Parkland

Board of Managers

Agenda for the ***Board of Managers*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday, June 18, 2025, at 12:50 PM (or immediately following HOMES meeting)*** at 5200 Harry Hines Blvd (WISH Building), Dallas, TX 75235, Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2319 531 9656; meeting password: 1234) to join the meeting. The ***Board of Managers*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Board of Managers*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

	PAGE	TIME (MIN)	PRESENTER(S)
I. Opening/Call to Order/Determine the Presence of a Quorum Present/Mission Statement/Opening Remarks ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Board Chair and reviewed and affirmed by Counsel.			Chair
A. Invocation by Cpt. Candace Goldsmith		5	Cpt. Candace Goldsmith
B. Public Comments Regarding Agenda Items *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
II. Consent Agenda: Minutes			Chair
A. Consideration and Appropriate Action Regarding Minutes 2025-05-07 Talent Development & Executive Compensation Committee	*7*		
B. Consideration and Appropriate Action Regarding Minutes 2025-05-07 Governance, Compliance & Ethics Committee	*10*		
C. Consideration and Appropriate Action Regarding Minutes 2025-05-12 Board of Managers Special Session	*15*		
D. Consideration and Appropriate Action Regarding Minutes 2025-05-21 Budget & Finance Committee	*18*		
E. Consideration and Appropriate Action Regarding Minutes 2025-05-22 Quality of Care & Patient Safety Committee	*24*		
F. Consideration and Appropriate Action Regarding Minutes 2025-05-22 Board of Managers	*29*		

		PAGE	TIME (MIN)	PRESENTER(S)
III.	**Consent Agenda: Contracts**			Chair
A.	Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*37*		
IV.	**Consent Agenda: Capital Substitution(s)**			
A.	Consideration and Appropriate Action Regarding Capital Substitution(s) **(See Attached List of Capital Substitutions)**	*78*		
V.	**Consent Agenda: Other**			Chair
A.	Consideration and Appropriate Action Regarding Appointment of Winfred Parnell, MD to the PCCI Board	*81*		
VI.	**Consent Agenda: Medical Executive Committee Items**			Chair
A.	Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers	*83*		
VII.	**Reports Requiring Deliberation(s) and/or Possible Action**			
A.	Update and Report on 2025 Legislative Agenda as it Pertains to Parkland Health	*85*	**40**	Katherine Yoder
B.	CEO Update on System Operations	*96*	**10**	Fred Cerise, MD
C.	Review FY26 Parkland Health Budget Assumptions	*97*	**20**	Keri Disney-Story
D.	Discussion Regarding Key Takeaways from Texas Healthcare Trustee Conference	*121*	**15**	Chair
VIII.	**Break**			Chair
IX.	**Executive Session**			
A.	Legal Update on Business Diversity Programs, Presentation on Legal Review of Parkland Minority & Women Owned Business Enterprise (MWBE) Program Review and Availability Study Tex. Gov't Code §551.071	*123*	**60**	Colette Holt
B.	Discussion of Master Service Agreement for Physician Services Contract Tex. Gov't Code §551.085	*144*	**10**	Edmundo Castañeda, Joseph Chang, MD, Keri Disney-Story
C.	Discussion Regarding the Exploration of Strategic Opportunities to Provide New Services to State Psychiatric Hospital Tex. Gov't Code §551.085	*156*	**30**	Fred Cerise, MD
D.	Consideration and Appropriate Action Regarding the Chief Executive Officer Employment Contract Terms for FY26 Tex. Gov't Code §551.074	*157*	**20**	Christie Newkirk, JD
X.	**Executive Session – Possible Deliberation**			
A.	Possible Deliberation Regarding Medical Executive Committee Credentialing Report *Tex. Health & Safety Code §161.032*	*158*		

		PAGE	TIME (MIN)	PRESENTER(S)
B.	Possible Deliberation Regarding Delineation of Privileges Obstetrics & Gynecology *Tex. Health & Safety Code §161.032*	*180*		
C.	Possible Deliberation Regarding Delineation of Privileges Internal Medicine Triage *Tex. Health & Safety Code §161.032*	*199*		
XI.	**Reports Requiring Deliberation(s) and/or Possible Action**			Chair
A.	Possible Deliberation Regarding Board of Managers Attendance Report	*218*		
B.	Possible Deliberation Regarding Board of Managers Meeting Evaluation Report	*220*		
XII.	**Action Items**			Chair
A.	Board May Take Action on Any Agenda Item(s) Above			
B.	Consideration and Appropriate Action Regarding the Chief Executive Officer Employment Contract Terms for FY26	*227*		
XIII.	**Adjourn**			Chair
A.	Closing Remarks			
B.	Call to Adjourn			

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												June 18, 2025
					Medical Products and Services							
M1	Expense	Mod # 1 MatriDerm Products	Access Pro Medical	7/6/2023 - 7/5/2026	$300,000	$700,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Perioperative Services	N/A	N/A	N/A
M2	Expense	Mod # 1 Unilateral extension funding for blood bank reagents contract	Werfen	9/17/2021 - 9/16/2026	$155,000	$1,503,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton / Transfusion Services	N/A	N/A	N/A
M3	Capital	Mod # 4 Benchmark Ultra Plus System	Roche Diagnostics Corporation	11/29/2021 - 6/19/2030	$241,120	$741,162	Sole Source Modification	Yes	Sara Blacketer / Anatomic Pathology	N/A	N/A	N/A
M4	Expense	Epic Boost - General Project Coordination	Epic	6/19/2025 – 12/18/2025	$240,300	$240,300	Sole Source	Yes	Gerry Baker / Revenue Cycle, Finance Administration	N/A	N/A	N/A
M5	Expense	Eligibility Services Secondary Review	Elevate Patient Financial Solutions, LLC	7/1/2025 – 6/30/2030	$1,000,000	$1,000,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker / Patient Financial Services	0%	N/A	N/A
M6	Capital	Carestation 750 Anesthesia Systems	Datex-Ohmeda, Inc. a GE Healthcare business	Last Signature – 6/27/2026	$323,769	$323,769	GPO Purchase	Yes	Shika Shakelli / Clinical Engineering	0%	N/A	N/A
M7	Capital	Philips IntraSight 7 IVUS systems (2 ea)	Philips Healthcare	Last Signature – 6/27/2026	$338,750	$338,750	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	0%	N/A	N/A

Construction and Facilities												
C1	Capital	Mod # 1 Garland COPC Renovations	CMC Development & Construction Corp.	12/20/2024 - 12/31/2025	$280,000	$780,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Asma Momin / Planning, Design and Construction	83.23%	Male	Black or African American
C2	Capital	GE Definium radiographic rooms	GE Precision Healthcare LLC	Last Signature – 6/27/2026	$544,106	$544,106	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	0%	N/A	N/A
Information Technology												
IT1	Expense	Mod # 1 Adding Licenses for GEM Hemochron Interface	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	$48,922	$886,773	Sole Source Modification	Yes	Peng Lee / Information Technology	N/A	N/A	N/A
IT2	Expense	Mod # 1 AiDoc AI Detection Modules	AiDoc, Inc.	11/1/2021 - 10/31/2027	$606,571	$2,133,483	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Greggory Ervin / Information Technology	0%	N/A	N/A
IT3	Revenue: Court Approval	Mod # 4 DCHHS Umbrella Agreement Amendment 2	Dallas County Health and Human Services	10/26/2020 - 9/30/2028	(1,500,000)	($6,895,029)	Sole Source	N/A-Revenue	Cynthia Hamilton and LeMar Oleson / Information Technology	N/A	N/A	N/A
IT4	Expense	Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support	Netsync Network Solutions, Inc.	6/30/2025 – 6/29/2030	$18,471,382	$18,471,382	TXMAS or DIR Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Darren Jones / Jeff DeFord / Information Technology	100%	Female	Hispanic
IT5	Expense	Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants	Revuud Inc	2/17/2025 - 2/16/2026	$236,000	$463,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cynthia Hamilton and LeMar Oleson / Information Technology	N/A	N/A	N/A
IT6	Expense	Mod # 6 Testing Solution for Messenger	Spok, Inc.	8/1/2010 - 9/24/2029	$33,252	$2,743,396	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Prentis Wright / Information Technology	N/A	N/A	N/A
Hospital Operations												
O1	Expense	Employee Shuttle Services	Cornerstone Parking	7/1/2025 – 6/30/2030	$10,548,365	$10,548,365	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kristi Tillery / Police Department	0%	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For June 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Surgical Services	$247,000	$247,000	**BK Medical bKActiv Ultrasound**
	Explanation	This request is to add one net new ultrasound machine for the Main OR due downtime of the current systems and multiple surgical service lines requiring simultaneous access to the devices. There are currently three existing units, which are periodically removed from service due to missing buttons, glitching images, and malfunctioning probe inserts. Because parts are not available for purchase, the units are sent to an outside vendor for repair, which has a four to six week turnaround time for repair. Parkland is faced with either operating in a less safe manner or deferring surgical cases when the units are not available. These ultrasound machines are used for real time/interactive imaging during complex surgeries and widely used in multiple specialties, such as surgical oncology, breast oncology, urology, and neurosurgery.		
	Driver(s) of Increased Expense:	Downtime for existing units; multiple service lines requiring access to the devices		
	Description of Item:	High-performance ultrasound imaging system		
2	Facilities	$111,859	$111,859	**Boiler Condensate Return System**
	Explanation	This request is for the replacement of the boiler condensate return system in Linen Services. The condensate return system recovers and returns the hot condensate from steam-using equipment back to the boiler, which maximizes energy savings and reduces costs. The annual average fuel savings from recovering and returning condensate to a boiler can range from 10% to 30%. The existing system, which was installed in 1989, has completely failed and cannot be repaired. Additionally, the lack of a functioning condensate return system has the potential to damage the boilers and components, which will result in extensive repair or replacement of the boilers. If the boilers are not operating, Linen Services will not be able to wash linens, which would need to be sent to a third party to process at a significantly higher cost.		
	Driver(s) of Increased Expense:	Inoperable system		
	Description of Item:	System that collects and returns condensate back to the boiler for reuse as feedwater		
	Grand Total	**$358,859**	**$358,859**	

Invocation

Consideration and Appropriate Action Regarding Minutes 2025-05-07 Talent Development & Executive Compensation Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Talent Development and Executive Compensation Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, May 7, 2025, scheduled for 12:30 p.m. or directly following the Governance, Compliance and Ethics meeting in the WISH Building Executive Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Lisa Sutter noted a quorum was physically present and called the meeting to order at 12:47 p.m. Committee members Reina Gonzalez, JD; Vincent Hall, Eric G. Bing, MD, and Elizabeth Palacios, MD, were present.

Board Member attendees included: Marjorie Petty, JD, Ramon Miguez, PE (via Webex) and Yasmin Simon JD.

Staff Present (via Webex and in-person) included:

Dan Enright, Director/Talent Mgmt. Analytics
DeLancey Johnson, SVP & Associate Chief Talent Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Jessica Hernandez, SVP & Chief DEI Officer
Joe Mayer, Director/Treasury
Melanie Roberts, SVP Chief Compliance and Ethics Officer
Morgan Simmons, Governance Program Coordinator
Saul Cordero, SVP & Chief Governance & Strategy Officer
Shauntee Mayfield, VP Chief Experience Officer
Sean Gorman, Mgr., Communications
Stacy Dorsey, SVP Workforce Strategy
Stephanie Speights, SVP/Talent Mgmt Development
Steven Roth, EVP & Chief Legal Officer
Rick Humphrey, EVP & CFO
Ryan Alcantar, VP Employee Health Integration
Torey Johnson, Sr. Dir., Learning & Leader Dev.

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Office of Talent Management Overview on Department Level Goals and Commitment

Dr. DeLancey Johnson provided the Board with an overview of Employee Health and Wellness initiatives. He reviewed the benefit-eligible demographics from 2024, which show 12,037 subscribers and 21,465 members, along with the decreasing turnover rate, age distribution, and gender relationship breakdown. Dr. DeLancey also reviewed the 2024 risk score per member per month compared to earlier years, which showed 2024 to have increased due to medical outpatient claims. Next, the 2024 network summary was projected and showed Parkland captured 27% of IP spend, 53% of OP spend, and 49% of professional spend. Dr. DeLancey also reviewed the mental wellness employee assistance program, which has 528 users across the organization. Other physical and mental wellness programs for 2025 were discussed, along with the upcoming financial and overall wellness workshops for employees.

B. Employee Health and Wellness

Ryan Alcantar mentioned that 41% of adult Parkland Employee Health Plan users get their care on campus at the employee health center. Two new primary care physicians and a new gynecologist are in the employee health center. Next, Ryan presented an update on the status of the Glucagon-Like Peptide-1 (GLP-1) Medication offered to employees at Parkland. 71% of members who filled out a GLP-1 in 2024 are moderately high risk or higher for one or more chronic conditions.

Ryan mentioned the employee health center's weight-loss and lifestyle medicine service offered by Dr. Samia Ahmed. There is also a diabetes care option aligned with an endocrinologist who offers services at the employee health center.

C. Update on Workday Platform Implementation

Dr. DeLancey Johnson presented an update on the Workday system, which aims to enhance the OTM and Payroll functions by replacing PeopleSoft and automating/scaling our systems. There is a quarterly implementation timeline over fiscal year 2025, which will fully integrate Workday by the end of Q3. Stacey updated the Board on the Q1 2025 progress so far, which includes the continuation of detailed inventory, configuration requirements, and integration strategies.

D. Service Excellence Update – Universal Relationship Skills

Torey Johnson presented on Universal Relationship Skills because a lot of work has been done over the past year regarding employee and patient feedback. Torey mentioned the organization-wide kick-off module, which will begin in June 2025. The training timeline will continue into the new fiscal year as the training trickles down from all employees to eventually focus on ED, Inpatient Services, and Physicians.

E. Supplemental Retirement Plan – Fund Change Recommendations
Dr. DeLancey Johnson mentioned the need to go through these recommendations prior to them going to the Full Board. The current investment lineup includes tier 1 and tier 2 options, whereas the recommendations involve tier 1, tier 2, and tier 3 options. Joe Mayer mentioned the change from one underlined fund to a Fidelity fund. Tier 3: There are no current changes, but there may be some soon. Most changes were made to tier 2 regarding intermediate core bonds, large-cap blend index, mid-cap indexes, and foreign large blend.
The Committee recommended that these supplemental retirement plans change recommendations to the Full Board. Vincent Hall motioned for the requested changes, and Elizabeth Palacios seconded the motion. The motion passed unanimously.

