 **Mod Start Date:** 10/1/2025 **Expiration after this Mod:** 9/30/2026	New Contract Amount:	($651,137)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Donna Richardson, Executive Vice President, Chief Nursing Executive

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 BioTel Biomedical On-Line Supervision for Emergency Medical System (Mesquite)

VENDOR: City of Mesquite, Texas

COST:

BOM Approved Contract Total (8/23/2022):	($472,922)
Amount:	($86,744)
Modification # 1:	+ ($91,471)
Total:	($651,137)

Recommendation
Approve this contract modification to BioTel Biomedical On-Line Supervision for Emergency Medical System (Mesquite).

Background
Parkland provides medical direction for Emergency Medical Services (EMS) to various cities within Dallas County through the pre-hospital emergency medical control system known as BioTel. Medical direction refers to the oversight and supervision of pre-hospital emergency medical services by a licensed physician.

This is a requirement by state law for EMS agencies to have a licensed physician to provide medical supervision and control of EMS services. This includes real time support while they are managing patients in the pre-hospital environment.

It also includes off-line medical direction, which is the development and maintenance of standards and protocols that govern the pre-hospital operations affecting patient care including the process for monitoring compliance to these standards.

The current BioTel operation at Parkland includes nurses, paramedics, and social workers whose labor expenses are divided between all entities receiving the services. Off-line medical direction costs are contracted by Parkland with The University of Texas Southwestern Medical Center

Fair and Reasonable Price Determination
–Revenue is based on projected cost per the fiscal year budget.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
($472,922)	($86,744)	($91,471)	($651,137)

Document Contact/Author:	Melody Gardner / Kathleen Larry

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: July 23, 2025	**Modification:** Mod # 1 Southeast Collaboration Crisis Intervention Team	
Business Owner: Melody Gardner	**Business Owner Dept:** Emergency Services Administration	**Contract Number:** POCS-19635 A3
Vendor/Supplier: City of Mesquite, Texas **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (7/24/2024):	($1,697,763)
Revenue, Expense or Capital: Revenue	Modification # 1 Amount:	($554,288)
Original Start Date: 10/1/2021 **Current Expiration:** 9/30/2025 **Mod Start Date:** 10/1/2025 **Expiration after this Mod:** 9/30/2026	New Contract Amount:	($2,252,051)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Donna Richardson, Executive Vice President, Chief Nursing Executive

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Southeast Collaboration Crisis Intervention Team

VENDOR: City of Mesquite, Texas

COST:

BOM Approved Contract Total (7/24/2024):	($1,697,763)
Modification # 1:	+ ($554,288)
Total:	($2,252,051)

Recommendation
Approve this contract modification to Southeast Collaboration Crisis Intervention Team.

Background
Parkland is engaged in a social work program with the City of Mesquite, Texas. These programs are collaborations with the cities in which we provide social work for community emergency management programs. In Mesquite, this program is imbedded into the 911 program and the social worker in combination with a police officer and paramedic (we provide the paramedic and social worker) respond to mental health calls that come into 911. The current BioTel Social Work Program has successfully worked with referrals from Emergency Medical Services (EMS) agencies to stop the overuse or misuse of 911 for non-emergent and low acuity medical needs.

Fair and Reasonable Price Determination
N/A - Revenue

Financial Forecast

Current Contract Amount	FY2026	Total
($1,697,763)	($554,288)	($2,252,051)

Document Contact/Author:	Melody Gardner / Kathleen Larry

Board Approval Request For Contracts Over $200,000

BOM Date: July 23, 2025	**Product or Service:** Lutathera and Pluvicto Radiopharma	
Business Owner: Shawn Grady	**Business Owner Dept:** Nuclear Medicine	**Contract Number:** POCP-25358
Vendor/Supplier/Contractor: Novartis Pharmaceutical Corporation	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – 5/31/2028	$9,000,000
Out Years:	0 Year(s)	$0
Total:	Last Signature – 5/31/2028	$9,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Jenni Burnes Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Lutathera and Pluvicto Radiopharma

VENDOR: Novartis Pharmaceutical Corporation

COST:		
	Base Term:	$9,000,000
	Out Years:	+ 0
	Total:	$9,000,000

Recommendation
Approve this contract for Lutathera and Pluvicto Radiopharma.

Background
This contract covers the procurement and use of Lutathera and Pluvicto, two FDA-approved radiopharmaceuticals used in targeted cancer therapy. Lutathera is indicated for certain gastroenteropancreatic neuroendocrine tumors (a rare type of tumor that can form in the pancreas or other part of the gastrointestinal tract), while Pluvicto is used for advanced prostate cancer. Both therapies deliver radiation directly to cancer cells, minimizing damage to surrounding tissue. Clinical trials have shown these treatments significantly reduce disease progression and mortality compared to previous standards of care. These therapies are now in nationwide use, supporting improved patient outcomes and quality of life.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price aligns with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	Totals
Expenses / Consumables	$500,000	$3,000,000	$3,000,000	$2,500,000	$9,000,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition. These radiopharmaceuticals are only available from the manufacturer, Novartis.

Document Contact/Author:	William Jones

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: July 23, 2025	**Modification:** Mod # 1 House Staff Services	
Business Owner: Elizabeth Ponce	**Business Owner Dept:** Graduate Medical Education	**Contract Number:** PONCS-18118 A2
Vendor/Supplier: The University of Texas Southwestern Medical Center **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (5/26/2020):	($34,200,000)
Revenue, Expense or Capital: Revenue	Modification # 1 Amount:	($1,600,000)
Original Start Date: 7/1/2020 **Current Expiration:** 6/30/2025 **Mod Start Date:** 7/1/2025 **Expiration after this Mod:** 8/31/2025	New Contract Amount:	($35,800,000)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joseph Chang, Senior Vice President, Chief Medical Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 House Staff Services

VENDOR: The University of Texas Southwestern Medical Center

COST:

BOM Approved Contract Total (5/26/2020):	($34,200,000)
Modification # 1:	+($1,600,000)
Total:	($35,800,000)

Recommendation
Approve this contract modification to House Staff Services.

Background
The Dallas County Hospital District d/b/a Parkland Health ("Parkland") employs House Staff in The University of Texas Southwestern Medical Center ("UT Southwestern") sponsored Graduate Medical Education programs.

If for any reason the entity to which a Parkland employed House Staff member is assigned refuses to reimburse Parkland, this Agreement formalizes the ability of Parkland to invoice the equivalent amount to the appropriate UT Southwestern Clinical Department.

In addition, this Agreement formalizes the ability of Parkland to invoice a UT Southwestern Clinical Department as necessary and instructed by the leadership of that Clinical Department.

Fair and Reasonable Price Determination
N/A – Revenue

Financial Forecast

Current Contract Amount	FY2025	Total
($34,200,000)	($1,600,000)	($35,800,000)

Contract Extension without Competition Justification
We are not procuring goods or services. This is an interlocal agreement for cooperation between two governmental entities.

Document Contact/Author:	Elizabeth Ponce / Kathleen Larry

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: July 23, 2025	**Product or Service:** Purchase of +/- 0.396 Acres of Land & Improvements at 2339 Butler Street, Dallas, Texas & Leaseback by Seller upon Close of Purchase	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-25139
Vendor/Supplier/Contractor: Jeff Staffin, Inc.	**Source Selection Methodology:** Real Estate – Exemption	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense: Court Approval

	Contract Dates	Contract Price
Base Term:	Upon contract execution – plus 135 days (120 days for inspection period plus 15 days to close	$1,600,000
Out Years:	3 Year(s)	+($3)
Total:	Upon contract execution – plus three years post-closing	$1,599,997

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Real Estate

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: N/A-Real Estate

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? N/A

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Purchase of +/- 0.396 Acres of Land & Improvements at 2339 Butler Street, Dallas, Texas & Leaseback by Seller upon Close of Purchase

VENDOR: Jeff Staffin, Inc.

