Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, PE - Chair
Eric G. Bing, MD, PhD
Byron Cryer, MD
Lisa Sutter

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Tuesday, February 25, 2025, at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2316 153 0566; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Determine a Quorum is Present and Record Attendance/Call to Order/Mission Statement** ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Committee Chair and reviewed and affirmed by Counsel.			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*4*	25	Pamela Bryant
B.	Consideration and Appropriate Action Regarding Capital Substitutions **(See Attached List of Capital Substations)**	*25*	5	Rick Humphrey
C.	Update and Report Regarding Parkland Financial Performance Presentation	*28*	20	Rick Humphrey
IV.	**Possible Deliberation**			
A.	Informational Report on Parkland's Capital Project Summary as of January 2025	*85*		
B.	Information Report on Parkland's 1st Quarter Management Discussion and Analysis Financials	*90*		
V.	**Action Item**			
A.	The Board may take action on any agenda item(s) above			Chair

	PAGE	TIME (MIN)	PRESENTER(S)
VI. Closing Remarks			Chair
VII. Adjourn			Chair

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												February 26, 2025
Medical Products and Services												
M1	Expense	Mod # 1 Professional Services (Geriatric Primary Care, Pathways Forward and Recuperative Care Programs)	Joseph F. Benenate, D.O.	3/13/2020 - 3/12/2026	$44,000	$200,400	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Lisa Cross / Kathleen Larry, Post-Acute Service	N/A	N/A	N/A
Construction and Facilities												
C1	Capital	Venue Go R5 Ultrasounds	GE Healthcare	Last Signature – 3/3/2026	$451,496	$451,496	GPO Purchase	Yes	Patrick Eaton, Clinical Engineering	N/A	N/A	N/A
C2	Capital	Laser System - Neximer	Philips Healthcare	Last Signature – 3/6/2026	$240,000	$240,000	GPO Purchase	Yes	Shika Shakelli, Clinical Engineering	N/A	N/A	N/A
Information Technology												
IT1	Expense	Mod # 1 Revuud IT Consultant	Revuud Inc	12/2/2024 - 12/5/2025	$125,580	$270,480	Sole Source Modification	Yes	Cynthia Hamilton and LeMar Oleson	0%	N/A	N/A
Hospital Operations												
O1	Revenue	Mod # 1 Funding Request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2026	($701,000)	($900,000)	Non-Sole Source Modification	N/A-Revenue	Eric Walker, Nutrition Services	N/A	N/A	N/A
O2	Revenue	Administrative Services (PCCI)	Parkland Center for Clinical Innovation	3/1/2025 – 2/29/2028	($1,328,304)	($1,328,304)	Contract with Affiliate	N/A-Revenue	Richard Humphrey, Finance	0%	N/A	N/A
Ratification/Deviation/Informational Only												
R1	Expense-Ratification	Child Care Services	Mommies In Need, Inc. dba Annie's Place	12/23/2024 – 1/24/2025	$312,545	$312,545	Sole Source	Expense-Ratification	Miranda Bond, Office of Talent Management	100%	Caucasian	Female
R2	Expense-Ratification	Mod # 5 Human tissue specimen	UT Southwestern Medical Center	1/1/2015 - 1/1/2025	$1,265,426	$25,417,554	N/A, no modification. Contract was replaced and let intentionally expire	Yes	Cheston Chan, Peri-Op Department	N/A	N/A	N/A
D1	Capital-Approved Deviation	Mod # 2 Psych Intake Expansion	Falkenberg Construction Co., Inc.	2/29/2024 - 4/30/2025	$186,292	$841,303	Non-Sole Source Modification	Yes	Cynthia Harrington, Planning Design and Construction	66.11%	See Chart	See Chart

Parkland Health
FY2025 Capital Substitution
For February 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Information Technology	$2,812,730	$163,116	**Cerner Equipment Replacement**
	Explanation	This request is for Cerner equipment replacement for medical device interfaces. The current platform has been discontinued by the manufacturer and is no longer supported, leading to the unavailability of replacement parts/interfaces for new patient monitoring systems, which are intended to integrate with EPIC. This equipment will automate the transfer of patient vitals from medical instruments directly into Epic, without the need for human data entry and intervention. This hardware reduces errors and liability. This initiative is part of the ongoing maintenance of the current equipment, which is now in its ninth year.		
	Driver(s) of Increased Expense:	Increase in price since the original quote was received		
	Description of Item:	Hardware replacement		
2	Laboratory Services	$241,120	$241,120	**Slide Stainers (2)**
	Explanation	A "slide stainer" in anatomic pathology is a specialized automated machine used to stain tissue samples, which are mounted on microscope slides. This allows for better visualization of cellular structures under a microscope by a pathologist. Both slide stainers to be replaced were approved and funded for replacement in a prior fiscal year, but the equipment that was purchased did not pass validation testing. Multiple attempts were made with the vendor to resolve the testing/validation issues but the issues couldn't be resolved. Ultimately, the originally purchased equipment had to be returned to the vendor in exchange for alternate, non-slide staining products (slide scanner and cryostat), which were needed as well.		
	Driver(s) of Increased Expense:	Return of previously approved/purchased slide stainers for alternate products		
	Description of Item:	Slide stainers		
	Grand Total	**$3,053,850**	**$404,236**	

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												February 26, 2025
Medical Products and Services												
M1	Expense	Mod # 1 Professional Services (Geriatric Primary Care, Pathways Forward and Recuperative Care Programs)	Joseph F. Benenate, D.O.	3/13/2020 - 3/12/2026	$44,000	$200,400	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Lisa Cross / Kathleen Larry, Post-Acute Service	N/A	N/A	N/A
Construction and Facilities												
C1	Capital	Venue Go R5 Ultrasounds	GE Healthcare	Last Signature – 3/3/2026	$451,496	$451,496	GPO Purchase	Yes	Patrick Eaton, Clinical Engineering	N/A	N/A	N/A
C2	Capital	Laser System - Neximer	Philips Healthcare	Last Signature – 3/6/2026	$240,000	$240,000	GPO Purchase	Yes	Shika Shakelli, Clinical Engineering	N/A	N/A	N/A
Information Technology												
IT1	Expense	Mod # 1 Revuud IT Consultant	Revuud Inc	12/2/2024 - 12/5/2025	$125,580	$270,480	Sole Source Modification	Yes	Cynthia Hamilton and LeMar Oleson	0%	N/A	N/A
Hospital Operations												
O1	Revenue	Mod # 1 Funding Request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2026	($701,000)	($900,000)	Non-Sole Source Modification	N/A-Revenue	Eric Walker, Nutrition Services	N/A	N/A	N/A
Ratification/Deviation/Informational Only												
R1	Expense-Ratification	Child Care Services	Mommies In Need, Inc. dba Annie's Place	12/23/2024 – 1/24/2025	$312,545	$312,545	Sole Source	Expense-Ratification	Miranda Bond, Office of Talent Management	100%	Caucasian	Female
R2	Expense-Ratification	Mod # 5 Human tissue specimen	UT Southwestern Medical Center	1/1/2015 - 1/1/2025	$1,265,426	$25,417,554	N/A, no modification. Contract was replaced and let intentionally expire	Yes	Cheston Chan, Peri-Op Department	N/A	N/A	N/A

D1	Capital-Approved Deviation	Mod # 2 Psych Intake Expansion	Falkenberg Construction Co., Inc.	2/29/2024 - 4/30/2025	$186,292	$841,303	Non-Sole Source Modification	Yes	Cynthia Harrington, Planning Design and Construction	66.11%	See Chart	See Chart

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: February 26, 2025	**Modification:** Mod # 1 Professional Services (Geriatric Primary Care, Pathways Forward and Recuperative Care Programs)	
Business Owner: Lisa Cross / Kathleen Larry	**Business Owner Dept:** Post-Acute Service	**Contract Number:** POCS-19131 A6
Vendor/Supplier: Joseph F. Benenate, D.O. **Basis of Original Contract Award** Request for Qualifications **Basis of this Modification** Contract Extension without Competition	Original Contract Amount: Actions Totaling < $100,000 Amount: Amount: Amount:	$24,600 $26,400 $59,200 $44,400
Revenue, Expense or Capital: Expense	Modification that increases total contract value to $200,000 BOM Threshold Modification # 1 Amount:	$44,000
Original Start Date: 3/13/2020 **Current Expiration:** 3/12/2025 **Mod Start Date:** 3/13/2025 **Expiration after this Mod:** 3/12/2026	New Contract Amount:	$200,400

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Professional Services (Geriatric Primary Care, Pathways Forward and Recuperative Care Programs)

VENDOR: Joseph F. Benenate, D.O.

COST:		
	Original Contract Amount:	$24,600
	Contract Action	$26,400
	Contract Action	$59,200
	Contract Action	$44,400
	Modification # 1:	+ $44,000
	Total:	$200,400

Recommendation
Approve this contract modification to Professional Services (Geriatric Primary Care, Pathways Forward and Recuperative Care Programs).

Background
This is for Geriatric Primary Care Physician services for Parkland patients at Parkland's Skilled Nursing Facilities in addition to Parkland patient services initiated and funded by Parkland for *The Pathways Forward* and *Recuperative Care Programs*.

Fair and Reasonable Price Determination
An independent Fair Market Value analysis was obtained justifying the rates set for the identified physician services.

Financial Forecast

Current Contract Amount	FY20-FY24	FY2025	FY2026	Total
$24,600	$131,800	$25,667	$18,333	$200,400

Sole Source Justification
An independent Fair Market Value analysis was obtained justifying the rates set for these physician services. Physician is the only professional specializing in Geriatric Primary Care services who was available and willing to accept Medicare established rates for services rendered.

Document Contact/Author:	Lisa Cross / Kathleen Larry

Board Approval Request For Contracts Over $200,000

BOM Date: February 26, 2025	**Product or Service:** Venue Go R5 Ultrasounds	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-25028
Vendor/Supplier/Contractor: GE Healthcare	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 3/3/2026	$451,496
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 3/3/2026	$451,496

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? N/A
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola, Interim Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Venue Go R5 Ultrasounds

VENDOR: GE Healthcare

COST:		
	Base Term:	$451,496
	Out Years:	+ $0
	Total:	$451,496

Recommendation
Approve this contract for Venue Go R5 Ultrasounds.

Background
We are buying 9 replacements point of care ultrasound units as the current units have reached end of support.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland's quoted price is 0.3 % lower than the average for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025
Equipment / Licenses	$451,496

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: February 28, 2024	**Product or Service:** Laser System - Neximer	
Business Owner: Shika Shakelli	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-24970
Vendor/Supplier/Contractor: Philips Healthcare	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 3/6/2026	$240,000
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 3/6/2026	$240,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? N/A

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola, Interim Vice President of Construction, Facilities Management and Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Laser System - Neximer

VENDOR: Philips Healthcare

COST:		
	Base Term:	$240,000
	Out Years:	+ $0
	Total:	$240,000

Recommendation
Approve this contract for Laser System - Neximer.

Background
This request pertains to the scheduled replacement of an existing Excimer Laser in the Cardiac Labs, which has reached its end-of-support status. The original equipment manufacturer (OEM) has indicated that continued support for this system is no longer available, leading to limited ability to reliably maintain the laser to its original specifications and performance standards.

Due to the outdated technology, the vendor's capacity to develop or test bug fixes, security patches, or further enhancements to the system's hardware and software is significantly constrained. Replacing this equipment is essential to ensure optimal performance, maintain patient safety, and uphold operational efficiency in the Cardiac Labs.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is 1.3% higher than the average for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025
Equipment / Licenses	$240,000

Document Contact/Author:	Andrew Barter

Board Approval Request For Modification to Contract or Funding

BOM Date: February 26, 2025	**Modification:** Mod # 1 Revuud IT Consultant	
Business Owner: Cynthia Hamilton and LeMar Oleson	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-23034
Vendor/Supplier: Revuud Inc **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Contract Amount:	$144,900
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$125,580
Original Start Date: 12/2/2024 **Current Expiration:** 6/2/2025 **Mod Start Date:** 6/3/2025 **Expiration after this Mod:** 12/5/2025	New Contract Amount:	$270,480

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Revuud IT Consultant

VENDOR: Revuud Inc

COST:		
	Current Contract Amount:	$144,900
	Modification # 1:	+ $125,580
	Total:	$270,480

Recommendation
Approve this contract extension for Revuud IT Consultant .

Background
This contract is for a 6-month extension of the Revvud IT Consultant. The consultant supports implementation and optimization of the EPIC campaigns which includes but is not limited to Flu, MyChart activation, virtual care, and birthday reminders.

Fair and Reasonable Price Determination
The extension period was priced during the original engagement. The vendor has not changed the agreed-upon pricing.

Financial Forecast

Current Contract Amount	FY2025	Total
$144,900	$125,580	$270,480

Contract Extension without Competition Justification
Consultant obtained using a task order under the Revuud, Inc agreement.

Document Contact/Author:	Tonya Calhoun

Board Approval Request For Modification to Contract or Funding

BOM Date: February 26, 2025	**Modification:** Mod # 1 Funding Request Sushi Revenue Contract	
Business Owner: Eric Walker	**Business Owner Dept:** Nutrition Services	**Contract Number:** PONCS-22214 A2
Vendor/Supplier: Advanced Fresh Concepts **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	Current contract Amount Total:	($199,000)
Revenue, Expense or Capital: Revenue	Modification # 1 Amount:	($701,000)
Original Start Date: 7/1/2023 **Current Expiration:** 6/30/2026 **Mod Start Date:** 3/1/2025 **Expiration after this Mod:** 6/30/2026	New Contract Amount:	($900,000)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Eric Walker, Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Funding Request Sushi Revenue Contract

VENDOR: Advanced Fresh Concepts

COST:		
	Current contract Amount Total:	($199,000)
	Modification # 1:	($701,000)
	Total:	($900,000)

Recommendation
Approve this funding request to Funding Request Sushi Revenue Contract .

Background
The base contract was awarded from an RFP for sushi. The vendor makes sushi directly in the cafeteria and reimburses Parkland 25% of its sales. Sales are higher than expected thus requiring additional funds to support the 75% revenue due to the vendor.

Fair and Reasonable Price Determination
This contract represents financial gain for Parkland by providing 25% of the sales. Anticipated revenue based on current sales will yield $225,000 to the District.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
($199,000)	($288,647)	($412,353)	($900,000)

Document Contact/Author:	Latarsha Hawkins

Monthly Ratification Report

Require Board Approval

Contract Date	Contract Number	Vendor Name	Description	Amount	Cost Center Number	Department
12/23/2024	PONCS-25021	Mommies In Need, Inc. dba Annie's Place	Child Care Services	$312,545	83720	Office of Talent Management
1/1/2015	POCP-18249 A4	UT Southwestern Medical Center	Human tissue specimen	$1,265,426	62100	Peri-Op Department

CEO Approval

Fred Cerise

Fred Cerise (Feb 14, 2025 12:34 CST)

Dr. Fred Cerise

Feb 14, 2025

Date

Parkland

Ratification Request
New Contract

BOM Date: February 26, 2025	**Product or Service:** Child Care Services	
Business Owner: Miranda Bond	**Business Owner Dept:** Office of Talent Management	**Contract Number:** PONCS-25021
Vendor/Supplier/Contractor: Mommies In Need, Inc. dba Annie's Place	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price:** Market Price

Revenue, Expense or Capital:

Expense-Ratification

	Contract Dates	Contract Price
Base Term:	Amount to be ratified: Amount going forward: Total	$312,545 +$0 $312,545
Out Years:	0 Year(s)	+$0
Total:	12/23/2024 – 1/24/2025	$312,545

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder?

