Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, PE - Chair
Byron Cryer, MD
Lisa Sutter
Vincent Hall
Yasmin Simon, JD

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday, May 21, 2025, at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131. A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2319 424 5763; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Determine a Quorum is Present and Record Attendance/Call to Order/Mission Statement** ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Committee Chair and reviewed and affirmed by Counsel.			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*4*	25	Pamela Bryant
B.	Consideration and Appropriate Action Regarding Capital Substitutions **(See Attached List of Capital Substitutions)**	*38*	5	Rick Humphrey
C.	Update and Report Regarding Parkland Financial Performance Presentation	*41*	25	Rick Humphrey
IV.	**Possible Deliberation**			
A.	Informational Report on Parkland's Capital Project Summary as of April 2025	*99*		
V.	**Action Item**			
A.	The Board may take action on any agenda item(s) above			Chair

	PAGE	TIME (MIN)	PRESENTER(S)
VI. Closing Remarks			Chair
VII. Adjourn			Chair

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												May 21, 2025
Medical Products and Services												
M1	Expense	FlowTriever & ClotTriever Products	Inari Medical, Inc.	6/6/2025 – 6/5/2028	$1,406,000	$1,406,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M2	Expense	Mod to Add Funds Armored Car Service	Loomis Armored US	6/5/2015 - No Expiration	$425,500	$2,676,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker, Patient Financial Services	0%	N/A	N/A
M3	Expense	Mod # 3 Electrophysiology and Cryoablation Products	Medtronic USA, Inc	8/14/2021 - 11/14/2026	$900,000	$2,799,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services Administration	0%	N/A	N/A
M4	N/A – In kind	Sports Medicine Services	Mesquite Independent School District	6/1/2025 – 5/31/2030	$0	$0	Contract Award without Competition	N/A-Zero Dollar	Ryan Pena, Surgical Services	N/A	N/A	N/A
Construction and Facilities												
C1	Capital	ASC Fire Alarm Replacement	Firetrol Protection Systems	5/22/2025 – 4/23/2026	$248,080	$248,080	TXMAS or DIR Purchase	Yes	Michael Radar, Engineering Services	0%	N/A	N/A
C2	Expense: Court Approval	Mod # 2 Fifth Amendment to Lease Agreement – 8818 John Carpenter Freeway (PARC)	SL4 DFW Industrial, L.P.	9/15/2017 - 12/14/2028	$2,432,865	$11,954,373	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Beall Carothers, Planning Design & Construction	0%	N/A	N/A
Information Technology												
IT1	Expense	Online Nursing Continuing Education Services	Relias LLC	6/1/2025 – 5/31/2030	$1,123,325	$1,123,325	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deb Johnson/ Sarah Gilbert, IT/ Learning and Development	0%	N/A	N/A
IT2	Expense	Mod # 2 96 Handheld scanners to support Epic Implementation at Jail Health	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$178,047	$8,368,725	Sole Source Modification	Yes	Deborah Johnson / Carlton Brown II,	100%	Black or African American	Male
IT3	Expense	Mod # 2 Add Two (2) UKG Tenants	UKG Kronos Systems LLC	9/9/2021 - 10/31/2028	$76,800	$14,137,095	Sole Source Modification	Yes	Deborah Johnson, Information Technology	0%	N/A	N/A

Ratification/Deviation/Informational Only												
R1	Expense-Ratification	Mod to Add Funds Modification #1: Employee Shuttle Bus Services	Cornerstone Parking Group	7/1/2022 - 6/30/2025	$255,925	$6,245,488	Non-Sole Source Modification	Yes	Kristi Tillery, Police Department	0%	N/A	N/A
R2	Revenue-Ratification	Mod # 3 Clinical Research Services	The University of Texas Southwestern Medical Center	10/1/2021 - 9/30/2027	($70,181)	($4,555,445)	Sole Source Modification	N/A-Revenue	Susan Partridge, Medical Affairs Administration	N/A	N/A	N/A
D1	Expense-Approved Deviation	Pyxis Fleet Refurbish and Optimization	BD CareFusion Solutions LLC	5/1/2025 – 6/30/2035	$12,943,347	$12,943,347	GPO Purchase	No, unbudgeted capital request pending	Carrie Berge, Pharmacy Administration	0%	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For May 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Pharmacy	$12,943,347	$12,943,347	**Pyxis Machine Replacement**
	Explanation	This request is for the replacement of our current fleet of Becton, Dickinson and Company Pyxis machines. Pyxis machines are automated medication dispensing systems used in Parkland clinical areas to improve medication safety, reduce errors, and enhance efficiency. Our current fleet includes numerous devices that are over 14 years old and will lose manufacturer's support by 2026. While the replacement of this equipment was originally scheduled to be completed in FY27, Becton, Dickinson and Company's internal financial optimization initiative allowed us to negotiate highly favorable terms for early procurement, which were contingent upon contract execution and purchase order issuance by 5/9/25. The Board Finance Chair has provided approval to meet the timeline. This allowed purchase of the equipment at a discounted rate of $13M versus $19M. This yields a savings of $6M or 31%.		
	Driver(s) of Increased Expense:	Expedited replacement due to end of support status; vendor discount		
	Description of Item:	Automated medication dispensing system (30 units)		
2	Pharmacy	$7,690,000	$490,000	**Prescription Filling Automation at Central Fill Pharmacy**
	Explanation	In the Central Fill Pharmacy, an additional manual packing station with storage is being requested because the current packing stations are continuously becoming overwhelmed, causing a backlog of prescriptions. This is caused by increased prescription volumes (15% increase since 2022) and a higher proportion of prescriptions per patient. When the packing area conveyor system backs up, it requires three FTEs to manually pull patient prescriptions off the conveyor belt and out of the workflow. Manual intervention could result in a safety issue if a prescription is lost or handled inappropriately. The additional manual packing station with storage would prevent a system deadlock, improve pharmacy workflow, and reduce use of FTEs to manually intervene. It would also improve organization and throughput of the 5,000+ prescriptions that are filled daily.		
	Driver(s) of Increased Expense:	15% increase in prescription volumes; increase in number of prescriptions per patient		
	Description of Item:	Additional manual packing station with storage		
	Grand Total	**$20,633,347**	**$13,433,347**	

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												May 21, 2025
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M3	Expense	Mod # 3 Electrophysiology and Cryoablation Products	Medtronic USA, Inc	8/14/2021 - 11/14/2026	$900,000	$2,799,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services Administration	0%	N/A	N/A
M4	N/A – In kind	Sports Medicine Services	Mesquite Independent School District	6/1/2025 – 5/31/2030	$0	$0	Contract Award without Competition	N/A-Zero Dollar	Ryan Pena, Surgical Services	N/A	N/A	N/A
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Information Technology												

IT1	Expense	Online Nursing Continuing Education Services	Relias LLC	6/1/2025 – 5/31/2030	$1,123,325	$1,123,325	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Deb Johnson/ Sarah Gilbert, IT/ Learning and Development	0%	N/A	N/A
IT2	Expense	Mod # 2 96 Handheld scanners to support Epic Implementation at Jail Health	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$178,047	$8,368,725	Sole Source Modification	Yes	Deborah Johnson / Carlton Brown II,	100%	Black or African American	Male
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R2	Revenue-Ratification	Mod # 3 Clinical Research Services	The University of Texas Southwestern Medical Center	10/1/2021 - 9/30/2027	($70,181)	($4,555,445)	Sole Source Modification	N/A-Revenue	Susan Partridge, Medical Affairs Administration	N/A	N/A	N/A
D1	Expense-Approved Deviation	Pyxis Fleet Refurbish and Optimization	BD CareFusion Solutions LLC	5/1/2025 – 6/30/2035	$12,943,347	$12,943,347	GPO Purchase	No, unbudgeted capital request pending	Carrie Berge, Pharmacy Administration	0%	N/A	N/A

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: May 21, 2025	**Product or Service:** FlowTriever & ClotTriever Products	
Business Owner: John Camacho	**Business Owner Dept:** Interventional Radiology	**Contract Number:** POCP-24925
Vendor/Supplier/Contractor: Inari Medical, Inc.	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/6/2025 – 6/5/2028	$1,406,000
Out Years:	0 Year(s)	+$0
Total:	6/6/2025 – 6/5/2028	$1,406,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Jenni Burnes Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: FlowTriever & ClotTriever Products

VENDOR: Inari Medical, Inc.

COST:		
	Base Term:	$1,406,000
	Out Years:	+ $0
	Total:	$1,406,000

Recommendation
Approve this contract for FlowTriever & ClotTriever Products.

Background
This contract is to purchase the Inari FlowTriever & ClotTriever devices used in Interventional Radiology procedures to remove emboli (occlusions, such as blood clots) from peripheral vasculature, including pulmonary emboli, to restore blood flow. Using ClotTriever or FlowTriever devices shortens the duration of thrombolysis treatments, as they typically occur over several days, and therefore shorten the length of the ICU stay.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland has the same pricing as other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	Totals
Expenses / Consumables	$156,222	$468,667	$468,667	$312,444	$1,406,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	William Jones

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: May 21, 2025	**Modification:** Mod # 5 Armored Car Service	
Business Owner: Gerry Baker	**Business Owner Dept:** Patient Financial Services	**Contract Number:** PONCS-19158 A12
Vendor/Supplier: Loomis Armored US **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (10/26/2021): Actions Totaling < $100,000 3/23/2023: 4/16/2025:	$2,151,000 $25,000 $74,500
Revenue, Expense or Capital: Expense	Action that increases contract value to $100,000 more than BOM Approved Contract Total 5/21/2025: Mod # 5	$425,500
Original Start Date: 6/5/2015 **Last BOM approval:** 10/26/2021 **Current Expiration:** No Expiration **Mod Start Date:** 5/21/2025 **Expiration after this Mod:** No Expiration	New Contract Amount:	$2,676,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Gerry Baker, Senior Vice President, Revenue Cycle

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 5 Armored Car Service

VENDOR: Loomis Armored US

COST:

BOM Approved Contract Total (10/26/2021):	$2,151,000
(3/23/2023):	$25,000
(4/16/2025):	$74,500
(5/21/2025): Mod # 5	+ $425,500
Total:	$2,676,000

Recommendation

Approve this contract modification for Armored Car Service.

Background

This contract, for Patient Financial Services, is for armored transport services related to the use of electronic smart safes, including safe rentals which includes annual maintenance costs. Loomis provides Transportation Services of securely sealed or locked shipments of Parkland cash from various safes located throughout our organization (main campus, RJA, COPC, etc.) and Cash Management Services which includes pick-up and delivery for direct Deposit Processing to our designated bank and Change Order Funds. This request is to cover the annual fees associated with the safe inventory, including fuel surcharges, insurance costs, and any additional charges incurred if the vendor representative remains at any District facilities beyond the time allotted for pick-up services. These safes provide security measures such as the ability to automatically track deposits as they are made and provide reports showing the depositor names and accounts.

Fair and Reasonable Price Determination

Market research conducted through ECRI shows that the Parkland price is 24% lower compared to than other Armored Car Service. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2023	FY2025	Total
$2,151,000	$25,000	$500,000	$2,676,000

Document Contact/Author:	Baruh Bosch

Board Approval Request For Modification to Contract or Funding

BOM Date: May 21, 2025	**Modification:** Mod # 3 Electrophysiology and Cryoablation Products	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative Services Administration	**Contract Number:** POCP-19784 A5
Vendor/Supplier: Medtronic USA, Inc, **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (10/30/2024):	$1,899,000
Revenue, Expense or Capital: Expense	Modification # 3 Amount:	$900,000
Original Start Date: 8/14/2021 **BOM Last Approval Date:** 10/30/2024 **Current Expiration:** 11/14/2026 **Mod Start Date:** 5/21/2025 **Expiration after this Mod:** 11/14/2026	New Contract Amount:	$2,799,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	No
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 3 Electrophysiology and Cryoablation Products

VENDOR: Medtronic USA, Inc,

COST:

BOM Approved Contract Total (10/30/2024):	$1,899,000
Modification # 3:	+ $900,000
Total:	$2,799,000

Recommendation
Approve this contract modification for Electrophysiology and Cryoablation Products.

Background
This contract is to purchase products used to treat abnormal heart rhythms for the Cardiac lab. Cryoablation is a minimally invasive procedure that uses extreme cold to destroy abnormal tissue or cells which cause irregular heart rhythms, such as atrial fibrillation (AFib). There has been a 55% increase in patients with AFib in the last 12 months as compared to the previous 12 months.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is comparable to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	Total
$1,899,000	$187,500	$450,000	$262,500	$2,799,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Board Approval Request For Contracts Over $200,000

BOM Date: May 21, 2025	**Product or Service:** Sports Medicine Services	
Business Owner: Ryan Pena	**Business Owner Dept:** Surgical Services	**Contract Number:** POCS-25205
Vendor/Supplier/Contractor: Mesquite Independent School District, MISD	**Source Selection Methodology:** Contract Award without Competition	**Fair and Reasonable Price Determination:** N/A – In kind

Revenue, Expense or Capital:

N/A – In kind

	Contract Dates	Contract Price
Base Term:	6/1/2025 – 5/31/2026	$0
Out Years:	4 Year(s)	+$0
Total:	6/1/2025 – 5/31/2030	$0

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Interlocal Agreement
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? N/A-Zero Dollar
FTE Impact: None

Diversity

Potential for M/WBE engagement: Interlocal Agreement- Exempt
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? N/A
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Donna Richardson, Executive Vice President, Chief Nursing Executive

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Sports Medicine Services

VENDOR: Mesquite Independent School District, MISD

COST:		
	Base Term:	$0
	Out Years:	+ $0
	Total:	$0

Recommendation
Approve this contract for Sports Medicine Services.

Background
Parkland's Sports Medicine practice is focused on strategic expansion through partnerships with local school districts. A key facet of those partnerships is providing sideline medical coverage to supplement the work of district-employed athletic trainers. In this agreement, Mesquite ISD proposes to engage Parkland to staff MISD athletic events with Parkland-employed resident physicians and advance practice providers. (MISD will provide in-kind compensation through advertising services of equivalent value to the sideline medical support.) Parkland will pay an hourly rate for clinicians at a total of $5,000 /year. Parkland Corporate Communications will determine the content of advertising. Equivalent value was determined during contract negotiations based on MISD's standard charges for advertising placement. Parkland will provide physicians to supplement the work of MISD-employed athletic trainers during games, primarily to treat in-game injuries. The contract spells out the workflow between the school-employed trainers and the Parkland physicians. This is the first and only Parkland sports medicine arrangement made with an Independent School District.

Fair and Reasonable Price Determination
N/A – In Kind

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	TOTAL
N/A-Zero Dollar	$5000	$5000	$5000	$5000	$5000	$5000	$30,000

Contract Award without Competition Justification
We are not procuring goods or services - this is an intermodal agreement for cooperation between two governmental entities.

Document Contact/Author:	Ryan Pena / Kathleen Larry

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: May 21, 2025	**Product or Service:** ASC Fire Alarm Replacement	
Business Owner: Michael Radar	**Business Owner Dept:** Engineering Services	**Contract Number:** PONCS-25261
Vendor/Supplier/Contractor: Firetrol Protection Systems	**Source Selection Methodology:** TXMAS or DIR Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	5/22/2025 – 4/23/2026	$248,080
Out Years:	0 Year(s)	+$0
Total:	5/22/2025 – 4/23/2026	$248,080

Lowest Bidder

Is this contractor the lowest bidder/supplier? TXMAS or DIR Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: 0

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: ASC Fire Alarm Replacement

VENDOR: Firetrol Protection Systems

COST:		
	Base Term:	$248,080
	Out Years:	+ $0
	Total:	$248,080

Recommendation
Approve this contract for ASC Fire Alarm Replacement.

Background
This contract is for the purchase and installation of a fire alarm system for the Ambulatory Surgery Center (ASC). The current alarm system has reached the end of its useful life and is no longer supported by the manufacturer.

Fair and Reasonable Price Determination
The TXMAS contract and pricing was obtained in a solicitation process performed by the State of Texas. Market research conducted through ECRI shows that Parkland price is 4.8% lower compared to other member facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025	FY2026	Totals
Expenses	$90,210	$157,870	$248,080

Document Contact/Author:	Steve Adrian

Board Approval Request For Modification to Contract or Funding

BOM Date: May 21, 2025	**Modification:** Mod # 2 Fifth Amendment to Lease Agreement – 8818 John Carpenter Freeway (PARC)	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-19242 2
Vendor/Supplier: SL4 DFW Industrial, L.P. **Basis of Original Contract Award** Real Estate – Exemption **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (8/26/2015):	$9,512,508
Revenue, Expense or Capital: Expense: Court Approval	Modification # 2 Amount:	$2,432,865
Original Start Date: 9/15/2017 **Current Expiration:** 12/14/2025 **Mod Start Date:** 12/15/2025 **Expiration after this Mod:** 12/14/2028	New Contract Amount:	$11,945,373

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Lance H. Mendiola, Vice President – Construction, Facilities Management & Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 2 Fifth Amendment to Lease Agreement – 8818 John Carpenter Freeway (PARC)

VENDOR: SL4 DFW Industrial, L.P.

COST:

BOM Approved Contract Total (8/26/2015):	$9,512,508
Modification # 2:	+ $2,432,865
Total:	$11,945,373

Recommendation
Approve this contract modification to Fifth Amendment to Lease Agreement – 8818 John Carpenter Freeway (PARC).

Background
Lease renewal is required to allow for Health Information Management ("HIM") department time to complete destruction of qualified medical records and to transition other medical records to another vendor or for relocation to Parkland owned facility for storage purposes.

HIM currently maintains over 3 million paper medical records at the PARC facility. In accordance with state retention guidelines, these records must be preserved for a designated period. Approximately half of the records have reached or are approaching their eligible destruction dates.

Each record is being carefully reviewed to confirm it meets the criteria for secure destruction. HIM is actively processing and disposing of qualifying records as appropriate.

Once the PARC lease expires in December 2028, the remaining records—those not yet eligible for destruction—will be relocated to a smaller, Parkland-owned facility or another vendor. This transition will significantly reduce the storage footprint required, aligning with the reduced volume of records awaiting future destruction eligibility.

Fair and Reasonable Price Determination
A comprehensive search of the submarket determined >90% occupancy and upward pressure on rental rates in the area. Data was compiled by Costar commercial property database.

Financial Forecast

Current Contract Amount	FY2026	FY2027	FY2028	FY2029	Total
$9,512,508	$615,491	$803,747	$837,691	$175,936	$11,945,373

FY 2026 Base Year Rent Expense:	$508,250
FY 2026 NNN Estimated Expense:	$107,241
FY 2026 Total:	$615,491

FY 2027 Base Year Rent Expense:	$662,076
FY 2027 NNN Estimated Expense:	$141,671
FY 2027 Total:	$803,747

FY 2028 Base Year Rent Expense:	$688,228
FY 2028 NNN Estimated Expense:	$149,463
FY 2028 Total:	$837,691

FY 2029 Base Year Rent Expense:	$144,525
FY 2029 NNN Estimated Expense:	$31,411
FY 2029 Total:	$175,936

Sole Source Justification
Real Estate Exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Parkland

Board Approval Request
For Contracts Over $200,000

BOM Date: May 21, 2025	**Product or Service:** Online Nursing Continuing Education Services	
Business Owner: Deb Johnson/ Sarah Gilbert	**Business Owner Dept:** IT/ Learning and Development	**Contract Number:** POIT-24525
Vendor/Supplier/Contractor: Relias LLC	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/1/2025 – 5/31/2028	$683,995
Out Years:	2 Year(s)	+$439,330
Total:	6/1/2025 – 5/31/2030	$1,123,325

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? None, available, per Supplier Diversity
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Stephanie Speights, Senior Vice President, Talent Management Development

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Online Nursing Continuing Education Services

VENDOR: Relias LLC

COST:		
	Base Term:	$683,995
	Out Years:	+ $439,330
	Total:	$1,123,325

Recommendation
Approve this contract for Online Nursing Continuing Education Services.

Background
This contract is for online continuing education services for all Parkland nursing and allied health professionals and is the result from a solicitation. This continuing education solution provides an enterprise-wide option for robust and comprehensive continuing education credits that will interface through our LMS (learning management system) to allow customized, individual recommended training and allows the individual to track and organize their learning.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Relias LLC	Content is managed and updated directly by Relias, no additional administrative action is needed when a course is updated, it is automatically replaced with the replacement course. Relias provides a Course Update Summary directly within the platform and additionally provides the Course Update Summary to key contacts.	Did not provide adequate time to view proposed platform.	55.45	$0
Vendor B	Most content available through portal access. Option to load additional courses via AICC files manually.	Will not provide notification if licenses are exceeded, resulting in overage charges.	50.09	$375,700

Relias LLC was the highest technically rated and the lowest price.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	Totals
Expenses / Consumables	$73,222	$219,665	$219,665	$146,443			$658,995
Maintenance	$25,000						$25,000
Equipment / Licenses							
Totals	$98,222	$219,665	$219,665	$146,443			$683,995
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**		**Totals**
Expenses / Consumables				$73,222	$219,665	$146,443	$439,330
Grand Totals	**$98,222**	**$219,665**	**$219,665**	**$219,665**	**$219,665**	**$146,443**	**$1,123,325**

Document Contact/Author:	Andrea Henley

Board Approval Request For Modification to Contract or Funding

BOM Date: May 21, 2025	**Modification:** Mod # 2 96 Handheld scanners to support Epic Implementation at Jail Health.	
Business Owner: Deborah Johnson / Carlton Brown II	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-20155
Vendor/Supplier: Mobile Integrate Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total 10/30/2024 Actions Totaling < $100,000 Amount: Amount:	$8,164,731 $7,298 $18,649
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	 $178,047
Original Start Date: 9/9/2021 **Current Expiration:** 10/31/2028 **Mod Start Date:** Last signature **Expiration after this Mod:** 10/31/2028	New Contract Amount:	$8,368,725

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	100%
M/WBE Race/Ethnicity?	Black or African American
M/WBE Gender?	Male

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 2 96 Handheld scanners to support Epic Implementation at Jail Health.

VENDOR: Mobile Integrate Inc.

COST:

BOM Approved Contract Total 10/30/2024	$8,164,731
Amendment 11	$7,298
Amendment 12	$18,649
Modification # 2:	+ $178,047
Total:	$8,368,725

Recommendation

Approve this contract modification to 96 Handheld scanners to support Epic Implementation at Jail Health..

Background

This contract is to deploy mobile handheld clinical devices used by correctional health nurses to safely administer medications, document care, perform behavioral health checks, capture wound images, and collect specimens. These will ensure timely and accurate care for the incarcerated patient population. This equipment must be configured and tested for new workflows and functionality of phlebotomy collection and behavioral health. Failure to have this equipment operational at go-live will result in down-time procedures for clinical staff which can lead to delays in treatment and increase the risk of errors and communication gaps.

Fair and Reasonable Price Determination

We obtained a comparison quote for Zebra HC50 hardware from our GPO vendor that is 20% higher than the cost from Mobile Integrate. Market research conducted through ECRI shows that the Parkland price is consistent with recent offers for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	Total
$8,164,731	$203,994	$8,368,725

Sole Source Justification

Purchasing this equipment through our contracted vendor meets our standard hardware guidelines utilized throughout Parkland. This vendor has committed to on-hand stock which allows us to receive the equipment expeditiously and move forward with our Technical Dress Rehearsal (TDR) to identify and correct issues prior to go-live thus ensuring no delays in patient care.