COST:		
	Base Term:	$1,600,000
	Out Years:	+ ($3)
	Total:	$1,599,997

Recommendation
Approve this contract for Purchase of +/- 0.396 Acres of Land & Improvements at 2339 Butler Street, Dallas, Texas & Leaseback by Seller upon Close of Purchase.

Background
The contract is for the purchase of ±0.396 acres of land and improvements located at 2339 Butler Street – the northwest corner of Butler and Gregg Street, Dallas, Texas. Purchase of the site is an unusual opportunity to acquire property within close proximity of Parkland's main campus. Terms of the purchase agreement include the seller leasing back the property from Parkland for a period of three (3) years post-closing for $1.00 per year. Seller/tenant would continue to operate the current business – a self-serve, coin operated car wash – during the leaseback period.

Fair and Reasonable Price Determination
Current submarket sales comparable data indicate the purchase price is a fair and reasonable value for limited supply of available product in the medical district. A real estate appraisal will be delivered prior to the expiration of the inspection period to confirm valuation of the asset.

Financial Forecast

Base Term	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses / Real Estate Purchase	$1,600,000			
Totals	$1,600,000			$1,600,000
Out Years	**FY2025**	**FY2026**	**FY2027**	**Totals**
Rental Income	($1)	($1)	($1)	($3)
Grand Totals	**$1,599,999**	($1)	($1)	**$1,599,997**

During the contract's initial inspection/diligence period of one hundred twenty (120) days, Parkland will engage with independent, third-party vendors to perform a site survey based upon American Land Title Association standards (an "ALTA survey"), appraisal of the asset, property condition assessment and Phase I Environmental Site Assessment ("Phase I ESA"). Diligence expenditures are estimated to total $22,500 ($5,000 for Phase I ESA, $5,000 for appraisal, $7,500 for ALTA survey and $5,000 contingency).

Upon completion of diligence activities and assuming Parkland completes the purchase, the parties have agreed to lease the premises to the Seller for up to three (3) years post-closing at a rate of $1.00 per year.

Sole Source Justification
N/A – Real Estate Exemption

Document Contact/Author:	Beall Carothers, Director, Real Estate Development

Board Approval Request For Contracts Over $200,000

BOM Date: July 23, 2025	**Product or Service:** In-Kind Support Agreement	
Business Owner: Francesco Mainetti	**Business Owner Dept:** Ambulatory Clinic Ops	**Contract Number:** POCS-25512
Vendor/Supplier/Contractor: Hope Clinic of Garland, Inc.	**Source Selection Methodology:** Exempt from Competition	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	8/1/2025 – 7/31/2026	$200,000
Out Years:	0 Year(s)	0
Total:	8/1/2025 – 7/31/2026	$200,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Interlocal Agreement
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Diversity

Potential for M/WBE engagement: Interlocal Agreement- Exempt
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? N/A
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Francesco Mainetti, Senior Vice President, Ambulatory Clinic Operations

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: In-Kind Support Agreement

VENDOR: Hope Clinic of Garland, Inc.

COST:		
	Base Term:	$200,000
	Out Years:	+ 0
	Total:	$200,000

Recommendation
Approve this contract for In-Kind Support Agreement.

Background
Hope Clinic of Garland was incorporated in 2002 as a 501(C)(3) organization to provide urgent medical care and offer health education to the underserved and uninsured residents of Garland. Hope Clinic of Garland has grown to a full-scale operation facilitating approximately 8,000 patient visits each year.

Parkland Health will provide in-kind support in the amount not to exceed $200,000 to Hope Clinic, in return for the Hope Clinic's commitment to provide continuing medical care to residents within the boundaries of Dallas County.

The in-kind support comprises of:

In-Kind Component	Fair Market Value
Vaccines	Up to $120,000
Laboratory Supplies	Up to $40,000
Language Services	Up to $40,000

The support provided by Parkland shall be used to provide the following services to the following patients, during normal operating hours as described below:

a. Services. Primary care, chronic healthcare management, behavioral health, specialty referral, prescription assistance and community resources.
b. Patients. Residents within the boundary of Dallas County who are 18 years of age or older and are living at or below 200% of the federal poverty level without health insurance or medical assistance coverage.
c. Location and Hours. The services described above shall be provided at the Hope Clinic, located at 800 South St., Suite 100, Garland, TX 75040 during normal operating hours, which are: Monday-Thursday, 7:30 a.m. to 4:00 p.m. and Friday, 7:30 a.m. to 3:00 p.m.

Fair and Reasonable Price Determination
This is a unique partnership with a local health care system, Hope Clinic of Garland.

Financial Forecast

Base Term	FY2025	FY2026	Totals
Expenses / Consumables	$35,000	$165,000	$200,000

Sole Source Justification

It is impractical to obtain competition. This Agreement is a mechanism to ensure eligible patients receive healthcare services in a strategically positioned location to prevent the surrounding patient population from having an added commute to other possible locations for access to care. Hope Clinic of Garland is uniquely situation to provide healthcare services to the eligible population serving residents living at or below 200% of the poverty threshold and is certified by the National Committee for Quality Assurance as a level III Patient Centered Medical Home.

Document Contact/Author:	Francesco Mainetti, Senior Vice President, Ambulatory Clinic Operations

Parkland

Approved Deviation Request
New Contract

Must be approved before: 6/30/2025	**Reason for deviation request:** Licenses and implementation for 27 additional departments to send ultrasound images to PACS and Epic for missed billing opportunities and shareability amongst all departments. Contract requires approval prior by June 30, 2025.

BOM Date: July 23, 2025	**Product or Service:** Compass Software Platform Implementation and Co-Term	
Business Owner: Greggory Ervin / LeMar Oleson	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-19614
Vendor/Supplier/Contractor: BFLY Operations, Inc.	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense-Approved Deviation

	Contract Dates	Contract Price
Base Term:	6/30/2025 – 6/29/2028	$403,550
Out Years:	0 Year(s)	+$XX
Total:	6/30/2025 – 6/29/2028	$403,550

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Request: Authorize the appropriate Contracting Officer to execute this contract with the stipulation that it will be presented to the Parkland Board of Managers for approval at the next regularly scheduled meeting.	Fred Cerise Fred Cerise (Jun 25, 2025 13:27 CDT) **Dr. Fred Cerise, President & CEO** **Date:** 06/25/2025 RFMA RFMA (Jun 25, 2025 15:14 MDT) **Chair Finance Committee** **Date:** 06/25/2025

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Compass Software Platform Implementation and Co-Term

VENDOR: BFLY Operations, Inc.

COST:		
	Base Term:	$403,550
	Out Years:	+ $XX
	Total:	$403,550

Recommendation
Approve this contract for Compass Software Platform Implementation and Co-Term.

Approved Deviation Reason
This contract was not prepared in time for the June Board meeting; however, the contract expires on June 30, 2025, requiring a deviation to execute.

Background
Parkland Health has purchased a Point of Care Ultrasound Solution, (POCUS) solution from the vendor Butterfly. This request is to acquire additional Enterprise licenses that will allow us to expand the solution enterprise-wide and create twenty-seven (27) additional departments. The product can be leveraged by all departments that need a POCUS workflow.

Fair and Reasonable Price Determination
The item being purchased is a sole source for the reasons outlined below. Market research conducted through ECRI shows that the Parkland price is 37.5% lower than that of other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	Totals
Software Licenses and Implementation	$163,550	$120,000	$120,000	$403,550

Sole Source Justification
This is a sole-source procurement, as the Butterfly vendor can only provide the licenses needed for this product. The application, developed with Butterfly Technology and Innovation, is entirely proprietary and can only be licensed by this vendor. This contract is for a good or service for only one acceptable source.