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through
Were M/WBE's Directly Solicited? subcontractors, and vendor does not have a corporate plan.
N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 100%
M/WBE Race/Ethnicity? Caucasian
M/WBE Gender? Female

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Child Care Services

VENDOR: Mommies In Need, Inc. dba Annie's Place

COST:

Base Term:	$312,545
Out Years:	+ $0
Total:	$312,545

Recommendation
Approve this contract for Child Care Services.

Ratification Reason

On 12/20/2024 Parkland Health was notified by MIN d/b/a Annie's Place that Annie's Place was unable to cover their upcoming payroll cycle on 12/24/2024. They also advised that they were unable to pay operational expenses for which balances were also due. To avoid an unanticipated and immediate disruption to childcare services from Annie's Place for Parkland Health employees and eligible patients, Parkland Health engaged MIN to continue to operate the childcare center through 1/17/2025 in exchange for Parkland's payment of payroll and allowable operating expenses through 1/22/2025, when MIN's month-to-month lease expires.

Background

The agreed upon financial assistance in the amount of $312,545 reflects the estimated sum of three payments to Annie's Place. The first payment was made on or about 12/24/2024. The second payment was made via wire transfer on 1/9/2024. The third payment will be made via wire transfer on or about 1/22/2025.

The relationship with *Mommies in Need d/b/a Annie's Place* for services and corresponding Facility Lease Agreement has been terminated effective as of 1/24/2025.

Parkland Health Foundation will internally transfer (reimburse) restricted philanthropic funding for Parkland Health's childcare expenses to Parkland Health in accordance with the Foundation's restricted funds policy.

Fair and Reasonable Price Determination

Pricing was validated through review of Annie's Place actual payroll and operating expenses.

Financial Forecast

Base Term	FY2025	Totals
Expenses / Consumables	$312,545	$312,545

Sole Source Justification

During the Covid pandemic period, a pilot program for childcare services was offered to Parkland and initiated by vendor, who at the time was the only entity willing and able to provide the services to meet Parkland's needs.

Document Contact/Author:	Kathy Spears / Miranda Bond

Parkland

Ratification Request
Contract Modification

BOM Date: February 26, 2025	**Modification:** Mod # 5 Human tissue specimen	
Business Owner: Cheston Chan	**Business Owner Dept:** Peri-Op Department	**Contract Number:** POCP-18249 A4
Vendor/Supplier: UT Southwestern Medical Center **Basis of Original Contract Award** Interlocal agreement **Basis of this Modification** N/A, no modification. Contract was replaced and let intentionally expire	Aggregate amount last approved by the BOM (11/17/2020):	$24,152,128
Revenue, Expense or Capital: Expense-Ratification	Amount to be Ratified: Amount to be Approved (going forward):	$1,265,426 $0
Original Start Date: 1/1/2015 **Current Expiration:** 1/1/2025 **Mod Start Date:** 1/1/2015 **Expiration after this Mod:** 1/1/2025	New Contract Amount:	$25,417,554

Approvals

Has the final modification been approved by Legal for legal sufficiency?	N/A, there is no contract
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 5 Human tissue specimen

VENDOR: UT Southwestern Medical Center

COST:

Aggregate amount last approved by the BOM (11/17/2020):	$24,152,128
Amount to be Ratified	$1,265,426
Amount to be Approved (going forward):	+$0
Total:	$25,417,554

Recommendation
Approve this contract modification to Human tissue specimen.

Ratification Reason
The contract expired but the contract maximum was exceeded. This ratification is needed to process outstanding invoices.

Background
This contract is for human tissues which are used by our OR and ASC. We are adding money to process outstanding invoices from this contract, which we intentionally let expire and replaced with a new contract. From October 2024 to December 2024 (while we were negotiating the new contract and before the expiration of the original contract), we continued to purchase tissues from UTSW in the amount of $1,265,426, exceeding the amount allocated under the original contract.

Fair and Reasonable Price Determination
Amounts are based off historical prices.

Financial Forecast

Current Contract Amount	FY2025	Total
$24,152,128	$1,265,426	$25,417,554

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is UTSW Medical Center.

Document Contact/Author:	Stephanie Toth

Parkland

Approved Deviation Request Contract Modification

Must be approved before: ASAP	**Reason for deviation request: Extended approval time effects patient care**

BOM Date: February 26, 2025	**Modification:** Mod # 2 Psych Intake Expansion	
Business Owner: Cynthia Harrington	**Business Owner Dept:** Planning Design and Construction	**Contract Number:** POCRE-23868 A2
Vendor/Supplier: Falkenberg Construction Co., Inc. **Basis of Original Contract Award** Invitation for Bids **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (02/28/2024)	$614,027
	Modifications Totaling < $100,000 Modification # 1 Amount:	$40,984
Revenue, Expense or Capital: Capital-Approved Deviation	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	$186,292
Original Start Date: 2/29/2024 **Current Expiration:** 4/30/2025 **Most Recent Mod Start Date:** 2/27/2025 **Expiration after this Mod:** 4/30/2025	New Contract Amount:	$841,303

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	66.1%
M/WBE Race/Ethnicity?	See Chart
M/WBE Gender?	See Chart

Submitted By (Division VP): Lance Mendiola, Interim Vice President of Construction, Facilities, Real Estate

Request: Authorize the appropriate Contracting Officer to execute this contract with the stipulation that it will be presented to the Parkland Board of Managers for approval at the next regularly scheduled meeting.

Edmundo Castaneda
Edmundo Castaneda (Feb 14, 2025 15:47 CST)
EVP Administration Operations **Date:** Feb 14, 2025

Fred Cerise
Fred Cerise (Feb 14, 2025 16:43 CST)
Dr. Fred Cerise, President & CEO **Date:** Feb 14, 2025

RFMA
RFMA (Feb 18, 2025 16:54 CST)
Chair Finance Committee **Date:** Feb 18, 2025

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 2 Psych Intake Expansion

VENDOR: Falkenberg Construction Co., Inc.

COST:

BOM Approved Contract Total (02/28/2024)	$614,027
Modification # 1:	$40,984
Modification # 2:	+ $186,292
Total:	$841,303

Recommendation

Approve this contract modification to Psych Intake Expansion.

Approved Deviation Reason

Normal Board approval timeline delays implementation to provide critical and immediate patient care services, and the project faces unnecessary price escalations.

Background

This contract is for HVAC duct modifications for the Psych Intake project.
Unforeseen conditions encountered during construction require the re-routing of the return air and supply ducts to connect to a larger duct in the hospital.
This modification #2 cover the costs associated with the necessary additional work required to complete the work not included in the original contract documents.

M/WBE Participation

Subcontractors Services M/WBE-Totals			
Ethnicity	**Gender**	**M/WBE $**	**M/WBE %**
Hispanic	Male	$ 364,364.00	43.31%
Black	Male	$ 33,000.00	3.92%
Black	Female	$ 62,486.00	7.43%
White	Female	$ 96,356.00	11.45%
Total		$ 556,206.00	66.11%

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition. An Invitation for Bid was sent to contractors. Parkland received three bids. Change Order # 002 is for the additional center wall demolition above the ceiling. This included the demo of the wall above the ceiling, the demo, installation, and painting of the ceiling and the demolition and installation of additional padding that was affected by the ceiling demolition. The costs have been reviewed by the Facilities team and a Fair and Reasonable price was determined through historical pricing for similar construction projects and the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, the costs are in line with the market.

Financial Forecast

	Current Contract Amount	FY2025	Total
	$614,027	$227,276	$841,303

Document Contact/Author:	Kimberly Bell

CONTRACT RESOLUTION
Board of Managers
February 26, 2025

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Mod # 1 Professional Services (Geriatric Primary Care, Pathways Forward and Recuperative Care Programs)	Joseph F. Benenate, D.O.	3/13/2020 - 3/12/2026	$44,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Venue Go R5 Ultrasounds	GE Healthcare	Last Signature – 3/3/2026	$451,496	Yes
			Capital	Laser System - Neximer	Philips Healthcare	Last Signature – 3/6/2026	$240,000	Yes
			Expense	Mod # 1 Revuud IT Consultant	Revuud Inc	12/2/2024 - 12/5/2025	$125,580	Yes
			Revenue	Mod # 1 Funding Request Sushi Revenue Contract	Advanced Fresh Concepts	7/1/2023 - 6/30/2026	($701,000)	N/A-Revenue

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 26th of Febuary 2025.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
John Proctor	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding Capital Substitutions

Parkland Health
FY2025 Capital Substitution
For February 2025 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Information Technology	$2,812,730	$163,116	**Cerner Equipment Replacement**
	Explanation	This request is for Cerner equipment replacement for medical device interfaces. The current platform has been discontinued by the manufacturer and is no longer supported, leading to the unavailability of replacement parts/interfaces for new patient monitoring systems, which are intended to integrate with EPIC. This equipment will automate the transfer of patient vitals from medical instruments directly into Epic, without the need for human data entry and intervention. This hardware reduces errors and liability. This initiative is part of the ongoing maintenance of the current equipment, which is now in its ninth year.		
	Driver(s) of Increased Expense:	Increase in price since the original quote was received		
	Description of Item:	Hardware replacement		
2	Laboratory Services	$241,120	$241,120	**Slide Stainers (2)**
	Explanation	A "slide stainer" in anatomic pathology is a specialized automated machine used to stain tissue samples, which are mounted on microscope slides. This allows for better visualization of cellular structures under a microscope by a pathologist. Both slide stainers to be replaced were approved and funded for replacement in a prior fiscal year, but the equipment that was purchased did not pass validation testing. Multiple attempts were made with the vendor to resolve the testing/validation issues but the issues couldn't be resolved. Ultimately, the originally purchased equipment had to be returned to the vendor in exchange for alternate, non-slide staining products (slide scanner and cryostat), which were needed as well.		
	Driver(s) of Increased Expense:	Return of previously approved/purchased slide stainers for alternate products		
	Description of Item:	Slide stainers		
	Grand Total	**$3,053,850**	**$404,236**	

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $3,053,850 for FY25 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2025.

_____
Marjorie Petty, JD
Chair

_____
Steven Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
John Proctor	Yes_____	No _____	Abstain _____	Absent _____

Update and Report Regarding Parkland Financial Performance Presentation

Executive Summary for the Month of January 2025 (Hospital Only)

For the month of January, Parkland Health recognized a net income of $21.0M which is $14.3M higher than the budgeted net income of $6.7M and $8.3M favorable compared to the prior year net income of $12.7M.

Parkland Health's operating margin and operating cash flow margin for the month of January are 4.2% and 7.2%, respectively. The operating margin was favorable compared to budget of (0.4%) and the operating cash flow margin is favorable compared to budget of 2.9%. Parkland Health's operating margin is favorable compared to prior year operating margin of 2.2% and favorable to the operating cash flow margin of 5.4% from the prior year.

Parkland Health's patient cash collections in January were $130.1M which is higher than budget by $43.0M and $34.0M above the prior year. Parkland Health's days cash on hand of 234.3 days for the month is an increase of 38.0 days compared to prior month of 196.3 days and compared to the prior year January of 204.1 days, an increase of 30.2 days.

Patient Volume	January Actual	January Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	55,739	55,625	114	0.2%
Equivalent Patient Days (inpatient only)	28,172	27,946	226	0.8%
Ambulatory Visits	104,570	104,541	29	0.0%
Emergency Room Visits	20,854	21,810	(956)	(4.4%)
Deliveries	1,140	1,151	(11)	(1.0%)
Surgeries-Total	1,786	1,746	40	2.3%
Total Adult Average Daily Census (ADC) including observation	822	817	5	0.6%
Neonatal ICU ADC	86	84	2	2.4%
Total Average Daily Census	908	901	7	0.8%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $41.1M or 5.0% lower than budget for the month. This unfavorable variance is due to a combination of inpatient revenue lower than budget by $33.6M or 10.7%, outpatient revenue being lower than budget by $9.9M or 2.3% and emergency room revenue being higher than budget by $2.4M or 2.7%. Compared to prior year's gross patient revenues for the month, total patient revenue is lower by $33.2M or 4.1% with inpatient revenue lower by $29.5M or 9.5%,

outpatient revenues decrease of $4.1M or 1.0% and emergency room revenues being higher by $0.4M or 0.5%.

- Parkland Health's gross patient revenue for the month of January is comprised of 35.7% IP revenue, 52.7% OP revenue, and 11.7% ED revenue. This is compared to a budget for the month of 37.9% IP, 51.2% OP, and 10.8% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 0.8% higher than budget and 0.2% lower than the prior year.

- The Average Length of Stay (ALOS) for Adult was 0.12 days or 2.0% lower or favorable to budget and the Neonatal ICU ALOS was 3.9 days or 18.3% higher or unfavorable to budget. Compared to the previous year, the ALOS for Adult was 0.40 days or 6.4% lower or favorable to budget and the ALOS for Neonatal ICU was 5.25 days or 26.4% higher or unfavorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for January as described below:

  - Total Inpatient Discharges were lower than budget by 3.5%% and 0.9% lower than the prior year,
  - Observation/Short Stay Discharges are 9.7% above budget and 10.0% above the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are higher than budget by 0.2% and above the prior year by 0.5%.
  - Inpatient surgery cases are 0.7% unfavorable to budget and 1.2% unfavorable to the prior year.
  - Surgeries of all types are 2.3% higher than budget and 1.9% greater than the prior year.
  - Deliveries are 1.0% lower than budget and 2.1% greater than the prior year.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrate with, and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 104,570 for January are on par with budget for the month of 104,541 and 5.7% higher the prior year of 98,885. Outpatient visits include the following types:

    - COPC Visits; 39.9% of total outpatient visits
    - Ambulatory Specialty Clinics; 33.6% of total outpatient visits
    - Women's Health Centers Visits; 19.5% of total outpatient visits
    - Employee Health Integration; 2.2% of total outpatient visits
    - All Other Divisions; 4.8% of total outpatient visits

- Approximately 59.4% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

- Total ED visits are 4.4% lower than budget for January and 4.8% lower than the prior year. The "left without being seen" statistic of 1.6% is lower than the budget of 2.9% and favorable to the prior year statistic of 3.3%.

- Outpatient Surgery cases performed at the hospital are above budget by 7.6% and 8.5% higher than the prior year. Day Surgery cases performed at the ASC are 0.3% lower than budget and 2.0% lower than the prior year.