Document Contact/Author:	Farrah Smith

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: May 21, 2025	**Modification:** Mod # 2 Add two (2) Tenants to the UKG environment for testing and ensuring data integrity	
Business Owner: Deborah Johnson	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-18064
Vendor/Supplier: UKG Kronos Systems LLC **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (10/30/2024): Actions Totaling < $100,000 Amount: Amount: Amount:	$11,923,089 $56,600 $1,935,666 $144,940
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	 $76,800
Original Start Date: 9/9/2021 **Current Expiration:** 10/31/2028 **Mod Start Date:** Last signature **Expiration after this Mod:** 10/31/2028	New Contract Amount:	$14,137,095

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 2 Add two (2) Tenants to the UKG environment for testing and ensuring data integrity

VENDOR: UKG Kronos Systems LLC

COST:

BOM Approved Contract Total (10/30/2024):	$11,923,089
Amendment 34	$56,600
Amendment 35 & 36	$1,935,666
Amendment 37	$144,940
Amendment 38Modification # 2:	+ $76,800
Total:	$14,137,095

Recommendation
Approve this contract modification to Add two (2) Tenants to the UKG environment for testing and ensuring data integrity.

Background
We have two separate projects that need to be tested and build their products via a tenant. Multi-tenancy is an architecture wherein a single occurrence of a software application that serves numerous clients. Every client is known as a tenant.
The first project is Workday (our Peoplesoft replacement), which needs a copy of our payroll data from UKG just before close in order to test the process. The second project is Andgo which needs the same data to test complex shift filling, vacation planning and absence reporting workflows to increase operational efficiency. We need two separate tenants to validate data in each system prior to moving all data to production.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is slightly lower at 0.1 % than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	Total
$11,923,089	$2,214,006	$14,137,095

Sole Source Justification
There is an issue with two projects above needing testing tenants to verify data and integrity prior to the roll out. The Andgo project was delayed and in doing so has now created an issue with testing data. This was not expected but was found during initial testing. These products/services are additions or modifications to an existing system and there are no substitutes or interchangeable components where compatibility is paramount. We must initiate this testing in our current vendors' environment.

Document Contact/Author:	Farrah Smith

Monthly Ratification Report

Require Board Approval

Contract Date	Contract Number	Vendor Name	Description	Amount	Cost Center Number	Department
4/22/2025	PONCS-21286 A4	Cornerstone Parking Group	Add Funds Modification #1: Employee Shuttle Bus Services	$255,925	83080	Police Department

CEO Approval

Fred Cerise

Fred Cerise (May 5, 2025 16:15 CDT)

Dr. Fred Cerise

05/05/2025

Date

Parkland

Ratification Request
Contract Modification

BOM Date: April 23, 2025	**Modification:** Mod to Add Funds Modification #1: Employee Shuttle Bus Services	
Business Owner: Kristi Tillery	**Business Owner Dept:** Police Department	**Contract Number:** PONCS-21286 A4
Vendor/Supplier: Cornerstone Parking Group **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	Amount last approved by the BOM (6/28/2022):	$5,989,563
	Contract Actions Totaling < $100,000	$0
Revenue, Expense or Capital: Expense-Ratification	Modification #1:Amount to be Ratified: Period 3/12/2025 – 3/30/2025 19 Days @ $6,830/day Period 3/31/2025 – 4/22/2025 23 Days @ $5,485/day	$255,925
Original Start Date: 7/1/2022 **Current Expiration:** 6/30/2025 **Last BOM Approval Date:** 6/28/2022 **Expiration after this Mod:** 6/30/2025	New Contract Amount:	$6,245,488

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Eric Walker, Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # Modification #1: Employee Shuttle Bus Services

VENDOR: Cornerstone Parking Group

COST:

Amount last approved by the BOM (6/28/2022):	$5,989,563
Contract Action <$100,000	$0
Ratification/ Modification #1:	$255,925
Total:	$6,245,488

Recommendation

Approve this contract modification to Employee Shuttle Bus Services

Ratification Reason

Due to substantial volume change in services, the initially approved funding was not sufficient to cover the increased cost and additional funds are now required to cover the contract financial liability.

Background

Employee Shuttle Bus Services being provided were awarded from an open solicitation in 2022 for transporting employees, round-trip, within the designated initial route which was the Emergency Department Garage and New Parkland's Employee Entrance. During the Contract term, two (2) additional 24/7 routes were added, and the corresponding increased volume necessitated the change from the original two (2) operating shuttles to the current five (5) shuttles in service. This action resulted in an additional $3,429 per day increase in cost. Consequently, the original allotted approved funds for the services were consumed earlier than scheduled and additional funds are now required to meet financial obligations through 4/21/2025.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition.

Financial Forecast

Current Contract Amount	FY2025	Total
$5,989,563	$255,925	$6,245,488

Document Contact/Author:	June Gill

Parkland

Ratification Request
Contract Modification

BOM Date: May 21, 2025	**Modification:** Mod # 3 Clinical Research Services	
Business Owner: Susan Partridge	**Business Owner Dept:** Medical Affairs Administration	**Contract Number:** POCR-20103 A3
Vendor/Supplier: The University of Texas Southwestern Medical Center **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Sole Source Modification	Aggregate amount last approved by the BOM (9/25/2024):	($2,450,000)
Revenue, Expense or Capital: Revenue-Ratification	Amount to be Ratified: Amount to be Approved :	($70,181) ($2,035,263)
Original Start Date: 10/1/2021 **BOM Last Approval Date** 9/25/2024 **Current Expiration:** 3/31/2025 **Mod Start Date:** 4/1/2025 **Expiration after this Mod:** 9/30/2027	New Contract Amount:	($4,555,445)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Susan Partridge, Vice President, Clinical Research

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 3 Clinical Research Services

VENDOR: The University of Texas Southwestern Medical Center

COST:

Aggregate amount last approved by the BOM (9/25/2024):	($2,450,000)
Amount to be Ratified	($70,181)
Amount to be Approved (going forward):	+($2,035,263)
Total:	($4,555,445)

Recommendation
Approve this contract modification to Clinical Research Services.

Ratification Reason
The contract was to expire while research-related negotiations and collaborative activities between Parkland and UT Southwestern continued. The Clinical Research Services Agreement is one of three research-related contracts supporting the partnership and is a sub-agreement to the overarching Research Affiliation Agreement which remains under negotiation.

Due to the ongoing and essential nature of the research partnership, continuity of research operations was prioritized to avoid disruption to patient enrollment, data collection, and compliance obligations. With over 1,400 active research studies and approximately 250 new studies approved each year, it was operationally necessary to continue activities while contractual updates were under review.

Failure to execute this agreement could jeopardize current and future research collaborations, potentially halting ongoing studies, delaying new study activations, and placing institutional compliance and funding at risk. It could also damage the strategic partnership with UT Southwestern.

Background
Since 1996, Parkland Health and The University of Texas Southwestern Medical Center (UT Southwestern) have entered into a Research Affiliation Agreement and periodically renegotiate setting forth program objectives and providing for the management and financial aspects of the research relationship. As part of the underlying arrangement, UT Southwestern faculty request various services for research and/or clinical trial purposes. The Clinical Research Services Agreement establishes the Research Fee Schedule that is specifically set forth in a service order for each study. Additionally, the Clinical Research Services agreement includes terms regarding proper billing, invoice and payment activities.

Fair and Reasonable Price Determination
N/A - Revenue

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	Total
($2,450,000)	($421,089)	($842,178)	($842,178)	($4,555,445)

Sole Source Justification

This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is The University of Texas Southwestern Medical Center.

Document Contact/Author:	Leticia Blea / Kathleen Larry

Parkland

Approved Deviation Request
New Contract

Must be approved before: May 9, 2025	**Reason for deviation request:** Take advantage of a $6M incentive below GPO pricing by executing the required agreements prior to May 9, 2025	
BOM Date: May 21, 2025	**Product or Service:** Pyxis Fleet Refurbish and Optimization	
Business Owner: Carrie Berge	**Business Owner Dept:** Pharmacy Administration	**Contract Number:** POCP-25338
Vendor/Supplier/Contractor: BD CareFusion Solutions LLC	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:
Expense-Approved Deviation

	Contract Dates	Contract Price
Base Term:	5/1/2025 – 6/30/2035	$12,943,347
Out Years:	0 Year(s)	+$0
Total:	5/1/2025 – 6/30/2035	$12,943,347

Lowest Bidder

Is this contractor the lowest bidder/supplier?	GPO Purchase
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	No, unbudgeted capital request pending
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Carrie Berge, Vice President Pharmacy Svcs, Pharmacy Admin

Request: Authorize the appropriate Contracting Officer to execute this contract with the stipulation that it will be presented to the Parkland Board of Managers for approval at the next regularly scheduled meeting.	Fred Cerise Fred Cerise (May 7, 2025 15:53 CDT) **Dr. Fred Cerise, President & CEO** **Date:** _____ RFMA RFMA (May 8, 2025 05:33 CDT) **Chair Finance Committee** **Date:** 05/08/2025

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Pyxis Fleet Refurbish and Optimization

VENDOR: BD CareFusion Solutions LLC

COST:

Base Term:	$12,943,347
Out Years:	+ $0
Total:	$12,943,347

Recommendation

Approve this contract for Pyxis Fleet Refurbish and Optimization and Optimization to take advantage of a $6M capital cost reduction.

Approved Deviation Reason

To enable the District to take advantage of a significant cost reduction in the refresh of the medication dispensing stations used in the majority of clinical care areas.

Background

The current Pyxis fleet of medication dispensing stations throughout the system was purchased in 2012/2013 and are 7-year financial assets which Parkland planned for a 10-year life. Parkland had delayed the refresh and been maximizing its utilization of the existing hardware since the COVID pandemic. In late 2024 Parkland was given notice that these devices would begin an end-of-life support in 2025. While Parkland had initially planned to perform this replacement in 2027, the vendor has stated they will not be supporting our devices that far out under any existing arrangements and offered a substantial discount if we are able to execute and install the new system in FY2025. The Parkland staff have evaluated the operationalization of this request and feel that the financial value offered of this essential system is so substantial it is in the District's best interest to accept. Key highlights of this contract offering include the following:

- Replacing 758 existing hardware devices with a $6M cost reduction beyond GPO best pricing.
- Ensuring a fixed fee support that reduces Parkland's operational expense by $600K/yr.
- Guaranteed ten-year support term, instead of the vendor's standard 7-year offering with the GPO, that prevents price changes.
- A capitated cost for any hardware changes because of the Microsoft 2033 operating support system changes.
- Incorporation of a special software license on all devices that allows EPIC, Parkland's electronic medical record system, to directly interface with the devices to facilitate order-based medication dispensing, further reducing medication dispensing risks.
- System optimization as part of implementation to help reduce drug expense.
- Guaranteed price match for any additional devices purchased during FY26, including future floor and clinic expansions.

Fair and Reasonable Price Determination

The offering presented is currently in third-party benchmarking but demonstrates a 38% discount beyond the GPO competitively awarded agreements.

Financial Forecast

Base Term	FY2025
Equipment / Licenses	$12,943.347

Document Contact/Author:	Michelle Duffey

CONTRACT RESOLUTION
Board of Managers
May 21, 2025

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	FlowTriever & ClotTriever Products	Inari Medical, Inc.	6/6/2025 – 6/5/2028	$1,406,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod to Add Funds Armored Car Service	Loomis Armored US	6/5/2015 - No Expiration	$425,500	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 3 Electrophysiology and Cryoablation Products	Medtronic USA, Inc	8/14/2021 - 11/14/2026	$900,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			N/A – In kind	Sports Medicine Services	Mesquite Independent School Distric	6/1/2025 – 5/31/2030	$0	N/A-Zero Dollar
			Capital	ASC Fire Alarm Replacement	Firetrol Protection Systems	5/22/2025 – 4/23/2026	$2,432,865	Yes
			Expense: Court Approval	Mod # 2 Fifth Amendment to Lease Agreement – 8818 John Carpenter Freeway (PARC)	SL4 DFW Industrial, L.P.	9/15/2017 - 12/14/2028	$0	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Online Nursing Continuing Education Services	Relias LLC	6/1/2025 – 5/31/2030	$1,123,325	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 2 96 Handheld scanners to support Epic Implementation at Jail Health.	Mobile Integrate Inc.	9/9/2021 - 10/31/2028	$178,047	Yes
			Expense	Mod # 2 Add Two (2) UKG Tenants	UKG Kronos Systems LLC	9/9/2021 - 10/31/2028	$76,800	Yes

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 21st of May 2025.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Capital Substitutions

Parkland Health
FY2025 Capital Substitution
For May 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Pharmacy	$12,943,347	$12,943,347	**Pyxis Machine Replacement**
	Explanation			This request is for the replacement of our current fleet of Becton, Dickinson and Company Pyxis machines. Pyxis machines are automated medication dispensing systems used in Parkland clinical areas to improve medication safety, reduce errors, and enhance efficiency. Our current fleet includes numerous devices that are over 14 years old and will lose manufacturer's support by 2026. While the replacement of this equipment was originally scheduled to be completed in FY27, Becton, Dickinson and Company's internal financial optimization initiative allowed us to negotiate highly favorable terms for early procurement, which were contingent upon contract execution and purchase order issuance by 5/9/25. The Board Finance Chair has provided approval to meet the timeline. This allowed purchase of the equipment at a discounted rate of $13M versus $19M. This yields a savings of $6M or 31%.
	Driver(s) of Increased Expense:			Expedited replacement due to end of support status; vendor discount
	Description of Item:			Automated medication dispensing system (30 units)
2	Pharmacy	$7,690,000	$490,000	**Prescription Filling Automation at Central Fill Pharmacy**
	Explanation			In the Central Fill Pharmacy, an additional manual packing station with storage is being requested because the current packing stations are continuously becoming overwhelmed, causing a backlog of prescriptions. This is caused by increased prescription volumes (15% increase since 2022) and a higher proportion of prescriptions per patient. When the packing area conveyor system backs up, it requires three FTEs to manually pull patient prescriptions off the conveyor belt and out of the workflow. Manual intervention could result in a safety issue if a prescription is lost or handled inappropriately. The additional manual packing station with storage would prevent a system deadlock, improve pharmacy workflow, and reduce use of FTEs to manually intervene. It would also improve organization and throughput of the 5,000+ prescriptions that are filled daily.
	Driver(s) of Increased Expense:			15% increase in prescription volumes; increase in number of prescriptions per patient
	Description of Item:			Additional manual packing station with storage
	Grand Total	**$20,633,347**	**$13,433,347**	

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $20,633,347 for FY25 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2025.

_____
Marjorie Petty, JD
Chair

_____
Steven Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Yasmin Simon	Yes_____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes_____	No _____	Abstain _____	Absent _____

Update and Report Regarding Parkland Financial Performance Presentation

Executive Summary for the Month of April 2025 (Hospital Only)

For the month of April, Parkland Health recognized a net income of $18.5M which is $11.6M higher than the budgeted net income of $6.9M and $14.6M favorable compared to the prior year net income of $3.9M.

Parkland Health's operating margin and operating cash flow margin for the month of April are 2.1% and 5.1%, respectively. The operating margin was favorable compared to budget of -0.3% and the operating cash flow margin is favorable compared to budget of 3.0%. Parkland Health's operating margin is favorable compared to prior year operating margin of 0.2% and favorable to the operating cash flow margin of 3.5% from the prior year.

Parkland Health's patient cash collections in April were $115.7M which is higher than budget by $8.4M and $15.8M lower the prior year. Parkland Health's days cash on hand of 245.3 days for the month is a decrease of 14.1 days compared to prior month of 259.4 days and compared to the prior year April of 236.5 days, an increase of 8.8 days.

Patient Volume	Current Month Actual	Current Month Budget	Actual vs Budget	Actual vs Budget %
Adjusted Patient Days	55,291	55,502	(211)	-0.4%
Equivalent Patient Days (inpatient only)	26,443	26,274	169	0.6%
Ambulatory Visits	114,765	110,622	4,143	3.7%
Emergency Room Visits	21,377	20,755	622	3.0%
Deliveries	1,032	1,018	14	1.4%
Surgeries (total)	2,057	1,951	106	5.4%
Total Adult Average Daily Census (incl. Observation)	805	803	2	0.2%
Neonatal ICU Average Daily Census	76	72	4	5.6%
Total Average Daily Census	881	875	6	0.7%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $7.7M or 0.9% higher than budget for the month. This favorable variance is due to a combination of inpatient revenue lower than budget by $12.6M or 4.4%, outpatient revenue being higher than budget by $16.0M or 3.6% and emergency room revenue being higher than budget by $4.3M or 4.8%. Compared to prior year's gross patient revenues for the month, total patient revenue is higher by $28.8M or 3.6% with inpatient revenue lower by $5.2M or 1.8%, outpatient revenues increase of $30.6M or 7.1% and emergency room revenues being higher by $3.4M or 3.8%.

- Parkland Health's gross patient revenue for the month of April is comprised of 33.3% IP revenue, 55.4% OP revenue, and 11.3% ED revenue. This is compared to a budget for the month of 35.1% IP, 54.0% OP, and 10.9% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 0.6% higher than budget and 1.0% lower than the prior year.

- The Average Length of Stay (ALOS) for Adult was 0.13 days or 2.2% higher or unfavorable to budget and the Neonatal ICU ALOS was 3.1 days or 14.7% lower or favorable to budget. Compared to the previous year, the ALOS for Adult was 0.1 days or 2.3% lower or favorable to budget and the ALOS for Neonatal ICU was 1.7 days or 8.5% lower or favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for April as described below:

  - Total Inpatient Discharges were lower than budget by 4.6% for the month and 2.0% lower than the prior year,
  - Observation/Short Stay Discharges are 8.1 % above budget and 8.4% above the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are lower than budget by 0.4% and lower than the prior year by 1.3%.
  - Inpatient surgery cases are 2.0% favorable to budget and 1.6% favorable to the prior year.
  - Surgeries of all types are 5.4% higher than budget and 5.3% greater than the prior year.
  - Deliveries are 1.4% higher than budget and 4.7% higher than the prior year.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrate with, and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 114,765 for April are higher than the budget of 110,622 for the month and 8.1% higher the prior year of 106,197. Outpatient visits include the following types:

    - COPC Visits; 40.2% of total outpatient visits
    - Ambulatory Specialty Clinics; 34.4% of total outpatient visits
    - Women's Health Centers Visits; 18.8% of total outpatient visits
    - Employee Health Integration; 2.1% of total outpatient visits
    - All Other Divisions; 4.5% of total outpatient visits

  - Approximately 59.0% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 3.0% higher than budget for April and 2.5% higher than the prior year. The "left without being seen" statistic of 1.3% is lower than the budget of 2.0% and favorable to the prior year statistic of 2.3%.

- Outpatient Surgery cases performed at the hospital are above budget by 12.5% and 13.5% higher than the prior year. Day Surgery cases performed at the ASC are 1.8% higher than budget and 0.6% higher than the prior year.

- The April Case Mix Index (CMI) for Adult Acute of 2.07 is 5.4% higher than the prior year, the Rehabilitation CMI of 1.39 is 4.6% higher than the prior year and the NICU CMI of 3.83 is 14.2% higher than the prior year. The WISH CMI 0.89 is 0.4% lower than the prior year and the Psychiatry CMI of 1.38 is 3.5 % higher than the prior year.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 14.0% for the month compared to a goal of 13.1%. Days in AR were 43 days compared to last month of 45 days.

- Parkland Health's April payor mix for gross patient revenue is:

Payor	MTH Act FY25	MTH Bud FY25	Variance Actual to Budget	MTH Act FY24
Commercial	7.4%	7.6%	-0.2%	8.8%
ACA (Affordable Care Act)	6.8%	6.0%	0.8%	4.7%
Medicaid	20.3%	21.3%	-1.0%	22.1%
Medicare	17.9%	16.6%	1.3%	15.9%
Charity - Self Pay	47.6%	48.5%	-0.9%	48.4%
Total	100.0%	100.0%	0.0%	100.0%

Other Operating Revenues

Other operating revenues of $21.6M is on par with budget of $21.6M for the month of April.

Operating Expenses

April's operating expenses (excluding depreciation) are $239.7M. This is $0.7M or 0.3% higher than the budgeted operating expenses and higher than the prior year by $14.3M or 6.3%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 54.6% compared to a budget of 56.2%, and prior year of 54.6%.

- Salaries and benefits are $137.9M which is $0.7M or 0.5% lower than budget for the month.

- Salaries (including contract labor) are $3.8M or 3.5% lower than budget for the month.

- Actual FTE count (excluding both nursing homes and jail FTEs) for April was 12,689 compared to a budget of 12,970 and actual FTEs of 12,612 in the prior year. Total FTEs are 280.8 or 2.2% lower than budget and 77.7 or 0.6% above the prior year.

- Productivity - The 6.6 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs are 0.2 lower than the budget of 6.8 FTEs per AOB for the month and 0.1 higher than the prior year actual FTEs of 6.5 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $0.8M or 3.1% higher than budget for the month primarily due to Medical Professional Services and Medical Technical Services.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are $73.6M for the month compared to budget for the month of $73.1M.

Non-operating Revenues (Expenses)

Non-operating revenues of $13.3M are favorable to budget by $5.6M or higher by 72.6% for the month primarily due to higher Unrealized Market Gains, Grants Revenue and Interest Income.

Executive Summary for the YTD 2025 (Hospital Only)

For the YTD, Parkland Health recognized a net income of $116.4M which is $58.4M higher than the budgeted net income of $58.0M and $63.7M favorable compared to the prior YTD net income of $52.7M.

Parkland Health's operating margin and operating cash flow margin for the YTD are 2.9% and 6.0%, respectively, and is favorable compared to the budgeted operating margin of 0.2% and favorable compared to the budgeted operating cash flow margin of 3.6%. Parkland Health's operating margin is favorable when compared to the prior YTD operating margin of 1.1% and favorable when compared to the prior YTD operating cash flow margin of 4.5%.

Parkland Health's patient cash collections for the YTD are $791.3M which is $106.1M higher than the YTD budget and $157.2M greater than the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Actual vs Budget	Actual vs Budget %
Adjusted Patient Days	380,711	383,139	(2,428)	-0.6%
Equivalent Patient Days (inpatient only)	189,958	187,082	2,876	1.5%
Ambulatory Visits	747,553	735,897	11,656	1.6%
Emergency Room Visits	143,938	144,167	(229)	-0.2%
Deliveries	7,768	7,660	108	1.4%
Surgeries (total)	12,883	12,586	297	2.4%
Total Adult Average Daily Census (incl. Observation)	817	808	9	1.1%
Neonatal ICU Average Daily Census	77	74	3	4.1%
Total Average Daily Census	894	882	12	1.4%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $4.1M or 0.1% lower than budget for the YTD. This unfavorable variance is due to the combination of outpatient revenues being higher than budget by $41.4M or 1.4%, emergency room revenue higher than budget by $23.9M or 3.9%, and inpatient revenue lower than budget by $69.4M or 3.4%. Compared to prior year, gross patient revenue increased $170.8M or 3.1% with inpatient revenues lower than budget by $4.8M, outpatient revenues higher by $169.7M or 5.9%, and emergency room revenues higher by $5.9M or 0.9%.

- Parkland Health's gross patient revenue for the YTD is comprised of 34.9% inpatient revenue, 53.8% OP revenue, and 11.3% ED revenue. This is compared to a budget for YTD of 36.1% IP, 53.0% OP, and 10.9% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 1.5% higher than budget for the YTD and 2.2% higher than prior YTD.

