Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, PE - Chair
Byron Cryer, MD
Lisa Sutter
Vincent Hall
Yasmin Simon, JD

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday, June 17, 2025, at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131. A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2304 059 8268; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Determine a Quorum is Present and Record Attendance/Call to Order/Mission Statement** ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Committee Chair and reviewed and affirmed by Counsel.			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*4*	25	Pamela Bryant
B.	Consideration and Appropriate Action Regarding Capital Substitutions **(See Attached List of Capital Substitutions)**	*45*	5	Rick Humphrey
C.	Update and Review Regarding Parkland Health FY 26 Budget Assumptions	*48*	10	Keri Disney-Story
D.	Update and Report Regarding Parkland Financial Performance Presentation	*72*	25	Rick Humphrey
IV.	**Possible Deliberation**			
A.	Informational Report on Parkland's Capital Project Summary as of May 2025	*130*		
V.	**Action Item**			

	PAGE	TIME (MIN)	PRESENTER(S)
A. The Board may take action on any agenda item(s) above			Chair
VI. Closing Remarks			Chair
VII. Adjourn			Chair

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												June 18, 2025
				Medical Products and Services								
M1	Expense	Mod # 1 MatriDerm Products	Access Pro Medical	7/6/2023 - 7/5/2026	$300,000	$700,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Perioperative Services	N/A	N/A	N/A
M2	Expense	Mod # 1 Unilateral extension funding for blood bank reagents contract	Werfen	9/17/2021 - 9/16/2026	$155,000	$1,503,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton / Transfusion Services	N/A	N/A	N/A
M3	Capital	Mod # 4 Benchmark Ultra Plus System	Roche Diagnostics Corporation	11/29/2021 - 6/19/2030	$241,120	$741,162	Sole Source Modification	Yes	Sara Blacketer / Anatomic Pathology	N/A	N/A	N/A
M4	Expense	Epic Boost - General Project Coordination	Epic	6/19/2025 – 12/18/2025	$240,300	$240,300	Sole Source	Yes	Gerry Baker / Revenue Cycle, Finance Administration	N/A	N/A	N/A
M5	Expense	Eligibility Services Secondary Review	Elevate Patient Financial Solutions, LLC	7/1/2025 – 6/30/2030	$1,000,000	$1,000,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker / Patient Financial Services	0%	N/A	N/A
M6	Capital	Carestation 750 Anesthesia Systems	Datex-Ohmeda, Inc. a GE Healthcare business	Last Signature – 6/27/2026	$323,769	$323,769	GPO Purchase	Yes	Shika Shakelli / Clinical Engineering	0%	N/A	N/A
M7	Capital	Philips IntraSight 7 IVUS systems (2 ea)	Philips Healthcare	Last Signature – 6/27/2026	$338,750	$338,750	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	0%	N/A	N/A

Construction and Facilities												
C1	Capital	Mod # 1 Garland COPC Renovations	CMC Development & Construction Corp.	12/20/2024 - 12/31/2025	$280,000	$780,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Asma Momin / Planning, Design and Construction	83.23%	Male	Black or African American
C2	Capital	GE Definium radiographic rooms	GE Precision Healthcare LLC	Last Signature – 6/27/2026	$544,106	$544,106	GPO Purchase	Yes	Patrick Eaton / Clinical Engineering	0%	N/A	N/A
Information Technology												
IT1	Expense	Mod # 1 Adding Licenses for GEM Hemochron Interface	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	$48,922	$886,773	Sole Source Modification	Yes	Peng Lee / Information Technology	N/A	N/A	N/A
IT2	Expense	Mod # 1 AiDoc AI Detection Modules	AiDoc, Inc.	11/1/2021 - 10/31/2027	$606,571	$2,133,483	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Greggory Ervin / Information Technology	0%	N/A	N/A
IT3	Revenue: Court Approval	Mod # 4 DCHHS Umbrella Agreement Amendment 2	Dallas County Health and Human Services	10/26/2020 - 9/30/2028	(1,500,000)	($6,895,029)	Sole Source	N/A-Revenue	Cynthia Hamilton and LeMar Oleson / Information Technology	N/A	N/A	N/A
IT4	Expense	Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support	Netsync Network Solutions, Inc.	6/30/2025 – 6/29/2030	$18,471,382	$18,471,382	TXMAS or DIR Purchase	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Darren Jones / Jeff DeFord / Information Technology	100%	Female	Hispanic
IT5	Expense	Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants	Revuud Inc	2/17/2025 - 2/16/2026	$236,000	$463,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cynthia Hamilton and LeMar Oleson / Information Technology	N/A	N/A	N/A
IT6	Expense	Mod # 6 Testing Solution for Messenger	Spok, Inc.	8/1/2010 - 9/24/2029	$33,252	$2,743,396	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Prentis Wright / Information Technology	N/A	N/A	N/A
Hospital Operations												
O1	Expense	Employee Shuttle Services	Cornerstone Parking	7/1/2025 – 6/30/2030	$10,548,365	$10,548,365	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kristi Tillery / Police Department	0%	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For June 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Surgical Services	$247,000	$247,000	**BK Medical bKActiv Ultrasound**
	Explanation	This request is to add one net new ultrasound machine for the Main OR due downtime of the current systems and multiple surgical service lines requiring simultaneous access to the devices. There are currently three existing units, which are periodically removed from service due to missing buttons, glitching images, and malfunctioning probe inserts. Because parts are not available for purchase, the units are sent to an outside vendor for repair, which has a four to six week turnaround time for repair. Parkland is faced with either operating in a less safe manner or deferring surgical cases when the units are not available. These ultrasound machines are used for real time/interactive imaging during complex surgeries and widely used in multiple specialties, such as surgical oncology, breast oncology, urology, and neurosurgery.		
	Driver(s) of Increased Expense:	Downtime for existing units; multiple service lines requiring access to the devices		
	Description of Item:	High-performance ultrasound imaging system		
2	Facilities	$111,859	$111,859	**Boiler Condensate Return System**
	Explanation	This request is for the replacement of the boiler condensate return system in Linen Services. The condensate return system recovers and returns the hot condensate from steam-using equipment back to the boiler, which maximizes energy savings and reduces costs. The annual average fuel savings from recovering and returning condensate to a boiler can range from 10% to 30%. The existing system, which was installed in 1989, has completely failed and cannot be repaired. Additionally, the lack of a functioning condensate return system has the potential to damage the boilers and components, which will result in extensive repair or replacement of the boilers. If the boilers are not operating, Linen Services will not be able to wash linens, which would need to be sent to a third party to process at a significantly higher cost.		
	Driver(s) of Increased Expense:	Inoperable system		
	Description of Item:	System that collects and returns condensate back to the boiler for reuse as feedwater		
	Grand Total	**$358,859**	**$358,859**	

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												June 18, 2025
Medical Products and Services												
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M2	Expense	Mod # 1 Unilateral extension funding for blood bank reagents contract	Werfen	9/17/2021 - 9/16/2026	$155,000	$1,503,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Scott Hampton / Transfusion Services	N/A	N/A	N/A
M3	Capital	Mod # 4 Benchmark Ultra Plus System	Roche Diagnostics Corporation	11/29/2021 - 6/19/2030	$241,120	$741,162	Sole Source Modification	Yes	Sara Blacketer / Anatomic Pathology	N/A	N/A	N/A
M4	Expense	Epic Boost - General Project Coordination	Epic	6/19/2025 – 12/18/2025	$240,300	$240,300	Sole Source	Yes	Gerry Baker / Revenue Cycle, Finance Administration	N/A	N/A	N/A
M5	Expense	Eligibility Services Secondary Review	Elevate Patient Financial Solutions, LLC	7/1/2025 – 6/30/2030	$1,000,000	$1,000,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker / Patient Financial Services	0%	N/A	N/A
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IT6	Expense	Mod # 6 Testing Solution for Messenger	Spok, Inc.	8/1/2010 - 9/24/2029	$33,252	$2,743,396	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Prentis Wright / Information Technology	N/A	N/A	N/A
Hospital Operations												

O1	Expense	Employee Shuttle Services	Cornerstone Parking	7/1/2025 – 6/30/2030	$10,548,365	$10,548,365	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Kristi Tillery / Police Department	0%	N/A	N/A

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 MatriDerm Products	
Business Owner: David Alexander	**Business Owner Dept:** Perioperative Services	**Contract Number:** POCP-23044
Vendor/Supplier: Access Pro Medical **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (6/28/2023):	$400,000
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$300,000
Original Start Date: 7/6/2023 **Current Expiration:** 7/5/2025 **Mod Start Date:** 7/6/2025 **Expiration after this Mod:** 7/5/2026	New Contract Amount:	$700,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 MatriDerm Products

VENDOR: Access Pro Medical

COST:

BOM Approved Contract Total (6/28/2023):	$400,000
Modification # 1:	+ $300,000
Total:	$700,000

Recommendation
Approve this contract modification to MatriDerm Products.

Background
This contract is for the Burn Center for the purchase of MatriDerm. This product is a bovine dermal substitute that can be used to create a new layer of skin (neodermis) on which an autograft can be applied primarily on burn patients.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 4% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	Total
$400,000	$50,000	$150,000	$100,000	$700,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Unilateral extension funding for blood bank reagents contract	
Business Owner: Scott Hampton	**Business Owner Dept:** Transfusion Services	**Contract Number:** POCP-20084 A7
Vendor/Supplier: Werfen **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (1/25/2023):	$1,249,000
	Actions Totaling < $100,000 Amount:	$99,999
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$155,000
Original Start Date: 9/17/2021 **Last BOM approval:** 1/25/2023 **Current Expiration:** 9/16/2025 **Mod Start Date:** 9/17/2025 **Expiration after this Mod:** 9/16/2026	New Contract Amount:	$1,503,999

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Unilateral extension funding for blood bank reagents contract

VENDOR: Werfen

COST:

BOM Approved Contract Total (1/25/2023):	$1,249,000
Action #1:	$99,999
Modification # 1:	+ $155,000
Total:	$1,503,999

Recommendation
Approve this contract modification for Unilateral extension funding for blood bank reagents contract .

Background
This contract is for our blood bank reagents required for the Transfusion Laboratory's two Werfen systems (ECHO Advantage Plus and NEO Advantage) that are owned by Parkland. These analyzers are used for blood typing and antibody screening and are compatible only with the reagents supplied by this vendor. We are exercising our right of a unilateral extension and adding the needed funding to carry the contract through the new term.

Fair and Reasonable Price Determination

The option period was priced during the original competition by all vendors. The vendor has no opportunity to change it.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
$1,249,000	$85,000	$169,999	$1,503,999

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. Parkland owns the Echo system and NEO analyzers. The reagents are proprietary to these systems and no other products are compatible.

Document Contact/Author:	Tamisha Smallwood

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Benchmark Ultra Plus System	
Business Owner: Sara Blacketer	**Business Owner Dept:** Anatomic Pathology	**Contract Number:** POCP-20332 A4
Vendor/Supplier: Roche Diagnostics Corporation **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total 06/20/2024	$500,042
	Actions Totaling < $100,000 Amount: Amount: Amount:	
Revenue, Expense or Capital: Capital	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$241,120
Original Start Date: 11/29/2021 **Current Expiration:** 11/28/2026 **Mod Start Date:** Last Signature **Expiration after this Mod:** 6/19/2030	New Contract Amount:	$741,162

Approvals

Has the final modification been approved by Legal for legal sufficiency? Yes
Does this modification have an IT Component? No
Does this modification have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Current M/WBE Participation? N/A
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Benchmark Ultra Plus System

VENDOR: Roche Diagnostics Corporation

COST:

BOM Approved Contract Total 06/20/2024	$500,042
Modification #?:	
Modification #?:	
Modification #?:	
Modification # 1:	+ $241,120
Total:	$741,162

Recommendation
Approve this contract modification to Benchmark Ultra Plus System.

Background
This contract is for the purchase of 2 Benchmark Ultra Immunohistochemistry (IHC) instruments to replace 2 IHC instruments that are 12 and 13 years old. The Benchmark Ultras will be utilized in the Anatomic Pathology lab and will aid Pathologists in the diagnosis of tissue samples. IHC results directly affect patient care and set the groundwork for developing treatment plans for all patients. The current instrumentation stains the samples in a batch workflow, which has become difficult to maintain expected turnaround times and overtime of staff with the increasing volumes in the lab. Current instrumentation requires several manual interventions that are time consuming and error prone. The Benchmark Ultra instruments allow for a continuous throughput of slides as well as reducing the amount of tech time spent staining the samples. As slides complete on the instrument, they can be removed, and new slides added. This allows techs to maintain and improve turnaround times, as well as complete other productive tasks.

Fair and Reasonable Price Determination
Although the item being purchased is a Sole Source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 1% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	Total
$500,042	$241,120	$741,162

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition. There is one Benchmark Ultra instrument in the lab that is being utilized for testing on patient tissues. Duplicating the Benchmark Ultra instrumentation is advantageous as it adds redundancy to the lab, and the laboratory knows the performance of the Benchmark Ultra is compatible with our patient tissue samples. The Benchmark Ultra instrument is also the only one on the market that is a true random access instrument and allows for continuous flow.

Document Contact/Author:	Kimberly Bell

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Epic Boost - General Project Coordination	
Business Owner: Gerry Baker	**Business Owner Dept:** Revenue Cycle, Finance Administration	**Contract Number:** POIT-25354
Vendor/Supplier/Contractor: Epic	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/19/2025 – 12/18/2025	$240,300
Out Years:	0 Year(s)	+$0
Total:	6/19/2025 – 12/18/2025	$240,300

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: N/A-no solicitation performed
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? N/A
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Gerry Baker, Senior Vice President, Revenue Cycle

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Epic Boost - General Project Coordination

VENDOR: Epic

COST:		
	Base Term:	$240,300
	Out Years:	+ $0
	Total:	$240,300

Recommendation
Approve this contract for Epic Boost - General Project Coordination.

Background
This contract is for an Epic Boost resource, Epic is Parkland's Electronic Health Record (EHR) platform. The Epic Consultant will provide general project coordination working with the Revenue Cycle leader, for support in the Denials and Collections area, to ensure requirements are gathered, resources are identified, and other project coordination tasks.

Fair and Reasonable Price Determination
Price had been previously established in accordance with the terms of the existing long-standing Epic contract, and that such pricing remains consistent.

Financial Forecast

Base Term	FY2025
Expenses	$240,300

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition because of required delivery dates.

Document Contact/Author:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Eligibility Services Secondary Review	
Business Owner: Gerry Baker	**Business Owner Dept:** Patient Financial Services	**Contract Number:** PONCS-23881
Vendor/Supplier/Contractor: Elevate Patient Financial Solutions, LLC	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	7/1/2025 – 6/30/2028	$570,000
Out Years:	2 Year(s)	+$430,000
Total:	7/1/2025 – 6/30/2030	$1,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	Yes
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	Yes, 4
Number Responding M/WBE's:	0
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Gerry Baker, Senior Vice President, Revenue Cycle

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Eligibility Services Secondary Review

VENDOR: Elevate Patient Financial Solutions, LLC

COST:		
	Base Term:	$570,000
	Out Years:	+ $430,000
	Total:	$1,000,000

Recommendation
Approve this contract for Eligibility Services Secondary Review.

Background
This contract is for Eligibility Services in which a vendor will provide a secondary look, after the primary vendor has returned the accounts to Parkland, to determine if eligibility for Medicaid or other funding can be secured. These services are required as they help determine whether an individual qualifies for certain medical benefits, insurance coverage, financial assistance, or payment plans. The vendor payment is contingent on confirming eligibility for the account. This contract is for Patient Financial Services.

Fair and Reasonable Price Determination
Proposals to an open-bid solicitation were received and reviewed by a Parkland Evaluation Committee. A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Elevate Patient Financial Solutions, LLC	-Texas hospital experience -Provided detailed responses on the process and clearly demonstrated knowledge of various federal and state programs. -Strong response in working with patients through SSI Disability process. -Clear and thorough process for handling denials, involving experienced staff and leveraging their relationships with SSA to expedite cases.		286.12	$0

	-The use of their platform to track and manage cases is emphasized. -Extensive past experience with county medical districts. -Excellent references from leaders of organizations that serve like populations. -Working with UT Southwestern gives Elevate a clear understanding of the patient population and the challenges.			
Vendor B		-Has not had staff on-site at Parkland and just working off-site. -Parkland has had to get some applications and documents for vendor.	265	$984,111
Vendor C		-Vendors lessons were really operational fixes on client's part. -Concerned vendor's experience with other organizations do not align with Parkland's payor mix and high volumes of uninsured clients.	261	$3,671,188

Elevate was the highest technically rated and the lowest price.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Expenses / Consumables	$180,000	$190,000	$200,000			$570,000
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses / Consumables				$210,000	$220,000	$430,000
Grand Totals	**$180,000**	**$190,000**	**$200,000**	**$210,000**	**$220,000**	**$1,000,000**

Document Contact/Author:	Baruh Bosch

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Carestation 750 Anesthesia Systems	
Business Owner: Shika Shakelli	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-25330
Vendor/Supplier/Contractor: Datex-Ohmeda, Inc. a GE Healthcare business	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 6/27/2026	$323,769
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 6/27/2026	$323,769

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Carestation 750

VENDOR: Datex-Ohmeda, Inc. a GE Healthcare business

COST:		
	Base Term:	$323,769
	Out Years:	+ $0
	Total:	$323,769

Recommendation
Approve this contract for Carestation 750.

Background
This contract is for the purchase of four (4) GE Datex-Ohmeda Healthcare Carestation 750 anesthesia systems to support the OR, L&*D, GI, ASC, Radiology and the Burn ICU. Three of the systems are replacements of existing systems that are at end-of-life support, and one will serve as a back-up system. The back-up system is needed to ensure the procedural room will remain operable when/if any one system is down.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is 0.4% lower than the average for other member facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025
Equipment / Licenses	$323,769

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Philips IntraSight 7 IVUS systems (2 ea)	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-25346
Vendor/Supplier/Contractor: Philips Healthcare	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 6/27/2026	$338,750
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 6/27/2026	$338,750

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola,Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Philips IntraSight 7 IVUS systems (2 ea)

VENDOR: Philips Healthcare

COST:		
	Base Term:	$338,750
	Out Years:	+ $0
	Total:	$338,750

Recommendation
Approve this contract for Philips IntraSight 7 IVUS systems (2 ea).

Background
This contract is to replace 2 intervascular ultrasound system (IVUS) in two cardiac cath labs. The current system is nine years old and has reached the end of support status. This replacement is needed to continue support of procedures currently performed in cardiac cath labs. We are moving from one portable option to two integrated units to improve departmental procedural workflow.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is 2.8% lower than the average for other member facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025
Equipment / Licenses	$338,750

Document Contact/Author:	Andrew Barter

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Garland COPC Renovations	
Business Owner: Asma Momin	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** POCRE-24723 A1
Vendor/Supplier: CMC Development & Construction Corp. **Basis of Original Contract Award** Invitation for Bids **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (12/18/2024):	$500,000
	Actions Totaling < $100,000	
Revenue, Expense or Capital: Capital	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$280,000
Original Start Date: 12/20/2024 **Current Expiration:** 7/19/2025 **Mod Start Date:** 6/20/2025 **Expiration after this Mod:** 12/31/2025	New Contract Amount:	$780,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	83.23%
M/WBE Race/Ethnicity?	Black or African American
M/WBE Gender?	Male

Submitted By (Division VP): Lance Mendiola, Vice President of Construction, Facilities, Real Estate, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Garland COPC Renovations

VENDOR: CMC Development & Construction Corp.

COST:

BOM Approved Contract Total (12/18/2024):	$500,000
Modification # 1:	+ $280,000
Total:	$780,000

Recommendation
Approve this contract modification to Garland COPC Renovations.

Background
This contract is for additional work at the Garland COPC to modify existing spaces to accommodate a new eye lane for optometry and specialty in Cardiology to support the community. ARPA funding is tied to this new scope and requires work to be completed by the end of this year.

Fair and Reasonable Price Determination
The costs have been reviewed by the Facilities team and a fair and reasonable price was determined through historical pricing for similar construction projects along with the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, it is current with the market.

M/WBE Participation CMC will self-perform 50.31%

Subcontractors Services MWBE-Totals			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
Hispanic	Male	$83,860	29.95%
Black	Male	$8,316	2.97%
Total		$92,176	32.92%

Financial Forecast

Current Contract Amount	FY2025	Total
$500,000	$280,000	$780,000

Document Contact/Author:	Steve Adrian

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** GE Definium radiographic rooms	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-25280
Vendor/Supplier/Contractor: GE Precision Healthcare LLC	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 6/27/2026	$544,106
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 6/27/2026	$544,106

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola,Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: GE Definium radiographic rooms

VENDOR: GE Precision Healthcare LLC

COST:		
	Base Term:	$544,106
	Out Years:	+ $0
	Total:	$544,106

Recommendation
Approve this contract for GE Definium radiographic rooms.

Background
This contract is to replace the equipment within two radiographic X-Ray rooms in the Emergency Department due to escalating maintenance requirements. The current systems are 10 years old and have operated at approximately eight times the volume compared to our other X-Ray rooms at Parkland. Over the past three years, corrective service calls for this equipment have been five times higher compared to the other X-Ray rooms. This replacement will ensure that the Emergency Department and Radiology can sustain their high volume of exams without compromising patient care.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is 4.1% lower than the average for other member facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025
Equipment / Licenses	$544,106

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Adding Licenses for GEM Hemochron Interface	
Business Owner: Peng Lee	**Business Owner Dept:** Information Technology	**Contract Number:** POCP-23576 A3
Vendor/Supplier: Abbott Rapid Diagnostic Informatics, Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (12/20/2023): Actions Totaling < $100,000 Amount: Amount:	$774,418 $61,013 $2,420
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	 $48,922
Original Start Date: 1/1/2024 **Last BOM approval:** 12/20/2023 **Current Expiration:** 12/31/2028 **Mod Start Date:** Last Signature **Expiration after this Mod:** 12/31/2028	New Contract Amount:	$886,773

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Adding Licenses for GEM Hemochron Interface

VENDOR: Abbott Rapid Diagnostic Informatics, Inc.

COST:

BOM Approved Contract Total (12/20/2023):	$774,418
Action:	$61,013
Action:	$2,420
Modification # 1:	+ $48,922
Total:	$886,773

Recommendation
Approve this contract modification to Adding Licenses for GEM Hemochron Interface.

Background
This contract is for l Abbott middleware software licenses required to support our new whole blood hemostasis analyzers. The Lab is purchasing new analyzers known as the "GEM Hemochron" on a separate contract. The analyzers will require this additional middleware software licensing and maintenance from Abbott in order to interface with our Epic Electronic Medical Record (EMR).

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price for the Middleware Licenses for GEM Hemochron is 5% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2024	FY2025	FY2026	FY2027	FY2028	Total
$774,418	$16,473	$30,530	$21,784	$21,784	$21,784	$866,773

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount. Abbott is the OEM for the middleware on this contract and was originally awarded the contract on a Best Value basis.

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 AiDoc AI Detection Modules	
Business Owner: Greggory Ervin	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-20198A5
Vendor/Supplier: AiDoc, Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (Oct. 26, 2021): Actions Totaling < $100,000 Amount: Amount (Subscription Renewal): Amount (Subscription Renewal): Amount (Subscription Renewal):	$334,016 $73,413 $61,875 $72,978 $984,630
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	 $606,571
Original Start Date: 11/1/2021 **Current Expiration:** 10/31/2027 **Mod Start Date:** 7/1/2025 **Expiration after this Mod:** 10/31/2027	New Contract Amount:	$2,133,483

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 AiDoc AI Detection Modules

VENDOR: AiDoc, Inc.

COST:

BOM Approved Contract Total (Oct. 26, 2021):	$334,016
Action:	$73,413
Action:	$61,875
Action	$72,978
Action::	$984,630
Modification # 1:	+ $606,571
Total:	$2,133,483

Recommendation
Approve this contract modification to AiDoc AI Detection Modules.

Background
This contract is to add multiple Artificial Intelligence (AI) detection modules. Each AI detection module is dedicated to a different subsection/specialty area within radiology. These AI detection modules are called Abdominal Aortic Measurement, Vertebral Compression Fracture, Aortic Dissection, Brain Aneurysm, Screenpoint Transpara, and Gleamer BoneView. These modules will improve patient care and throughput, radiologists will be more efficient and allows for a quicker diagnosis. In addition, these modules help to prevent patient recalls and repeat studies when there is a positive finding on an exam..

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 14.4% lower than they have seen for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	Total
$334,016	$73,413	$61,875	$72,978	$530,400	$530,400	$530,401	$2,133,483

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount. AiDoc is the OEM of the operating software.

Document Contact/Author:	Andrew Barter

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 4 DCHHS Umbrella Agreement Amendment 2	
Business Owner: Cynthia Hamilton and LeMar Oleson	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-18359
Vendor/Supplier: Dallas County Health and Human Services **Basis of Original Contract Award** Sole Source **Basis of this Modification** Contract Extension without Competition	BOM Approved Contract Total (11/17/2020): Actions Totaling < $100,000 Amount: Amount: Amount:	($4,814,044) ($19,250) ($76,450) ($485,285)
Revenue, Expense or Capital: Revenue: Court Approval	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 4 Amount:	 ($1,500,000)
Original Start Date: 10/26/2020 **Last BOM approval:** 11/11/2020 **Current Expiration:** 9/30/2024 **Mod Start Date:** 10/1/2025 **Expiration after this Mod:** 9/30/2028	New Contract Amount:	($6,895,029)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 4 DCHHS Umbrella Agreement Amendment 2

VENDOR: Dallas County Health and Human Services

COST:

BOM Approved Contract Total (11/17/2020):	($4,814,044)
Modification #1:	($19,250)
Modification #2:	($76,450)
Modification #3:	($485,285)
Modification # 4:	+ $1,500,000)
Total:	($6,895,029)

Recommendation

Approve this contract modification to DCHHS Umbrella Agreement Amendment 2.

Background

This contract is for Parkland to continue to supply the County with Electronic Health Records Systems (EHRS) Items and Services Costs for the DCHHS Clinics where said EHRS Items and Services are currently being or will be supplied. The EHRS Items and Services will include, but not be limited to IT staff, vendor support, IT services, training, and ongoing application support.

Parkland will establish a secure connection; manage the user login process; and provide access to the EHRS Items and Services via Epic Workspace-Parkland's change control processes and other Standard Operating Procedures (SOPs) will apply for implementation, maintenance and support. Parkland will provide IT project support and ongoing IT support consistent with IT support availability at Parkland.

This contract also includes a process to share/disclose data with and on behalf of the other party, with appropriate legal documentation including mutual BAA's, a Data Use Agreement, and an agreed-upon form to document future data uses and disclosures when otherwise required by law.

