Parkland

Board of Managers

Agenda for the ***Board of Managers*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday, March 19, 2025, at 12:50 PM (or immediately following HOMES meeting)*** at 5151 Mapel Avenue (Moody Outpatient Building) Dallas, TX 75235, Conference Room 01-1116/01-1118. A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2302 122 6011; meeting password: 1234) to join the meeting. The ***Board of Managers*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Board of Managers*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Opening/Call to Order/Determine the Presence of a Quorum Present/Mission Statement/Opening Remarks** ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Board Chair and reviewed and affirmed by Counsel.			Chair
A.	Invocation by Rev. Rodney A. Petty		5	Rev. Rodney A. Petty
B.	Parkland Mission Story		5	Chair
C.	Public Comments Regarding Agenda Items *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
D.	Public Comments Regarding Non-Agenda Items *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
II.	**Consent Agenda: Minutes**			
A.	Consideration and Appropriate Action Regarding Minutes 2025-02-05 Talent Development and Executive Compensation Committee	*7*		Chair
B.	Consideration and Appropriate Action Regarding Minutes 2025-02-05 Governance, Compliance and Ethics Committee	*12*		
C.	Consideration and Appropriate Action Regarding Minutes 2025-02-18 Facilities Committee	*16*		
D.	Consideration and Appropriate Action Regarding Minutes 2025-02-25 Budget & Finance Committee	*20*		

		PAGE	TIME (MIN)	PRESENTER(S)
E.	Consideration and Appropriate Action Regarding Minutes 2025-02-26 Quality of Care & Patient Safety Committee	*27*		
F.	Consideration and Appropriate Action Regarding Minutes 2025-02-26 Board of Managers Special Session	*32*		
G.	Consideration and Appropriate Action Regarding Minutes 2025-02-26 Board of Managers	*36*		
III.	**Consent Agenda: Other**			Chair
A.	Consideration and Appropriate Action Regarding the Operation of Parkland's Burn Center as a Verified Center in the State of Texas	*45*		
IV.	**Consent Agenda: Contracts**			Chair
A.	Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*48*		
V.	**Consent Agenda: Capital Substitutions**			Chair
A.	Consideration and Appropriate Action Regarding Capital Substitutions **(See Attached List of Capital Substitutions)**	*74*		
VI.	**Consent Agenda: Medical Executive Committee Items**			
A.	Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers	*77*		Chair
VII.	**Reports Requiring Deliberation(s) and/or Possible Action**			
A.	CEO Update on System Operations	*79*	15	Fred Cerise, MD
B.	Discuss Board of Managers Annual Operating Plan Meeting and Board Development	*80*	5	Chair
C.	Discussion Regarding the Board Health Care Compliance Association (HCCA) Conference Takeaways	*81*	15	Chair
VIII.	**Break**			Chair
IX.	**Executive Session**			
A.	Update and Report on National Cyber Security *Tex. Gov't Code § 551.089*	*83*	40	John Riggi, Scott Gee
X.	**Executive Session – Possible Deliberation**			
A.	Medical Executive Committee Credentialing Report *Tex. Health & Safety Code §161.032*	*111*		
B.	Delineation of Privileges: Non-Physician Clinical Provider Staff Women's Health and Non-Physician Clinical Provider Staff – Certified Nurse Midwife *Tex. Health & Safety Code §161.032*	*138*		

	PAGE	TIME (MIN)	PRESENTER(S)

XI. Reports Requiring Deliberation(s) and/or Possible Action

A. Possible Deliberation Regarding Board of Managers Meeting Attendance Report *167*

XII. Action Items

A. Board May Take Action on Any Agenda Item(s) Above — Chair

XIII. Adjourn — Chair

A. Closing Remarks

B. Call to Adjourn

#---	Contract Type	Service or Product	Supplier	Contract Term	Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
March 19, 2025												
Medical Products and Services												
M1	Expense	Prosthetic Urology Products	Boston Scientific Corporation	Last Signature – 2/28/2029	$500,000	$1,000,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Periop Services	0%	N/A	N/A
M2	Expense	Ion Robotic Bronchoscopy system and disposables	Intuitive Surgical, Inc	Last Signature – 3/31/2030	$10,461,000	$10,461,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Interventional Pulmonology	0%	N/A	N/A
M3	Expense	Mod # 4 NovoSorb BTM Polyurethane Dermal Substitute Implants	PolyNovo North America, LLC	7/24/2024 - 5/31/2027	$2,250,000	$4,850,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Operating Room	0%	N/A	N/A
Construction and Facilities												
C1	Capital	Flexible Sigmoidoscopy Interior Improvements	CMC Development & Construction	3/20/2025 – 7/19/2025	$248,000	$248,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Planning, Design and Construction	59.08%	Male	Black or African American
C2	Capital	Mod # 1 Refill Pharmacy Minor Improvements	Falkenberg Construction Co., Inc.	1/29/2024 -7/31/2025	$130,692	$740,612	Non-Sole Source Modification	Yes	Planning Design and Construction	83%	See Chart	See Chart
C3	Expense	Mod # 1 Additional Design Services for the Lab Consolidation Project.	Page Southerland Page Inc	3/31/2023 - 3/30/2026	$387,936	$1,075,219	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Planning Design & Construction	61.5%	See Chart	See Chart

Information Technology												
IT1	Expense	Parkland / Kyndryl Project Engagement Schedule	Gartner Inc	3/19/2025 – No Expiration	$500,000	$500,000	Contract Award without Competition	Yes	Information Technology	0%	N/A	N/A
IT2	Expense	Kyndryl Global Service Agreement	Kyndryl Inc	4/1/2025 – 4/1/2032	$174,706,080	$174,706,080	Contract Award without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Information Technology	100%	Asian	Female
IT3	Expense	Mod # 6 Prominence Advisors – Cloud Modernization	Prominence Advisors LLC	7/28/2021 - 3/1/2026	$2,855,106	$3,193,971	Sole Source Modification	Yes	Information Technology	0%	N/A	N/A
Hospital Operations												
O1	Expense	Opioid Response Collaboration Grant from Dallas HHS	UTSW Medical Center	6/1/2024 – 9/30/2028	$1,229,727	$1,229,727	Exempt from Competition	Yes	Biotel Department	N/A	N/A	N/A

Parkland Health
FY2025 Capital Substitution
For March 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Surgical Services	$181,722	$106,722	**Philips End Tidal CO2 Monitors**
	Explanation	Waveform capnography is a non-invasive monitoring technique that measures carbon dioxide in exhaled breath. This is the standard of care for intubated patients or patients with respiratory disease/compromise (per professional anesthesia societies). We are not currently meeting this standard. All intubated patients in ICU beds should have continuous waveform capnography with monitor displays that are clearly visible to providers. Currently, the intensive care units have two modules for all ICU beds. This capital purchase will provide one module for each bed in these four ICU units: BICU, SICU, NSICU, and CVICU.		
	Driver(s) of Increased Expense:	The project was initially approved for 20 monitors. An assessment was completed by the clinical leadership team, which showed that 28 additional monitors are needed in order to outfit each ICU bed with a monitor.		
	Description of Item:	Carbon dioxide monitors (48)		
	Grand Total	**$181,722**	**$106,722**	

Invocation

Parkland Mission Story

Consideration and Appropriate Action Regarding Minutes 2025-02-05 Talent Development and Executive Compensation Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Talent Development and Executive Compensation Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, February 5, 2024, scheduled for 12:30 p.m. or directly following the Governance, Compliance and Ethics meeting in the WISH Building Executive Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Lisa Sutter noted a quorum was physically present and called the meeting to order at 12:15 p.m. Committee members Farida Minner, RN, Reina Gonzalez, JD; Vincent Hall and Elizabeth Palacios, MD, were present.

Board Member attendees included: Vincent Hall.

Staff Present (via Webex and in-person) included:

Dan Enright, Director/Talent Mgmt. Analytics
DeLancey Johnson, SVP & Associate Chief Talent Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
James Orrison, Administrative Resident
Jessica Hernandez, SVP & Chief DEI Officer
Melanie Roberts, SVP Chief Compliance and Ethics Officer
Morgan Simmons, Governance Program Coordinator
Saul Cordero, SVP & Chief Governance & Strategy Officer
Shauntee Mayfield, VP Chief Experience Officer
Sean Gorman, Mgr., Communications
Stacy Dorsey, SVP Workforce Strategy
Stephanie Speights, SVP/Talent Mgmt Development
Steven Roth, EVP & Chief Legal Officer
Theresea Wilson, Dir., Workforce Development
Rick Humphrey, EVP & CFO

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Office of Talent Management Overview on Department Level Goals and Commitment

Felicia Miller welcomed everyone to the meeting and reminded the Board of the OTM 2025 goals which encompass trust, people, and access scores form the FY24 Press Ganey survey. The FY25 cascaded productivity goal is to achieve less than 6.7 FTE per AOB. Lastly, Felicia mentioned Parkland's Commitment to being the employer of choice for those with a calling to serve through a transformational experience.

B. Organizational Performance

Stephanie Speights provided the Board with an overview of organizational performance. Stephanie reminded the Board of the FY2024 section weightings and how Parkland sets goals as an organization to set expectations and create deliverables. Stephanie mentioned for 2025 all employees will use the shared and individual focus goal setting strategy.

C. FY25 Compensation for all Employees

Stacy Dorsey shared some key updates on the compensation for all employees at Parkland. Stacey mentioned it took Parkland about 3-4 years to do a full market review and job analysis for all jobs across the organization. Stacy presented the key areas of focus for FY25 which include base salary adjustments, salary structure updates, living wage analysis and physician and nursing structures.

D. Workforce Planning Overview

Stacy Dorsey presented the workforce planning overview surrounding the future of recruitment strategies for Parkland and job forecasting. Stacy mentioned Parkland's vacancy rate has improved over the past couple of years and now with a strong foundation, OTM wants to look ahead and plan for future needs. Stacy reviewed the plan OTM curated for the future of Parkland workforce recruitment which includes analysis of what is needed now, what will be needed next year and what is needed to align with the strategic plan. Stacy also mentioned external considerations that affect forecasting such as the patients and community needs, local healthcare expansion and external labor market trends. Stacy presented the fastest growing healthcare occupations from 2023-2033 and these predictions will affect Parkland.