- The Average Length of Stay (ALOS) for Adult was 0.8% lower than or favorable to budget for the YTD and the Neonatal ICU ALOS was 0.6% higher than or unfavorable to budget for the YTD. Compared to the previous year, the ALOS for Adult and was 3.3% lower or favorable to the prior year and the Neonatal ICU was 7.5% higher or unfavorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for the YTD:

  - Total Inpatient Discharges are 1.8% lower than budget and 0.5% higher than the prior YTD,
  - Observation/Short Stay Discharges are 4.9% higher than budget and 5.2% above the prior YTD,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 0.6% lower than budget and 0.2% lower than the prior YTD,
  - Inpatient surgery cases are 2.6% higher than budget and 2.2% above the prior YTD,
  - Surgeries of all types are 2.4% higher than budget and 2.2% above the prior YTD,
  - Deliveries are higher than budget by 1.4% and 4.6% higher than the prior YTD.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrates with, and impacts Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 747,553 for the YTD are 1.6% higher than budget of 735,897 and 7.2% above the prior YTD of 697,059. Outpatient visits include the following types:

    - COPC Visits; 40.3% of total outpatient visits
    - Ambulatory Specialty Clinics; 33.4% of total outpatient visits
    - Women's Health Centers Visits; 19.3% of total outpatient visits
    - Employee Health Integration; 2.3% of total outpatient visits
    - All Other Divisions; 4.7% of total outpatient visits

  - Approximately 59.6% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 0.2% lower than budget for the YTD and 0.7% lower than the prior YTD. The "left without being seen" statistic of 1.6% is lower than budget of 2.0% and favorable to the prior year statistic of 2.3%.

  - Outpatient Surgery cases performed at the hospital are higher than budget by 3.5% YTD and 4.4% higher than the prior YTD. Day Surgery cases performed at the ASC are 0.3% higher than budget for the YTD and 1.0% less than the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 2.01 is 2.6% higher than the prior YTD, the WISH CMI of 0.88 is 2.2% lower than the prior YTD, the Psychiatry CMI of 1.36 is 3.0% better than the prior YTD, and the NICU CMI of 3.52 is 1.4% higher than the prior YTD. The Rehabilitation CMI of 1.36 is 0.7% lower than prior YTD.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 14.0% for the YTD compared to the budget of 12.2%.

- Parkland Health's year-to-date payor mix for gross patient revenue is:

Payor	YTD Act FY25	YTD Bud FY25	Variance Actual to Budget	YTD Act FY24
Commercial	8.1%	7.6%	0.5%	7.8%
ACA (Affordable Care Act)	6.9%	6.0%	0.9%	4.8%
Medicaid	21.4%	21.7%	-0.3%	22.7%
Medicare	16.9%	16.6%	0.3%	16.4%
Charity - Self Pay	46.7%	48.0%	-1.3%	48.4%
Total	100.0%	100.0%	0.0%	100.0%

Federal Emergency Management Agency Stimulus Funds

YTD Parkland Health recognized 2.9M in Stimulus Funds from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $3.8M lower than budget for the YTD primarily due to lower Replacement Drug Program.

Operating Expenses

YTD operating expenses (excluding depreciation) of $1,622.7M are lower than budget by $13.3M or 0.8% and more than the prior YTD by $77.3M or 5.0%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 54.7% compared to a budget of 55.2%, and prior year of 55.1%.

- Salaries and benefits are $7.7M or 0.8% higher than budget for the YTD.

- Salaries (including contract labor) are $8.2M or 1.1% lower than budget for the YTD.

- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 12,728 compared to a budget of 12,925 and actual FTEs of 12,607 for the prior YTD. Total FTEs are 197 or 1.5% lower than budget for the YTD and 121.1 or 1.0% above the prior YTD.

- Productivity - The 6.8 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than the budget of 6.9 FTEs per AOB for the YTD and on par with the prior YTD of 6.8 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $4.8M or 2.5% higher than budget for the YTD due to higher Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are $25.8M lower compared to budget for the month mainly due to lower Drugs/Pharmaceutical, lower Replacement Program, and lower Pharmacy Inventory Adjustment.

Non-operating Revenues (Expenses)

Non-operating revenues of $65.7M are favorable to budget by $11.9M or 22.0% for YTD due to higher than budget Interest Income, Foundation Revenue and Grants Revenue.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland Health's overall patient activity level and Parkland Health's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland Health's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland Health's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland Health's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland Health attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections are a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland Health's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland Health's comparison to most hospitals. It does not fully reflect the high degree of success Parkland Health's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland Health's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health

Financial Updated as of April 2025

May 21, 2025

Parkland

Parkland

Income Statement
MTD April 2025

Hospital (exc NH) Income Statement MTD April 2025

PHHS Without Nursing Homes MTD

(Dollars In Thousands)

	FY25 Actual	FY25 Budget	Var From Budget	% Var From Budget	FY24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 111,286	$ 103,546	$ 7,740	7.5%	$ 93,033	$ 18,253	19.6%
Net Ad Valorem Taxes	73,057	73,053	5	0.0%	69,576	3,482	5.0%
Government Programs	46,419	47,638	(1,219)	-2.6%	47,249	(831)	-1.8%
Stimulus Funds	291	660	(369)	-55.9%	1,651	(1,359)	-82.4%
Other	21,591	21,631	(40)	-0.2%	22,054	(463)	-2.1%
OPERATING REVENUES	252,645	246,528	6,117	2.5%	233,563	19,082	8.2%
EXPENSES							
Salaries and Benefits	137,875	138,610	735	0.5%	127,501	(10,374)	-8.1%
Supplies	50,037	50,411	374	0.7%	46,580	(3,457)	-7.4%
Purchased Medical Services	28,217	27,381	(837)	-3.1%	26,306	(1,911)	-7.3%
Other	23,610	22,660	(950)	-4.2%	25,053	1,443	5.8%
Depreciation	7,655	8,248	593	7.2%	7,743	88	1.1%
OPERATING EXPENSES	247,394	247,310	(84)	-0.0%	233,183	(14,211)	-6.1%
OPERATING INCOME (LOSS)	**$ 5,251**	**$ (782)**	**$ 6,033**	**771.8%**	**$ 380**	**$ 4,871**	**1282.2%**
Grants and Contributions	4,226	3,303	923	27.9%	4,011	216	5.4%
Other NonOperating Revenues (Ex	9,064	4,396	4,668	106.2%	(507)	9,571	1886.2%
NonOperating Income	13,290	7,699	5,591	72.6%	3,503	9,787	279.4%
Total Net Income (Loss)	$ 18,541	$ 6,918	$ 11,623	168.0%	$ 3,883	$ 14,658	377.5%
Cash Flow Margin	$ 12,906	$ 7,467	$ 5,439	72.8%	$ 8,123	$ 4,782	58.9%
Operating Cash Flow Margin %	5.1%	3.0%	88.9%		3.5%		
Operating Margin %	2.1%	-0.3%	98.6%		0.2%		

Total All Entities Income Statement MTD April 2025

All Entities Month to Date Income Statement

(Dollars In Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 140,509	$ 129,947	$ 10,563	8.1%	$ 119,771	$ 20,738	17.3%
Net Ad Valorem Taxes	73,057	73,053	5	0.0%	69,576	3,482	5.0%
Government Programs	49,498	50,479	(981)	-1.9%	49,218	280	0.6%
Stimulus Funds	291	660	(369)	-55.9%	1,651	(1,359)	-82.4%
Premium Revenues	77,513	77,757	(243)	-0.3%	78,963	(1,450)	-1.8%
Other	25,221	24,142	1,079	4.5%	25,168	53	0.2%
OPERATING REVENUES	366,090	356,037	10,053	2.8%	344,347	21,743	6.3%
EXPENSES							
Salaries and Benefits	158,054	159,256	1,202	0.8%	147,805	(10,249)	-6.9%
Supplies	58,726	56,594	(2,132)	-3.8%	53,288	(5,438)	-10.2%
Purchased Medical Service	28,217	27,381	(837)	-3.1%	26,306	(1,911)	-7.3%
Other	35,657	35,935	278	0.8%	36,498	841	2.3%
Claims	74,145	70,993	(3,152)	-4.4%	68,525	(5,620)	-8.2%
Depreciation	7,807	8,462	654	7.7%	7,952	145	1.8%
OPERATING EXPENSES	362,607	358,621	(3,986)	-1.1%	340,374	(22,232)	-6.5%
OPERATING INCOME (LOSS)	**$ 3,483**	**$ (2,584)**	**$ 6,067**	**234.8%**	**$ 3,972**	**$ (489)**	**-12.3%**
NonOperating Income	14,092	8,353	5,739	68.7%	1,982	12,111	611.0%
Total Net Income (Loss)	$ 17,576	$ 5,769	$ 11,806	204.6%	$ 5,954	$ 11,622	195.2%
Cash Flow Margin	$ 11,291	$ 5,878	$ 5,413	92.1%	$ 11,924	$ (634)	-5.3%
Operating Cash Flow Margin %	3.1%	1.7%	66.9%		3.5%		
Operating Margin %	1.0%	-0.7%	60.4%		1.2%		

Parkland

Income Statement
FYTD April 2025

Hospital (exc NH) Income Statement FYTD April 2025

PHHS Without Nursing Homes YTD

(Dollars In Thousands)

	FY25 Actual	FY25 Budget	Var From Budget	% Var From Budget	FY24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 734,017	$ 697,022	$ 36,995	5.3%	$ 644,700	$ 89,317	13.9%
Net Ad Valorem Taxes	511,402	511,370	32	0.0%	487,030	24,372	5.0%
Government Programs	331,025	333,463	(2,438)	-0.7%	330,745	280	0.1%
Stimulus Funds	2,988	4,621	(1,633)	-35.3%	11,554	(8,566)	-74.1%
Other	147,630	151,417	(3,787)	-2.5%	143,813	3,817	2.7%
OPERATING REVENUES	1,727,062	1,697,892	29,170	1.7%	1,617,843	109,219	6.8%
EXPENSES							
Salaries and Benefits	944,158	936,501	(7,656)	-0.8%	891,248	(52,910)	-5.9%
Supplies	332,362	349,900	17,538	5.0%	325,987	(6,375)	-2.0%
Purchased Medical Services	196,269	191,407	(4,862)	-2.5%	183,621	(12,649)	-6.9%
Other	149,940	158,196	8,255	5.2%	144,526	(5,414)	-3.7%
Depreciation	53,640	57,737	4,097	7.1%	54,445	805	1.5%
OPERATING EXPENSES	1,676,369	1,693,741	17,372	1.0%	1,599,827	(76,542)	-4.8%
OPERATING INCOME (LOSS)	**$ 50,693**	**$ 4,151**	**$ 46,542**	**1121.1%**	**$ 18,016**	**$ 32,677**	**181.4%**
Grants and Contributions	31,984	23,121	8,863	38.3%	(135)	32,119	23792.7%
Other NonOperating Revenues (Ex	33,736	30,738	2,998	9.8%	34,812	(1,076)	-3.1%
NonOperating Income	65,720	53,858	11,861	22.0%	34,677	31,043	89.5%
Total Net Income (Loss)	$ 116,413	$ 58,010	$ 58,403	100.7%	$ 52,693	$ 63,720	120.9%
Cash Flow Margin	$ 104,333	$ 61,888	$ 42,445	68.6%	$ 72,461	$ 31,872	44.0%
Operating Cash Flow Margin %	6.0%	3.6%	145.5%		4.5%		
Operating Margin %	2.9%	0.2%	159.6%		1.1%		

Total All Entities Income Statement FYTD April 2025

All Entities Year to Date Income Statement

(Dollars In Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 929,799	$ 883,583	$ 46,216	5.2%	$ 828,133	$ 101,666	12.3%
Net Ad Valorem Taxes	511,402	511,370	32	0.0%	487,030	24,372	5.0%
Government Programs	352,581	353,354	(774)	-0.2%	344,582	7,999	2.3%
Stimulus Funds	2,988	4,621	(1,633)	-35.3%	11,554	(8,566)	-74.1%
Premium Revenues	559,274	555,885	3,389	0.6%	550,790	8,483	1.5%
Other	177,665	168,671	8,994	5.3%	172,218	5,447	3.2%
OPERATING REVENUES	2,533,710	2,477,485	56,225	2.3%	2,394,308	139,401	5.8%
EXPENSES							
Salaries and Benefits	1,082,850	1,081,131	(1,719)	-0.2%	1,029,896	(52,954)	-5.1%
Supplies	391,049	394,522	3,473	0.9%	374,842	(16,207)	-4.3%
Purchased Medical Service	196,269	191,407	(4,862)	-2.5%	183,621	(12,649)	-6.9%
Other	254,964	241,080	(13,884)	-5.8%	229,667	(25,297)	-11.0%
Claims	526,972	504,572	(22,400)	-4.4%	475,003	(51,969)	-10.9%
Depreciation	54,781	59,035	4,254	7.2%	55,770	989	1.8%
OPERATING EXPENSES	2,506,885	2,471,747	(35,139)	-1.4%	2,348,799	(158,086)	-6.7%
OPERATING INCOME (LOSS)	**$ 26,824**	**$ 5,738**	**$ 21,086**	**367.5%**	**$ 45,509**	**$ (18,685)**	**-41.1%**
NonOperating Income	74,523	55,937	18,587	33.2%	43,806	30,717	70.1%
Total Net Income (Loss)	$ 101,347	$ 61,675	$ 39,673	64.3%	$ 89,315	$ 12,032	13.5%
Cash Flow Margin	$ 81,605	$ 64,773	$ 16,832	26.0%	$ 101,279	$ (19,674)	-19.4%
Operating Cash Flow Margin %	3.2%	2.6%	45.1%		4.2%		
Operating Margin %	1.1%	0.2%	37.5%		1.9%		

Parkland

Key Statistics

Parkland

Hospital Key Statistics
MTD April 2025

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	4,947	5,024	(77)	-1.5%	4,930	0.3%
Average Daily Census (Adult, NICU and Obs)	881	875	6	0.7%	891	-1.1%
Average Length of Stay (Adult)	5.98	5.85	(0.13)	-2.2%	6.12	2.3%
Case Mix Index (Acute Service Line)	2.07	1.96	0.11	5.6%	1.94	6.7%
Emergency Visits	21,377	20,755	622	3.0%	20,862	2.5%
Ambulatory Visits *	114,765	110,622	4,143	3.7%	106,197	8.1%
Surgeries	2,057	1,951	106	5.4%	1,954	5.3%
Deliveries	1,032	1,018	14	1.4%	986	4.7%

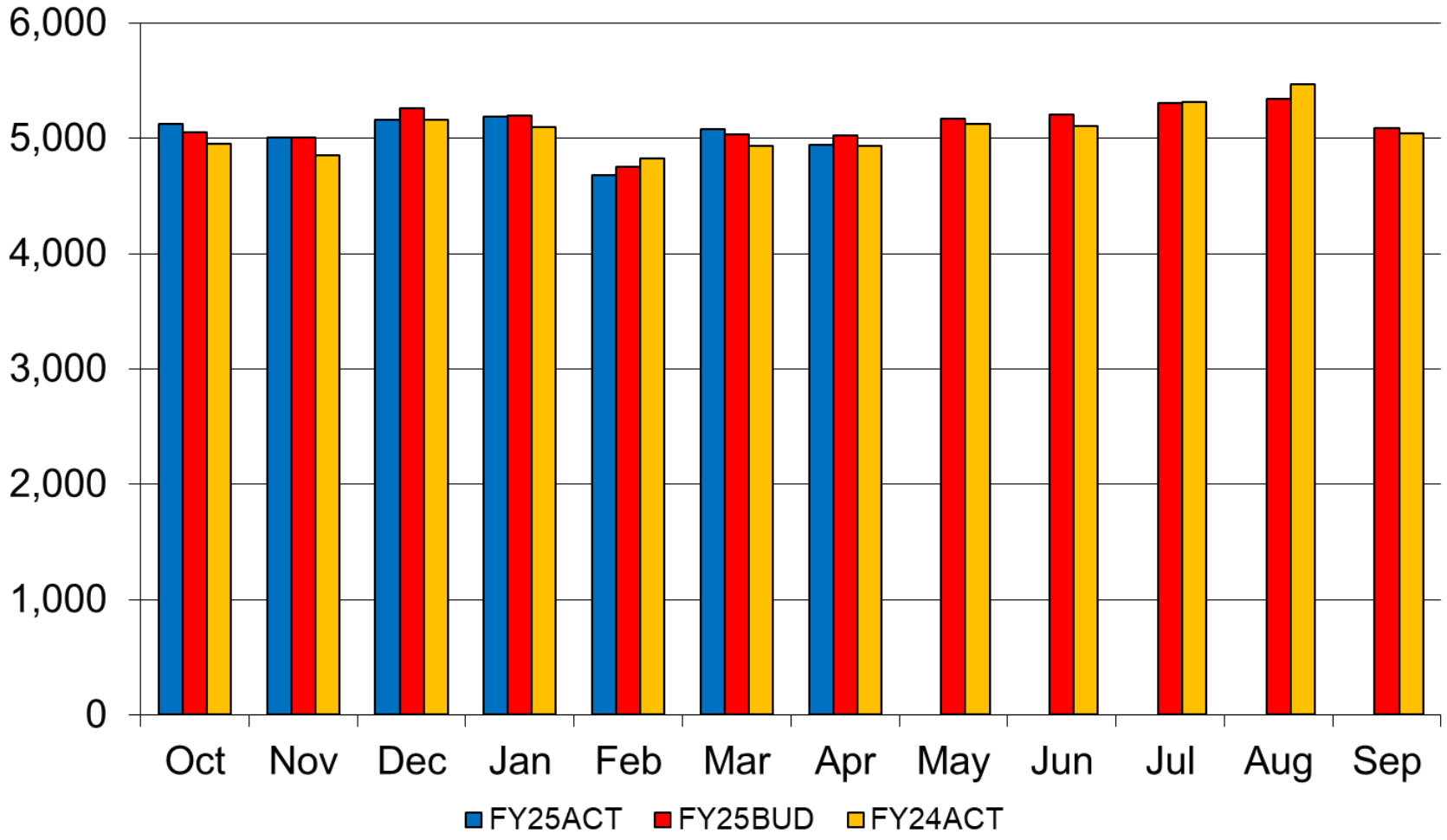
Parkland

Hospital Key Statistics
FYTD April 2025

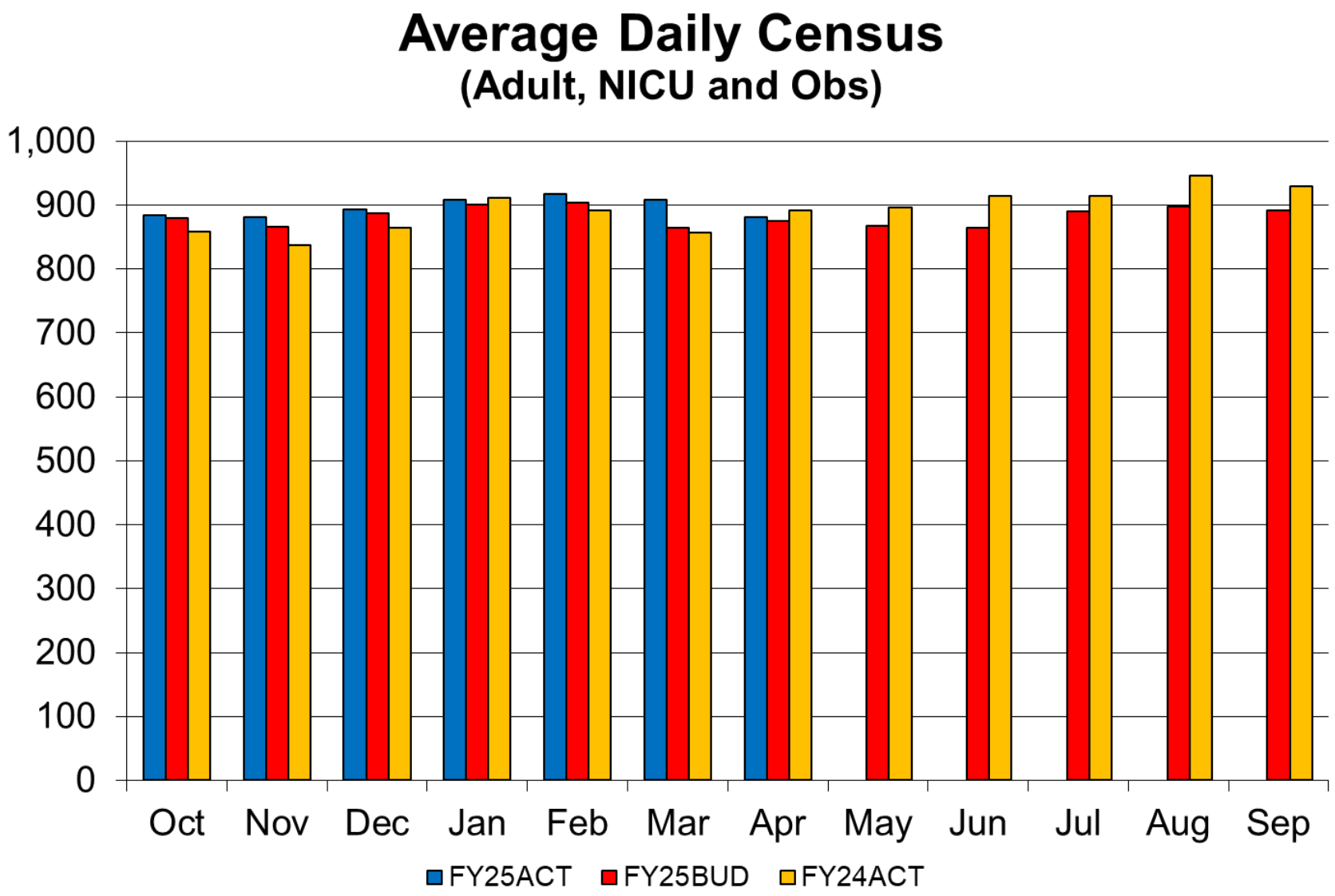
	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	35,182	35,328	(146)	-0.4%	34,756	1.2%
Average Daily Census (Adult, NICU and Obs)	894	882	12	1.4%	874	2.3%
Average Length of Stay (Adult)	5.84	5.89	0.05	0.8%	6.04	3.3%
Case Mix Index (Acute Service Line)	2.01	1.96	0.05	2.6%	1.98	1.5%
Emergency Visits	143,938	144,167	(229)	-0.2%	144,916	-0.7%
Ambulatory Visits *	747,553	735,897	11,656	1.6%	697,059	7.2%
Surgeries	12,883	12,586	297	2.4%	12,610	2.2%
Deliveries	7,768	7,660	108	1.4%	7,427	4.6%