- The January Case Mix Index (CMI) for Adult Acute of 1.94 is 2.9% lower than the prior year, the Rehabilitation CMI of 1.23 is 23.3% lower than the prior year and the NICU CMI of 3.42 is 10.6% lower than the prior year. The WISH CMI 0.88 is 2.3% lower than the prior year and the Psychiatry CMI of 1.35 is 5.5 % more than the prior year.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 16.5% for the month compared to a goal of 10.5%. Days in AR were 52 days compared to last month of 57 days.

- Parkland Health's January payor mix for gross patient revenue is:

Payor	MTD Actual January FY25	MTD Budget January FY25	Variance/ Actual to Budget	MTD Actual January FY24
Commercial	8.6%	7.7%	0.9%	7.6%
ACA (Affordable Care Act)	7.5%	6.0%	1.5%	5.6%
Medicaid	22.6%	22.1%	0.5%	24.9%
Medicare	17.4%	16.6%	0.8%	15.6%
Charity – Self Pay	43.9%	47.6%	-3.7%	46.3%
Total	**100.0%**	**100.0%**	**0.0%**	**100.0%**

Federal Emergency Management Agency Stimulus Funds

In January, Parkland Health recognized 0.7M in Stimulus Funds from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $3.2M higher than budget for the month of January primarily due to higher Replacement Drugs expenses.

Operating Expenses

January's operating expenses (excluding depreciation) are $242.4M. This is $3.4M or 1.4% higher than the budgeted operating expenses and higher than the prior year by $19.2M or 8.6%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 53.8% compared to a budget of 56.2%, and prior year of 54.5%.
- Salaries and benefits are $140.4M which is $1.9M or 1.4% higher than budget for the month.
- Salaries (including contract labor) are $1.5M or 1.3% lower than budget for the month.
- Actual FTE count (excluding both nursing homes and jail FTEs) for January was 12,692 compared to a budget of 12,961 and actual FTEs of 12,621 in the prior year. Total FTEs are 268.4 or 2.1% lower than budget and 71.6 or 0.6% above the prior year.
- Productivity - The 6.8 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs are 0.2 lower than the budget of 7.0 FTEs per AOB for the month and higher than the prior year actual FTEs of 6.7 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $0.3M or 1.3% higher than budget for the month primarily due to Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are $1.2M higher compared to budget for the month mainly due to higher Drug-Replacement Program.

Non-operating Revenues (Expenses)

Non-operating revenues of $10.0M are favorable to budget by $2.3M or higher by 30.0% for the month due to Foundation Revenue.

Executive Summary for the YTD 2025 (Hospital Only)

For the YTD, Parkland Health recognized a net income of $41.4M which is $9.1M higher than the budgeted net income of $32.3M and $20.0M favorable compared to the prior YTD net income of $20.4M.

Parkland Health's operating margin and operating cash flow margin for the YTD are 1.8% and 4.9%, respectively, and is favorable compared to the budgeted operating margin of 0.2% and favorable compared to the budgeted operating cash flow margin of 3.6%. Parkland Health's operating margin is favorable when compared to the prior YTD operating margin of 0.5% and favorable when compared to the prior YTD operating cash flow margin of 3.9%.

Parkland Health's patient cash collections for the YTD are $441.5M which is $82.8M higher than the YTD budget and $58.9M greater than the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	219,219	220,801	(1,582)	-0.7%
Equivalent Patient Days (inpatient only)	109,678	108,696	982	0.9%
Ambulatory Visits	421,260	415,199	6,061	1.5%
Emergency Room Visits	82,475	81,229	1,246	1.5%
Deliveries	4,691	4,572	119	2.6%
Surgeries-Total	7,198	7,059	139	2.0%
Total Adult Average Daily Census (ADC) including observation	811	807	4	0.5%
Neonatal ICU ADC	82	76	6	7.9%
Total Average Daily Census	893	883	10	1.1%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $6.6M or 0.2% lower than budget for the YTD. This unfavorable variance is due to the combination of outpatient revenues being higher than budget by $13.9M or 0.8%, emergency room revenue higher than budget by $18.4M or 5.3%, and inpatient revenue lower than budget by $38.9M or 3.3%. Compared to prior years, gross patient revenue increased $102.4M or 3.3% with inpatient revenues greater than budget by $1.9M or 0.2%, outpatient revenues higher by $91.8M or 5.7%, and emergency room revenues higher by $8.7M or 2.4%.

- Parkland Health's gross patient revenue for the YTD is comprised of 35.1% inpatient revenue, 53.6% OP revenue, and 11.3% ED revenue. This is compared to a budget for YTD of 35.8% IP, 53.4% OP, and 10.8% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 0.9% higher than budget for the YTD and 2.7% higher than prior YTD.

- The Average Length of Stay (ALOS) for Adult was 2.7% lower than or favorable to budget for the YTD and the Neonatal ICU ALOS was 2.5% higher than or unfavorable to budget for the YTD. Compared to the previous year, the ALOS for Adult and was 4.4% lower or favorable to the prior year and the Neonatal ICU was 9.5% higher or unfavorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for the YTD:

  - Total Inpatient Discharges are 0.4% lower than budget and 2.6% higher than the prior YTD,
  - Observation/Short Stay Discharges are 3.0% higher than budget and 3.2% above the prior YTD,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 0.7% lower than budget and 1.2% greater than the prior YTD,
  - Inpatient surgery cases are 4.6% higher than budget and 4.2% above the prior YTD,
  - Surgeries of all types are 2.0% higher than budget and 1.8% above the prior YTD,
  - Deliveries are higher than budget by 2.6% and 5.7% higher than the prior YTD.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrates with, and impacts Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 421,260 for the YTD are 1.5% higher than budget of 415,199 and 7.5% above the prior YTD of 391,850. Outpatient visits include the following types:

    - COPC Visits; 40.4% of total outpatient visits
    - Ambulatory Specialty Clinics; 32.9% of total outpatient visits
    - Women's Health Centers Visits; 19.6% of total outpatient visits
    - Employee Health Integration; 2.4% of total outpatient visits
    - All Other Divisions; 4.8% of total outpatient visits

  - Approximately 60.0% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

- Total ED visits are 1.5% higher than budget for the YTD and 1.0% above the prior YTD. The "left without being seen" statistic of 1.6% is lower than budget of 2.1% and favorable to the prior year statistic of 2.4%.

- Outpatient Surgery cases performed at the hospital are on par with the budget YTD and 0.9% higher than the prior YTD. Day Surgery cases performed at the ASC are 0.2% higher than budget for the YTD and 1.1% less than the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 1.99 is 1.5% higher than the prior YTD, the WISH CMI of 0.88 is 2.2% lower than the prior YTD, the Psychiatry CMI of 1.36 is 3.0% better than the prior YTD, and the NICU CMI of 3.50 is 0.9% higher than the prior YTD. The Rehabilitation CMI of 1.34 is 2.2% lower than prior YTD.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 16.5% for the YTD compared to the budget of 11.2%.

- Parkland Health's year-to-date payor mix for gross patient revenue is:

Payor	YTD Actual FY25	YTD Budget FY25	Variance/ Actual to Budget	YTD Actual FY24
Commercial	8.2%	7.6%	0.6%	7.4%
ACA (Affordable Care Act)	6.6%	6.0%	0.6%	4.5%
Medicaid	21.8%	22.0%	(0.2%)	23.5%
Medicare	16.6%	16.6%	0.0%	16.4%
Charity – Self Pay	46.8%	47.8%	(1.0%)	48.2%
Total	**100.0%**	**100.0%**	**0.0%**	**100.0%**

Federal Emergency Management Agency Stimulus Funds

YTD Parkland Health recognized 2.7M in Stimulus Funds from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $2.5M lower than budget for the YTD primarily due to lower Replacement Drug Program.

Operating Expenses

YTD operating expenses (excluding depreciation) of $923.8M are lower than budget by $8.9M or 1.0% and more than the prior YTD by $31.7M or 3.6%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 55.4% compared to a budget of 55.1%, and prior year of 55.6%.
- Salaries and benefits are $5.1M or 1.0% higher than budget for the YTD.
- Salaries (including contract labor) are $1.4M or 0.3% higher than budget for the YTD.
- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 12,748 compared to a budget of 12,833 and actual FTEs of 12,658 for the prior YTD. Total FTEs are 84.7 or 0.7% lower than budget for the YTD and 89.9 or 0.7% above the prior YTD.
- Productivity - The 6.9 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is on par with budget of 6.9 FTEs per AOB for the YTD and on par with the prior YTD of 6.9 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $2.1M or 2.0% higher than budget for the YTD due to higher Medical Professional Services, higher Medical Tech Services, and higher Nursing Home Care.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are $16.2M lower compared to budget for the month mainly due to lower Drugs/Pharmaceutical, lower Replacement Program, and lower Pharmacy Inventory Adjustment.

Non-operating Revenues (Expenses)

Non-operating revenues of $24.1M are unfavorable to budget by $6.6M or a decrease of 21.5% for YTD due to Unrealized Market Gain/Loss.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland Health's overall patient activity level and Parkland Health's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland Health's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland Health's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland Health's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland Health attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections are a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland Health's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland Health's comparison to most hospitals. It does not fully reflect the high degree of success Parkland Health's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland Health's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health

Financial Updated as of January 2025

February 25, 2025

Parkland

Parkland

Income Statement
MTD January 2025

Hospital (exc NH) Income Statement MTD January 2025

PHHS Without Nursing Homes MTD

(Dollars In Thousands)

	FY25 Actual	FY25 Budget	Var From Budget	% Var From Budget	FY24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 114,883	$ 103,242	$ 11,642	11.3%	$ 96,712	$ 18,171	18.8%
Net Ad Valorem Taxes	73,057	73,053	5	0.0%	69,576	3,482	5.0%
Government Programs	47,638	47,638	(0)	-0.0%	48,049	(412)	-0.9%
Stimulus Funds	678	660	18	2.7%	1,651	(972)	-58.9%
Other	24,820	21,631	3,189	14.7%	20,030	4,791	23.9%
OPERATING REVENUES	261,076	246,223	14,853	6.0%	236,017	25,059	10.6%
EXPENSES							
Salaries and Benefits	140,355	138,445	(1,910)	-1.4%	128,728	(11,627)	-9.0%
Supplies	53,203	50,713	(2,491)	-4.9%	47,293	(5,910)	-12.5%
Purchased Medical Services	27,624	27,281	(343)	-1.3%	25,790	(1,834)	-7.1%
Other	21,227	22,536	1,309	5.8%	21,371	145	0.7%
Depreciation	7,655	8,248	593	7.2%	7,717	61	0.8%
OPERATING EXPENSES	250,065	247,222	(2,843)	-1.1%	230,899	(19,166)	-8.3%
OPERATING INCOME (LOSS)	**$ 11,012**	**$ (999)**	**$ 12,011**	**1202.6%**	**$ 5,119**	**$ 5,893**	**115.1%**
Grants and Contributions	5,182	3,303	1,879	56.9%	2,726	2,456	90.1%
Other NonOperating Revenues (Ex	4,819	4,391	428	9.7%	4,825	(6)	-0.1%
NonOperating Income	10,001	7,694	2,307	30.0%	7,551	2,449	32.4%
Total Net Income (Loss)	$ 21,013	$ 6,695	$ 14,318	213.9%	$ 12,670	$ 8,342	65.8%
Cash Flow Margin	$ 18,667	$ 7,249	$ 11,418	157.5%	$ 12,836	$ 5,832	45.4%
Operating Cash Flow Margin %	7.2%	2.9%	76.9%		5.4%		
Operating Margin %	4.2%	-0.4%	80.9%		2.2%		

Total All Entities Income Statement MTD January 2025

All Entities Month to Date Income Statement

(Dollars In Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 142,547	$ 130,522	$ 12,025	9.2%	$ 123,458	$ 19,089	15.5%
Net Ad Valorem Taxes	73,057	73,053	5	0.0%	69,576	3,482	5.0%
Government Programs	50,717	50,479	238	0.5%	50,018	699	1.4%
Stimulus Funds	678	660	18	2.7%	1,651	(972)	-58.9%
Premium Revenues	84,290	77,757	6,534	8.4%	80,789	3,501	4.3%
Other	28,936	24,089	4,847	20.1%	26,744	2,192	8.2%
OPERATING REVENUES	380,226	356,560	23,666	6.6%	352,235	27,991	7.9%
EXPENSES							
Salaries and Benefits	160,314	159,508	(805)	-0.5%	148,990	(11,324)	-7.6%
Supplies	61,486	57,805	(3,681)	-6.4%	55,045	(6,441)	-11.7%
Purchased Medical Service	27,624	27,281	(343)	-1.3%	25,790	(1,834)	-7.1%
Other	36,611	35,418	(1,193)	-3.4%	34,301	(2,310)	-6.7%
Claims	79,643	72,730	(6,912)	-9.5%	71,555	(8,088)	-11.3%
Depreciation	7,810	8,438	629	7.5%	7,902	93	1.2%
OPERATING EXPENSES	373,487	361,181	(12,306)	-3.4%	343,583	(29,903)	-8.7%
OPERATING INCOME (LOSS)	**$ 6,740**	**$ (4,621)**	**$ 11,360**	**245.9%**	**$ 8,652**	**$ (1,912)**	**-22.1%**
NonOperating Income	11,616	7,852	3,764	47.9%	8,957	2,659	29.7%
Total Net Income (Loss)	$ 18,356	$ 3,231	$ 15,125	468.1%	$ 17,609	$ 746	4.2%
Cash Flow Margin	$ 14,549	$ 3,818	$ 10,732	281.1%	$ 16,554	$ (2,005)	-12.1%
Operating Cash Flow Margin %	3.8%	1.1%	50.7%		4.7%		
Operating Margin %	1.8%	-1.3%	48.0%		2.5%		

Parkland

Income Statement
FYTD January 2025

Hospital (exc NH) Income Statement FYTD January 2025

PHHS Without Nursing Homes YTD

(Dollars In Thousands)