E. Workforce Development Update

Theresa Wilson provided an update and overview of the workforce development department. Theresa reviewed the workforce development program offerings which include tuition reimbursement, student loan repayment assistance and the Reach for the Stars nursing program. Theresa presented on the reach for the Stars program which allowed 23 nursing students to receive full scholarships for their nursing program while maintaining employment at Parkland during the program. Theresa also reviewed the

apprenticeship pathways available at Parkland for patient access and patient care departments. Lastly, Theresa provided personal anecdotes of employees who were brought up through the internship, apprenticeship, and LEAP programs. Theresa also mentioned the work being done throughout the community to mentor the next generation of healthcare employees.

F. Office of Talent Management Programs Updates – Employee Benefits and Support
Felicia Miller reviewed the usage of the DART pass participation totals between 2023-present usage. Felicia reviewed the funds spent and the number of participants. Felicia also announced the wellness experience Parkland employed with Cigna to help employees personalize their wellness journeys and make intentional health and lifestyle changes. Felicia mentioned Parkland's certificate of acknowledgement for the best place for working parents based on family-friendly policies and practices.

G. Summary – OTM Metrics: Vacancy Rates, Posted Openings, Progress in Hiring Goals
Dan Enright reviewed the people metrics summary which portrays the vacancy rates and turnover rates. Dan mentioned all the turnover rates improved except for first-year turnover. The current vacancy rate at the end of September 2024 was 5.1% which is half of what the FY23 rate was. The nursing vacancy rate is now 6.7% which is slightly higher than at the end of FY24 but is much lower than February of the year prior. Dan mentioned the total hiring volume in the first quarter of FY2025 was much lower than prior years with a total of 543 hires. Dan presented the results from the FY24 post-resignation survey overall results based on job specific responses and supervisor ratings.

VI. Executive Session

At 1:31 p.m., the Committee went into executive session to discuss the items on the Executive Session agenda.

Members of management were excused from the discussion of topics as necessary.

A. Update Regarding the Parkland CEO Contract Plan and Priorities ***Tex. Government Code §§551.074, 551.071***

Committee Chair Lisa Sutter, adjourned Executive Session and moved into Open Session at 1:38 p.m.

VII. Adjourn

With no further business to discuss, Committee Chair Lisa Sutter adjourned the meeting at 1:38 p.m.

SO RECORDED:

_____	_____
Lisa Sutter	Steve Roth, JD, MPH
Committee Chair	Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2025-02-05 Governance, Compliance and Ethics Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Governance, Compliance and Ethics Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, February 5th, 2024, scheduled for 11:00 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Reina Gonzalez, JD, noted that a quorum was physically present and called the meeting to order at 11:01 a.m. Committee members; Lisa Sutter, Ramon Miguez, and Eric G. Bing, MD, PhD, attended in-person.

Board Member Attendees Included: Vincent Hall, Farida Minner, RN, and Marjorie Petty, JD.

Staff Present (via Webex and in-person) included:

Donna Richardson, EVP & CNE
Edmundo Castaneda, EVP & COO
Felicia Miller, EVP & Chief Talent Officer
James Orrison, Administrative Resident
Jessica Hernandez, SVP & Chief DEI Officer
Mary Lea Holmes, VP & Compliance Oversight
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Morgan Simmons, Governance Program Coordinator
Roshan Thayil, Sr. Director Compliance Programs
Shana Garrett, Director Revenue Cycle Comp
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steve Roth, EVP & Chief Legal Officer

Other Attendees:
Lisa Taylor- Ankura Audit

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports requiring Deliberation(s) or Possible Action

A. Brief Introduction to the 2025 Compliance and Ethics Program Functions Assessed by Lisa Taylor from Ankura

Melanie Roberts introduced Lisa Taylor who attended the meeting from Ankura Auditing Firm. Ankura is currently engaged at Parkland to fulfill the GCEC charter requirement for an outside executive review of the compliance and ethics program.

Lisa Taylor introduced herself and the rest of her team who will be completing this audit of the compliance and ethics program. Lisa reviewed a high-level overview of the Ankura approach to the compliance program assessment. Lisa mentioned Ankura will assist Parkland to execute the company's overall mission and strategic objectives by measuring, prioritizing and mitigating risk through compliance priorities. This assessment will occur over a three-year period. Lisa also reviewed a high-level timeline of the activities occurring to assess the compliance program over the first 12 weeks.

B. Deliberation and Possible Action of Proposed Changes to Parkland Policy SYS.BOP.07 Records and Information Management

Melanie introduced the next topic regarding proposed changes to Parkland's SYS.BOP.07 Policy regarding records and information management. Steve Roth presented this item. Steve reviewed the policy and reminded the Board of its purpose which is to oversee all records and information for the organization. The State of Texas Local Government Records Act requires this policy to come to the Board for approval. The changes to the document include clarifying the overall scope and were minor.

Steve requested a motion from the Board regarding this policy. Ramon Miguez motioned for approval. Lisa Sutter seconded the motion. The motion carried unanimously.

VI. Executive Session

At 11:12 a.m., the Committee went into executive session to discuss the items on the Executive Session agenda.

Members of management were excused from the discussion of topics as necessary.

A. Compliance and Ethics Report
(Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occup. Code §160.007)
   i. Accounting of Disclosures (AoD)
      PHI Inventory Project Status
   ii. Conflicts of Interest Program Activities
   iii. Compliance Program Evaluations
   iv. Code of Conduct and Ethics Revisions
   v. FY24/25 Compliance Program Development Initiatives & Annual Work Plan Updates:
      a. Nursing Home Compliance Oversight
      b. HRSA Program(s) Compliance Oversight

B. Attorney-Client Privileged & Confidential Quarterly Report of Open Compliance Reviews
(Tex. Gov't Code §551.071)

C. Discussion Regarding Report and/or Information Provided by the Chief Compliance & Ethics Officer and Related Items on this Agenda (Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occup. Code §160.007)

Committee Chair Reina Gonzalez, JD, adjourned Executive Session and moved into Open Session at 11:56 a.m.

VII. Adjourn

With no further business to discuss, Committee Chair Reina Gonzalez, JD, adjourned the meeting at 11:56 a.m.

SO RECORDED:

Reina Gonzalez, JD Committee Chair	Steve Roth, JD, MPH Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2025-02-18 Facilities Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Facilities Committee
February 18, 2025

Minutes of the Facilities Committee Development meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, February 18th, 2025, scheduled for 11:00 a.m. in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 11:01 a.m. Committee members Farida Minner, RN and Todd Furniss, JD attended in-person.

Staff Present (via Webex and in-person) included:

Beall Carothers, Director of Planning, Development & Construction
Donna Richardson, EVP Chief Nursing Executive
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, Chief Executive Officer
Forrest Stovall, Strategy Manager
Guy Toliver, Director Inclusion & Supplier Diversity
John Wilson, Director/PDC
James Clay Orrison, Administrative Resident
Lance Mendiola, VP Construction Facilities & Real Estate
Morgan Simmons, Governance Program Coordinator
Pamela Bryant, SVP & Chief Supply Chain Officer
Rick Humphrey, EVP Chief Financial Officer
Samia Zia, Director Strategy
Saul Cordero, VP & Chief Governance Officer
Steven Roth, EVP & Chief Legal Officer

Other Attendees:
Kristen Harrison – The Smith Group (via Webex)

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Facilities Minority and Women-Owned Business Enterprises (MWBE) Report

Guy Toliver provided the MWBE Report. He reported on MWBE participation percentages for Construction Contracts over $200,000 for all projects active in FY24. Next, he reported on MWBE participation percentages for Professional Services Contracts over $200K. Lastly, he presented MWBE participation percentages for Goods/Equipment Contracts over $200K.

The Committee asked questions and received further information related to the MWBE Report.

B. FY25 Projects

Lance Mendiola presented the FY25 Projects. He reviewed the projects and provided an update on the status of each.

- Former Parkland Campus Demolition
- Richland Clinic Replacement
- OK Paper Warehouse Demolition & Surface Parking
- Operating Room 6 Hybrid Endovascular Room at New Parkland Hospital
- Emergency Department Psych Intake
- Acute Care Hospital 8th & 9th Floor Shell Buildout at New Parkland Hospital
- Lab Consolidation at New Parkland Hospital
- Interventional Radiology Expansion Project at New Parkland Hospital
- Garland Community Oriented Primary Care Phase II Renovations
- Emergency Department Triage Expansion at New Parkland Hospital
- Ambulatory Surgery Center Procedure Room Expansion
- Supply Chain Storeroom Expansion & Materials Resource Department Breakroom
- Flexible Sigmoidoscopy Room Buildout at New Parkland Hospital
- Pharmacy Refill

Lance provided an in-depth presentation on a few of the FY25 projects. Lance provided an update on the former Parkland demolition. The former campus facilities and buildings are demolished and there is site perimeter detailing in progress with completion of the find-grading and lawn by the end of February 2025. Lance presented on the OK paper warehouse demolition and surface parking. The demolition will prepare the site for construction of 764 parking spaces upon permit acceptance from the City of Dallas which is currently being reviewed. Next, Lance presented an updated regarding the Richland / Vickery clinic replacement. This project is in the evaluation phase due to the requested GMP package coming in slightly over budget. There is a request in place for additional project funding. Lance presented the Psych intake expansion project which is set to ensure the safety of the patients and staff with two new exam rooms and additional de-escalation space and a larger waiting room. This project will be substantially complete by February

2025. Next, Lance presented the project scope for the level 8th and 9th floor finish out of the WISH building which aims to add 112 new Med surge beds. The kickoff design development will occur in the first quarter of 2025. Lastly, Lance presented the lab consolidation project which upon its completion will consolidate all lab functions into the logistics building on Parkland's campus.

C. Consideration and Appropriate Action Regarding a Deviation Request for the Psych Intake Expansion Contract Regarding Air and Supply Ducts Re-Routing

Vincent Hall prompted the Committee to discuss and consider the contract Regarding a Deviation Request for the Psych Intake Expansion Contract Regarding Air and Supply Ducts Re-Routing Todd Furniss moved to recommend the contract. Farida Minner seconded the motion. The motion passed unanimously.

VI. Executive Session

At 11:38 am., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

D. Update and Report on Potential Purchase and Sale of Property Opportunity

At 11:50 a.m., the Board moved back into Open Session.

VII. Adjourn

With no further business to discuss, the Committee Chair adjourned the meeting at 11:51 a.m.