Fair and Reasonable Price Determination

The pricing is based on Districts internal estimates and accounts for the costs of licensing that will be extended to the Dallas County Health and Human Services Department.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	FY2028	Total
($4,814,044)	($151,958)	($693,652)	($693,653)	($541,722)	($6,895,029)

Contract Extension without Competition Justification

This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is Dallas County.

Document Contact/Author:	Tonya Calhoun

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support	
Business Owner: Darren Jones / Jeff DeFord	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-25251
Vendor/Supplier/Contractor: Netsync Network Solutions, Inc.	**Source Selection Methodology:** TXMAS or DIR Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/30/2025 – 6/29/2030	$18,471,382
Out Years:	0 Year(s)	+$0
Total:	6/30/2025 – 6/29/2030	$18,471,382

Lowest Bidder

Is this contractor the lowest bidder/supplier?	TXMAS or DIR Purchase
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	This award is to a M/WBE vendor.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	100%
M/WBE Race/Ethnicity?	Hispanic
M/WBE Gender?	Female

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support

VENDOR: Netsync Network Solutions, Inc.

COST:		
	Base Term:	$18,471,382
	Out Years:	+ $0
	Total:	$18,471,382

Recommendation
Approve this contract for Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support.

Background
This contract is for renewing multiple enterprise agreements, subscriptions and Smartnet hardware and software maintenance into one contract. The current products and services that are being combined from multiple partners is the existing Cisco Data Center, Enterprise and Flex enterprise agreements, Webex audio edge subscription, ISE subscription, ACI subscription, Smartnet hardware and software subscriptions. By combining multiple contracts, it simplifies the tracking and renewal process on the Parkland side, and we are able to reduce overall cost with consolidation as the OEM is providing bundling pricing with higher discounts for bundling existing services into a single contract. These contracts service the entire Parkland network infrastructure. This infrastructure supports the enterprise data, voice, and video environments for all of Parkland. Without this infrastructure there will be no enterprise voice, video or data services, causing a significant impact to patient care.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Netsync	Technical abilities	Limited brand awareness		$0
Vendor B	Previous relationship	Technology centric		$1,788,715
Vendor C	Technical abilities	Cost		$3,584,960

Netsync was the highest technically rated and the lowest price.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Licenses, Maintenance & Support	$4,405,782	$3,881,509	$3,581,509	$3,301,291	$3,301,291	$18,471,382

Document Contact/Author:	Farrah Smith

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants	
Business Owner: Cynthia Hamilton and LeMar Oleson	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-23034
Vendor/Supplier: Revuud Inc **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Contract Amount:	$227,000
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$236,000
Original Start Date: 2/17/2025 **Current Expiration:** 8/15/2025 **Mod Start Date:** 8/16/2025 **Expiration after this Mod:** 2/16/2026	New Contract Amount:	$463,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants

VENDOR: Revuud Inc

COST:	Current Contract Amount:	$227,000
	Modification # 1:	+ $236,000
	Total:	$463,000

Recommendation
Approve this contract modification to Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants.

Background
This contract modification is for a 7-month extension of two Revvud IT Consultants for Epic Analyst Ambulatory and Kaleidoscope. These consultants will assist with project tasks including build tasks and testing workflows for the Epic implementation at the Correctional Health facility. The contract will also include support tasks for an already live Community Connect organization.

Fair and Reasonable Price Determination
The extension period was priced during the original engagement. The vendor has not changed the agreed-upon pricing.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
$227,000	$168,570	$67,430	$463,000

Contract Extension without Competition Justification
Consultant obtained using a task order under the Revuud, Inc. Agreement.

Document Contact/Author:	Tonya Calhoun

Board Approval Request For Modification to Contract or Funding

BOM Date: June 18, 2025	**Modification:** Mod # 1 Testing Solution for Messenger	
Business Owner: Prentis Wright	**Business Owner Dept:** Information Technology	**Contract Number:** POCP-24598 A5
Vendor/Supplier: Spok, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (09/24/2019): Actions Totaling < $100,000 Amount: Amount: Amount (Subscription Renewal): Amount:	$1,503,028 $11,624 $8,320 $1,128,588 $58,584
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	 $33,252
Original Start Date: 8/1/2010 **Current Expiration:** 9/24/2029 **Mod Start Date:** Last Signature **Expiration after this Mod:** 9/24/2029	New Contract Amount:	$2,743,396

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Testing Solution for Messenger

VENDOR: Spok, Inc.

COST:

BOM Approved Contract Total (09/24/2019):	$1,503,028
Action:	$11,624
Action:	$8,320
Action:	$1,128,588
Action:	$58,584
Modification # 1:	+ $33,252
Total:	$2,743,396

Recommendation

Approve this contract modification to Testing Solution for Messenger.

Background

This contract is for a Test Solution to aid Parkland in implementing new SMS (Short Message Service) messaging protocols in our Spok paging platform to support our person to person and Econsult paging process. The new SMS messaging protocols were purchased previously. Parklands Spok paging platform is designated as a Tier-1 application in terms of criticality to hospital operations. Parkland's IT requires all Tier-1 applications to have a supportive test environment to ensure that changes, modifications, and updates can be fully vetted in a mirrored test environment before exposing them to production. Call Center Operations (part of Operations Administration) are the business owners of the application and responsible for its initial implementation. Once implemented, Parkland IT (System Engineering) will be responsible for ongoing maintenance and support.

Fair and Reasonable Price Determination

Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that for the Spok Messenger Test Solution and three year maintenance agreement that have been quoted to Parkland is consistent with what ECRI has previously seen offered to other member hospitals.. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Total
$1,503,028	$19,944	$258,584	$240,460	$240,460	$240,460	$240,460	$2,743,396

Sole Source Justification

This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount. Spok is the OEM for the paging platform and the test solution being purchased on this contract.

Document Contact/Author:	Andrew Barter

Board Approval Request For Contracts Over $200,000

BOM Date: June 18, 2025	**Product or Service:** Employee Shuttle Services	
Business Owner: Kristi Tillery	**Business Owner Dept:** Police Department	**Contract Number:** PONCS-24954
Vendor/Supplier/Contractor: Cornerstone Parking	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	7/1/2025 – 6/30/2028	$6,155,295
Out Years:	2 Year(s)	+$4,393,070
Total:	7/1/2025 – 6/30/2030	$10,548,365

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Enrique Gallegos, SVP Ops & Assoc COO

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Employee Shuttle Services

VENDOR: Cornerstone Parking

COST:		
	Base Term:	$6,155,295
	Out Years:	+ $4,393,070
	Total:	$10,548,365

Recommendation
Approve this contract for Employee Shuttle Services.

Background
The District released an RFP for employee shuttle services to provide reliable transportation for employees. The employee shuttle service route will travel between three locations, the Employee Entrance of the New Parkland Hospital (5200 Harry Hines Blvd.), Trinity Railway Express station ("TRE"), and the Ground Floor Plaza outside the old ED Garage Elevator Lobby (5222 Southwestern Medical Avenue).

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Cornerstone Parking Group	- Experienced in providing shuttle service at hospitals that are similar in size or larger than District. - Has leadership on site. They are able to flex up or down quickly. - Capable of decreasing frequency to 5-minute departures. - Ten-minute frequency for non-shift changes and more robust during shift change. - Have experience with Parkland volume and employees with little to now complaints or concerns.		94	$0
Vendor B	- Healthcare experience. - Technology, Advertising & Sponsorship, Special		90	($4,359,053)

	Event Transportation & Access to staffing pool. - Well Rounded and dedicated technology officer.			
Vendor C	- Healthcare experience. - Visual Org. Chart provided. - Thorough and well-rounded team.	- Has 12 past or pending litigations.	86	($1,783,114)
Vendor D	- Provided their sanitation policy which includes hourly disinfectant of shuttles.		85.67	($1,503,315)
Vendor E		- Concern with over staffing and potential scheduling conflicts.	84	($4,040,385)
Vendor F	- 24HR dispatch team & call center.	- One supervisor based in Dallas.	83	($4,231,475)
Vendor G			82	($13,653,900)

Cornerstone Parking Group had the highest technically rated and the lowest price.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	Totals
Expenses / Consumables	$496,632	$2,004,305	$2,071,014	$1,583,344			$6,155,295
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**Totals**
Expenses / Consumables				$542,451	$2,183,170	$1,667,449	$4,393,070
Grand Totals	**$496,632**	**$2,004,305**	**$2,071,014**	**$2,125,795**	**$2,183,170**	**$1,667,449**	**$10,548,365**

Document Contact/Author:	Terence Durham

CONTRACT RESOLUTION
Board of Managers
June 18, 2025

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Mod # 1 MatriDerm Products	Access Pro Medical	7/6/2023 - 7/5/2026	$300,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 1 Unilateral extension funding for blood bank reagents contract	Werfen	9/17/2021 - 9/16/2026	$155,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Mod # 4 Benchmark Ultra Plus System	Roche Diagnostics Corporation	11/29/2021 - 6/19/2030	$241,120	Yes
			Expense	Epic Boost - General Project Coordination	Epic	6/19/2025 – 12/18/2025	$240,300	Yes
			Expense	Eligibility Services Secondary Review	Elevate Patient Financial Solutions, LLC	7/1/2025 – 6/30/2030	$1,000,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Carestation 750 Anesthesia Systems	Datex-Ohmeda, Inc. a GE Healthcare business	Last Signature – 6/27/2026	$323,769	Yes
			Capital	Philips IntraSight 7 IVUS systems (2 ea)	Philips Healthcare	Last Signature – 6/27/2026	$338,750	Yes
			Capital	Mod # 1 Garland COPC Renovations	CMC Development & Construction Corp.	12/20/2024 - 12/31/2025	$280,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	GE Definium radiographic rooms	GE Precision Healthcare LLC	Last Signature – 6/27/2026	$544,106	Yes
			Expense	Mod # 1 Adding Licenses for GEM Hemochron Interface	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	$48,922	Yes
			Expense	Mod # 1 AiDoc AI Detection Modules	AiDoc, Inc.	11/1/2021 - 10/31/2027	$606,571	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Revenue: Court Approval	Mod # 4 DCHHS Umbrella Agreement Amendment 2	Dallas County Health and Human Services	10/26/2020 - 9/30/2028	($1,500,000)	N/A-Revenue
			Expense	Cisco Enterprise Agreement Co-Term SaaS Licenses, Maintenance and Support	Netsync Network Solutions, Inc.	6/30/2025 – 6/29/2030	$18,471,382	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Mod # 1 Revuud Epic Analyst Ambulatory/ Kaleidoscope IT Consultants	Revuud Inc	2/17/2025 - 2/16/2026	$236,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Mod # 6 Testing Solution for Messenger	Spok, Inc.	8/1/2010 - 9/24/2029	$33,252	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets

			Expense	Employee Shuttle Services	Cornerstone Parking	7/1/2025 – 6/30/2030	$10,548,365	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 18th of June 2025.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Capital Substitutions

Parkland Health
FY2025 Capital Substitution
For June 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Surgical Services	$247,000	$247,000	**BK Medical bKActiv Ultrasound**
	Explanation	This request is to add one net new ultrasound machine for the Main OR due downtime of the current systems and multiple surgical service lines requiring simultaneous access to the devices. There are currently three existing units, which are periodically removed from service due to missing buttons, glitching images, and malfunctioning probe inserts. Because parts are not available for purchase, the units are sent to an outside vendor for repair, which has a four to six week turnaround time for repair. Parkland is faced with either operating in a less safe manner or deferring surgical cases when the units are not available. These ultrasound machines are used for real time/interactive imaging during complex surgeries and widely used in multiple specialties, such as surgical oncology, breast oncology, urology, and neurosurgery.		
	Driver(s) of Increased Expense:	Downtime for existing units; multiple service lines requiring access to the devices		
	Description of Item:	High-performance ultrasound imaging system		
2	Facilities	$111,859	$111,859	**Boiler Condensate Return System**
	Explanation	This request is for the replacement of the boiler condensate return system in Linen Services. The condensate return system recovers and returns the hot condensate from steam-using equipment back to the boiler, which maximizes energy savings and reduces costs. The annual average fuel savings from recovering and returning condensate to a boiler can range from 10% to 30%. The existing system, which was installed in 1989, has completely failed and cannot be repaired. Additionally, the lack of a functioning condensate return system has the potential to damage the boilers and components, which will result in extensive repair or replacement of the boilers. If the boilers are not operating, Linen Services will not be able to wash linens, which would need to be sent to a third party to process at a significantly higher cost.		
	Driver(s) of Increased Expense:	Inoperable system		
	Description of Item:	System that collects and returns condensate back to the boiler for reuse as feedwater		
	Grand Total	**$358,859**	**$358,859**	

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $358,859 for FY25 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2025.

_____
Marjorie Petty, JD
Chair

_____
Steven Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Yasmin Simon	Yes_____	No _____	Abstain _____	Absent _____

Update and Review Regarding Parkland Health FY26 Budget Assumptions

FY 2026 Budget Overview

Board of Managers Update

June 18, 2025

Revenues

Revenue Comparison of Significant Changes

Net Patient Revenue

- Significant increase in CHIRP pool expected, resulting in large increase in Medicaid claims payments
- Second year TIPPS payments to be paid through claims
- Relatively flat commercial reimbursement
- Overall net patient revenue expected to moderately increase

Tax revenues

- Planned 5% increase

FEMA funds

- Funding is minimal for FY25 and FY26
- All FEMA processing expected to end early in CY26

Governmental Revenue Comparison of Significant Changes

Amounts in millions

	FY25 Forecast	FY26 Budget	Variance
Cost Report Allowances	14,689	12,608	(2,081)
Government Subsidies	636,896	504,409	(132,487)
Tax Revenue	876,690	920,524	43,834
CHIRP	73,898	144,332	70,434
DSH-UC	177,897	212,827	34,930
Variance	1,780,070	1,794,700	14,630

Government Revenue Comparison of Significant Changes

Cost report allowances

- Medicare DSH-UC underpayments have leveled out compared to the past five years
- Any true-up required will be included in the cost report

Medicaid Disproportionate Share Hospital (Medicaid DSH)

- Significant changes to the Medicaid DSH program have resulted in more payment variability
- Changes to other supplemental programs amplify this variability
  - Another Texas safety net hospital will receive $60 million in DSH for FY25, but expects only $8 million in FY26 because of the increase in CHIRP funding

Uncompensated Care (UC)

- Changes to CHIRP and DSH programs will impact UC, likely pushing payment lower

Government Revenue Comparison of Significant Changes

Hospital Augmented Reimbursement Program (HARP)

- A slight decrease is expected due to a drop in traditional Medicare utilization

Comprehensive Hospital Increase Reimbursement Program (CHIRP)

- Assuming the state pre-print is approved, Intergovernmental Transfer (IGT) and claims payments will increase dramatically and the new quality component, the Alternate Participating Hospital Reimbursement for Improving Quality Award (APHRIQA), will decrease somewhat
- Parkland is meeting most APHRIQA metrics, resulting in reimbursement at budgeted levels
- Overall, a significant CHIRP increase is expected

Other Reimbursement Concerns

Federal budget bill

- Would limit Medicaid supplemental and Directed Payment programs to Medicare fee schedule amounts, which would have a significant negative impact to Parkland
- Other smaller impacts

Other federal concerns

- Limits on Local Provider Participation Fund (LPPF) financing would magnify payment variability
- Elimination or further reduction in provider-based reimbursement through site-neutral payments

State LPPF Calculations

- Texas considering alternate calculations for LPPF funding, which would limit the impact of the reductions described above

Expenses

FY 2026 Expense Assumptions

Expense Assumptions

- FTE/Staffing correlated to benchmarked standards
- Salaries & Benefits
  - 1.7% market adjustment
  - 3.0% merit increase
  - 2.8% Benefits increase
- Medical/Surgical Supplies
  - 6.5% increase for inflation
- Drugs
  - 7.0%-8.0% increase
- Fees
  - 4.5% increase overall
- Insurance Premiums
  - 10% increase
- Purchased Medical Services
  - 3.5% increase

FTE Targets – Variable Departments

Start with the 50th percentile of actual worked hours per unit of service for the past 26 pay periods (12 months)

Adjust based on non-productive time

Adjust proposed target based on benchmarks and/or staffing grids (if available)

FTE Targets – Fixed Departments

Start with current filled positions

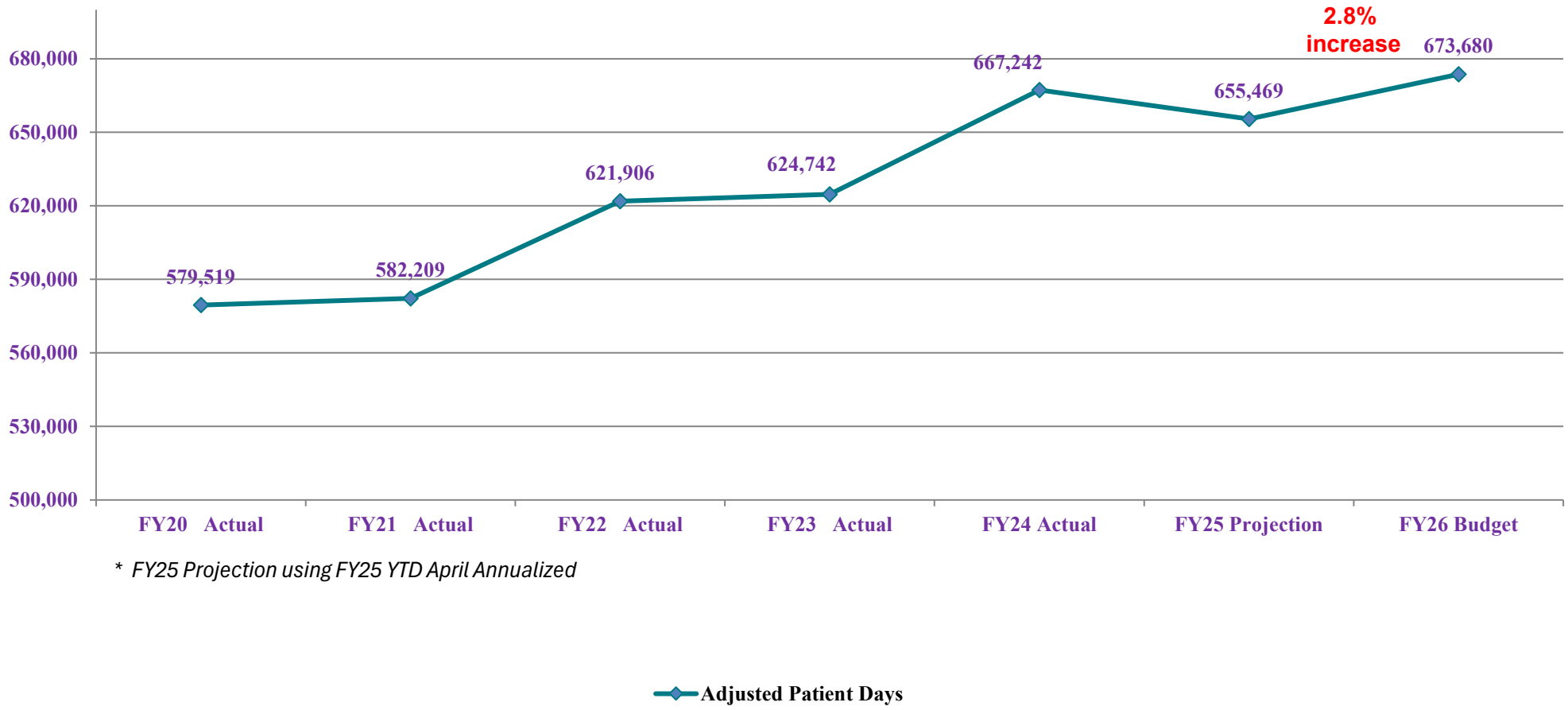
Adjust based on vacancy rate and non-productive time

Financial Strategy Approval Meeting (FSAM) and Position Review Committee (PRC) approved positions will be added back

Validate proposed target based on benchmarks (if available)

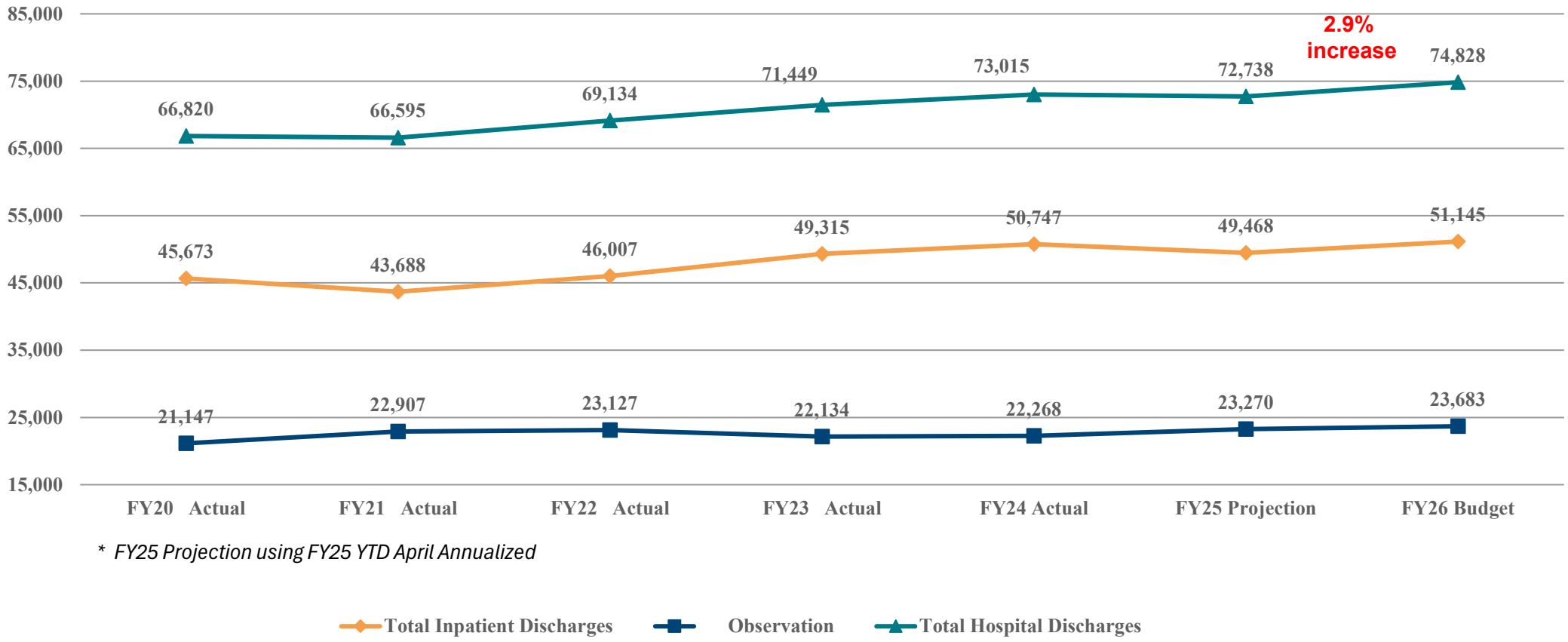
FY 2026 Volume Trends

Adjusted Patient Days



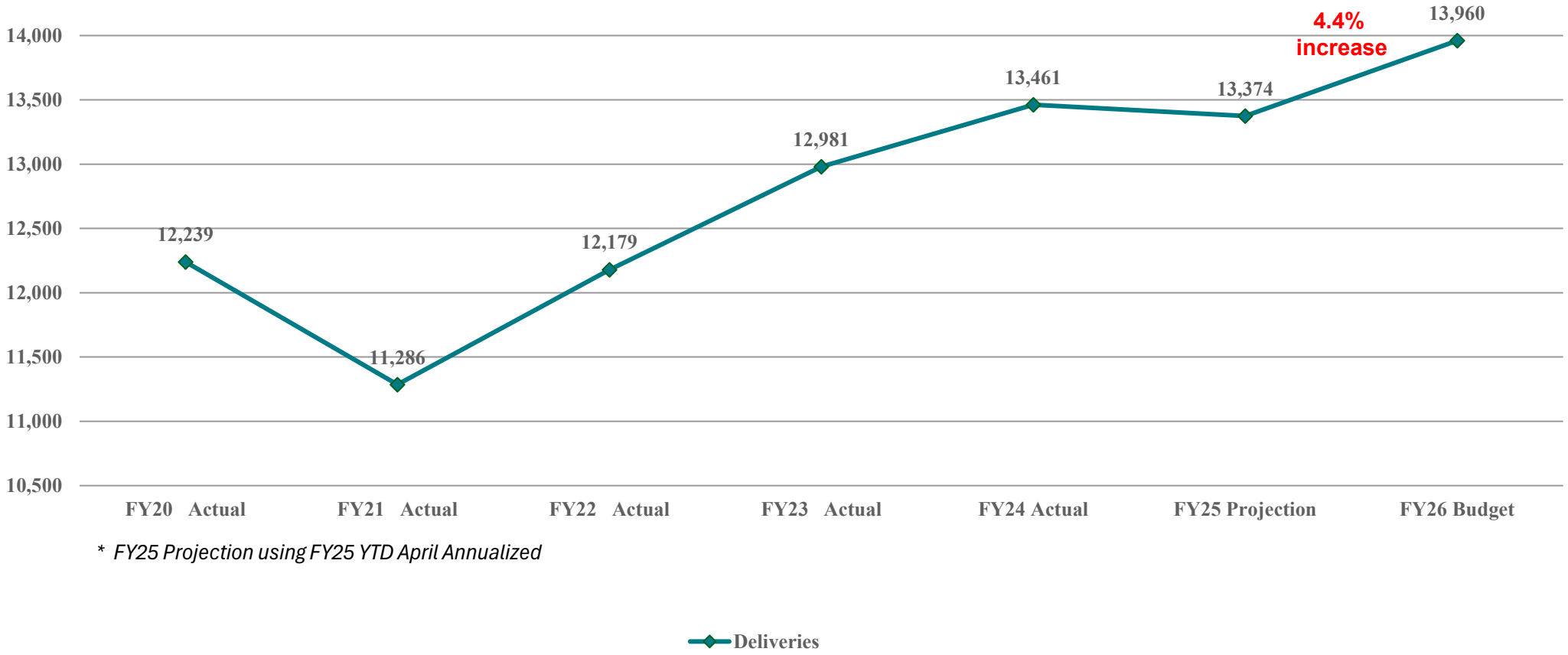
* *FY25 Projection using FY25 YTD April Annualized*

Total Hospital Discharges (Including Observation)