	FY25 Actual	FY25 Budget	Var From Budget	% Var From Budget	FY24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 402,340	$ 395,429	$ 6,910	1.7%	$ 371,270	$ 31,070	8.4%
Net Ad Valorem Taxes	292,230	292,211	18	0.0%	278,303	13,927	5.0%
Government Programs	190,550	190,550	(0)	-0.0%	189,747	803	0.4%
Stimulus Funds	2,680	2,640	39	1.5%	6,602	(3,922)	-59.4%
Other	84,046	86,524	(2,478)	-2.9%	81,947	2,099	2.6%
OPERATING REVENUES	971,846	967,355	4,491	0.5%	927,869	43,977	4.7%
EXPENSES							
Salaries and Benefits	538,215	533,092	(5,122)	-1.0%	516,078	(22,137)	-4.3%
Supplies	189,939	200,268	10,330	5.2%	188,862	(1,077)	-0.6%
Purchased Medical Services	111,483	109,336	(2,147)	-2.0%	105,355	(6,127)	-5.8%
Other	84,205	90,116	5,911	6.6%	81,828	(2,378)	-2.9%
Depreciation	30,714	32,993	2,279	6.9%	31,245	531	1.7%
OPERATING EXPENSES	954,555	965,805	11,250	1.2%	923,368	(31,187)	-3.4%
OPERATING INCOME (LOSS)	**$ 17,291**	**$ 1,550**	**$ 15,741**	**1015.3%**	**$ 4,502**	**$ 12,789**	**284.1%**
Grants and Contributions	17,258	13,212	4,047	30.6%	(10,042)	27,300	271.9%
Other NonOperating Revenues (Ex	6,879	17,553	(10,674)	-60.8%	26,956	(20,077)	-74.5%
NonOperating Income	24,137	30,765	(6,628)	-21.5%	16,915	7,222	42.7%
Total Net Income (Loss)	$ 41,428	$ 32,315	$ 9,113	28.2%	$ 21,416	$ 20,012	93.4%
Cash Flow Margin	$ 48,005	$ 34,543	$ 13,462	39.0%	$ 35,747	$ 12,258	34.3%
Operating Cash Flow Margin %	4.9%	3.6%	299.8%		3.9%		
Operating Margin %	1.8%	0.2%	350.5%		0.5%		

Total All Entities Income Statement FYTD January 2025

All Entities Year to Date Income Statement

(Dollars In Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
REVENUES							
Net Patient Revenues	$ 512,643	$ 503,670	$ 8,973	1.8%	$ 474,988	$ 37,655	7.9%
Net Ad Valorem Taxes	292,230	292,211	18	0.0%	278,303	13,927	5.0%
Government Programs	202,868	201,917	951	0.5%	197,678	5,190	2.6%
Stimulus Funds	2,680	2,640	39	1.5%	6,602	(3,922)	-59.4%
Premium Revenues	310,745	309,220	1,525	0.5%	315,597	(4,852)	-1.5%
Other	103,911	96,302	7,609	7.9%	101,825	2,086	2.0%
OPERATING REVENUES	1,425,077	1,405,961	19,116	1.4%	1,374,993	50,084	3.6%
EXPENSES							
Salaries and Benefits	617,221	616,849	(372)	-0.1%	594,278	(22,942)	-3.9%
Supplies	222,707	226,177	3,470	1.5%	217,275	(5,432)	-2.5%
Purchased Medical Service	111,483	109,336	(2,147)	-2.0%	105,355	(6,127)	-5.8%
Other	145,125	134,319	(10,805)	-8.0%	132,306	(12,818)	-9.7%
Claims	296,220	280,708	(15,511)	-5.5%	266,937	(29,282)	-11.0%
Depreciation	31,400	33,788	2,388	7.1%	31,986	586	1.8%
OPERATING EXPENSES	1,424,154	1,401,177	(22,977)	-1.6%	1,348,138	(76,016)	-5.6%
OPERATING INCOME (LOSS)	**$ 923**	**$ 4,784**	**$ (3,861)**	**-80.7%**	**$ 26,855**	**$ (25,932)**	**-96.6%**
NonOperating Income	29,410	31,542	(2,133)	-6.8%	25,798	3,611	14.0%
Total Net Income (Loss)	$ 30,332	$ 36,326	$ (5,994)	-16.5%	$ 52,653	$ (22,321)	-42.4%
Cash Flow Margin	$ 32,323	$ 38,572	$ (6,250)	-16.2%	$ 58,841	$ (26,518)	-45.1%
Operating Cash Flow Margin %	2.3%	2.7%	-7.7%		4.3%		
Operating Margin %	0.1%	0.3%	-20.2%		2.0%		

Key Statistics

Parkland

Hospital Key Statistics
MTD January 2025

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	5,191	5,200	(9)	-0.2%	5,101	1.8%
Average Daily Census (Adult, NICU and Obs)	908	901	7	0.8%	911	-0.3%
Average Length of Stay (Adult)	5.83	5.95	0.12	2.0%	6.23	6.4%
Case Mix Index (Acute Service Line)	1.94	1.96	(0.02)	-1.0%	1.99	-2.5%
Emergency Visits	20,854	21,810	(956)	-4.4%	21,914	-4.8%
Ambulatory Visits *	104,570	104,541	29	0.0%	98,885	5.7%
Surgeries	1,786	1,746	40	2.3%	1,752	1.9%
Deliveries	1,140	1,151	(11)	-1.0%	1,117	2.1%

* Totals now include Employee Health Integration clinic visits

Parkland

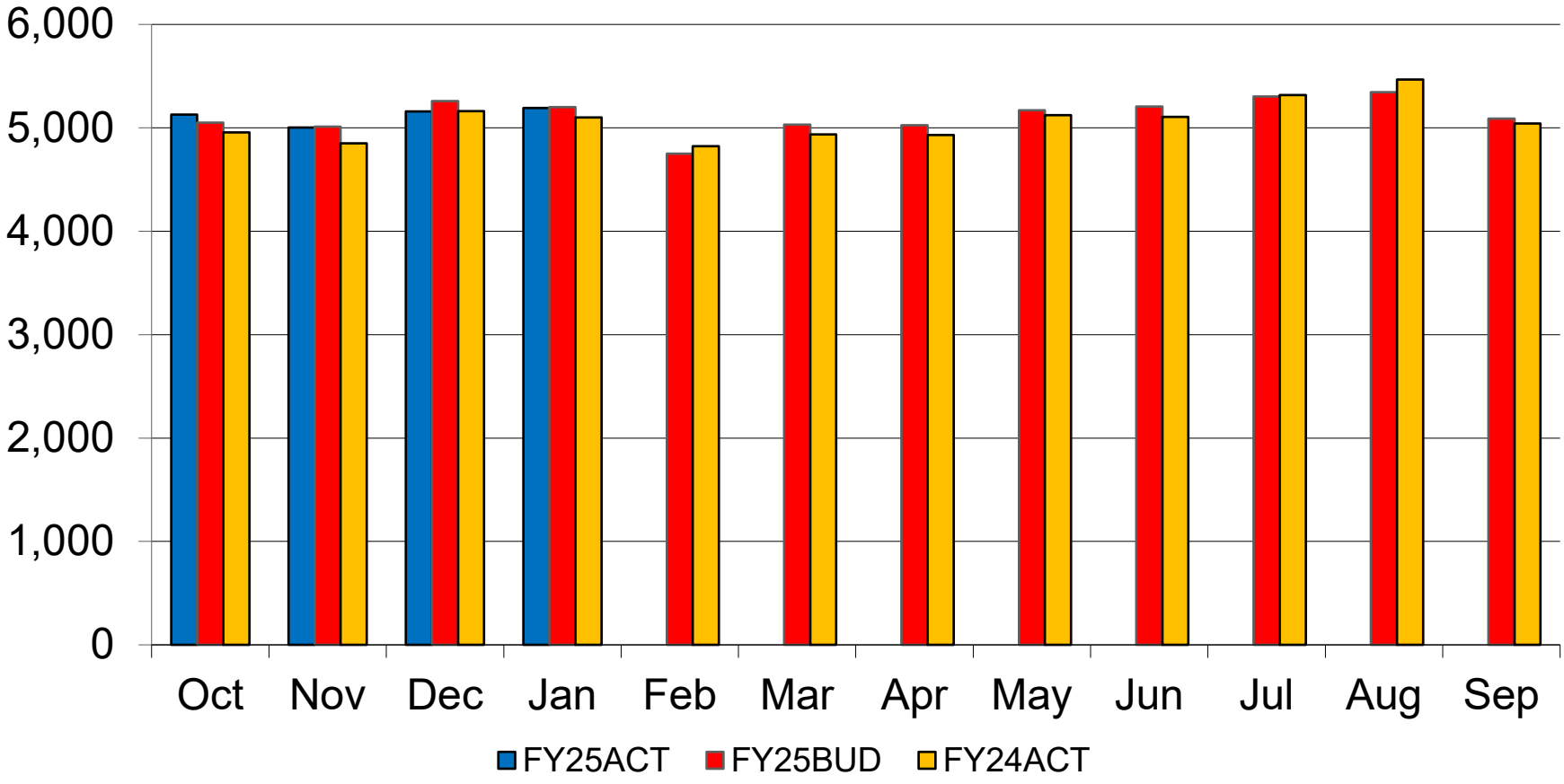
Hospital Key Statistics
FYTD January 2025

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	20,481	20,522	(41)	-0.2%	20,067	2.1%
Average Daily Census (Adult, NICU and Obs)	893	883	10	1.1%	869	2.8%
Average Length of Stay (Adult)	5.70	5.86	0.16	2.7%	5.96	4.4%
Case Mix Index (Acute Service Line)	1.99	1.96	0.03	1.5%	1.99	0.0%
Emergency Visits	82,475	81,229	1,246	1.5%	81,650	1.0%
Ambulatory Visits *	421,260	415,199	6,061	1.5%	391,850	7.5%
Surgeries	7,198	7,059	139	2.0%	7,072	1.8%
Deliveries	4,691	4,572	119	2.6%	4,437	5.7%

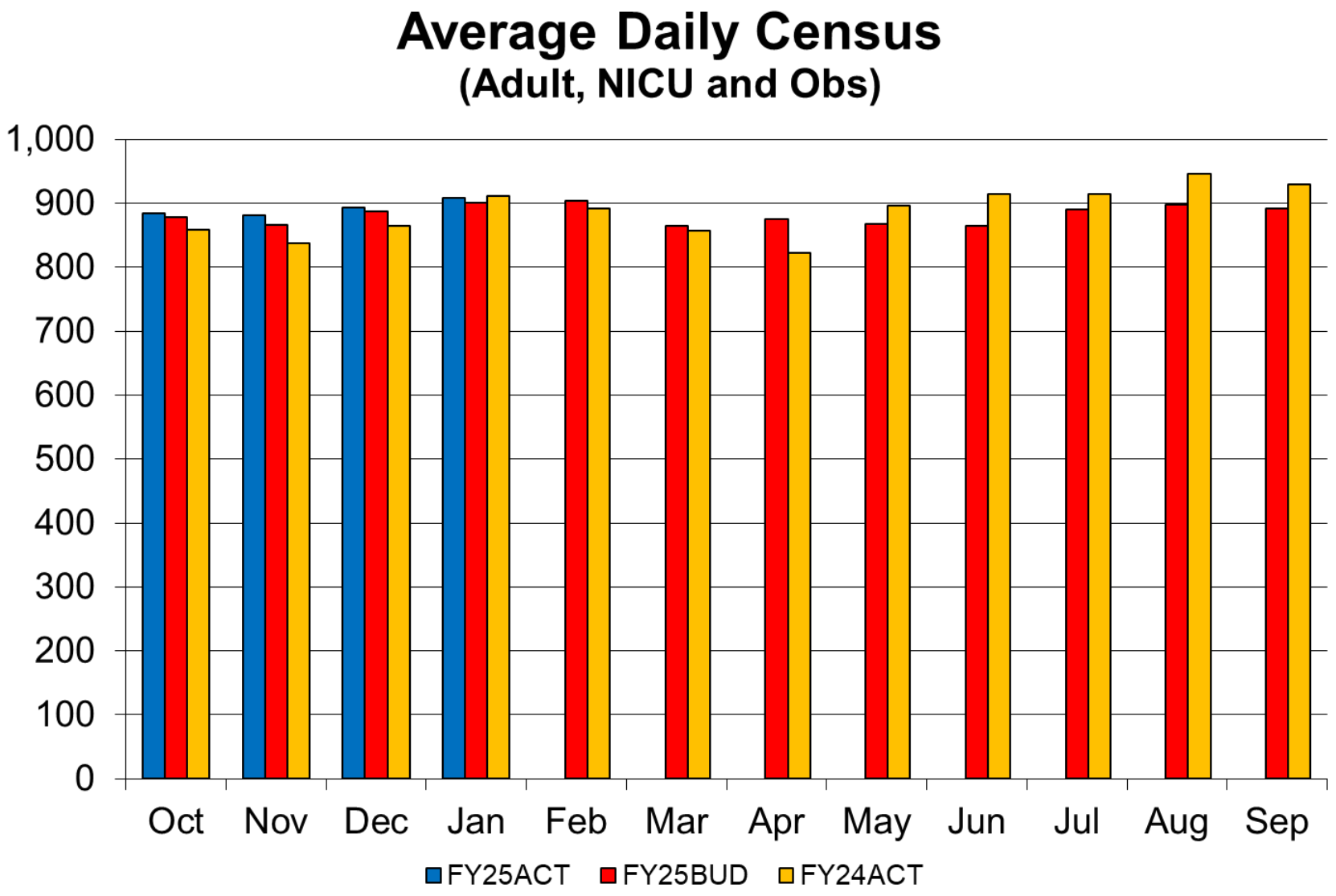
* Totals now include Employee Health Integration clinic visits

Volumes
Discharges

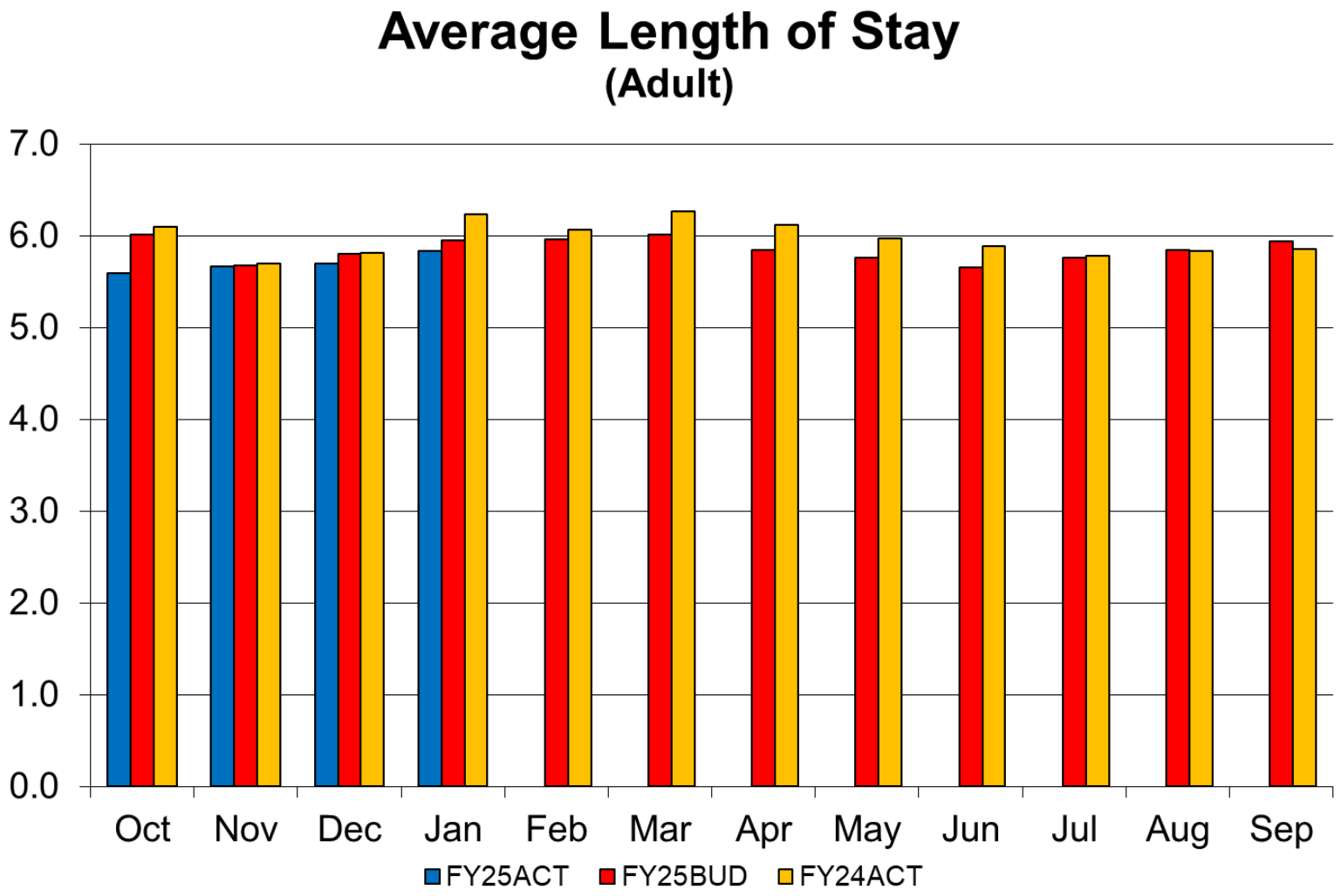
Hospital Discharges
(Adult, NICU and Obs)