SO RECORDED:

Vincent Hall Committee Chair	Steven Roth, JD, MPH Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2025-02-25 Budget & Finance Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Budget and Finance
February 25, 2025

Minutes of the Budget and Finance Committee meeting of the Board of Managers of the Dallas County Hospital District, held Tuesday, February 25th, 2025, scheduled for 11:00 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, noted that a quorum was physically present and called the meeting to order at 11:00 a.m. Committee members Byron Cryer, MD, Eric G Bind, PhD, and Lisa Sutter attended in-person.

Board Member attendees included: Vincent Hall

Staff Present (via Webex and in-person) included:

Amy LaBarge, Interim SVP Internal Audit
Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Edmundo Castaneda, EVP & COO
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Guy Toliver, Dir. Inclusion-Supply Diversity
James Orrison, Administrative Resident
Jessica Hernandez, SVP & Chief Health Equity Officer
Keri Disney-Story, VP/Clinical Finance
Lane Mendiola, VP Construction Facilities Real Estate
Morgan Simmons, Governance Program Coordinator
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Pam Bryant, SVP Chief Supply Chain Officer
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Officer

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Consideration and Appropriate Action Regarding Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A of these minutes for more specific details on each contract). Pam Bryant presented each contract based on expense, capital, revenue, and selection method (sole source and non-sole source).

The Committee asked questions and received additional information related to the consideration of the contracts over $200,000.

Ramon Miguez asked for a motion to approve contracts over $200,000. Byron Cryer motioned for approval. Eric Bing seconded. The motion carried unanimously.

B. Consideration and Appropriate Action Regarding Capital Substitutions

Rick Humphrey reviewed the briefing documents for Capital Substitutions. Rick mentioned the first substitution is related to Information Technology that was budgeted for in the FY24 budget, and this is a request for Cerner replacement medical device interfaces. The substitution will total to $163,116 to resolve the project modifications. The next substitution is regarding laboratory services ordering a slide stainer in anatomic pathology which allows for a better visualization of cellular structures under a microscope. This substitution totals to $241,120.

Ramon Miguez asked for a motion to approve the capital substitutions. Byron Cryer motioned for approval. Lisa Sutter seconded. The motion carried unanimously.

C. Update and Report Parkland Financial Performance Presentation

For the month of January, Parkland Health recognized a net income of $21.0M which is $14.3M higher than the budgeted net income of $6.7M and $8.3M favorable compared to the prior year net income of $12.7M.

Parkland Health's operating margin and operating cash flow margin for the month of January are 4.2% and 7.2%, respectively. The operating margin was favorable compared to budget of (0.4%) and the operating cash flow margin is favorable compared to budget of 2.9%. Parkland Health's operating margin is favorable compared to prior year operating margin of 2.2% and favorable to the operating cash flow margin of 5.4% from the prior year.

Parkland Health's patient cash collections in January were $130.1M which is higher than budget by $43.0M and $34.0M above the prior year. Parkland Health's days cash on hand of 234.3 days for the month is an increase of 38.0 days compared to prior month of 196.3 days and compared to the prior year January of 204.1 days, an increase of 30.2 days.

Rick discussed the income statement for January 2025 which does not include the nursing homes, the Parkland Health Plan nor the Parkland Foundation. The hospital experienced a significant increase in net patient revenue for January due to improved payer mix and

supplemental payments from government programs. The operating income for January was $11 million, and the total income was $21 million. Year-to-date, the operating income is $17 million, which is $15 million favorable to the budget. The hospital had a substantial inflow of cash from government programs and property taxes in January, resulting in a total cash balance of $1.8 billion. For the month of January, Parkland has a strong days cash on hand position witting at just about 230 days. The hospital had 13,100 full-time equivalent employees (FTEs) in January, which was favorable to the budget. The average length of stay for patients was 5.7 days, which is better than the budgeted 5.86 days. The hospital also saw an increase in surgeries and outpatient visits compared to the prior year.

VI. Follow-Up Requests

VII. Closing Remarks

VIII. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 12:36 pm.

SO RECORDED:

Ramon Miguez, PE Committee Chair	Steven Roth, JD, MPH Assistant Secretary

Appendix A (Contracts Reviewed for Appropiate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
February 26, 2025												
Medical Products and Services												
M1	Expense	Mod # 1 Professional Services (Geriatric Primary Care, Pathways Forward and Recuperative Care Programs)	Joseph F. Benenate, D.O.	3/13/2020 - 3/12/2026	$44,800	$200,400	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Lisa Cross / Kathleen Larry, Post-Acute Service	N/A	N/A	N/A
Construction and Facilities												
C1	Capital	Venue Go R5 Ultrasounds	GE Healthcare	Last Signature – 3/5/2026	$451,496	$451,496	GPO Purchase	Yes	Patrick Eaton, Clinical Engineering	N/A	N/A	N/A
C2	Capital	Laser System - Nexmer	Philips Healthcare	Last Signature – 3/6/2026	$240,000	$240,000	GPO Purchase	Yes	Shiba Shakelli, Clinical Engineering	N/A	N/A	N/A
Information Technology												
IT1	Expense	Mod # 1 Revuud IT Consultant	Revuud Inc	12/1/2024 - 12/5/2025	$125,580	$270,480	Sole Source Modification	Yes	Cynthia Hamilton and LeMar Dieson	0%	N/A	N/A
Hospital Operations												
O1	Revenue	Mod # 1 Funding Request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2026	($701,000)	($900,000)	Non-Sole Source Modification	N/A-Revenue	Eric Walker, Nutrition Services	N/A	N/A	N/A
O2	Revenue	Administrative Services (FCCI)	Parkland Center for Clinical Innovation	3/1/2025 – 2/29/2028	($1,328,304)	($1,328,304)	Contract with Affiliate	N/A-Revenue	Richard Humphrey, Finance	0%	N/A	N/A
Ratification/Deviation/Informational Only												
R1	Expense-Ratification	Child Care Services	Mommies in Need, Inc. dba Annie's Place	12/23/2024 – 1/24/2025	$312,545	$312,545	Sole Source	Expense-Ratification	Miranda Bond, Office of Talent Management	100%	Caucasian	Female
R2	Expense-Ratification	Mod # 5 Human tissue specimen	UT Southwestern Medical Center	1/1/2015 - 1/1/2025	$1,285,428	$25,417,354	N/A, no modification. Contract was replaced and let intentionally expire	Yes	Cheston Chan, Peri-Op Department	N/A	N/A	N/A
D1	Capital-Approved Deviation	Mod # 2 Psych Intake Expansion	Falkenberg Construction Co., Inc	2/29/2024 - 4/30/2025	$188,292	$841,303	Non-Sole Source Modification	Yes	Cynthia Harrington, Planning Design and Construction	86.11%	See Chart	See Chart

Parkland Health
FY2025 Capital Substitution
For February 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Information Technology	$2,812,780	$168,116	**Cerner Equipment Replacement**
	Explanation	This request is for Cerner equipment replacement for medical device interfaces. The current platform has been discontinued by the manufacturer and is no longer supported, leading to the unavailability of replacement parts/interfaces for new patient monitoring systems, which are intended to integrate with EPIC. This equipment will automate the transfer of patient vitals from medical instruments directly into Epic, without the need for human data entry and intervention. This hardware reduces errors and liability. This initiative is part of the ongoing maintenance of the current equipment, which is now in its ninth year.		
	Driver(s) of Increased Expense:	Increase in price since the original quote was received		
	Description of Item:	Hardware replacement		
2	Laboratory Services	$241,120	$241,120	**Slide Stainers (2)**
	Explanation	A "slide stainer" in anatomic pathology is a specialized automated machine used to stain tissue samples, which are mounted on microscope slides. This allows for better visualization of cellular structures under a microscope by a pathologist. Both slide stainers to be replaced were approved and funded for replacement in a prior fiscal year, but the equipment that was purchased did not pass validation testing. Multiple attempts were made with the vendor to resolve the testing/validation issues but the issues couldn't be resolved. Ultimately, the originally purchased equipment had to be returned to the vendor in exchange for alternate, non-slide staining products (slide scanner and cryostat), which were needed as well.		
	Driver(s) of Increased Expense:	Return of previously approved/purchased slide stainers for alternate products		
	Description of Item:	Slide stainers		
	Grand Total	**$3,053,850**	**$404,236**	

Consideration and Appropriate Action Regarding Minutes 2025-02-26 Quality of Care & Patient Safety Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Quality of Care and Patient Safety
February 26th, 2025

Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, February 26th, 2025, scheduled for 10:00 a.m. in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Elizabeth Palacios, MD, noted that a quorum was physically present and called the meeting to order at 10:00 am. Committee members Byron Cryer, MD, Farida Minner, RN; Todd Furniss, JD and Eric G. Bing, MD attended in-person.

Board Member attendees included: Board Chair Marjorie Petty, JD, Lisa Sutter, Yasmin Simon, and Vincent Hall.

Staff Present (via Webex and in-person) included:

Brett Moran, Chief Health Officer
Carmen Bowling, Interim SVP Nursing
Dawn Marchetto, SVP Nursing
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & CEO
Gretchen Blake, VP Quality & Clinical Effectiveness
James Griffin, President of the Medical Executive Committee
James Orrison, Administrative Resident
Joseph Chang, SVP & CMO (via Webex)
Karen Garvey, VP Safety & Clinical Risk Management
Kathleen Doherty, VP Nursing Surgical Services
Michael Lane, SVP Chief Quality Safety Officer
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Morgan Simmons, Governance Program Coordinator
Nneka Egbuniwe, Deputy General Counsel
Saul Cordero, SVP & Chief Governance & Strategy Officer
Sobha Fuller, SVP Nursing
Stephanie Crank, RN Prof. Dev. Practitioner

Attendees via Webex:

Daniel Lamus, MD – Associate Medical Director, Interventional Radiology
Jenni Burnes – Vice President, Ancillary Services
Pedro Fernandez, MD – Chief, Psychiatry
Catherine Chen – Critical Care Service Line Chief
Lance Mendiola–Vice President – Construction, Facilities Management & Real Estate
Shauntee Mayfield – Vice President and Chief Experience Officer

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Executive Session – Quality & Patient Safety Operations Section

At 10:01 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

A. **Update and Report by Chief Quality and Safety Officer**
Includes briefing from Executive Quality Committee (EQC)

B. **Review of Safety Event Cause Analysis (CA) Case(s)**
Shared learnings from recent safety event(s) with associated guide

C. **Update and Report Regarding Workforce Safety**
Biannual report for workforce safety initiatives

D. **Update and Report Regarding Patient Satisfaction: Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS)**
Biannual report for patient satisfaction scores

E. **Possible Deliberation Regarding the Following**

A. Executive Summaries
Overview of QSO departmental reports

B. Quality of Care Dashboard
Monthly update of quality key performance indicators (KPIs)

C. Cause Analysis (CA) Log
List of upcoming cause analysis case reviews

D. Contracts Oversight Committee Update
Biannual summary of quality monitoring for contracted patient services

E. Update and Report Regarding Quality-Related Key Performance Indicators (KPIs)
Annual report from service lines related to quality and safety
1. Nutrition PIC
2. Respiratory PIC

VI. Executive Session: Medical Executive Committee ("MEC")

James D. Griffin, MD, President of the Medical Executive Committee, discussed the items posted on the agenda starting at 11:40 am.