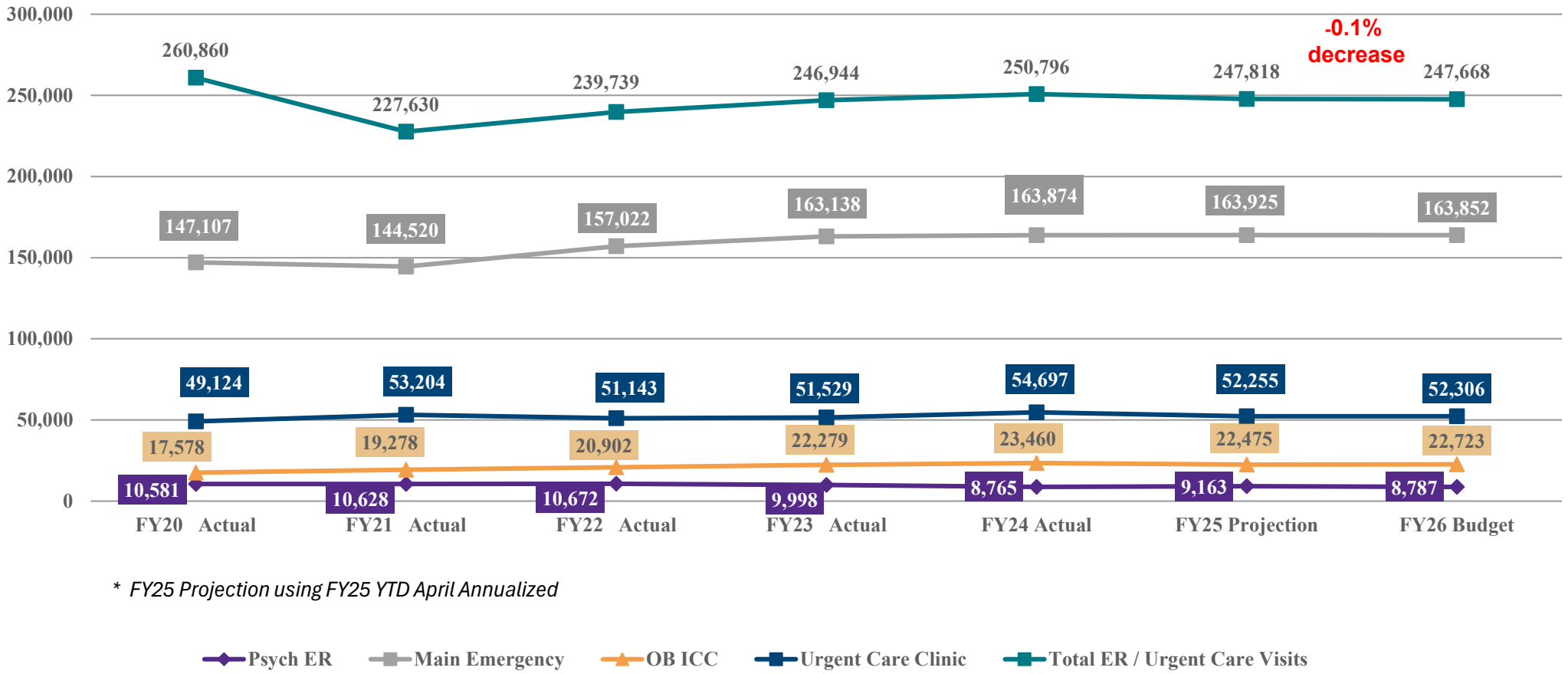
* *FY25 Projection using FY25 YTD April Annualized*

Deliveries



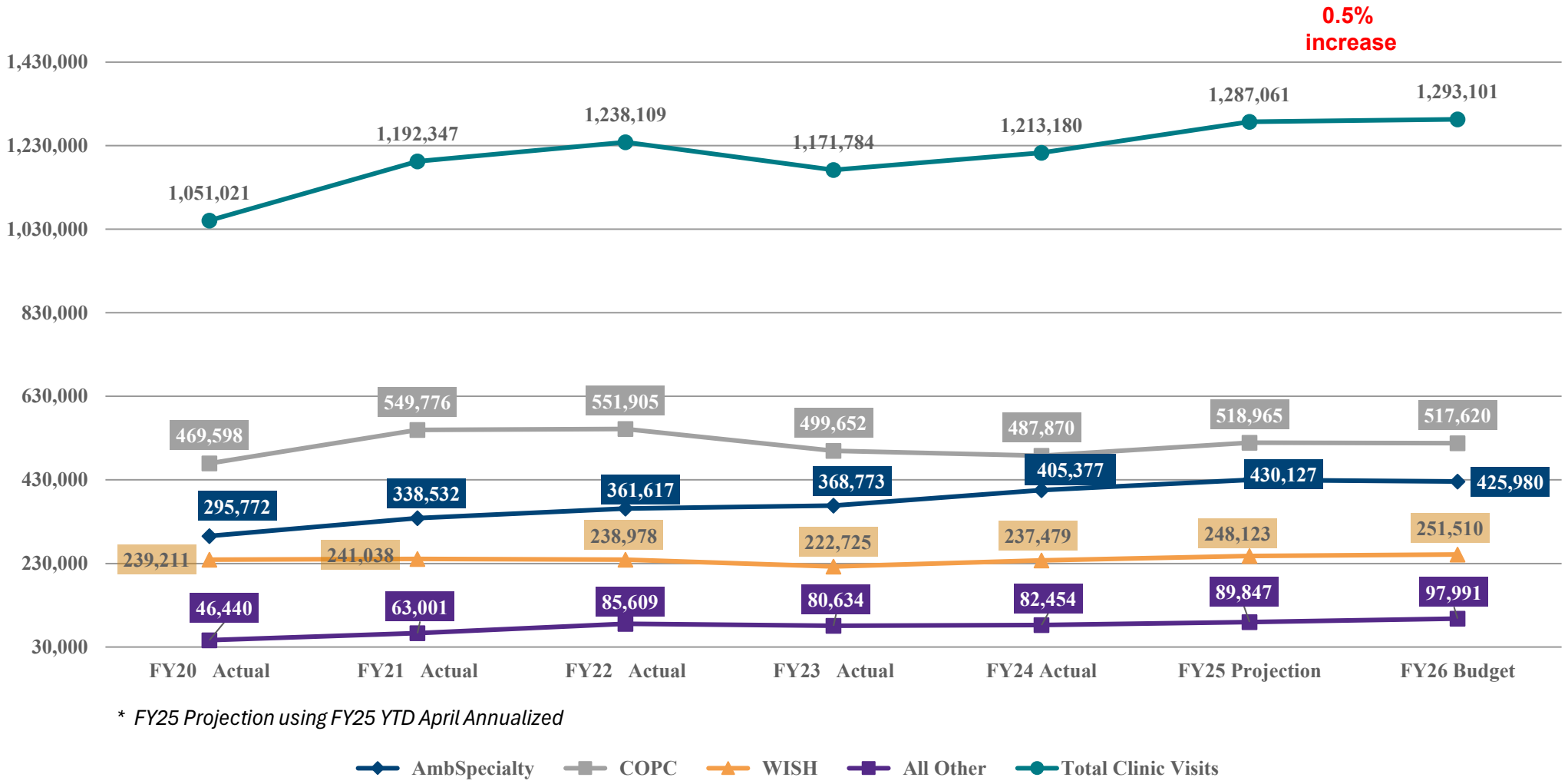
* *FY25 Projection using FY25 YTD April Annualized*

ER/Urgent Care Visits



* *FY25 Projection using FY25 YTD April Annualized*

Outpatient Clinic Visits by Division



* *FY25 Projection using FY25 YTD April Annualized*

Tax Revenue

FY2026 Preliminary Tax Revenue

Preliminary information indicates an estimated increase in taxable valuations of about 5%

Parkland assumes a tax rate of $0.2120* for FY2026 of which $0.00911 is for debt service

Parkland seeks to cap its tax revenue increase at 5% over the prior year budget

Current year tax collection percentages, net of prior year refunds and adjustments, have somewhat stabilized at approximately 99%

* Final rate to be determined upon receipt of the certified tax rolls

Tax Rate Trends

Fiscal Year	Tax Rate
2017	$ 0.2794
2018	$ 0.2794
2019	$ 0.2794
2020	$ 0.2695
2021	$ 0.2661
2022	$ 0.2550
2023	$ 0.2358
2024	$ 0.2195
2025	$ 0.2120
2026 *	$ 0.2120

Tax rates are trending downward as property values increase

* Preliminary, subject to certification of values

FY 2026 Debt Financing Levy

We expect a modest decrease in the debt service tax rate for FY 2026 from the FY 2025 budget assuming a 5% increase in taxable values

	FY 2025	FY 2026
Tax Requirement - Debt Service	$ 37.5	$ 40.0
Tax Rate per $100 (Dollars)	$ 0.0096	$ 0.0091
Voter Approved Debt Service Rates	$ 0.0250	$ 0.0250

Required Debt Service Rate using estimated December 31, 2024 Taxable Values

Budget Calendar

FY 2026 Budget Calendar

- July 22nd : First Presentation to Finance Committee
- July 23rd : First Presentation to Board of Managers
- August 19th : First Presentation to Commissioners Court
- August 26th : Final Presentation to Finance Committee
- August 27th : Final Presentation to Board of Managers and Vote on Budget & Resolution
- September 2nd : Final Presentation to Commissioners Court
- September 16th : Public Hearing and Vote by the Commissioners Court

Update and Report Regarding Parkland Financial Performance Presentation

Executive Summary for the Month of May 2025 (Hospital Only)

For the month of May, Parkland Health recognized a net income of $8.4M which is $0.8M higher than the budgeted net income of $7.6M and $6.9M unfavorable compared to the prior year net income of $15.3M.

Parkland Health's operating margin and operating cash flow margin for the month of May are 1.3% and 4.3%, respectively. The operating margin was favorable compared to budget of (0.04%) and the operating cash flow margin is favorable compared to budget of 3.3%. Parkland Health's operating margin is favorable compared to prior year operating margin of 0.7% and favorable to the operating cash flow margin of 4.0% from the prior year.

Parkland Health's patient cash collections in May were $112.8M which is higher than budget by $0.2M and $5.9M higher than the prior year. Parkland Health's days cash on hand of 247.3 days for the month is an increase of 2 days compared to prior month of 245.3 days and compared to the prior year May of 216.5 days, an increase of 30.9 days.

Patient Volume	Current Month Actual	Current Month Budget	Actual vs Budget	Actual vs Budget %
Adjusted Patient Days	55,163	54,620	543	1.0%
Equivalent Patient Days (inpatient only)	27,729	26,884	845	3.1%
Ambulatory Visits	106,107	105,467	640	0.6%
Emergency Room Visits	19,869	19,685	184	0.9%
Deliveries	1,013	1,094	(81)	-7.4%
Surgeries (total)	1,936	1,985	(49)	-2.5%
Total Adult Average Daily Census (incl. Observation)	826	809	17	2.1%
Neonatal ICU Average Daily Census	68	57	11	19.3%
Total Average Daily Census	894	866	28	3.2%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $13.9M or 1.7% higher than budget for the month. This favorable variance is due to a combination of inpatient revenue higher than budget by $3.3M or 1.2%, outpatient revenue being higher than budget by $6.1M or 1.4% and emergency room revenue being higher than budget by $4.5M or 5.1%. Compared to prior year's gross patient revenues for the month, total patient revenue is lower by $4.7M or 0.6% with inpatient revenue lower by $6.3M or 2.1%, outpatient revenues increase of $6.1M or 1.4% and emergency room revenues being lower by $4.5M or 4.6%.

- Parkland Health's gross patient revenue for the month of May is comprised of 35.0% IP revenue, 53.6% OP revenue, and 11.4% ED revenue. This is compared to a budget for the month of 35.2% IP, 53.8% OP, and 11.0% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 3.1% higher than budget and 0.3% lower than the prior year.

- The Average Length of Stay (ALOS) for Adult was 0.2 days or 3.3% higher or unfavorable to budget and the Neonatal ICU ALOS was 1.06 days or 5.8% higher or unfavorable to budget. Compared to the previous year, the ALOS for Adult was 0.02 days or 0.3% lower or favorable to budget and the ALOS for Neonatal ICU was 4.09 days or 17.4% lower or favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for May as described below:

  - Total Inpatient Discharges were lower than budget by 4.5% for the month and 4.0% lower than the prior year,
  - Observation/Short Stay Discharges are 5.1 % above budget and 7.1% above the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are higher than budget by 1.0% and lower than the prior year by 3.8%.
  - Inpatient surgery cases are 0.2% unfavorable to budget and 5.1% favorable to the prior year.
  - Surgeries of all types are 2.5% lower than budget and 0.6% lower than the prior year.
  - Deliveries are 7.4% lower than budget and 6.5% lower than the prior year.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrate with, and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 106,107 for May are higher than the budget of 105,467 for the month and 0.4% higher than the prior year of 105,686. Outpatient visits include the following types:

    - COPC Visits; 39.5% of total outpatient visits
    - Ambulatory Specialty Clinics; 34.4% of total outpatient visits
    - Women's Health Centers Visits; 19.2% of total outpatient visits
    - Employee Health Integration; 2.3% of total outpatient visits
    - All Other Divisions; 4.6% of total outpatient visits

  - Approximately 58.8% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 0.9% higher than budget for May and 2.8% lower than the prior year. The "left without being seen" statistic of 1.3% is lower than the budget of 2.3% and favorable to the prior year statistic of 1.9%.

- Outpatient Surgery cases performed at the hospital are above budget by 1.6% and 1.8% higher than the prior year. Day Surgery cases performed at the ASC are 13.0% lower than budget and 14.3% lower than the prior year.

- The May Case Mix Index (CMI) for Adult Acute of 1.95 is 1.9% higher than the prior year, the Rehabilitation CMI of 1.32 is 4.0% lower than the prior year and the NICU CMI of 3.68 is 5.2% higher than the prior year. The WISH CMI 0.89 is 0.7% lower than the prior year and the Psychiatry CMI of 1.37 is 2.3 % higher than the prior year.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 13.7% for the month compared to a goal of 13.9%. Days in AR were 44 days compared to last month of 43 days.

- Parkland Health's May payor mix for gross patient revenue is:

Payor	MTH Act FY25	MTH Bud FY25	Variance Actual to Budget	MTH Act FY24
Commercial	7.7%	7.6%	0.1%	8.5%
ACA (Affordable Care Act)	6.8%	6.0%	0.8%	4.8%
Medicaid	18.7%	21.6%	-2.9%	21.6%
Medicare	18.4%	16.5%	1.9%	16.7%
Charity - Self Pay	48.4%	48.3%	0.1%	48.5%
Total	100.0%	100.0%	0.0%	100.0%

Other Operating Revenues

Other operating revenues of $21.5M is slightly lower than budget of $21.6M for the month of May.

Operating Expenses

May's operating expenses (excluding depreciation) are $243.1M. This is $7.4M or 3.2% higher than the budgeted operating expenses and higher than the prior year by $16.6M or 7.3%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 55.7% compared to a budget of 55.6%, and prior year of 53.1%.

- Salaries and benefits are $141.5M which is $6.1M or 4.5% higher than budget for the month.

- Salaries (including contract labor) are $1.0M or 0.9% lower than budget for the month.

- Actual FTE count (excluding both nursing homes and jail FTEs) for May was 12,716 compared to a budget of 12,805 and actual FTEs of 12,717 in the prior year. Total FTEs are 88.6 or 0.7% lower than budget and at par with the prior year actual of 12,717.

- Productivity - The 6.9 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs are 0.1 lower than the budget of 7.0 FTEs per AOB for the month and 0.3 higher than the prior year actual FTEs of 6.6 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $1.4M or 5.0% higher than budget for the month primarily due to Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are $72.8M for the month compared to budget for the month of $72.8M.

Non-operating Revenues (Expenses)

Non-operating revenues of $5.2M are unfavorable to budget by $2.5M or lower by 32.5% for the month primarily due to Unrealized Market Loss offset by higher than budget Grants Revenue.

Executive Summary for the YTD 2025 (Hospital Only)

For the YTD, Parkland Health recognized a net income of $124.8M which is $59.2M higher than the budgeted net income of $65.6M and $56.8M favorable compared to the prior YTD net income of $68.0M.

Parkland Health's operating margin and operating cash flow margin for the YTD are 2.7% and 5.8%, respectively, and is favorable compared to the budgeted operating margin of 0.2% and favorable compared to the budgeted operating cash flow margin of 3.6%. Parkland Health's operating margin is favorable when compared to the prior YTD operating margin of 1.1% and favorable when compared to the prior YTD operating cash flow margin of 4.4%.

Parkland Health's patient cash collections for the YTD are $904.1M which is $106.3M higher than the YTD budget and $163.1M greater than the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Actual vs Budget	Actual vs Budget %
Adjusted Patient Days	435,874	437,758	(1,884)	-0.4%
Equivalent Patient Days (inpatient only)	217,686	213,967	3,719	1.7%
Ambulatory Visits	853,660	841,363	12,297	1.5%
Emergency Room Visits	163,807	163,852	(45)	0.0%
Deliveries	8,781	8,754	27	0.3%
Surgeries (total)	14,819	14,568	251	1.7%
Total Adult Average Daily Census (incl. Observation)	821	808	13	1.6%
Neonatal ICU Average Daily Census	76	72	4	5.6%
Total Average Daily Census	897	880	17	1.9%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $9.8M or 0.2% higher than budget for the YTD. This favorable variance is due to the combination of outpatient revenues being higher than budget by $47.4M or 1.4%, emergency room revenue higher than budget by $28.5M or 4.1%, and inpatient revenue lower than budget by $66.1M or 2.9%. Compared to prior year, gross patient revenue increased $166.1M or 2.6% with inpatient revenues lower than budget by $11.1M or 0.5%, outpatient revenues higher by $175.8M or 5.3%, and emergency room revenues higher by $1.4M or 0.2%.

- Parkland Health's gross patient revenue for the YTD is comprised of 34.9% inpatient revenue, 53.8% OP revenue, and 11.3% ED revenue. This is compared to a budget for YTD of 36.0% IP, 53.1% OP, and 10.9% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 1.7% higher than budget for the YTD and 1.9% higher than prior YTD.

- The Average Length of Stay (ALOS) for Adult was 0.3% lower than or favorable to budget for the YTD and the Neonatal ICU ALOS was 1.0% higher than or unfavorable to budget for the YTD. Compared to the previous year, the ALOS for Adult and was 2.8% lower or favorable to the prior year and the Neonatal ICU was 4.0% higher or unfavorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for the YTD:

  - Total Inpatient Discharges are 2.1% lower than budget and 0.1% lower than the prior YTD,
  - Observation/Short Stay Discharges are 5.0% higher than budget and 5.4% above the prior YTD,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 0.4% lower than budget and 0.6% lower than the prior YTD,
  - Inpatient surgery cases are 2.2% higher than budget and 2.6% above the prior YTD,
  - Surgeries of all types are 1.7% higher than budget and 1.8% above the prior YTD,
  - Deliveries are higher than budget by 0.3% and 3.2% higher than the prior YTD.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrates with, and impacts Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 853,660 for the YTD are 1.5% higher than budget of 841,363 and 6.3% above the prior YTD of 802,745. Outpatient visits include the following types:

    - COPC Visits; 40.2% of total outpatient visits
    - Ambulatory Specialty Clinics; 33.5% of total outpatient visits
    - Women's Health Centers Visits; 19.3% of total outpatient visits
    - Employee Health Integration; 2.3% of total outpatient visits
    - All Other Divisions; 4.7% of total outpatient visits

  - Approximately 59.5% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 163,807 YTD while budget for the YTD is 163,852. Compared to prior YTD, total ED visits YTD are 0.9% lower. The "left without being seen" statistic of 1.5% is lower than budget of 2.1% and favorable to the prior year statistic of 2.3%.

- Outpatient Surgery cases performed at the hospital are higher than budget by 3.3% YTD and 4.0% higher than the prior YTD. Day Surgery cases performed at the ASC are 1.4% lower than budget for the YTD and 2.8% less than the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 2.0 is 2.0% higher than the prior YTD, the WISH CMI of 0.88 is 2.2% lower than the prior YTD, the Psychiatry CMI of 1.36 is 3.0% better than the prior YTD, and the NICU CMI of 3.54 is 2.0% higher than the prior YTD. The Rehabilitation CMI of 1.35 is 1.5% lower than prior YTD.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 13.7% for the YTD compared to the budget of 12.4%.

- Parkland Health's year-to-date payor mix for gross patient revenue is:

Payor	YTD Act FY25	YTD Bud FY25	Variance Actual to Budget	YTD Act FY24
Commercial	8.1%	7.6%	0.5%	7.9%
ACA (Affordable Care Act)	6.9%	6.0%	0.9%	4.8%
Medicaid	21.1%	21.7%	-0.6%	22.5%
Medicare	17.1%	16.6%	0.5%	16.4%
Charity - Self Pay	46.8%	48.1%	-1.3%	48.4%
Total	100.0%	100.0%	0.0%	100.0%

Federal Emergency Management Agency Stimulus Funds

YTD Parkland Health recognized 2.9M in Stimulus Funds from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $3.9M lower than budget for the YTD primarily due to lower Replacement Drug Program.

Operating Expenses

YTD operating expenses (excluding depreciation) of $1,865.8M are lower than budget by $5.8M or 0.3% and more than the prior YTD by $93.9M or 5.3%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 54.8% compared to a budget of 55.2%, and prior year of 54.8%.

- Salaries and benefits are $13.7M or 1.3% higher than budget for the YTD.
- Salaries (including contract labor) are $9.1M or 1.1% lower than budget for the YTD.

- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 12,727 compared to a budget of 12,887 and actual FTEs of 12,644 for the prior YTD. Total FTEs are 160.1 or 1.2% lower than budget for the YTD and 82.9 or 0.7% above the prior YTD.
- Productivity - The 6.8 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than the budget of 6.9 FTEs per AOB for the YTD and on par with the prior YTD of 6.8 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $6.2M or 2.9% higher than budget for the YTD due to higher Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are $25.8M lower compared to budget for the month mainly due to lower Drugs/Pharmaceutical, lower Replacement Program, and lower Pharmacy Inventory Adjustment.

Non-operating Revenues (Expenses)

Non-operating revenues of $70.9M are favorable to budget by $9.4M or 15.2% for YTD due to higher than budget Foundation Revenue and Grants Revenue.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland Health's overall patient activity level and Parkland Health's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland Health's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland Health's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland Health's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland Health attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections are a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland Health's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland Health's comparison to most hospitals. It does not fully reflect the high degree of success Parkland Health's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland Health's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health

Financial Updated as of May 2025

June 17, 2025

Parkland

Parkland

Income Statement
MTD May 2025

Hospital (exc NH)
Income Statement
MTD May 2025

PHHS Without Nursing Homes MTD

(Dollars In Thousands)

	FY25 Actual	FY25 Budget	Var From Budget	% Var From Budget	FY24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 112,936	$ 100,828	$ 12,107	12.0%	$ 96,794	$16,141	16.7%
Net Ad Valorem Taxes	73,057	73,053	5	0.0%	66,781	6,276	9.4%
Government Programs	46,419	47,638	(1,219)	-2.6%	46,449	(31)	-0.1%
Stimulus Funds	-	660	(660)	-100.0%	1,651	(1,651)	-100.0%
Other	21,481	21,631	(150)	-0.7%	24,322	(2,841)	-11.7%
OPERATING REVENUES	253,893	243,810	10,083	4.1%	235,997	17,896	7.6%
EXPENSES							
Salaries and Benefits	141,541	135,467	(6,074)	-4.5%	125,291	(16,251)	-13.0%
Supplies	49,772	50,190	418	0.8%	48,107	(1,665)	-3.5%
Purchased Medical Services	28,757	27,381	(1,376)	-5.0%	28,007	(750)	-2.7%
Other	23,022	22,626	(396)	-1.7%	25,115	2,093	8.3%
Depreciation	7,582	8,248	666	8.1%	7,748	166	2.1%
OPERATING EXPENSES	250,675	243,912	(6,762)	-2.8%	234,267	(16,408)	-7.0%
OPERATING INCOME (LOSS)	**$ 3,218**	**$ (102)**	**$ 3,321**	**3241.7%**	**$ 1,731**	**$ 1,488**	**86.0%**
Grants and Contributions	4,734	3,303	1,431	43.3%	4,638	95	2.1%
Other NonOperating Revenues (Ex	465	4,398	(3,933)	-89.4%	8,920	(8,455)	-94.8%
NonOperating Income	5,199	7,701	(2,502)	-32.5%	13,558	(8,360)	-61.7%
Total Net Income (Loss)	$ 8,417	$ 7,598	$ 819	10.8%	$ 15,289	$ (6,872)	-44.9%
Cash Flow Margin	$ 10,800	$ 8,146	$ 2,655	32.6%	$ 9,478	$ 1,322	13.9%
Operating Cash Flow Margin %	4.3%	3.3%	26.3%		4.0%		
Operating Margin %	1.3%	0.0%	32.9%		0.7%		

Total All Entities Income Statement MTD May 2025

All Entities Month to Date Income Statement

(Dollars In Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 141,337	$ 128,109	$ 13,229	10.3%	$ 122,681	$ 18,656	15.2%
Net Ad Valorem Taxes	73,057	73,053	5	0.0%	66,781	6,276	9.4%
Government Programs	49,498	50,479	(981)	-1.9%	48,418	1,080	2.2%
Stimulus Funds	0	660	(660)	-100.0%	1,651	(1,651)	-100.0%
Premium Revenues	80,785	77,757	3,028	3.9%	81,258	(473)	-0.6%
Other	24,734	24,133	601	2.5%	28,764	(4,030)	-14.0%
OPERATING REVENUES	369,411	354,190	15,221	4.3%	349,553	19,859	5.7%
EXPENSES							
Salaries and Benefits	161,479	156,691	(4,788)	-3.1%	145,002	(16,478)	-11.4%
Supplies	58,268	56,583	(1,685)	-3.0%	55,074	(3,194)	-5.8%
Purchased Medical Service	28,757	27,381	(1,376)	-5.0%	28,007	(750)	-2.7%
Other	36,546	35,638	(908)	-2.5%	36,135	(411)	-1.1%
Claims	74,725	69,480	(5,244)	-7.5%	75,578	854	1.1%
Depreciation	7,735	8,438	704	8.3%	7,939	204	2.6%
OPERATING EXPENSES	367,511	354,212	(13,299)	-3.8%	347,735	(19,775)	-5.7%
OPERATING INCOME (LOSS)	**$ 1,901**	**$ (21)**	**$ 1,922**	**8,995.5%**	**$ 1,818**	**$ 83**	**4.6%**
NonOperating Income	5,037	8,349	(3,312)	-39.7%	15,722	(10,685)	-68.0%
Total Net Income (Loss)	$ 6,938	$ 8,327	$ (1,389)	-16.7%	$ 17,540	$ (10,602)	-60.4%
Cash Flow Margin	$ 9,636	$ 8,417	$ 1,219	14.5%	$ 9,757	$ (121)	-1.2%
Operating Cash Flow Margin %	2.6%	2.4%	17.3%		2.8%		
Operating Margin %	0.5%	0.0%	12.6%		0.5%		