Document Contact/Author:	Farrah Smith

CONTRACT RESOLUTION
Board of Managers
July 23, 2025

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Revenue	Mod # 1 the Bio-Medical On-Line Supervision for Emergency Management System (Acadian) contract	Acadian Ambulance Service of Texas	10/1/2016 - 9/30/2026	($62,510)	N/A-Revenue
			Revenue	Mod # 1 Bio-Medical On-Line Supervision for Emergency Medical System (Irving)	City of Irving, Texas	10/1/2019 - 9/30/2027	($272,279)	N/A-Revenue
			Revenue	Mod # 1 Multi-Disciplinary Behavioral Health Response Team	City of Lancaster, Texas	10/1/2022 - 9/30/2026	($197,000)	N/A-Revenue
			Revenue	Mod # 1 BioTel Biomedical On-Line Supervision for Emergency Medical System (Mesquite)	City of Mesquite, Texas	10/1/2016 - 9/30/2026	($91,471)	N/A-Revenue
			Revenue	Mod # 1 Southeast Collaboration Crisis Intervention Team	City of Mesquite, Texas	10/1/2021 - 9/30/2026	($554,288)	N/A-Revenue
			Expense	Lutathera and Pluvicto Radiopharma	Novartis Pharmaceutical Corporation	Last Signature – 5/31/2028	$9,000,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Revenue	Mod # 1 House Staff Services	The University of Texas Southwestern Medical Center	7/1/2020 - 8/31/2025	($1,600,000)	N/A-Revenue
			Expense: Court Approval	Purchase of +/- 0.396 Acres of Land & Improvements at 2339 Butler Street, Dallas, Texas & Leaseback by Seller upon Close of Purchase	Jeff Staffin, Inc.	Upon contract execution-plus three years post-closing	$1,599,997	Yes
			Expense	In-Kind Support Agreement	Hope Clinic of Garland, Inc.	8/1/2025 – 7/31/2026	$200,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 23rd of July 2025.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Capital Substitution(s)

Parkland Health
FY2025 Capital Substitution
For July 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Facilities	$153,341	$125,635	ECG Strip Recording Automation
	Explanation	ECG strip recording automation involves utilizing technology to automatically capture and document the electrical activity of a patient's heart over a period of time. Currently, Parkland's clinical departments and HIM have a manual processes to print and scan patient wave strips to add them to the patient's medical record. Parkland's patient monitoring platform, Philips PIC iX, has the capability to automate the process and export the information to EPIC. While initially only approved for the Telemetry department, nursing leadership would like to take advantage of this functionality and implement this automatic process house-wide to include the ED, Trauma, and ICU departments. Approval of this request would allow doctors to have access to the ECG tracings in real time. By eliminating the need for staff to manually print and scan documents, staff productivity would be increased. There is also an estimated cost savings of $15K for paper and printing in year one.			
	Driver(s) of Increased Expense:	Expansion of project to include ED, Trauma, and the ICUs		
	Description of Item:	ECG strip recording automation		
	Grand Total	**$153,341**	**$125,635**	

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $153,341 for FY25 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2025.

_____
Marjorie Petty, JD
Chair

_____
Steven Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Yasmin Simon	Yes_____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Patient Settlements

Consideration and Appropriate Action Regarding the Appointment of two Board Members to the PCHP Board

Board Member Recommendations

System Board Approval Required

Carol B. Maxwell

- Managing Partner at CBMaxwell LLC Leadership and Strategy Consulting
- Experienced board member/officer with organizations such as Juliette Fowler Communities, AnalytAIX, Mercy Health Foundation, and the American Red Cross
- Previously served in executive leadership roles with health care and non-profit organizations specializing in talent acquisition, succession planning, leadership performance, and strategy

Tonychris O. Nnaka, PhD, MPH, RN, CPH

- Founding Associate Dean for Research and Associate Professor at the University of North Texas Health Science Center at Fort Worth, College of Nursing
- Founder and Chairman of the Board for Stallion Hall School in Anambra State, Nigeria
- Previously served as Health Policy Advisor for City of Dallas Mayor Eric Johnson
- Previously served in various critical care services positions at Parkland Health

Consideration and Appropriate Action Regarding Medical Executive Committee Amendment to Bylaws Regarding Definition of At Large Membership

Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____YES and ____ NAY, does by this resolution (adopt/reject) _____the following:

WHEREAS, the Medical Executive Committee recommends approval of the Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers as presented.

THEREFORE BE IT RESOLVED that the Board of Managers approves the recommended Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Dated this 23rd of July 2025

_____	_____
Marjorie D. Petty, JD	Steve Roth, JD, MPH
Chair	Assistant Secretary

Marjorie D. Petty, JD	Yes_____ No_____ Abstain _____Absent_____
Elizabeth Palacios, MD	Yes_____ No_____ Abstain _____Absent_____
Todd Furniss, JD	Yes_____ No_____ Abstain _____Absent_____
Eric G. Bing, MD, PhD	Yes_____ No_____ Abstain _____Absent_____
Byron Cryer, MD	Yes_____ No_____ Abstain _____Absent_____
Reina Gonzalez, JD	Yes_____ No_____ Abstain _____Absent_____
Vincent Hall	Yes_____ No_____ Abstain _____Absent_____
Ramon Miguez, PE	Yes_____ No_____ Abstain _____Absent_____
Farida Minner, RN	Yes_____ No_____ Abstain _____Absent_____
Lisa Sutter	Yes_____ No_____ Abstain _____Absent_____
Yasmin Simon, JD	Yes_____ No_____ Abstain _____Absent_____

Strategic Facilities Plan Update and Report

Strategic Facilities Plan Update and Report: Discussion Regarding Potential Lease or Purchase of Property

CEO Update on System Operations

Review of Report Regarding Parkland Health FY26 Budget Version 1

FY 2026 Budget Overview

Board of Managers Update

July 23, 2025

Budget Assumptions

Budget Assumptions

Risk Elements

- Revenues growing more slowly than expenses
- Medicaid DSH cuts in FY26, FY27, and FY28 (impact included in budget amounts)
- Investment market volatility impacts pension expense and funding
- New drugs cause drug expense and utilization management challenges
- Impact of tariffs (budget impacts assumed)
- Reconciliation bill impacts expected in FY27

Revenue

- 5% increase in tax revenues
- Rate increases impacting net patient revenue by 2%
- 10% reduction in governmental supplemental payments

Volumes

- Patient Days increasing 2.8%
- Discharges increasing 2.9%
- Deliveries increasing 4.4%
- ED/UC visits flat
- Outpatient Clinic Visits increasing 0.5%

Expense

- Salary market adjustments of 1.7% plus merit of 3.0%
- Benefits expense increases by 6.4%, driven by pension plan
- Supplies increasing by 6.1%
- Drug inflationary expense of 7.0%
- Contracted Medical Services increase by 3.5%

Revenues

Revenue Comparison of Significant Changes

Net Patient Revenue

- Significant increase in CHIRP pool expected, resulting in large increase in Medicaid claims payments
- Second year TIPPS payments to be paid through claims
- Relatively flat commercial reimbursement
- Overall net patient revenue expected to moderately increase

Tax revenues

- Planned 5% increase

FEMA funds

- Funding is minimal for FY25 and FY26
- All FEMA processing expected to end early in CY26

Governmental Revenue

Amounts in millions

	FY25 Forecast	FY26 Budget	Variance
Gov't Supplementals	636,518	481,276	(155,242)
Tax Revenue	876,690	920,472	43,782
CHIRP/TIPPS	112,214	149,761	37,547
DSH-UC	177,897	212,827	34,930
Other	67,695	52,073	(15,622)
Variance	1,871,014	1,816,409	(54,605)

Government Revenue Comparison of Significant Changes FY25 Projected to FY26 Budget

Medicare DSH-UC — **$35 million/20%**
- Growth in the pool size results in additional allocation