A. Consideration and Appropriate Action Regarding Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers
1. Medical Staff and Non-Physician Clinical Providers to Parkland Health
a. Credentialing Report
b. Delineation of Privileges (DoPs)
i. Adult Critical Care
ii. Non-Physician Clinical Provider Staff Surgery
iii. Physical Medicine & Rehabilitation

B. Consideration and Appropriate Action of Amendment to Rules and Regulation Section 3.2 of the Plan of Care Language Regarding Inbasket Signature Requirement

The Board asked questions and received additional information regarding the Credentialing Report.

VII. Executive Session: Discussion regarding report and/or information provided by the Chief Quality Safety Officer and related items on this agenda.

The Committee conducted a discussion with the CQSO, Dr. Mike Lane without other members of management present.

VIII. Executive Session: Discussion regarding report and/or information provided by the Medical Executive Committee President and related items on this agenda.

The Committee conducted a discussion with the Medical Executive Committee President, Dr. James Griffin without other members of management present.

Chair adjourned Executive Session and moved into Open Session at 12:17 pm.

IX. Action Items (Open Session)

A. Consideration and Appropriate Action Regarding MEC Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers
   1. Credentialing Report
   2. Delineation of Privileges (DoPs)
      a. Adult Critical Care
      b. Non-Physician Clinical Provider Staff Surgery
      c. Physical Medicine & Rehabilitation

B. Consideration and Appropriate Action of Amendment to Rules and Regulation Section 3.2 of the Plan of Care Language Regarding Inbasket Signature Requirement

Todd Furniss motioned to approve the Executive Committee Recommendations and Delineation of Privileges. Farida Minner seconded the motion. The motion passed unanimously.

X. Follow-Up Requests: None

XI. Closing Remarks

XII. **Adjourn**
With no further business to discuss, Committee Chair Elizabeth Palacios, MD, adjourned the meeting at 12:17 pm.

SO RECORDED:

Elizabeth Palacios, MD Committee Chair	Steven Roth, JD, MPH Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2025-02-26 Board of Managers Special Session

Minutes of the Board of Managers Special Session meeting of the Dallas County Hospital District, held Wednesday, February 26th, 2025, scheduled for 12:00 PM. (or immediately following the QBOM meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 12:20 PM.

Board Member attendees included: Vincent Hall, Lisa Sutter, Todd Furniss, JD, Eric G. Bing, MD, Farida Minner, RN, Byron Cryer MD, Yasmin J Simon and Elizabeth palacios, MD.

Board members Ramon Miguez and Reina Gonzalez were not present.

Staff Present (via Webex and in-person) included:

Blanca Garcia, Strategy Director
Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer
Felicia Miller, EVP & Chief Talent Officer
Forrest Stovall, Strategy Program Manager
James Orrison, Administrative Resident
Joseph Chang, SVP & CMO
Jessica Hernandez, SVP & Chief Health Equity Officer
Joe Longo, Chief Information Officer
Keri Disney-Story, VP/Clinical Finance
Lance Mendiola, Interim VP Facilities
Morgan Simmons, Governance Program Coordinator
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Michael Malaise, SVP Communications Ext Affairs
Monal Shah, SVP ACMO Clinical Strategy & Value
Pamela Bryant, SVP/Supply Chain Management
Rick Humphrey, EVP & Chief Financial Officer
Samia Zia, Director Strategy
Saul Cordero, SVP & Chief Governance & Strategy Officer
Shannan Bradley, VP Care Mgmt Post Acute Services
Steven Roth, EVP & Chief Legal Office
Steve Miff, CEO - PCCI
Stephanie Crank, RN Prof Development Practitioner

Additional Attendees:
Socorro Salazar, Dallas County Commission (via Webex)

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Present Resolution Recognizing Retiring Board Member Service to the Board

Board Chair Marjorie Petty presented Mr. Jon Proctor with the following resolution:

WHEREAS, in February 2018, John Proctor was appointed to Parkland Health's Board of Managers by Dallas County Commissioner John Wiley Price; and
WHEREAS, at the beginning of his tenure he served on the Talent Development and Executive Compensation Committee, and then served as a member of the Facilities and Budget & Finance committees; and
WHEREAS, he ensured that agreements Parkland entered into were value-based and consistent with what was brought forth to the Board for review and approval; and
WHEREAS, Mr. Proctor sought to strengthen the communities we serve by increasing the participation of Minority & Women Owned Business Enterprises (MWBE) doing business with Parkland; and
WHEREAS, he was passionate about the community Parkland serves and worked to ensure that the services needed, particularly in underserved populations, were met; and
WHEREAS, he kept the taxpayers of Dallas County in mind by ensuring that Parkland remained good stewards of the financial resources entrusted to them; and
WHEREAS, his dedication and commitment to the mission of the physicians, nurses and employees of Parkland Health has validated their ongoing efforts to focus continuously on quality patient care; and
WHEREAS, he helped ensure that his colleagues on the Board of Managers, the Parkland leadership team and staff remain focused on providing high-quality, cost-effective care for the patients they serve; and
NOW THEREFORE LET IT BE RESOLVED that we, Marjorie D. Petty, JD, Chair of the Board of Managers, the Board of Managers and Fred Cerise, MD, MPH, President and Chief Executive Officer of Parkland Health, do hereby recognize John Proctor, for his service on the Board of Managers and to the residents of Dallas County.

The Board thanked Mr. John Proctor for his service.

B. Welcome New Board Member

The Board welcomed the newest member to the Board, Yasmin Simon.

VI. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 12:30 p.m.

SO RECORDED:

Marjorie D. Petty, JD Chair	Steven Roth, JD, MPH Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2025-02-26 Board of Managers

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Board
February 26th, 2025

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, February 26th, 2025, scheduled for 12:50 PM. (or immediately following the HOMES meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 12:56 PM.

Board Member attendees included: Vincent Hall, Lisa Sutter, Todd Furniss, JD, Eric G. Bing, MD, Farida Minner, RN, Byron Cryer MD, Yasmin J Simon, and Elizabeth palacios, MD.

Board members Reina Gonzalez and Ramon Miguez were not present.

Staff Present (via Webex and in-person) included:

Blanca Garcia, Strategy Director
Brett Moran, Chief Health Officer
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer
Felicia Miller, EVP & Chief Talent Officer
Forrest Stovall, Strategy Program Manager
James Orrison, Administrative Resident
Joseph Chang, SVP & CMO
Jessica Hernandez, SVP & Chief Health Equity Officer
Joe Longo, Chief Information Officer
Keri Disney-Story, VP/Clinical Finance
Lance Mendiola, Interim VP Facilities
Morgan Simmons, Governance Program Coordinator
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Michael Malaise, SVP Communications Ext Affairs
Monal Shah, SVP ACMO Clinical Strategy & Value
Pamela Bryant, SVP/Supply Chain Management
Rick Humphrey, EVP & Chief Financial Officer
Samia Zia, Director Strategy
Saul Cordero, SVP & Chief Governance & Strategy Officer
Shannan Bradley, VP Care Mgmt Post Acute Services
Steven Roth, EVP & Chief Legal Office
Steve Miff, CEO - PCCI
Stephanie Crank, RN Prof Development Practitioner

Additional Attendees:
Socorro Salazar, Dallas County Commission (via Webex)
Alison Leonard, Blue Cottage of Cannon Design
Juliet Rogers, Blue Cottage of Cannon Design
Debbie Jacobs, Blue Cottage of Cannon Design
Jake Meyer, Blue Cottage of Cannon Design
Reverend Matthew Norton, Clinical Pastora Education

II. Mission Statement
The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation
Rev. Matthew Norton offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Non-Agenda Items
No members of the public registered for comments regarding the non-agenda items.

V. Public Comments Regarding Agenda Items
No members of the public registered for comments regarding the agenda items.

VI. Conflicts of Interest
After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

VII. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2025-01-15 Facilities Committee
B. Consideration and Appropriate Action Regarding Minutes 2025-01-28 Audit Committee
C. Consideration and Appropriate Action Regarding Minutes 2025-01-28 Budget & Finance Committee
D. Consideration and Appropriate Action Regarding Minutes 2025-01-29 Quality of Care & Patient Safety Committee
E. Consideration and Appropriate Action Regarding Minutes 2025-01-29 Board of Managers

VIII. Consent Agenda: Contracts
Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

IX. Consent Agenda: Capital Substitutions

Consideration and Appropriate Action Regarding Capital Substitutions **(See Attached List of Substitutions)**

X. Consent Agenda: Other

A. Consideration and Appropriate Action regarding Parkland's PCCI Services Agreement and IP Transfer Agreement

B. Consideration and Appropriate Action Regarding Annual Sustainability Strategic Plan

C. Consideration and Appropriate Action Regarding Office of the Governor/Public Safety Office General Victim Assistance Grant and First Responders Mental Health Grant

D. Consideration and Appropriate Action regarding Parkland's PCCI Services Agreement and IP Transfer Agreement

E. Consideration and Appropriate Action Regarding Annual Sustainability Strategic Plan

F. Consideration and Appropriate Action Regarding Record Retention Policy SYS.LEG.007

XI. Consent Agenda: Medical Executive Committee Items

G. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Marjorie Petty asked for a motion to approve the consent agenda. Todd Furniss motioned for approval. Lisa Sutter seconded. The motion carried unanimously.