VI. Executive Session

At 1:56 p.m., the Committee went into executive session to discuss the items on the Executive Session agenda.

Members of management were excused from the discussion of topics as necessary.

A. Review and Discuss the CEO Contract Timeline ***Tex. Government Code §§551.074, 551.071***

Committee Chair Lisa Sutter, adjourned Executive Session and moved into Open Session at 2:30 p.m.

VII. Adjourn

With no further business to discuss, Committee Chair Lisa Sutter adjourned the meeting at 2:32 p.m.

SO RECORDED:

Lisa Sutter Committee Chair	Steve Roth, JD, MPH Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2025-05-07 Governance, Compliance & Ethics Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

GCEC
May 7th, 2025

Minutes of the Governance, Compliance and Ethics Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, May 7th, 2025, scheduled for 11:00 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Reina Gonzalez, JD, noted that a quorum was physically present and called the meeting to order at 11:01 a.m. Committee members; Lisa Sutter, Byron Cryer, MD, Yasmin Simon, JD, Ramon Miguez, PE, and Eric G. Bing, MD, PhD, attended in-person.

Board Member Attendees Included: Vincent Hall, Todd Furniss, Marjorie Petty, JD.

Staff Present (via Webex and in-person) included:

Donna Richardson, EVP & CNE
Edmundo Castaneda, EVP & COO
Felicia Miller, EVP & Chief Talent Officer
Jessica Hernandez, SVP & Chief DEI Officer
Mary Lea Holmes, VP & Compliance Oversight
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Morgan Simmons, Governance Program Coordinator
Roshan Thayil, Sr. Director Compliance Programs
Shana Garrett, Director Revenue Cycle Comp
Shari Singleton, Dir., Compliance Investigations
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steve Roth, EVP & Chief Legal Officer
Tara DeAndrea, Dir., Compliance program Ops

Other Attendees:
Lisa Taylor- Ankura Audit

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports requiring Deliberation(s) or Possible Action

A. Discussion Regarding Board & Compliance Committee Attendance

Saul Cordero introduced the topic of Board Members' and Staff's attendance at Board and committee meetings for deliberation. Saul mentioned that all Board Members are welcome and allowed to attend committee meetings of their choice, aside from their own committees. Board Members are not required to attend committees other than the ones they serve on; it is fully up to their discretion. Saul mentioned that Management and Staff attendance is delegated to and decided by Dr. Cerise (CEO of Parkland). Saul then opened this item for discussion by the Board.

The Board discussed and deliberated this item in detail.

Lisa Sutter made the initial motion with help from Ramon Miguez on the phrasing.
Ramon Miguez made the motion to approve the staff attendance at Board and Committee meetings. The committee chair will have the right to request the presence of specific or additional staff members, although ultimately, the decision as to who attends both committee and board meetings with regard to staff members belongs to the individual and only employee of the Board, which is the CEO of Parkland Health.
This motion was seconded by Lisa Sutter.

An amendment was proposed to the initial motion. Reina Gonzalez stated that the CEO has the right and obligation to invite whoever he thinks is appropriate to the meeting.

This amendment was accepted. The motion passed.

B. Presentation of the 2025 Compliance and Ethics Program Functions Assessment Executive Summary by Ankura

Melanie Roberts introduced Lisa Taylor from Ankura, who presented the executive summary for the Compliance department audit. Lisa mentioned there were 335 documents reviewed from the Compliance program as part of this assessment process. There were interviews with 33 leaders and managers from the department. As a result of the audit, there are detailed recommendations for enhancing effectiveness.
A majority of the findings were ranked very low in risk, while only a few were ranked moderate risk, and none were ranked high risk. Lisa Taylor was very complimentary towards Parklands Compliance Department and thanked them for their willingness to help and comply throughout the audit process.

VI. Executive Session

At 11:53 a.m., the Committee went into executive session to discuss the items on the Executive Session agenda.

Members of management were excused from the discussion of topics as necessary.

A. Receive Report from Chief Compliance and Ethics Officer regarding the 2025 Compliance and Ethics Program Functions Assessment Conducted by Ankura
(Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occ. Code §160.007)

B. Review and Potential Discussion on the Following Compliance and Ethics Reports:
(Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occup. Code §160.007)

i. FY25 Compliance Program Assessments
ii. FY25 Compliance Risk Assessment & Enterprise Risk Management Survey
iii. 2025 Bi-Annual ONE Survey with Culture of Compliance Questions
iv. FY25 Compliance and Ethics Training
v. FY25 YTD Q2 Investigations Unit Dashboard Excerpt – Substantiated Case Reviews
vi. Health Care Compliance Association (HCCA) Chief Compliance Officer Roundtable Event

C. Review and Discussion of Quarterly Report on Open Compliance Reviews and Audit Reports
(Tex. Gov't Code §551.071)

D. Institutional Ethics Committee Report
(Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occup. Code §160.007)

Committee Chair Reina Gonzalez, JD, adjourned the Executive Session and moved into Open Session at 12:31 p.m.

VII. Adjourn

With no further business to discuss, Committee Chair Reina Gonzalez, JD, adjourned the meeting at 12:33 p.m.

SO RECORDED:

Reina Gonzalez, JD
Committee Chair

Steve Roth, JD, MPH
Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2025-05-12 Board of Managers Special Session

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Monday, May 12th , 2025, scheduled for 4:00 PM in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, noted that a quorum was physically present and called the meeting to order at 4:01 PM.

Board Member attendees included: Vincent Hall, Lisa Sutter (via Webex), Todd Furniss, JD, Eric G. Bing, MD, Byron Cryer, MD, Reina Gonzalez, JD, Ramon Miguez, PE (via Webex), Farida Minner, RN, (via Webex) and Elizabeth Palacios, MD.

Board member Yasmin Simon, JD, was not present.

Staff Present (via Webex and in-person) included:

Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer
Keri Disney-Story, SVP Finance
Michelle Ng, Administrative Resident
Morgan Simmons, Governance Program Coordinator
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Officer
Vasu Polineni, Dir., Business Planning & Dev.

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Non-Agenda Items

No members of the public registered for comments regarding the non-agenda items.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

I. Reports Requiring Deliberation(s) or Approval(s)

II. Executive Session

At 4:01 pm., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Discussion Regarding the Exploration of Strategic Opportunities to Provide New Services to State Psychiatric Hospital. Tex Govt Code 551.085 and 551.071.

Chair adjourned Executive Session and moved into Open Session at 5:15 pm.

III. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 5:15 p.m.

SO RECORDED:

_____	_____
Marjorie D. Petty, JD	Steven Roth, JD, MPH
Chair	Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2025-05-21 Budget & Finance Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Budget & Finance Committee meeting of the Dallas County Hospital District, held Tuesday, May 21st, 2025, scheduled for 11:30 AM in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, appointed Lisa Sutter as interim Chair in his absence. Lisa Sutter noted that a quorum was physically present and called the meeting to order at 11:37 a.m. Committee members Byron Cryer, MD, Vincent Hall, and Yasmin Simon, JD, attended in person, and Ramon Miguez attended via Webex.

Board Member attendees included: Marjorie Petty, JD.

Staff Present (via Webex and in-person) included:

Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Edmundo Castaneda, EVP & COO
Fred Cerise, President & Chief Executive Officer
Joe Longo, Chief Information Officer
Joe Mayer, Dir., Treasury via Webex
Keri Disney-Story, VP/Clinical Finance
Morgan Simmons, Governance Program Coordinator
Pam Bryant, SVP Chief Supply Chain Officer
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Officer

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After reviewing the agenda, the Chair noted that the board members present had zero conflicts of interest.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Consideration and Appropriate Action Regarding Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A for these minutes for more specific details on each contract). Pam Bryant presented each contract based on expense, capital, revenue, and selection method (sole source and non-sole source).

The Committee asked questions and received additional information related to the consideration of contracts over $200,000.

Lisa Sutter asked for a motion to approve contracts over $200,000. Vincent Hall motioned for approval. Yasmin Simon seconded. The motion carried unanimously.

A. Consideration and appropriate Action Regarding Capital Substitutions

Richard Humphrey reviewed the Capital Substitutions. The first substitution request is for the replacement of our current fleet of Becton, Dickinson and Company Pyxis machines. Pyxis machines are automated medication dispensing systems used in Parkland clinical areas to improve medication safety, reduce errors, and enhance efficiency. Our current fleet includes numerous devices that are over 14 years old and will lose manufacturer's support by 2026. While the replacement of this equipment was originally scheduled to be completed in FY27, Becton, Dickinson and Company's internal financial optimization initiative allowed us to negotiate highly favorable terms for early procurement, which were contingent upon contract execution and purchase order issuance by 5/9/25. This allowed purchase of the equipment at a discounted rate of $13M versus $ 19 M. This yields a savings of $6M or 31%. The second substitution is regarding an additional manual packing station with storage, which is being requested because the current packing stations are continuously becoming overwhelmed, causing a backlog of prescriptions. This is caused by increased prescription volumes (15% increase since 2022) and a higher proportion of prescriptions per patient. When the packing area conveyor system backs up, three FTEs must manually pull patient prescriptions off the conveyor belt and out of the workflow. Manual intervention could result in a safety issue if a prescription is lost or handled inappropriately. The additional manual packing station with storage would prevent a system deadlock, improve pharmacy workflow, and reduce the use of FTEs to intervene manually. It would improve organization and throughput of the 5,000+ prescriptions that are filled daily.

Ramon Miguez asked for a motion to approve the Capital Substitutions. Vincent Hall motioned for approval. Yasmin Simon seconded. The motion carried unanimously.

B. Reports Requiring Deliberation(s) or Approval(s) Cont.

A. Update and Report Parkland Financial Performance Presentation

For the month of April, Parkland Health recognized a net income of $18.5M, which is $11.6M higher than the budgeted net income of $6.9M and $14.6M favorable compared to the prior year's net income of $3.9 M. Parkland Health's operating margin and operating cash flow margin for the month of April are 2.1% and 5.1%, respectively. The operating margin was favorable compared to the budget of -0.3%, and the operating cash flow margin is favorable compared to the budget of 3.0%. Parkland Health's operating margin is favorable compared to the prior year's operating margin of 0.2% and favorable to the operating cash flow margin of 3.5% from the prior year. Parkland Health's patient cash collections in April were $115.7M, which is higher than the budget by $8.4M and $15.8M lower than the prior year. Parkland Health's days cash on hand of 245.3 days for the month is a decrease of 14.1 days compared to the prior month of 259.4 days and compared to the prior year, April of 236.5 days, an increase of 8.8 days.

Rick mentioned the strong cash position for the month of April, primarily due to non-operating revenue, which is nearly $7 million, being unrealized due to interest rates. Rick mentioned the favorable supply expenses and net patient revenue driven by a supplemental program called CHIRP (a Medicaid managed care contract) that Parkland received. Rick noted that as the market interest rates decline, the value of our pool goes up slightly for our bond portfolio. Parkland's net revenue of $115 million was supported by very strong cash received (cash postings) in the month of March and into April. Accruals have been somewhat conservative because our cash is outpacing the year-to-date for actual spend in April. Rick reviewed some of the key statistics for the month of April. Generally, April this year is positive compared to 2024. The length of stay has slightly increased due to case-mix this month.

A. Follow-Up Requests

B. Closing Remarks

C. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 12:21 pm.

SO RECORDED:

Ramon Miguez, PE Committee Chair	Steven Roth, JD, MPH Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												May 21, 2025
Medical Products and Services												
M1	Expense	FlowTriever & ClotTriever Products	Inari Medical, Inc.	6/6/2025 – 6/5/2028	$1,406,000	$1,406,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M2	Expense	Mod to Add Funds Armored Car Service	Loomis Armored US	6/5/2015 - No Expiration	$425,500	$2,676,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker, Patient Financial Services	0%	N/A	N/A
M3	Expense	Mod # 3 Electrophysiology and Cryoablation Products	Medtronic USA, Inc	8/14/2021 - 11/14/2026	$900,000	$2,799,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services Administration	0%	N/A	N/A
M4	N/A – In kind	Sports Medicine Services	Mesquite Independent School District	6/1/2025 – 5/31/2030	$0	$0	Contract Award without Competition	N/A-Zero Dollar	Ryan Pena, Surgical Services	N/A	N/A	N/A
Construction and Facilities												
C1	Capital	ASC Fire Alarm Replacement	Firetrol Protection Systems	5/22/2025 – 4/23/2026	$248,080	$248,080	TXMAS or DIR Purchase	Yes	Michael Radar, Engineering Services	0%	N/A	N/A
C2	Expense: Court Approval	Mod # 2 Fifth Amendment to Lease Agreement – 8818 John Carpenter Freeway (PARC)	SL4 DFW Industrial, L.P.	9/15/2017 - 12/14/2028	$2,432,865	$11,954,373	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers, Planning Design & Construction	0%	N/A	N/A
Information Technology												
IT1	Expense	Online Nursing Continuing Education Services	Relias LLC	6/1/2025 – 5/31/2030	$1,123,325	$1,123,325	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deb Johnson/ Sarah Gilbert, IT/ Learning and Development	0%	N/A	N/A
IT2	Expense	Mod # 2 96 Handheld scanners to support Epic Implementation at Jail Health	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$178,047	$8,368,725	Sole Source Modification	Yes	Deborah Johnson / Carlton Brown II,	100%	Black or African American	Male
IT3	Expense	Mod # 2 Add Two (2) UKG Tenants	UKG Kronos Systems LLC	9/9/2021 - 10/31/2028	$76,800	$14,137,095	Sole Source Modification	Yes	Deborah Johnson, Information Technology	0%	N/A	N/A