Parkland

Income Statement
FYTD May 2025

Hospital (exc NH) Income Statement FYTD May 2025

PHHS Without Nursing Homes YTD

(Dollars In Thousands)

	FY25 Actual	FY25 Budget	Var From Budget	% Var From Budget	FY24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 846,952	$ 797,850	$ 49,102	6.2%	$ 741,494	$ 105,458	14.2%
Net Ad Valorem Taxes	584,460	584,423	37	0.0%	553,812	30,648	5.5%
Government Programs	377,444	381,100	(3,657)	-1.0%	377,194	249	0.1%
Stimulus Funds	2,988	5,281	(2,293)	-43.4%	13,204	(10,216)	-77.4%
Other	169,112	173,048	(3,937)	-2.3%	168,135	976	0.6%
OPERATING REVENUES	1,980,955	1,941,702	39,253	2.0%	1,853,840	127,115	6.9%
EXPENSES							
Salaries and Benefits	1,085,699	1,071,968	(13,731)	-1.3%	1,016,539	(69,160)	-6.8%
Supplies	382,134	400,090	17,956	4.5%	374,094	(8,040)	-2.1%
Purchased Medical Services	225,026	218,788	(6,238)	-2.9%	211,627	(13,399)	-6.3%
Other	172,963	180,822	7,859	4.3%	169,641	(3,321)	-2.0%
Depreciation	61,222	65,985	4,763	7.2%	62,193	971	1.6%
OPERATING EXPENSES	1,927,044	1,937,653	10,610	0.5%	1,834,094	(92,950)	-5.1%
OPERATING INCOME (LOSS)	**$ 53,911**	**$ 4,049**	**$ 49,863**	**1231.5%**	**$ 19,746**	**$ 34,165**	**173.0%**
Grants and Contributions	36,717	26,424	10,294	39.0%	4,503	32,214	715.3%
Other NonOperating Revenues (Ex	34,201	35,136	(934)	-2.7%	43,732	(9,531)	-21.8%
NonOperating Income	70,918	61,559	9,359	15.2%	48,235	22,683	47.0%
Total Net Income (Loss)	$ 124,830	$ 65,608	$ 59,222	90.3%	$ 67,982	$ 56,848	83.6%
Cash Flow Margin	$ 115,133	$ 70,034	$ 45,099	64.4%	$ 81,939	$ 33,194	40.5%
Operating Cash Flow Margin %	5.8%	3.6%	114.9%		4.4%		
Operating Margin %	2.7%	0.2%	127.0%		1.1%		

Total All Entities
Income Statement
FYTD May 2025

All Entities Year to Date Income Statement

(Dollars In Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 1,071,137	$ 1,011,692	$ 59,445	5.9%	$ 950,814	$ 120,322	12.7%
Net Ad Valorem Taxes	584,460	584,423	37	0.0%	553,812	30,648	5.5%
Government Programs	402,079	403,834	(1,755)	-0.4%	393,000	9,079	2.3%
Stimulus Funds	2,988	5,281	(2,293)	-43.4%	13,204	(10,216)	-77.4%
Premium Revenues	640,059	633,642	6,417	1.0%	632,048	8,010	1.3%
Other	202,399	192,804	9,595	5.0%	200,982	1,417	0.7%
OPERATING REVENUES	2,903,121	2,831,675	71,446	2.5%	2,743,861	159,260	5.8%
EXPENSES							
Salaries and Benefits	1,244,329	1,237,822	(6,507)	-0.5%	1,174,898	(69,431)	-5.9%
Supplies	449,317	451,105	1,788	0.4%	429,916	(19,401)	-4.5%
Purchased Medical Service	225,026	218,788	(6,238)	-2.9%	211,627	(13,399)	-6.3%
Other	291,510	276,718	(14,792)	-5.3%	265,803	(25,708)	-9.7%
Claims	601,697	574,053	(27,645)	-4.8%	550,582	(51,115)	-9.3%
Depreciation	62,516	67,473	4,957	7.3%	63,709	1,193	1.9%
OPERATING EXPENSES	2,874,396	2,825,958	(48,438)	-1.7%	2,696,534	(177,862)	-6.6%
OPERATING INCOME (LOSS)	**$ 28,725**	**$ 5,717**	**$ 23,008**	**402.5%**	**$ 47,326**	**$ (18,601)**	**-39.3%**
NonOperating Income	79,560	64,285	15,275	23.8%	59,528	20,032	33.7%
Total Net Income (Loss)	$ 108,285	$ 70,002	$ 38,283	54.7%	$ 106,855	$ 1,430	1.3%
Cash Flow Margin	$ 91,241	$ 73,190	$ 18,051	24.7%	$ 111,035	$ (19,794)	-17.8%
Operating Cash Flow Margin %	3.1%	2.6%	39.1%		4.0%		
Operating Margin %	1.0%	0.2%	32.2%		1.7%		

Parkland

Key Statistics

Parkland

Hospital Key Statistics
MTD May 2025

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	5,137	5,171	(34)	-0.7%	5,122	0.3%
Average Daily Census (Adult, NICU and Obs)	894	866	28	3.2%	897	-0.3%
Average Length of Stay (Adult)	5.95	5.76	(0.19)	-3.3%	5.97	0.3%
Case Mix Index (Acute Service Line)	1.95	1.96	(0.01)	-0.5%	1.90	2.6%
Emergency Visits	19,869	19,685	184	0.9%	20,435	-2.8%
Ambulatory Visits *	106,107	105,467	640	0.6%	105,686	0.4%
Surgeries	1,936	1,985	(49)	-2.5%	1,948	-0.6%
Deliveries	1,013	1,094	(81)	-7.4%	1,084	-6.5%

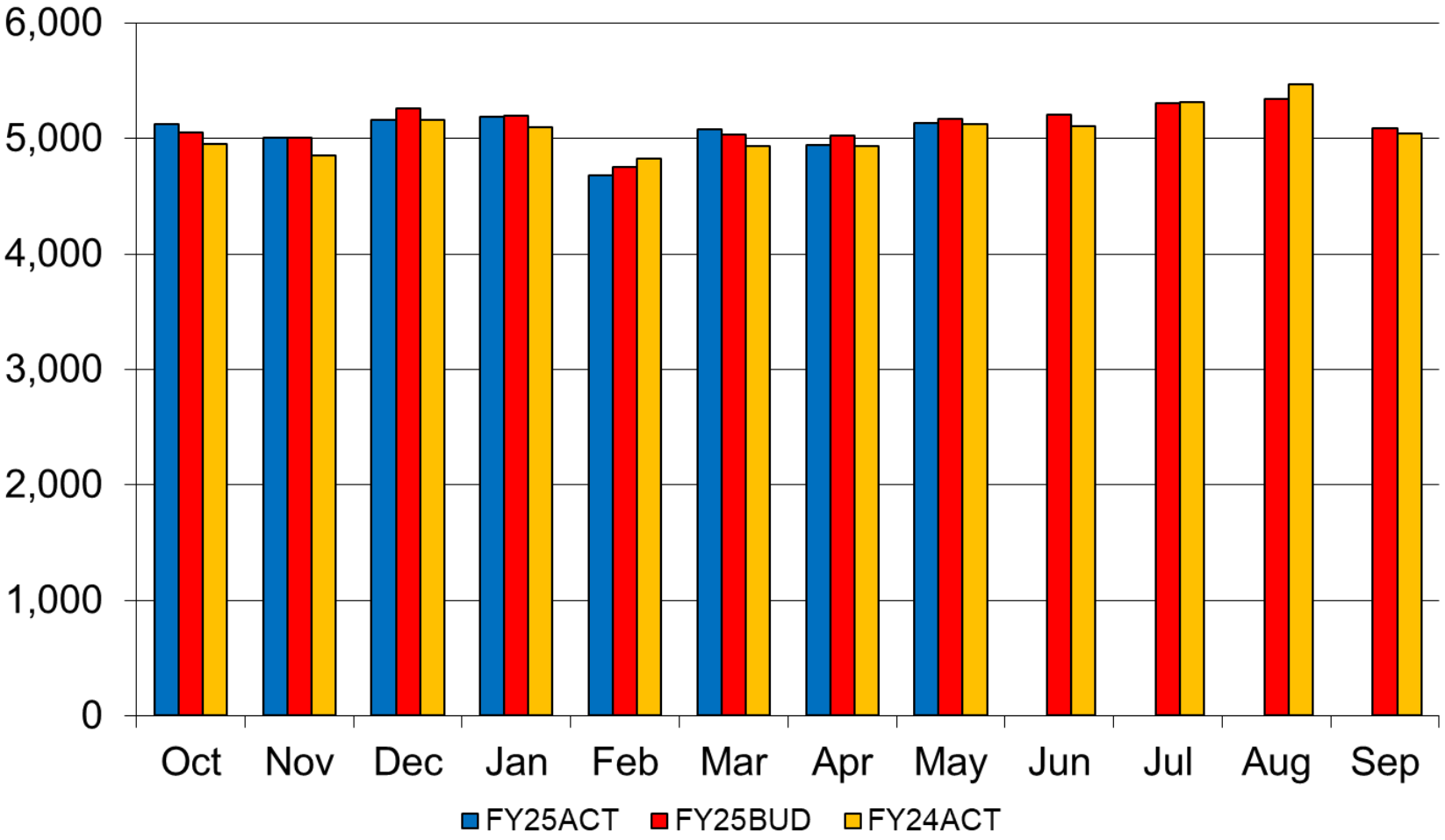
Parkland

Hospital Key Statistics
FYTD May 2025

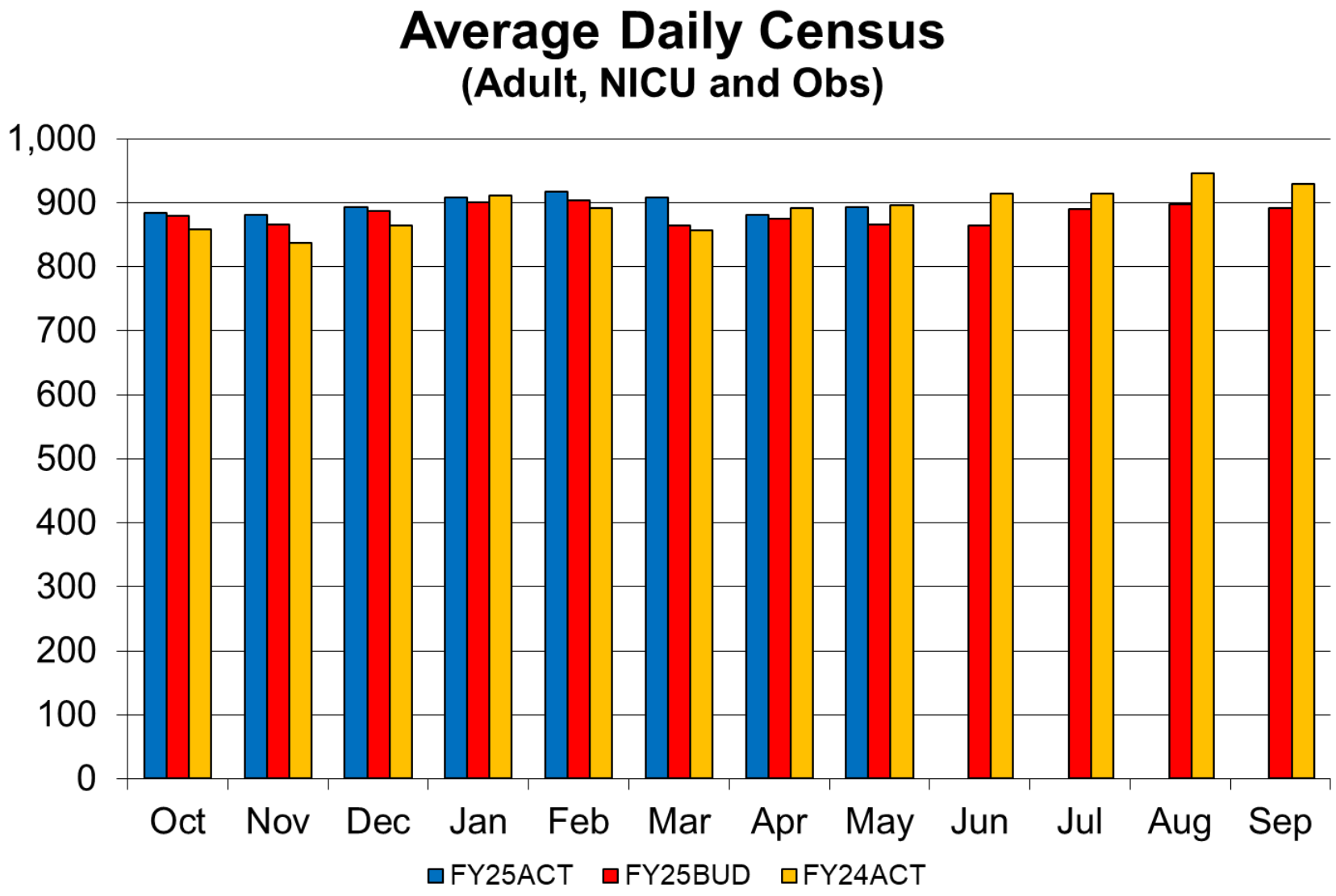
	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	40,319	40,498	(179)	-0.4%	39,878	1.1%
Average Daily Census (Adult, NICU and Obs)	897	880	17	1.9%	876	2.4%
Average Length of Stay (Adult)	5.86	5.88	0.02	0.3%	6.03	2.8%
Case Mix Index (Acute Service Line)	2.00	1.96	0.04	2.0%	1.97	1.5%
Emergency Visits	163,807	163,852	(45)	0.0%	165,351	-0.9%
Ambulatory Visits *	853,660	841,363	12,297	1.5%	802,745	6.3%
Surgeries	14,819	14,568	251	1.7%	14,558	1.8%
Deliveries	8,781	8,754	27	0.3%	8,511	3.2%

Volumes
Discharges

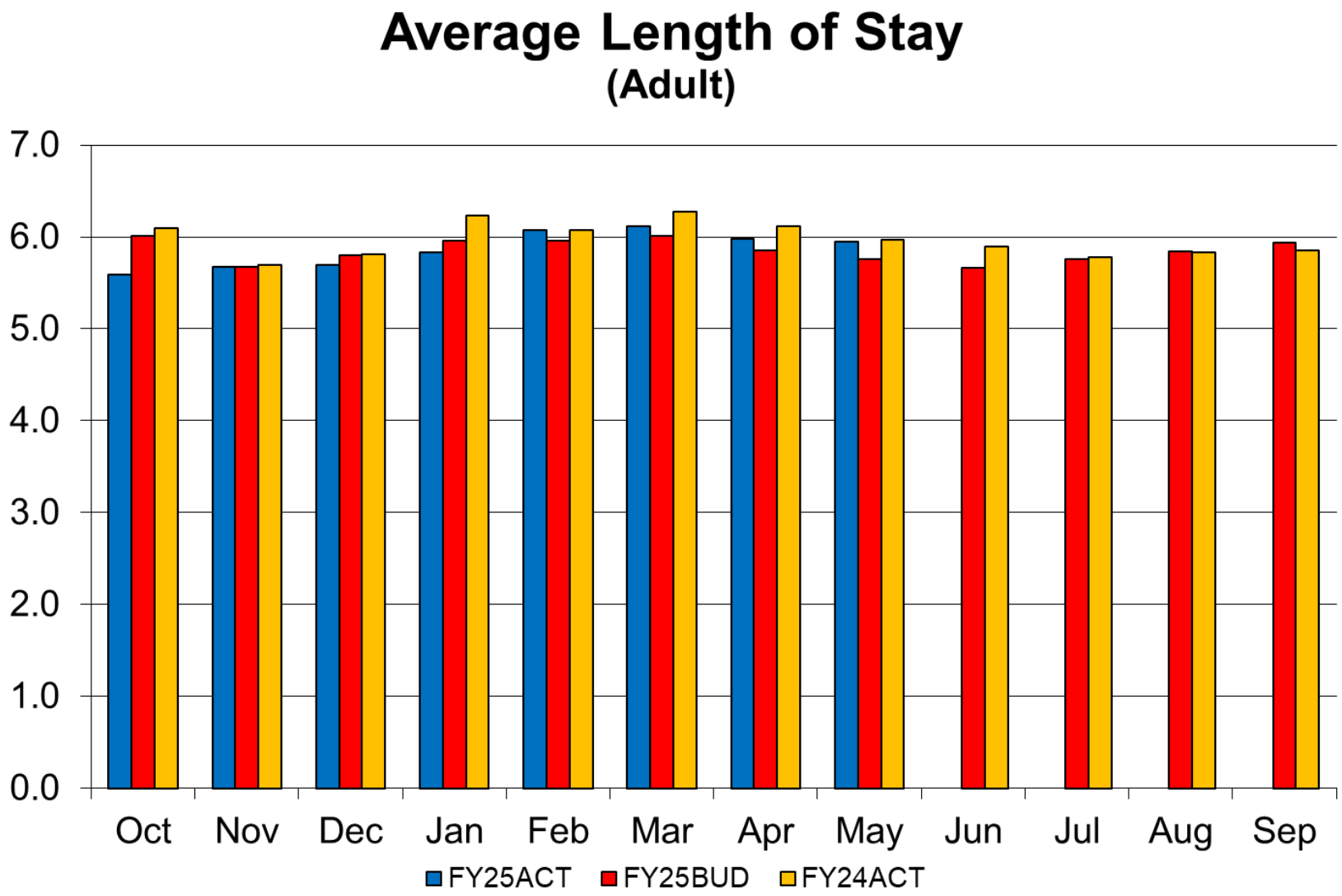
Hospital Discharges
(Adult, NICU and Obs)