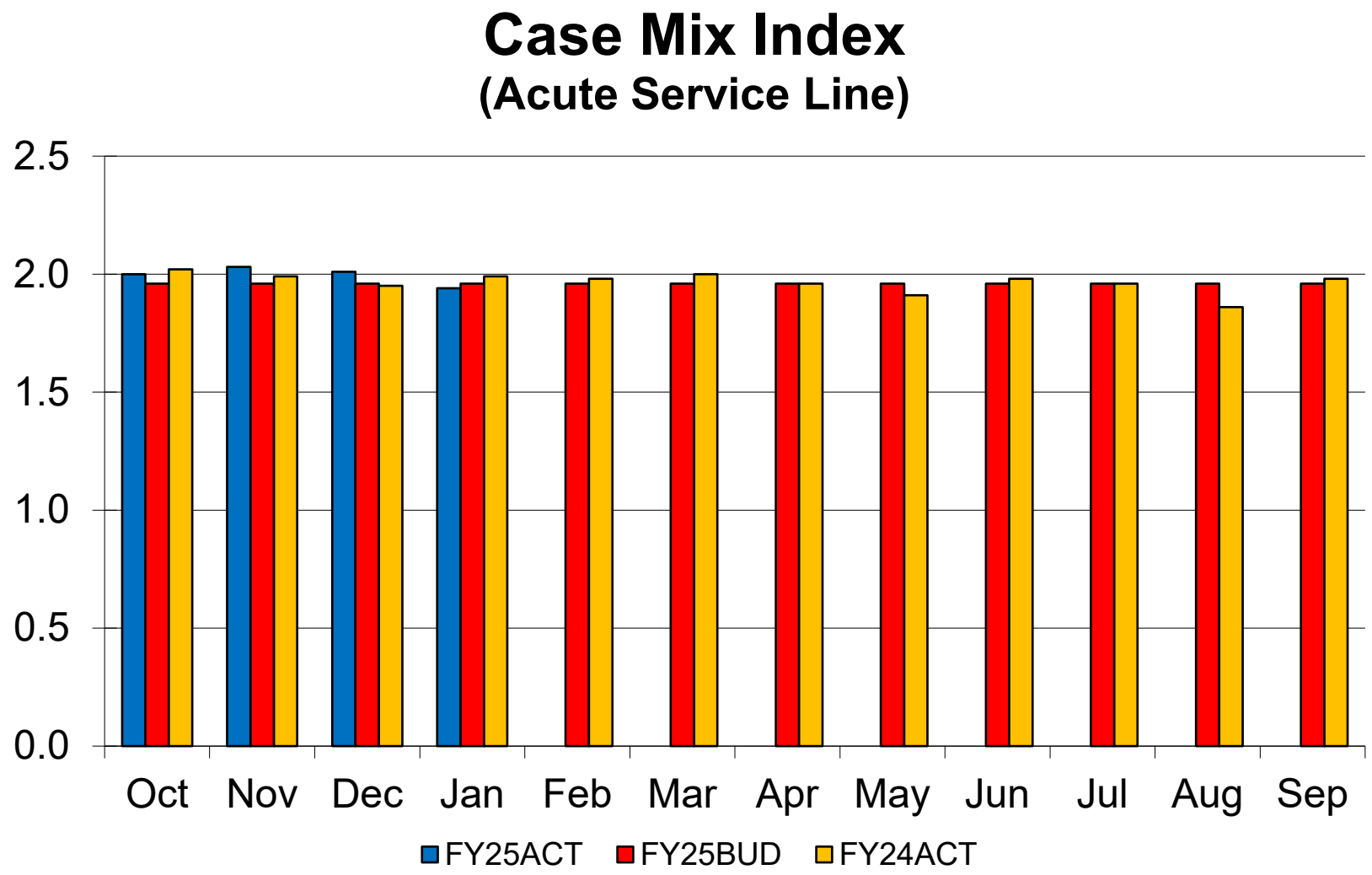
Volumes
Average Daily Census



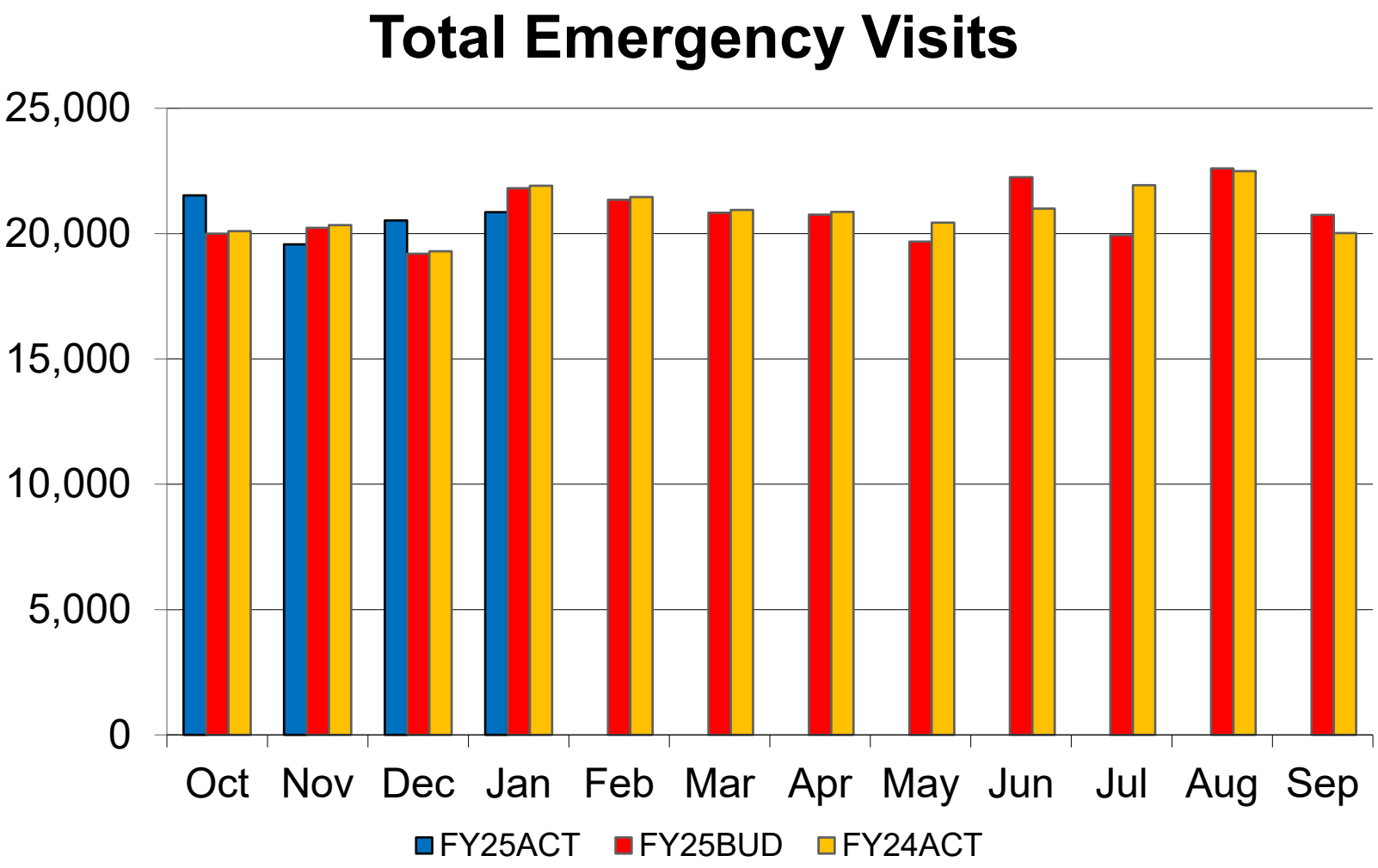
Volumes
Average Length of Stay



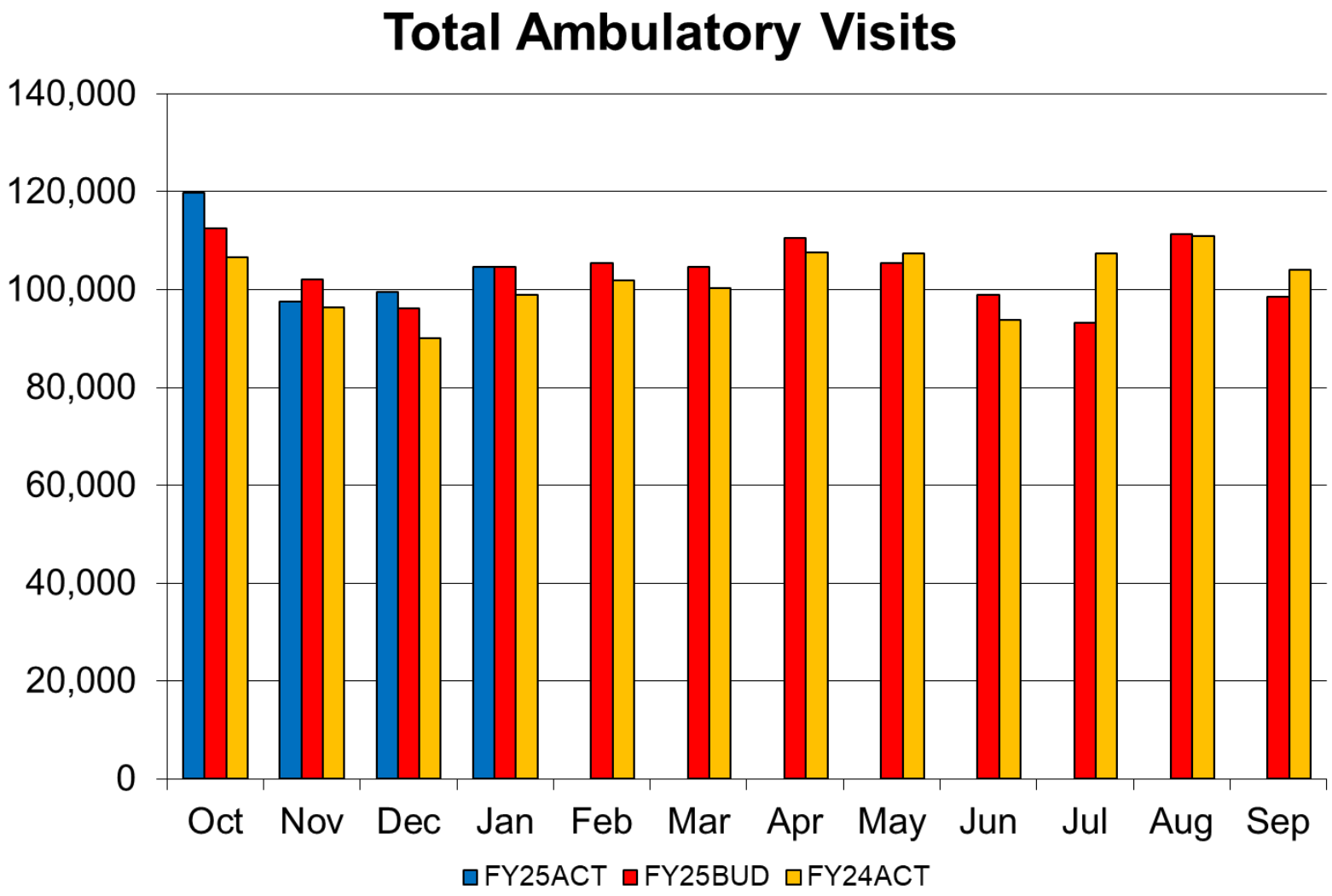
Volumes
Case Mix Index



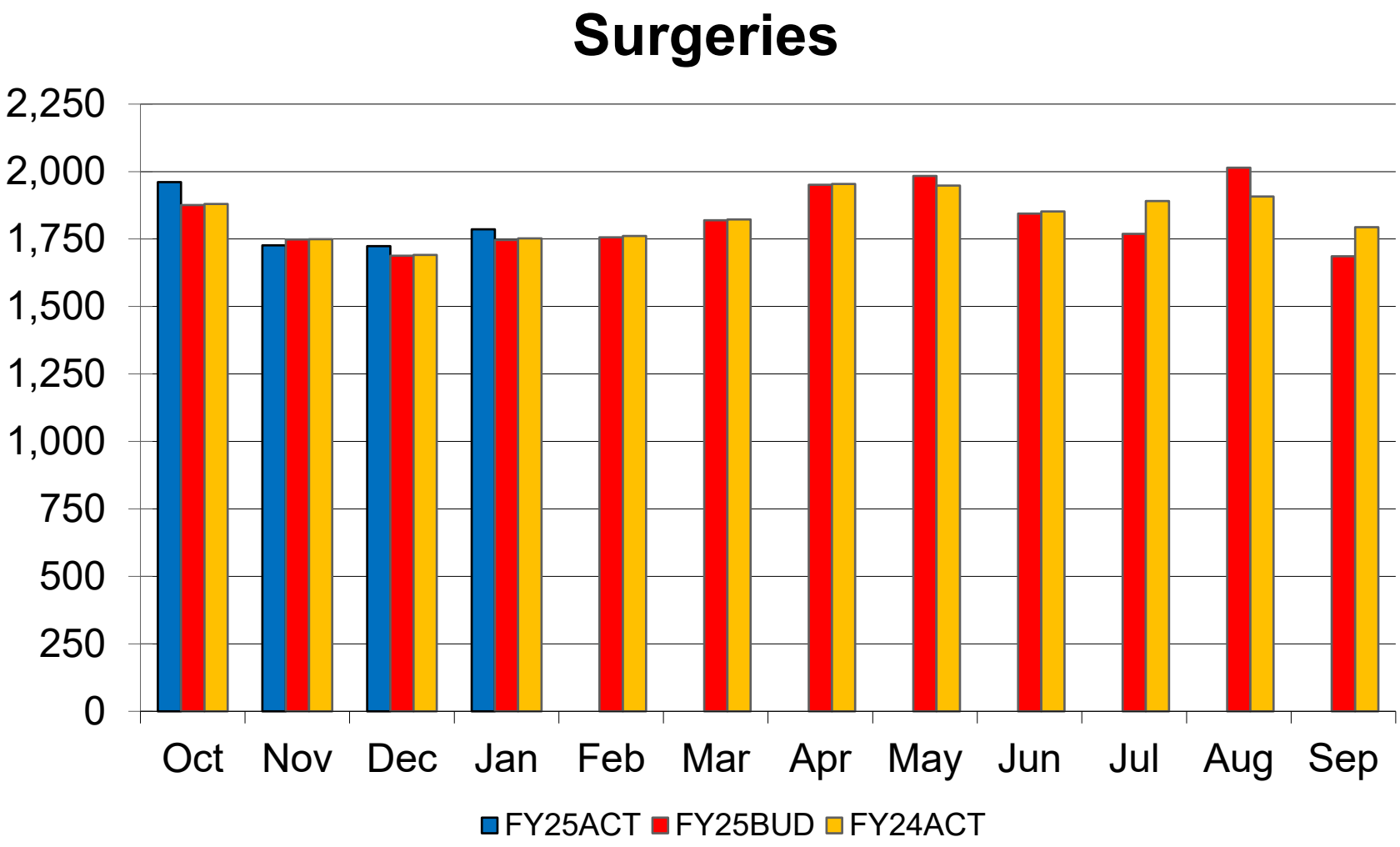
Volumes
Emergency Visits



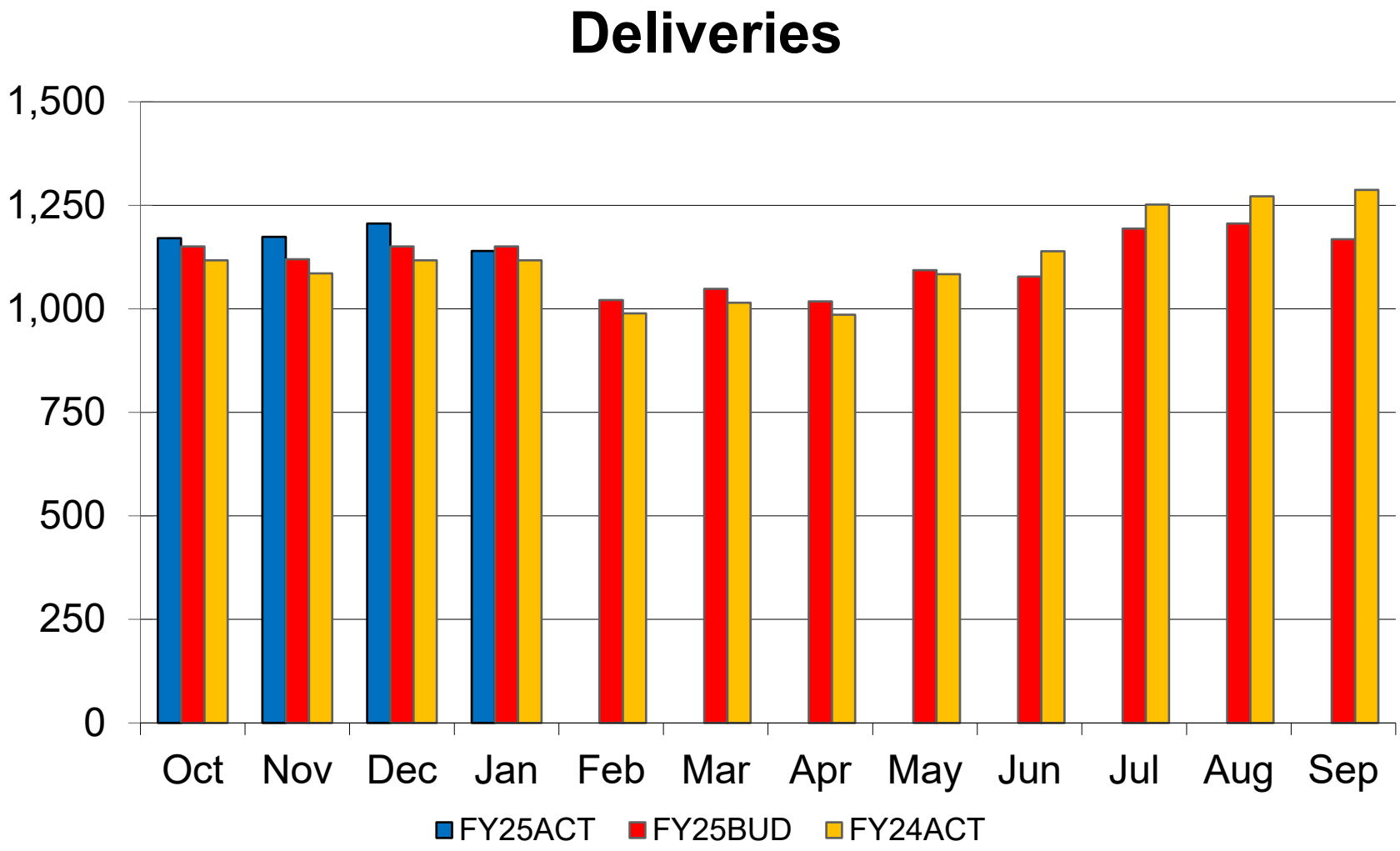
Volumes