Ratification/Deviation/Informational Only												
R1	Expense-Ratification	Mod to Add Funds Modification #1: Employee Shuttle Bus Services	Cornerstone Parking Group	7/1/2022 - 6/30/2025	$255,925	$6,245,488	Non-Sole Source Modification	Yes	Kristi Tillery, Police Department	0%	N/A	N/A
R2	Revenue-Ratification	Mod # 3 Clinical Research Services	The University of Texas Southwestern Medical Center	10/1/2021 - 9/30/2027	($70,181)	($4,555,445)	Sole Source Modification	N/A-Revenue	Susan Partridge, Medical Affairs Administration	N/A	N/A	N/A
D1	Expense-Approved Deviation	Pyxis Fleet Refurbish and Optimization	BD CareFusion Solutions LLC	5/1/2025 – 6/30/2035	$12,943,347	$12,943,347	GPO Purchase	No, unbudgeted capital request pending	Carrie Berge, Pharmacy Administration	0%	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For May 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Pharmacy	$12,943,347	$12,943,347	**Pyxis Machine Replacement**
	Explanation	This request is for the replacement of our current fleet of Becton, Dickinson and Company Pyxis machines. Pyxis machines are automated medication dispensing systems used in Parkland clinical areas to improve medication safety, reduce errors, and enhance efficiency. Our current fleet includes numerous devices that are over 14 years old and will lose manufacturer's support by 2026. While the replacement of this equipment was originally scheduled to be completed in FY27, Becton, Dickinson and Company's internal financial optimization initiative allowed us to negotiate highly favorable terms for early procurement, which were contingent upon contract execution and purchase order issuance by 5/9/25. The Board Finance Chair has provided approval to meet the timeline. This allowed purchase of the equipment at a discounted rate of $13M versus $19M. This yields a savings of $6M or 31%.		
	Driver(s) of Increased Expense:	Expedited replacement due to end of support status; vendor discount		
	Description of Item:	Automated medication dispensing system (30 units)		
2	Pharmacy	$7,690,000	$490,000	**Prescription Filling Automation at Central Fill Pharmacy**
	Explanation	In the Central Fill Pharmacy, an additional manual packing station with storage is being requested because the current packing stations are continuously becoming overwhelmed, causing a backlog of prescriptions. This is caused by increased prescription volumes (15% increase since 2022) and a higher proportion of prescriptions per patient. When the packing area conveyor system backs up, it requires three FTEs to manually pull patient prescriptions off the conveyor belt and out of the workflow. Manual intervention could result in a safety issue if a prescription is lost or handled inappropriately. The additional manual packing station with storage would prevent a system deadlock, improve pharmacy workflow, and reduce use of FTEs to manually intervene. It would also improve organization and throughput of the 5,000+ prescriptions that are filled daily.		
	Driver(s) of Increased Expense:	15% increase in prescription volumes; increase in number of prescriptions per patient		
	Description of Item:	Additional manual packing station with storage		
	Grand Total	**$20,633,347**	**$13,433,347**	

Consideration and Appropriate Action Regarding Minutes 2025-05-22 Quality of Care & Patient Safety Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Quality of Care and Patient Safety
May 22nd , 2025

Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, May 22nd, 2025, scheduled for 10:00 a.m. in the WISH building Executive Conference Room 02-175 at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Elizabeth Palacios, MD, noted that a quorum was physically present and called the meeting to order at 10:00 a.m. Committee members Byron Cryer, MD, Eric G. Bing, MD, and Todd Furniss, JD, attended in person.

Board Member attendees included: Board Chair Marjorie Petty, JD, and Reina Gonzalez, JD.

Staff Present (via Webex and in-person) included:
Brett Moran, Chief Health Officer
Carmen Bowling, Interim SVP Nursing
Carolyn Foster, Deputy General Counsel
David Alexander, SVP Nursing
Donna Richardson, EVP & CNE
Dawn Marchetto, SVP Nursing
Edmundo Castañeda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & CEO
Geoffrey Camp, VP Behavioral Health
Gretchen Blake, VP Quality & Clinical Effectiveness via Webex
James Griffin, President of the Medical Executive Committee
Judy Herrington, SVP Nursing via Webex
Karen Garvey, VP Safety & Clinical Risk Management
Kathleen Doherty, VP Nursing Surgical Services
Michael Lane, SVP & Chief Quality and Safety Officer
Michelle Ng, Administrative Resident
Morgan Simmons, Governance Program Coordinator
Saul Cordero, SVP & Chief Governance & Strategy Officer
Sobha Fuller, SVP Nursing

Attendees via Webex:
Pedro Fernandez, MD – Chief, Psychiatry
Caroline Park, MD - Service Chief, Trauma and Acute Care Services
Kristie L. Brown, - Director of Nursing, Trauma Services
David Miller, MD – Medical Director, Gynecology Oncology (Webex)
Jenni Burnes, MHA – Vice President, Imaging Services (Webex)
Tsedey Melaku MS, BSN, RN - Vice President, Clinical Informatics (Webex)
Daniel Lamus, MD – Medical Director, Interventional Radiology (Webex)
Cherine Hamid, MD – Medical Director, Gynecology Clinics (Webex)

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Executive Session – Quality & Patient Safety Operations Section

At 10:02 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

A. **Update and Report by Chief Quality and Safety Officer**
Includes briefing from Executive Quality Committee (EQC)

B. **Review of Safety Event Cause Analysis (CA) Case(s)**
Shared learnings from recent safety event(s) with associated guide

C. **Update and Report Regarding Quality-Related Key Performance Indicators (KPIs)**
Reports for quality improvement project(s) throughout the enterprise

1. Department Performance Improvement Committee (PIC)/ Clinical Quality Committee (CQC) Annual Presentation(s)
Annual report from service lines related to quality and safety

   a. Emergency Operations PIC
   b. Psychiatry PIC
   c. Trauma Services PIC

D. **Possible Deliberation Regarding the Following**

A. Executive Summaries
Overview of QSO departmental reports

B. Cause Analysis (CA) Log
List of upcoming cause analysis case reviews

~ end of Quality Portion of QBOM Agenda

VI. Executive Session: Medical Executive Committee ("MEC")

James D. Griffin, MD, President of the Medical Executive Committee, discussed the items posted on the agenda starting at 11:16 am.

A. Consideration and Appropriate Action Regarding Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Medical Staff and Non-Physician Clinical Providers to Parkland Health

a. Credentialing Report

B. Consideration and Appropriate Action Regarding Bylaws Update – Article III, B. (4), (i.) iii. (iii): Board Certification Criteria – Podiatric Physicians

VII. Executive Session: Discussion regarding report and/or information provided by the Chief Quality Safety Officer and related items on this agenda.

The Committee conducted a discussion with the Chief Quality & Safety Officer, SVP, Michael Lane, without other members of management present.

VIII. Executive Session: Discussion regarding report and/or information provided by the Medical Executive Committee President and related items on this agenda.

The Committee conducted a discussion with the Medical Executive Committee President, Dr. James Griffin without other members of management present.

Chair adjourned Executive Session and moved into Open Session at 12:15 pm.

IX. Action Items (Open Session)

A. Consideration and Appropriate Action Regarding MEC Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

i. Credentialing Report

B. Consideration and Appropriate Action Regarding Bylaws Update – Article III, B. (4), (i.) iii. (iii): Board Certification Criteria – Podiatric Physicians

Byron Cryer motioned to approve the Medical Executive Committee Recommendations, Delineation of Privileges, Credentialing Report, and Bylaws Update. Todd Furniss seconded the motion. The motion passed unanimously.

X. Follow-Up Requests: None

XI. Closing Remarks

XII. **Adjourn**
With no further business to discuss, Committee Chair Elizabeth Palacios, MD, adjourned the meeting at 12:16 pm.

SO RECORDED:

Elizabeth Palacios, MD Committee Chair	Steven Roth, JD, MPH Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2025-05-22 Board of Managers

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Board
May 22nd, 2025

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, May 22nd, 2025, scheduled for 12:50 PM. (or immediately following the HOMES meeting) in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty noted that a quorum was physically present and called the meeting to order at 12:55 PM.

Board Member attendees included: Vincent Hall, Lisa Sutter (via Webex), Todd Furniss, JD, Eric G. Bing, MD, Byron Cryer MD, Reina Gonzalez, JD, Farida Minner, RN (via Webex), Ramon Miguez, PE, (via Webex), and Yasmin Simon, JD.

Staff Present (via Webex and in-person) included:

Blanca Garcia, Strategy Manager
Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer via Webex
Fred Cerise, President & Chief Executive Officer
Jessica Hernandez, SVP & Chief Health Equity Officer
Forrest Stovall, Strategy Program Manager
Joseph Chang, Chief Medical Officer
Michelle Ng, Administrative Resident
Michael Lane, SVP & Chief Quality and Safety Officer
Morgan Simmons, Governance Program Coordinator
Rick Humphrey, EVP & Chief Financial Officer
Samia Zia, Director of Strategy
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Officer

Additional Attendees:
Juliet Rogers, Blue Cottage of Canon Design
Alison Leonard, Blue Cottage of Canon Design
Jake Maier, Blue Cottage of Canon Design
Socorro Salazar, Dallas County Commission (via Webex)
Alan Benitez Torrescano
Tzeggabrhan Kidane – Commissioner Daniel's Office

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Dr. Dong Hwan Lim offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Non-Agenda Items

No members of the public registered for comments regarding the non-agenda items.

V. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

VI. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

I. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2025-04-11 Board of Managers Annual Operational Meeting

B. Consideration and Appropriate Action Regarding Minutes 2025-04-16 Audit Committee

C. Consideration and Appropriate Action Regarding Minutes 2025-04-16 Facilities Committee

D. Consideration and Appropriate Action Regarding Minutes 2025-04-22 Budget & Finance Committee

E. Consideration and Appropriate Action Regarding Minutes 2025-04-23 Quality of Care & Patient Safety Committee

F. Consideration and Appropriate Action Regarding Minutes 2025-04-23 Board of Managers

II. Consent Agenda: Contracts

A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

III. Consent Agenda: Capital Substitution(s)

A. Consideration and Appropriate Action Regarding Capital Substitution(s) **(See Attached List of Capital Substitutions)**

IV. Consent Agenda: Other

A. Consideration of Amendment to Dallas County Hospital District Board Operational Procedures & Controls Regarding Board and Committee Attendance

B. Consideration and Appropriate Action Regarding Parkland Community Health Plan Bylaws

C. Consideration and Appropriate Action Regarding Resolution Authorizing Participation in the TexPool Investment Pools and Designating Authorized Representatives from Parkland

D. Consideration and Appropriate Action Regarding a Recommendation by the Investment Committee to Replace Asset Managers Overseeing Allocations and Balances

E. Consideration and Appropriate Action Regarding Supplemental Savings Plan Fund Change Recommendations

F. Consideration and Appropriate Action Regarding Resolution of the Continuation and Funding of the Other Victim Assistance Grant Program

V. Consent Agenda: Patient Settlements

A. Consideration and Appropriate Action Regarding Patient Settlements

VI. Consent Agenda: Medical Executive Committee Items

A. Consideration and Appropriate Action Regarding Bylaws Update – Article III, B. (4), (i.) iii. (iii): Board Certification Criteria – Podiatric Physicians

B. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Marjorie Petty asked if any items needed to be pulled from the consent agenda for further discussion. Todd Furniss, JD, requested that the item regarding Dallas County Hospital District Board Operational Procedures & Controls Regarding Board and Committee Attendance be pulled.

The Board discussed the language in the Operational Procedural Manual further and concluded that it should remain as written.

Marjorie Petty asked for a motion to approve the consent agenda. Vincent Hall motioned for approval. Todd Furniss seconded. The motion carried unanimously.

Marjorie Petty asked for a motion to approve the item removed from the consent agenda regarding Dallas County Hospital District Board Operational Procedures & Controls Regarding Board and Committee Attendance. Todd Furniss motioned for approval. Byron Cryer seconded. The motion carried unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. CEO Update on System Operations

Dr. Fred Cerise reminded the Board of the pilot roll-out of Ambient Listening, which is being implemented across Parkland Hospital and COPCs. Dr. Cerise shared an email from a provider who now uses Ambient Listening and shared her gratitude for integrating AI

into the patient and provider experience. Next, Dr. Cerise updated the Board on the official sale of the Butler St. Property to Dallas College as approved by the Commissioner's Court, along with the letter of intent to purchase the Butler St. carwash site. Dr. Cerise discussed the Salvation Army's groundbreaking, which occurred on May 13th, and is a potential new site for Parkland Clinics amidst the potential swap for other land. Dr. Cerise discussed some of the preliminary legislative updates with the Board surrounding State, Federal, and ACA Exchange changes that may affect Parkland in the near future.

B. Strategic Facilities Plan Update and Report

Juliet Rogers introduced the Strategic Facilities Plan Update to the Board. Juliet began with a project update, which portrayed the progress of the project thus far and what still needs to occur by September 2025. Currently, the project is in the review of the future state data and planning strategies portion. Next, Jake Maeir presented the data gathered to quantify the population capture target, which shows the Parkland uninsured population and Medicaid capture scenarios with variations of growth or decline projections. Jake also presented on the percentage of Parkland services currently capturing an estimated 44% of the total Medicaid and uninsured adult population. This equation is based on the unique FY24 Parkland patient accounts compared to the overall adult population in Dallas County. Jake also presented on the updated projected annual growth by service, which shows that while Dallas County will continue to grow, the population Parkland serves will grow at a much quicker rate. Jake mentioned the Strategic Facilities Plan will target growth in alignment with maintaining Parkland's existing population capture of uninsured and Medicaid populations across Dallas County. Jake reviewed the growth strategies with the Board, such as maximizing inpatient and ED growth on Parkland's existing campus, potential new locations of health centers across the County, and potential site acquisitions to accommodate higher acuity. Next, Alison Leonard reviewed some planning strategies with the Board and discussed the potential solutions to stabilize the main campus for future growth while expanding services off campus as well.

Executive Session

At 2:12 PM, the Board entered Executive Session, as permitted by the closed meeting exceptions specified on the agenda.

A. Discussion Regarding Real Property in Relation to the Strategic Facilities Plan Tex. Gov't Code §551.072

Chair adjourned Executive Session and moved into Open Session at 2:22 PM.

C. Annual Review of the Board and Committee Charters Process and Approval Timeline

Saul Cordero presented the Charter Process Timeline to the Board, outlining the schedule for each charter's review by the respective committees, including opportunities for discussion and revisions as requested. All charters will be finalized and submitted for Board approval at the August 27 meeting.

Scheduled 5 Minute Break

VIII. Executive Session

At 2:49 PM, the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Discussion Regarding Conflict of Interest and Management Plans Tex. Gov't Code §551.071

B. Discussion Regarding the Exploration of Strategic Opportunities to Provide New Services to State Psychiatric Hospital. Tex Gov't Code §551.085 & §551.071.

C. Review and Discussion of CEO Contract and Timeline
Tex Gov't Code §551.074

Chair adjourned Executive Session and moved into Open Session at 3:37 PM.

IX. Action Items

X. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 3:39 PM.