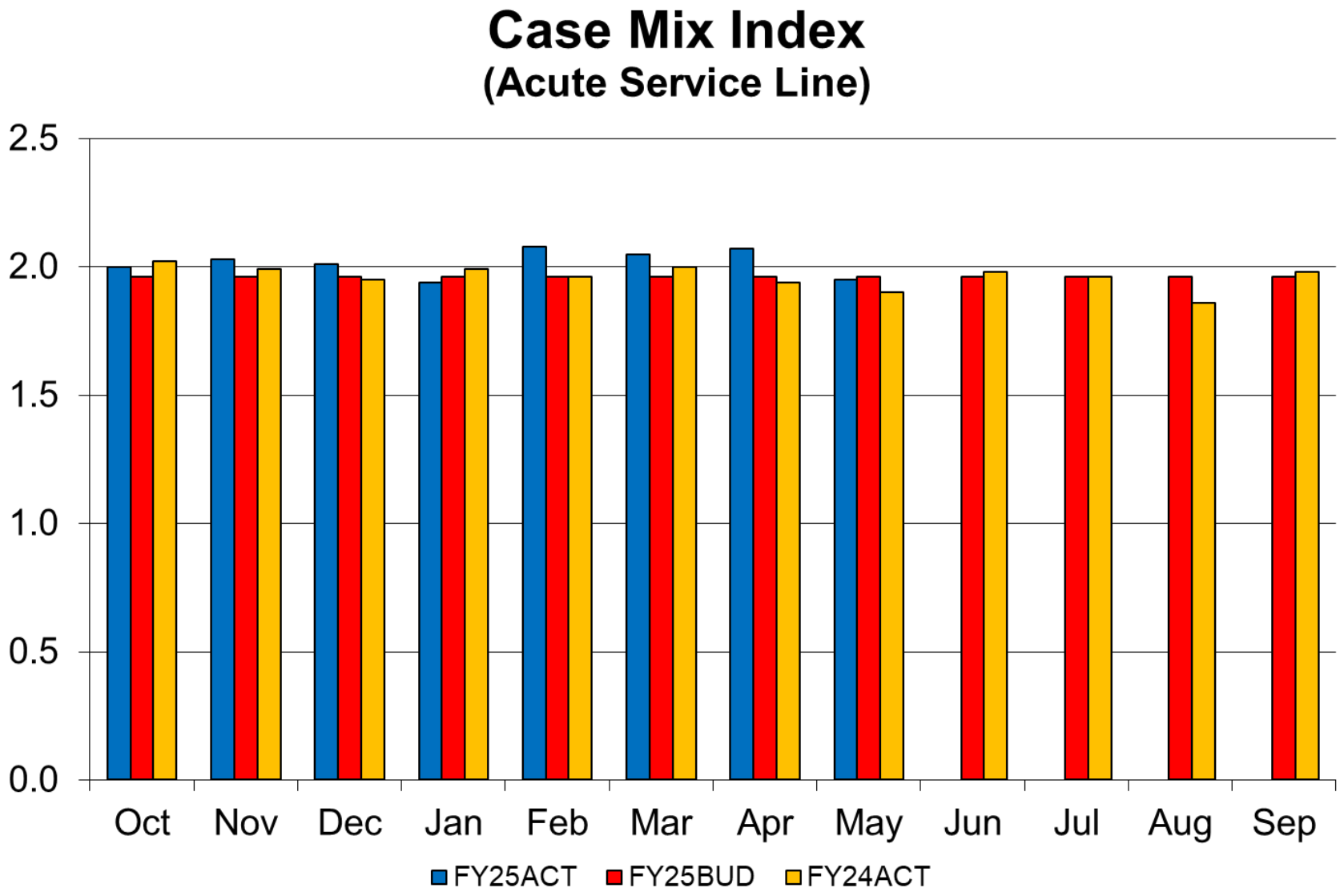
Volumes
Average Daily Census



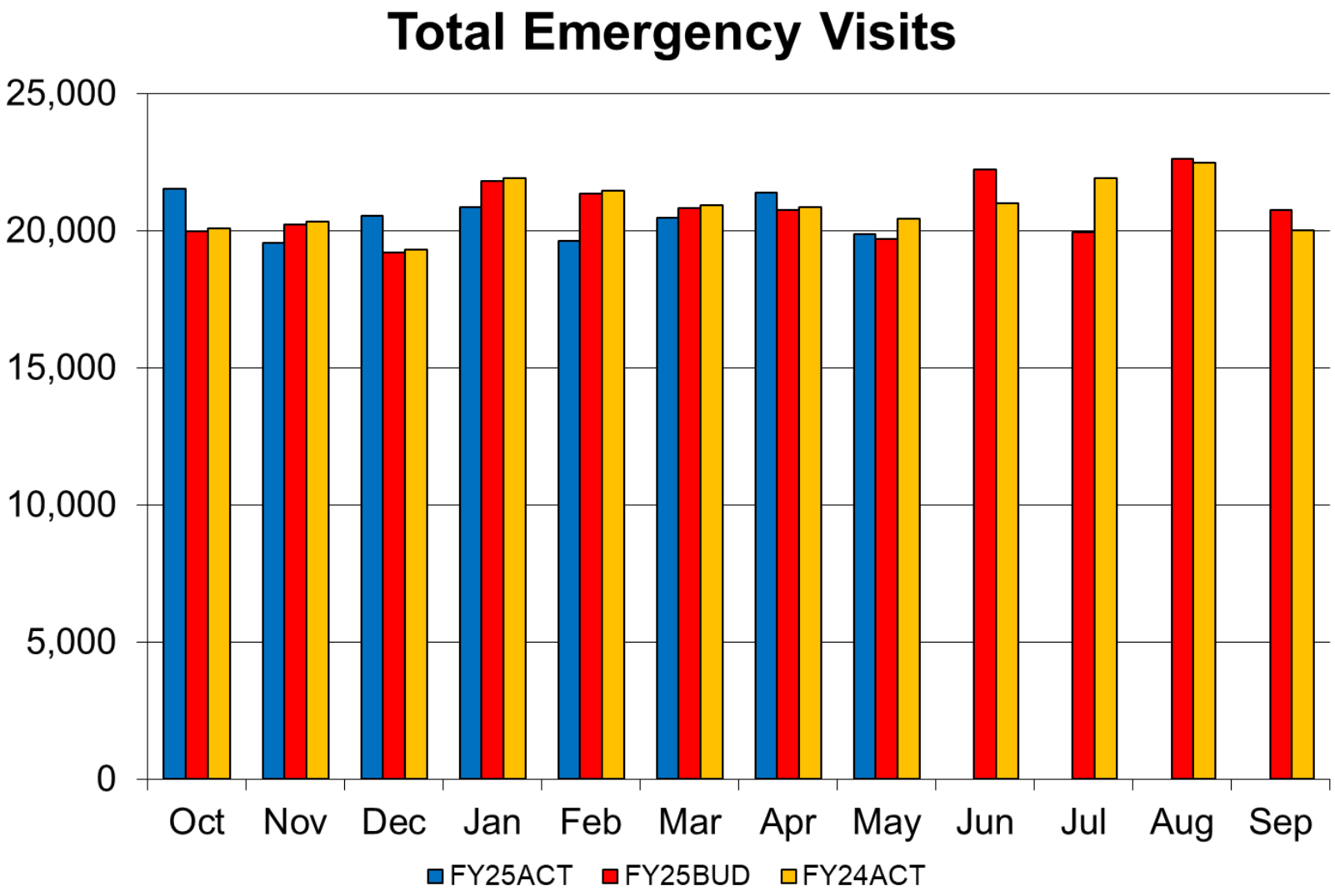
Volumes
Average Length of Stay



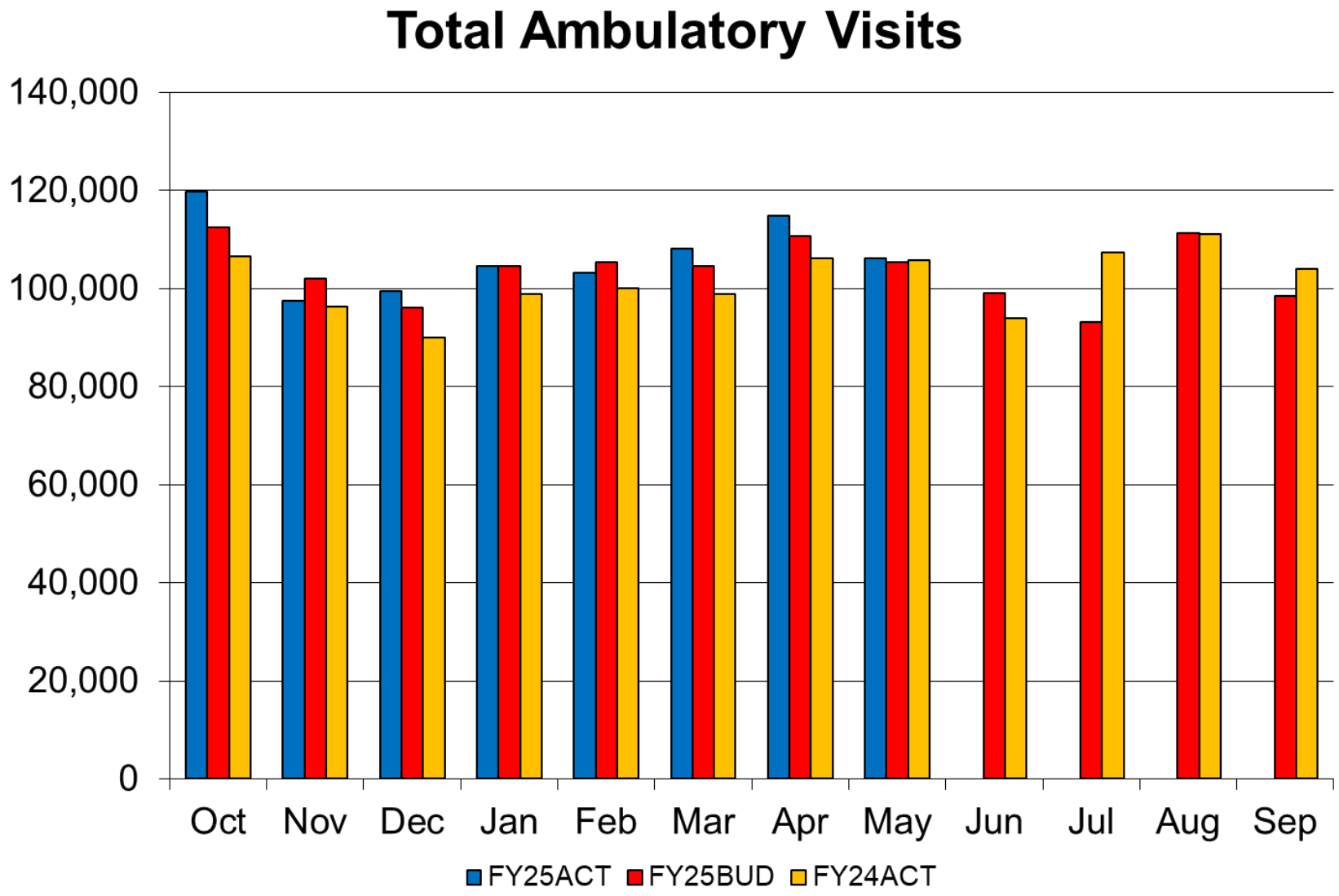
Volumes
Case Mix Index



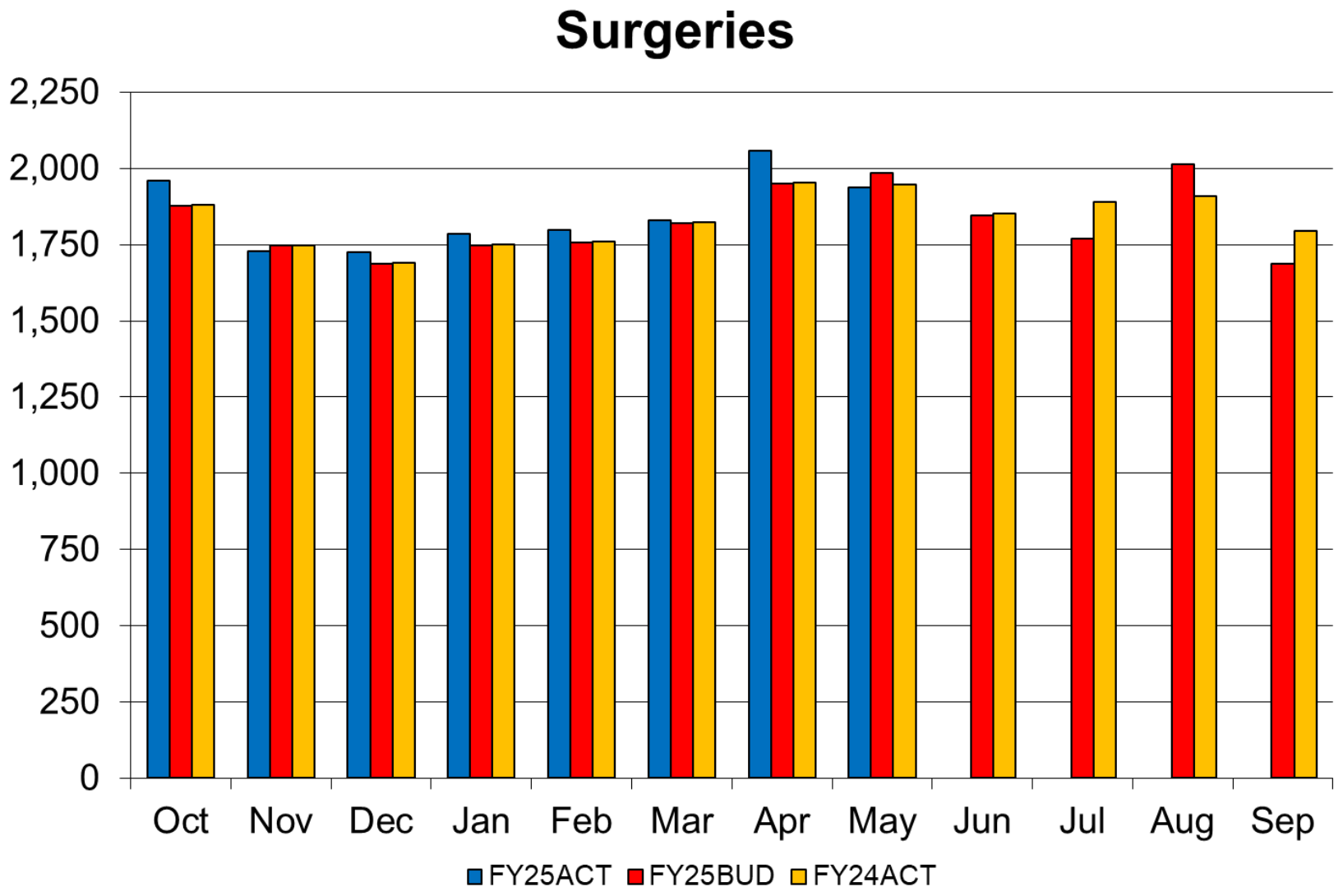
Volumes
Emergency Visits



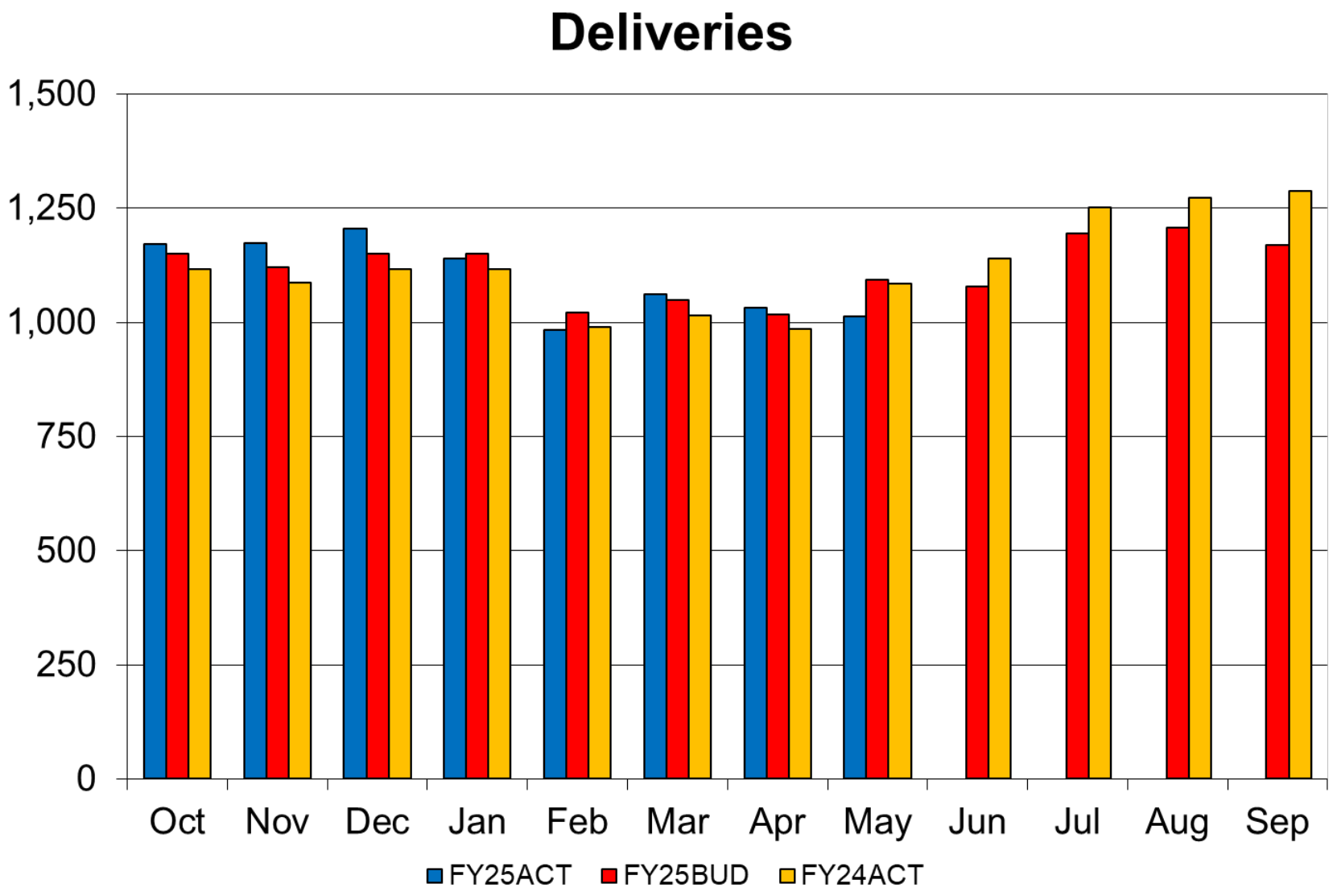
Volumes
Ambulatory Visits



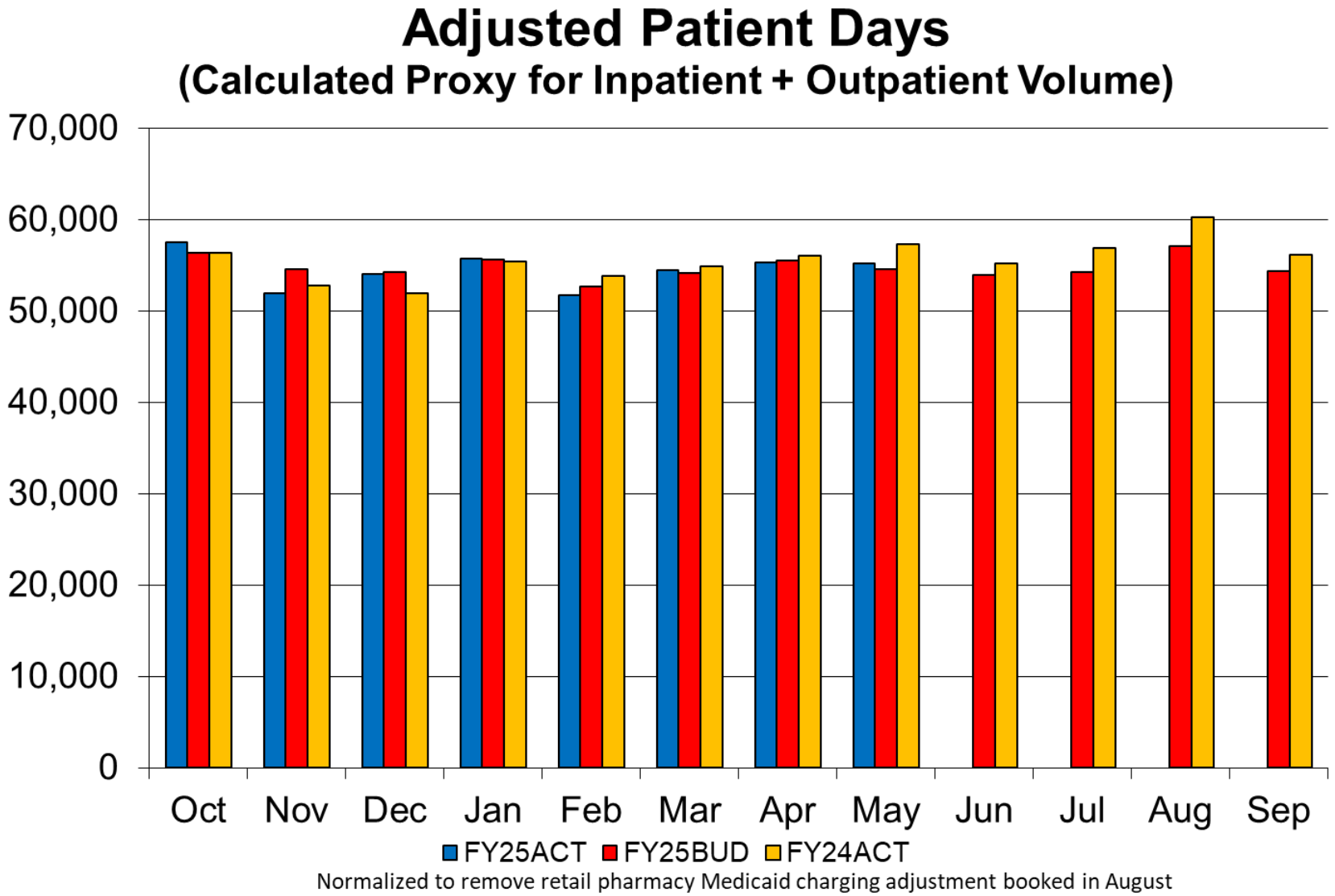
Volumes
Surgeries



Volumes
Deliveries

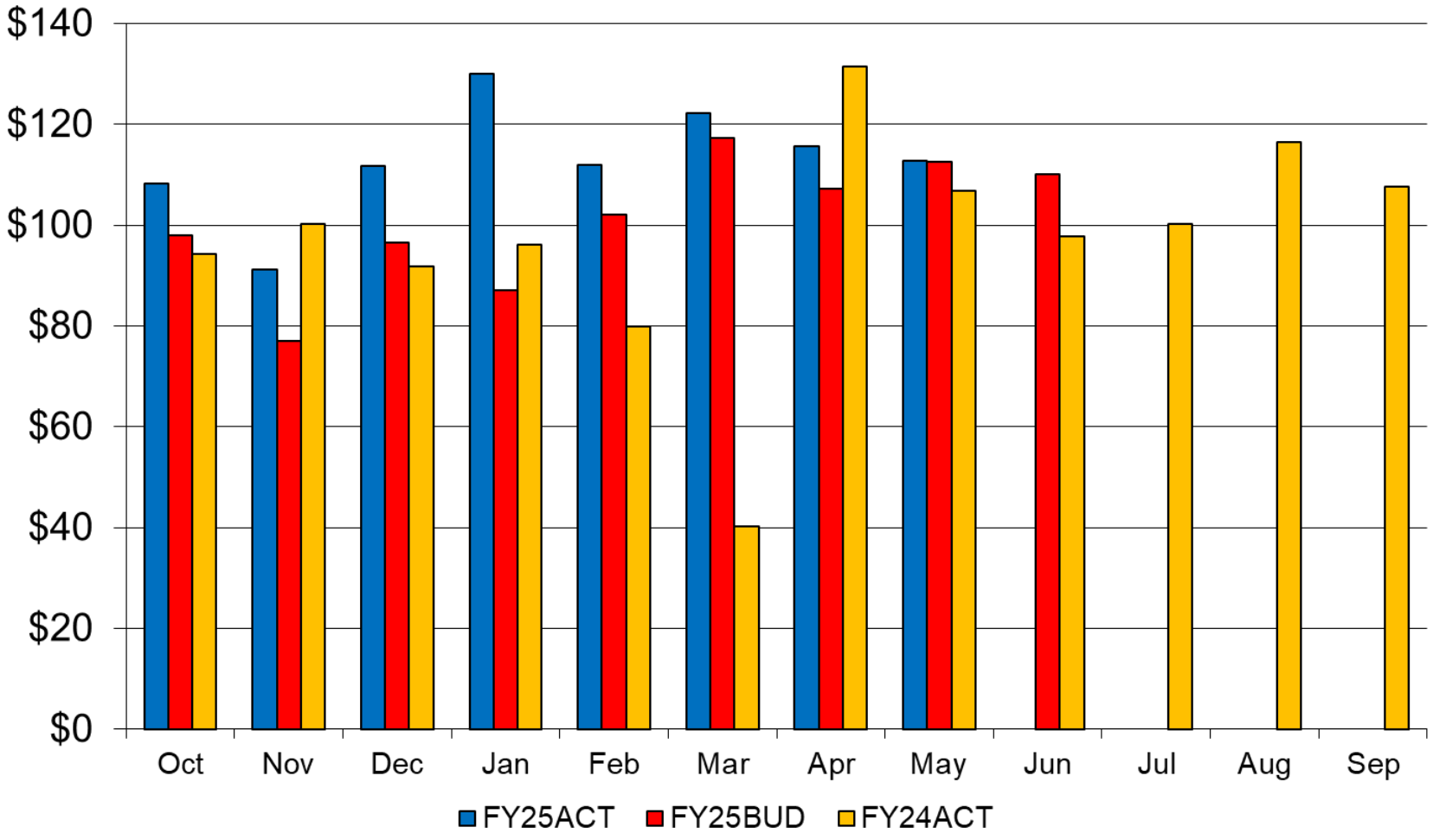


Volumes
Adjusted Patient Days

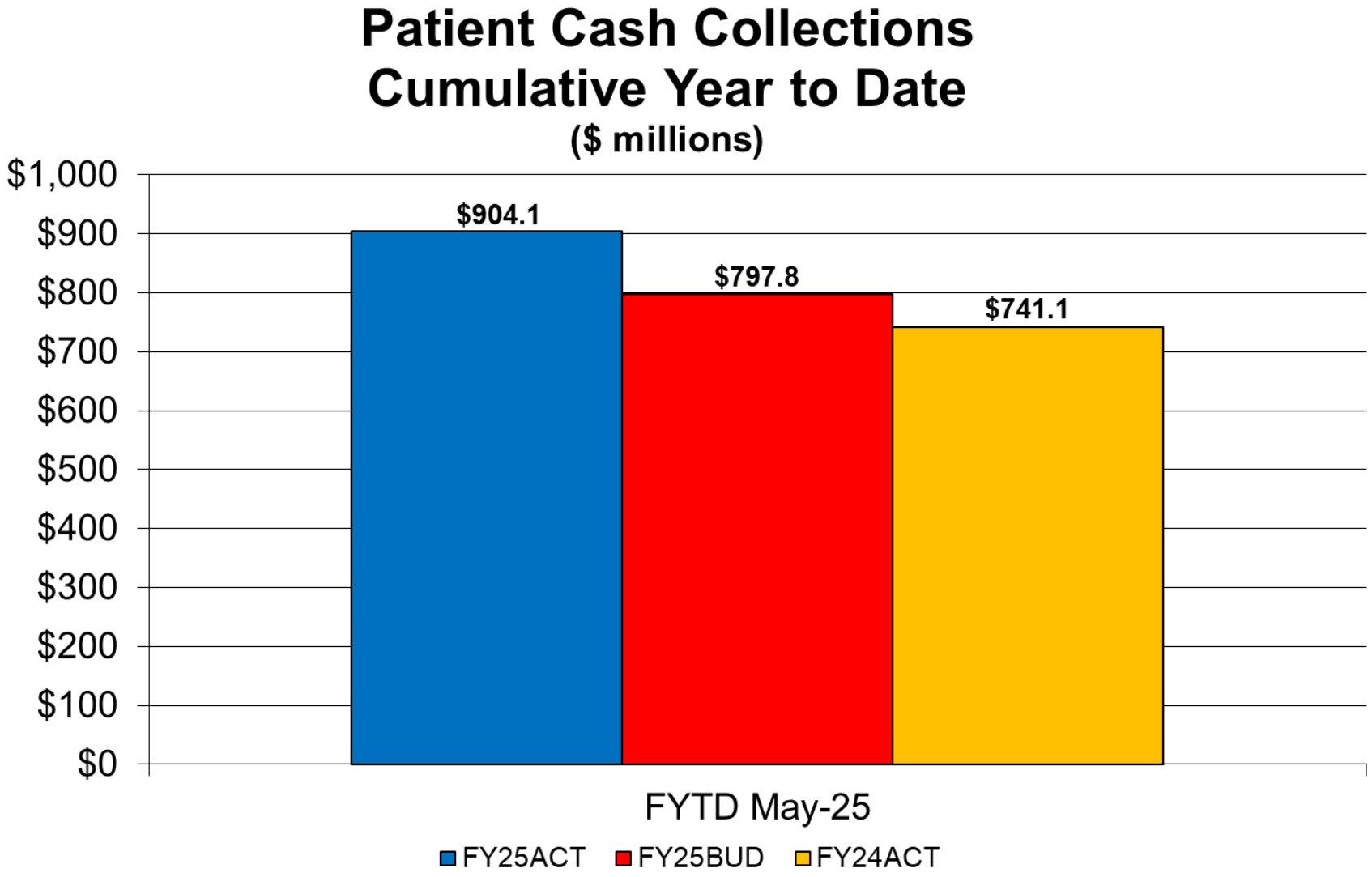


Key Operating Performance Metrics

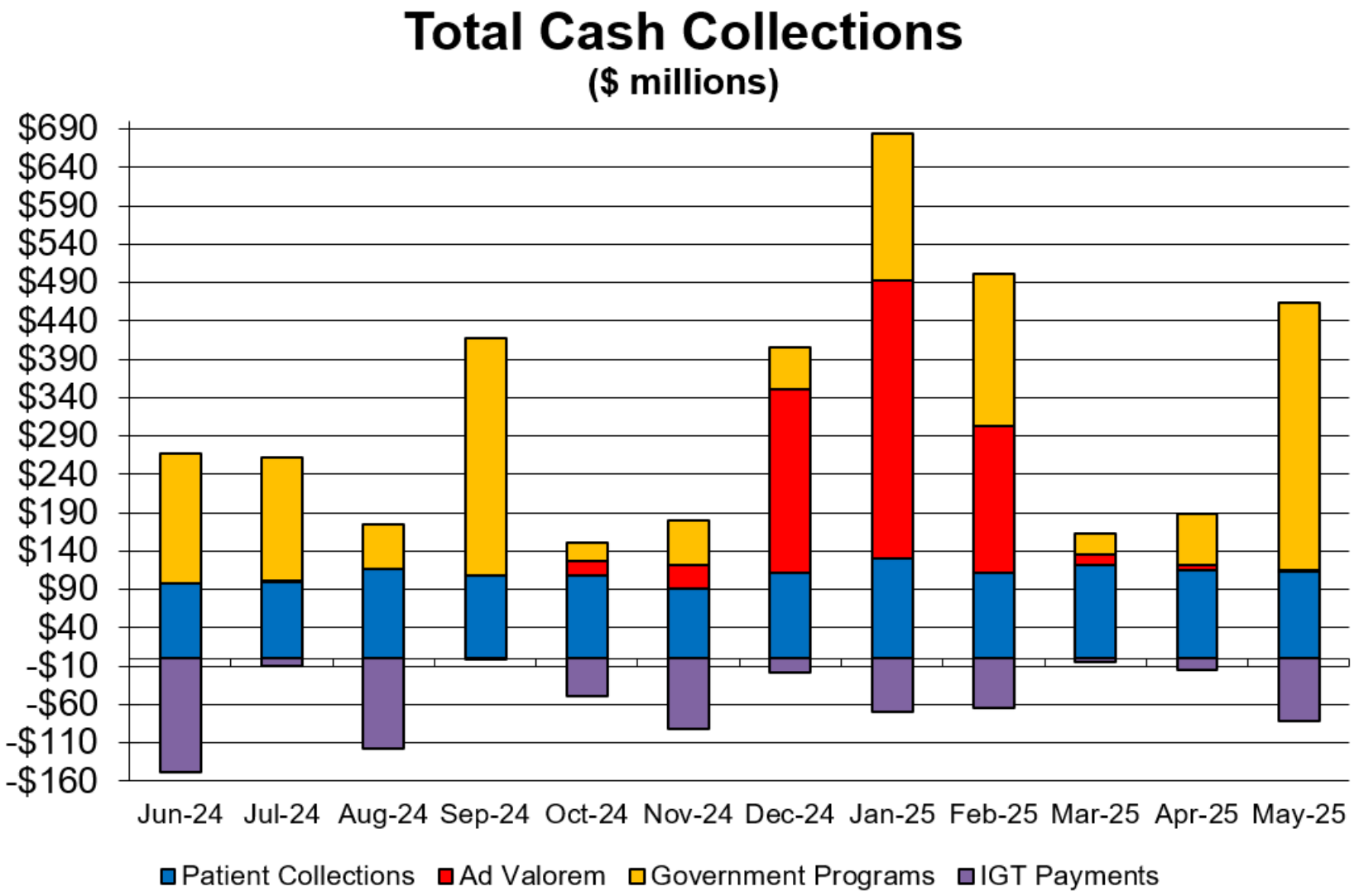
Patient Cash Collections
($ millions)