XII. Reports Requiring Deliberation(s) or Approval(s)

A. Strategic Facilities Plan Review of Current State

Juliet Rogers from Blue Cottage of Cannon Design introduced the agenda for the presentation on the current state of the Strategic Facilities Plan. Following Juliet, Alison Leonard presented the project schedule and reminded the Board that the plan is on track for phase three which reviews the current state and looks ahead at the future state as well. Alison let the Board know of the next time they will hear from Blue Cottage on the future state analysis which will be in May 2025. Debbie Jacobs reminded the Board of their trade-off activity outputs from the last Board meeting. Two takeaways from the last activity showed the desire to move off campus into the community in different aspects and focus on prevention of disease alongside treating disease. Debbie reviewed the stakeholder engagement overview from November 2024-January 2025 and presented the

general feedback from the strategic interviews. Jake Meyer reviewed the patient origin analysis by subregion and service for FY24 (inpatient discharges, outpatient encounters and radiology encounters etc.). Jake mentioned the amount of activity and health needs in the Southeast region of Dallas County and engaged the Board in discussion on the need for services in that region. Jake presented on the baseline capacity overview data from FY24 and discussed the implications in different departments such as ambulatory, inpatient emergency department, surgery, and radiology among others. Next, Alison presented on the need for optimizing administrative workspace and utilizing the existing hybrid work practices in the most efficient way. Alison also presented on the integration strategies or digital and telehealth to improve outpatient access.

Executive Session

At 1:33 pm., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Strategic Facilities Plan Review of Current State – Potential New Service Lines and Property/Land Strategy *Tex. Gov't Code §§551.072, §§551.085*

Chair adjourned Executive Session and moved into Open Session at 1:57 pm.

B. CEO Update on System Operations

Dr. Cerise presented on the Parkland vacancy rate. Dr. Cerise mentioned that the FYTD25 rate is 5.7% versus 5.1% from FY24. When looking at nursing vacancy rates specifically, there is a slightly higher vacancy rate although Parkland is doing much better than other regional rates. This also plays a role in Parkland's overall turnover rate which is low as of FYTD25 at 11.0% under the target of 13.6%. Dr. Cerise highlighted the hospital income statement from January 2025. The month of January was a strong month financially with mostly positive variances compared to budget and volumes. Dr. Cerise mentioned the ongoing conversation between Parkland and the state legislators regarding the federal implications being proposed and their affects on Parkland.

C. Discussion Regarding Length of Stay (LOS) Performance

Dr. Monal Shah and Shannon Bardley presented an overview of Parkland's current Length of Stay (LOS) data. Monal defined observation care which is a well-defined set of specific clinically appropriate services which include ongoing short-term treatment as defined by CMS. Monal reminded the Board that observation length of stay does not go into the inpatient length of stay calculation. Monal discussed the slight rise in length of

stay based on seasonal changes between October and current length of stay. Monal presented on the volume by length of stay and discussed the impact that some of our longer length of stay patient (30 days or more) have on the overall data. Monal presented data to the Board that showed 97.5% of patients at Parkland are discharged by day 30. Monal mentioned the various reasons for an increase in length of stay as it pertains to behavioral health and the inpatient psych unit which caused the overall LOS to rise by 58% since 2019.
Shannan Bradley discussed the intervention strategies that have recently impacted Parkland's LOS. Enhanced communication and decision making among leadership and delegated contacts for hospice and Home Health have helped reduce the average LOS. Additionally, targeting a multidisciplinary approach for patients who have a LOS greater than 15 days and addressing discharge barriers have improved the LOS. Shannan presented the contract costs as they relate to nursing homes, hospice, residential care, recuperative care, and cardinal wing. These initiatives along with others, have positively impacted the length of stay at Parkland.

D. Discussion Regarding Parkland's Artificial Intelligence Governance Resolution
Joe Longo, Brett Moran, and Roshan Thayil presented the AI Governance Resolution. Brett Moran outlined the necessity to stay up to date with the growth of AI in healthcare and how Parkland is a frontline leader in the industry. Joe Longo discussed the importance of continuing Parkland's leadership in responsible AI use, which has already improved patient care quality, reduced resource utilization, and enhanced staff job satisfaction. They emphasized the need to consider both the value and risks of AI solutions, particularly those involving Automated Decision-Making Support (ADMS) AI, which require heightened scrutiny. The Board recognized various frameworks for AI governance and stressed the importance of including AI-related risk assessment and mitigation in corporate compliance programs and ensuring governance structures are flexible to respond to changing laws and industry standards. The resolution includes coordinating stakeholders for responsible AI use, establishing a framework for AI governance and oversight, identifying and assessing AI-related risks, monitoring and mitigating these risks, ensuring consistent policies and communications, committing to transparency in AI use, disseminating internal and external communications, protecting Parkland's data, continuing thought leadership in ethical AI use, and regularly reporting to the Board on AI-related issues.

E. Update and Report on PCCI Initiatives
Steve Miff presented an update on PCCI initiatives. Steve began with presenting PCCI's organizational AI leadership in the Nation through the National Academy of Medicine AI Adoption and Code of Conduct, NIST, Health Evolution and more. Steve presented an update on the geo-hospital non-medical drivers of health derived from precise calculations tailored to the subregions which are based on 9 state-wide data sources. This tool provides localized insight, root cause analysis for leading health vulnerabilities and

precise targeted indicators. The proxy individual NMDOH tool can utilize block group determinants of health as a proxy for individuals based on their area. Steve next presented on the CVC planned improvements for county mapping to allow access to vital clinical services. Steve reviewed the current PCCI AI models deployed at Parkland along with certain pilot models that are running on silent-mode and will be employed in the future.

F. Discussion Regarding Board Self Evaluation

Marge Petty engaged the Board in a round table discussion regarding the aggregate data from the post-meting Board surveys over the past year. Marge reminded the Board that these are complimentary to the bi-annual Board self-assessment survey through The Governance Institute which allows the Board to reflect on best practices and Board composition.

Following the Board Self Evaluation discussion, Marjorie Petty asked for a motion to approve the AI Governance Resolution while in open session. Todd Furniss motioned for approval. Vincent Hall seconded. The motion carried unanimously.

Scheduled 5 Minute Break

XIII. Executive Session

At 3:20 pm., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

H. Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives
Tex. Gov't Code § 418.183(f).

I. Consultation with Attorney Regarding Board Deliberation and Applicable Texas Law
Tex. Gov't Code §551.071

Chair adjourned Executive Session and moved into Open Session at 4:10 pm.

XIV. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:11 p.m.

Parkland

MINUTES
Dallas County Hospital District Board of Managers

Board
February 26th, 2025

SO RECORDED:

Marjorie D. Petty, JD
Chair

Steven Roth, JD, MPH
Assistant Secretary

Appendix A (Contracts Reviewed for Appropiate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												February 26, 2025
Medical Products and Services												
M1	Expense	Mod # 1 Professional Services (Geriatric Primary Care, Pathways Forward and Recuperative Care Programs)	Joseph F. Benenate, D.O.	3/13/2020 - 3/12/2026	$44,000	$200,400	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Lisa Cross / Kathleen Larry, Post-Acute Service	N/A	N/A	N/A
Construction and Facilities												
C1	Capital	Venue Go R5 Ultrasounds	GE Healthcare	Last Signature – 3/3/2026	$451,496	$451,496	GPO Purchase	Yes	Patrick Eaton, Clinical Engineering	N/A	N/A	N/A
C2	Capital	Laser System - Nexmer	Philips Healthcare	Last Signature – 3/6/2026	$240,000	$240,000	GPO Purchase	Yes	Shiloa Shakelli, Clinical Engineering	N/A	N/A	N/A
Information Technology												
IT1	Expense	Mod # 1 Revuud IT Consultant	Revuud Inc	12/1/2024 - 12/5/2025	$125,580	$270,480	Sole Source Modification	Yes	Cynthia Hamilton and LeMar Oleson	0%	N/A	N/A
Hospital Operations												
O1	Revenue	Mod # 1 Funding Request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2026	($701,000)	($900,000)	Non-Sole Source Modification	N/A-Revenue	Eric Walker, Nutrition Services	N/A	N/A	N/A
O2	Revenue	Administrative Services (PCCI)	Parkland Center for Clinical Innovation	3/1/2025 – 2/29/2028	($1,328,304)	($1,328,304)	Contract with Affiliate	N/A-Revenue	Richard Humphrey, Finance	0%	N/A	N/A
Ratification/Deviation/Informational Only												
R1	Expense-Ratification	Child Care Services	Mommies in Need, Inc. dba Annie's Place	12/23/2024 – 1/24/2025	$312,545	$312,545	Sole Source	Expense-Ratification	Miranda Bond, Office of Talent Management	100%	Caucasian	Female
R2	Expense-Ratification	Mod # 5 Human tissue specimen	UT Southwestern Medical Center	1/1/2015 - 1/1/2025	$1,265,426	$25,417,554	N/A, no modification. Contract was replaced and let intentionally expire	Yes	Cheston Chan, Peri-Op Department	N/A	N/A	N/A
D1	Capital-Approved Deviation	Mod # 2 Psych Intake Expansion	Falkenberg Construction Co., Inc	2/29/2024 - 4/30/2025	$186,292	$841,303	Non-Sole Source Modification	Yes	Cynthia Harrington, Planning Design and Construction	66.11%	See Chart	See Chart

Parkland Health
FY2025 Capital Substitution
For February 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Information Technology	$2,812,780	$163,116	**Cerner Equipment Replacement**
	Explanation	This request is for Cerner equipment replacement for medical device interfaces. The current platform has been discontinued by the manufacturer and is no longer supported, leading to the unavailability of replacement parts/interfaces for new patient monitoring systems, which are intended to integrate with EPIC. This equipment will automate the transfer of patient vitals from medical instruments directly into Epic, without the need for human data entry and intervention. This hardware reduces errors and liability. This initiative is part of the ongoing maintenance of the current equipment, which is now in its ninth year.		
	Driver(s) of Increased Expense:	Increase in price since the original quote was received		
	Description of Item:	Hardware replacement		
2	Laboratory Services	$241,120	$241,120	**Slide Stainers (2)**
	Explanation	A "slide stainer" in anatomic pathology is a specialized automated machine used to stain tissue samples, which are mounted on microscope slides. This allows for better visualization of cellular structures under a microscope by a pathologist. Both slide stainers to be replaced were approved and funded for replacement in a prior fiscal year, but the equipment that was purchased did not pass validation testing. Multiple attempts were made with the vendor to resolve the testing/validation issues but the issues couldn't be resolved. Ultimately, the originally purchased equipment had to be returned to the vendor in exchange for alternate, non-slide staining products (slide scanner and cryostat), which were needed as well.		
	Driver(s) of Increased Expense:	Return of previously approved/purchased slide stainers for alternate products		
	Description of Item:	Slide stainers		
	Grand Total	**$3,053,850**	**$404,236**	