Ambulatory Visits



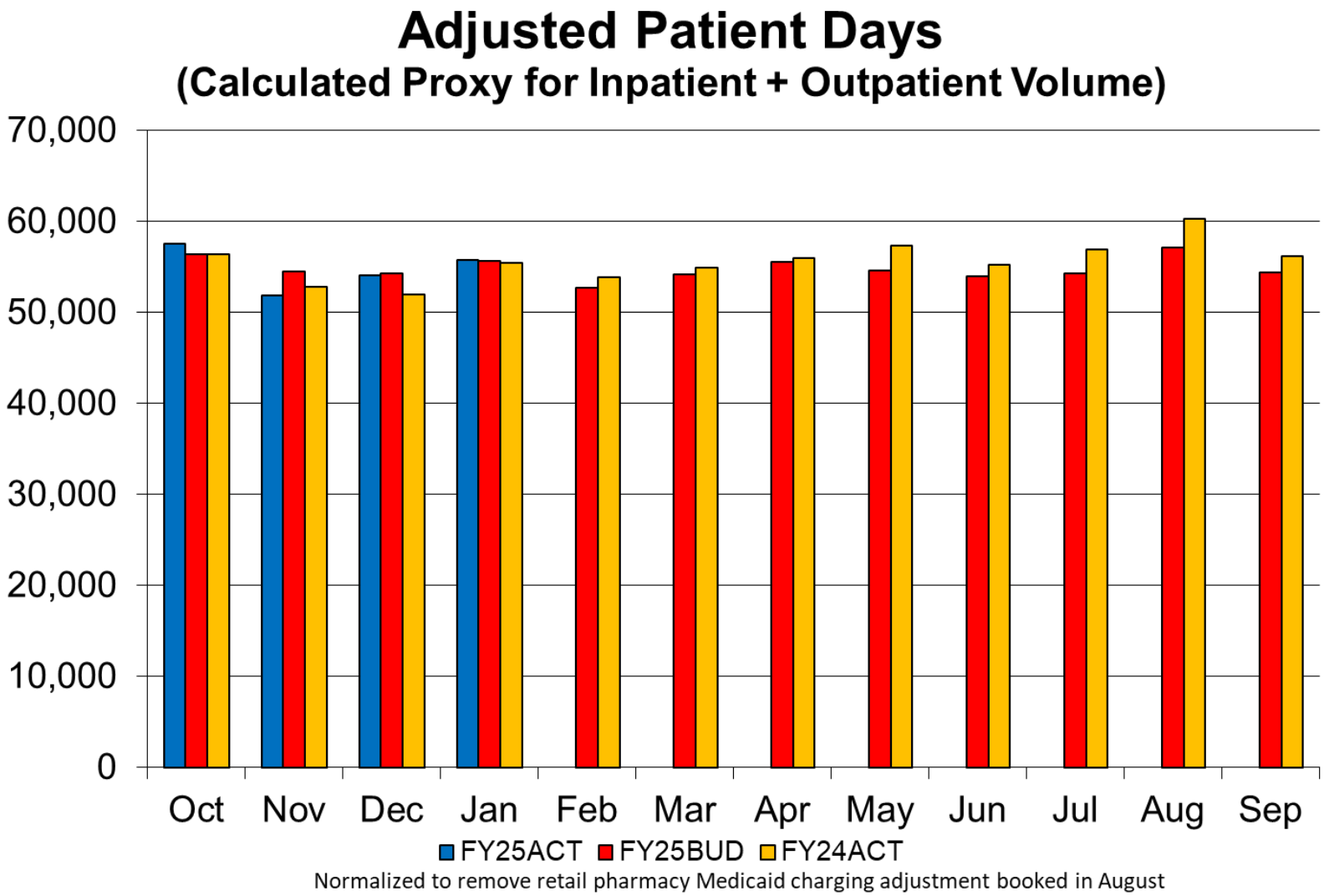
Volumes
Surgeries



Volumes
Deliveries

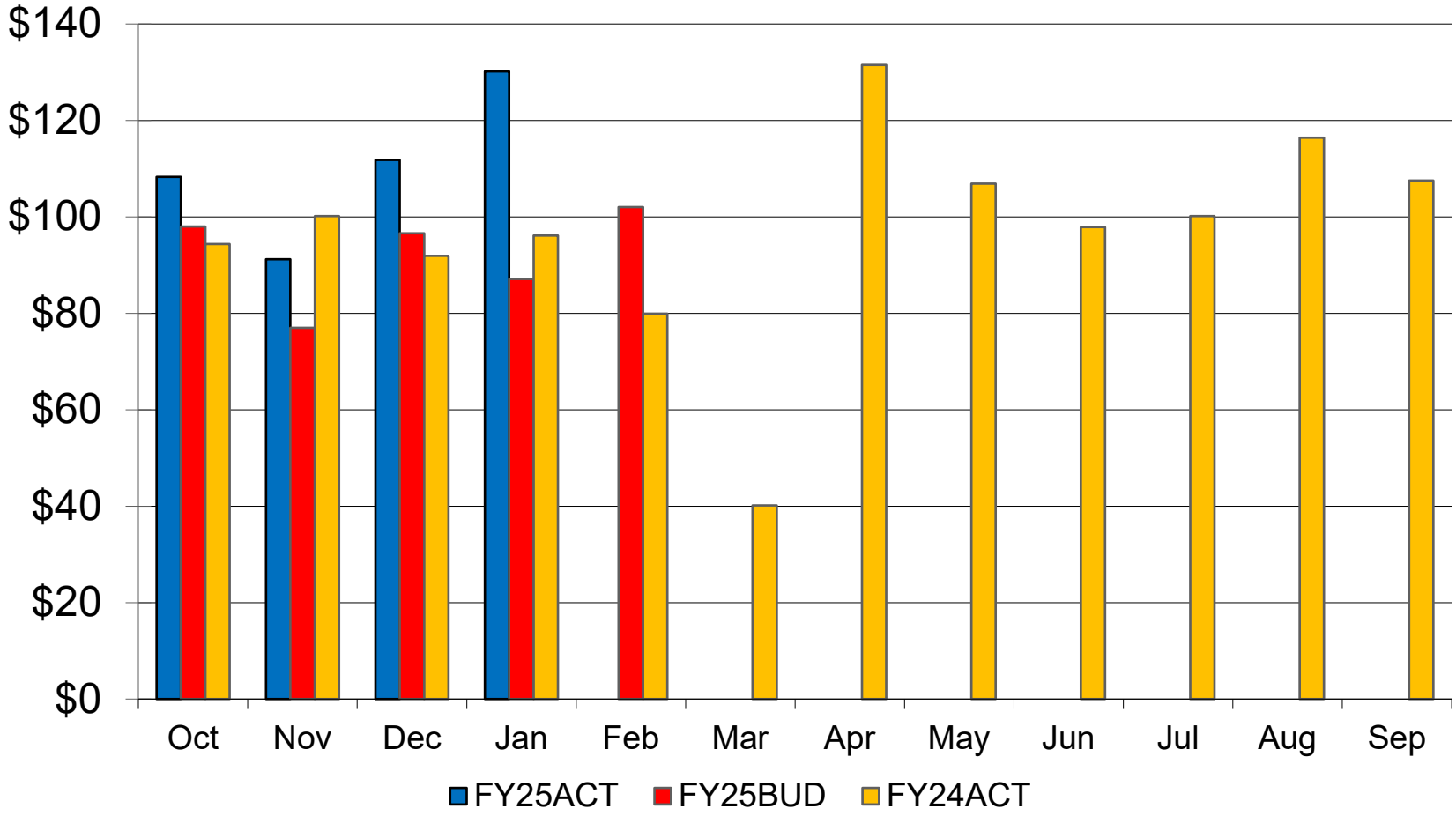


Volumes
Adjusted Patient Days



Key Operating Performance Metrics

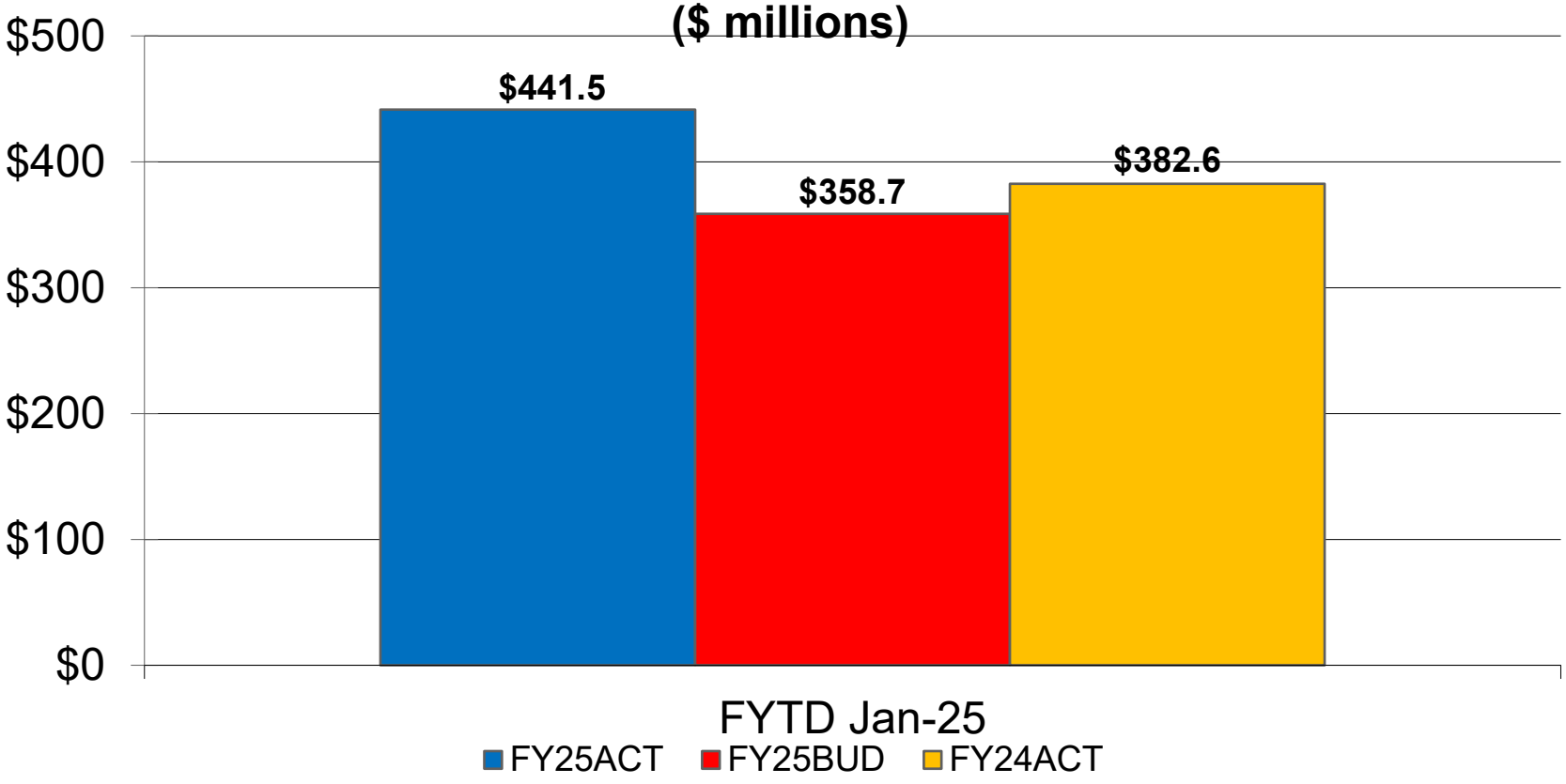
Patient Cash Collections
($ millions)



Key Operating Performance Metrics