SO RECORDED:

Marjorie D. Petty, JD	Steven Roth, JD, MPH
Chair	Assistant Secretary

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												May 21, 2025
Medical Products and Services												
M1	Expense	FlowTriever & ClotTriever Products	Inari Medical, Inc.	6/6/2025 – 6/5/2028	$1,406,000	$1,406,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M2	Expense	Mod to Add Funds Armored Car Service	Loomis Armored US	6/5/2015 - No Expiration	$425,500	$2,676,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker, Patient Financial Services	0%	N/A	N/A
M3	Expense	Mod # 3 Electrophysiology and Cryoablation Products	Medtronic USA, Inc	8/14/2021 - 11/14/2026	$900,000	$2,799,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services Administration	0%	N/A	N/A
M4	N/A – In kind	Sports Medicine Services	Mesquite Independent School District	6/1/2025 – 5/31/2030	$0	$0	Contract Award without Competition	N/A-Zero Dollar	Ryan Pena, Surgical Services	N/A	N/A	N/A
Construction and Facilities												
C1	Capital	ASC Fire Alarm Replacement	Firetrol Protection Systems	5/22/2025 – 4/23/2026	$248,080	$248,080	TXMAS or DIR Purchase	Yes	Michael Radar, Engineering Services	0%	N/A	N/A
C2	Expense: Court Approval	Mod # 2 Fifth Amendment to Lease Agreement – 8818 John Carpenter Freeway (PARC)	SL4 DFW Industrial, L.P.	9/15/2017 - 12/14/2028	$2,432,865	$11,954,373	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers, Planning Design & Construction	0%	N/A	N/A
Information Technology												
IT1	Expense	Online Nursing Continuing Education Services	Relias LLC	6/1/2025 – 5/31/2030	$1,123,325	$1,123,325	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deb Johnson/ Sarah Gilbert, IT/ Learning and Development	0%	N/A	N/A
IT2	Expense	Mod # 2 96 Handheld scanners to support Epic Implementation at Jail Health	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$178,047	$8,368,725	Sole Source Modification	Yes	Deborah Johnson / Carlton Brown II,	100%	Black or African American	Male
IT3	Expense	Mod # 2 Add Two (2) UKG Tenants	UKG Kronos Systems LLC	9/9/2021 - 10/31/2028	$76,800	$14,137,095	Sole Source Modification	Yes	Deborah Johnson, Information Technology	0%	N/A	N/A
Ratification/Deviation/Informational Only												
R1	Expense-Ratification	Mod to Add Funds Modification #1: Employee Shuttle Bus Services	Cornerstone Parking Group	7/1/2022 - 6/30/2025	$255,925	$6,245,488	Non-Sole Source Modification	Yes	Kristi Tillery, Police Department	0%	N/A	N/A
R2	Revenue-Ratification	Mod # 3 Clinical Research Services	The University of Texas Southwestern Medical Center	10/1/2021 - 9/30/2027	($70,181)	($4,555,445)	Sole Source Modification	N/A-Revenue	Susan Partridge, Medical Affairs Administration	N/A	N/A	N/A
D1	Expense-Approved Deviation	Pyxis Fleet Refurbish and Optimization	BD CareFusion Solutions LLC	5/1/2025 – 6/30/2035	$12,943,347	$12,943,347	GPO Purchase	No, unbudgeted capital request pending	Carrie Berge, Pharmacy Administration	0%	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For May 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Pharmacy	$12,943,347	$12,943,347	**Pyxis Machine Replacement**
	Explanation	This request is for the replacement of our current fleet of Becton, Dickinson and Company Pyxis machines. Pyxis machines are automated medication dispensing systems used in Parkland clinical areas to improve medication safety, reduce errors, and enhance efficiency. Our current fleet includes numerous devices that are over 14 years old and will lose manufacturer's support by 2026. While the replacement of this equipment was originally scheduled to be completed in FY27, Becton, Dickinson and Company's internal financial optimization initiative allowed us to negotiate highly favorable terms for early procurement, which were contingent upon contract execution and purchase order issuance by 5/9/25. The Board Finance Chair has provided approval to meet the timeline. This allowed purchase of the equipment at a discounted rate of $13M versus $19M. This yields a savings of $6M or 31%.		
	Driver(s) of Increased Expense:	Expedited replacement due to end of support status; vendor discount		
	Description of Item:	Automated medication dispensing system (30 units)		
2	Pharmacy	$7,690,000	$490,000	**Prescription Filling Automation at Central Fill Pharmacy**
	Explanation	In the Central Fill Pharmacy, an additional manual packing station with storage is being requested because the current packing stations are continuously becoming overwhelmed, causing a backlog of prescriptions. This is caused by increased prescription volumes (15% increase since 2022) and a higher proportion of prescriptions per patient. When the packing area conveyor system backs up, it requires three FTEs to manually pull patient prescriptions off the conveyor belt and out of the workflow. Manual intervention could result in a safety issue if a prescription is lost or handled inappropriately. The additional manual packing station with storage would prevent a system deadlock, improve pharmacy workflow, and reduce use of FTEs to manually intervene. It would also improve organization and throughput of the 5,000+ prescriptions that are filled daily.		
	Driver(s) of Increased Expense:	15% increase in prescription volumes; increase in number of prescriptions per patient		
	Description of Item:	Additional manual packing station with storage		
	Grand Total	**$20,633,347**	**$13,433,347**	

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												June 18, 2025
Medical Products and Services												
M1	Expense	Mod # 1 MatriDerm Products	Access Pro Medical	7/6/2023 - 7/5/2026	$300,000	$700,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Perioperative Services	N/A	N/A	N/A
M2	Expense	Mod # 1 Unilateral extension funding for blood bank reagents contract	Werfen	9/17/2021 - 9/16/2026	$155,000	$1,503,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton / Transfusion Services	N/A	N/A	N/A
M3	Capital	Mod # 4 Benchmark Ultra Plus System	Roche Diagnostics Corporation	11/29/2021 - 6/19/2030	$241,120	$741,162	Sole Source Modification	Yes	Sara Blacketer / Anatomic Pathology	N/A	N/A	N/A
M4	Expense	Epic Boost - General Project Coordination	Epic	6/19/2025 – 12/18/2025	$240,300	$240,300	Sole Source	Yes	Gerry Baker / Revenue Cycle, Finance Administration	N/A	N/A	N/A
M5	Expense	Eligibility Services Secondary Review	Elevate Patient Financial Solutions, LLC	7/1/2025 – 6/30/2030	$1,000,000	$1,000,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker / Patient Financial Services	0%	N/A	N/A
M6	Capital	Carestation 750 Anesthesia Systems	Datex-Ohmeda, Inc. a GE Healthcare business	Last Signature – 6/27/2026	$323,769	$323,769	GPO Purchase	Yes	Shika Shakelli / Clinical Engineering	0%	N/A	N/A
M7	Capital	Philips IntraSight 7 IVUS systems (2 ea)	Philips Healthcare	Last Signature – 6/27/2026	$338,750	$338,750	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	0%	N/A	N/A
Construction and Facilities												

C1	Capital	Mod # 1 Garland COPC Renovations	CMC Development & Construction Corp.	12/20/2024 - 12/31/2025	$280,000	$780,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Asma Momin / Planning, Design and Construction	83.23%	Male	Black or African American
C2	Capital	GE Definium radiographic rooms	GE Precision Healthcare LLC	Last Signature – 6/27/2026	$544,106	$544,106	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	0%	N/A	N/A
Information Technology												
IT1	Expense	Mod # 1 Adding Licenses for GEM Hemochron Interface	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	$48,922	$886,773	Sole Source Modification	Yes	Peng Lee / Information Technology	N/A	N/A	N/A
IT2	Expense	Mod # 1 AiDoc AI Detection Modules	AiDoc, Inc.	11/1/2021 - 10/31/2027	$606,571	$2,133,483	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Greggory Ervin / Information Technology	0%	N/A	N/A
IT3	Revenue: Court Approval	Mod # 4 DCHHS Umbrella Agreement Amendment 2	Dallas County Health and Human Services	10/26/2020 - 9/30/2028	(1,500,000)	($6,895,029)	Sole Source	N/A-Revenue	Cynthia Hamilton and LeMar Oleson / Information Technology	N/A	N/A	N/A
IT4	Expense	Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support	Netsync Network Solutions, Inc.	6/30/2025 – 6/29/2030	$18,471,382	$18,471,382	TXMAS or DIR Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Darren Jones / Jeff DeFord / Information Technology	100%	Female	Hispanic
IT5	Expense	Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants	Revuud Inc	2/17/2025 - 2/16/2026	$236,000	$463,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cynthia Hamilton and LeMar Oleson / Information Technology	N/A	N/A	N/A
IT6	Expense	Mod # 6 Testing Solution for Messenger	Spok, Inc.	8/1/2010 - 9/24/2029	$33,252	$2,743,396	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Prentis Wright / Information Technology	N/A	N/A	N/A
Hospital Operations												

O1	Expense	Employee Shuttle Services	Cornerstone Parking	7/1/2025 – 6/30/2030	$10,548,365	$10,548,365	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kristi Tillery / Police Department	0%	N/A	N/A

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 MatriDerm Products	
Business Owner: David Alexander	**Business Owner Dept:** Perioperative Services	**Contract Number:** POCP-23044
Vendor/Supplier: Access Pro Medical **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (6/28/2023):	$400,000
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$300,000
Original Start Date: 7/6/2023 **Current Expiration:** 7/5/2025 **Mod Start Date:** 7/6/2025 **Expiration after this Mod:** 7/5/2026	New Contract Amount:	$700,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 MatriDerm Products

VENDOR: Access Pro Medical

COST:

BOM Approved Contract Total (6/28/2023):	$400,000
Modification # 1:	+ $300,000
Total:	$700,000

Recommendation
Approve this contract modification to MatriDerm Products.

Background
This contract is for the Burn Center for the purchase of MatriDerm. This product is a bovine dermal substitute that can be used to create a new layer of skin (neodermis) on which an autograft can be applied primarily on burn patients.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 4% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	Total
$400,000	$50,000	$150,000	$100,000	$700,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Unilateral extension funding for blood bank reagents contract	
Business Owner: Scott Hampton	**Business Owner Dept:** Transfusion Services	**Contract Number:** POCP-20084 A7
Vendor/Supplier: Werfen **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (1/25/2023):	$1,249,000
	Actions Totaling < $100,000 Amount:	$99,999
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$155,000
Original Start Date: 9/17/2021 **Last BOM approval:** 1/25/2023 **Current Expiration:** 9/16/2025 **Mod Start Date:** 9/17/2025 **Expiration after this Mod:** 9/16/2026	New Contract Amount:	$1,503,999

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Unilateral extension funding for blood bank reagents contract

VENDOR: Werfen

COST:

BOM Approved Contract Total (1/25/2023):	$1,249,000
Action #1:	$99,999
Modification # 1:	+ $155,000
Total:	$1,503,999

Recommendation
Approve this contract modification for Unilateral extension funding for blood bank reagents contract .

Background
This contract is for our blood bank reagents required for the Transfusion Laboratory's two Werfen systems (ECHO Advantage Plus and NEO Advantage) that are owned by Parkland. These analyzers are used for blood typing and antibody screening and are compatible only with the reagents supplied by this vendor. We are exercising our right of a unilateral extension and adding the needed funding to carry the contract through the new term.

Fair and Reasonable Price Determination

The option period was priced during the original competition by all vendors. The vendor has no opportunity to change it.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
$1,249,000	$85,000	$169,999	$1,503,999

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. Parkland owns the Echo system and NEO analyzers. The reagents are proprietary to these systems and no other products are compatible.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Benchmark Ultra Plus System	
Business Owner: Sara Blacketer	**Business Owner Dept:** Anatomic Pathology	**Contract Number:** POCP-20332 A4
Vendor/Supplier: Roche Diagnostics Corporation **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total 06/20/2024	$500,042
	Actions Totaling < $100,000 Amount: Amount: Amount:	
Revenue, Expense or Capital: Capital	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$241,120
Original Start Date: 11/29/2021 **Current Expiration:** 11/28/2026 **Mod Start Date:** Last Signature **Expiration after this Mod:** 6/19/2030	New Contract Amount:	$741,162

Approvals

Has the final modification been approved by Legal for legal sufficiency? Yes
Does this modification have an IT Component? No
Does this modification have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Current M/WBE Participation? N/A
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Benchmark Ultra Plus System

VENDOR: Roche Diagnostics Corporation

COST:

BOM Approved Contract Total 06/20/2024	$500,042
Modification #?:	
Modification #?:	
Modification #?:	
Modification # 1:	+ $241,120
Total:	$741,162

Recommendation
Approve this contract modification to Benchmark Ultra Plus System.

Background
This contract is for the purchase of 2 Benchmark Ultra Immunohistochemistry (IHC) instruments to replace 2 IHC instruments that are 12 and 13 years old. The Benchmark Ultras will be utilized in the Anatomic Pathology lab and will aid Pathologists in the diagnosis of tissue samples. IHC results directly affect patient care and set the groundwork for developing treatment plans for all patients. The current instrumentation stains the samples in a batch workflow, which has become difficult to maintain expected turnaround times and overtime of staff with the increasing volumes in the lab. Current instrumentation requires several manual interventions that are time consuming and error prone. The Benchmark Ultra instruments allow for a continuous throughput of slides as well as reducing the amount of tech time spent staining the samples. As slides complete on the instrument, they can be removed, and new slides added. This allows techs to maintain and improve turnaround times, as well as complete other productive tasks.

Fair and Reasonable Price Determination
Although the item being purchased is a Sole Source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 1% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	Total
$500,042	$241,120	$741,162

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition. There is one Benchmark Ultra instrument in the lab that is being utilized for testing on patient tissues. Duplicating the Benchmark Ultra instrumentation is advantageous as it adds redundancy to the lab, and the laboratory knows the performance of the Benchmark Ultra is compatible with our patient tissue samples. The Benchmark Ultra instrument is also the only one on the market that is a true random access instrument and allows for continuous flow.

Document Contact/Author:	Kimberly Bell

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Epic Boost - General Project Coordination	
Business Owner: Gerry Baker	**Business Owner Dept:** Revenue Cycle, Finance Administration	**Contract Number:** POIT-25354
Vendor/Supplier/Contractor: Epic	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/19/2025 – 12/18/2025	$240,300
Out Years:	0 Year(s)	+$0
Total:	6/19/2025 – 12/18/2025	$240,300

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: N/A-no solicitation performed
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? N/A
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Gerry Baker, Senior Vice President, Revenue Cycle

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Epic Boost - General Project Coordination

VENDOR: Epic

COST:		
	Base Term:	$240,300
	Out Years:	+ $0
	Total:	$240,300

Recommendation
Approve this contract for Epic Boost - General Project Coordination.

Background
This contract is for an Epic Boost resource, Epic is Parkland's Electronic Health Record (EHR) platform. The Epic Consultant will provide general project coordination working with the Revenue Cycle leader, for support in the Denials and Collections area, to ensure requirements are gathered, resources are identified, and other project coordination tasks.