Consideration and Appropriate Action Regarding Parkland's Burn Center Verification

PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD OF MANAGERS

RESOLUTION NO. _____

Burn Center Re-Verification

Be it resolved, the Parkland Health & Hospital System Board of Managers by a vote of ____ Yes and ___ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, the Board of Managers passed a resolution in support of the burn service of Parkland Health & Hospital System; and

WHEREAS, Parkland Health & Hospital System, located in the County of Dallas, Texas, desires to operate as a verified Burn Center in the State of Texas; and

WHEREAS, the Board of Managers and Hospital Administration of Parkland Health & Hospital System have been and continue to be committed to using sophisticated equipment and providing capable personnel who are immediately available to support a Burn Service verification; and

WHEREAS, the Board of Managers and Hospital Administration of Parkland Health & Hospital System have been and continue to be committed to using sophisticated equipment and providing ancillary services which are available to the physicians in providing the highest quality of patient care to the burn patient; and

WHEREAS, the Board of Managers and Hospital Administration of Parkland Health & Hospital System have been and continue to be committed to using sophisticated laboratory and radiological facilities as well as to the operating suites and intensive care units for burn patients services; and

THEREFORE, **BE IT RESOLVED,** that the Parkland Health & Hospital System Board of Managers is recommitted to:

1. Supporting a burn service verification; and

2. Providing capable professional and paraprofessional personnel in medicine and Hospital Administration who are immediately available to support a burn service verification; and

3. Providing and utilizing sophisticated equipment and ancillary services dedicated to assisting the physicians in providing the highest quality of care during burn team activations; and

4. Maintaining a priority of access to sophisticated laboratory and radiological facilities, as well as the operating room and intensive care units for burn patient services, as a priority of the Board.

Dated this 19th day of March, 2025.

Marjorie Petty, JD	Steven Roth, JD
Chair	Assistant Secretary

Marjorie Petty, JD	Yes		No		Abstain		Absent	
Eric G. Bing, MD, PhD	Yes		No		Abstain		Absent	
Byron Cryer, MD	Yes		No		Abstain		Absent	
Todd Furniss, JD	Yes		No		Abstain		Absent	
Reina Gonzalez, JD	Yes		No		Abstain		Absent	
Vincent Hall	Yes		No		Abstain		Absent	
Ramon Miguez, PE	Yes		No		Abstain		Absent	
Farida Minner, RN	Yes		No		Abstain		Absent	
Elizabeth Palacios, MD	Yes		No		Abstain		Absent	
Yasmin Simon, JD	Yes		No		Abstain		Absent	
Lisa Sutter	Yes		No		Abstain		Absent	

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												March 19, 2025
Medical Products and Services												
M1	Expense	Prosthetic Urology Products	Boston Scientific Corporation	Last Signature – 2/28/2029	$500,000	$1,000,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Periop Services	0%	N/A	N/A
M2	Expense	Ion Robotic Bronchoscopy system and disposables	Intuitive Surgical, Inc	Last Signature – 3/31/2030	$10,461,000	$10,461,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Interventional Pulmonology	0%	N/A	N/A
M3	Expense	Mod # 4 NovoSorb BTM Polyurethane Dermal Substitute Implants	PolyNovo North America, LLC	7/24/2024 - 5/31/2027	$2,250,000	$4,850,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Operating Room	0%	N/A	N/A
Construction and Facilities												
C1	Capital	Flexible Sigmoidoscopy Interior Improvements	CMC Development & Construction	3/20/2025 – 7/19/2025	$248,000	$248,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Planning, Design and Construction	59.08%	Male	Black or African American
C2	Capital	Mod # 1 Refill Pharmacy Minor Improvements	Falkenberg Construction Co., Inc.	1/29/2024 -7/31/2025	$130,692	$740,612	Non-Sole Source Modification	Yes	Planning Design and Construction	83%	See Chart	See Chart
C3	Expense	Mod # 1 Additional Design Services for the Lab Consolidation Project.	Page Southerland Page Inc	3/31/2023 - 3/30/2026	$387,936	$1,075,219	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Planning Design & Construction	61.5%	See Chart	See Chart
Information Technology												

IT1	Expense	Parkland / Kyndryl Project Engagement Schedule	Gartner Inc	3/19/2025 – No Expiration	$500,000	$500,000	Contract Award without Competition	Yes	Information Technology	0%	N/A	N/A
IT2	Expense	Kyndryl Global Service Agreement	Kyndryl Inc	4/1/2025 – 4/1/2032	$174,706,080	$174,706,080	Contract Award without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Information Technology	100%	Asian	Female
IT3	Expense	Mod # 6 Prominence Advisors – Cloud Modernization	Prominence Advisors LLC	7/28/2021 - 3/1/2026	$2,855,106	$3,193,971	Sole Source Modification	Yes	Information Technology	0%	N/A	N/A
Hospital Operations												
O1	Expense	Opioid Response Collaboration Grant from Dallas HHS	UTSW Medical Center	6/1/2024 – 9/30/2028	$1,229,727	$1,229,727	Exempt from Competition	Yes	Biotel Department	N/A	N/A	N/A

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 19, 2025	**Product or Service:** Prosthetic Urology Products	
Business Owner: David Alexander	**Business Owner Dept:** Periop Services	**Contract Number:** POCP-24858
Vendor/Supplier/Contractor: Boston Scientific Corporation	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – 2/28/2027	$500,000
Out Years:	2 Year(s)	+$500,000
Total:	Last Signature – 2/28/2029	$1,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Prosthetic Urology Products

VENDOR: Boston Scientific Corporation

COST:		
	Base Term:	$500,000
	Out Years:	+ $500,000
	Total:	$1,000,000

Recommendation
Approve this contract for Prosthetic Urology Products.

Background
This contract is for Prosthetic Urology Products used in Perioperative Services to treat erectile dysfunction.

Two types of prosthetics -

1. Inflatable for refractory ED - This is almost exclusively for patients who have had cancer surgery, and have enough nerve damage that they do not respond to oral or injectable medications. .
2. Implantable bladder sphincter replacement –cases of a completely failed bladder muscle for urinary incontinence.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 11% higher than the average for other member hospitals. The contracting team met with the vendor several times to negotiate better pricing and they were able to lower pricing on some products, however the vendor has explained they rolled out there new 2025 pricing across the board and benchmarking has not picked up on the new price model. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses / Consumables	$145,833	$250,000	$104,167			$500,000
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses / Consumables			$145,833	$250,000	$104,167	$500,000
Grand Totals	$145,833	$250,000	$250,000	$250,000	$104,167	$1,000,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, are patient care devices and are exempt.

Document Contact/Author:	Andrea Henley

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 19, 2025	**Product or Service:** Ion Robotic Bronchoscopy system and disposables	
Business Owner: David Alexander	**Business Owner Dept:** Interventional Pulmonology	**Contract Number:** POCP-25116
Vendor/Supplier/Contractor: Intuitive Surgical, Inc	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – 3/31/2030	$10,461,000
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 3/31/2030	$10,461,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; approval in process
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Ion Robotic Bronchoscopy system and disposables

VENDOR: Intuitive Surgical, Inc

COST:		
	Base Term:	$10,461,000
	Out Years:	+ $0
	Total:	$10,461,000

Recommendation
Approve this contract for Ion Robotic Bronchoscopy system and disposables.

Background
This is a capital purchase for a robotic system including disposables that will be used in Interventional Pulmonology. The system provides the clinicians the ability to perform minimally invasive lung biopsies in all 18 segments of the lungs to detect lung cancer earlier and with more accuracy.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	Totals
Expenses / Consumables	$950,000	$1,900,000	$1,900,000	$1,900,000	$1,900,000	$950,000	$9,500,000
Maintenance		$35,000	$70,000	$70,000	$70,000	$35,000	$280,000
Equipment / Licenses	$681,000						$681,000
Totals	$1,631,000	$1,935,000	$1,970,000	$1,970,000	$1,970,000	$985,000	$10,461,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition.

Document Contact/Author:	Andrea Henley

Board Approval Request For Modification to Contract or Funding

BOM Date: March 19, 2025	**Modification:** Mod # 4 NovoSorb BTM Polyurethane Dermal Substitute Implants	
Business Owner: Cheston Chan	**Business Owner Dept:** Operating Room	**Contract Number:** POCP-21241 A4
Vendor/Supplier: PolyNovo North America, LLC **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (7/24/24):	$2,600,000
Revenue, Expense or Capital: Expense	Modification # 4 Amount:	$2,250,000
Last BOM Approved Date: 7/24/2024 **Current Expiration:** 5/31/2025 **Mod Start Date:** 3/19/2025 **Expiration after this Mod:** 5/31/2027	New Contract Amount:	$4,850,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 4 NovoSorb BTM Polyurethane Dermal Substitute Implants

VENDOR: PolyNovo North America, LLC

COST:

BOM Approved Contract Total (7/24/24):	$2,600,000
Modification # 4:	+ $2,250,000
Total:	$4,850,000

Recommendation
Approve this contract modification to NovoSorb BTM Polyurethane Dermal Substitute Implants.

Background
This contract is to purchase NovoSorb BTM (Biodegradable Temporizing Matrix) which is used to temporarily close wounds and aid the body in generating new tissue. This is used in the Main OR the volume was higher than anticipated.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 10% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	Total
$2,600,000	$551,993	$1,019,925	$678,082	$4,850,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 19, 2025	**Product or Service:** Flexible Sigmoidoscopy Interior Improvements	
Business Owner: Paul Woodard	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** POCRE-25004
Vendor/Supplier/Contractor: CMC Development & Construction	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	3/20/2025 – 9/19/2025	$248,000
Out Years:	0 Year(s)	+$0
Total:	3/20/2025 – 9/19/2025	$248,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: This award is to a M/WBE vendor.