Volumes
Discharges

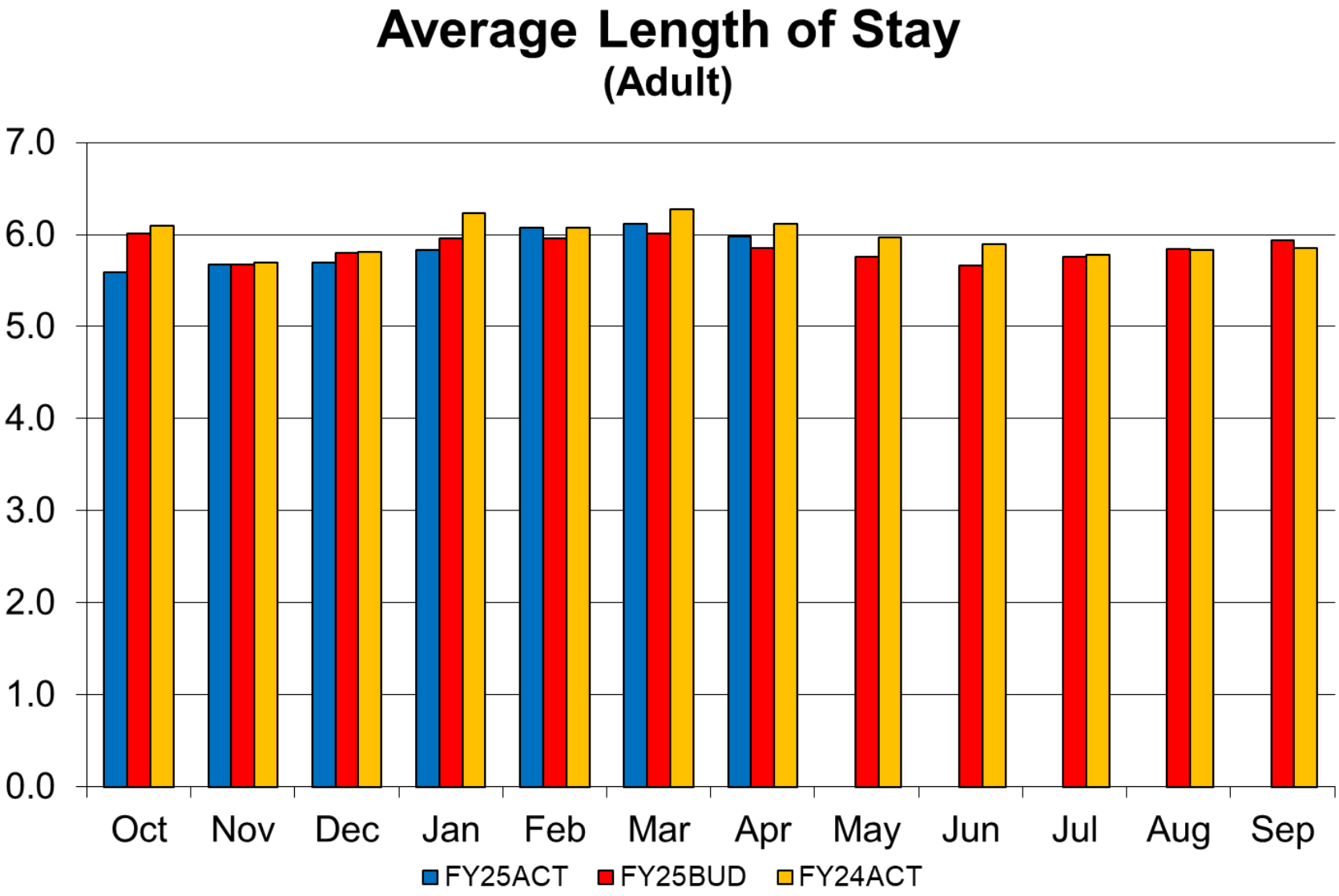
Hospital Discharges
(Adult, NICU and Obs)



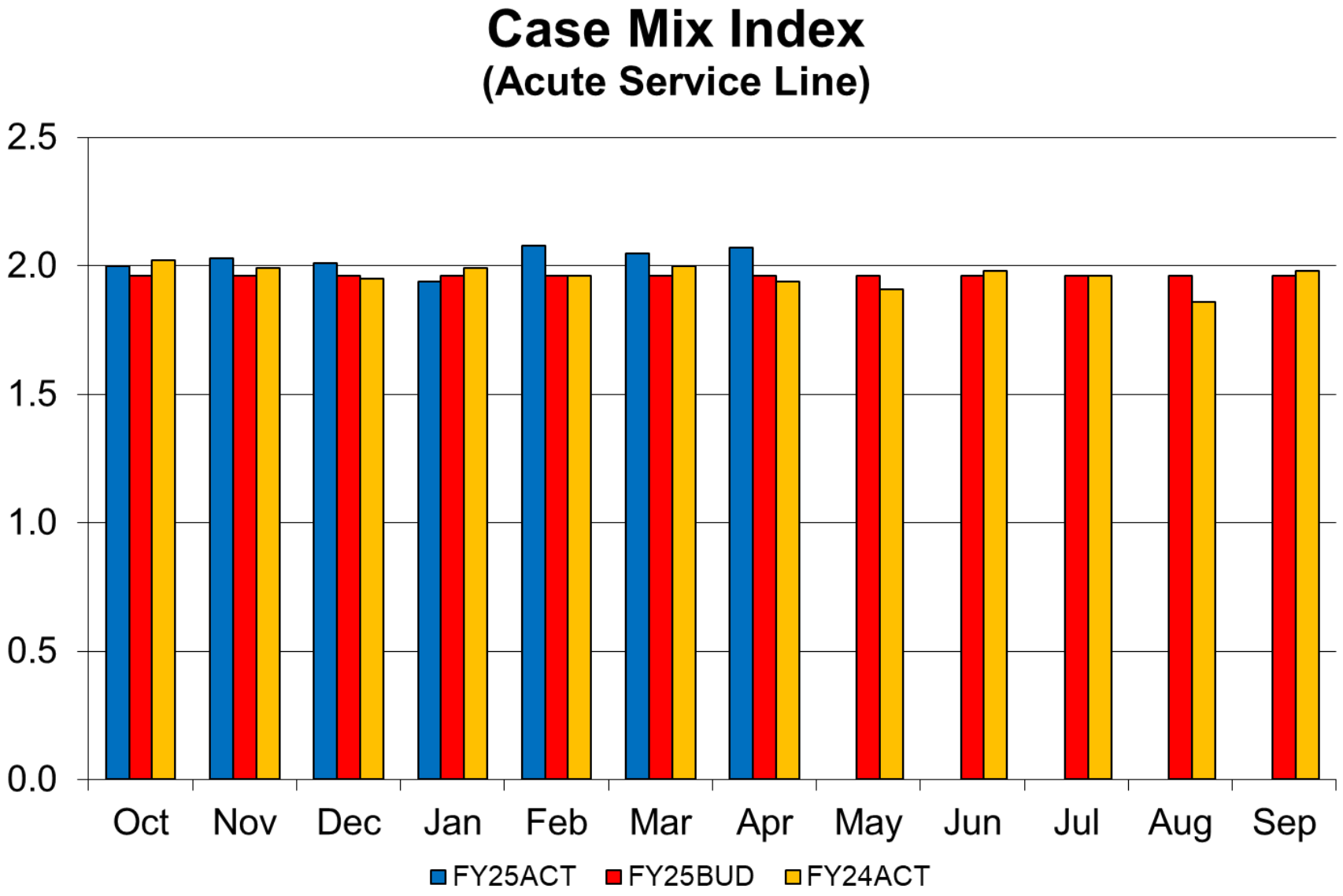
Volumes
Average Daily Census



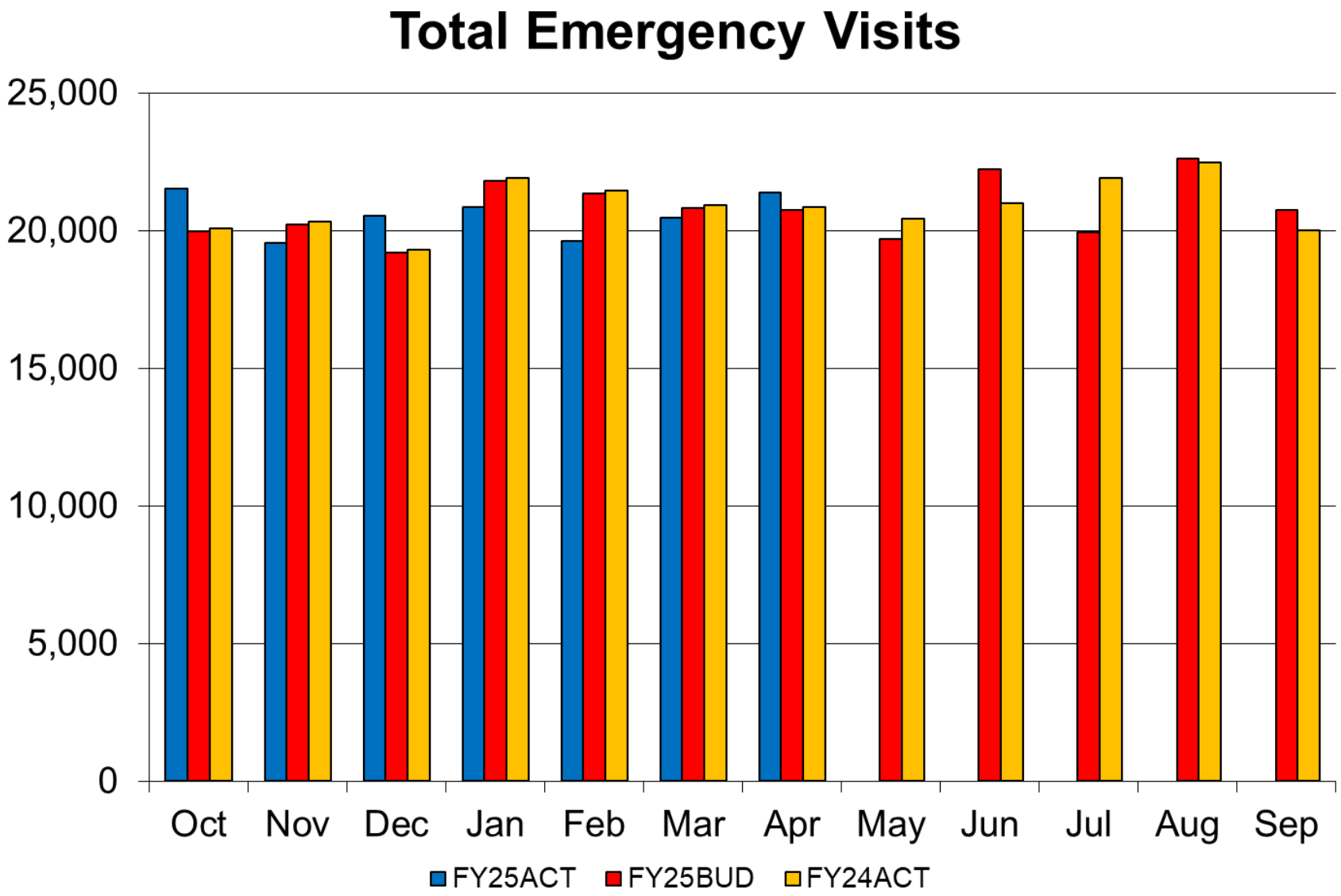
Volumes
Average Length of Stay



Volumes
Case Mix Index



Volumes
Emergency Visits



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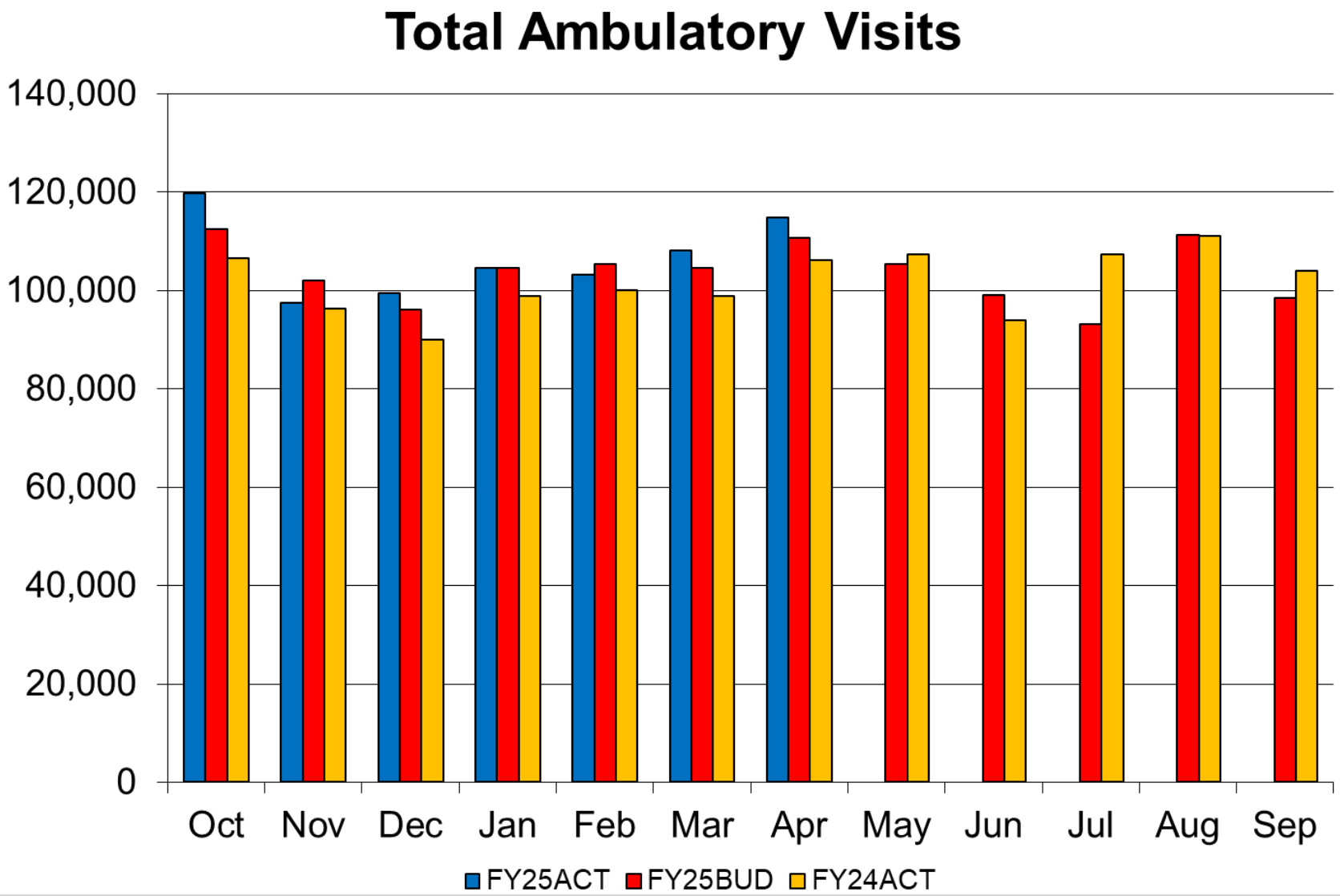
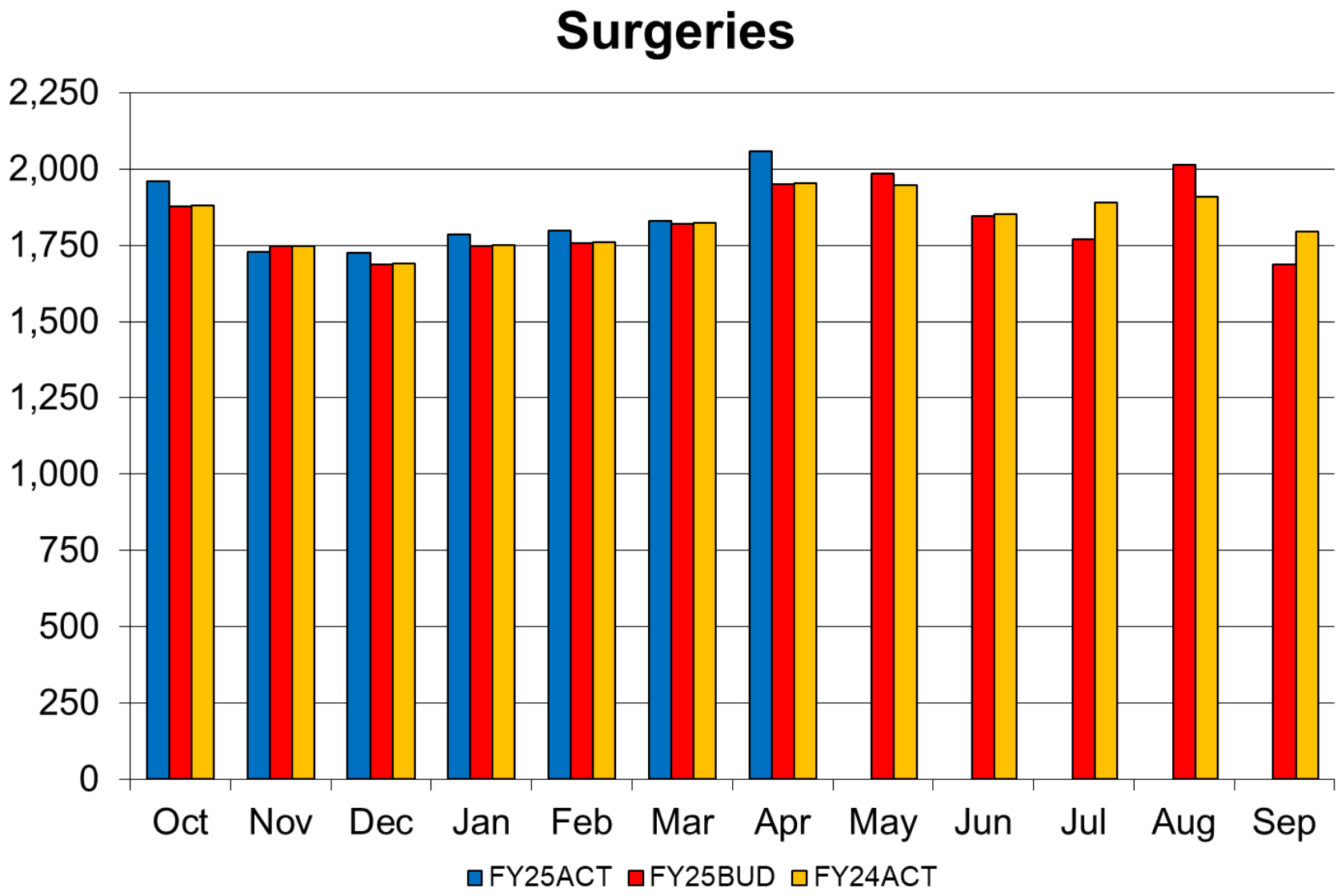
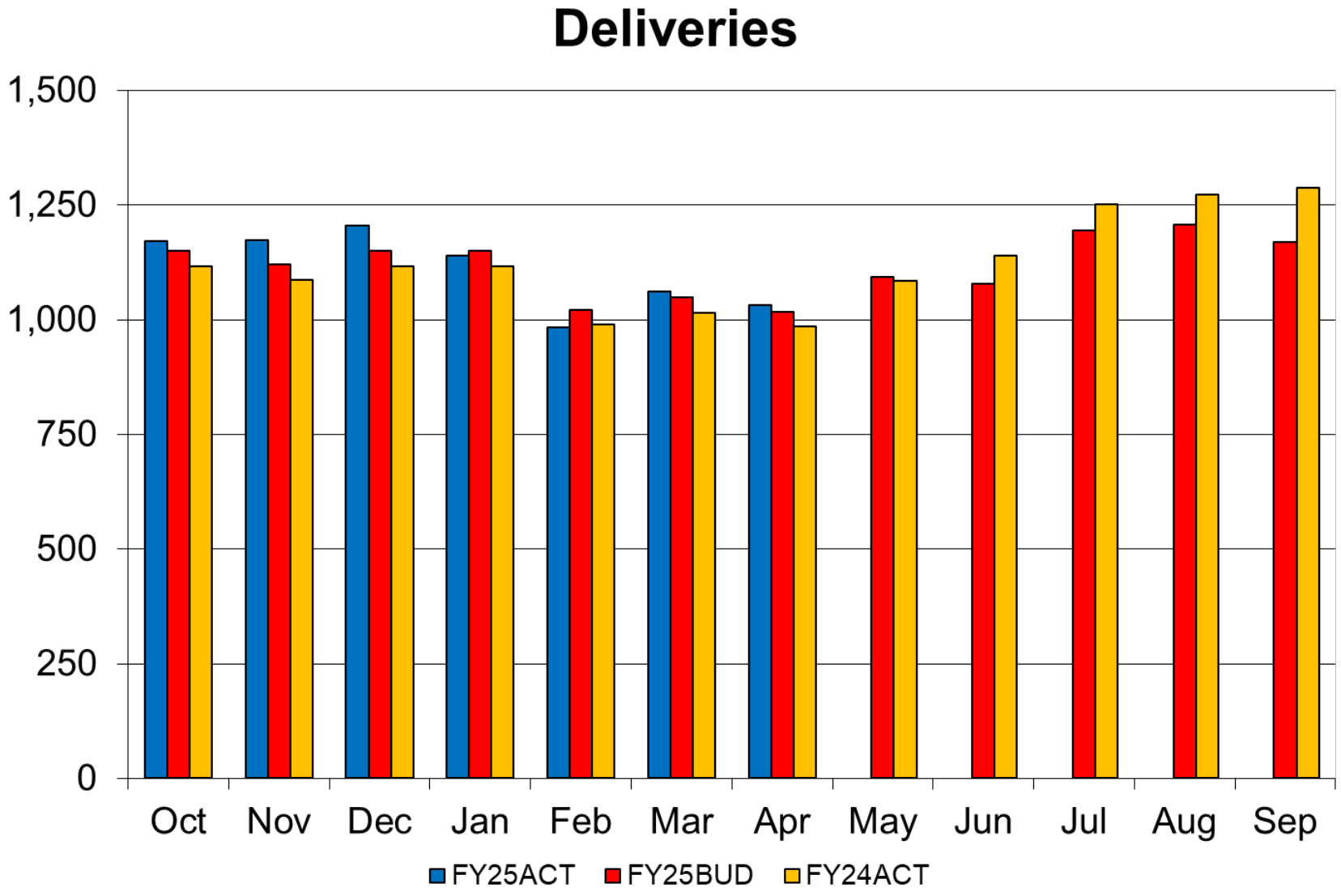
Volumes
Ambulatory Visits