Fair and Reasonable Price Determination
Price had been previously established in accordance with the terms of the existing long-standing Epic contract, and that such pricing remains consistent.

Financial Forecast

Base Term	FY2025
Expenses	$240,300

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition because of required delivery dates.

Document Contact/Author:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Eligibility Services Secondary Review	
Business Owner: Gerry Baker	**Business Owner Dept:** Patient Financial Services	**Contract Number:** PONCS-23881
Vendor/Supplier/Contractor: Elevate Patient Financial Solutions, LLC	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	7/1/2025 – 6/30/2028	$570,000
Out Years:	2 Year(s)	+$430,000
Total:	7/1/2025 – 6/30/2030	$1,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? Yes, 4

Number Responding M/WBE's: 0

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Gerry Baker, Senior Vice President, Revenue Cycle

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Eligibility Services Secondary Review

VENDOR: Elevate Patient Financial Solutions, LLC

COST:		
	Base Term:	$570,000
	Out Years:	+ $430,000
	Total:	$1,000,000

Recommendation
Approve this contract for Eligibility Services Secondary Review.

Background
This contract is for Eligibility Services in which a vendor will provide a secondary look, after the primary vendor has returned the accounts to Parkland, to determine if eligibility for Medicaid or other funding can be secured. These services are required as they help determine whether an individual qualifies for certain medical benefits, insurance coverage, financial assistance, or payment plans. The vendor payment is contingent on confirming eligibility for the account. This contract is for Patient Financial Services.

Fair and Reasonable Price Determination
Proposals to an open-bid solicitation were received and reviewed by a Parkland Evaluation Committee. A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Elevate Patient Financial Solutions, LLC	-Texas hospital experience -Provided detailed responses on the process and clearly demonstrated knowledge of various federal and state programs. -Strong response in working with patients through SSI Disability process. -Clear and thorough process for handling denials, involving experienced staff and leveraging their relationships with SSA to expedite cases.		286.12	$0

	-The use of their platform to track and manage cases is emphasized. -Extensive past experience with county medical districts. -Excellent references from leaders of organizations that serve like populations. -Working with UT Southwestern gives Elevate a clear understanding of the patient population and the challenges.			
Vendor B		-Has not had staff on-site at Parkland and just working off-site. -Parkland has had to get some applications and documents for vendor.	265	$984,111
Vendor C		-Vendors lessons were really operational fixes on client's part. -Concerned vendor's experience with other organizations do not align with Parkland's payor mix and high volumes of uninsured clients.	261	$3,671,188

Elevate was the highest technically rated and the lowest price.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Expenses / Consumables	$180,000	$190,000	$200,000			$570,000
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses / Consumables				$210,000	$220,000	$430,000
Grand Totals	**$180,000**	**$190,000**	**$200,000**	**$210,000**	**$220,000**	**$1,000,000**

Document Contact/Author:	Baruh Bosch

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Carestation 750 Anesthesia Systems	
Business Owner: Shika Shakelli	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-25330
Vendor/Supplier/Contractor: Datex-Ohmeda, Inc. a GE Healthcare business	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 6/27/2026	$323,769
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 6/27/2026	$323,769

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Carestation 750

VENDOR: Datex-Ohmeda, Inc. a GE Healthcare business

COST:		
	Base Term:	$323,769
	Out Years:	+ $0
	Total:	$323,769

Recommendation
Approve this contract for Carestation 750.

Background
This contract is for the purchase of four (4) GE Datex-Ohmeda Healthcare Carestation 750 anesthesia systems to support the OR, L&*D, GI, ASC, Radiology and the Burn ICU. Three of the systems are replacements of existing systems that are at end-of-life support, and one will serve as a back-up system. The back-up system is needed to ensure the procedural room will remain operable when/if any one system is down.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is 0.4% lower than the average for other member facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025
Equipment / Licenses	$323,769

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Philips IntraSight 7 IVUS systems (2 ea)	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-25346
Vendor/Supplier/Contractor: Philips Healthcare	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 6/27/2026	$338,750
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 6/27/2026	$338,750

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola,Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Philips IntraSight 7 IVUS systems (2 ea)

VENDOR: Philips Healthcare

COST:		
	Base Term:	$338,750
	Out Years:	+ $0
	Total:	$338,750

Recommendation
Approve this contract for Philips IntraSight 7 IVUS systems (2 ea).

Background
This contract is to replace 2 intervascular ultrasound system (IVUS) in two cardiac cath labs. The current system is nine years old and has reached the end of support status. This replacement is needed to continue support of procedures currently performed in cardiac cath labs. We are moving from one portable option to two integrated units to improve departmental procedural workflow.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is 2.8% lower than the average for other member facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025
Equipment / Licenses	$338,750

Document Contact/Author:	Andrew Barter

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Garland COPC Renovations	
Business Owner: Asma Momin	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** POCRE-24723 A1
Vendor/Supplier: CMC Development & Construction Corp. **Basis of Original Contract Award** Invitation for Bids **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (12/18/2024):	$500,000
	Actions Totaling < $100,000	
Revenue, Expense or Capital: Capital	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$280,000
Original Start Date: 12/20/2024 **Current Expiration:** 7/19/2025 **Mod Start Date:** 6/20/2025 **Expiration after this Mod:** 12/31/2025	New Contract Amount:	$780,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	83.23%
M/WBE Race/Ethnicity?	Black or African American
M/WBE Gender?	Male

Submitted By (Division VP): Lance Mendiola, Vice President of Construction, Facilities, Real Estate, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Garland COPC Renovations

VENDOR: CMC Development & Construction Corp.

COST:

BOM Approved Contract Total (12/18/2024):	$500,000
Modification # 1:	+ $280,000
Total:	$780,000

Recommendation
Approve this contract modification to Garland COPC Renovations.

Background
This contract is for additional work at the Garland COPC to modify existing spaces to accommodate a new eye lane for optometry and specialty in Cardiology to support the community. ARPA funding is tied to this new scope and requires work to be completed by the end of this year.

Fair and Reasonable Price Determination
The costs have been reviewed by the Facilities team and a fair and reasonable price was determined through historical pricing for similar construction projects along with the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, it is current with the market.

M/WBE Participation CMC will self-perform 50.31%

Subcontractors Services MWBE-Totals			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
Hispanic	Male	$83,860	29.95%
Black	Male	$8,316	2.97%
Total		$92,176	32.92%

Financial Forecast

Current Contract Amount	FY2025	Total
$500,000	$280,000	$780,000

Document Contact/Author:	Steve Adrian

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** GE Definium radiographic rooms	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-25280
Vendor/Supplier/Contractor: GE Precision Healthcare LLC	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 6/27/2026	$544,106
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 6/27/2026	$544,106

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola,Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: GE Definium radiographic rooms

VENDOR: GE Precision Healthcare LLC

COST:		
	Base Term:	$544,106
	Out Years:	+ $0
	Total:	$544,106

Recommendation
Approve this contract for GE Definium radiographic rooms.

Background
This contract is to replace the equipment within two radiographic X-Ray rooms in the Emergency Department due to escalating maintenance requirements. The current systems are 10 years old and have operated at approximately eight times the volume compared to our other X-Ray rooms at Parkland. Over the past three years, corrective service calls for this equipment have been five times higher compared to the other X-Ray rooms. This replacement will ensure that the Emergency Department and Radiology can sustain their high volume of exams without compromising patient care.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is 4.1% lower than the average for other member facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025
Equipment / Licenses	$544,106

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Adding Licenses for GEM Hemochron Interface	
Business Owner: Peng Lee	**Business Owner Dept:** Information Technology	**Contract Number:** POCP-23576 A3
Vendor/Supplier: Abbott Rapid Diagnostic Informatics, Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (12/20/2023): Actions Totaling < $100,000 Amount: Amount:	$774,418 $61,013 $2,420
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	 $48,922
Original Start Date: 1/1/2024 **Last BOM approval:** 12/20/2023 **Current Expiration:** 12/31/2028 **Mod Start Date:** Last Signature **Expiration after this Mod:** 12/31/2028	New Contract Amount:	$886,773

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Adding Licenses for GEM Hemochron Interface

VENDOR: Abbott Rapid Diagnostic Informatics, Inc.

COST:

BOM Approved Contract Total (12/20/2023):	$774,418
Action:	$61,013
Action:	$2,420
Modification # 1:	+ $48,922
Total:	$886,773

Recommendation
Approve this contract modification to Adding Licenses for GEM Hemochron Interface.

Background
This contract is for l Abbott middleware software licenses required to support our new whole blood hemostasis analyzers. The Lab is purchasing new analyzers known as the "GEM Hemochron" on a separate contract. The analyzers will require this additional middleware software licensing and maintenance from Abbott in order to interface with our Epic Electronic Medical Record (EMR).

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price for the Middleware Licenses for GEM Hemochron is 5% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2024	FY2025	FY2026	FY2027	FY2028	Total
$774,418	$16,473	$30,530	$21,784	$21,784	$21,784	$866,773

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount. Abbott is the OEM for the middleware on this contract and was originally awarded the contract on a Best Value basis.

Document Contact/Author:	Andrew Barter

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 AiDoc AI Detection Modules	
Business Owner: Greggory Ervin	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-20198A5
Vendor/Supplier: AiDoc, Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (Oct. 26, 2021): Actions Totaling < $100,000 Amount: Amount (Subscription Renewal): Amount (Subscription Renewal): Amount (Subscription Renewal):	$334,016 $73,413 $61,875 $72,978 $984,630
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	 $606,571
Original Start Date: 11/1/2021 **Current Expiration:** 10/31/2027 **Mod Start Date:** 7/1/2025 **Expiration after this Mod:** 10/31/2027	New Contract Amount:	$2,133,483

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 AiDoc AI Detection Modules

VENDOR: AiDoc, Inc.

COST:

BOM Approved Contract Total (Oct. 26, 2021):	$334,016
Action:	$73,413
Action:	$61,875
Action	$72,978
Action::	$984,630
Modification # 1:	+ $606,571
Total:	$2,133,483

Recommendation
Approve this contract modification to AiDoc AI Detection Modules.

Background
This contract is to add multiple Artificial Intelligence (AI) detection modules. Each AI detection module is dedicated to a different subsection/specialty area within radiology. These AI detection modules are called Abdominal Aortic Measurement, Vertebral Compression Fracture, Aortic Dissection, Brain Aneurysm, Screenpoint Transpara, and Gleamer BoneView. These modules will improve patient care and throughput, radiologists will be more efficient and allows for a quicker diagnosis. In addition, these modules help to prevent patient recalls and repeat studies when there is a positive finding on an exam..

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 14.4% lower than they have seen for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	Total
$334,016	$73,413	$61,875	$72,978	$530,400	$530,400	$530,401	$2,133,483

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount. AiDoc is the OEM of the operating software.

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 4 DCHHS Umbrella Agreement Amendment 2	
Business Owner: Cynthia Hamilton and LeMar Oleson	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-18359
Vendor/Supplier: Dallas County Health and Human Services **Basis of Original Contract Award** Sole Source **Basis of this Modification** Contract Extension without Competition	BOM Approved Contract Total (11/17/2020): Actions Totaling < $100,000 Amount: Amount: Amount:	($4,814,044) ($19,250) ($76,450) ($485,285)
Revenue, Expense or Capital: Revenue: Court Approval	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 4 Amount:	 ($1,500,000)
Original Start Date: 10/26/2020 **Last BOM approval:** 11/11/2020 **Current Expiration:** 9/30/2024 **Mod Start Date:** 10/1/2025 **Expiration after this Mod:** 9/30/2028	New Contract Amount:	($6,895,029)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 4 DCHHS Umbrella Agreement Amendment 2

VENDOR: Dallas County Health and Human Services

COST:

BOM Approved Contract Total (11/17/2020):	($4,814,044)
Modification #1:	($19,250)
Modification #2:	($76,450)
Modification #3:	($485,285)
Modification # 4:	+ $1,500,000)
Total:	($6,895,029)

Recommendation

Approve this contract modification to DCHHS Umbrella Agreement Amendment 2.

Background

This contract is for Parkland to continue to supply the County with Electronic Health Records Systems (EHRS) Items and Services Costs for the DCHHS Clinics where said EHRS Items and Services are currently being or will be supplied. The EHRS Items and Services will include, but not be limited to IT staff, vendor support, IT services, training, and ongoing application support.

Parkland will establish a secure connection; manage the user login process; and provide access to the EHRS Items and Services via Epic Workspace-Parkland's change control processes and other Standard Operating Procedures (SOPs) will apply for implementation, maintenance and support. Parkland will provide IT project support and ongoing IT support consistent with IT support availability at Parkland.

This contract also includes a process to share/disclose data with and on behalf of the other party, with appropriate legal documentation including mutual BAA's, a Data Use Agreement, and an agreed-upon form to document future data uses and disclosures when otherwise required by law.

Fair and Reasonable Price Determination

The pricing is based on Districts internal estimates and accounts for the costs of licensing that will be extended to the Dallas County Health and Human Services Department.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	FY2028	Total
($4,814,044)	($151,958)	($693,652)	($693,653)	($541,722)	($6,895,029)

Contract Extension without Competition Justification

This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is Dallas County.

Document Contact/Author:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support	
Business Owner: Darren Jones / Jeff DeFord	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-25251
Vendor/Supplier/Contractor: Netsync Network Solutions, Inc.	**Source Selection Methodology:** TXMAS or DIR Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/30/2025 – 6/29/2030	$18,471,382
Out Years:	0 Year(s)	+$0
Total:	6/30/2025 – 6/29/2030	$18,471,382

Lowest Bidder

Is this contractor the lowest bidder/supplier?	TXMAS or DIR Purchase
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	This award is to a M/WBE vendor.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	100%
M/WBE Race/Ethnicity?	Hispanic
M/WBE Gender?	Female

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support

VENDOR: Netsync Network Solutions, Inc.

COST:		
	Base Term:	$18,471,382
	Out Years:	+ $0
	Total:	$18,471,382

Recommendation
Approve this contract for Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support.