Were M/WBE's Directly Solicited? Yes

Number Responding M/WBE's: 2

What % of this contract is M/WBE? 59.08%

M/WBE Race/Ethnicity? Black or African American

M/WBE Gender? Male

Submitted By (Division VP): Lance Mendiola, Interim Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Flexible Sigmoidoscopy Interior Improvements

VENDOR: CMC Development & Construction

COST:		
	Base Term:	$248,000
	Out Years:	+ $0
	Total:	$248,000

Recommendation
Approve this contract for Flexible Sigmoidoscopy Interior Improvements.

Background
This contract is for the hiring of a General Contractor for Flexible Sigmoidoscopy interior improvements. Flexible sigmoidoscopy is a procedure intended to screen colorectal cancer patients in the outpatient setting. The procedure will also be used to ensure that chemotherapy is effective post treatment. This buildout is slated for the Moody Clinic and was a part of a previously approved initiative in May 2022. The buildout will provide greater access and frees up space at the ASC. This is an added service that was not included in the original program of the clinic. This is a Parkland Foundation funded project.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. An Invitation for Bid was issued, and five bids were received. The recommended vendor is the lowest responsive bidder of five.

Vendor	Price Differential
CMC	$0
Vendor B	$3,253
Vendor C	$15,865
Vendor D	$30,952
Vendor E	$97,579

M/WBE Participation

Subcontractors Services MWBE-Totals			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
Black	Male	$69,886	28.18
Hispanic	Male	$4,712	1.9
Native American	Male	$13,144	5.3
White	Female	$58,776	23.7
Total		$146,518	59.08%

Financial Forecast

Base Term	FY2025	Totals
Expenses	$248,000	$248,000

Document Contact/Author:	Steve Adrian

Board Approval Request For Modification to Contract or Funding

BOM Date: March 19, 2025	**Modification:** Mod # 1 Refill Pharmacy Minor Improvements	
Business Owner: Paul Woodard	**Business Owner Dept:** Planning Design and Construction	**Contract Number:** POCRE-23725
Vendor/Supplier: Falkenberg Construction Co., Inc. **Basis of Original Contract Award** Invitation for Bids **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (12/18/24):	$533,937
	Actions Totaling < $100,000 Amount: Amount: Amount:	$75,983 $0 $0
Revenue, Expense or Capital: Capital	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification #1 Amount:	$130,692
Original Start Date: 1/29/2024 **Current Expiration:** 7/31/2025 **Mod Start Date:** 3/20/2025 **Expiration after this Mod:** 7/31/2025	New Contract Amount:	$740,612

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	83%
M/WBE Race/Ethnicity?	See Chart
M/WBE Gender?	See Chart

Submitted By (Division VP): Lance Mendiola, Interim Vice President of Construction, Facilities, Real Estate, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Refill Pharmacy Minor Improvements

VENDOR: Falkenberg Construction Co., Inc.

COST:

BOM Approved Contract Total (12/18/24):	$533,937
Amount:	$75,983
Amount:	$0
Amount:	$0
Modification # 1:	+ $130,692
Total:	$740,612

Recommendation
Approve this contract modification to Refill Pharmacy Minor Improvements .

Background
This contract is for the replacement of two reciprocal-type air compressors which are themselves new to the project, with two new screw-type air compressors which should have been originally specified.

The Contractor installed the originally specified reciprocal-type air compressor system as-designed. During early fall 2024 it was recognized that the new air compressors were struggling to maintain the required consistent delivery of compressed air in the volumes needed by the refill apparatus. Their overuse to maintain air volumes caused them to 'run hot' and the initially installed HVAC system serving them was improved. Despite this, the compressor pair continued to operate excessively, demanding a greater-than-normal number of maintenance visits, and requiring continuous Pharmacy staff intervention in system operation. The installer and the manufacturer and their professional maintenance staff soon recommended that the reciprocal-type compressors should be replaced by screw-type compressors, which would run more smoothly and quietly with less generation of heat. During this commissioning period, Planning Design and Construction (PD&C) sought to see the specified compressors operate properly with governance by carefully applied set-point adjustments. These adjustments failed to produce efficient, reduced compressor operation, and continued component failures convinced PD&C and the project's Contractor and Design Professionals that replacement was necessary. Design of the screw-type replacement units was commenced and accomplished by the A/E during November and December 2024. Methods for further modification of this room's HVAC system, prepared by the A/E, were then discussed and agreed-to and included in the Invitation for bids scope-of-work. In late December, one of the in-place compressors failed to the extent that it was judged to be unreliable. The decision was made on December 31st to replace both new reciprocal-type compressors with rented temporary screw-type compressors.

The architect's engineers designed the original specification for the compressors based on preliminary equipment assessments. The original compressors performed to specifications, but not to the demands of the pharmacy equipment that the compressors supported. A review is underway of the original project.

M/WBE Participation

Subcontractors Services MWBE-Totals			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
White	Female	$ 285,319	38.5%

Prime Contractor Self Performed Work			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
Hispanic	Male	$329,308	44.5%

Fair and Reasonable Price Determination

The original solicitation was sent to contractors and Parkland received 2 bids. Change Order # 004 is to provide provision of supervision and manufacturer-trained service technicians to support emergency service calls replated to ongoing design issue with the installed air compressor. The scope of work covers air audits, installation of temporary compressors. The costs have been reviewed by the Facilities team and a Fair and Reasonable price was determined through historical pricing for similar construction projects and the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, the costs are in line with the market.

Financial Forecast

Current Contract Amount	FY2025	Total
$533,937	$206,675	$740,612

Document Contact/Author:	Kimberly Bell

Board Approval Request For Modification to Contract or Funding

BOM Date: March 19, 2025	**Modification:** Mod # 1 Preconstruction Services for the Lab Consolidation Project.	
Business Owner: Cody Lee/Marc Leediker	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCS-22213
Vendor/Supplier: Page Southerland Page Inc **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (3/29/2023):	$651,800
	Actions Totaling < $100,000 Amount:	$35,483
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 1 Amount:	$387,936
Original Start Date: 3/31/2023 **Current Expiration:** 3/30/2026 **Mod Start Date:** 3/19/2025 **Expiration after this Mod:** 3/30/2026	New Contract Amount:	$1,075,219

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	61.5%
M/WBE Race/Ethnicity?	See Chart
M/WBE Gender?	See Chart

Submitted By (Division VP): Lance Mendiola, Interim Vice President of Construction, Facilities, Real Estate, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Preconstruction Services for the Lab Consolidation Project.

VENDOR: Page Southerland Page Inc

COST:

BOM Approved Contract Total (3/29/2023):	$651,800
Amount: Modification # 1:	+ $387,936
Total:	$1,075,219

Recommendation

Approve this contract modification to Preconstruction Services for the Lab Consolidation Project. .

Background

This contract is for additional requested services with our partnered Lab Consultant Page Southerland Page Inc. for the Parkland lab consolidation. Page Southerland Page, Inc is the design consultant responsible for the specialty engineers to design the N+1 utilities for the electrical, structural, mechanical, and plumbing services for the main lab. The additional services consist of the N+1 design, constructability, and engineering of the redundant utilities for the lab**.**

Parkland Health operates a "Rapid Response Lab" in the Acute Care Hospital as well as Lab operations on the 3rd floor of the logistics building. An RFP was awarded to Page to consolidate these two locations and the operations on the 3rd level Logistics location. Page's original design proposal envisioned a 90-day project (with their Lab Consultant Partner – HERA) to get the space ready for the new Chemistry and Blood analyzers. Page's initial architectural services centered around lab equipment change out primarily which did not account for the significant mechanical, electrical and plumbing scope of work related to the new air handler units, steam lines and expansion of the pneumatic tube system. This request is for design constructability and preconstruction services.

M/WBE Participation

Subcontractors Services MWBE-Totals			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
Hispanic	Male	$472,560	44.0%
White	Female	$188,200	17.5%

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition. A Request for Proposal was issued and Parkland received 3 proposals. Change Order # 002 is for additional design services for the Lab Consolidation project. The costs have been reviewed by the Facilities team and a Fair and Reasonable price was determined through historical pricing for similar projects and the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, the costs are in line with the market.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
$651,800	$261,779	$161,640	$1,075,219

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 19, 2025	**Product or Service:** Gartner Negotiation Support Service for Kyndryl Contract	
Business Owner: Jeff DeFord / Joseph Longo	**Business Owner Dept:** Information Technology	**Contract Number:** PONCS-25126
Vendor/Supplier/Contractor: Gartner Inc	**Source Selection Methodology:** Contract Award without Competition	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	3/19/2025 – No Expiration	$500,000
Out Years:	0 Year(s)	+$0
Total:	3/19/2025 – No Expiration	$500,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Interlocal Agreement

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Interlocal Agreement- Exempt

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Gartner Negotiation Support Service for Kyndryl Contract

VENDOR: Gartner Inc

COST:		
	Base Term:	$500,000
	Out Years:	+ $0
	Total:	$500,000

Recommendation
Approve this contract for Gartner Negotiation Support Service for Kyndryl Contract.

Background
This contract is for Parkland to engage Gartner, an industry consulting firm, under a Project Engagement Schedule to provide assisted Negotiation Support in finding savings on the Kyndryl / Parkland Amended & Restated Global Service Agreement. Gartner service also provides validation data for the Kyndryl services to provide fair/reasonable costs for the specificied contracted services compared to similar and recent contracts across the globe.

At the end of the negotiation the Client will share in savings in excess of the agreed starting value with Gartner. The fee will be 15% of savings up to a maximum of $500,000. If there are no savings, there will be no fee due Gartner.

Fair and Reasonable Price Determination
The fee is established under the competitive contract awarded by DIR. Price is based on the original project agreement with vendor. The vendor has not changed the agreed-upon fee percentage from the previous engagement.

Financial Forecast

Current Contract Amount	FY2025	Total
$0	$500,000	$500,000

Document Contact/Author:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 19, 2025	**Product or Service:** Kyndryl Global Service Agreement	
Business Owner: Jeff Maxfield and Jeff DeFord	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-25055
Vendor/Supplier/Contractor: Kyndryl Inc	**Source Selection Methodology:** Contract Award without Competition	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	4/1/2025 – 3/31/2030	$128,311,582
Out Years:	2 Year(s)	+$46,394,498
Total:	4/1/2025 – 4/1/2032	$174,706,080

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor will have M/WBE participation. The plan/program has been submitted and accepted.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	100%
M/WBE Race/Ethnicity?	Asian
M/WBE Gender?	Female

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Kyndryl Global Service Agreement

VENDOR: Kyndryl Inc

COST:

Base Term:	$128,311,582
Out Years:	+ $46,394,498
Total:	$174,706,080

Recommendation
Approve this contract for Kyndryl Global Service Agreement.