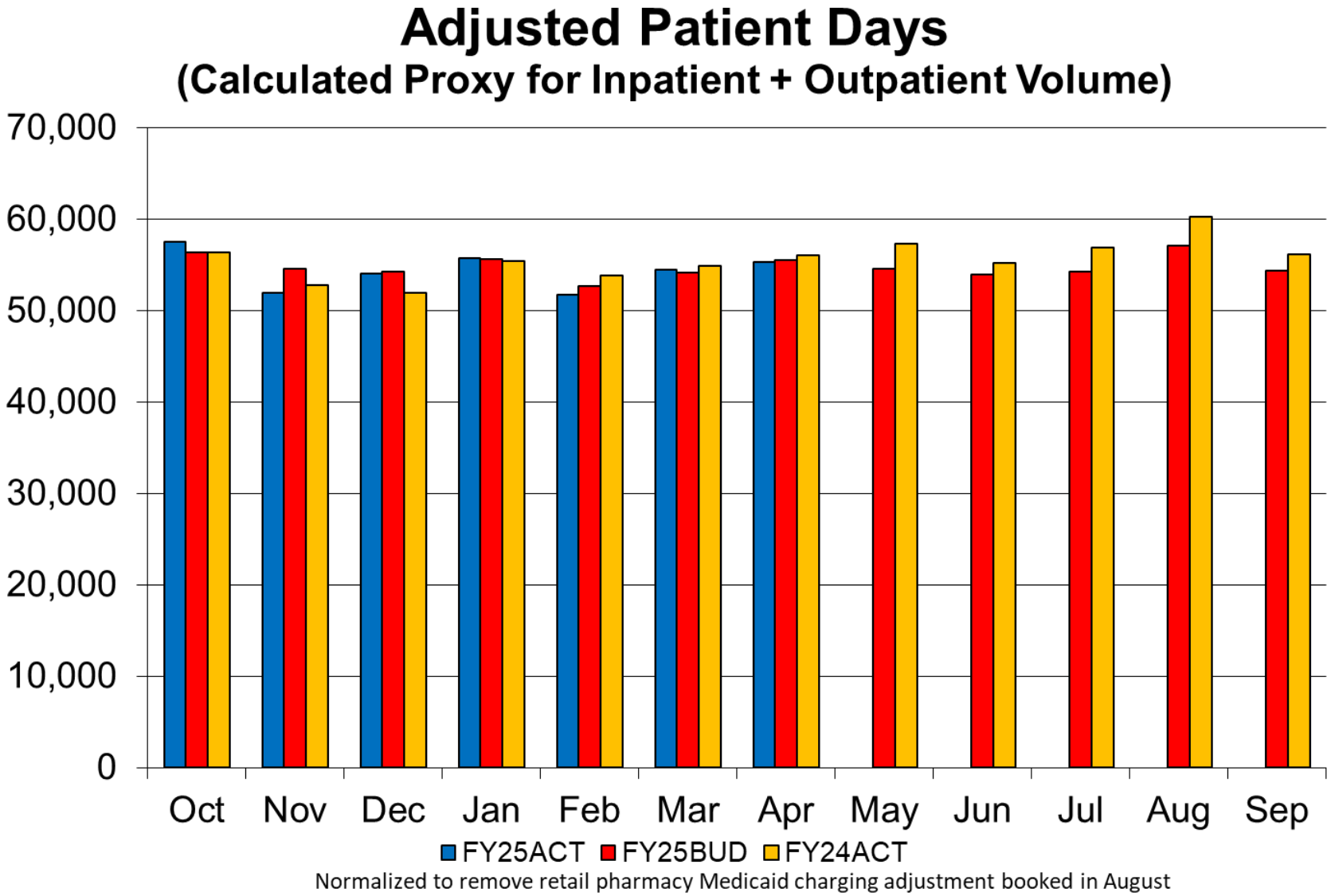
Volumes
Surgeries



Volumes
Deliveries

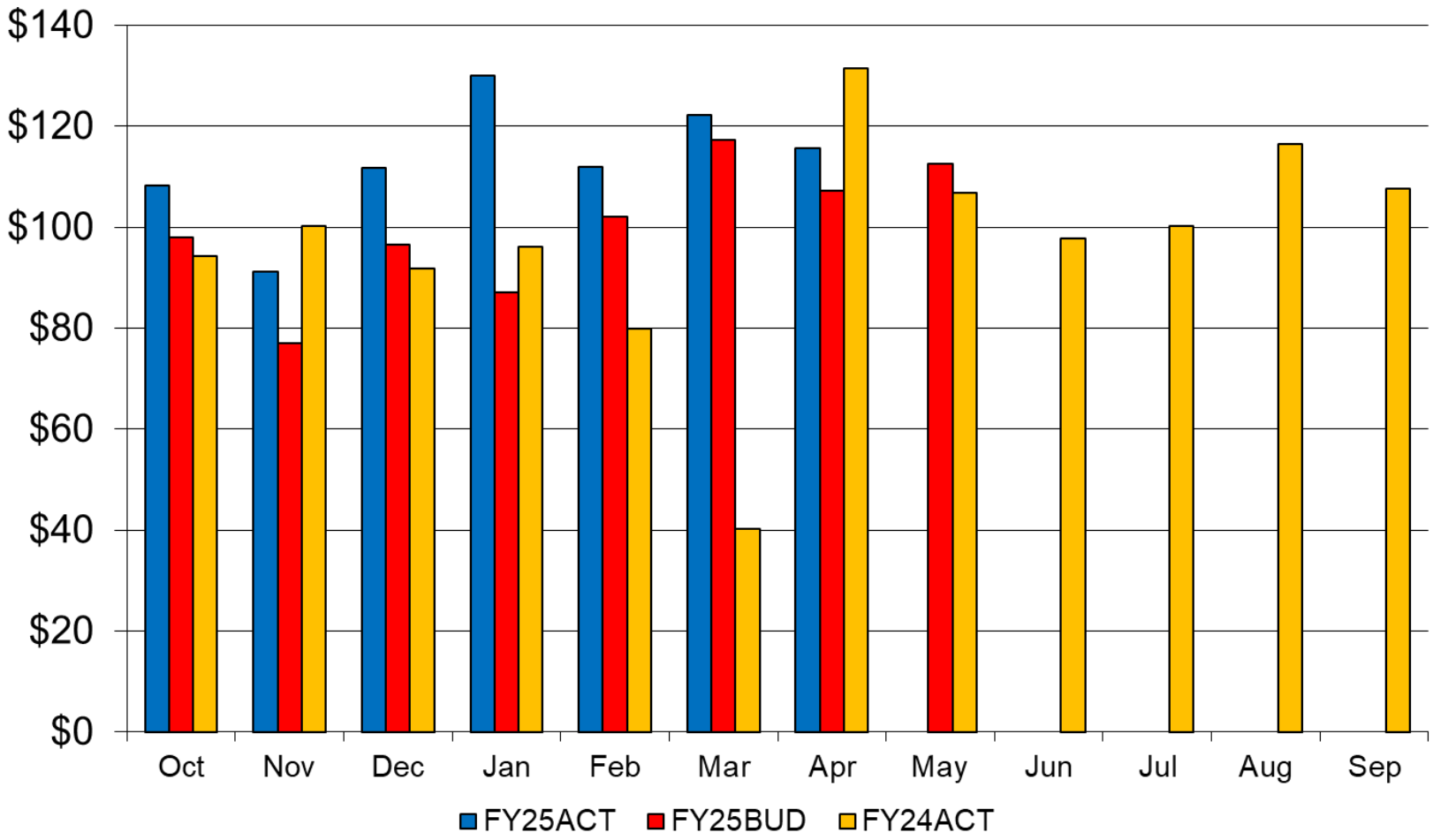


Volumes
Adjusted Patient Days



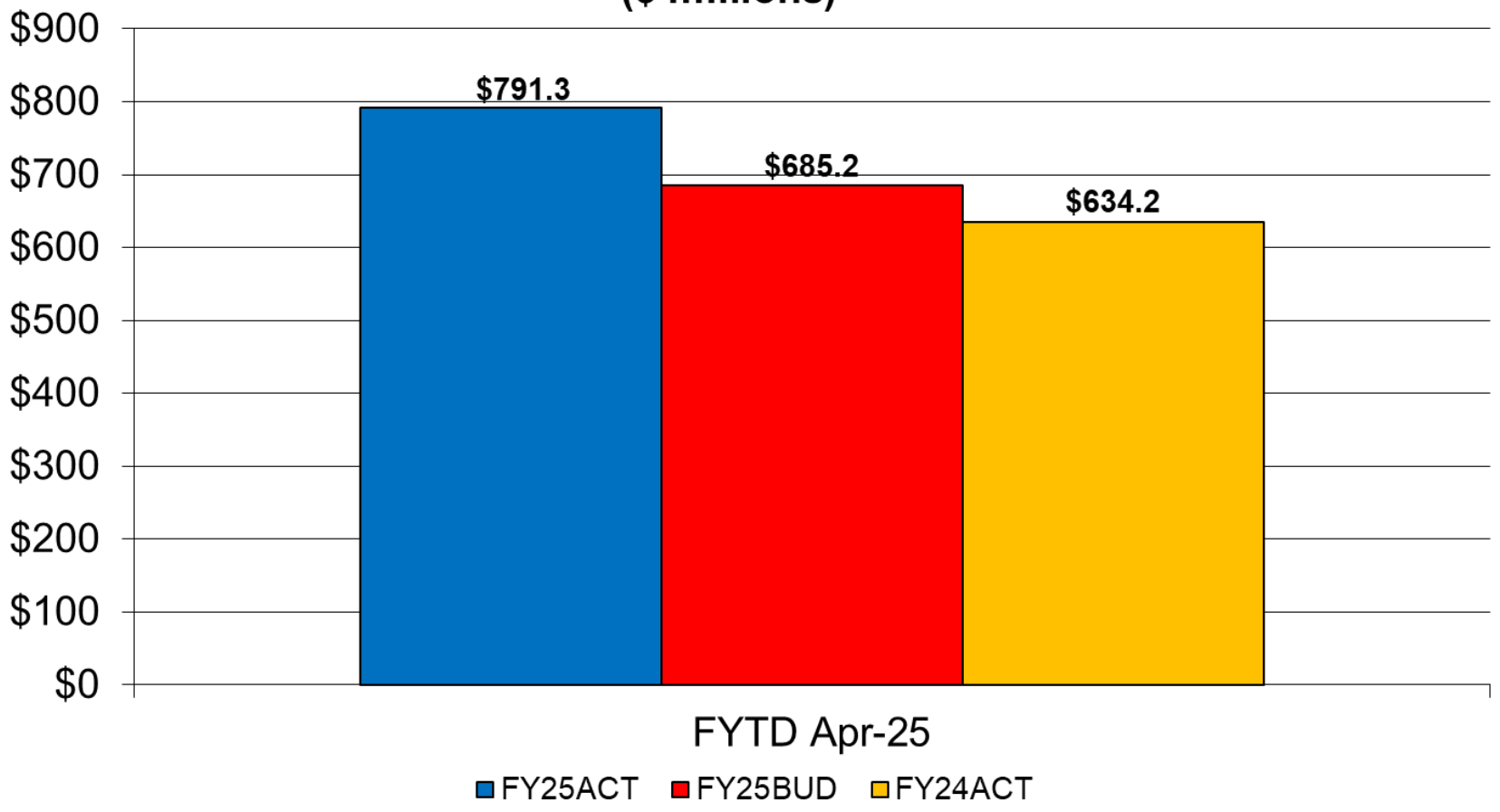
Key Operating Performance Metrics

Patient Cash Collections
($ millions)



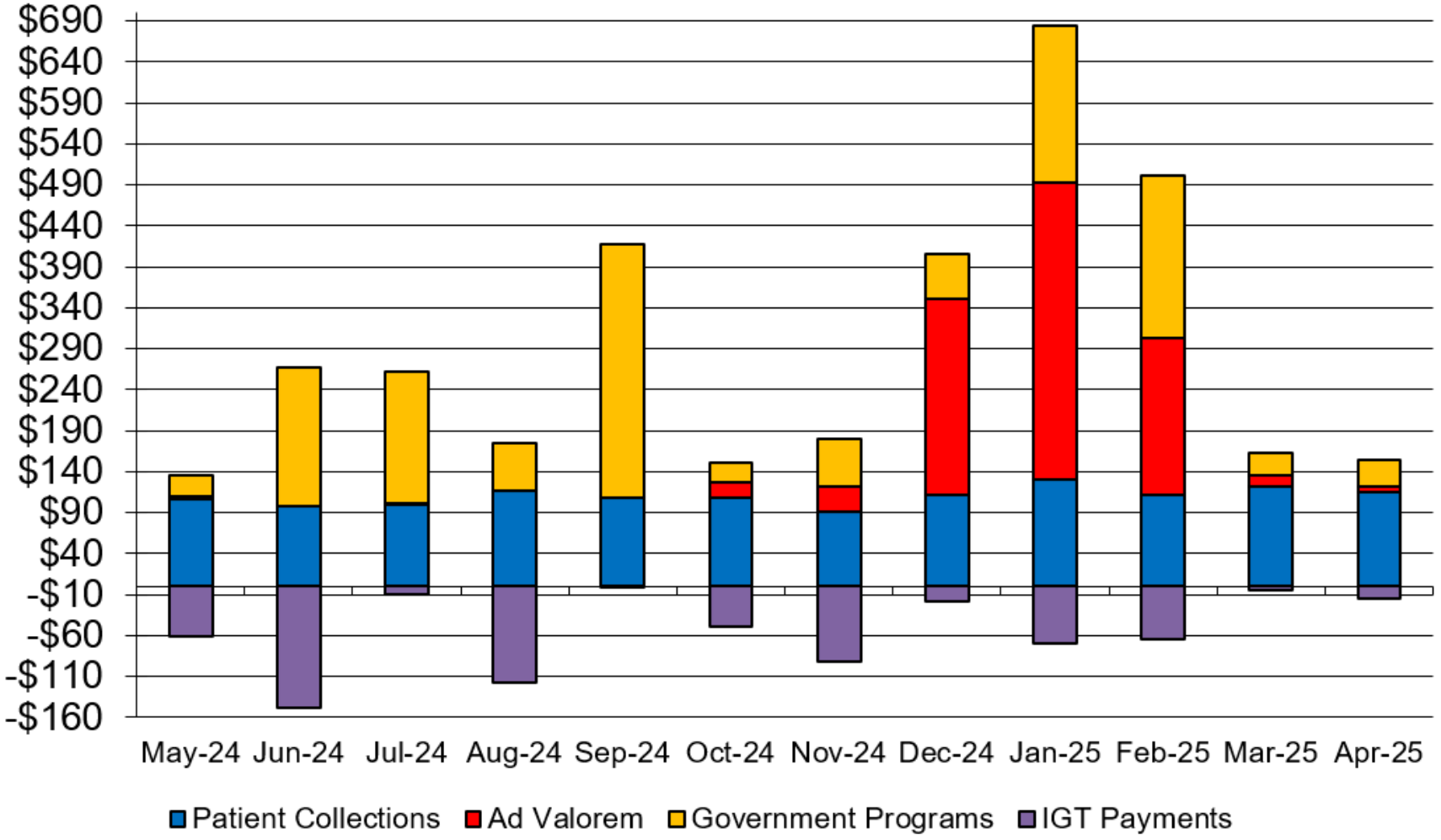
Key Operating Performance Metrics

Patient Cash Collections Cumulative Year to Date ($ millions)



Key Operating Performance Metrics

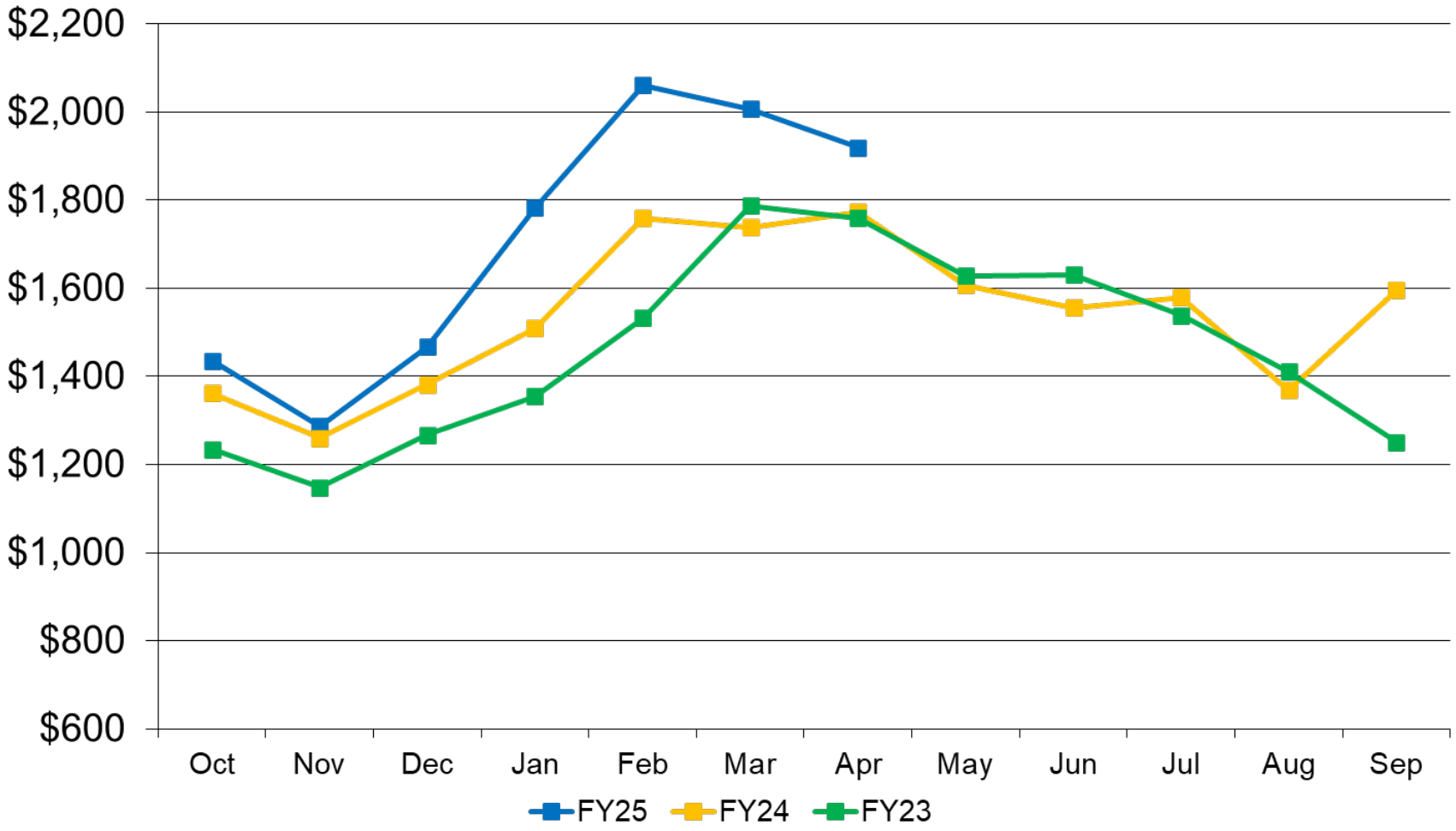
Total Cash Collections
($ millions)



Key Operating Performance Metrics

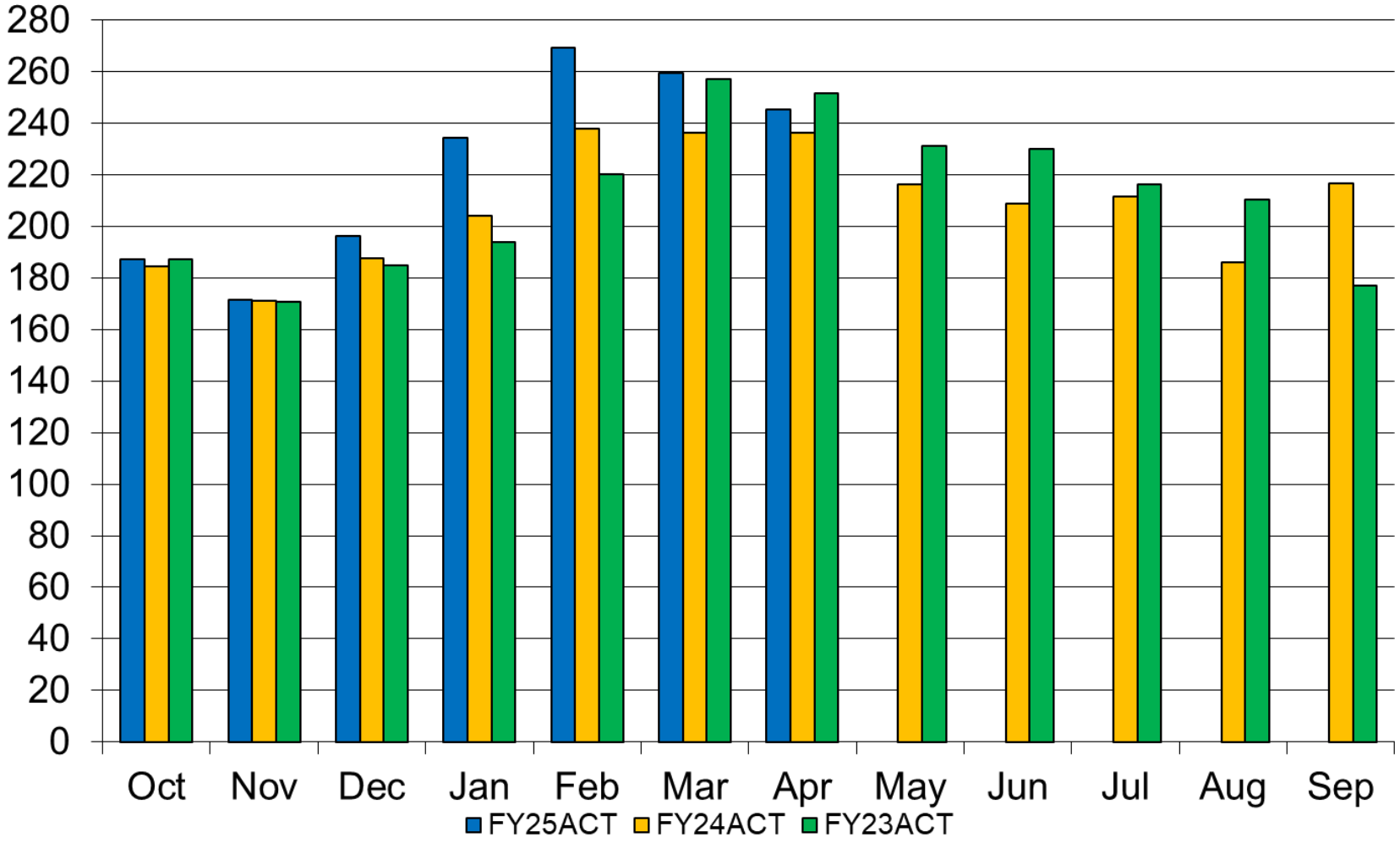
Cash Balance Trending

($ millions)