Medicaid Disproportionate Share Hospital (Medicaid DSH) — **($128 million/94%)**
- Medicaid DSH cuts begin in FY26 and last three years

Hospital Augmented Reimbursement Program (HARP) — **($10 million/6%)**
- A decrease is expected due to changes in other programs

Comprehensive Hospital Increase Reimb Program (CHIRP) — **$57 million/50%**
- Assuming federal approval, payments will increase significantly

UC — **($33 million/12%)**
- Formula changes resulting from Medicaid DSH cuts

NAIP — **($9 million/28%)**
- FY26 is the last year of the program, limited funding remaining

Tobacco — **($5 million/27%)**
- Market volatility will result in a smaller pool of tobacco funds

Reconciliation Bill FY26 and Future Impacts to Parkland

Revenue Stream	Time Frame	Impact	Magnitude
CHIRP - Comprehensive Hospital Increase Reimbursement Program	2027 and forward	Negative	$25 million to $50 million
Physician Fee Payments	2026 and forward	Positive	FY26 = $256K; Future years $0 to $1 million
Medicaid DSH Delay ended *	2026 – 2028	Negative	FY26 = $133 million; Future years more than $100 million
Medicare DSH	2027 and forward	Negative	$25 million to $50 million

* Indirect impact of reconciliation bill

Expenses

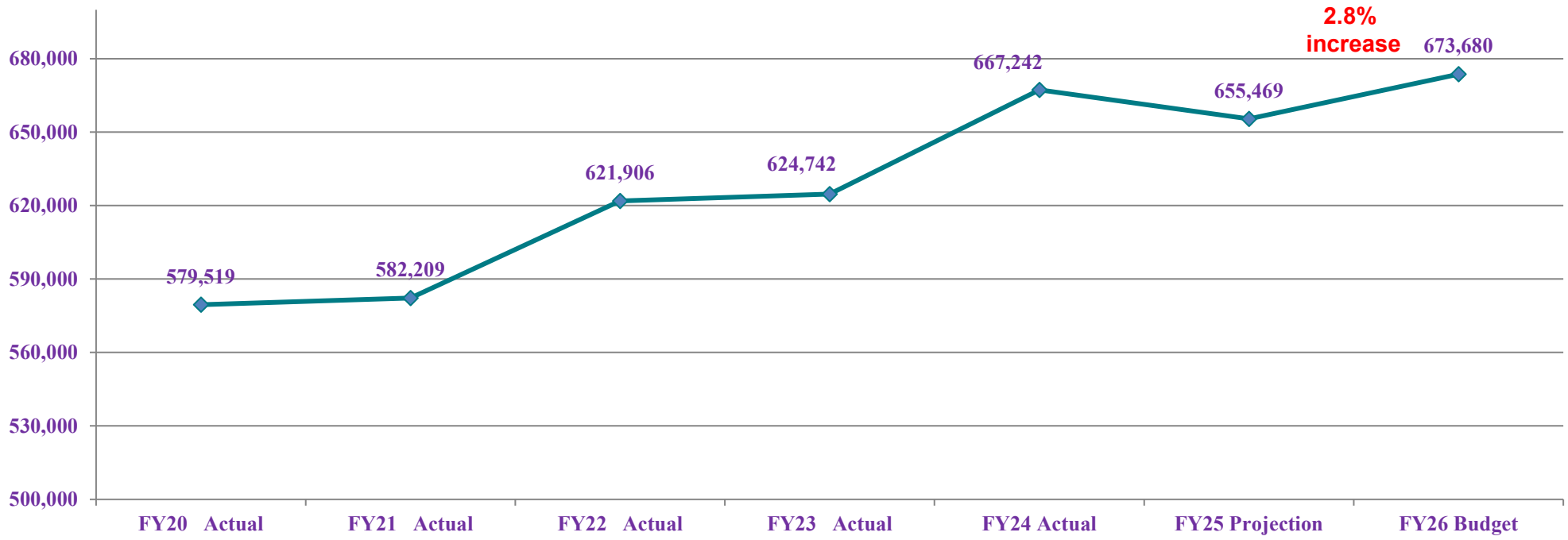
Expense Assumptions

Expense Assumptions

- FTE/Staffing correlated to benchmarked standards
  - 8/9 Gold will add 95.7 FTEs
  - Esperanza will add 6.0 FTEs
- Salaries & Benefits
  - 1.7% market adjustment
  - 3.0% merit increase
  - 6.4% Benefits increase
- Medical/Surgical Supplies
  - 6.1% increase
- Drugs
  - 7.0% increase
- Contracted Medical Services
  - 3.5% increase