Background
This contract is to purchase IT support services that includes providing comprehensive and proactive management of Parkland's enterprise IT infrastructure to ensure high availability, performance, and security of Parkland's systems, servers, cloud, and data. Managed services comprise of; but are not limited to support and optimization of Parkland's enterprise IT infrastructure which cover our data storage systems, enterprise server fleet, security patching and firmware updates, network and firewall monitoring and support, leased off site data center operations, smart "hands and feet" network technician support for all Parkland facilities, disaster recovery services, backup and restore services, database operations, SharePoint application development, and Office 365 support. The agreement will also include the execution of Parkland's ongoing cloud strategy for new functionality, storage savings, and resilience. These services are integral for providing reliable access to Parkland's essential clinical and non-clinical enterprise applications and services needed to provide patient care and sustain operational viability.

Fair and Reasonable Price Determination
Gartner scope of work and Pricing Assessment.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Totals
Expenses / Licenses / Support	$24,390,387	$26,536,222	$26,724,131	$25,543,447	$25,117,395			$128,311,582
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**FY2031**	**Totals**
Expenses / Licenses / Support						$23,197,249	$23,197,249	$46,394,498
Grand Totals	**$24,390,387**	**$26,536,222**	**$26,724,131**	**$25,543,447**	**$25,117,395**	**$23,197,249**	**$23,197,249**	**$174,706,080**

Contract Extension without Competition Justification
Kyndryl / Parkland Re-negotiated Global Services Agreement.

Document Contact/Author:	Tonya Calhoun

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: March 19, 2025	**Modification:** Mod # 2 Prominence Advisors – Enterprise Data Analytics Cloud Modernization Services	
Business Owner: Adam Taufique and James Gaston	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-19900 A6
Vendor/Supplier: Prominence Advisors LLC **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Approved Contract Total (09/28/2022)	$250,305
	Actions Totaling < $100,000 Amount:	$88,560
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	$2,855,106
Original Start Date: 7/28/2021 **Current Expiration:** No Expiration **Mod Start Date:** 3/31/2025 **Expiration after this Mod:** 3/1/2026	New Contract Amount:	$3,193,971

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 2 Prominence Advisors – Enterprise Data Analytics Cloud Modernization Services

VENDOR: Prominence Advisors LLC

COST:

Approved Contract Total (09/28/2022)	$250,305
Modification #4-5:	$88,560
Modification # 2:	+ $2,855,106
Total:	$3,193,971

Recommendation
Approve this contract modification to Prominence Advisors – Enterprise Data Analytics Cloud Modernization Services.

Background
This contract is for Parkland's Enterprise Data Analytics Cloud Modernization services. The Purpose is to shift Parkland from current on premises data analytics platforms to modern and cloud-based data solutions. Parkland Health currently relies on aged Cloudera / NiFi for large data processing and transfer to Parkland owned SQL Server environments for reporting use and SAP based data reporting infrastructure and tool sets. This legacy architecture has become costly, inefficient, and lacks modern or simple access to Parkland's data assets. Moving to a cloud-based architecture will provide Parkland modern data visualization tools that are easier to use and lowers barriers to access valuable information. It also increases efficient movement and processing of large data assets and allows Parkland to sunset the older and costly on-premises data platforms.

Fair and Reasonable Price Determination
Based on analysis we conducted comparing prior contractors performing similar services,
Prominence provides superior service, more flexibility in skills and capabilities, at a reasonable rate.

Financial Forecast

Current Contract Amount	FY2024	FY2025	Total
$250,305	$88,560	$2,855,106	$3,193,971

Sole Source Justification
Enterprise Data Services received quotes from 5 vendors, who have existing contracts with Parkland. EDS chose Prominence due to not only their pricing, but also their experience from other Healthcare organizations in the scope of work that we need for FY25. Prominence has been a partner with Enterprise Data Services since 2021 and has a proven record of delivering upon the scope of work.

Document Contact/Author:	Tonya Calhoun

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: March 19, 2025	**Product or Service:** Opioid Response Collaboration Grant from Dallas HHS	
Business Owner: Melody Gardner	**Business Owner Dept:** Biotel Department	**Contract Number:** POGR-24596
Vendor/Supplier/Contractor: UTSW Medical Center	**Source Selection Methodology:** Exempt from Competition	**Fair and Reasonable Price Determination:** Prices Established by Law or Regulation

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/1/2024 – 9/30/2028	$1,229,727
Out Years:	0 Year(s)	+$0
Total:	6/1/2024 – 9/30/2028	$1,229,727

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Interlocal Agreement

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Interlocal Agreement- Exempt

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? N/A

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Dawn Marchetto, SVP Nursing

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Opioid Response Collaboration Grant from Dallas HHS

VENDOR: UTSW Medical Center

COST:		
	Base Term:	$1,229,727
	Out Years:	+ $0
	Total:	$1,229,727

Recommendation
Approve this contract for Opioid Response Collaboration Grant from Dallas HHS.

Background
This contract is for Dr. Kurt Kleinschmidt's (UTSW) strategic direction and work in connection with a grant we received from Dallas HHS, the grant funding will cover this expense. The grant is being used by our Emergency and Psychiatric Services Departments.

Fair and Reasonable Price Determination
Prices determined by Dallas HHS grant.

Financial Forecast

Base Term	FY2024	FY2025	FY2026	FY2027	FY2028	Totals
Expenses / Consumables	$165,750	$294,068	$256,636	$256,636	$256,637	$1,229,727

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is the University of Texas Southwestern Medical Center.

Document Contact/Author:	Stephanie Toth

CONTRACT RESOLUTION
Board of Managers
March 19, 2025

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Prosthetic Urology Products	Boston Scientific Corporation	Last Signature – 2/28/2029	$500,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Ion Robotic Bronchoscopy system and disposables	Intuitive Surgical, Inc	Last Signature – 3/31/2030	$10,461,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 4 NovoSorb BTM Polyurethane Dermal Substitute Implants	PolyNovo North America, LLC	7/24/2024 - 5/31/2027	$2,250,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Flexible Sigmoidoscopy Interior Improvements	CMC Development & Construction	3/20/2025 – 7/19/2025	$248,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Mod # 1 Refill Pharmacy Minor Improvements	Falkenberg Construction Co., Inc.	1/29/2024 -7/31/2025	$130,692	Yes
			Expense	Mod # 1 Additional Design Services for the Lab Consolidation Project.	Page Southerland Page Inc	3/31/2023 - 3/30/2026	$387,936	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Parkland / Kyndryl Project Engagement Schedule	Gartner Inc	3/19/2025 – No Expiration	$500,000	Yes
			Expense	Kyndryl Global Service Agreement	Kyndryl Inc	4/1/2025 – 4/1/2032	$174,706,080	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 6 Prominence Advisors – Cloud Modernization	Prominence Advisors LLC	7/28/2021 - 3/1/2026	$2,855,106	Yes
			Expense	Opioid Response Collaboration Grant from Dallas HHS	UTSW Medical Center	6/1/2024 – 9/30/2028	$1,229,727	Yes

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 19th of March 2025.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Yasmin Simon, JD	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Capital Substitutions

Parkland Health
FY2025 Capital Substitution
For March 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Surgical Services	$181,722	$106,722	**Philips End Tidal CO2 Monitors**
	Explanation	Waveform capnography is a non-invasive monitoring technique that measures carbon dioxide in exhaled breath. This is the standard of care for intubated patients or patients with respiratory disease/compromise (per professional anesthesia societies). We are not currently meeting this standard. All intubated patients in ICU beds should have continuous waveform capnography with monitor displays that are clearly visible to providers. Currently, the intensive care units have two modules for all ICU beds. This capital purchase will provide one module for each bed in these four ICU units: BICU, SICU, NSICU, and CVICU.		
	Driver(s) of Increased Expense:	The project was initially approved for 20 monitors. An assessment was completed by the clinical leadership team, which showed that 28 additional monitors are needed in order to outfit each ICU bed with a monitor.		
	Description of Item:	Carbon dioxide monitors (48)		
	Grand Total	**$181,722**	**$106,722**	

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $181,722 for FY25 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2025.

_____
Marjorie Petty, JD
Chair

_____
Steven Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Yasmin Simon	Yes_____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____YES and ____ NAY, does by this resolution (adopt/reject) _____the following:

WHEREAS, the Medical Executive Committee recommends approval of the Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers as presented.

THEREFORE BE IT RESOLVED that the Board of Managers approves the recommended Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Dated this 19th of March 2025

_____ _____

Marjorie D. Petty, JD
Chair

Steve Roth, JD, MPH
Assistant Secretary

Marjorie D. Petty, JD	Yes_____ No_____ Abstain _____Absent_____
Elizabeth Palacios, MD	Yes_____ No_____ Abstain _____Absent_____
Todd Furniss, JD	Yes_____ No_____ Abstain _____Absent_____
Eric G. Bing, MD, PhD	Yes_____ No_____ Abstain _____Absent_____
Byron Cryer, MD	Yes_____ No_____ Abstain _____Absent_____
Reina Gonzalez, JD	Yes_____ No_____ Abstain _____Absent_____
Vincent Hall	Yes_____ No_____ Abstain _____Absent_____
Ramon Miguez, PE	Yes_____ No_____ Abstain _____Absent_____
Farida Minner, RN	Yes_____ No_____ Abstain _____Absent_____
John Proctor	Yes_____ No_____ Abstain _____Absent_____
Lisa Sutter	Yes_____ No_____ Abstain _____Absent_____

CEO Update on System Operations

Discuss Board of Managers Annual Operating Plan Meeting and Board Development

Discussion Regarding the Board HCCA Compliance Conference Takeaways

Break

Update and Report on National Cyber Security

Executive Session Documents

Medical Executive Committee Credentialing Report

Delineation of Privileges
Non-Physician Clinical Provider Staff
Women's Health and Non-Physician Clinical Provider Staff Certified Nurse Midwife

Information Only

Possible Deliberation Regarding Board of Managers Meeting Attendance Report