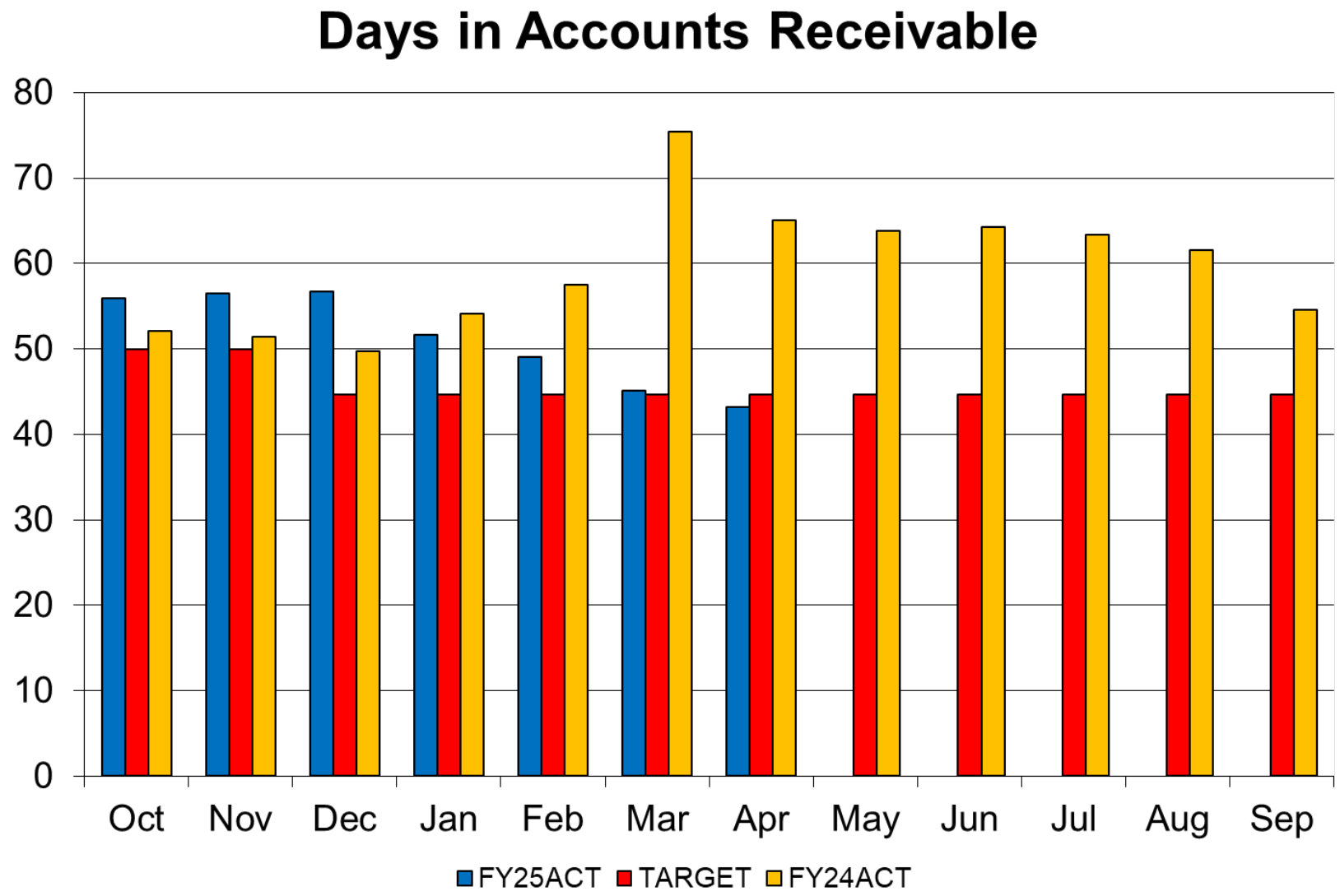
Key Operating Performance Metrics

Days Cash on Hand



Excludes LPPF and insurance and debt reserves, which are included in total cash

Key Operating Performance Metrics



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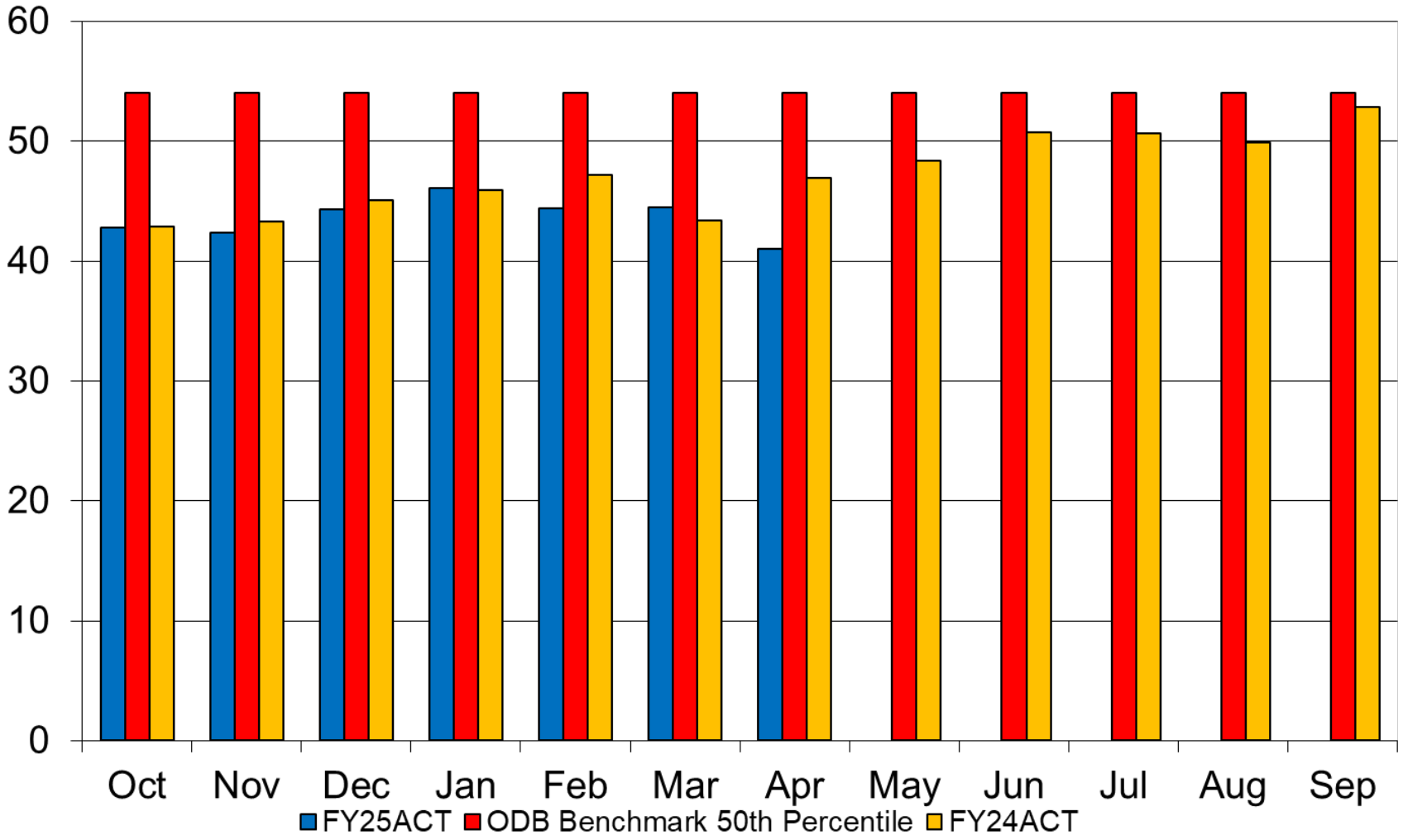
Key Operating Performance Metrics

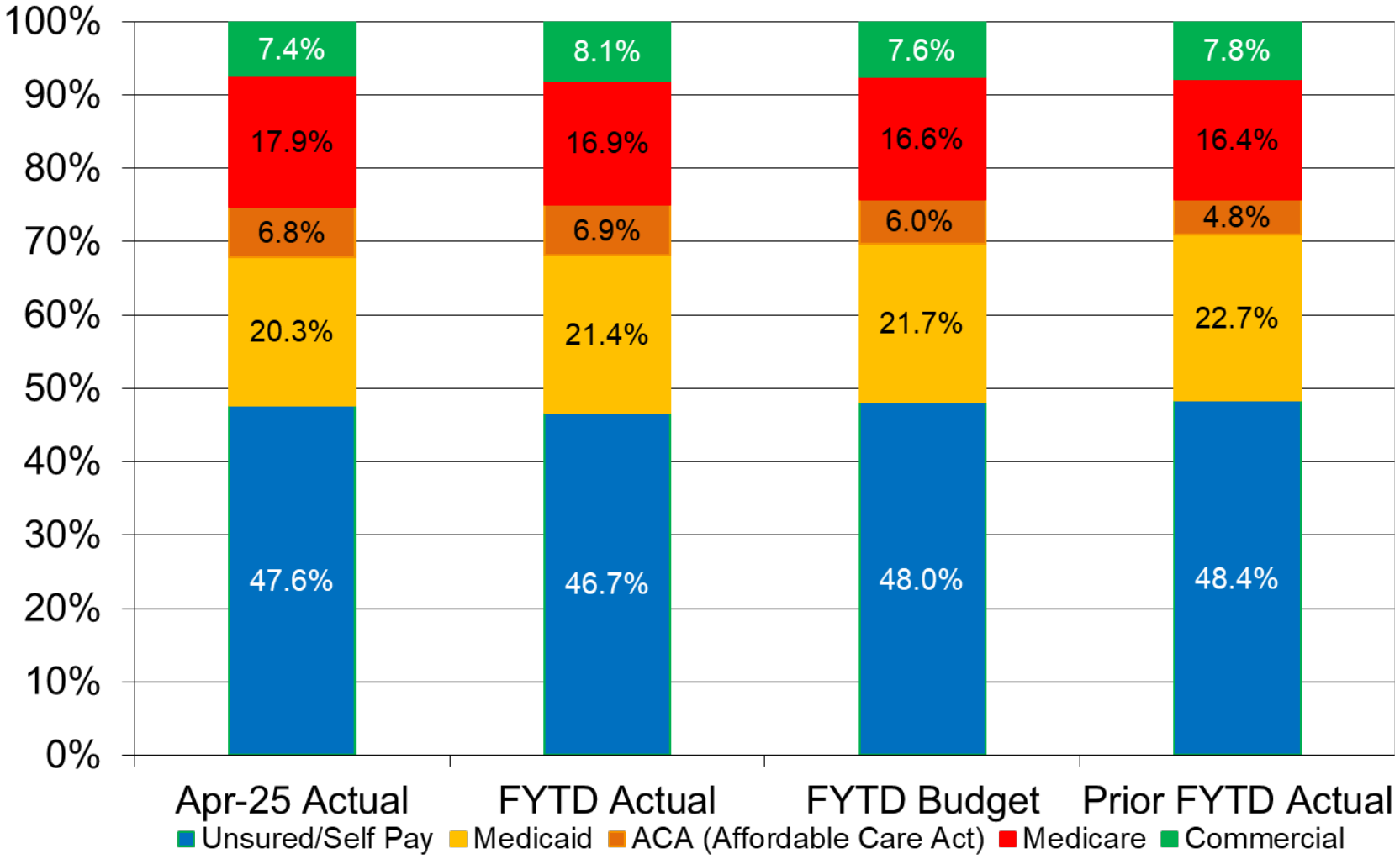
Days in Accounts Payable



ODB = Vizient Operational Data Base

Key Operating Performance Metrics

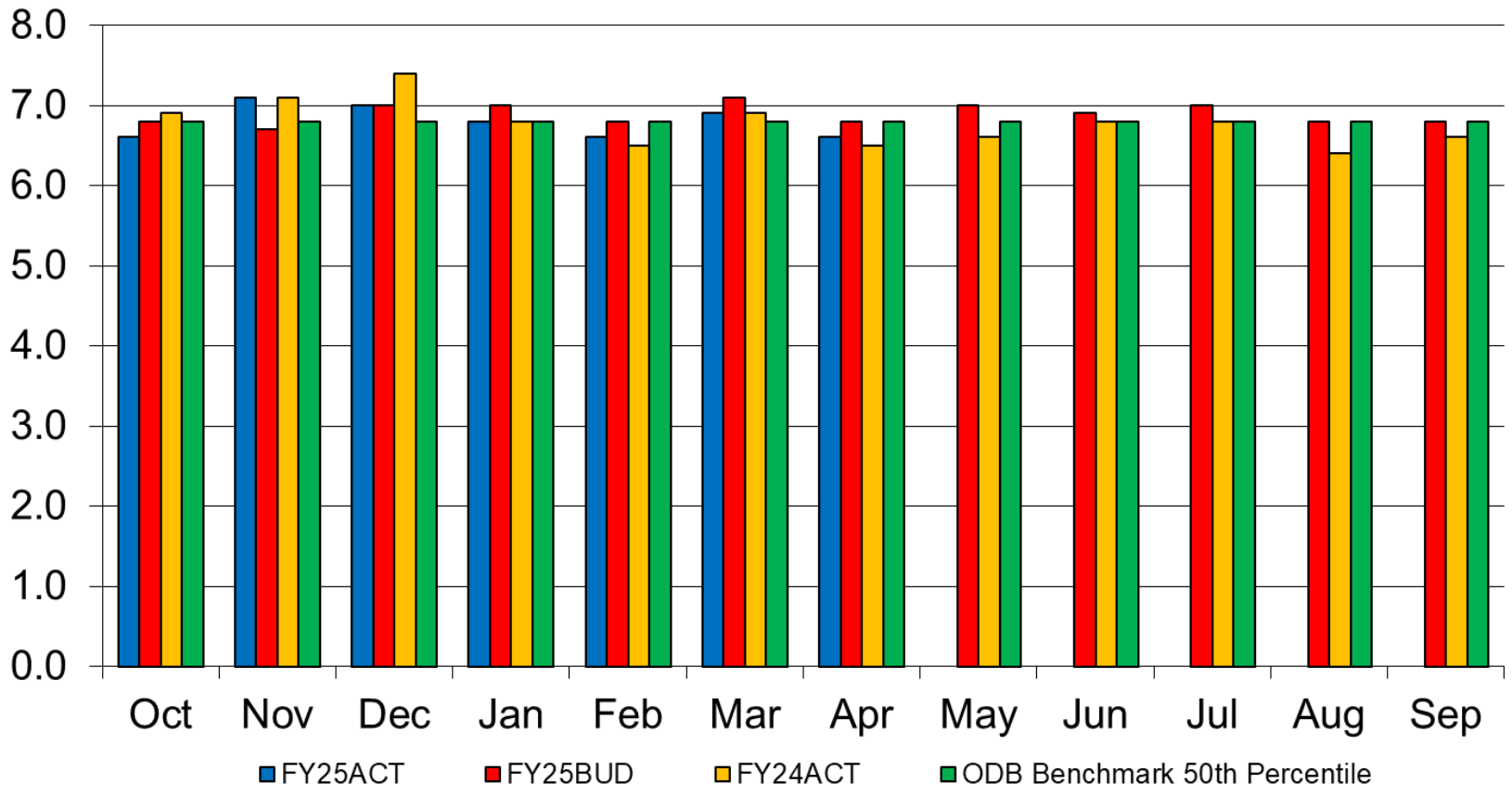
Gross Patient Revenue By Payor Type



Key Operating Performance Metrics

FTEs per Adjusted Occupied Bed

(includes Contract Labor and excludes Nursing Homes and Jail)



ODB = Vizient Operational Data Base

Parkland

Appendix

PCHP Financial Performance Current Month –April 2025

PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
MEMBERSHIP	170,680	169,688	992	0.6%	171,613	(933)	-0.5%
REVENUE							
Premium/DSP	$ 50,581	$ 50,380	$ 201	0.4%	$ 41,321	$ 9,260	22.4%
NAIP/DPP/ATLIS	26,798	27,377	(578)	-2.1%	37,642	(10,844)	-28.8%
OPERATING REVENUE	77,379	77,757	(378)	-0.5%	78,963	(1,584)	-2.0%
EXPENSE							
Administration	6,510	9,963	3,452	34.7%	7,843	1,333	17.0%
Claims	74,145	70,993	(3,152)	-4.4%	68,525	(5,620)	-8.2%
OPERATING EXPENSE	80,655	80,956	301	0.4%	76,369	(4,287)	-5.6%
OPERATING INCOME (LOSS)	**$ (3,277)**	**$ (3,199)**	**$ (77)**	**-2.4%**	**$ 2,594**	**$ (5,871)**	**-226.3%**
Interest and Investment Income	843	594	249	42.0%	1,673	(831)	-49.6%
Unrealized Gain (Loss) on Investments	454	-	454	0.0%	(2,053)	2,508	122.1%
Total Net Income (Loss)	$ (1,979)	$ (2,606)	$ 626	24.0%	$ 2,214	$ (4,194)	-189.4%
Operating Cash Flow Margin %	-4.2%	-4.1%	-0.1%	2.9%	3.3%		
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	87.2%	88.8%			78.5%		

PCHP Fiscal Year ends 12/31/2025

PCHP Financial Performance
Calendar YTD – April 2025

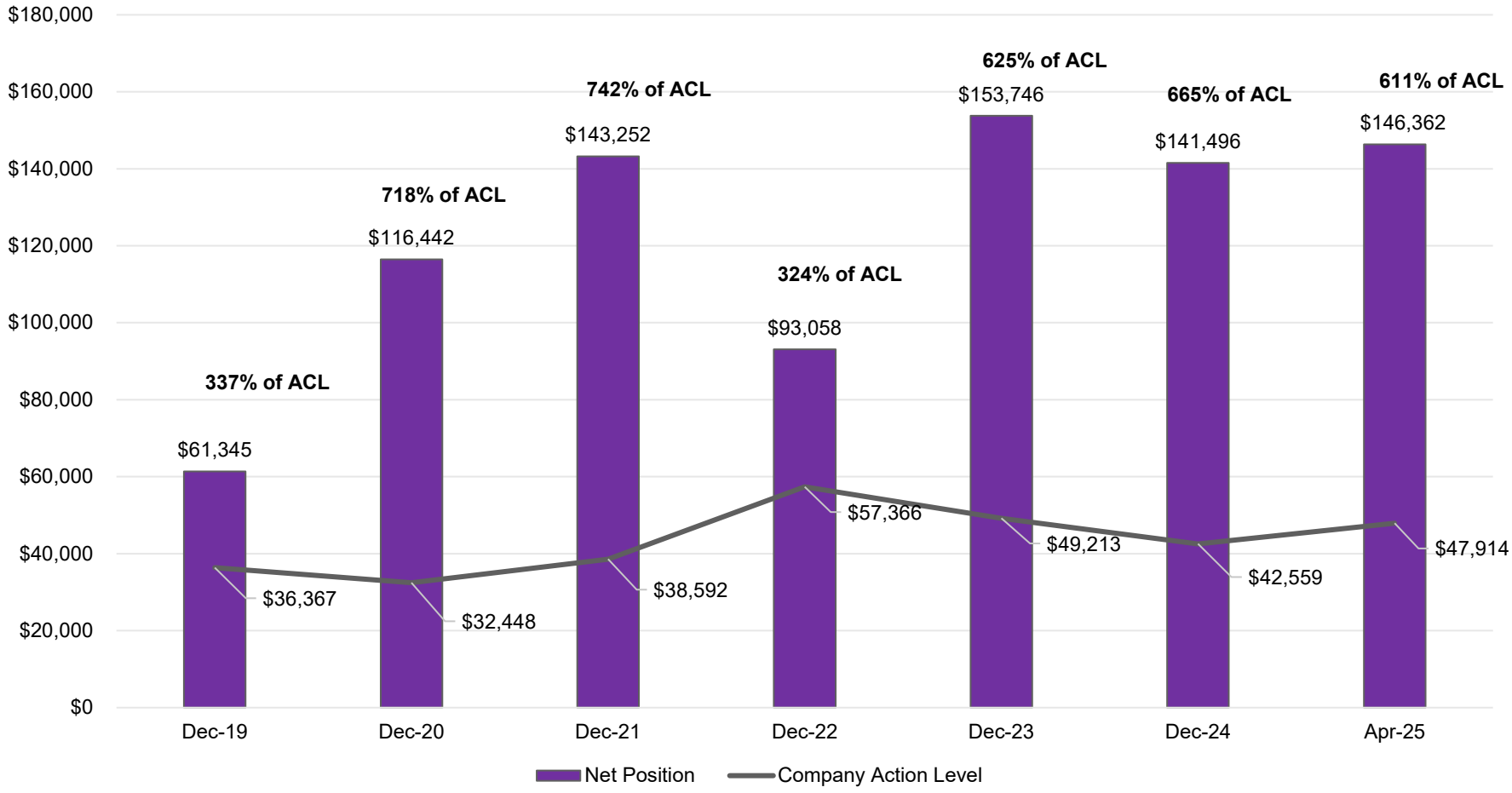
PCHP Year to Date Income Statement

(Dollars in Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
MEMBERSHIP	680,190	678,752	1,438	0.2%	669,123	11,067	1.7%
REVENUE							
Premium/DSP	$ 210,120	$ 201,520	$ 8,600	4.3%	$ 174,652	$ 35,468	20.3%
NAIP/DPP/ATLIS	122,503	122,901	(398)	-0.3%	141,330	(18,827)	-13.3%
OPERATING REVENUE	332,623	324,421	8,202	2.5%	315,982	16,641	5.3%
EXPENSE							
Administration	27,140	39,423	12,284	31.2%	32,530	5,391	16.6%
Claims	305,937	296,594	(9,343)	-3.2%	279,621	(26,316)	-9.4%
OPERATING EXPENSE	333,077	336,018	2,941	0.9%	312,151	(20,925)	-6.7%
OPERATING INCOME (LOSS)	**$ (454)**	**$ (11,596)**	**$ 11,143**	**96.1%**	**$ 3,831**	**$ (4,285)**	**-111.8%**
Interest and Investment Income	3,974	2,510	1,464	58.3%	6,547	(2,573)	-39.3%
Unrealized Gain (Loss) on Investments	1,346	-	1,346	0.0%	(2,987)	4,332	145.1%
Total Net Income (Loss)	$ 4,866	$ (9,087)	$ 13,953	153.5%	$ 7,391	$ (2,526)	-34.2%
Operating Cash Flow Margin %	-0.1%	-3.6%	3.4%	-96.2%	1.2%		
Medical Loss Ratio (excluding DPP/NAIP/ATLIS)	89.3%	89.0%			83.2%		

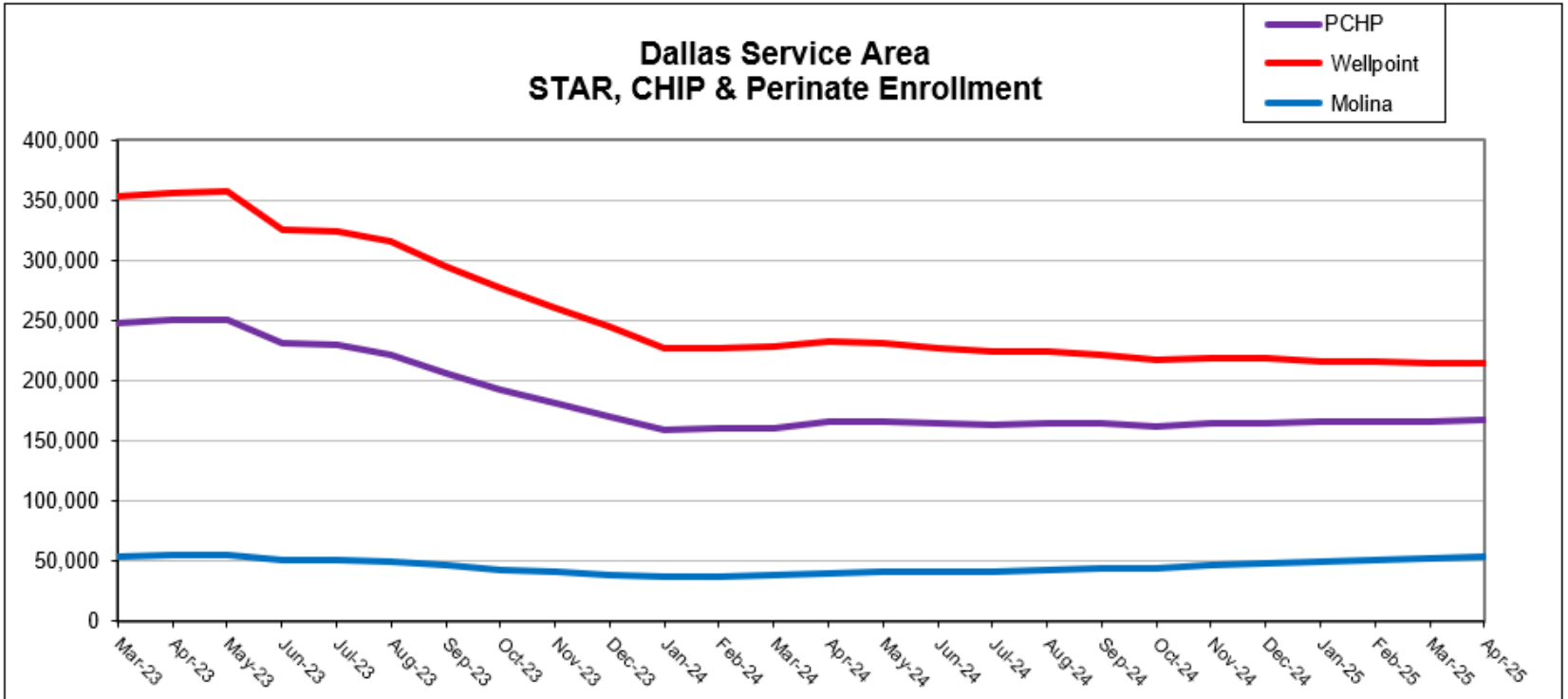
PCHP Fiscal Year ends 12/31/2025

PCHP Net Position vs Risk-Based Capital Requirements as of April 2025



- **Dollars in graph represented in Thousands**
- **Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)**
- **The Company Action Level and Asset Control Level for the most recent year are forecasted year-end values. All other years are actual year-end values.**