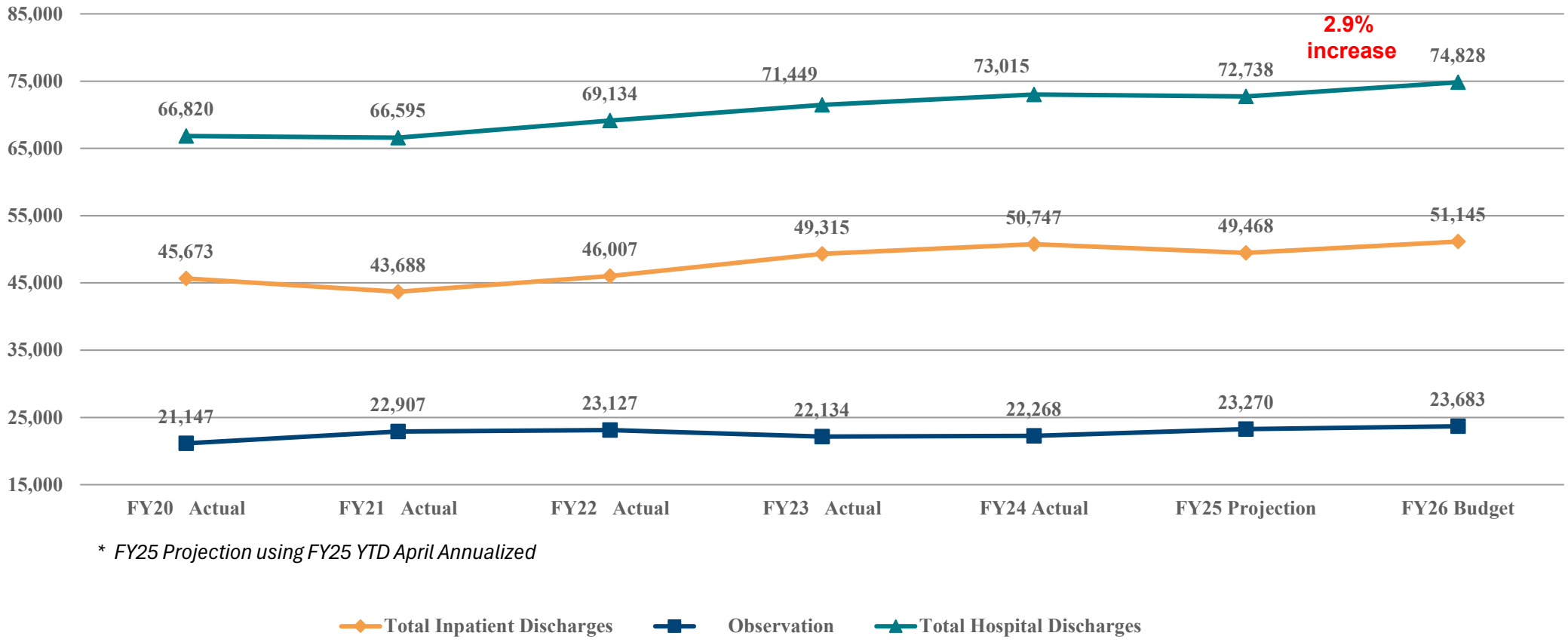
FY 2026 Volume Trends

Adjusted Patient Days



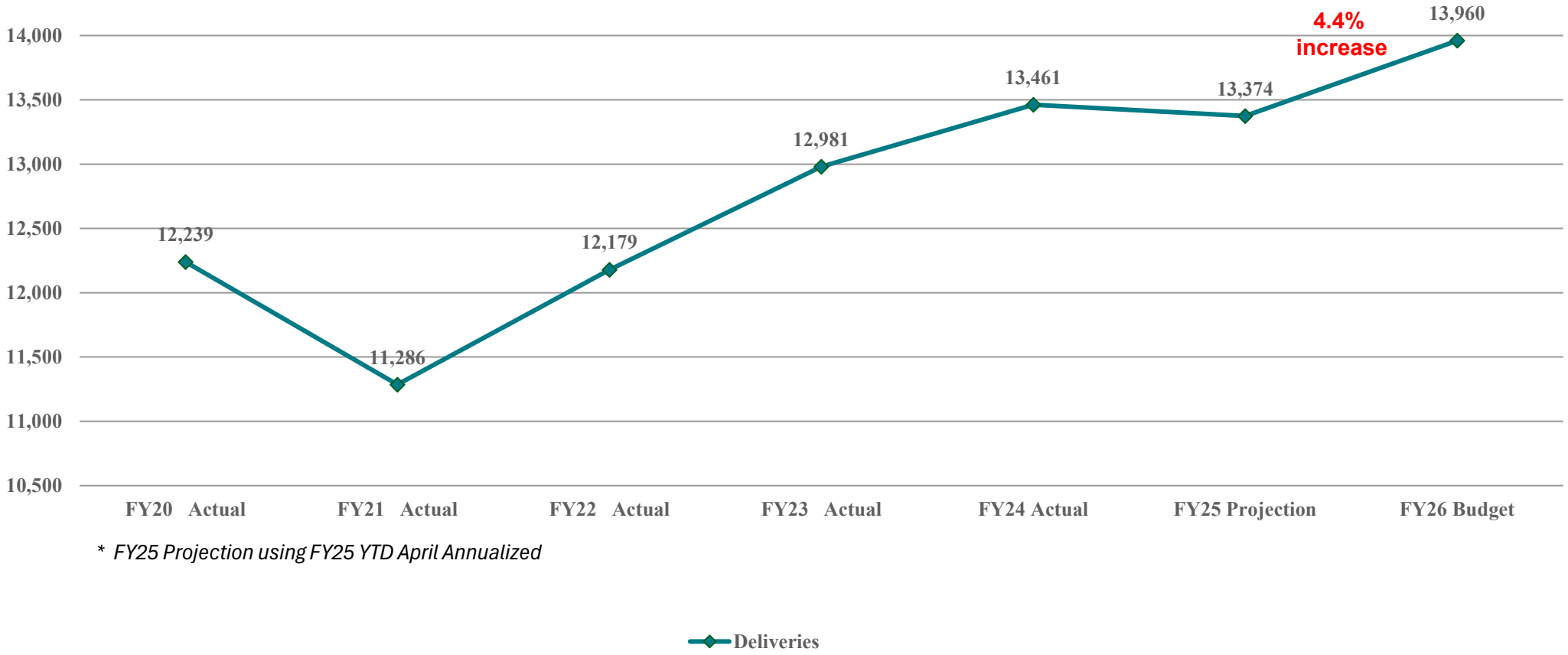
* *FY25 Projection using FY25 YTD April Annualized*

Total Hospital Discharges (Including Observation)



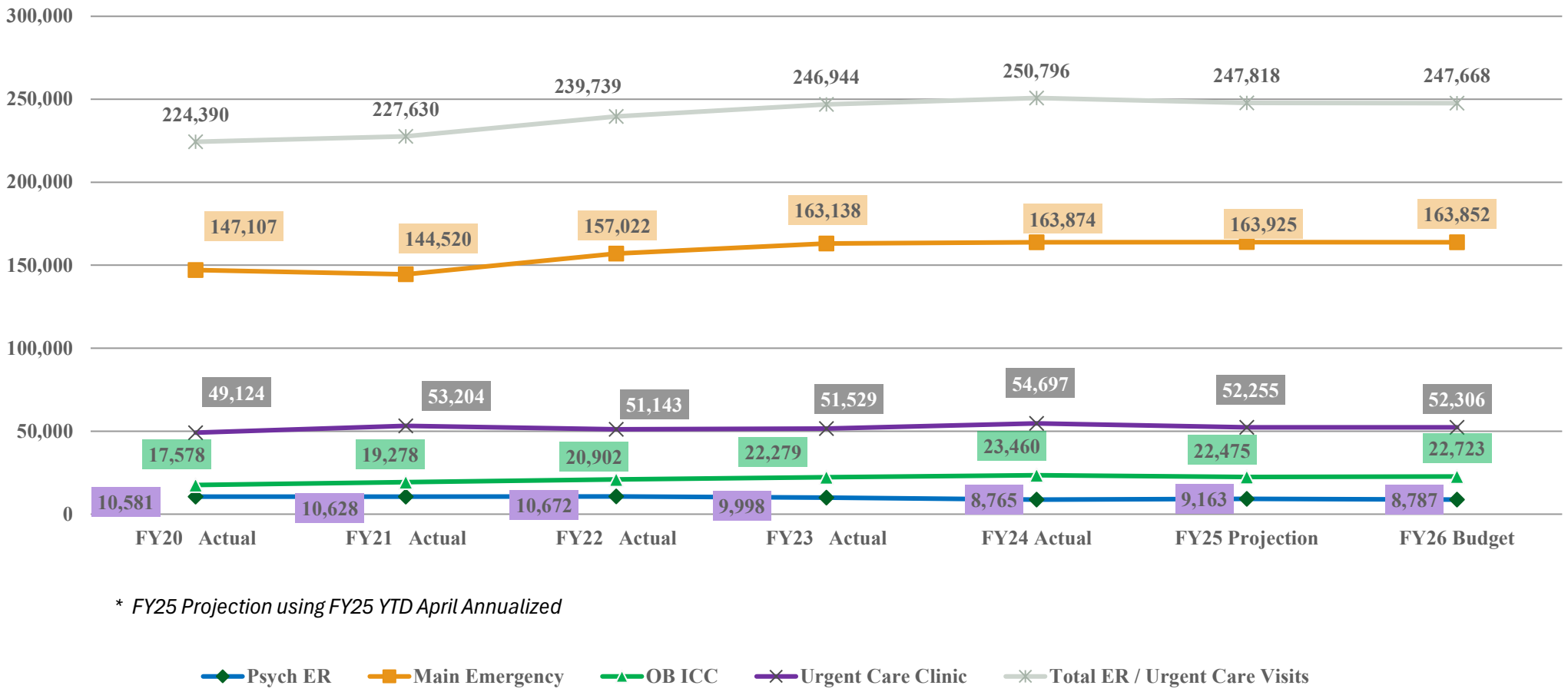
* *FY25 Projection using FY25 YTD April Annualized*