Background
This contract is for renewing multiple enterprise agreements, subscriptions and Smartnet hardware and software maintenance into one contract. The current products and services that are being combined from multiple partners is the existing Cisco Data Center, Enterprise and Flex enterprise agreements, Webex audio edge subscription, ISE subscription, ACI subscription, Smartnet hardware and software subscriptions. By combining multiple contracts, it simplifies the tracking and renewal process on the Parkland side, and we are able to reduce overall cost with consolidation as the OEM is providing bundling pricing with higher discounts for bundling existing services into a single contract. These contracts service the entire Parkland network infrastructure. This infrastructure supports the enterprise data, voice, and video environments for all of Parkland. Without this infrastructure there will be no enterprise voice, video or data services, causing a significant impact to patient care.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Netsync	Technical abilities	Limited brand awareness		$0
Vendor B	Previous relationship	Technology centric		$1,788,715
Vendor C	Technical abilities	Cost		$3,584,960

Netsync was the highest technically rated and the lowest price.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Licenses, Maintenance & Support	$4,405,782	$3,881,509	$3,581,509	$3,301,291	$3,301,291	$18,471,382

Document Contact/Author:	Farrah Smith

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants	
Business Owner: Cynthia Hamilton and LeMar Oleson	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-23034
Vendor/Supplier: Revuud Inc **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Contract Amount:	$227,000
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$236,000
Original Start Date: 2/17/2025 **Current Expiration:** 8/15/2025 **Mod Start Date:** 8/16/2025 **Expiration after this Mod:** 2/16/2026	New Contract Amount:	$463,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants

VENDOR: Revuud Inc

COST:	Current Contract Amount:	$227,000
	Modification # 1:	+ $236,000
	Total:	$463,000

Recommendation
Approve this contract modification to Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants.

Background
This contract modification is for a 7-month extension of two Revvud IT Consultants for Epic Analyst Ambulatory and Kaleidoscope. These consultants will assist with project tasks including build tasks and testing workflows for the Epic implementation at the Correctional Health facility. The contract will also include support tasks for an already live Community Connect organization.

Fair and Reasonable Price Determination
The extension period was priced during the original engagement. The vendor has not changed the agreed-upon pricing.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
$227,000	$168,570	$67,430	$463,000

Contract Extension without Competition Justification
Consultant obtained using a task order under the Revuud, Inc. Agreement.

Document Contact/Author:	Tonya Calhoun

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Testing Solution for Messenger	
Business Owner: Prentis Wright	**Business Owner Dept:** Information Technology	**Contract Number:** POCP-24598 A5
Vendor/Supplier: Spok, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (09/24/2019): Actions Totaling < $100,000 Amount: Amount: Amount (Subscription Renewal): Amount:	$1,503,028 $11,624 $8,320 $1,128,588 $58,584
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	 $33,252
Original Start Date: 8/1/2010 **Current Expiration:** 9/24/2029 **Mod Start Date:** Last Signature **Expiration after this Mod:** 9/24/2029	New Contract Amount:	$2,743,396

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Testing Solution for Messenger

VENDOR: Spok, Inc.

COST:

BOM Approved Contract Total (09/24/2019):	$1,503,028
Action:	$11,624
Action:	$8,320
Action:	$1,128,588
Action:	$58,584
Modification # 1:	+ $33,252
Total:	$2,743,396

Recommendation
Approve this contract modification to Testing Solution for Messenger.

Background
This contract is for a Test Solution to aid Parkland in implementing new SMS (Short Message Service) messaging protocols in our Spok paging platform to support our person to person and Econsult paging process. The new SMS messaging protocols were purchased previously. Parklands Spok paging platform is designated as a Tier-1 application in terms of criticality to hospital operations. Parkland's IT requires all Tier-1 applications to have a supportive test environment to ensure that changes, modifications, and updates can be fully vetted in a mirrored test environment before exposing them to production. Call Center Operations (part of Operations Administration) are the business owners of the application and responsible for its initial implementation. Once implemented, Parkland IT (System Engineering) will be responsible for ongoing maintenance and support.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that for the Spok Messenger Test Solution and three year maintenance agreement that have been quoted to Parkland is consistent with what ECRI has previously seen offered to other member hospitals.. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Total
$1,503,028	$19,944	$258,584	$240,460	$240,460	$240,460	$240,460	$2,743,396

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount. Spok is the OEM for the paging platform and the test solution being purchased on this contract.

Document Contact/Author:	Andrew Barter

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Employee Shuttle Services	
Business Owner: Kristi Tillery	**Business Owner Dept:** Police Department	**Contract Number:** PONCS-24954
Vendor/Supplier/Contractor: Cornerstone Parking	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	7/1/2025 – 6/30/2028	$6,155,295
Out Years:	2 Year(s)	+$4,393,070
Total:	7/1/2025 – 6/30/2030	$10,548,365

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Enrique Gallegos, SVP Ops & Assoc COO

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Employee Shuttle Services

VENDOR: Cornerstone Parking

COST:

Base Term:	$6,155,295
Out Years:	+ $4,393,070
Total:	$10,548,365

Recommendation
Approve this contract for Employee Shuttle Services.

Background
The District released an RFP for employee shuttle services to provide reliable transportation for employees. The employee shuttle service route will travel between three locations, the Employee Entrance of the New Parkland Hospital (5200 Harry Hines Blvd.), Trinity Railway Express station ("TRE"), and the Ground Floor Plaza outside the old ED Garage Elevator Lobby (5222 Southwestern Medical Avenue).

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Cornerstone Parking Group	- Experienced in providing shuttle service at hospitals that are similar in size or larger than District. - Has leadership on site. They are able to flex up or down quickly. - Capable of decreasing frequency to 5-minute departures. - Ten-minute frequency for non-shift changes and more robust during shift change. - Have experience with Parkland volume and employees with little to now complaints or concerns.		94	$0
Vendor B	- Healthcare experience. - Technology, Advertising & Sponsorship, Special		90	($4,359,053)

	Event Transportation & Access to staffing pool. - Well Rounded and dedicated technology officer.			
Vendor C	- Healthcare experience. - Visual Org. Chart provided. - Thorough and well-rounded team.	- Has 12 past or pending litigations.	86	($1,783,114)
Vendor D	- Provided their sanitation policy which includes hourly disinfectant of shuttles.		85.67	($1,503,315)
Vendor E		- Concern with over staffing and potential scheduling conflicts.	84	($4,040,385)
Vendor F	- 24HR dispatch team & call center.	- One supervisor based in Dallas.	83	($4,231,475)
Vendor G			82	($13,653,900)

Cornerstone Parking Group had the highest technically rated and the lowest price.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	Totals
Expenses / Consumables	$496,632	$2,004,305	$2,071,014	$1,583,344			$6,155,295
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**Totals**
Expenses / Consumables				$542,451	$2,183,170	$1,667,449	$4,393,070
Grand Totals	**$496,632**	**$2,004,305**	**$2,071,014**	**$2,125,795**	**$2,183,170**	**$1,667,449**	**$10,548,365**

Document Contact/Author:	Terence Durham

CONTRACT RESOLUTION
Board of Managers
June 18, 2025

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Mod # 1 MatriDerm Products	Access Pro Medical	7/6/2023 - 7/5/2026	$300,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 1 Unilateral extension funding for blood bank reagents contract	Werfen	9/17/2021 - 9/16/2026	$155,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Mod # 4 Benchmark Ultra Plus System	Roche Diagnostics Corporation	11/29/2021 - 6/19/2030	$241,120	Yes
			Expense	Epic Boost - General Project Coordination	Epic	6/19/2025 – 12/18/2025	$240,300	Yes
			Expense	Eligibility Services Secondary Review	Elevate Patient Financial Solutions, LLC	7/1/2025 – 6/30/2030	$1,000,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Carestation 750 Anesthesia Systems	Datex-Ohmeda, Inc. a GE Healthcare business	Last Signature – 6/27/2026	$323,769	Yes
			Capital	Philips IntraSight 7 IVUS systems (2 ea)	Philips Healthcare	Last Signature – 6/27/2026	$338,750	Yes
			Capital	Mod # 1 Garland COPC Renovations	CMC Development & Construction Corp.	12/20/2024 - 12/31/2025	$280,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	GE Definium radiographic rooms	GE Precision Healthcare LLC	Last Signature – 6/27/2026	$544,106	Yes
			Expense	Mod # 1 Adding Licenses for GEM Hemochron Interface	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	$48,922	Yes
			Expense	Mod # 1 AiDoc AI Detection Modules	AiDoc, Inc.	11/1/2021 - 10/31/2027	$606,571	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Revenue: Court Approval	Mod # 4 DCHHS Umbrella Agreement Amendment 2	Dallas County Health and Human Services	10/26/2020 - 9/30/2028	($1,500,000)	N/A-Revenue
			Expense	Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support	Netsync Network Solutions, Inc.	6/30/2025 – 6/29/2030	$18,471,382	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants	Revuud Inc	2/17/2025 - 2/16/2026	$236,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Mod # 6 Testing Solution for Messenger	Spok, Inc.	8/1/2010 - 9/24/2029	$33,252	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets

			Expense	Employee Shuttle Services	Cornerstone Parking	7/1/2025 – 6/30/2030	$10,548,365	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 18th of June 2025.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Capital Substitution(s)

Parkland Health
FY2025 Capital Substitution
For June 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Surgical Services	$247,000	$247,000	**BK Medical bKActiv Ultrasound**
	Explanation	This request is to add one net new ultrasound machine for the Main OR due downtime of the current systems and multiple surgical service lines requiring simultaneous access to the devices. There are currently three existing units, which are periodically removed from service due to missing buttons, glitching images, and malfunctioning probe inserts. Because parts are not available for purchase, the units are sent to an outside vendor for repair, which has a four to six week turnaround time for repair. Parkland is faced with either operating in a less safe manner or deferring surgical cases when the units are not available. These ultrasound machines are used for real time/interactive imaging during complex surgeries and widely used in multiple specialties, such as surgical oncology, breast oncology, urology, and neurosurgery.		
	Driver(s) of Increased Expense:	Downtime for existing units; multiple service lines requiring access to the devices		
	Description of Item:	High-performance ultrasound imaging system		
2	Facilities	$111,859	$111,859	**Boiler Condensate Return System**
	Explanation	This request is for the replacement of the boiler condensate return system in Linen Services. The condensate return system recovers and returns the hot condensate from steam-using equipment back to the boiler, which maximizes energy savings and reduces costs. The annual average fuel savings from recovering and returning condensate to a boiler can range from 10% to 30%. The existing system, which was installed in 1989, has completely failed and cannot be repaired. Additionally, the lack of a functioning condensate return system has the potential to damage the boilers and components, which will result in extensive repair or replacement of the boilers. If the boilers are not operating, Linen Services will not be able to wash linens, which would need to be sent to a third party to process at a significantly higher cost.		
	Driver(s) of Increased Expense:	Inoperable system		
	Description of Item:	System that collects and returns condensate back to the boiler for reuse as feedwater		
	Grand Total	**$358,859**	**$358,859**	

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $358,859 for FY25 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2025.

_____
Marjorie Petty, JD
Chair

_____
Steven Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Yasmin Simon	Yes_____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Appointment of Winfred Parnell, MD to the PCCI Board

PCCI Board Member Approval

Action requested: Approve the PCCI Board of Directors' recommendation for the re-appointment of Winfred Parnell, M.D., to a three-year term on the PCCI Board of Directors.

Background: The PCCI Board of Directors voted unanimously at its Annual Meeting to recommend the appointment of Dr. Parnell to a three-year term commencing in August 2025. This term is within the maximum years of service permitted by the PCCI Amended and Restated Bylaws ("PCCI Bylaws"). Dr. Parnell has served on the PCCI Board since his tenure as the Parkland Board of Managers Chair and continues share his clinical expertise, governance experience and community ties with PCCI.

Governance: The PCCI Bylaws provide that the PCCI Board will recommend prospective new and renewing members to the Parkland Board of Managers via submission of the PCCI Secretary (Steve Roth). After review and consideration, the Parkland Board may approve, modify or reject the PCCI Board's recommendation.

Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____YES and ____ NAY, does by this resolution (adopt/reject) _____the following:

WHEREAS, the Medical Executive Committee recommends approval of the Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers as presented.

THEREFORE BE IT RESOLVED that the Board of Managers approves the recommended Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Dated this 18th of June 2025

_____	_____
Marjorie D. Petty, JD	Steve Roth, JD, MPH
Chair	Assistant Secretary

Marjorie D. Petty, JD	Yes_____ No_____ Abstain _____Absent_____
Elizabeth Palacios, MD	Yes_____ No_____ Abstain _____Absent_____
Todd Furniss, JD	Yes_____ No_____ Abstain _____Absent_____
Eric G. Bing, MD, PhD	Yes_____ No_____ Abstain _____Absent_____
Byron Cryer, MD	Yes_____ No_____ Abstain _____Absent_____
Reina Gonzalez, JD	Yes_____ No_____ Abstain _____Absent_____
Vincent Hall	Yes_____ No_____ Abstain _____Absent_____
Ramon Miguez, PE	Yes_____ No_____ Abstain _____Absent_____
Farida Minner, RN	Yes_____ No_____ Abstain _____Absent_____
Lisa Sutter	Yes_____ No_____ Abstain _____Absent_____
Yasmin Simon, JD	Yes_____ No_____ Abstain _____Absent_____

Update and Report on 2025 Legislative Agenda as it Pertains to Parkland Health

Recap of the 89th LEGISLATIVE SESSION

Katherine Yoder
Vice President
Government Relations

Parkland

Parkland

Session Recap

9014 Bills Filed During the 89th Legislative Session

- 1,183 bills passed the Legislature and sent to Governor
- More bills than ever filed but less bills passed than last session
- Governor has until June 22nd to sign, veto, or file without signature
- 355 bills that Parkland tracked passed
- Next steps
  - GR sends out final bills and summaries to Parkland's subject matter experts for final review and comments on policy changes
  - Compliance and Legal review and comment on full matrix
  - Chiefs receives entire matrix

Parkland Legislative Priorities for 89th Legislative Session

- ✗ Provide Affordable Health Coverage for All Texans
- ✓ Maintain Stable Equitable Hospital Funding
- ✓ Safeguard Local Healthcare Infrastructure
- ✓ Protect Medicaid Contracts For Public Hospital District-Affiliated Health Plans
- ✗ Create Pathways for Uninsured Cancer Patients to Receive Care
- ✓ Enhance Investments Into Healthcare Workforce Programs
- ✗ Protect 340B Safety-net Providers
- ✗ Strengthen Access to Behavioral Health Services
- ✓ Develop Consistent Orders of Protective Custody Policies
- ✓ Ensure Texas Remains a Leader in the Development of Artificial Intelligence that Improves Healthcare Access and Quality