PCHP Enrollment

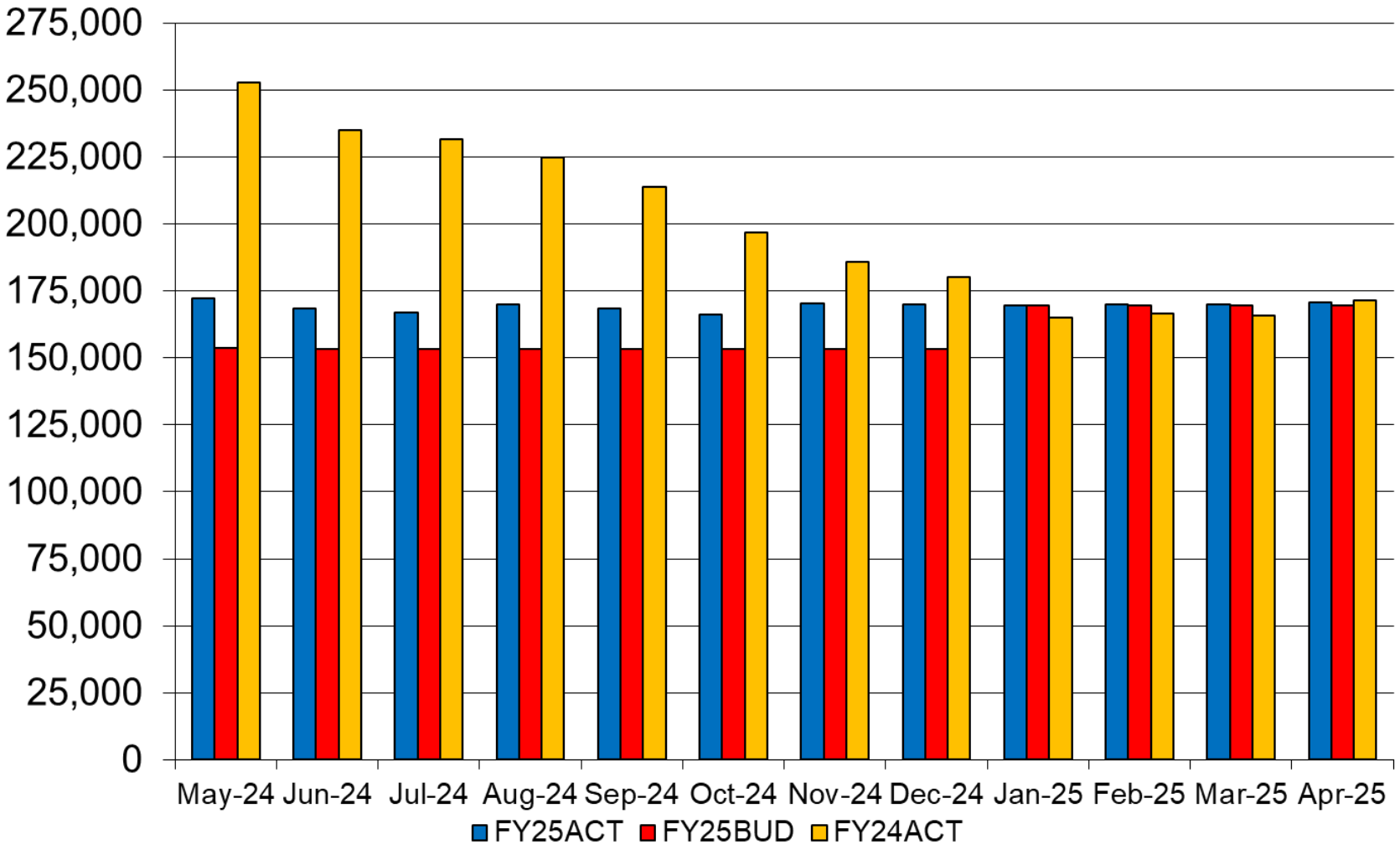


Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
165,724	166,283	164,217	163,255	164,746	164,221	161,892	164,093	165,200	165,311	165,749	166,172	167,059
Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
231,976	230,761	226,309	223,948	223,751	221,535	217,427	218,016	218,041	216,092	215,370	214,804	214,883
Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
39,972	40,709	40,999	41,509	43,018	43,770	43,855	46,089	47,742	49,263	50,537	51,848	53,093

- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

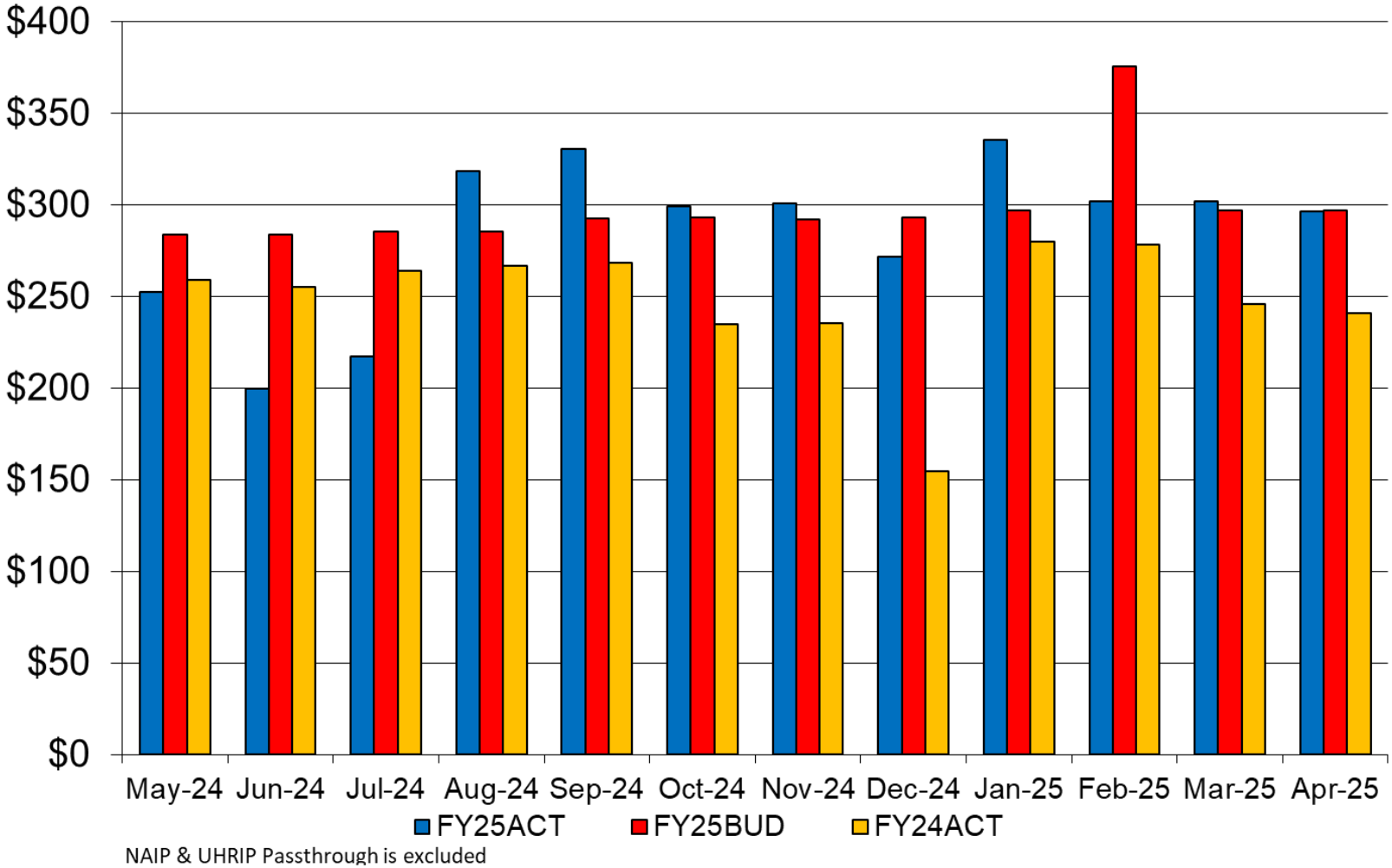
Key Operating Performance Metrics

Membership



Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of April 30, 2025 and 2024

PARKLAND HEALTH & HOSPITAL SYSTEM
BALANCE SHEET
April 30, 2025 and 2024
(Dollars in Thousands)

	FY 2025					FY 2025	FY 2024
Assets	PHHS	PCHP	PCCI	AUX	FDN	Total	Total
Current Assets							
Cash, Cash Equivalents & Investment	$ 1,508,267	$ 217,685	$ -	$ 1,153	$ 30,876	$ 1,757,981	$ 1,930,869
Net Ad Valorem Taxes Receivable	23,478	-	-	-	-	23,478	26,120
Net Patient Accounts Receivable	217,259	-	-	-	-	217,259	245,344
Other Receivables	299,434	91,105	592	359	-	391,489	240,947
Inventories & Other Assets	80,552	3,536	236	242	103	84,669	74,759
Total Current Assets	2,128,989	312,326	827	1,754	30,979	2,474,875	2,518,039
Capital Assets, Net							
Construction In Progress	93,478	-	-	-	-	93,478	56,647
Property, Plant, and Equipment	1,525,377	2,242	4,334	11	-	1,531,964	1,592,928
Total Net Capital Assets	1,618,856	2,242	4,334	11	-	1,625,442	1,649,576
Long Term Assets							
Other Noncurrent Assets	-	-	707	-	4,378	5,085	2,917
Total Other Long Term Assets	-	-	707	-	4,378	5,085	2,917
Assets Limited to Use:							
New Parkland Relocation	-	-	-	-	-	-	-
Community Service Capital Expansion	-	-	-	-	-	-	-
Breast Center	-	-	-	-	-	-	-
Irving Clinic - Foundation Repair	3,777	-	-	-	-	3,777	3,777
Routine Capital	376,084	-	-	-	11,278	387,363	235,362
Debt Service	20,758	-	-	-	-	20,758	19,457
LPPF	173,550	-	-	-	-	173,550	147,170
Insurance Reserves	9,842	-	-	-	-	9,842	9,242
Total Assets Limited to Use	584,010	-	-	-	11,278	595,288	415,007
Deferred Outflows of Resources	224,175	-	-	-	-	224,175	271,502
Total Assets	$ 4,556,030	$ 314,567	$ 5,868	$ 1,764	$ 46,636	$ 4,924,866	$ 4,857,042

Balance Sheet Combined as of April 30, 2025 and 2024

(Dollars in Thousands)	FY 2025					FY 2025	FY 2024
	PHHS	PCHP	PCCI	AUX	FDN	Total	Total
Liabilities and Net Position							
Current Liabilities							
Accounts Payable	$ 436,975	$ 27,812	$ 59	$ 25	$ 717	$ 465,588	$ 445,712
Accrued Payroll & Benefits	97,030	(17)	715	-	-	97,729	110,110
Claims Payable	-	132,506	-	-	-	132,506	246,826
Deferred Ad Valorem Taxes	365,287	-	-	-	-	365,287	344,792
Interest Payable	5,936	-	-	-	-	5,936	6,108
Due to Third Party	(2,442)	-	-	-	-	(2,442)	18,482
Other Current Liabilities	69,303	5,837	32,462	-	-	107,602	88,960
Total Current Liabilities	972,089	166,139	33,237	25	717	1,172,207	1,260,991
Long Term Debt	552,916	1,751	-	-	-	554,667	579,756
Net Pension Liability	707,151	-	-	-	-	707,151	732,853
Other Non-Current Liabilities	26,457	315	10,637	-	-	37,410	29,144
Total Liabilities	2,258,613	168,205	43,874	25	717	2,471,434	2,602,744
Deferred Inflows of Resources	8,679	-	-	-	-	8,679	2,456
Net Position	2,288,738	146,362	(38,006)	1,739	45,919	2,444,752	2,251,842
Total Liabilities and Net Position	$ 4,556,030	$ 314,567	$ 5,868	$ 1,764	$ 46,636	$ 4,924,866	$ 4,857,042

Parkland

Statement of Cash Flow and Routine Capital

Cash Flow Combined
MTD & FYTD April 2025

(Dollars in Thousands)	FYE 2025						FY 25	FY 24
	PHHS	PCHP	PCCI	FDN	AUX	FDN/AUX	Total	Total
Cash Flows from Operating Activities:								
Receipts from Customers	$ 743,102	$ 560,714			$ 508	$ 508	$ 1,304,324	$ 1,087,606
Ad Valorem Tax Receipts	859,318					-	859,318	810,656
Government Programs	246,280					-	246,280	438,332
Stimulus Funds	348					-	348	-
Other Receipts	53,317	(1,259)	5,511			-	57,569	18,555
Donations Received				(1,107)		(1,107)	(1,107)	10,982
Contributions Paid to/from Foundation				(8,453)		(8,453)	(8,453)	18,885
Payments for Medical Claims Costs		(513,518)				-	(513,518)	(346,967)
Payments to Suppliers	(488,251)	(75,844)	1,956	(2,221)	(177)	(2,398)	(564,536)	(448,063)
Payments to Employees	(1,034,416)	(10,117)	(6,113)	(2,600)	(362)	(2,962)	(1,053,608)	(982,704)
Net Cash Flow from Operations	379,699	(40,024)	1,355	(14,381)	(31)	(14,412)	326,617	607,283
Cash Flows from Capital and Financing Activities:								
Purchases of Capital assets	(79,113)		(734)		6	6	(79,840)	(30,417)
Sale of Capital Assets	24					-	24	1,051
Interest Received	47,709	8,587		13,147	23	13,170	69,466	2,936
Interest Paid	(26,177)					-	(26,177)	(28,021)
Bond Principal Paid	-	-	-	-	-	-	-	-
Net Cash Flows from Capital and Financing Activities	(57,556)	8,587	(734)	13,147	29	13,176	(36,528)	(54,451)
Net Change in Cash	$ 322,142	$ (31,437)	$ 621	$ (1,234)	$ (2)	$ (1,236)	$ 290,090	$ 552,832
Beginning Cash Balance	1,596,310	249,122	-	43,389	1,154	44,543	1,889,975	1,628,429
Ending Cash Balance	$ 1,918,452	$ 217,685	$ 621	$ 42,155	$ 1,152	$ 43,307	$ 2,180,065	$ 2,181,261

Routine Capital Summary (FY25 Only)
April 30, 2025

CAPITAL SPENDING SUMMARY
Year to Date as of 4/30/2025

2025 Budget Only

(Dollars in Thousands)

Description	Amount
FY25 Capital Budget	$ 376,084
YTD Actual Spend	(18,760)
Committed	(6,517)
Remaining Budget	350,807

% Total Capital Funding Spent and Committed 7.2%

Parkland

Statistics
MTD & FYTD April 2025

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2025
	Apr-25 Actual	Apr-25 Budget	Apr-24 Actual	% Var Budget	% Var FY25-24	Apr-25 Actual	Apr-25 Budget	Apr-24 Actual	% Var Budget	% Var FY25-24	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	2,838	3,089	2,996	-8.1%	-5.3%	20,869	21,679	21,117	-3.7%	-1.2%	37,615
Neonatal ICU	129	104	107	24.0%	20.6%	797	768	787	3.8%	1.3%	1,338
Newborn Nursery / Room-in	910	871	855	4.5%	6.4%	7,066	6,805	6,682	3.8%	5.7%	11,886
Total Inpatient Discharges	3,877	4,064	3,958	-4.6%	-2.0%	28,732	29,252	28,586	-1.8%	0.5%	50,839
Observation Discharges	1,980	1,831	1,827	8.1%	8.4%	13,516	12,881	12,852	4.9%	5.2%	22,488
Total Hospital Discharges	5,857	5,895	5,785	-0.6%	1.2%	42,248	42,133	41,438	0.3%	2.0%	73,327
Total Hospital Discharges (excluding Newborn Nursery)	4,947	5,024	4,930	-1.5%	0.3%	35,182	35,328	34,756	-0.4%	1.2%	61,441
Inpatient Posted Census Days											
Adult Inpatient	16,958	18,061	18,328	-6.1%	-7.5%	121,940	127,750	127,627	-4.5%	-4.5%	220,047
Neonatal ICU	2,290	2,163	2,076	5.9%	10.3%	16,410	15,714	15,077	4.4%	8.8%	26,096
Newborn Nursery / Room-in	2,105	1,960	1,925	7.4%	9.4%	15,731	15,558	15,262	1.1%	3.1%	27,170
Total Inpatient Posted Census Days	21,353	22,184	22,329	-3.7%	-4.4%	154,081	159,022	157,966	-3.1%	-2.5%	273,313
Average Length of Stay											
Adult	5.98	5.85	6.12	-2.2%	2.3%	5.84	5.89	6.04	0.8%	3.3%	5.85
Neonatal ICU	17.75	20.80	19.40	14.7%	8.5%	20.59	20.46	19.16	-0.6%	-7.5%	19.5
Case Mix Index											
Acute	2.07	1.96	1.94	5.6%	6.7%	2.01	1.96	1.98	2.6%	1.5%	1.96
Adult Average Inpatient Available Beds (less L&D)	744	744	745	0.0%	-0.1%	744	743	744	0.1%	0.0%	743
Observation Unit Beds	59	59	60	0.0%	-1.7%	61	59	59	3.4%	3.4%	59
Adult Inpatient Occupancy Rate	68%	73%	74%	-6.8%	-8.1%	69%	72%	72%	-4.2%	-4.2%	73%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	55,291	55,502	56,007	-0.4%	-1.3%	380,711	383,139	381,374	-0.6%	-0.2%	657,463
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	26,443	26,274	26,705	0.6%	-1.0%	189,958	187,082	185,909	1.5%	2.2%	322,067
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	95%	94%	95%	1.1%	0.0%	93%	93%	93%	0.0%	0.0%	93%
Psych	99%	100%	100%	-1.0%	-1.0%	99%	100%	99%	-1.0%	0.0%	100%
Rehab	100%	89%	99%	12.4%	1.0%	98%	89%	90%	10.1%	8.9%	89%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	82%	81%	82%	1.2%	0.0%	85%	83%	82%	2.4%	3.7%	84%

Parkland

Statistics
MTD & FYTD April 2025

Average Daily Inpatient Census											
Medicine/ Surgery	381	419	426	-9.1%	-10.6%	386	413	411	-6.5%	-6.1%	411
Psych	26	28	28	-7.1%	-7.1%	28	28	28	0.0%	0.0%	28
Rehab	22	20	24	10.0%	-8.3%	21	20	22	5.0%	-4.5%	20
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	112	111	110	0.9%	1.8%	113	115	113	-1.7%	0.0%	117
L&D	24	23	24	4.3%	0.0%	26	26	26	0.0%	0.0%	26
Total Adult Inpatient	565	601	612	-6.0%	-7.7%	574	602	600	-4.7%	-4.3%	602
Observation	240	202	210	18.8%	14.3%	243	206	203	18.0%	19.7%	208
Total Adult Average Daily Census	805	803	822	0.2%	-2.1%	817	808	803	1.1%	1.7%	810
Neonatal ICU	76	72	69	5.6%	10.1%	77	74	71	4.1%	8.5%	71
Total Average Daily Census	881	875	891	0.7%	-1.1%	894	882	874	1.4%	2.3%	881
Deliveries	1,032	1,018	986	1.4%	4.7%	7,768	7,660	7,427	1.4%	4.6%	13,400
Surgeries											
Day Surgery Cases (Hospital)	731	650	644	12.5%	13.5%	4,539	4,386	4,349	3.5%	4.4%	7,658
Day Surgery Cases (ASC)	501	492	498	1.8%	0.6%	3,022	3,012	3,054	0.3%	-1.0%	5,140
Total Day Surgery Cases	1,232	1,142	1,142	7.9%	7.9%	7,561	7,398	7,403	2.2%	2.1%	12,798
Inpatient Cases	825	809	812	2.0%	1.6%	5,322	5,188	5,207	2.6%	2.2%	9,085
Total Surgical Cases	2,057	1,951	1,954	5.4%	5.3%	12,883	12,586	12,610	2.4%	2.2%	21,883
Emergency Services (unduplicated patients)											
Arrivals Count	18,524	19,332	19,323	-4.2%	-4.1%	131,814	135,514	135,443	-2.7%	-2.7%	235,054
Treated Patients Count	18,290	18,948	18,881	-3.5%	-3.1%	129,748	132,757	132,285	-2.3%	-1.9%	229,580
Percent Left w/o Being Seen	1.3%	2.0%	2.3%	35.0%	43.5%	1.6%	2.0%	2.3%	20.0%	30.4%	2.3%
Emergency Visit Counts (includes multiple visits)											
Main ED	14,213	13,605	13,653	4.5%	4.1%	95,211	94,835	95,188	0.4%	0.0%	164,677
Psych / EOU ED	842	732	750	15.0%	12.3%	5,322	4,849	4,962	9.8%	7.3%	8,284
Urgent Care - ED	4,469	4,529	4,538	-1.3%	-1.5%	30,351	31,248	31,312	-2.9%	-3.1%	53,313
ICC ED (OB/Gyn Intermediate Care)	1,853	1,889	1,921	-1.9%	-3.5%	13,054	13,235	13,454	-1.4%	-3.0%	23,104
Total Emergency Visit Counts	21,377	20,755	20,862	3.0%	2.5%	143,938	144,167	144,916	-0.2%	-0.7%	249,378
Ambulatory Visits by Division *											
COPC	46,148	42,837	41,986	7.7%	9.9%	301,426	290,168	283,055	3.9%	6.5%	500,354
WISH	21,593	20,785	20,542	3.9%	5.1%	144,115	139,442	132,580	3.4%	8.7%	241,533
Ambulatory Specialty Clinics	39,463	39,556	36,407	-0.2%	8.4%	249,827	255,483	234,561	-2.2%	6.5%	416,661
Employee Health Integration	2,384	2,519	2,029	-5.4%	17.5%	17,233	18,006	13,675	-4.3%	26.0%	28,667
All Other Divisions	5,177	4,925	5,233	5.1%	-1.1%	34,952	32,798	33,188	6.6%	5.3%	56,158
Total Ambulatory Visits	114,765	110,622	106,197	3.7%	8.1%	747,553	735,897	697,059	1.6%	7.2%	1,243,373

Key Operating Performance Metrics

Staffing Information:	FYTD 2025 Actual	FYTD 2025 Budget	FYTD 2025 Variance	FYTD 2024 Actual	FY25 to FY24 Variance
Contract Labor and excludes Nursing Homes and Jail	12,728	12,899	(171)	12,633	95
Productivity:					
Paid Hours/Adjusted Patient Day	41	41	0	40	1
Labor Rates:					
Average Hourly Rate	$ 46.40	$ 46.08	$ 0.32	$ 44.12	$ 2.28

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

Parkland

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Informational Report on Parkland's Capital Project Summary as of April 2025