Deliveries



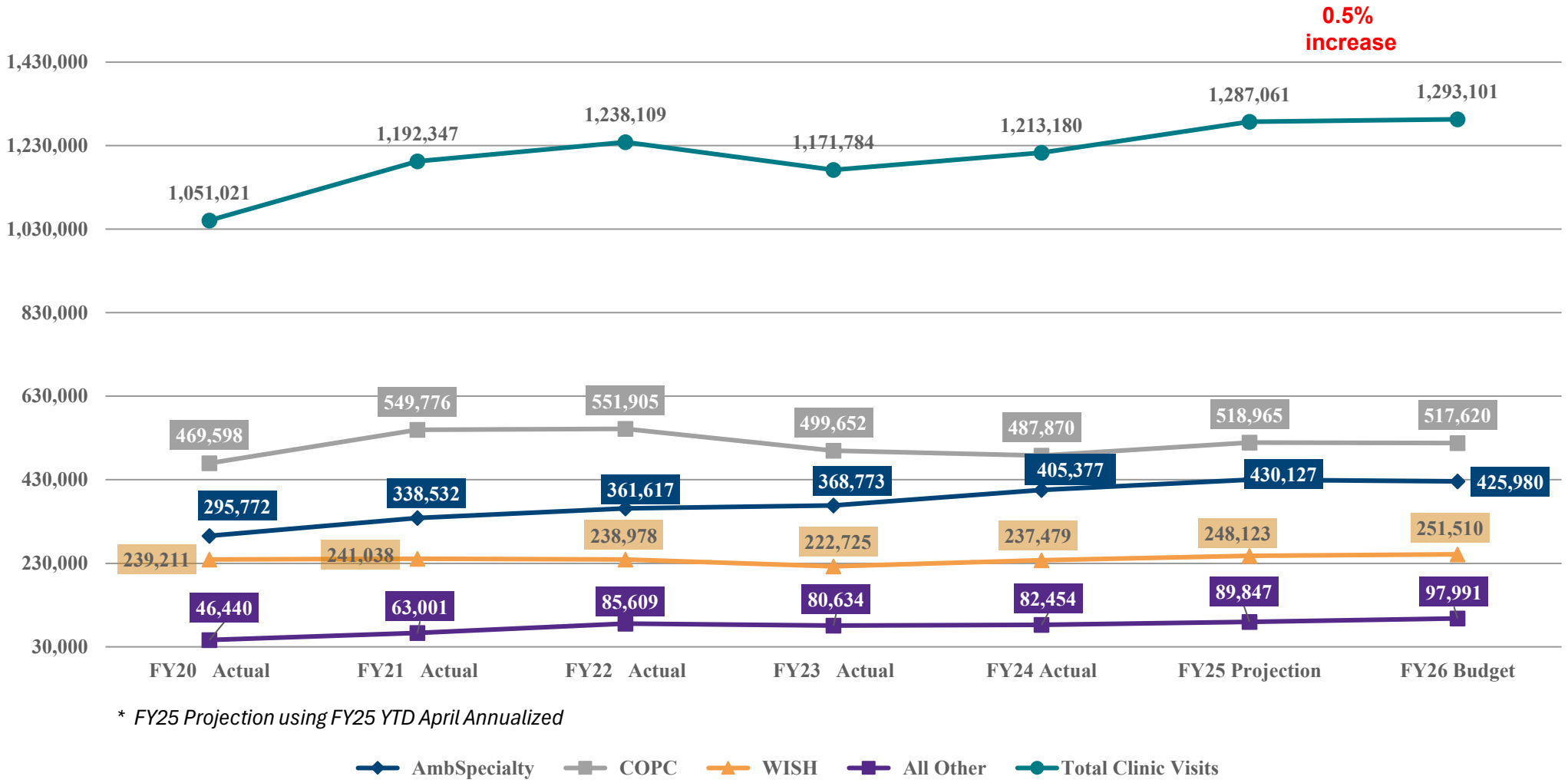
* *FY25 Projection using FY25 YTD April Annualized*