Patient Cash Collections Cumulative Year to Date

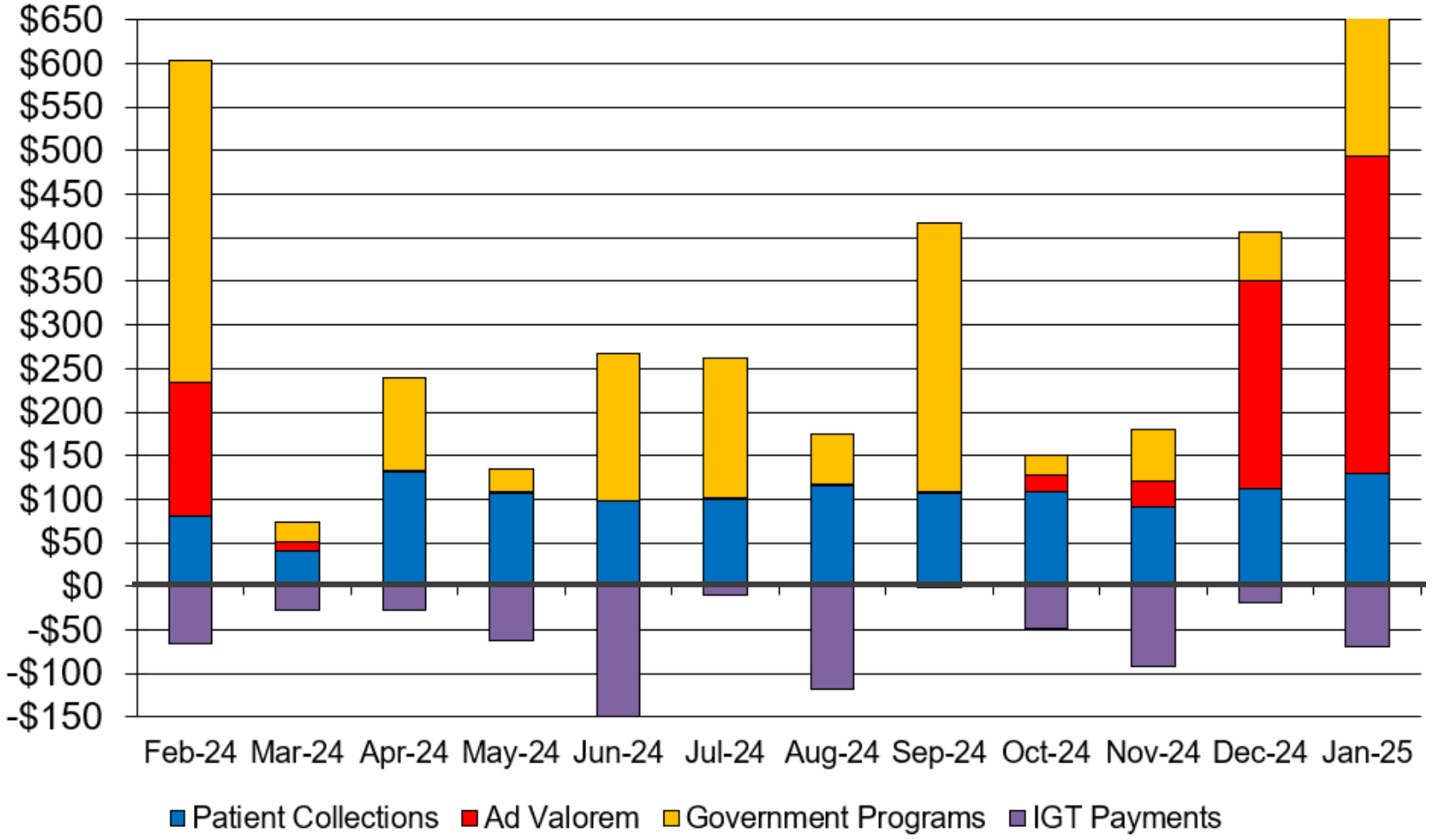
($ millions)



Key Operating Performance Metrics

Total Cash Collections

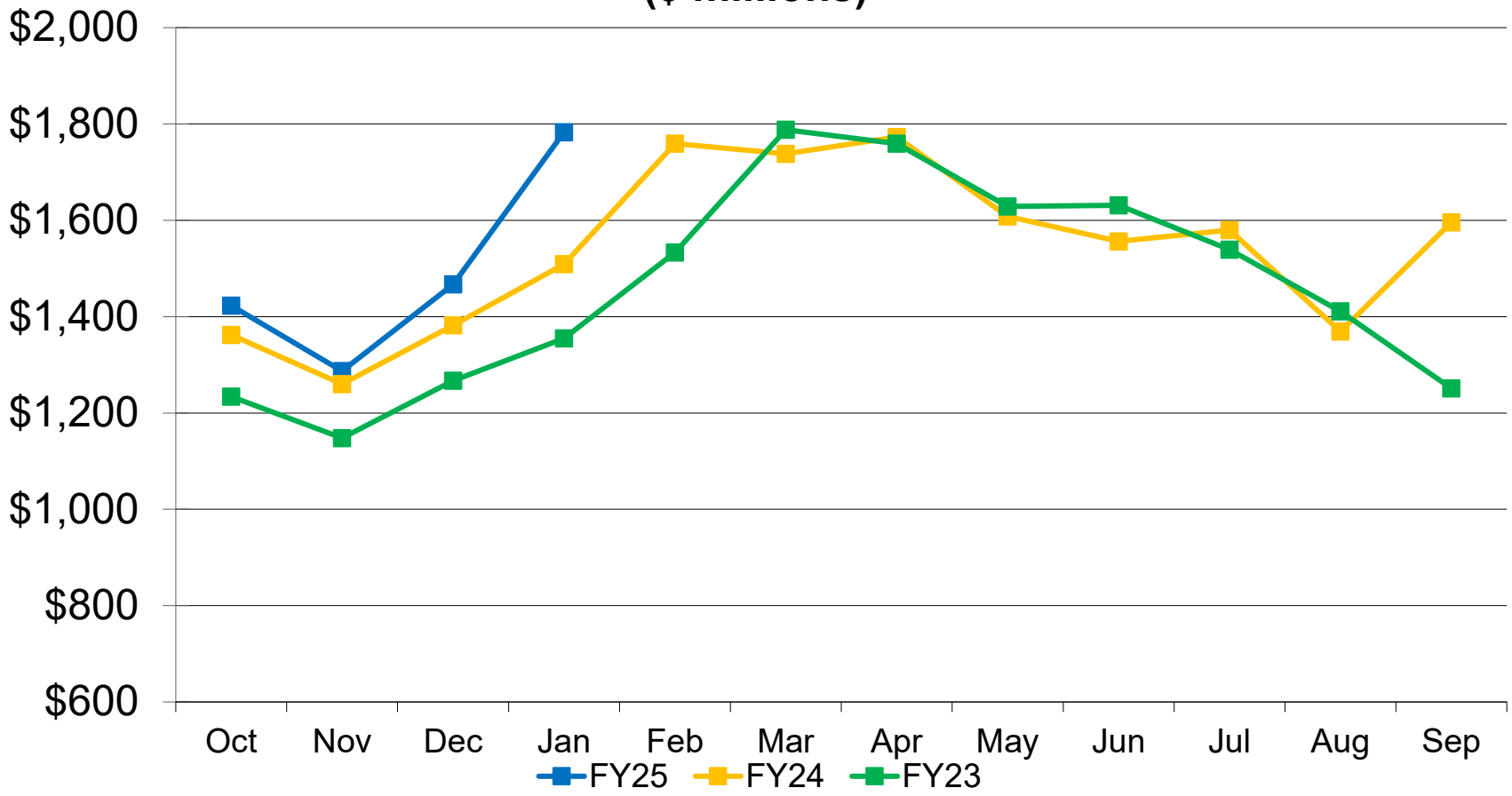
($ millions)



Key Operating Performance Metrics

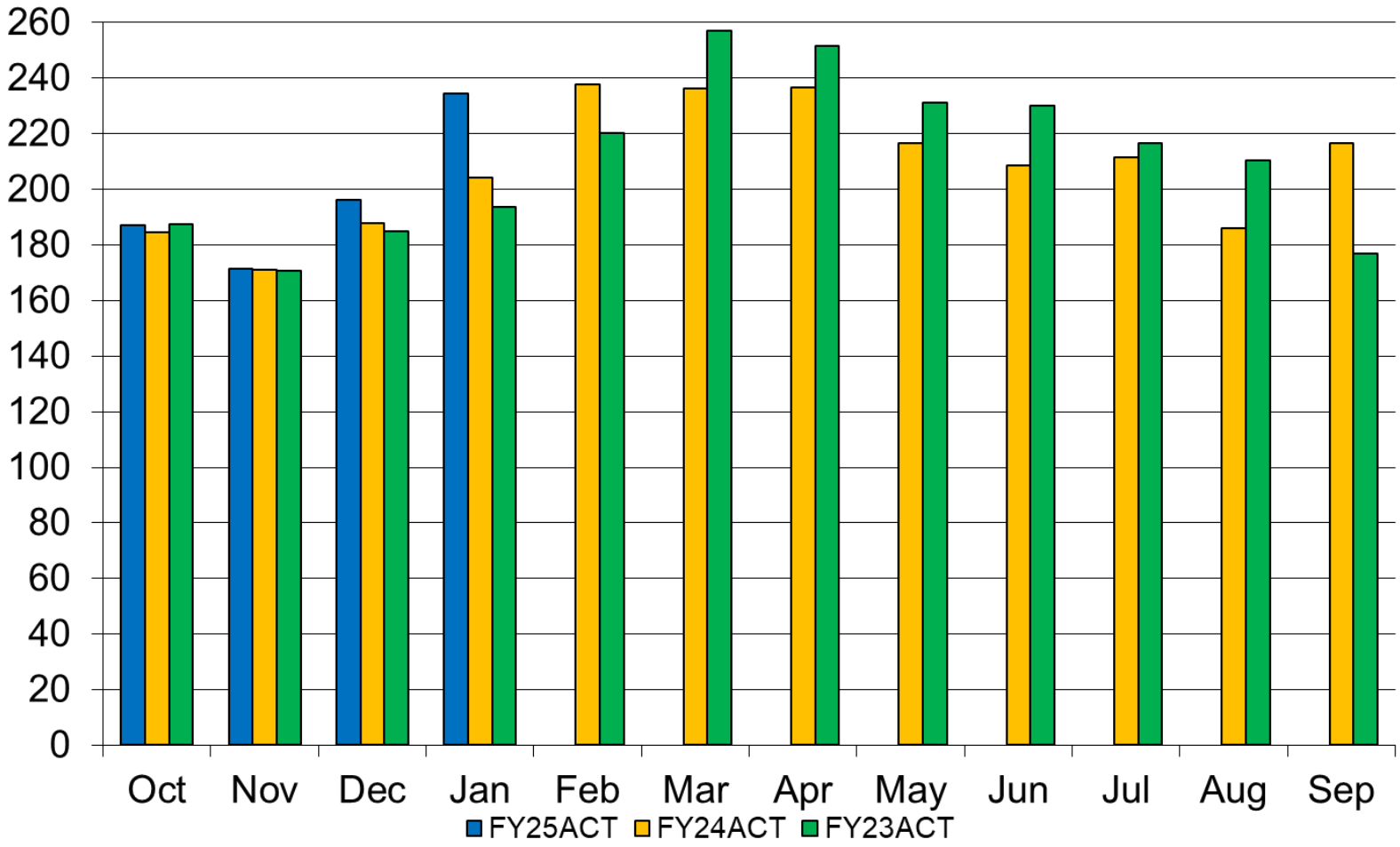
Cash Balance Trending

($ millions)