Project Summary
As of 4/30/2025

Project Number	Description	Start Date	End Date	Month to Date Amount	Year to Date Amount	Life to Date Amount	Budgeted Amount	Remaining Budget
17558	NPC Acute Care Hospital	**10/1/2008**	**8/20/2015**	-	6,981	(26,997)	-	26,997
18081	Construct New Breast Center	**9/12/2017**	**9/30/2023**	-	-	10,943,020	15,224,149	4,281,128
18084	Phase I Expansion Seed Funding	**10/1/2017**	**12/31/2021**	-	-	-	5,000	5,000
18086	New Expansion Clinic	**10/1/2017**	**6/30/2023**	-	247,654	221,659,614	207,027,958	(14,631,656)
18087	Clinical Renovations	**10/1/2017**	**12/31/2021**	-	-	2,875,443	2,727,043	(148,400)
18088	Owners Consultants-Management	**10/1/2017**	**12/31/2021**	-	-	845,184	1,094,824	249,640
18089	Tower Garage PFS Build Out	**10/1/2017**	**12/31/2021**	-	-	4,515,003	4,257,570	(257,433)
18090	OPH Administration Renovations	**10/1/2017**	**12/31/2021**	-	-	831,599	1,247,769	416,170
18091	Butler Parking Garage	**10/1/2017**	**5/30/2024**	-	-	29,295,576	29,700,000	404,424
18108	2422 Butler HVAC	**7/1/2018**	**8/30/2021**	-	-	847,871	1,111,500	263,629
18120	Pharmacy Warehouse Build-Out	**11/1/2018**	**5/31/2022**	-	-	268,652	268,652	-
18128	Infusion Pump Replacement	**3/21/2019**	**12/31/2022**	-	-	3,685,003	4,465,128	780,125
18129	JFK Memorial Park	**2/1/2019**	**5/30/2023**	-	-	2,706,116	2,698,147	(7,969)
18135	CV Roman Health Center	**6/26/2019**	**3/30/2023**	-	-	14,951,091	18,293,173	3,342,082
18136	Peritoneal Dialysis Center	**6/26/2019**	**2/23/2021**	-	-	2,329,308	2,383,400	54,092
18140	2311 Medical Drive Build Out	**11/12/2018**	**2/28/2021**	-	-	-	-	-
18141	Logistic 2nd Floor Build Out	**11/12/2018**	**3/30/2021**	-	-	1,719,718	3,660,200	1,940,482
18145	Employee OB/GYN Clinic	**8/1/2019**	**10/31/2022**	-	-	164,633	164,633	0
18146	RTLS Replacement	**4/1/2019**	**9/30/2023**	-	568,648	1,737,981	2,500,000	762,019
18147	1341 Mockingbird	**1/24/2019**	**8/31/2021**	-	-	2,102,505	2,740,590	638,085
18148	Family Place	**1/24/2019**	**8/31/2021**	-	-	2,894,938	3,140,740	245,802
18153	COPC Upgrade Faithful Gould	**10/1/2019**	**6/1/2024**	-	-	1,882,424	2,105,124	222,700
18159	Privacy Wall/Window Construction	**10/1/2019**	**11/30/2023**	-	-	47,086	47,086	-
18163	Modify Space in RJA for Apheresis	**3/1/2020**	**7/24/2023**	-	-	303,053	570,000	266,947
18164	Logistic 3rd Floor Lab HVAC	**3/1/2020**	**12/31/2021**	-	-	64,455	180,000	115,545
18165	Replace Domestic Water Heater Tank OPH	**3/1/2020**	**11/30/2023**	-	-	35,455	150,000	114,545
18172	Vickery Clinic	**8/1/2020**	**12/31/2025**	68,128	451,010	1,154,004	31,337,800	30,183,796
18175	CT Scanner for 2nd Floor Shelled Out Area	**9/30/2020**	**1/20/2022**	-	-	2,315,086	2,860,241	545,155
18176	Hatcher Clinic Emergency Exit Gate	**12/3/2020**	**11/28/2023**	-	-	33,469	33,531	62
18178	Renovation to Psych Quiet Activity Room	**12/3/2020**	**5/31/2024**	-	-	21,991	28,000	6,009
18179	RJ Anderson Clinic Wayfinding	**12/3/2020**	**7/12/2021**	-	-	-	-	-
18180	Waiting Room Replacement ASC Flr 1	**12/3/2020**	**11/30/2023**	-	-	42,655	42,655	(0)
18182	Renovation of Garland COPC	**12/3/2020**	**8/31/2024**	-	61,027	1,146,450	1,698,339	551,889
18183	ECMO Program Development	**12/31/2020**	**9/30/2022**	-	-	1,250,616	1,260,775	10,159
18185	QC Track Software	**12/31/2020**	**10/31/2021**	-	-	-	41,000	41,000
18186	Pain Procedure Expansion	**12/31/2020**	**4/30/2024**	5,936	132,896	535,707	741,909	206,202
18189	Psych Door and Mag Lock Replacement	**12/31/2020**	**12/31/2023**	-	-	144,867	218,102	73,235
18192	CUP Steam Line Modifications	**12/31/2020**	**8/30/2024**	-	138,905	138,905	330,000	191,095
18193	Ambulatory Staff Assist in Restroom	**12/31/2020**	**11/30/2023**	-	-	44,944	44,944	0
18194	ED Entry Flow Redesign	**1/4/2021**	**2/28/2022**	-	-	16,102	16,102	0
18195	Cube Renovation	**1/7/2021**	**4/30/2021**	-	-	19,841	31,000	11,159
18196	Remodel on 17th Floor Ofice Space	**1/21/2021**	**2/28/2023**	-	-	-	84,000	84,000
18197	OncoSuite Software for Tumor Visualization	**2/4/2021**	**3/31/2022**	-	-	130,035	130,035	-
18198	Goodnight Warehouse	**2/4/2021**	**11/7/2021**	-	-	3,368,008	4,974,735	1,606,727
18199	Registration Desk and Operations Deharo COPC	**2/4/2021**	**11/30/2022**	-	-	33,525	33,525	-

18200	Backup Domestic Water Boiler	**2/26/2021**	**11/30/2023**	-	-	96,566	100,000	3,434
18201	CUP-Boiler Safety Solenoid	**2/26/2021**	**12/31/2022**	-	-	27,965	27,965	-
18202	CUP-Cooling Tower Screen Wall	**2/26/2021**	**4/30/2022**	-	-	17,610	136,077	118,467
18203	Relocation of Family Medicine Clinic	**2/26/2021**	**7/19/2022**	-	-	3,624,037	3,746,500	122,463
18204	Renovation to Telemetry Level 14 NPH	**2/26/2021**	**7/18/2023**	-	-	144,940	194,700	49,760
18207	Renovation of an Existing Nurses Office	**4/2/2021**	**9/15/2023**	-	-	5,705	-	(5,705)
18212	Workspace Optimization	**4/7/2021**	**3/31/2023**	-	-	-	16,050	16,050
18213	MRD Breakroom	**5/11/2021**	**5/15/2025**	3,956	238,275	427,138	378,800	(48,338)
18214	Replacement of 37 Wall Mounts and PC Monitors	**5/11/2021**	**2/28/2024**	-	-	84,286	111,550	27,264
18215	Dallas Deflects	**5/1/2022**	**3/31/2023**	-	-	141,680	209,200	67,520
18216	Supply Chain Store Room Expansion	**6/23/2021**	**5/15/2025**	-	344,317	370,529	464,900	94,371
18217	Upgrade Parking Technology at Tower, ASC & ED	**7/30/2021**	**5/1/2022**	-	-	544,886	450,000	(94,886)
18219	Construction for Bluitt Flowers COPC X-ray	**7/30/2021**	**6/5/2023**	-	-	202,508	202,508	-
18220	Healthy Start Renovation	**7/30/2021**	**5/31/2023**	-	-	62,394	127,900	65,506
18222	POD S Renovation	**10/27/2021**	**11/30/2023**	-	-	11,478	189,200	177,723
18223	Jubilee Clinic New family Clinic in South Dallas	**10/27/2021**	**12/5/2022**	-	-	325,113	741,500	416,387
18224	Replacement of Fire Alarm System	**11/19/2021**	**9/30/2024**	-	63,188	82,624	278,400	195,776
18225	Interior Improvement Const. Chase to 8435 Stemmons	**12/6/2021**	**11/14/2023**	-	(24)	2,910,572	8,245,000	5,334,428
18228	Phase 2 Noise Reduction Hardware	**12/9/2021**	**7/30/2024**	-	-	-	238,985	238,985
18229	Metro Medical Credit Union	**12/9/2021**	**7/31/2024**	36,316	169,198	3,594,690	3,667,408	72,718
18230	Old Campus Demolition (Phase II)	**12/9/2021**	**3/30/2025**	11,333	7,364,618	37,114,240	39,505,800	2,391,560
18231	Modify Doors near Starbucks to Automatic Opening	**12/9/2021**	**11/19/2023**	-	-	(118,820)	39,600	158,420
18232	Nutrition Area, Card Reader, Shelves (Trauma	**12/9/2021**	**7/11/2022**	-	-	21,158	21,158	-
18233	Dedicated Shower Space within the ED	**12/9/2021**	**10/26/2023**	-	-	25,732	35,000	9,268
18234	ASC Air Handler Replacement	**1/20/2022**	**3/31/2024**	-	-	484,650	543,295	58,645
18235	Radiology, Additional5th US Room	**7/31/2021**	**7/30/2024**	-	105,956	429,824	543,700	113,876
18236	Provide Sanitation Manager Office	**1/20/2022**	**5/19/2023**	-	-	6,606	6,606	-
18237	New Administration Tower	**2/3/2022**	**10/19/2024**	-	287,872	531,477	123,751,500	123,220,023
18239	Moody 6th Floor Buildout	**2/2/2022**	**11/30/2023**	-	-	12,854,366	16,403,000	3,548,634
18240	Enhanced Crosswalk and Intersection	**2/3/2022**	**5/31/2022**	-	-	65,600	50,000	(15,600)
18241	CUP Demand Flow Monitoring Equipment Replacement	**3/16/2022**	**1/1/2023**	-	-	-	95,560	95,560
18242	Renovation, Demolition	**5/5/2022**	**10/19/2024**	-	122,958	1,132,802	5,482,004	4,349,202
18244	Child Care Center Buildout Annie's Place	**6/10/2022**	**10/19/2024**	-	1,176,160	2,116,574	2,244,966	128,392
18245	New Dental Clinic	**6/13/2022**	**11/1/2022**	-	-	140,544	472,432	331,888
18246	Virtual Outreach Clinic	**7/6/2022**	**6/30/2023**	-	-	9,402	1,202,900	1,193,498
18247	Level 15 Med/Surge ICU	**7/7/2022**	**6/30/2024**	-	34,500	621,412	707,800	86,388
18249	Swisslog RDAC Controller Replacement	**5/1/2022**	**5/1/2023**	-	-	135,650	135,650	-
18250	FY22- Construction Garland Behavioral Health	**4/14/2022**	**5/30/2023**	-	-	102,466	114,100	11,634
18252	RedBird BH- Interior Upgrade	**8/18/2022**	**9/30/2023**	-	-	72,340	121,744	49,404
18254	Thermoplast Pavement Striping	**9/2/2022**	**11/30/2023**	-	-	40,327	41,673	1,346
18256	FY22- Construction Oakwest Behavioral Health	**7/31/2021**	**10/19/2024**	-	-	13,125	201,100	187,975
18257	2210 Butler Street Purchase	**9/7/2022**	**10/27/2022**	-	-	-	3,154,342	3,154,342
18258	Upgrade/Remodel the ER Resident Lounge	**5/1/2022**	**5/31/2023**	-	-	20,853	40,235	19,382
18259	Cube renovation/standardization for Fin/Acctg	**9/1/2022**	**6/5/2023**	-	5,604	188,774	190,884	2,110
18260	Analyzer Clinitek Status	**9/1/2022**	**10/30/2023**	-	-	72,251	72,251	0
18262	PureProcessing Reprocessing Sinks	**10/1/2022**	**2/28/2024**	-	62,018	145,876	224,533	78,657
18263	Construction of an Expanded Psych Intake Area	**11/1/2022**	**10/31/2024**	45,896	561,027	832,874	1,056,292	223,418
18264	Hybrid Endo-Vascular Room	**11/1/2022**	**6/30/2024**	352,060	3,245,360	3,695,166	4,223,500	528,334
18265	Installation of Automatic Door Openers	**12/1/2022**	**3/30/2023**	-	-	33,546	46,652	13,106
18266	Tex Oak Warehouse Ventilation Upgrades	**10/1/2022**	**8/31/2023**	-	-	189,820	195,200	5,380
18267	Replace Roofing on 5280 Tex Oak Warehouse	**12/1/2022**	**3/31/2024**	-	-	681,252	851,300	170,048

18269	Motor Street Garage Parking Gates	**11/1/2022**	**7/30/2023**	-	-	108,481	120,231	11,750
18270	Weapons Detection Systems	**6/1/2023**	**10/30/2023**	-	48,600	849,029	781,227	(67,802)
18271	ASC Remodel for Physical Therapy Space	**7/20/2021**	**5/1/2024**	-	43,872	651,161	899,000	247,839
18272	Relocate IP to Acute Care Hospital	**6/30/2023**	**9/30/2023**	-	-	68,418	90,860	22,442
18274	HVAC Systems Upgrade (Irving COPC)	**9/1/2023**	**10/1/2024**	-	308,139	308,139	467,820	159,681
18276	Relocation of Finance to 11th Floor at Stemmons	**10/17/2023**	**9/30/2024**	-	14,585	104,734	148,800	44,066
18277	Motor Street Garage Elevator Repair	**10/19/2023**	**9/30/2024**	-	76,533	229,599	306,132	76,533
18278	Flexible Sigmoidoscopy Room Buildout and Equipment	**10/19/2023**	**11/30/2024**	-	98,282	191,694	750,144	558,450
18279	Installation of ADA Parking Stalls in Trinity Lot	**10/25/2023**	**9/30/2024**	-	-	84,466	84,498	32
18281	Badge Reader	**11/27/2023**	**9/30/2024**	-	-	9,823	9,823	0
18283	Systemwide Security Enhancements - Category 3	**11/27/2023**	**1/23/2025**	-	449,651	449,651	983,772	534,121
18284	ACH 9th Floor Shell Buildout	**11/27/2023**	**9/15/2026**	598,665	1,478,282	1,478,282	54,383,500	52,905,218
18285	Virtual Care Expansion	**11/27/2023**	**9/30/2024**	-	-	50,607	55,000	4,393
18287	ED Triage Expansion	**11/27/2023**	**12/30/2025**	2,217	107,351	107,351	1,909,300	1,801,949
18288	SECOPC Replacement Clinic	**11/27/2023**	**9/30/2024**	-	29,432	229,634	88,559,300	88,329,666
18290	ASC Storage Addition	**12/14/2023**	**3/31/2025**	-	55,820	55,820	1,949,602	1,893,782
18292	Boiler Stack Replacement	**12/20/2023**	**9/30/2024**	-	-	97,460	107,206	9,746
18294	COPC Building Upgrades	**1/1/2024**	**9/20/2024**	92,339	415,991	591,452	3,129,016	2,537,564
18295	Renovation of the Bluitt Health Center Pharmacy	**10/1/2023**	**3/31/2025**	-	1,507	1,507	508,400	506,893
18297	Earnest money, diligence, purchase- South Central	**10/1/2023**	**9/20/2024**	-	-	1,400	7,350,000	7,348,600
18298	DC Cap Replacement for Flywheel System	**1/26/2024**	**9/30/2024**	-	-	-	129,342	129,342
18299	Double Door Refrigerator	**2/20/2024**	**6/30/2024**	-	-	6,003	7,615	1,612
18301	Hoshizaki Ice and Water Dispenser for PACU	**2/20/2024**	**9/30/2024**	-	-	7,900	10,000	2,100
18302	Heated Air Curtain at the ACH Ambulance Entrance	**3/14/2024**	**9/30/2024**	15,133	15,133	15,133	50,000	34,867
18303	NICU 4th Floor Security Enhancements	**3/14/2024**	**9/30/2024**	-	21,868	47,750	85,000	37,250
18305	New Clinic- Paths to Recovery	**5/21/2024**	**12/31/2024**	-	14,814	14,814	103,700	88,886
18306	Install New Agile Destination Dispatch Screens	**5/18/2024**	**5/18/2025**	255,976	540,394	540,394	1,137,672	597,278
18307	Carpet Removal	**8/23/2024**	**6/30/2025**	-	32,230	32,230	40,000	7,770
19278	Wireless Network Upgrade	**9/19/2016**	**9/30/2021**	-	-	6,502,869	2,367,491	(4,135,378)
19284	Replace Patient Queuing Sys	**1/3/2017**	**10/4/2019**	-	-	6,273	-	(6,273)
19286	Epic Care Plans & Education	**12/22/2016**	**6/14/2021**	-	-	7,120	9,027	1,907
19297	Clinical Trial Mgmt (CTMS)	**3/1/2017**	**9/30/2020**	-	-	270,652	692,280	421,628
19302	EPIC ELA Implementation	**6/5/2017**	**10/4/2019**	-	-	1,097,588	953,826	(143,762)
19306	Spok Upgrade 1.8	**10/1/2017**	**10/4/2019**	-	-	60,557	248,052	187,495
19310	End of Life Hardware Refresh	**11/21/2017**	**7/31/2022**	-	-	8,705,470	6,974,648	(1,730,822)
19337	Synergy Upgrade	**9/13/2018**	**12/31/2022**	-	-	55,634	558,978	503,344
19338	Provation Upgrade	**9/13/2018**	**8/31/2021**	-	-	15,510	15,510	-
19340	Virtualize McKesson PACS Svr	**9/13/2018**	**2/29/2024**	-	-	-	-	-
19341	MARS Upgrade	**9/13/2018**	**2/29/2024**	-	-	-	-	-
19344	Decommission Old Parkland DSX	**11/1/2018**	**9/20/2020**	-	-	1,427,415	713,707	(713,707)
19347	Care Planning Content-Elsevier	**11/28/2018**	**10/31/2022**	-	-	504,750	1,074,000	569,250
19348	Change MICROS Computrition POS	**11/28/2018**	**11/30/2023**	-	-	328,659	236,960	(91,699)
19358	Endoscopy Pillcam Interface	**7/8/2019**	**9/30/2020**	-	-	13,000	23,000	10,000
19360	MagView EQUIP Upgrade	**8/1/2019**	**11/30/2023**	-	-	-	36,880	36,880
19361	DynaCAD Breast & Prostate Soft	**4/1/2019**	**2/29/2024**	-	-	-	-	-
19365	Cisco Wireless Network	**12/1/2019**	**4/15/2024**	-	-	572,175	600,000	27,825
19366	Epic Core Infrastructure	**12/1/2019**	**12/31/2020**	-	-	357,740	263,229	(94,512)
19367	Hospital Core & Distribution Expansion	**12/1/2019**	**9/30/2021**	-	-	2,802,533	1,167,475	(1,635,058)
19371	Integrate the Critline Monitor with Epic	**12/1/2019**	**11/30/2023**	-	-	16,661	18,500	1,839
19374	CAD Replacement	**3/1/2020**	**10/31/2023**	-	-	875,365	594,720	(280,645)
19377	OR Black Box	**3/1/2020**	**3/3/2023**	-	-	424,880	424,880	-

19379	Cisco Wired NK (Hospital NK Refresh Yr. 2 of 5)	**3/1/2020**	**9/20/2025**	83,201	233,814	9,922,432	10,407,562	485,130
19382	Point of Use Supply Distribution Sys	**3/1/2020**	**9/30/2024**	-	-	-	1,483,318	1,483,318
19387	MC 40 Fleet Replacement	**10/1/2020**	**9/30/2023**	-	-	7,681,431	7,996,194	314,763
19388	Change Healthcare/McKesson PACS Licenses	**10/1/2020**	**8/31/2021**	-	-	-	442,750	442,750
19389	Data Management Sys SAP Hana	**10/1/2020**	**7/31/2022**	-	-	300,913	300,913	-
19392	Digital Imaging System	**2/4/2021**	**2/28/2023**	-	-	160,687	133,679	(27,008)
19393	NMIS upgrade	**3/11/2021**	**12/31/2023**	-	-	26,084	24,261	(1,823)
19394	PET Infusion System	**3/11/2021**	**9/30/2021**	-	-	21,533	15,316	(6,217)
19396	Spok Upgrade Paging System	**5/5/2021**	**5/31/2023**	-	-	21,072	31,064	9,992
19398	Automated Tablet Splitter x2	**5/11/2021**	**2/7/2022**	-	-	25,617	25,000	(617)
19399	Vancomycin Dosing Software	**5/11/2021**	**9/30/2024**	-	-	-	75,000	75,000
19400	CHUB Camera Control Units + CMAC System	**5/11/2021**	**9/30/2021**	-	-	158,465	151,065	(7,400)
19401	Higher Ground Call Center Replacement	**9/1/2021**	**11/23/2023**	-	-	698,247	698,247	(0)
19402	Expand Telemetry Workroom	**10/27/2021**	**6/1/2023**	(22,763)	(22,763)	259,649	305,174	45,525
19403	Siemens Software Upgrade to Design	**1/20/2022**	**3/31/2023**	-	91,377	410,750	476,389	65,639
19404	Topaz ePad Replacement	**12/1/2021**	**12/30/2023**	-	-	1,079	1,079	(0)
19405	Expansion due Growth-VDI/Server Infrastructure	**12/1/2021**	**12/31/2023**	-	-	865,619	865,619	0
19406	GE Pristina Mammography Software upgrade-Moody	**1/20/2022**	**9/23/2022**	-	-	42,250	39,100	(3,150)
19407	Digital Imaging System, Barco Replacement	**2/22/2022**	**3/31/2023**	-	-	245,735	235,334	(10,401)
19408	NM Software for Radioactive Dose Development	**5/5/2022**	**11/30/2023**	-	-	195,560	195,560	-
19409	Epic Willow Inpatient Inventory	**5/18/2022**	**12/22/2023**	-	-	23,440	274,035	250,595
19410	Cisco Wireless Net (1of4) based on age & location	**1/22/2022**	**9/30/2024**	-	-	499,998	503,677	3,679
19412	Surveillance System Camera System Replacements	**10/1/2022**	**9/30/2023**	-	-	924,159	924,159	(0)
19413	Fingerprint Machine	**11/1/2022**	**11/30/2023**	-	-	16,880	16,880	-
19414	Replace Prescription Filling Automation	**7/20/2021**	**9/30/2024**	51,739	311,328	6,278,179	7,200,000	921,821
19415	Cisco Wireless Network (Year 2 of 4)	**10/1/2022**	**9/30/2023**	-	-	120,299	119,891	(408)
19416	VDI Support Increased Utilization	**11/1/2022**	**6/30/2023**	-	-	292,473	1,064,336	771,863
19417	Epic Core Infrastructure	**1/1/2023**	**8/30/2023**	-	-	1,047,676	1,113,112	65,436
19418	Install Badge Reader & Camera in Moody Starbucks	**8/15/2023**	**8/15/2024**	-	-	23,976	40,000	16,024
19419	PFS-Surgery Waiting Room Reconfigure	**8/15/2023**	**7/30/2024**	-	-	12,872	32,497	19,625
19420	PACS Monitor Replacement	**12/14/2023**	**9/30/2024**	-	-	-	114,958	114,958
19423	Wireless access point refresh FY24 (year 3 of 4)	**12/14/2023**	**9/30/2024**	-	48,098	519,534	1,522,146	1,002,612
19424	Clarity from AIX/Oracle to Windows/SQL	**1/1/2024**	**9/30/2024**	-	-	688,337	1,373,626	685,289
19425	Epic ODB from AIX to Linux	**10/1/2023**	**9/30/2024**	-	9,288	9,288	640,764	631,476
19427	Surveillance System Server Refresh	**2/20/2024**	**9/30/2024**	-	547,347	547,347	596,564	49,217
19429	Access layer refresh FY24 (year 5 of 5)	**2/1/2024**	**12/31/2024**	-	2,735,341	2,735,341	3,122,853	387,512
19430	EoS Switching Gear/ DRT core network refresh	**3/1/2024**	**10/1/2024**	-	2,338,677	2,338,677	2,607,817	269,140
19431	Provide/install 55 add'l Nurse call duty stations	**6/11/2024**	**9/30/2024**	-	188,907	188,907	197,139	8,232
19433	Motorola Connect Plus Radio System Replacement	**9/17/2024**	**9/30/2025**	-	1,094,430	1,094,430	3,279,960	2,185,530
19434	Kronos Clock and Biometric Readers	**10/1/2024**	**5/21/2025**	-	85,337	85,337	737,000	651,663
		Total Capital Projects		**1,600,132**	**26,801,816**	**460,271,602**	**801,484,960**	**341,213,359**