Key Operating Performance Metrics



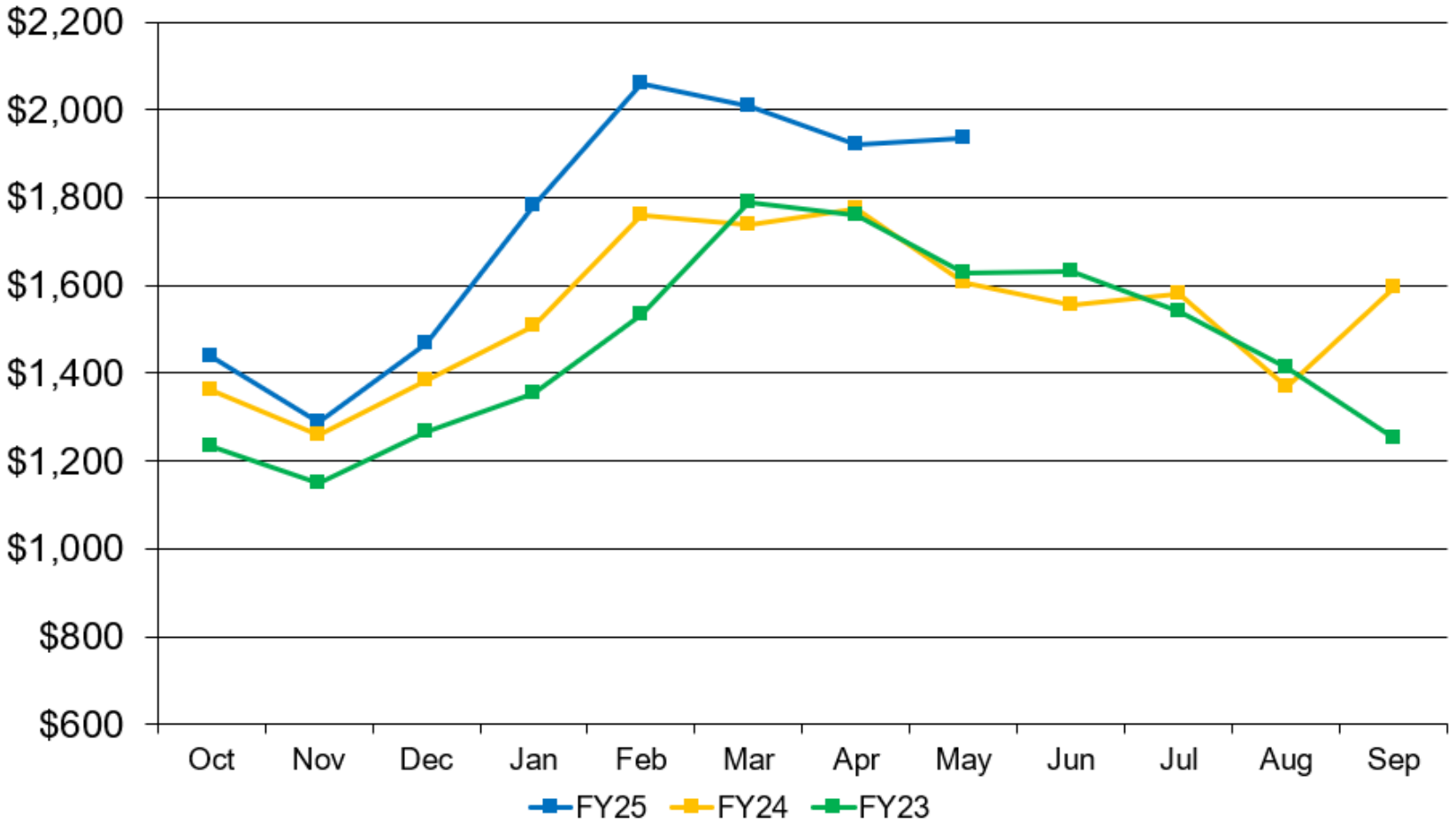
Key Operating Performance Metrics



Key Operating Performance Metrics

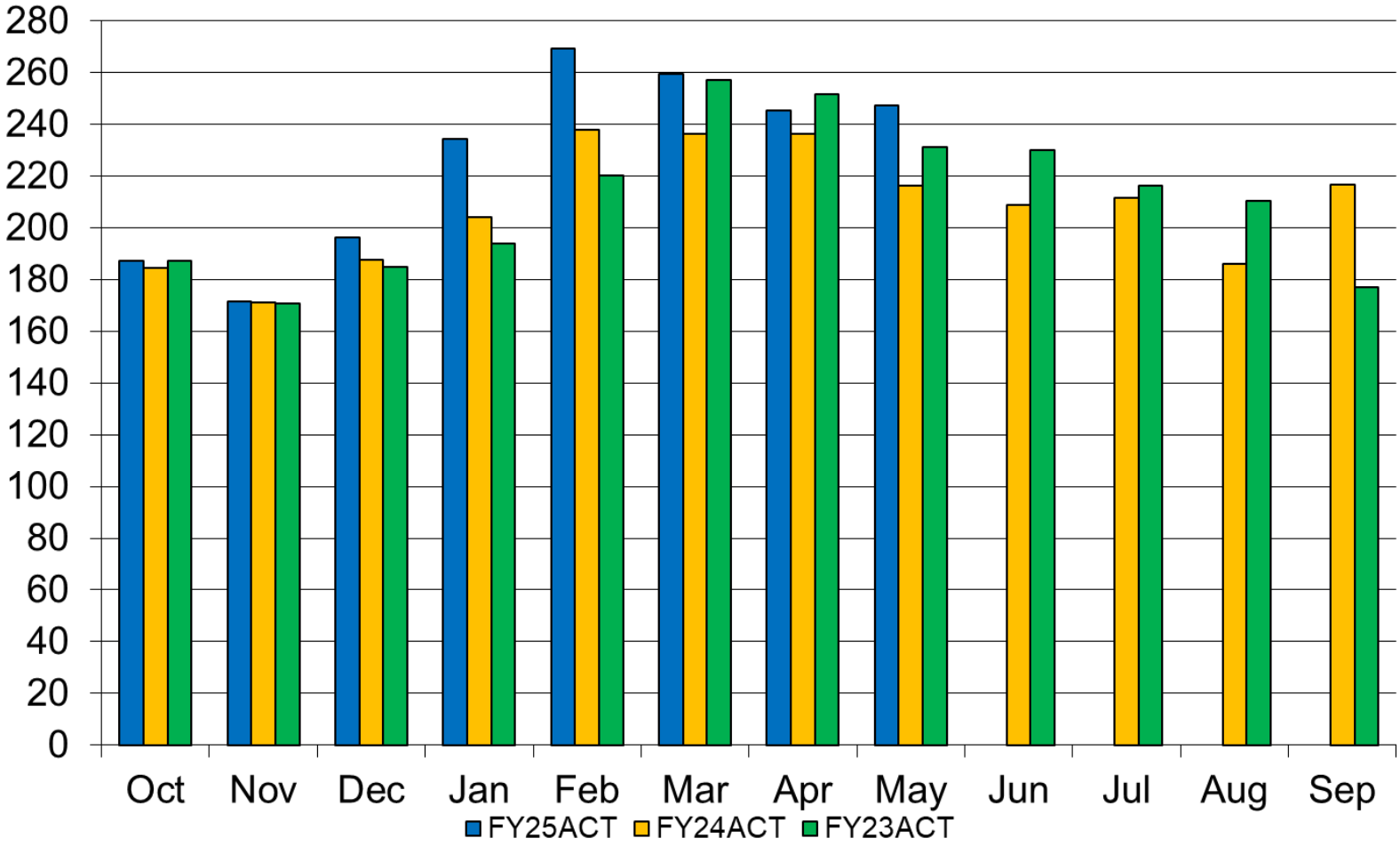
Cash Balance Trending

($ millions)



Key Operating Performance Metrics

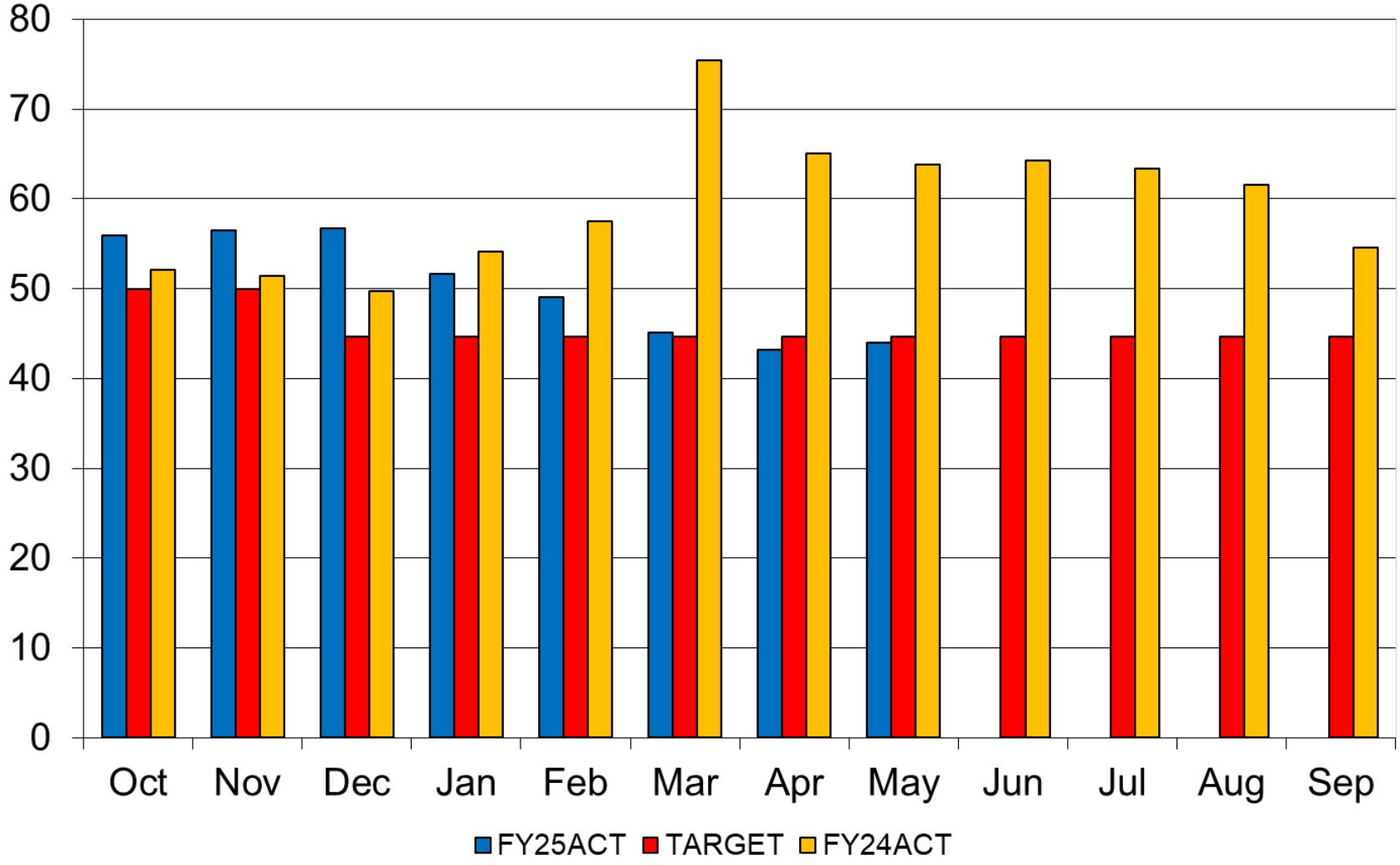
Days Cash on Hand



Excludes LPPF and insurance and debt reserves, which are included in total cash

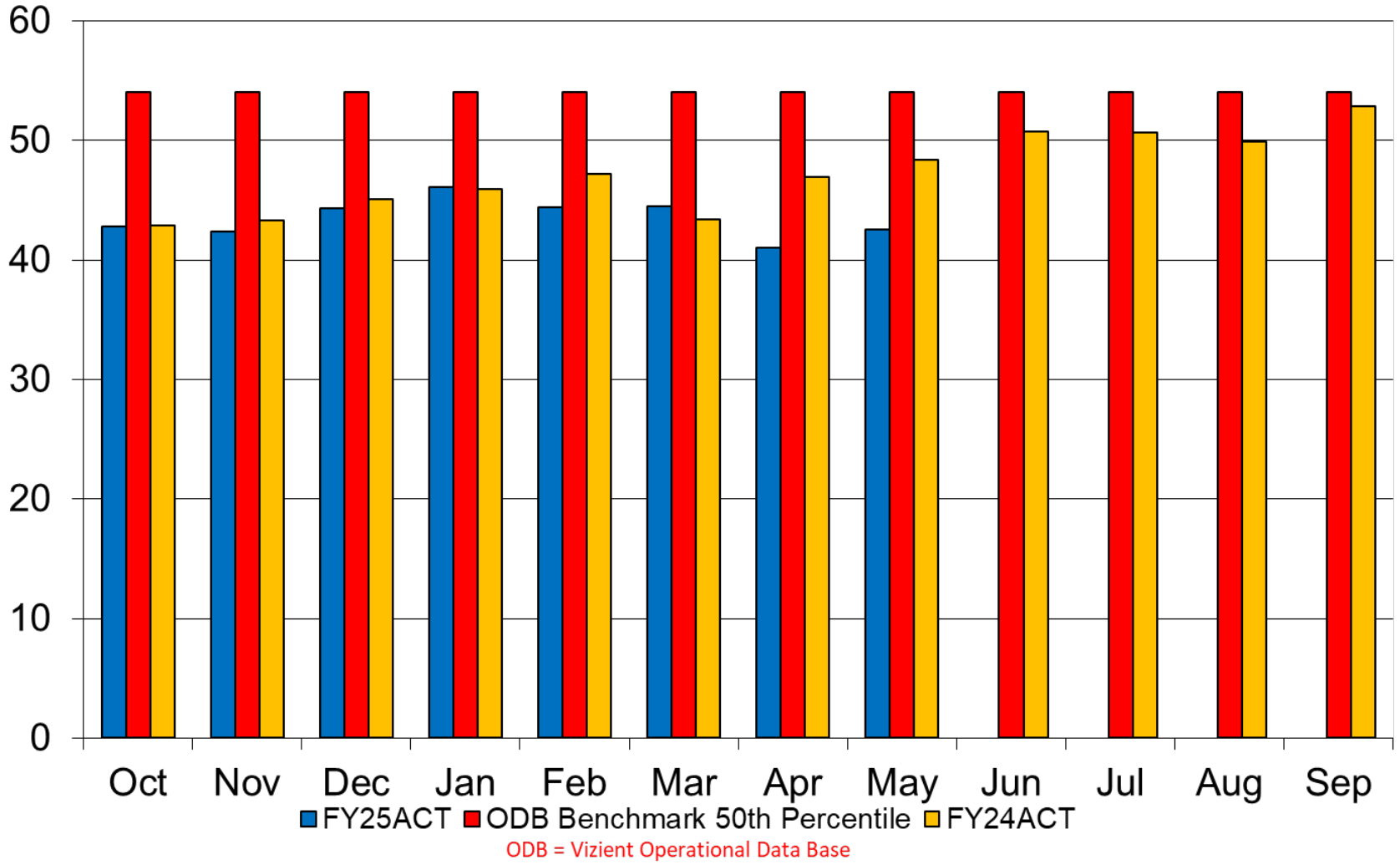
Key Operating Performance Metrics

Days in Accounts Receivable



Key Operating Performance Metrics

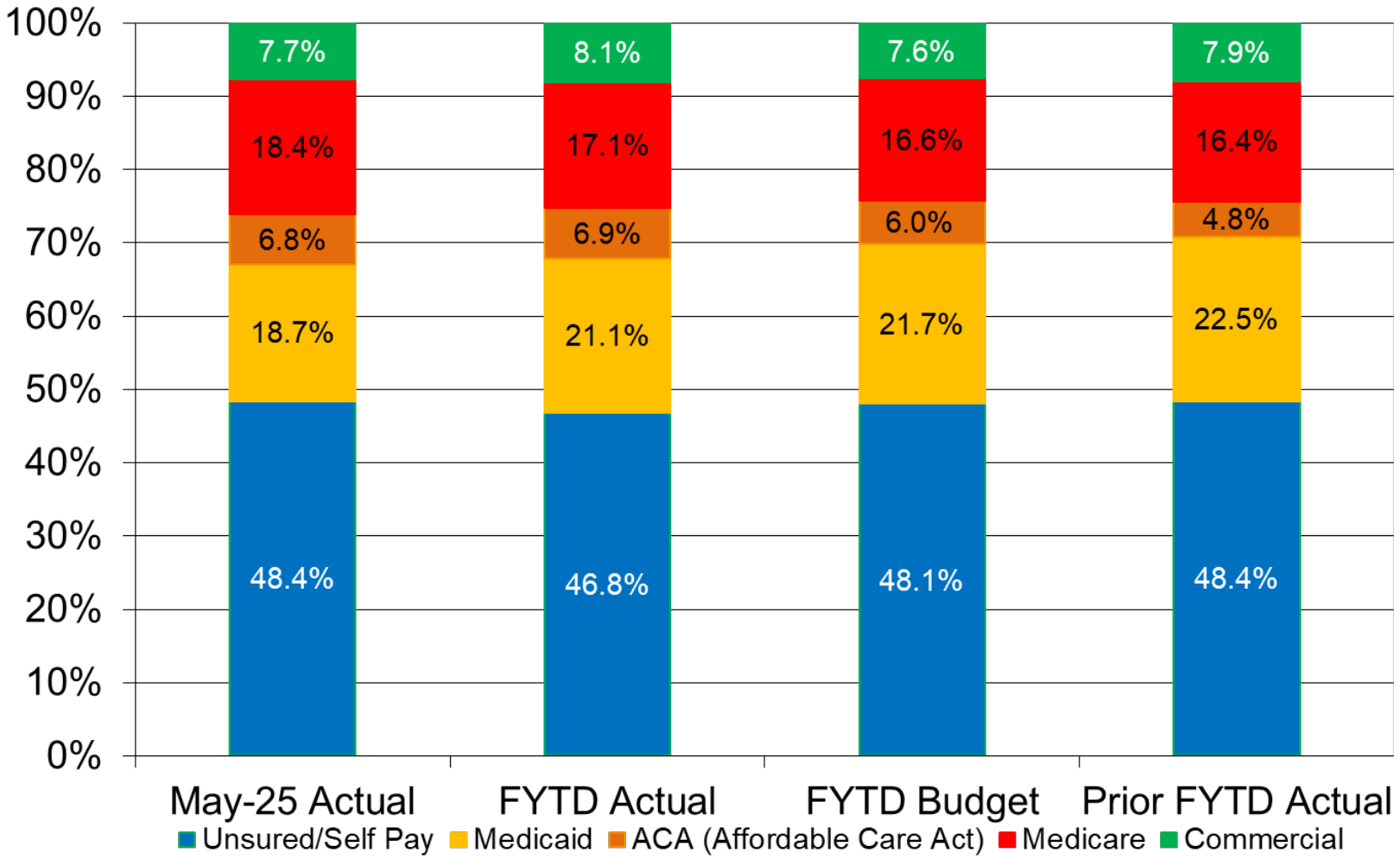
Days in Accounts Payable



ODB = Vizient Operational Data Base

Key Operating Performance Metrics

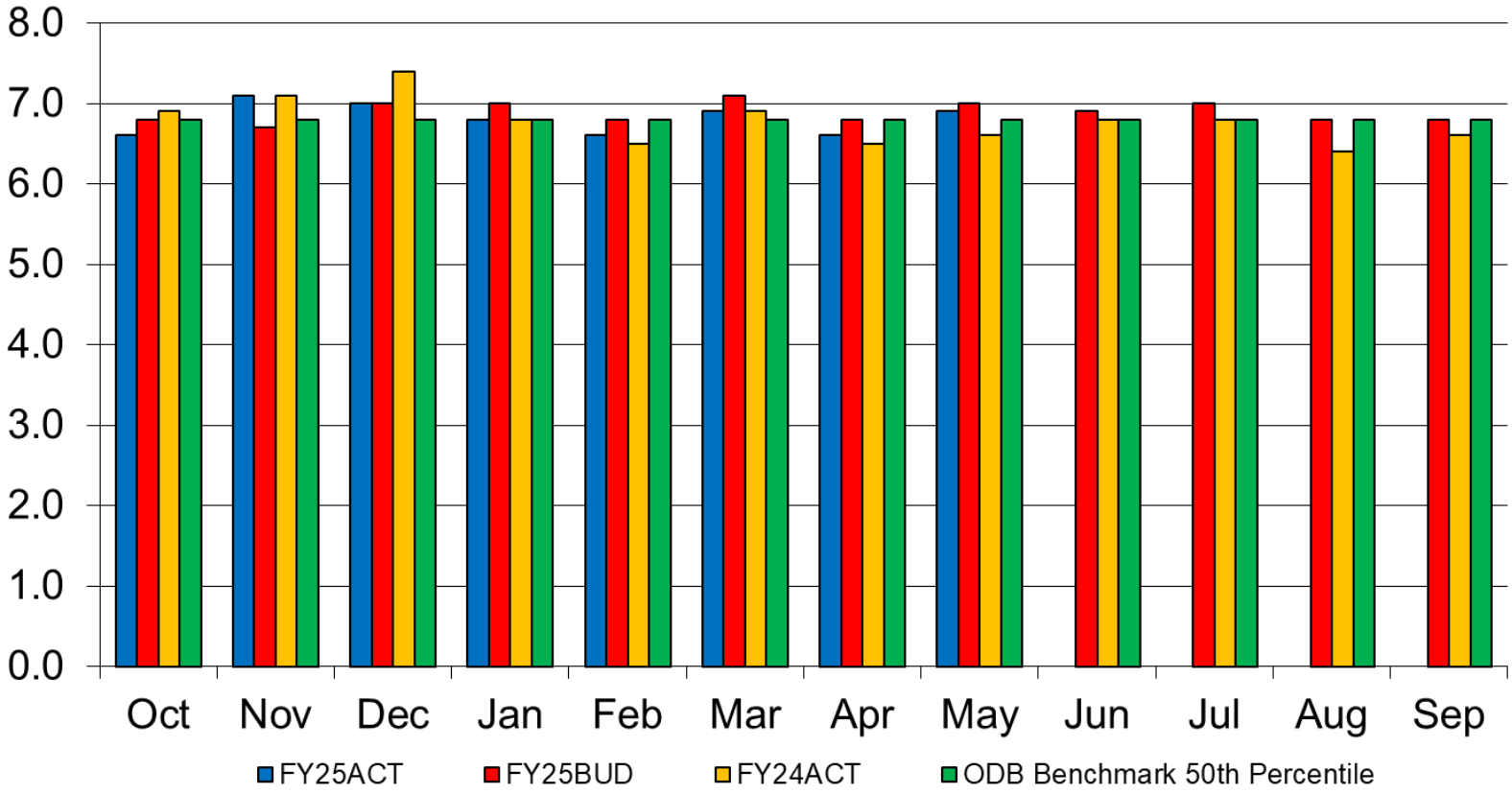
Gross Patient Revenue By Payor Type



Key Operating Performance Metrics

FTEs per Adjusted Occupied Bed

(includes Contract Labor and excludes Nursing Homes and Jail)



ODB = Vizient Operational Data Base

Parkland

Appendix

PCHP Financial Performance Current Month –May 2025

PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
MEMBERSHIP	172,079	169,688	2,391	1.4%	172,332	(253)	-0.1%
REVENUE							
Premium/DSP	$ 53,870	$ 50,380	$ 3,490	6.9%	$ 43,477	$ 10,394	23.9%
NAIP/DPP/ATLIS	26,782	27,377	(595)	-2.2%	37,781	(11,000)	-29.1%
OPERATING REVENUE	80,652	77,757	2,895	3.7%	81,258	(606)	-0.7%
EXPENSE							
Administration	8,607	9,849	1,242	12.6%	7,952	(655)	-8.2%
Claims	74,725	69,480	(5,244)	-7.5%	75,578	854	1.1%
OPERATING EXPENSE	83,332	79,329	(4,002)	-5.0%	83,531	199	0.2%
OPERATING INCOME (LOSS)	**$ (2,680)**	**$ (1,573)**	**$ (1,107)**	**-70.4%**	**$ (2,273)**	**$ (407)**	**-17.9%**
Interest and Investment Income	842	594	248	41.8%	1,654	(812)	-49.1%
Unrealized Gain (Loss) on Investments	(600)	-	(600)	0.0%	999	(1,599)	-160.1%
Total Net Income (Loss)	$ (2,439)	$ (979)	$ (1,459)	-149.0%	$ 380	$ (2,818)	-742.2%

Operating Cash Flow Margin %	-3.3%	-2.0%	-1.3%	64.3%	-2.8%
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	88.4%	85.8%			90.5%

PCHP Fiscal Year ends 12/31/2025

PCHP Financial Performance
Calendar YTD – May 2025

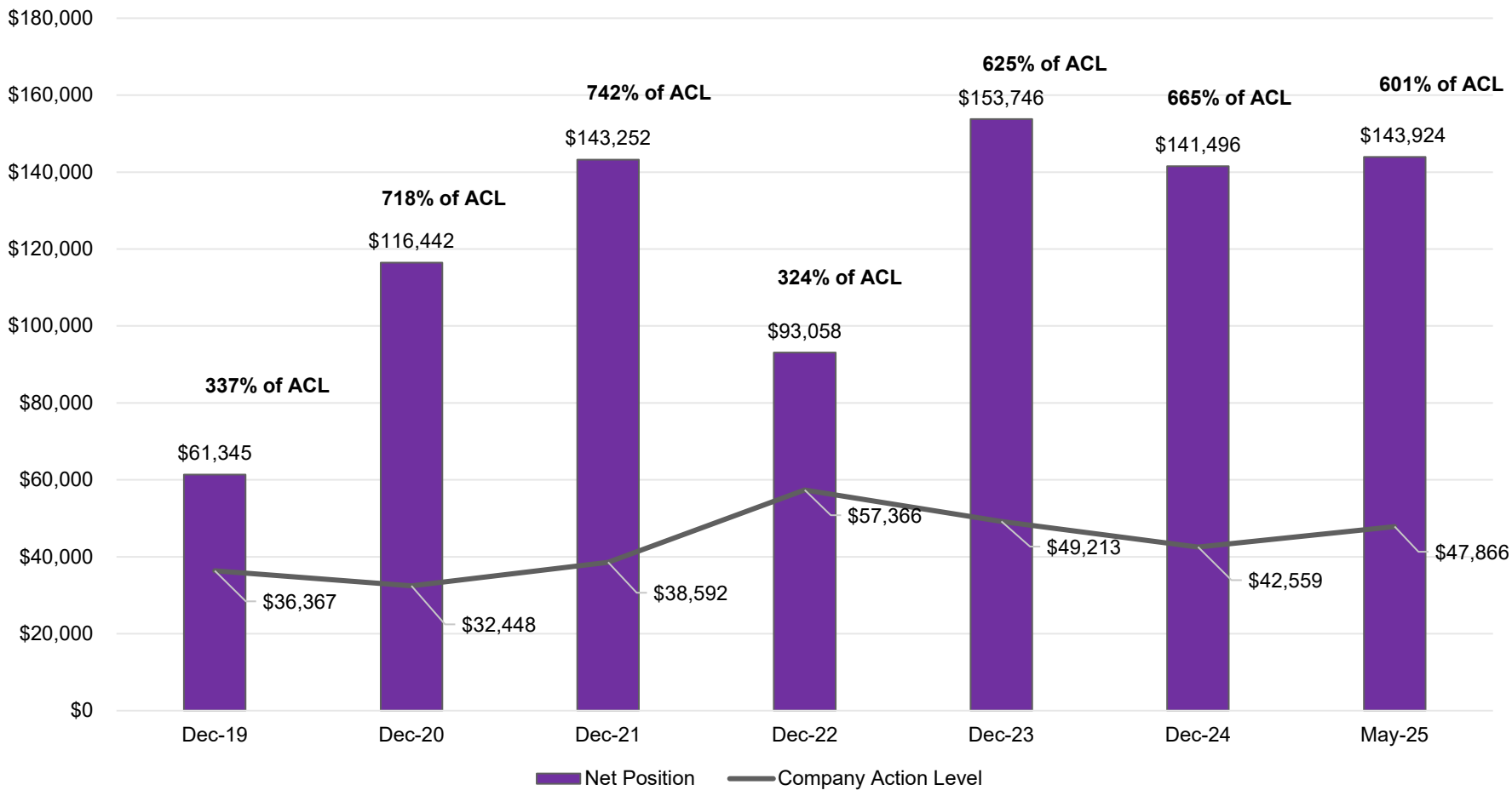
PCHP Year to Date Income Statement

(Dollars in Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
MEMBERSHIP	852,269	848,440	3,829	0.5%	841,455	10,814	1.3%
REVENUE							
Premium/DSP	$ 263,990	$ 251,901	$ 12,090	4.8%	$ 218,128	$ 45,862	21.0%
NAIP/DPP/ATLIS	149,285	150,277	(993)	-0.7%	179,112	(29,827)	-16.7%
OPERATING REVENUE	413,275	402,178	11,097	2.8%	397,240	16,035	4.0%
EXPENSE							
Administration	35,747	49,272	13,526	27.5%	40,482	4,736	11.7%
Claims	380,662	366,075	(14,587)	-4.0%	355,200	(25,462)	-7.2%
OPERATING EXPENSE	416,408	415,347	(1,061)	-0.3%	395,682	(20,726)	-5.2%
OPERATING INCOME (LOSS)	**$ (3,133)**	**$ (13,169)**	**$ 10,036**	**76.2%**	**$ 1,558**	**$ (4,691)**	**-301.1%**
Interest and Investment Income	4,816	3,103	1,712	55.2%	8,201	(3,385)	-41.3%
Unrealized Gain (Loss) on Investments	745	-	745	0.0%	(1,988)	2,733	137.5%
Total Net Income (Loss)	$ 2,427	$ (10,066)	$ 12,493	124.1%	$ 7,771	$ (5,344)	-68.8%
Operating Cash Flow Margin %	-0.8%	-3.3%	2.5%	-76.8%	0.4%		
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	89.2%	88.4%			84.7%		