Parkland Agenda Wins

Safeguard Local Healthcare Infrastructure

- Bills to restrict hospital districts' property taxes by reducing voter approval rate (8% to 3.5%) did not receive hearings (SB 749, SB 3026, SB 2528)
- Bills to restrict hospital districts' ability to use certificates of obligation failed to pass committee (HB 19, HB 1453, SB 470)
- Bill that further revised open records laws by changing attorney client privilege and removing protection on political subdivisions legislative documents failed to pass a Senate committee (HB 111)
- Bill that required disclosure of financial information and employee salaries of non-profits contracting with political subdivision amended to exempt hospital districts then failed in House (SB 504)
- Bills restricting ability for homeless navigation services near public schools and higher ed amended to exempt hospital districts then failed in House (SB 2623 and SB 2624)
- Bill related to prohibiting political subdivisions from filing public nuisance claim failed to get out of House committee (SB 779)
- Other bills related to reporting undocumented costs, limiting DEI/MWBE and prohibiting lobbying of governmental entities failed

Parkland Agenda Wins Continued

Maintain Stable Equitable Hospital Funding

- Full funding add-on payments for trauma and safety-net hospitals
- SB 1018 by Huffman modified the amount of money that can go to the designated trauma facility and emergency medical services account (split 50/50 from comptroller and the GR-D account)
- Hospital rates level funding (except increases for rural hospitals)
- Level funding for women's health and family planning
- ***Federal policies threaten stable hospital funding, through "Big Beautiful Bill" and Trump Memo to HHS***

Medicaid Contracts for Public Hospital District-Affiliated Health Plans

- Bills to change procurement to file and compete failed (SB 2331, SB 2388, HB 3538 and HB 5184)
- Budget Rider to halt Medicaid MCO procurement failed in House Article II subcommittee

Parkland Agenda Wins Continued

Enhance Investments into Healthcare Workforce Programs

- Multiple bills filed and passed as a result of Healthcare Workforce taskforce over the interim including (HB 2851, HB 3800 and HB 3801):
  - Consolidating nursing school applications
  - Establishing advisory board for addressing local health care needs
  - Establishing a Health Professions Workforce Coordinating Council
  - Requiring study by Higher Education Coordinating Board on feasibility of statewide system for coordinating clinical training placements
- Streamlining licensing of certain military veterans as health care providers (HB 879)

Ensure Texas Remains a Leader in the Development of Artificial Intelligence that Improves Healthcare Access and Quality

- Multiple bills filed to regulate AI development and deployment, cybersecurity and EHR use; ultimately resulting in required notice to patients, training and oversight requirements by DIR (HB 149, HB 150, HB 3512, SB 1964, SB 1188)

Bills that Passed with Parkland Testimony and Support

Parkland Bills

- Bill clarifying which court hospitals can file orders of protective custody filed by Rep. Leach and Sen. Johnson (HB 3163 and SB 643) passed as amended to SB 1164
- Bill requiring DSHS to share death records with hospitals filed by Sen. Hinajosa and Rep. Oliverson (SB 1467)

Bills Parkland Testified in Support

- Life of the Mother Act clarifies when hospitals can perform abortions (SB 31)
- Bill requiring hospitals with a maternal level of care designation to provide certain perinatal bereavement services to families following an intrauterine fetal demise, neonatal death, or stillbirth (HB 37)

Parkland Priorities to Continue Advancing for Next Session

Provide Affordable Health Coverage for All Texans

- Multiple bills and riders filed none had hearings

Protect 340B Safety-net Providers

- Bill prohibiting discriminatory practices by a health benefit plan issuer, pharmacy benefit manager, and certain prescription drug manufacturers failed to pass House (HB 3265)

Create Pathways for Uninsured Cancer Patients to Receive Care

- Parkland and Baylor drafted rider for pilot in North Texas to fund uncompensated colon cancer treatment and require HHSC to study feasibility for waiver for colon cancer. Rep Rose filed full rider and Sen. Paxton, funding not adopted
- Study was eliminated in Conference Committee of budget

Strengthen Access to Behavioral Health Services

- Bill requiring full Medicaid coverage of partial hospitalization services and intensive outpatient therapy for behavioral health failed to pass out of committee (HB 2036)

Parkland

Bills of Interest

Additional Bills of Interest that Passed

- Bill adding lactation services delivered by lactation consultants as a Medicaid benefit and will provide reimbursement for lactation consultation services delivered by lactation consultants certified by an HHSC-approved international or national certification program. (HB 136)
- Bill allowing Medicaid MCOs to offer evidence –based and cost effective nutrition counseling as a “in lieu of service” of other Medicaid services (HB 26)
  - Senate added a floor amendment to require HHSC to develop a pilot program for MCOs who are offering nutrition services to also allow medically tailored meals for pregnant women with certain conditions such as diabetes, hypertension

Parkland

What Next?

Government Relations Work Continues….

- Special session on redistricting? Will other topics be added??
- Sunset Advisory Committee Review of Health and Human Services Commission and Related Agencies
- Federal work: Big Beautiful Bill? Trump memo limiting Directed Payment Programs, 340B reforms
- Coordination with Finance on Parkland budget
- Interim hearings

CEO Update on System Operations

Review FY26 Parkland Health Budget Assumptions

FY 2026 Budget Overview

Board of Managers Update

June 18, 2025

Revenues

Revenue Comparison of Significant Changes

Net Patient Revenue

- Significant increase in CHIRP pool expected, resulting in large increase in Medicaid claims payments
- Second year TIPPS payments to be paid through claims
- Relatively flat commercial reimbursement
- Overall net patient revenue expected to moderately increase

Tax revenues

- Planned 5% increase

FEMA funds

- Funding is minimal for FY25 and FY26
- All FEMA processing expected to end early in CY26

Governmental Revenue Comparison of Significant Changes

Amounts in millions

	FY25 Forecast	FY26 Budget	Variance
Cost Report Allowances	14,689	12,608	(2,081)
Government Subsidies	636,896	504,409	(132,487)
Tax Revenue	876,690	920,524	43,834
CHIRP	73,898	144,332	70,434
DSH-UC	177,897	212,827	34,930
Variance	1,780,070	1,794,700	14,630

Government Revenue Comparison of Significant Changes

Cost report allowances

- Medicare DSH-UC underpayments have leveled out compared to the past five years
- Any true-up required will be included in the cost report

Medicaid Disproportionate Share Hospital (Medicaid DSH)

- Significant changes to the Medicaid DSH program have resulted in more payment variability
- Changes to other supplemental programs amplify this variability
  - Another Texas safety net hospital will receive $60 million in DSH for FY25, but expects only $8 million in FY26 because of the increase in CHIRP funding

Uncompensated Care (UC)

- Changes to CHIRP and DSH programs will impact UC, likely pushing payment lower

Government Revenue Comparison of Significant Changes

Hospital Augmented Reimbursement Program (HARP)

- A slight decrease is expected due to a drop in traditional Medicare utilization

Comprehensive Hospital Increase Reimbursement Program (CHIRP)

- Assuming the state pre-print is approved, Intergovernmental Transfer (IGT) and claims payments will increase dramatically and the new quality component, the Alternate Participating Hospital Reimbursement for Improving Quality Award (APHRIQA), will decrease somewhat
- Parkland is meeting most APHRIQA metrics, resulting in reimbursement at budgeted levels
- Overall, a significant CHIRP increase is expected

Other Reimbursement Concerns

Federal budget bill

- Would limit Medicaid supplemental and Directed Payment programs to Medicare fee schedule amounts, which would have a significant negative impact to Parkland
- Other smaller impacts

Other federal concerns

- Limits on Local Provider Participation Fund (LPPF) financing would magnify payment variability
- Elimination or further reduction in provider-based reimbursement through site-neutral payments

State LPPF Calculations

- Texas considering alternate calculations for LPPF funding, which would limit the impact of the reductions described above

Expenses

FY 2026 Expense Assumptions

Expense Assumptions

- FTE/Staffing correlated to benchmarked standards
- Salaries & Benefits
  - 1.7% market adjustment
  - 3.0% merit increase
  - 2.8% Benefits increase
- Medical/Surgical Supplies
  - 6.5% increase for inflation
- Drugs
  - 7.0%-8.0% increase
- Fees
  - 4.5% increase overall
- Insurance Premiums
  - 10% increase
- Purchased Medical Services
  - 3.5% increase

FTE Targets – Variable Departments

Start with the 50th percentile of actual worked hours per unit of service for the past 26 pay periods (12 months)

Adjust based on non-productive time

Adjust proposed target based on benchmarks and/or staffing grids (if available)

FTE Targets – Fixed Departments

Start with current filled positions

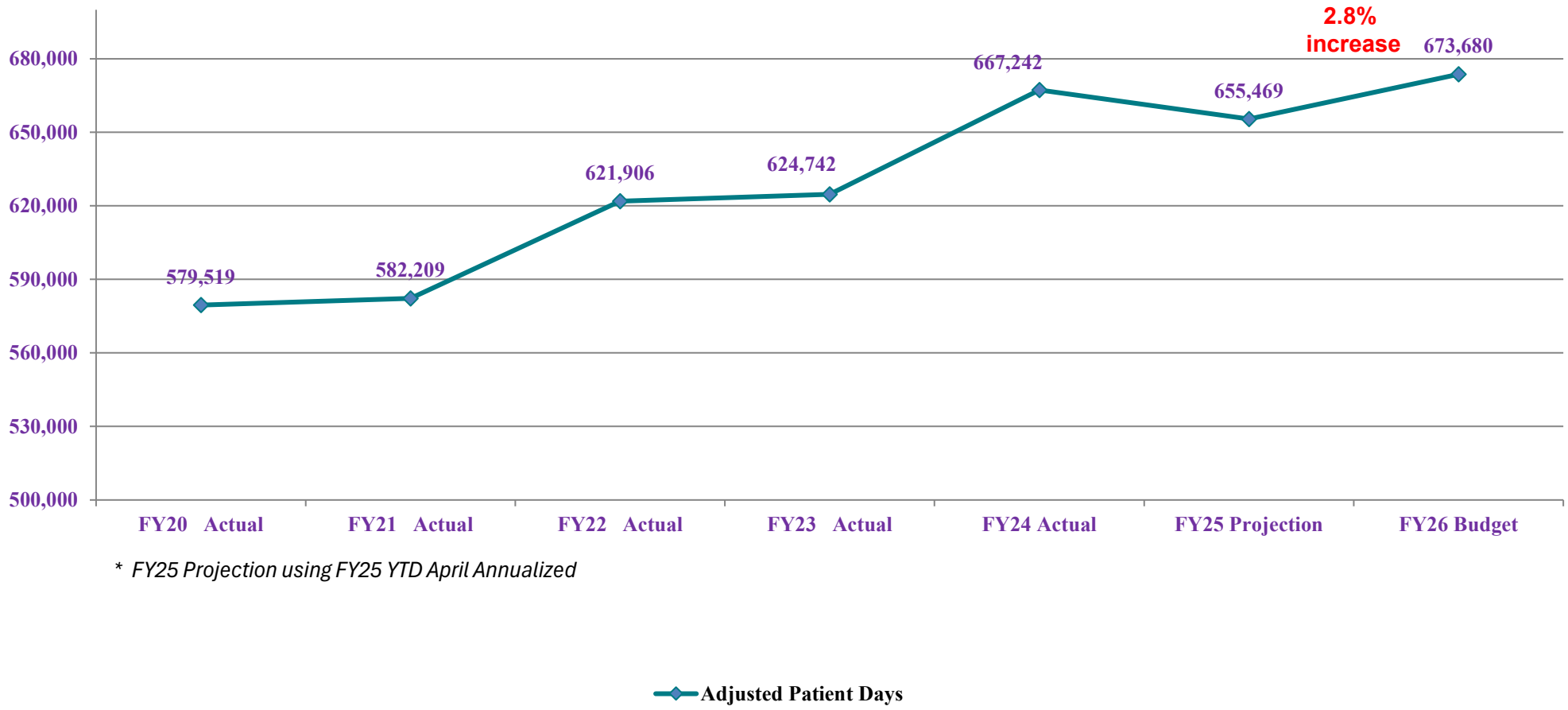
Adjust based on vacancy rate and non-productive time

Financial Strategy Approval Meeting (FSAM) and Position Review Committee (PRC) approved positions will be added back

Validate proposed target based on benchmarks (if available)