ER/Urgent Care Visits



* *FY25 Projection using FY25 YTD April Annualized*

Outpatient Clinic Visits by Division



* *FY25 Projection using FY25 YTD April Annualized*

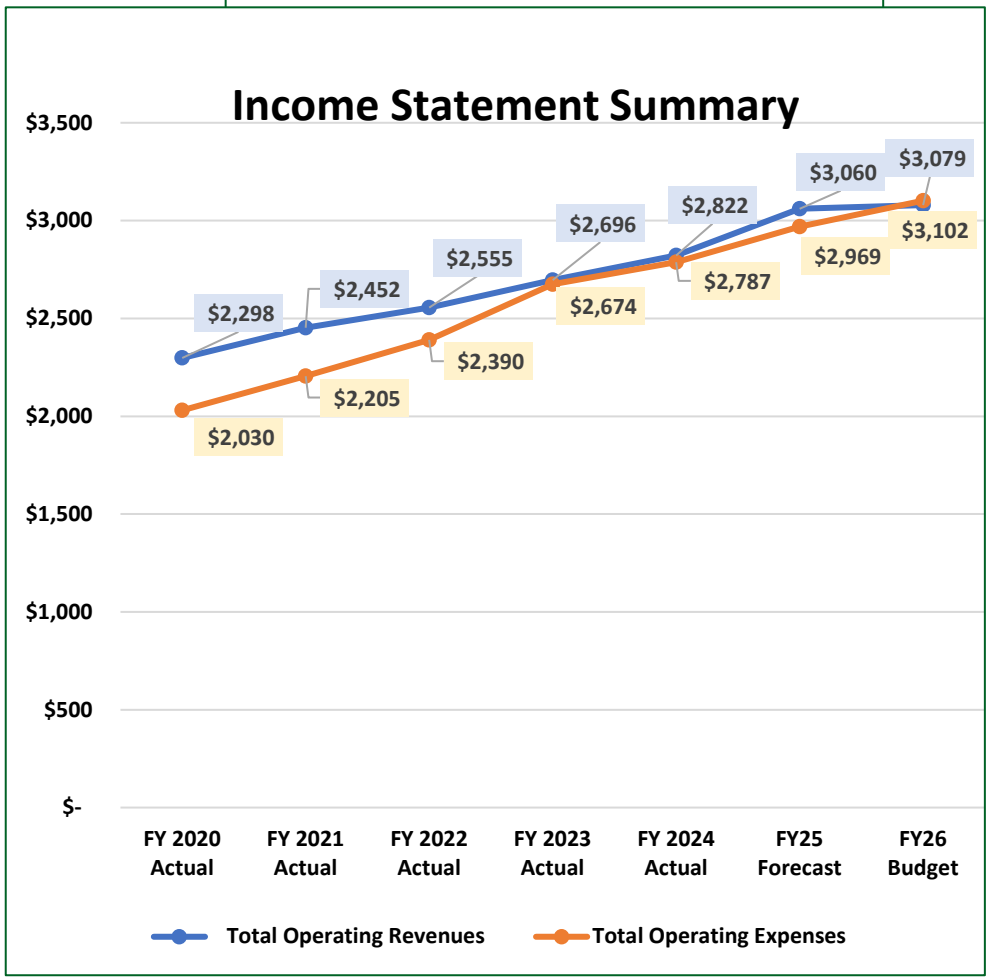
Income Statement Projections

Income Statement Projections

	PH Projected 2025	Nursing Homes (NH) Projected 2025	PH Projected Combined 2025	PH Projected 2026	Nursing Homes Projected 2026	PH Projected Combined 2026	FY25-FY26 PH % Change	FY25-FY26 NH % Change	FY25-FY26 Combined % Change
OPERATING REVENUES									
Net Patient Revenue	$ 1,282,659,658	$ 336,276,690	$ 1,618,936,348	$ 1,425,301,138	$ 343,002,224	$ 1,768,303,362	11.1%	2.0%	9.2%
Net Ad Valorem Taxes	876,689,556	-	876,689,556	920,472,077	-	920,472,077	5.0%	0.0%	5.0%
Gov Support & Other	900,899,752	58,028,453	958,928,205	733,447,881	59,189,022	792,636,903	-18.6%	2.0%	-17.3%
Total Operating Revenues	**$ 3,060,248,966**	**$ 394,305,143**	**$ 3,454,554,109**	**$ 3,079,221,096**	**$ 402,191,246**	**$ 3,481,412,342**	**0.6%**	**2.0%**	**0.8%**
OPERATING EXPENSES									
Salaries and Benefits	$ 1,691,750,644	$ 196,738,744	$ 1,888,489,388	$ 1,785,559,849	$ 204,608,294	$ 1,990,168,143	-5.5%	-4.0%	-5.4%
Supplies/Drugs/Other	1,185,083,675	184,930,243	1,370,013,918	1,225,828,044	184,645,993	1,410,474,037	-3.4%	0.2%	-3.0%
Depreciation	91,866,470	8,758	91,875,228	90,397,333	8,758	90,406,091	-1.6%	0.0%	-1.6%
Total Operating Expenses	**$ 2,968,700,788**	**$ 381,677,745**	**$ 3,350,378,533**	**$ 3,101,785,225**	**$ 389,263,045**	**$ 3,491,048,270**	**-4.5%**	**-2.0%**	**-4.2%**
Operating Income (Loss)	**$ 91,548,178**	**$ 12,627,398**	**$ 104,175,576**	**$ (22,564,129)**	**$ 12,928,201**	**$ (9,635,928)**	**-124.6%**	**2.4%**	**-109.2%**
NON-OPERATING REVENUES/EXPENSES									
Non-operating Revenue	$ 135,676,012	$ 3,603	$ 135,679,615	$ 141,340,424	$ -	$ 141,340,424	4.2%	-100.0%	4.2%
Non-operating Expense	26,489,946	-	26,489,946	25,722,551	-	25,722,551	-2.9%	0.0%	-2.9%
Total Non-Operating Rev/Exp	**$ 109,186,066**	**$ 3,603**	**$ 109,189,669**	**$ 115,617,873**	**$ -**	**$ 115,617,873**	**5.9%**	**-100.0%**	**5.9%**
Total Net Income (Loss)	**$ 200,734,244**	**$ 12,631,001**	**$ 213,365,245**	**$ 93,053,744**	**$ 12,928,201**	**$ 105,981,945**	**-53.6%**	**2.4%**	**-50.3%**

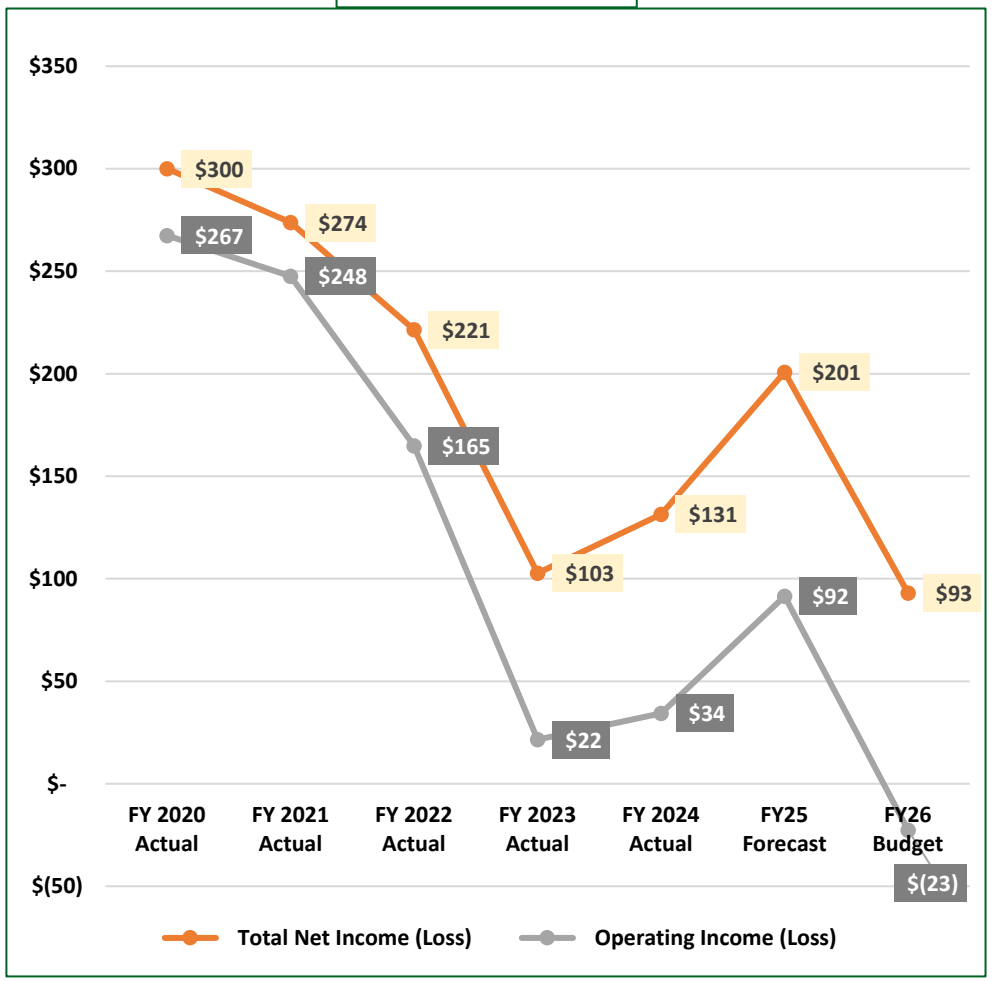
Hospital Income Statement Summary

Revenues and Expenses



Net Income

Amounts in millions



FY26-FY30 Long Range Financial Plan – Operations

	Total 2025	Total 2026	Total 2027 *	Total 2028 *	Total 2029 *	Total 2030 *
Operations Inflow						
Net Patient Revenue (Excl. MCR/MCD DSH & UHRIP)	$ 977,859,134	$ 1,050,105,641	$ 1,060,817,279	$ 1,071,847,404	$ 1,083,211,404	$ 1,099,839,777
Net Government Supplementals	990,078,374	891,615,551	893,030,223	898,576,155	933,823,306	939,225,090
Tax Collections	876,689,556	920,472,077	966,495,681	1,014,820,465	1,065,561,489	1,118,839,563
Other Revenue (Excl Repl Drugs, Tobacco, NAIP, ARPA)	43,709,176	44,450,661	44,209,571	43,209,571	43,209,571	43,209,571
Investment Income/Sale of Asset	84,323,103	79,338,324	79,360,824	44,006,238	33,935,833	28,873,939
Foundation	11,500,966	22,150,000	10,450,000	10,450,000	10,450,000	10,450,000
Grants	39,852,100	39,852,100	40,250,621	39,848,115	39,848,115	39,848,115
Total Inflow Operations	**3,024,012,410**	**3,047,984,355**	**3,094,614,199**	**3,122,757,948**	**3,210,039,717**	**3,280,286,054**
Operations Outflow						
Expenses (Excl Repl Drugs, Depr, Pension & Initiatives)	2,566,032,573	2,677,810,726	2,775,907,238	2,878,618,852	2,985,887,860	3,098,005,695
Pension Funding	68,100,000	105,000,000	102,200,000	105,400,000	104,200,000	104,300,000
Debt Service Payments (incl Interest Expense)	44,947,423	44,673,200	46,947,733	44,184,752	44,084,186	43,982,548
Total Outflow Operations	**$ 2,679,079,996**	**$ 2,827,483,926**	**$ 2,925,054,971**	**$ 3,028,203,604**	**$ 3,134,172,045**	**$ 3,246,288,243**
Operations Net Inflow (Outflow)	**$ 344,932,413**	**$ 220,500,429**	**$ 169,559,228**	**$ 94,554,344**	**$ 75,867,672**	**$ 33,997,811**

- Includes Medicaid DSH cuts in FY26 – FY28, but does not include impacts of reconciliation bill beginning in FY27 or results of Facility Capital Planning