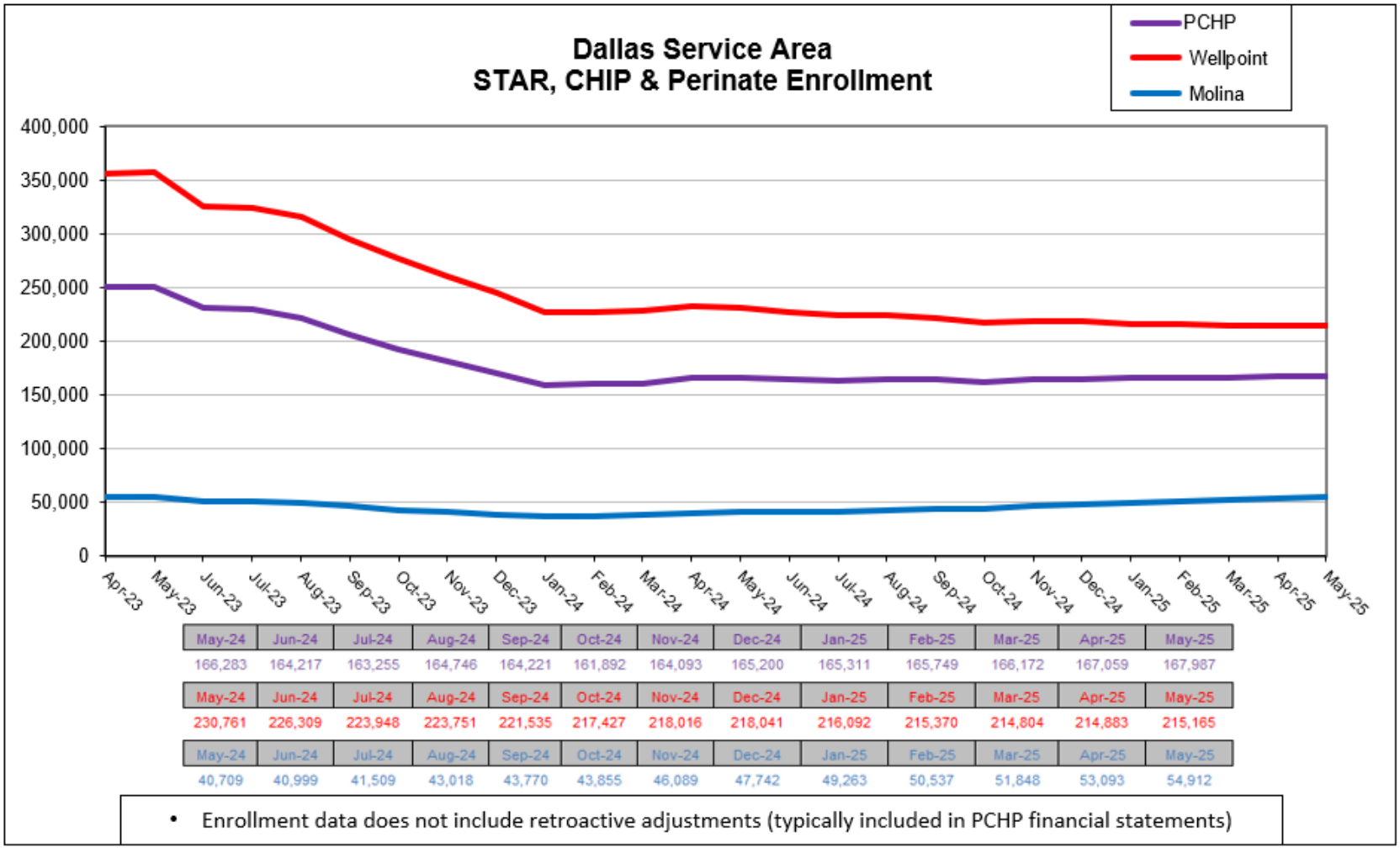
PCHP Fiscal Year ends 12/31/2025

PCHP Net Position vs Risk-Based Capital Requirements as of May 2025



- **Dollars in graph represented in Thousands**
- **Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)**
- **The Company Action Level and Asset Control Level for the most recent year are forecasted year-end values. All other years are actual year-end values.**

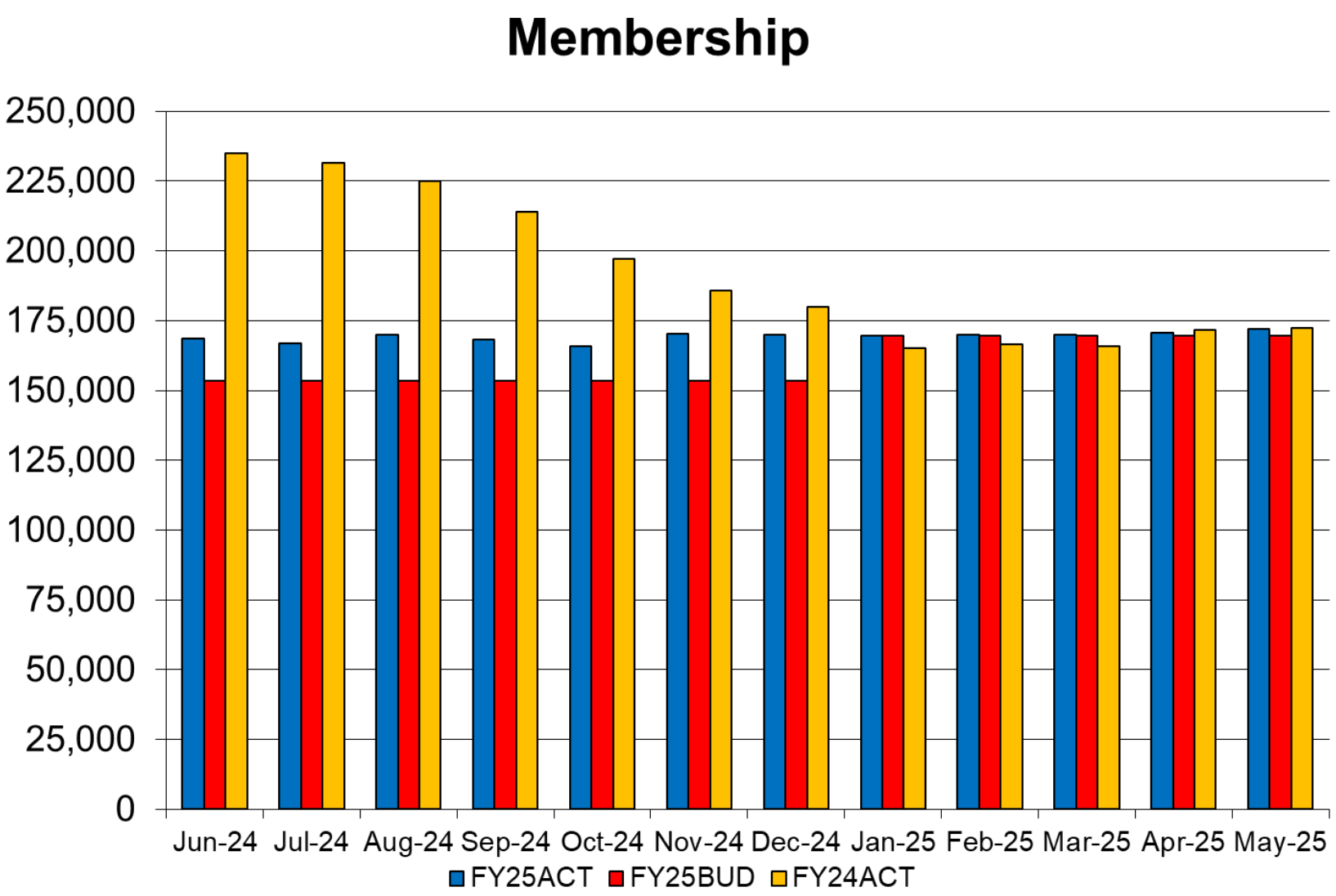
PCHP Enrollment



May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
166,283	164,217	163,255	164,746	164,221	161,892	164,093	165,200	165,311	165,749	166,172	167,059	167,987
May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
230,761	226,309	223,948	223,751	221,535	217,427	218,016	218,041	216,092	215,370	214,804	214,883	215,165
May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
40,709	40,999	41,509	43,018	43,770	43,855	46,089	47,742	49,263	50,537	51,848	53,093	54,912

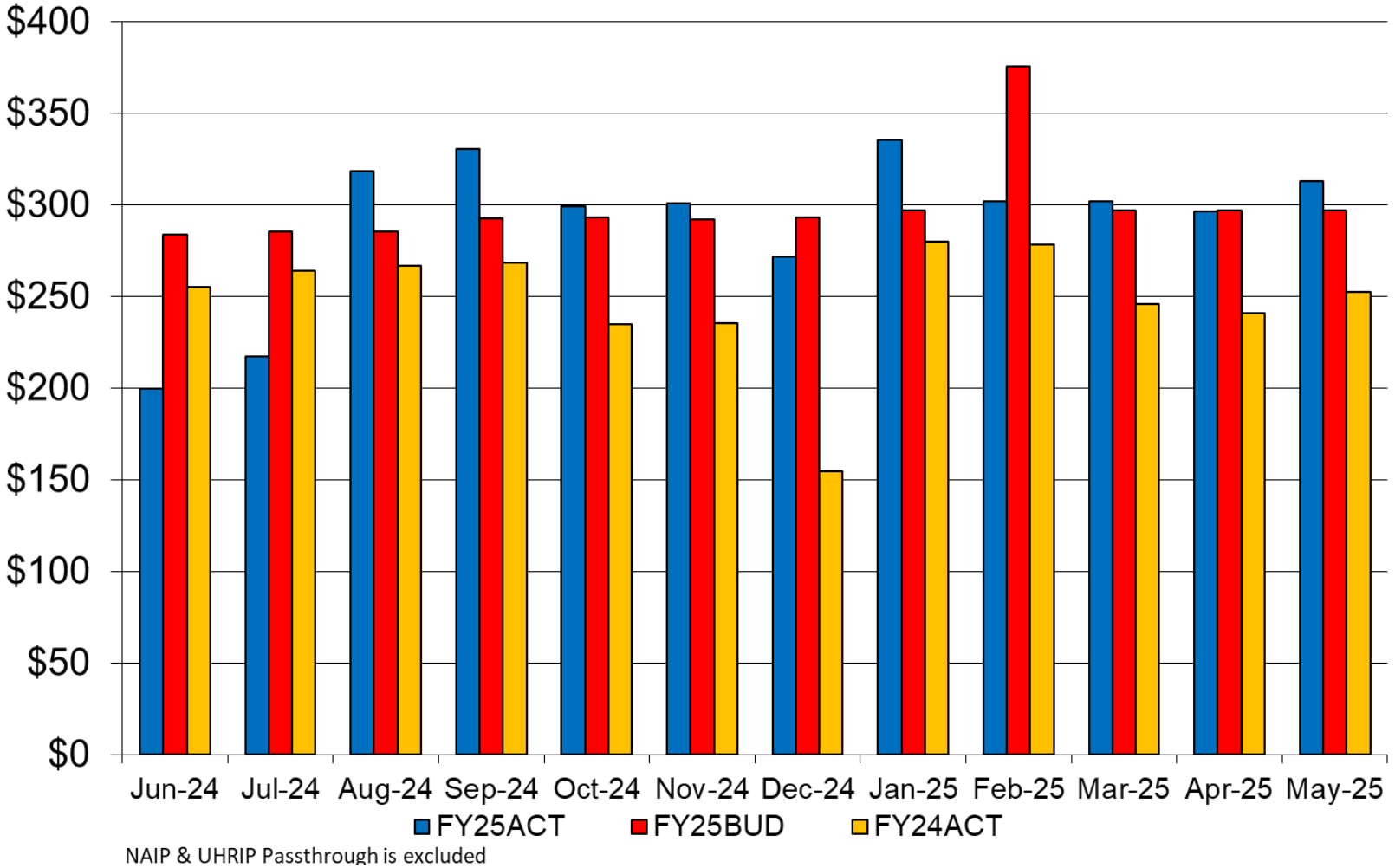
- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

Key Operating Performance Metrics



Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of May 31, 2025 and 2024

PARKLAND HEALTH & HOSPITAL SYSTEM
BALANCE SHEET
May 31, 2025 and 2024
(Dollars in Thousands)
Net Income is added to the fund Balanc

Assets	FY 2025 PHHS	FY 2025 PCHP	FY 2025 PCCI	FY 2025 AUX	FY 2025 FDN	FY 2025 Total	FY 2024 Total
Current Assets							
Cash, Cash Equivalents & Investments	$ 1,537,338	$ 240,219	$ -	$ 1,166	$ 31,197	$ 1,809,920	$ 1,671,575
Net Ad Valorem Taxes Receivable	21,529	-	-	-	-	21,529	20,902
Net Patient Accounts Receivable	224,281	-	-	-	-	224,281	241,047
Other Receivables	252,861	58,890	664	345	-	312,759	372,171
Inventories & Other Assets	76,267	2,081	280	265	101	78,994	75,818
Total Current Assets	2,112,276	301,189	943	1,776	31,299	2,447,483	2,381,513
Capital Assets, Net							
Construction In Progress	94,497	-	-	-	-	94,497	60,763
Property, Plant, and Equipment	1,519,121	2,196	4,261	10	-	1,525,588	1,587,424
Total Net Capital Assets	1,613,618	2,196	4,261	10	-	1,620,085	1,648,188
Long Term Assets							
Other Noncurrent Assets	-	-	707	-	3,615	4,322	4,200
Total Other Long Term Assets	-	-	707	-	3,615	4,322	4,200
Assets Limited to Use:							
New Parkland Relocation	-	-	-	-	-	-	-
Community Service Capital Expansion	-	-	-	-	-	-	-
Breast Center	-	-	-	-	-	-	-
Irving Clinic - Foundation Repair	3,777	-	-	-	-	3,777	3,777
Routine Capital	362,272	-	-	-	11,659	373,931	329,304
Debt Service	21,034	-	-	-	-	21,034	19,612
LPPF	158,128	-	-	-	-	158,128	150,901
Insurance Reserves	9,921	-	-	-	-	9,921	9,214
Total Assets Limited to Use	555,132	-	-	-	11,659	566,791	512,808
Deferred Outflows of Resources	224,175	-	-	-	-	224,175	271,502
Total Assets	$ 4,505,201	$ 303,385	$ 5,911	$ 1,785	$ 46,572	$ 4,862,855	$ 4,818,211

Balance Sheet Combined as of May 31, 2025 and 2024

(Dollars in Thousands)	FY 2025					FY 2025	FY 2024
	PHHS	PCHP	PCCI	AUX	FDN	Total	Total
Liabilities and Net Position							
Current Liabilities							
Accounts Payable	$ 413,299	$ 25,630	$ 33	$ 32	$ 608	$ 439,601	$ 451,502
Accrued Payroll & Benefits	112,259	(17)	1,449	-	-	113,692	116,187
Claims Payable	-	125,955	-	-	-	125,955	248,718
Deferred Ad Valorem Taxes	292,230	-	-	-	-	292,230	275,216
Interest Payable	8,285	-	-	-	-	8,285	8,526
Due to Third Party	(3,547)	-	-	-	-	(3,547)	18,091
Other Current Liabilities	88,180	5,850	32,077	-	-	126,107	86,473
Total Current Liabilities	910,706	157,418	33,559	32	608	1,102,324	1,204,713
Long Term Debt	552,151	1,725	-	-	-	553,876	579,015
Net Pension Liability	708,817	-	-	-	-	708,817	733,195
Other Non-Current Liabilities	26,466	317	10,685	-	-	37,468	29,448
Total Liabilities	2,198,140	159,461	44,245	32	608	2,402,486	2,546,370
Deferred Inflows of Resources	8,679	-	-	-	-	8,679	2,456
Net Position	2,298,382	143,924	(38,333)	1,753	45,964	2,451,690	2,269,384
Total Liabilities and Net Position	$ 4,505,201	$ 303,385	$ 5,911	$ 1,785	$ 46,572	$ 4,862,855	$ 4,818,211

Parkland

Statement of Cash Flow and Routine Capital

Cash Flow Combined
MTD & FYTD May 2025

(Dollars in Thousands)	FYE 2025				FY 25	FY 24
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Cash Flows from Operating Activities:						
Receipts from Customers	$ 871,025	$ 643,614		$ 469	$ 1,515,108	$ 1,432,487
Ad Valorem Tax Receipts	861,267			-	861,267	809,960
Government Programs	337,052			-	337,052	357,129
Stimulus Funds	348			-	348	-
Other Receipts	72,620	(1,860)	5,506	-	76,266	19,498
Donations Received				117	117	11,982
Contributions Paid to/from Foundation				(9,269)	(9,269)	18,062
Payments for Medical Claims Costs		(546,209)		-	(546,209)	(555,765)
Payments to Suppliers	(561,103)	(95,344)	1,246	(2,508)	(657,709)	(512,375)
Payments to Employees	(1,181,026)	(18,306)	(6,032)	(3,358)	(1,208,722)	(1,121,175)
Net Cash Flow from Operations	400,184	(18,105)	720	(14,549)	368,250	459,803
Cash Flows from Capital and Financing Activities:						
Purchases of Capital assets	(80,967)		(720)	8	(81,678)	(35,840)
Sale of Capital Assets	30			-	30	1,051
Interest Received	49,519	9,202		14,020	72,741	10,976
Interest Paid	(26,019)			-	(26,019)	(27,185)
Bond Principal Paid	-	-	-	-	-	-
Net Cash Flows from Capital and Financing Activities	(57,437)	9,202	(720)	14,028	(34,927)	(50,998)
Net Change in Cash	$ 342,747	$ (8,903)	$ 0	$ (521)	$ 333,323	$ 408,805
Beginning Cash Balance	1,596,310	249,122	-	44,543	1,889,975	1,628,429
Ending Cash Balance	$ 1,939,057	$ 240,219	$ 0	$ 44,022	$ 2,223,298	$ 2,037,234

Routine Capital Summary (FY25 Only)
May 31, 2025

CAPITAL SPENDING SUMMARY
Year to Date as of 5/31/2025

2025 Budget Only

(Dollars in Thousands)

Description	Amount
FY25 Capital Budget	$ 362,272
YTD Actual Spend	(20,476)
Committed	(6,535)
Remaining Budget	335,261

% Total Capital Funding Spent and Committed 8.1%

Statistics
MTD & FYTD May 2025

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2025
	May-25 Actual	May-25 Budget	May-24 Actual	% Var Budget	% Var FY25-24	May-25 Actual	May-25 Budget	May-24 Actual	% Var Budget	% Var FY25-24	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	3,026	3,169	3,148	-4.5%	-3.9%	23,895	24,848	24,265	-3.8%	-1.5%	37,615
Neonatal ICU	108	96	103	12.5%	4.9%	905	863	890	4.9%	1.7%	1,338
Newborn Nursery / Room-in	913	974	965	-6.3%	-5.4%	7,979	7,778	7,647	2.6%	4.3%	11,886
Total Inpatient Discharges	4,047	4,239	4,216	-4.5%	-4.0%	32,779	33,489	32,802	-2.1%	-0.1%	50,839
Observation Discharges	2,003	1,906	1,871	5.1%	7.1%	15,519	14,787	14,723	5.0%	5.4%	22,488
Total Hospital Discharges	6,050	6,145	6,087	-1.5%	-0.6%	48,298	48,276	47,525	0.0%	1.6%	73,327
Total Hospital Discharges (excluding Newborn Nursery)	5,137	5,171	5,122	-0.7%	0.3%	40,319	40,498	39,878	-0.4%	1.1%	61,441
Inpatient Posted Census Days											
Adult Inpatient	17,994	18,258	18,792	-1.4%	-4.2%	139,934	146,009	146,419	-4.2%	-4.4%	220,047
Neonatal ICU	2,096	1,762	2,420	19.0%	-13.4%	18,506	17,476	17,497	5.9%	5.8%	26,096
Newborn Nursery / Room-in	2,088	2,194	2,219	-4.8%	-5.9%	17,819	17,751	17,481	0.4%	1.9%	27,170
Total Inpatient Posted Census Days	22,178	22,214	23,431	-0.2%	-5.3%	176,259	181,236	181,397	-2.7%	-2.8%	273,313
Average Length of Stay											
Adult	5.95	5.76	5.97	-3.3%	0.3%	5.86	5.88	6.03	0.3%	2.8%	5.85
Neonatal ICU	19.41	18.35	23.50	-5.8%	17.4%	20.45	20.25	19.66	-1.0%	-4.0%	19.5
Case Mix Index											
Acute	1.95	1.96	1.90	-0.5%	2.6%	2.00	1.96	1.97	2.0%	1.5%	1.96
Adult Average Inpatient Available Beds (less L&D)	746	744	745	0.3%	0.1%	744	743	744	0.1%	0.0%	743
Observation Unit Beds	61	59	60	3.4%	1.7%	61	59	59	3.4%	3.4%	59
Adult Inpatient Occupancy Rate	70%	71%	73%	-1.4%	-4.1%	69%	72%	73%	-4.2%	-5.5%	73%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	55,163	54,620	57,323	1.0%	-3.8%	435,874	437,758	438,697	-0.4%	-0.6%	657,463
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	27,729	26,884	27,816	3.1%	-0.3%	217,686	213,967	213,726	1.7%	1.9%	322,067
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	95%	93%	95%	2.2%	0.0%	94%	93%	94%	1.1%	0.0%	93%
Psych	100%	100%	100%	0.0%	0.0%	99%	100%	100%	-1.0%	-1.0%	100%
Rehab	100%	89%	91%	12.4%	9.9%	98%	89%	90%	10.1%	8.9%	89%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	84%	82%	84%	2.4%	0.0%	85%	83%	82%	2.4%	3.7%	84%

Parkland

Statistics
MTD & FYTD May 2025

Average Daily Inpatient Census											
Medicine/ Surgery	396	402	413	-1.5%	-4.1%	388	411	411	-5.6%	-5.6%	411
Psych	28	28	28	0.0%	0.0%	28	28	28	0.0%	0.0%	28
Rehab	22	20	22	10.0%	0.0%	22	20	22	10.0%	0.0%	20
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	110	113	116	-2.7%	-5.2%	113	115	113	-1.7%	0.0%	117
L&D	24	25	27	-4.0%	-11.1%	26	26	26	0.0%	0.0%	26
Total Adult Inpatient	580	588	606	-1.4%	-4.3%	577	600	600	-3.8%	-3.8%	602
Observation	246	221	213	11.3%	15.5%	244	208	204	17.3%	19.6%	208
Total Adult Average Daily Census	826	809	819	2.1%	0.9%	821	808	804	1.6%	2.1%	810
Neonatal ICU	68	57	78	19.3%	-12.8%	76	72	72	5.6%	5.6%	71
Total Average Daily Census	894	866	897	3.2%	-0.3%	897	880	876	1.9%	2.4%	881
Deliveries	1,013	1,094	1,084	-7.4%	-6.5%	8,781	8,754	8,511	0.3%	3.2%	13,400
Surgeries											
Day Surgery Cases (Hospital)	696	685	684	1.6%	1.8%	5,235	5,070	5,033	3.3%	4.0%	7,658
Day Surgery Cases (ASC)	389	447	454	-13.0%	-14.3%	3,411	3,458	3,508	-1.4%	-2.8%	5,140
Total Day Surgery Cases	1,085	1,132	1,138	-4.2%	-4.7%	8,646	8,528	8,541	1.4%	1.2%	12,798
Inpatient Cases	851	853	810	-0.2%	5.1%	6,173	6,040	6,017	2.2%	2.6%	9,085
Total Surgical Cases	1,936	1,985	1,948	-2.5%	-0.6%	14,819	14,568	14,558	1.7%	1.8%	21,883
Emergency Services (unduplicated patients)											
Arrivals Count	19,334	19,922	19,896	-3.0%	-2.8%	151,148	155,436	155,339	-2.8%	-2.7%	235,054
Treated Patients Count	19,077	19,464	19,526	-2.0%	-2.3%	148,825	152,221	151,811	-2.2%	-2.0%	229,580
Percent Left w/o Being Seen	1.3%	2.3%	1.9%	43.5%	31.6%	1.5%	2.1%	2.3%	28.6%	34.8%	2.3%
Emergency Visit Counts (includes multiple visits)											
Main ED	12,801	12,967	13,092	-1.3%	-2.2%	108,012	107,802	108,280	0.2%	-0.2%	164,677
Psych / EOU ED	850	751	756	13.2%	12.4%	6,172	5,600	5,718	10.2%	7.9%	8,284
Urgent Care - ED	4,242	4,020	4,302	5.5%	-1.4%	34,593	35,268	35,614	-1.9%	-2.9%	53,313
ICC ED (OB/Gyn Intermediate Care)	1,976	1,947	2,285	1.5%	-13.5%	15,030	15,182	15,739	-1.0%	-4.5%	23,104
Total Emergency Visit Counts	19,869	19,685	20,435	0.9%	-2.8%	163,807	163,852	165,351	0.0%	-0.9%	249,378
Ambulatory Visits by Division *											
COPC	41,950	43,575	42,734	-3.7%	-1.8%	343,376	333,743	325,789	2.9%	5.4%	500,354
WISH	20,384	21,093	21,087	-3.4%	-3.3%	164,499	160,535	153,667	2.5%	7.0%	241,533
Ambulatory Specialty Clinics	36,491	33,796	34,933	8.0%	4.5%	286,318	289,279	269,494	-1.0%	6.2%	416,661
Employee Health Integration	2,383	2,132	1,991	11.8%	19.7%	19,616	20,138	15,666	-2.6%	25.2%	28,667
All Other Divisions	4,899	4,871	4,941	0.6%	-0.9%	39,851	37,668	38,129	5.8%	4.5%	56,158
Total Ambulatory Visits	106,107	105,467	105,686	0.6%	0.4%	853,660	841,363	802,745	1.5%	6.3%	1,243,373