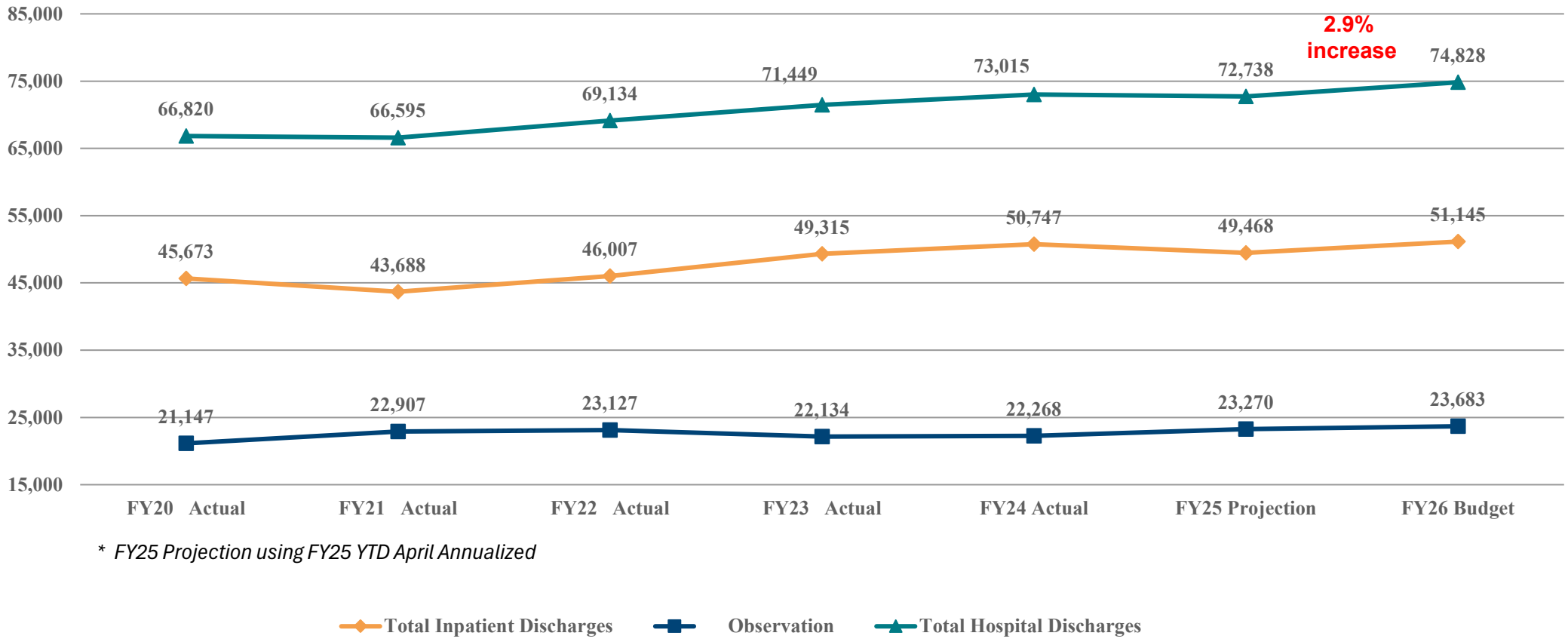
FY 2026 Volume Trends

Adjusted Patient Days



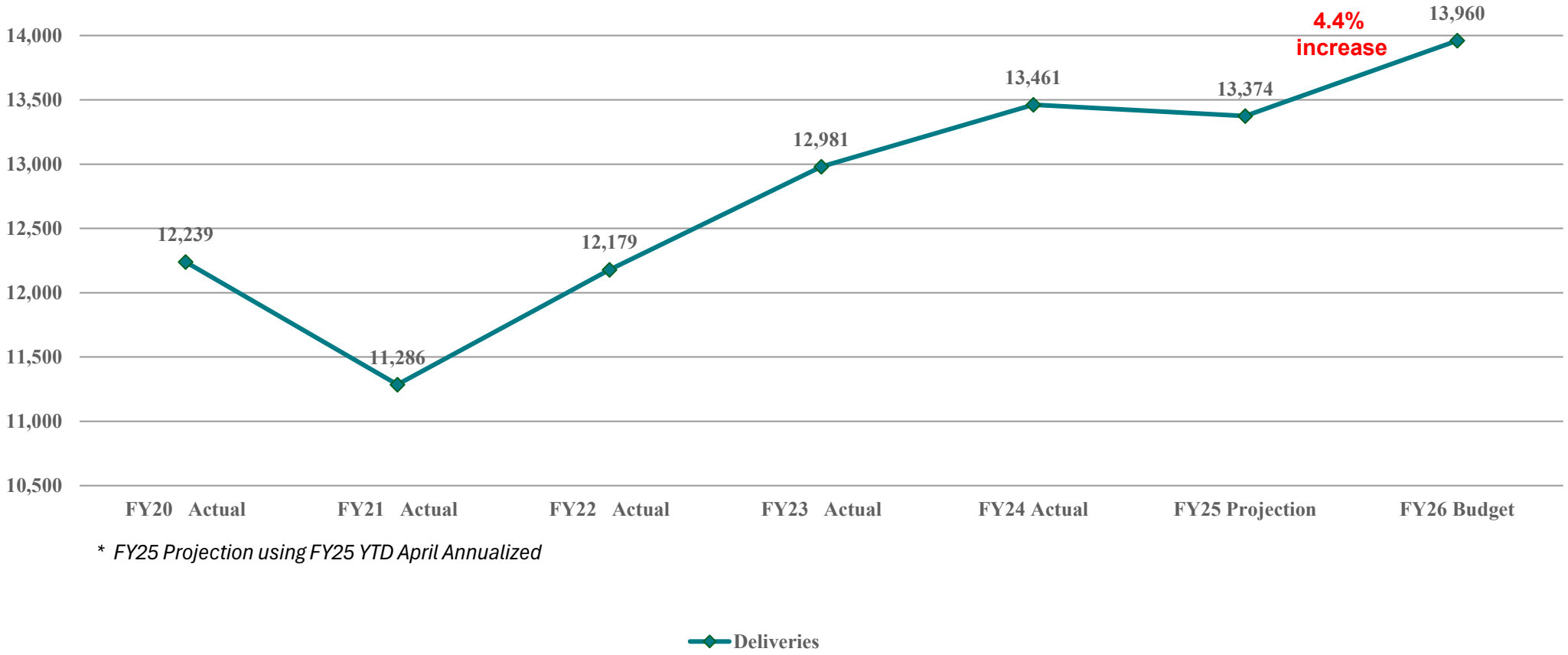
* *FY25 Projection using FY25 YTD April Annualized*

Total Hospital Discharges (Including Observation)



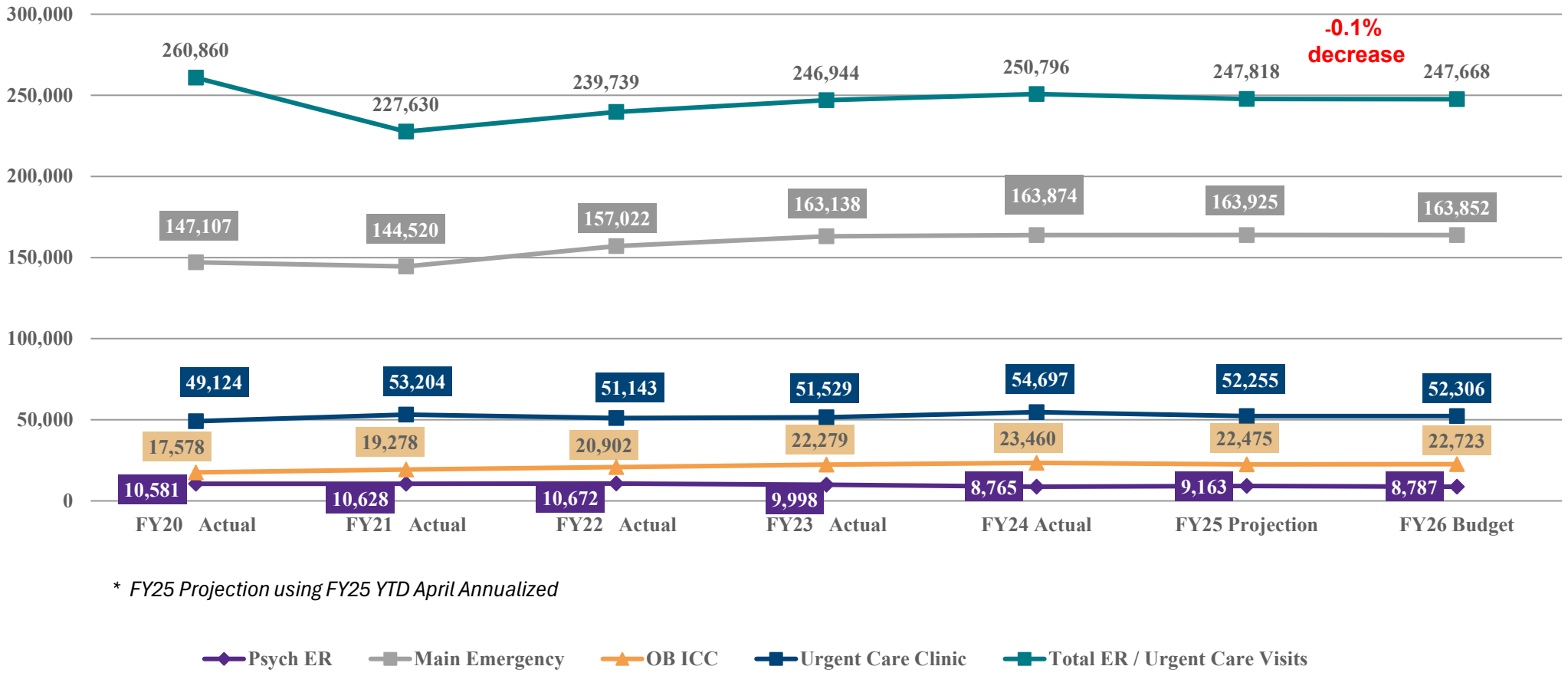
* *FY25 Projection using FY25 YTD April Annualized*

Deliveries



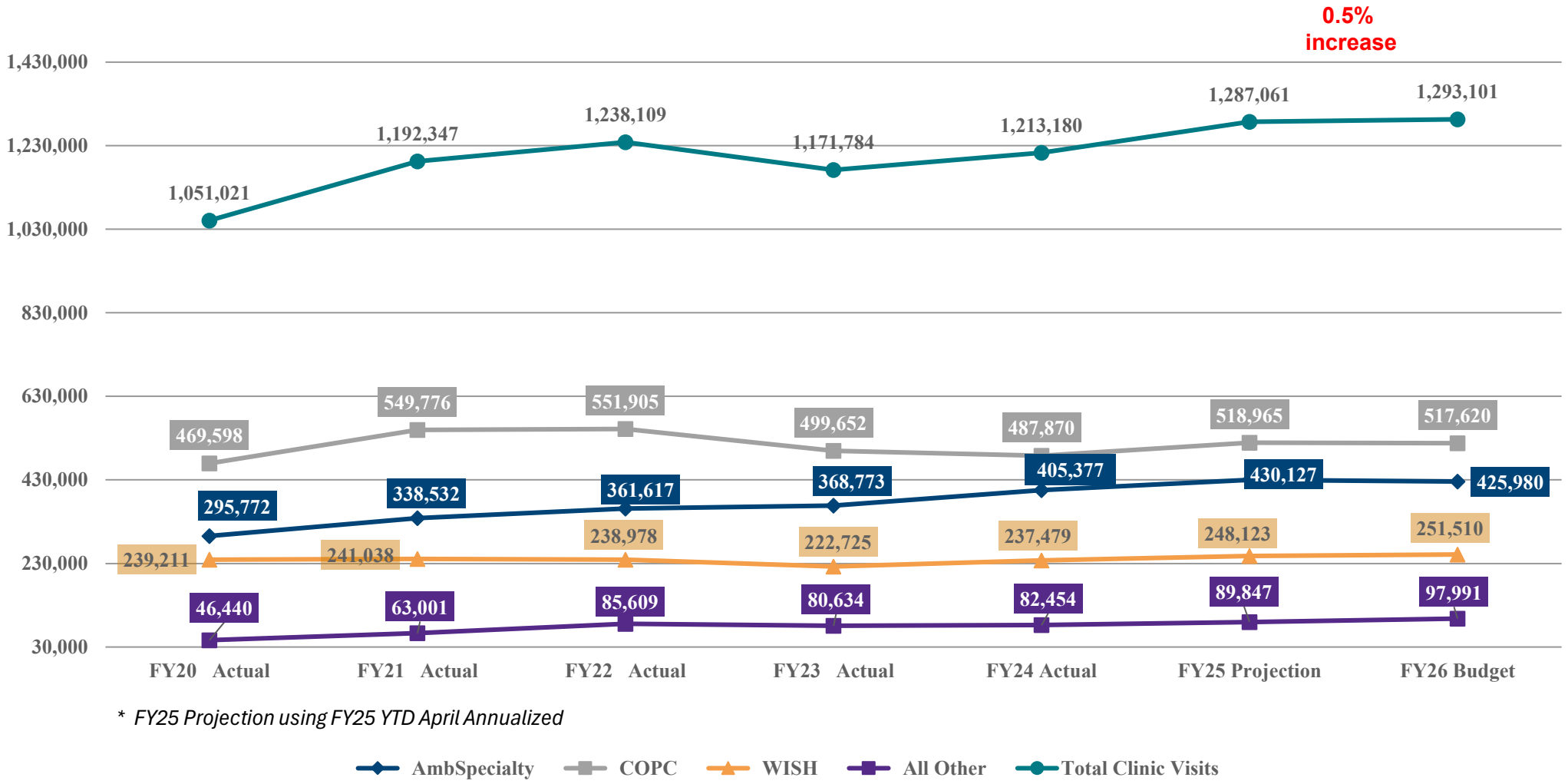
* *FY25 Projection using FY25 YTD April Annualized*

ER/Urgent Care Visits



* *FY25 Projection using FY25 YTD April Annualized*

Outpatient Clinic Visits by Division



* *FY25 Projection using FY25 YTD April Annualized*

Tax Revenue

FY2026 Preliminary Tax Revenue

Preliminary information indicates an estimated increase in taxable valuations of about 5%

Parkland assumes a tax rate of $0.2120* for FY2026 of which $0.00911 is for debt service

Parkland seeks to cap its tax revenue increase at 5% over the prior year budget

Current year tax collection percentages, net of prior year refunds and adjustments, have somewhat stabilized at approximately 99%

* Final rate to be determined upon receipt of the certified tax rolls

Tax Rate Trends

Fiscal Year	Tax Rate
2017	$ 0.2794
2018	$ 0.2794
2019	$ 0.2794
2020	$ 0.2695
2021	$ 0.2661
2022	$ 0.2550
2023	$ 0.2358
2024	$ 0.2195
2025	$ 0.2120
2026 *	$ 0.2120

Tax rates are trending downward as property values increase

* Preliminary, subject to certification of values

FY 2026 Debt Financing Levy

We expect a modest decrease in the debt service tax rate for FY 2026 from the FY 2025 budget assuming a 5% increase in taxable values

	FY 2025	FY 2026
Tax Requirement - Debt Service	$ 37.5	$ 40.0
Tax Rate per $100 (Dollars)	$ 0.0096	$ 0.0091
Voter Approved Debt Service Rates	$ 0.0250	$ 0.0250

Required Debt Service Rate using estimated December 31, 2024 Taxable Values

Budget Calendar

FY 2026 Budget Calendar

- July 22nd : First Presentation to Finance Committee
- July 23rd : First Presentation to Board of Managers
- August 19th : First Presentation to Commissioners Court
- August 26th : Final Presentation to Finance Committee
- August 27th : Final Presentation to Board of Managers and Vote on Budget & Resolution
- September 2nd : Final Presentation to Commissioners Court
- September 16th : Public Hearing and Vote by the Commissioners Court

Discussion Regarding Key Takeaways from Texas Healthcare Trustee Conference

Break

Legal Update on Business Diversity Programs, Presentation on Legal Review of Parkland Minority & Women Owned Business Enterprise (MWBE) Program Review and Availability Study

Discussion of Master Service Agreement for Physician Services Contract

Discussion Regarding the Exploration of Strategic Opportunities to Provide New Services to State Psychiatric Hospital

Consideration and Appropriate Action Regarding the Proposal for Chief Executive Officer FY26 Employment Contract Terms

Executive Session Documents

Medical Executive Committee Credentialing Report

Executive Session Documents

Possible Deliberation Regarding Delineation of Privileges Obstetrics & Gynecology

Executive Session Documents

Possible Deliberation Regarding Delineation of Privileges Internal Medicine Triage

Information Only

Possible Deliberation Regarding Board of Managers Attendance Report

Information Only

Possible Deliberation Regarding Board of Managers Meeting Evaluation Report

Consideration and Appropriate Action Regarding the Proposal for Chief Executive Officer FY26 Employment Contract Terms