FY26-FY30 Long Range Financial Plan – Capital

	Total 2025	Total 2026	Total 2027 *	Total 2028 *	Total 2029 *	Total 2030 *
Operations Net Inflow (Outflow)	**$ 344,932,413**	**$ 220,500,429**	**$ 169,559,228**	**$ 94,554,344**	**$ 75,867,672**	**$ 33,997,811**
Capital Outflow						
2024 Capital Budget (mainly Pyxis 26)	306,540	16,482,048	1,169,761			
2025 Capital Budget	34,376,704	62,665,056				
2026-2030 Routine Capital Budget		100,941,760	105,909,559	110,973,027	111,757,902	112,662,921
2026 Strategic Capital		21,675,000	23,625,750	25,752,068	28,069,754	30,596,031
8 & 9 Gold	5,438,350	43,506,800	5,438,350			
Southeast Clinic		7,538,632	37,693,160	30,154,528		
Richland Clinic	2,367,500	16,572,500	4,735,000			
Capital Outflow	**$ 42,489,094**	**$ 269,381,796**	**$ 178,571,580**	**$ 166,879,622**	**$ 139,827,656**	**$ 143,258,952**
Total Net Cash InFlow (OutFlow)	**$ 302,443,319**	**$ (48,881,367)**	**$ (9,012,352)**	**$ (72,325,278)**	**$ (63,959,984)**	**$ (109,261,141)**
Ending Cash Balance	$ 1,746,309,000	$ 1,697,427,633	$ 1,688,415,281	$ 1,616,090,003	$ 1,552,130,019	$ 1,442,868,878
Days Cash	248.4	231.4	222.0	204.9	189.7	170.0

- Includes Medicaid DSH cuts in FY26 – FY28, but does not include impacts of reconciliation bill beginning in FY27 or results of Facility Capital Planning

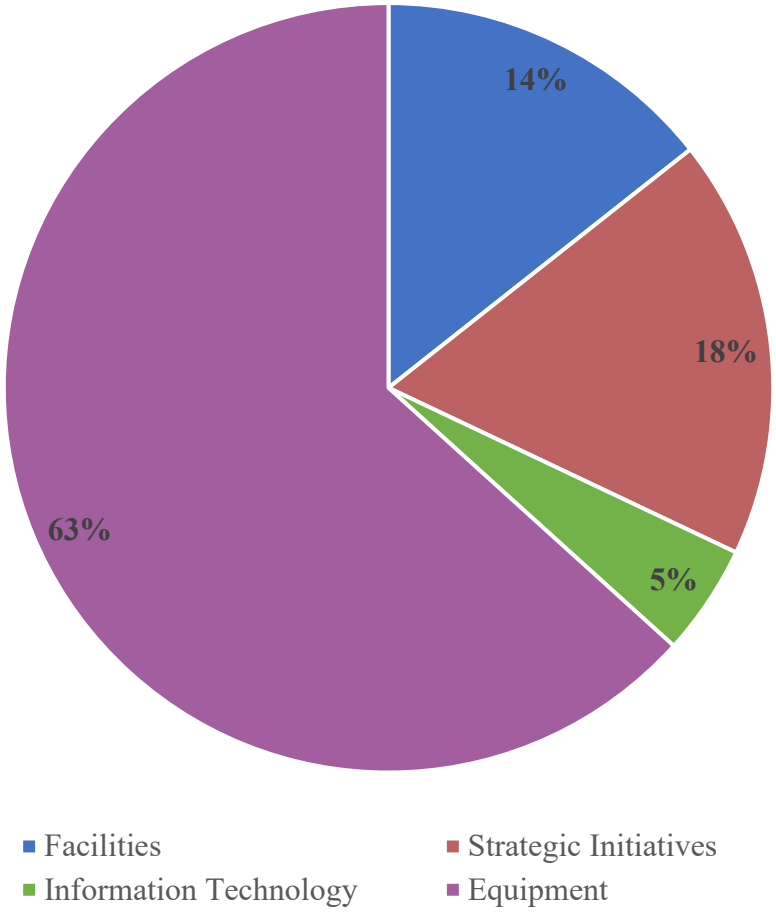
FY2026 Capital

Capital Budget (in millions)

	FY24	FY25	FY26
Facilities	$ 8.3	$ 16.4	$ 17.6
Strategic Initiatives	168.5	48.8	21.7
Information Technology	17.6	6.1	5.7
Equipment	51.1	52.5	77.6
Total Ongoing Capital	**$245.5**	**$123.8**	**$122.6**

FY26 Largest projects (in millions)

• Pediatric BH Clinic Buildout	$11.7
• Washer/Sterilizer	6.9
• Furniture Replacement	4.9
• Property Acquisition	4.7
• ED CT Systems (2)	4.5
Grand Total	**$32.7**



Tax Revenue

FY2026 Preliminary Tax Revenue

Preliminary information indicates an estimated increase in taxable valuations of about 5%

Parkland assumes a tax rate of $0.2120* for FY2026 of which $0.00911 is for debt service

Parkland seeks to maintain the tax rate of $0.2120

Current year tax collection percentages, net of prior year refunds and adjustments, have somewhat stabilized at approximately 99%

* Final rate to be determined upon receipt of the certified tax rolls

Tax Rate Trends

Fiscal Year	Tax Rate
2017	$ 0.2794
2018	$ 0.2794
2019	$ 0.2794
2020	$ 0.2695
2021	$ 0.2661
2022	$ 0.2550
2023	$ 0.2358
2024	$ 0.2195
2025	$ 0.2120
2026 *	$ 0.2120

Tax rates are trending downward as property values increase

* Preliminary, subject to certification of values

FY 2026 Debt Financing Levy

We expect a modest decrease in the debt service tax rate for FY 2026 from the FY 2025 budget assuming a 5% increase in taxable values

	FY 2025	FY 2026
Tax Requirement - Debt Service	$ 37.5	$ 40.0
Tax Rate per $100 (Dollars)	$ 0.0096	$ 0.0091
Voter Approved Debt Service Rates	$ 0.0250	$ 0.0250

Required Debt Service Rate using estimated December 31, 2024 Taxable Values

Budget Calendar

FY 2026 Budget Calendar

- July 22nd : First Presentation to Finance Committee
- July 23rd : First Presentation to Board of Managers
- August 19th : First Presentation to Commissioners Court
- August 26th : Final Presentation to Finance Committee
- August 27th : Final Presentation to Board of Managers and Vote on Budget & Resolution
- September 2nd : Final Presentation to Commissioners Court
- September 16th : Public Hearing and Vote by the Commissioners Court

Review of Report Regarding the Parkland Board of Managers FY26 Operating Priorities

Break

Discussion Regarding Contract Between Parkland and UTSW for Physician Services: FY25 Performance to Date and FY26 Contract

Discussion Regarding the Exploration of Strategic Opportunities to Provide New Services to State Psychiatric Hospital

Discussion and Investigation Regarding Potential Risk Associated with Previous Employee Complaint

Update Regarding Status of Legal Affairs Department and Organizational Risk Issues

Discussion Regarding Mid-Year Performance Appraisal for Board Dual Reports: Chief Legal Officer and Chief Audit Officer

Executive Session Documents

Possible Deliberation Regarding Medical Executive Committee Credentialing Report

Possible Deliberation Regarding Medical Executive Committee Amendment to Bylaws Regarding Definition of At Large Membership

Executive Session Documents

Possible Deliberation Regarding Delineation of Privileges Family Medicine

Possible Deliberation Regarding Delineation of Privileges Robotics Criteria Triage for Urology

Executive Session Documents

Possible Deliberation Regarding Delineation of Privileges Robotics Criteria Triage for CVTS

Possible Deliberation Regarding Delineation of Privileges Robotics Criteria Triage for General Surgery

Possible Deliberation Regarding Delineation of Privileges Robotics Criteria Triage for OB/GYN

Executive Session Documents

Possible Deliberation Regarding Delineation of Privileges ION Robotic Bronchoscopy – New Privilege Triage

Executive Session Documents

Possible Deliberation Patient Settlements

Possible Deliberation Regarding Board of Managers Attendance Report

Possible Deliberation Regarding Board of Managers Meeting Evaluation Report