Key Operating Performance Metrics

Staffing Information:	FYTD 2025 Actual	FYTD 2025 Budget	Variance	FYTD 2024 Actual	FY25 to FY24 Variance
Contract Labor and excludes Nursing Homes and Jail	12,727	12,887	(160)	12,644	83
Productivity:					
Paid Hours/Adjusted Patient Day	41	41	0	40	1
Labor Rates:					
Average Hourly Rate	$ 46.40	$ 46.12	$ 0.28	$ 44.05	$ 2.35

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

Parkland

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Informational Report on Parkland's Capital Project Summary as of May 2025

Project Summary
As of 5/31/2025

Project Number	Description	Start Date	End Date	Month to Date Amount	Year to Date Amount	Life to Date Amount	Budgeted Amount	Remaining Budget
17558	NPC Acute Care Hospital	**10/1/2008**	**8/20/2015**	-	6,981	(26,997)	-	26,997
18081	Construct New Breast Center	**9/12/2017**	**9/30/2023**	-	-	10,943,020	15,224,149	4,281,128
18084	Phase I Expansion Seed Funding	**10/1/2017**	**12/31/2021**	-	-	-	5,000	5,000
18086	New Expansion Clinic	**10/1/2017**	**6/30/2023**	-	247,654	221,659,614	207,027,958	(14,631,656)
18087	Clinical Renovations	**10/1/2017**	**12/31/2021**	-	-	2,875,443	2,727,043	(148,400)
18088	Owners Consultants-Management	**10/1/2017**	**12/31/2021**	-	-	845,184	1,094,824	249,640
18089	Tower Garage PFS Build Out	**10/1/2017**	**12/31/2021**	-	-	4,515,003	4,257,570	(257,433)
18090	OPH Administration Renovations	**10/1/2017**	**12/31/2021**	-	-	831,599	1,247,769	416,170
18091	Butler Parking Garage	**10/1/2017**	**5/30/2024**	-	-	29,295,576	29,700,000	404,424
18108	2422 Butler HVAC	**7/1/2018**	**8/30/2021**	-	-	847,871	1,111,500	263,629
18120	Pharmacy Warehouse Build-Out	**11/1/2018**	**5/31/2022**	-	-	268,652	268,652	-
18128	Infusion Pump Replacement	**3/21/2019**	**12/31/2022**	-	-	3,685,003	4,465,128	780,125
18129	JFK Memorial Park	**2/1/2019**	**5/30/2023**	-	-	2,706,116	2,698,147	(7,969)
18135	CV Roman Health Center	**6/26/2019**	**3/30/2023**	-	-	14,951,091	18,293,173	3,342,082
18136	Peritoneal Dialysis Center	**6/26/2019**	**2/23/2021**	-	-	2,329,308	2,383,400	54,092
18140	2311 Medical Drive Build Out	**11/12/2018**	**2/28/2021**	-	-	-	-	-
18141	Logistic 2nd Floor Build Out	**11/12/2018**	**3/30/2021**	-	-	1,719,718	3,660,200	1,940,482
18145	Employee OB/GYN Clinic	**8/1/2019**	**10/31/2022**	-	-	164,633	164,633	0
18146	RTLS Replacement	**4/1/2019**	**9/30/2023**	6,951	575,599	1,744,932	2,500,000	755,068
18147	1341 Mockingbird	**1/24/2019**	**8/31/2021**	-	-	2,102,505	2,740,590	638,085
18148	Family Place	**1/24/2019**	**8/31/2021**	-	-	2,894,938	3,140,740	245,802
18153	COPC Upgrade Faithful Gould	**10/1/2019**	**6/1/2024**	-	-	1,882,424	2,105,124	222,700
18159	Privacy Wall/Window Construction	**10/1/2019**	**11/30/2023**	-	-	47,086	47,086	-
18163	Modify Space in RJA for Apheresis	**3/1/2020**	**7/24/2023**	-	-	303,053	570,000	266,947
18164	Logistic 3rd Floor Lab HVAC	**3/1/2020**	**12/31/2021**	-	-	64,455	180,000	115,545
18165	Replace Domestic Water Heater Tank OPH	**3/1/2020**	**11/30/2023**	-	-	35,455	150,000	114,545
18172	Vickery Clinic	**8/1/2020**	**12/31/2025**	-	451,010	1,154,004	31,337,800	30,183,796
18175	CT Scanner for 2nd Floor Shelled Out Area	**9/30/2020**	**1/20/2022**	-	-	2,315,086	2,860,241	545,155
18176	Hatcher Clinic Emergency Exit Gate	**12/3/2020**	**11/28/2023**	-	-	33,469	33,531	62
18178	Renovation to Psych Quiet Activity Room	**12/3/2020**	**5/31/2024**	-	-	21,991	28,000	6,009
18179	RJ Anderson Clinic Wayfinding	**12/3/2020**	**7/12/2021**	-	-	-	-	-
18180	Waiting Room Replacement ASC Flr 1	**12/3/2020**	**11/30/2023**	-	-	42,655	42,655	(0)
18182	Renovation of Garland COPC	**12/3/2020**	**8/31/2024**	52,075	113,102	1,198,525	1,698,339	499,814
18183	ECMO Program Development	**12/31/2020**	**9/30/2022**	-	-	1,250,616	1,260,775	10,159
18185	QC Track Software	**12/31/2020**	**10/31/2021**	-	-	-	41,000	41,000
18186	Pain Procedure Expansion	**12/31/2020**	**4/30/2024**	-	132,896	535,707	741,909	206,202
18189	Psych Door and Mag Lock Replacement	**12/31/2020**	**12/31/2023**	-	-	144,867	218,102	73,235
18192	CUP Steam Line Modifications	**12/31/2020**	**8/30/2024**	-	138,905	138,905	330,000	191,095
18193	Ambulatory Staff Assist in Restroom	**12/31/2020**	**11/30/2023**	-	-	44,944	44,944	0
18194	ED Entry Flow Redesign	**1/4/2021**	**2/28/2022**	-	-	16,102	16,102	0
18195	Cube Renovation	**1/7/2021**	**4/30/2021**	-	-	19,841	31,000	11,159
18196	Remodel on 17th Floor Ofice Space	**1/21/2021**	**2/28/2023**	-	-	-	84,000	84,000
18197	OncoSuite Software for Tumor Visualization	**2/4/2021**	**3/31/2022**	-	-	130,035	130,035	-
18198	Goodnight Warehouse	**2/4/2021**	**11/7/2021**	-	-	3,368,008	4,974,735	1,606,727
18199	Registration Desk and Operations Deharo COPC	**2/4/2021**	**11/30/2022**	-	-	33,525	33,525	-

18200	Backup Domestic Water Boiler	**2/26/2021**	**11/30/2023**	-	-	96,566	100,000	3,434
18201	CUP-Boiler Safety Solenoid	**2/26/2021**	**12/31/2022**	-	-	27,965	27,965	-
18202	CUP-Cooling Tower Screen Wall	**2/26/2021**	**4/30/2022**	-	-	17,610	136,077	118,467
18203	Relocation of Family Medicine Clinic	**2/26/2021**	**7/19/2022**	-	-	3,624,037	3,746,500	122,463
18204	Renovation to Telemetry Level 14 NPH	**2/26/2021**	**7/18/2023**	-	-	144,940	194,700	49,760
18207	Renovation of an Existing Nurses Office	**4/2/2021**	**9/15/2023**	-	-	5,705	-	(5,705)
18212	Workspace Optimization	**4/7/2021**	**3/31/2023**	-	-	-	16,050	16,050
18213	MRD Breakroom	**5/11/2021**	**5/15/2025**	-	238,275	427,138	378,800	(48,338)
18214	Replacement of 37 Wall Mounts and PC Monitors	**5/11/2021**	**2/28/2024**	-	-	84,286	111,550	27,264
18215	Dallas Deflects	**5/1/2022**	**3/31/2023**	-	-	141,680	209,200	67,520
18216	Supply Chain Store Room Expansion	**6/23/2021**	**5/15/2025**	-	344,317	370,529	464,900	94,371
18217	Upgrade Parking Technology at Tower, ASC & ED	**7/30/2021**	**5/1/2022**	-	-	544,886	450,000	(94,886)
18219	Construction for Bluitt Flowers COPC X-ray	**7/30/2021**	**6/5/2023**	-	-	202,508	202,508	-
18220	Healthy Start Renovation	**7/30/2021**	**5/31/2023**	-	-	62,394	127,900	65,506
18222	POD S Renovation	**10/27/2021**	**11/30/2023**	-	-	11,478	189,200	177,723
18223	Jubilee Clinic New family Clinic in South Dallas	**10/27/2021**	**12/5/2022**	-	-	325,113	741,500	416,387
18224	Replacement of Fire Alarm System	**11/19/2021**	**9/30/2024**	-	63,188	82,624	278,400	195,776
18225	Interior Improvement Const. Chase to 8435 Stemmons	**12/6/2021**	**11/14/2023**	-	(24)	2,910,572	8,245,000	5,334,428
18228	Phase 2 Noise Reduction Hardware	**12/9/2021**	**7/30/2024**	-	-	-	238,985	238,985
18229	Metro Medical Credit Union	**12/9/2021**	**7/31/2024**	0	169,198	3,594,690	3,667,408	72,718
18230	Old Campus Demolition (Phase II)	**12/9/2021**	**3/30/2025**	340,066	7,704,684	37,454,306	39,505,800	2,051,494
18231	Modify Doors near Starbucks to Automatic Opening	**12/9/2021**	**11/19/2023**	-	-	(118,820)	39,600	158,420
18232	Nutrition Area, Card Reader, Shelves (Trauma	**12/9/2021**	**7/11/2022**	-	-	21,158	21,158	-
18233	Dedicated Shower Space within the ED	**12/9/2021**	**10/26/2023**	-	-	25,732	35,000	9,268
18234	ASC Air Handler Replacement	**1/20/2022**	**3/31/2024**	-	-	484,650	543,295	58,645
18235	Radiology, Additional5th US Room	**7/31/2021**	**7/30/2024**	-	105,956	429,824	543,700	113,876
18236	Provide Sanitation Manager Office	**1/20/2022**	**5/19/2023**	-	-	6,606	6,606	-
18237	New Administration Tower	**2/3/2022**	**10/19/2024**	-	287,872	531,477	123,751,500	123,220,023
18239	Moody 6th Floor Buildout	**2/2/2022**	**11/30/2023**	-	-	12,854,366	16,403,000	3,548,634
18240	Enhanced Crosswalk and Intersection	**2/3/2022**	**5/31/2022**	-	-	65,600	50,000	(15,600)
18241	CUP Demand Flow Monitoring Equipment Replacement	**3/16/2022**	**1/1/2023**	-	-	-	95,560	95,560
18242	Renovation, Demolition	**5/5/2022**	**10/19/2024**	364	123,322	1,133,166	5,482,004	4,348,838
18244	Child Care Center Buildout Annie's Place	**6/10/2022**	**10/19/2024**	-	1,176,160	2,116,574	2,244,966	128,392
18245	New Dental Clinic	**6/13/2022**	**11/1/2022**	-	-	140,544	472,432	331,888
18246	Virtual Outreach Clinic	**7/6/2022**	**6/30/2023**	-	-	9,402	1,202,900	1,193,498
18247	Level 15 Med/Surge ICU	**7/7/2022**	**6/30/2024**	-	34,500	621,412	707,800	86,388
18249	Swisslog RDAC Controller Replacement	**5/1/2022**	**5/1/2023**	-	-	135,650	135,650	-
18250	FY22- Construction Garland Behavioral Health	**4/14/2022**	**5/30/2023**	-	-	102,466	114,100	11,634
18252	RedBird BH- Interior Upgrade	**8/18/2022**	**9/30/2023**	-	-	72,340	121,744	49,404
18254	Thermoplast Pavement Striping	**9/2/2022**	**11/30/2023**	-	-	40,327	41,673	1,346
18256	FY22- Construction Oakwest Behavioral Health	**7/31/2021**	**10/19/2024**	-	-	13,125	201,100	187,975
18257	2210 Butler Street Purchase	**9/7/2022**	**10/27/2022**	-	-	-	3,154,342	3,154,342
18258	Upgrade/Remodel the ER Resident Lounge	**5/1/2022**	**5/31/2023**	-	-	20,853	40,235	19,382
18259	Cube renovation/standardization for Fin/Acctg	**9/1/2022**	**6/5/2023**	-	5,604	188,774	190,884	2,110
18260	Analyzer Clinitek Status	**9/1/2022**	**10/30/2023**	-	-	72,251	72,251	0
18262	PureProcessing Reprocessing Sinks	**10/1/2022**	**2/28/2024**	-	62,018	145,876	224,533	78,657
18263	Construction of an Expanded Psych Intake Area	**11/1/2022**	**10/31/2024**	-	561,027	832,874	1,056,292	223,418
18264	Hybrid Endo-Vascular Room	**11/1/2022**	**6/30/2024**	90,347	3,335,708	3,785,513	4,223,500	437,987
18265	Installation of Automatic Door Openers	**12/1/2022**	**3/30/2023**	-	-	33,546	46,652	13,106
18266	Tex Oak Warehouse Ventilation Upgrades	**10/1/2022**	**8/31/2023**	-	-	189,820	195,200	5,380
18267	Replace Roofing on 5280 Tex Oak Warehouse	**12/1/2022**	**3/31/2024**	-	-	681,252	851,300	170,048

18269	Motor Street Garage Parking Gates	**11/1/2022**	**7/30/2023**	-	-	108,481	120,231	11,750
18270	Weapons Detection Systems	**6/1/2023**	**10/30/2023**	-	48,600	849,029	781,227	(67,802)
18271	ASC Remodel for Physical Therapy Space	**7/20/2021**	**5/1/2024**	9,999	53,871	661,160	899,000	237,840
18272	Relocate IP to Acute Care Hospital	**6/30/2023**	**9/30/2023**	-	-	68,418	90,860	22,442
18274	HVAC Systems Upgrade (Irving COPC)	**9/1/2023**	**10/1/2024**	-	308,139	308,139	467,820	159,681
18276	Relocation of Finance to 11th Floor at Stemmons	**10/17/2023**	**9/30/2024**	-	14,585	104,734	148,800	44,066
18277	Motor Street Garage Elevator Repair	**10/19/2023**	**9/30/2024**	-	76,533	229,599	306,132	76,533
18278	Flexible Sigmoidoscopy Room Buildout and Equipment	**10/19/2023**	**11/30/2024**	15,015	113,296	206,709	750,144	543,435
18279	Installation of ADA Parking Stalls in Trinity Lot	**10/25/2023**	**9/30/2024**	-	-	84,466	84,498	32
18281	Badge Reader	**11/27/2023**	**9/30/2024**	-	-	9,823	9,823	0
18283	Systemwide Security Enhancements - Category 3	**11/27/2023**	**1/23/2025**	34,973	484,624	484,624	983,772	499,148
18284	ACH 9th Floor Shell Buildout	**11/27/2023**	**9/15/2026**	204,464	1,682,746	1,682,746	54,383,500	52,700,754
18285	Virtual Care Expansion	**11/27/2023**	**9/30/2024**	-	-	50,607	55,000	4,393
18287	ED Triage Expansion	**11/27/2023**	**12/30/2025**	1,384	108,735	108,735	1,909,300	1,800,565
18288	SECOPC Replacement Clinic	**11/27/2023**	**9/30/2024**	-	29,432	229,634	75,615,953	75,386,319
18290	ASC Storage Addition	**12/14/2023**	**3/31/2025**	103,456	159,275	159,275	1,949,602	1,790,327
18291	East Wall Replacement at Butler Street Warehouse	**12/14/2023**	**12/30/2025**	2,198	2,198	2,198	375,000	372,802
18292	Boiler Stack Replacement	**12/20/2023**	**9/30/2024**	-	-	97,460	107,206	9,746
18294	COPC Building Upgrades	**1/1/2024**	**9/20/2024**	25,940	441,932	617,393	3,129,016	2,511,623
18295	Renovation of the Bluitt Health Center Pharmacy	**10/1/2023**	**3/31/2025**	-	1,507	1,507	508,400	506,893
18297	Earnest money, diligence, purchase- South Central	**10/1/2023**	**9/20/2024**	-	-	1,400	7,350,000	7,348,600
18298	DC Cap Replacement for Flywheel System	**1/26/2024**	**9/30/2024**	-	-	-	129,342	129,342
18299	Double Door Refrigerator	**2/20/2024**	**6/30/2024**	-	-	6,003	7,615	1,612
18301	Hoshizaki Ice and Water Dispenser for PACU	**2/20/2024**	**9/30/2024**	-	-	7,900	10,000	2,100
18302	Heated Air Curtain at the ACH Ambulance Entrance	**3/14/2024**	**9/30/2024**	-	15,133	15,133	50,000	34,867
18303	NICU 4th Floor Security Enhancements	**3/14/2024**	**9/30/2024**	-	21,868	47,750	85,000	37,250
18305	New Clinic- Paths to Recovery	**5/21/2024**	**12/31/2024**	-	14,814	14,814	103,700	88,886
18306	Install New Agile Destination Dispatch Screens	**5/18/2024**	**5/18/2025**	572,980	1,113,374	1,113,374	1,137,672	24,298
18307	Carpet Removal	**8/23/2024**	**6/30/2025**	-	32,230	32,230	40,000	7,770
19278	Wireless Network Upgrade	**9/19/2016**	**9/30/2021**	-	-	6,502,869	2,367,491	(4,135,378)
19284	Replace Patient Queuing Sys	**1/3/2017**	**10/4/2019**	-	-	6,273	-	(6,273)
19286	Epic Care Plans & Education	**12/22/2016**	**6/14/2021**	-	-	7,120	9,027	1,907
19297	Clinical Trial Mgmt (CTMS)	**3/1/2017**	**9/30/2020**	-	-	270,652	692,280	421,628
19302	EPIC ELA Implementation	**6/5/2017**	**10/4/2019**	-	-	1,097,588	953,826	(143,762)
19306	Spok Upgrade 1.8	**10/1/2017**	**10/4/2019**	-	-	60,557	248,052	187,495
19310	End of Life Hardware Refresh	**11/21/2017**	**7/31/2022**	-	-	8,705,470	6,974,648	(1,730,822)
19337	Synergy Upgrade	**9/13/2018**	**12/31/2022**	-	-	55,634	558,978	503,344
19338	Provation Upgrade	**9/13/2018**	**8/31/2021**	-	-	15,510	15,510	-
19340	Virtualize McKesson PACS Svr	**9/13/2018**	**2/29/2024**	-	-	-	-	-
19341	MARS Upgrade	**9/13/2018**	**2/29/2024**	-	-	-	-	-
19344	Decommission Old Parkland DSX	**11/1/2018**	**9/20/2020**	-	-	1,427,415	713,707	(713,707)
19347	Care Planning Content-Elsevier	**11/28/2018**	**10/31/2022**	-	-	504,750	1,074,000	569,250
19348	Change MICROS Computrition POS	**11/28/2018**	**11/30/2023**	-	-	328,659	236,960	(91,699)
19358	Endoscopy Pillcam Interface	**7/8/2019**	**9/30/2020**	-	-	13,000	23,000	10,000
19360	MagView EQUIP Upgrade	**8/1/2019**	**11/30/2023**	-	-	-	36,880	36,880
19361	DynaCAD Breast & Prostate Soft	**4/1/2019**	**2/29/2024**	-	-	-	-	-
19365	Cisco Wireless Network	**12/1/2019**	**4/15/2024**	-	-	572,175	600,000	27,825
19366	Epic Core Infrastructure	**12/1/2019**	**12/31/2020**	-	-	357,740	263,229	(94,512)
19367	Hospital Core & Distribution Expansion	**12/1/2019**	**9/30/2021**	-	-	2,802,533	1,167,475	(1,635,058)
19371	Integrate the Critline Monitor with Epic	**12/1/2019**	**11/30/2023**	-	-	16,661	18,500	1,839
19374	CAD Replacement	**3/1/2020**	**10/31/2023**	-	-	875,365	594,720	(280,645)

19377	OR Black Box	**3/1/2020**	**3/3/2023**	-	-	424,880	424,880	-
19379	Cisco Wired NK (Hospital NK Refresh Yr. 2 of 5)	**3/1/2020**	**9/20/2025**	-	233,814	9,922,432	10,407,562	485,130
19382	Point of Use Supply Distribution Sys	**3/1/2020**	**9/30/2024**	-	-	-	1,483,318	1,483,318
19387	MC 40 Fleet Replacement	**10/1/2020**	**9/30/2023**	-	-	7,681,431	7,996,194	314,763
19388	Change Healthcare/McKesson PACS Licenses	**10/1/2020**	**8/31/2021**	-	-	-	442,750	442,750
19389	Data Management Sys SAP Hana	**10/1/2020**	**7/31/2022**	-	-	300,913	300,913	-
19392	Digital Imaging System	**2/4/2021**	**2/28/2023**	-	-	160,687	133,679	(27,008)
19393	NMIS upgrade	**3/11/2021**	**12/31/2023**	-	-	26,084	24,261	(1,823)
19394	PET Infusion System	**3/11/2021**	**9/30/2021**	-	-	21,533	15,316	(6,217)
19396	Spok Upgrade Paging System	**5/5/2021**	**5/31/2023**	-	-	21,072	31,064	9,992
19398	Automated Tablet Splitter x2	**5/11/2021**	**2/7/2022**	-	-	25,617	25,000	(617)
19399	Vancomycin Dosing Software	**5/11/2021**	**9/30/2024**	-	-	-	75,000	75,000
19400	CHUB Camera Control Units + CMAC System	**5/11/2021**	**9/30/2021**	-	-	158,465	151,065	(7,400)
19401	Higher Ground Call Center Replacement	**9/1/2021**	**11/23/2023**	-	-	698,247	698,247	(0)
19402	Expand Telemetry Workroom	**10/27/2021**	**6/1/2023**	-	(22,763)	259,649	305,174	45,525
19403	Siemens Software Upgrade to Design	**1/20/2022**	**3/31/2023**	-	91,377	410,750	476,389	65,639
19404	Topaz ePad Replacement	**12/1/2021**	**12/30/2023**	-	-	1,079	1,079	(0)
19405	Expansion due Growth-VDI/Server Infrastructure	**12/1/2021**	**12/31/2023**	-	-	865,619	865,619	0
19406	GE Pristina Mammography Software upgrade-Moody	**1/20/2022**	**9/23/2022**	-	-	42,250	39,100	(3,150)
19407	Digital Imaging System, Barco Replacement	**2/22/2022**	**3/31/2023**	-	-	245,735	235,334	(10,401)
19408	NM Software for Radioactive Dose Development	**5/5/2022**	**11/30/2023**	-	-	195,560	195,560	-
19409	Epic Willow Inpatient Inventory	**5/18/2022**	**12/22/2023**	-	-	23,440	274,035	250,595
19410	Cisco Wireless Net (1of4) based on age & location	**1/22/2022**	**9/30/2024**	-	-	499,998	503,677	3,679
19412	Surveillance System Camera System Replacements	**10/1/2022**	**9/30/2023**	-	-	924,159	924,159	(0)
19413	Fingerprint Machine	**11/1/2022**	**11/30/2023**	-	-	16,880	16,880	-
19414	Replace Prescription Filling Automation	**7/20/2021**	**9/30/2024**	-	311,328	6,278,179	7,200,000	921,821
19415	Cisco Wireless Network (Year 2 of 4)	**10/1/2022**	**9/30/2023**	-	-	120,299	119,891	(408)
19416	VDI Support Increased Utilization	**11/1/2022**	**6/30/2023**	-	-	292,473	1,064,336	771,863
19417	Epic Core Infrastructure	**1/1/2023**	**8/30/2023**	-	-	1,047,676	1,113,112	65,436
19418	Install Badge Reader & Camera in Moody Starbucks	**8/15/2023**	**8/15/2024**	-	-	23,976	40,000	16,024
19419	PFS-Surgery Waiting Room Reconfigure	**8/15/2023**	**7/30/2024**	-	-	12,872	32,497	19,625
19420	PACS Monitor Replacement	**12/14/2023**	**9/30/2024**	-	-	-	114,958	114,958
19423	Wireless access point refresh FY24 (year 3 of 4)	**12/14/2023**	**9/30/2024**	-	48,098	519,534	1,522,146	1,002,612
19424	Clarity from AIX/Oracle to Windows/SQL	**1/1/2024**	**9/30/2024**	-	-	688,337	1,373,626	685,289
19425	Epic ODB from AIX to Linux	**10/1/2023**	**9/30/2024**	-	9,288	9,288	640,764	631,476
19427	Surveillance System Server Refresh	**2/20/2024**	**9/30/2024**	20,000	567,347	567,347	596,564	29,217
19429	Access layer refresh FY24 (year 5 of 5)	**2/1/2024**	**12/31/2024**	-	2,735,341	2,735,341	3,122,853	387,512
19430	EoS Switching Gear/ DRT core network refresh	**3/1/2024**	**10/1/2024**	-	2,338,677	2,338,677	2,607,817	269,140
19431	Provide/install 55 add'l Nurse call duty stations	**6/11/2024**	**9/30/2024**	-	188,907	188,907	197,139	8,232
19433	Motorola Connect Plus Radio System Replacement	**9/17/2024**	**9/30/2025**	-	1,094,430	1,094,430	3,279,960	2,185,530
19434	Kronos Clock and Biometric Readers	**10/1/2024**	**5/21/2025**	-	85,337	85,337	737,000	651,663
		Total Capital Projects		**1,480,212**	**28,282,028**	**461,751,814**	**788,916,613**	**327,164,800**