Key Operating Performance Metrics

Days Cash on Hand

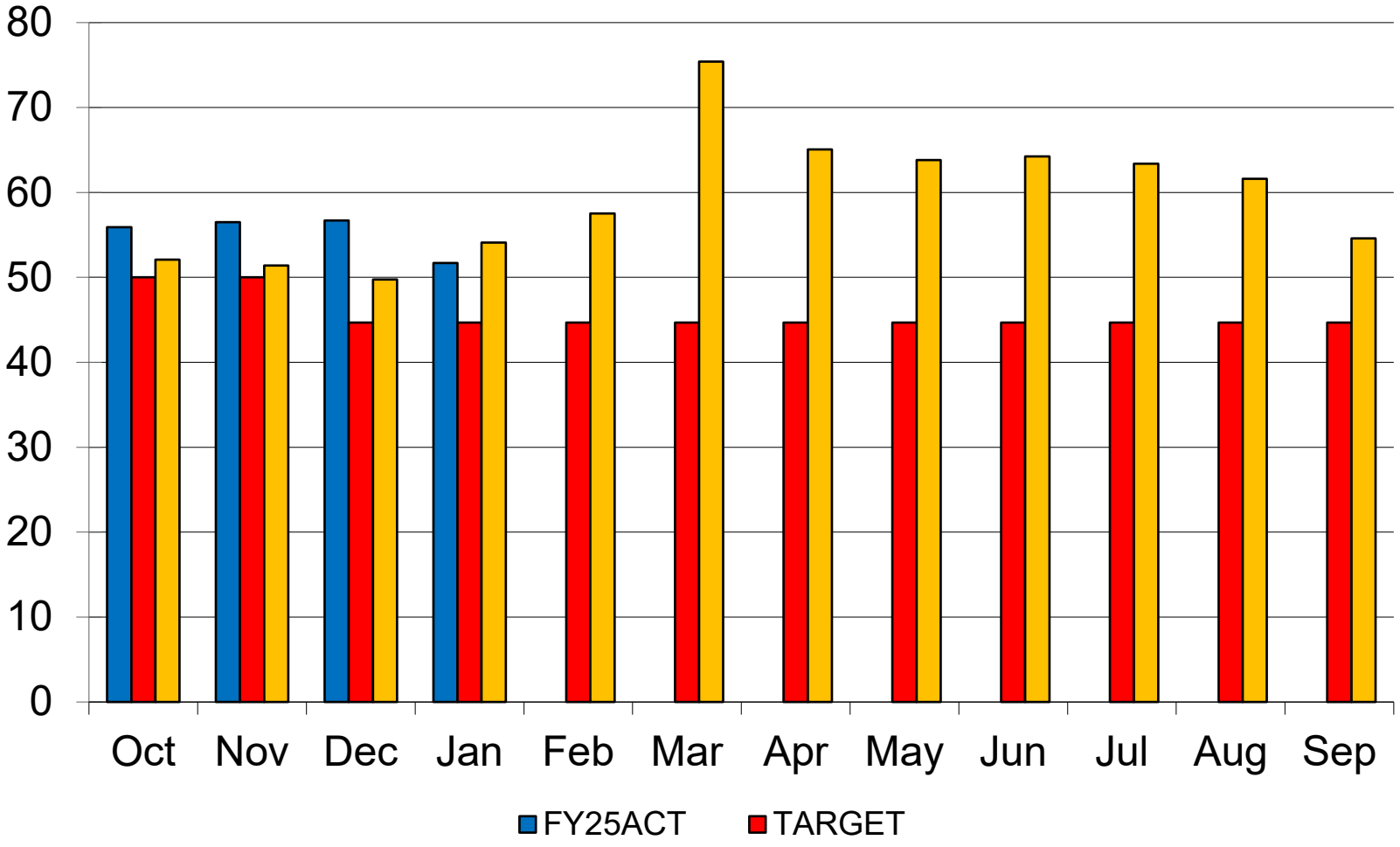


Excludes LPPF and insurance and debt reserves, which are included in total cash

Parkland

Key Operating Performance Metrics

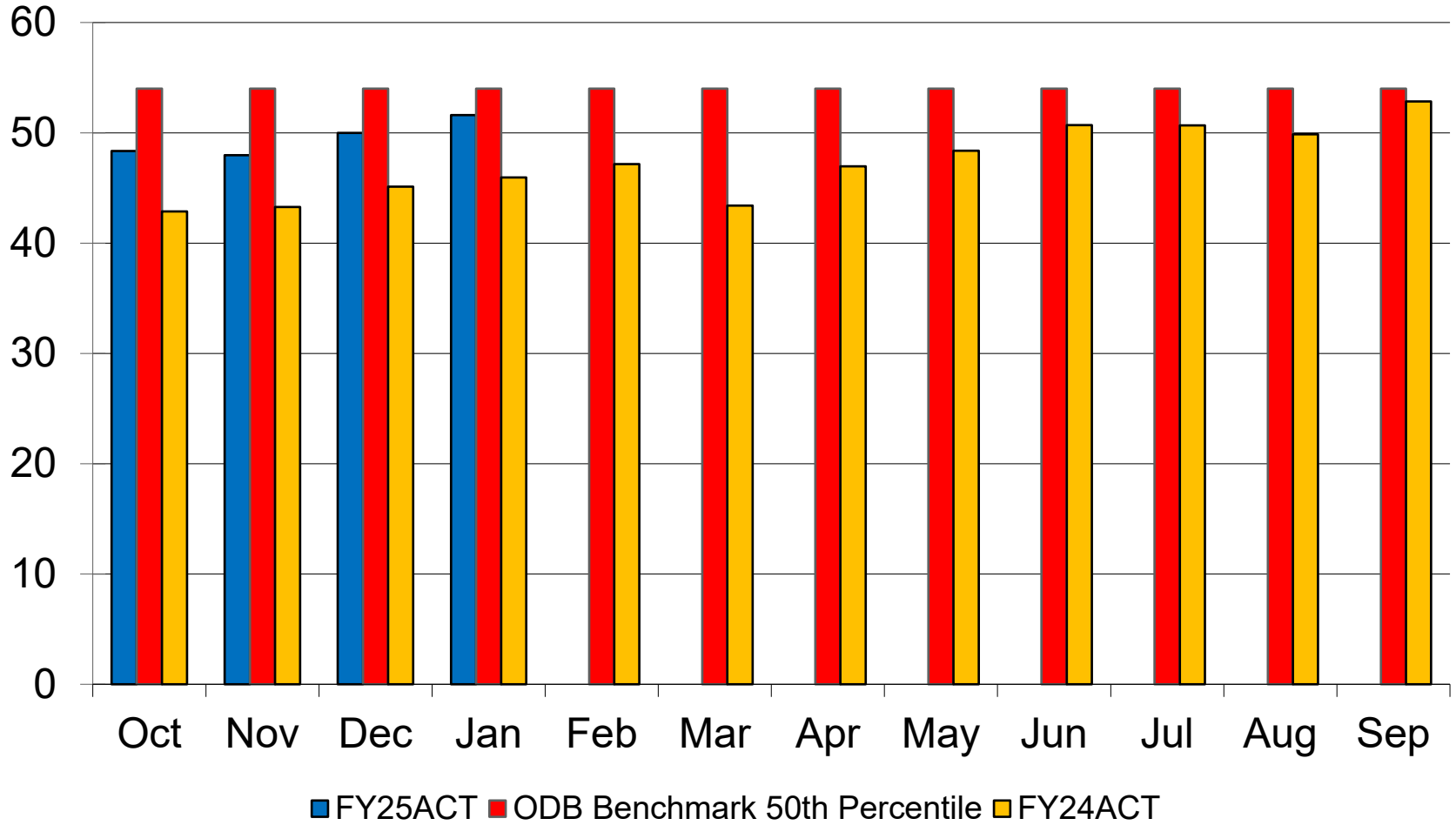
Days in Accounts Receivable



Parkland

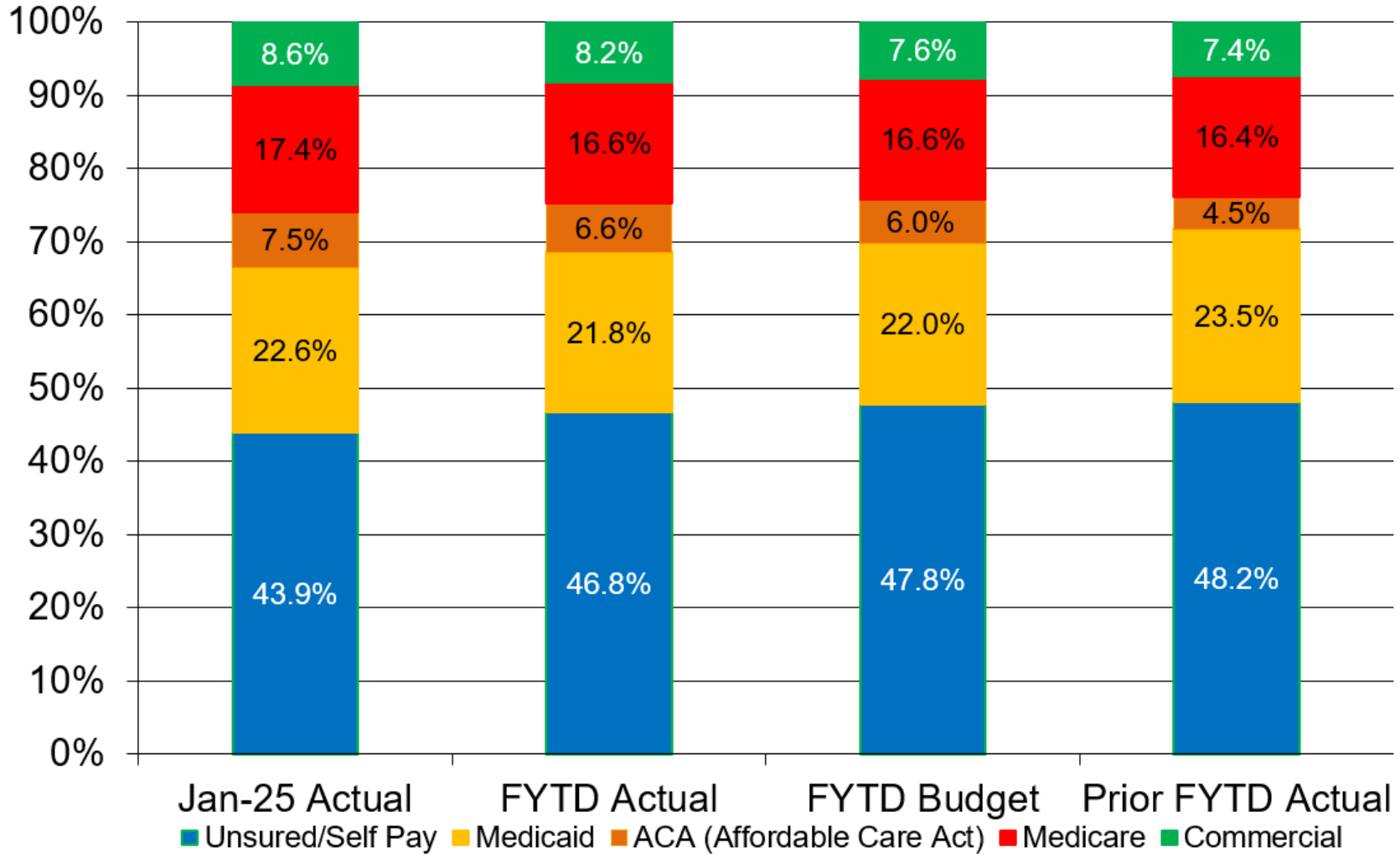
Key Operating Performance Metrics

Days in Accounts Payable



Key Operating Performance Metrics

Gross Patient Revenue By Payor Type

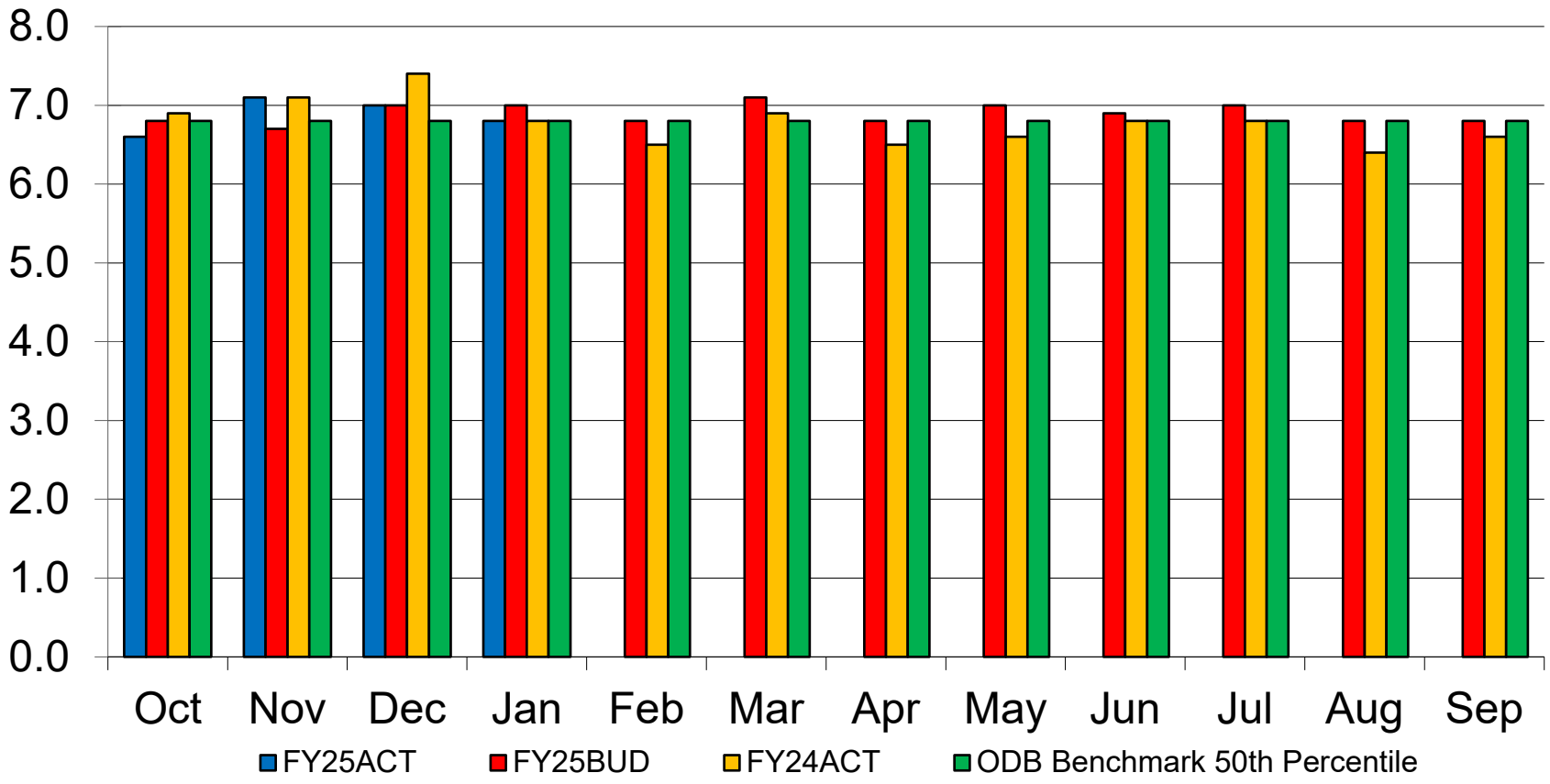


Parkland

Key Operating Performance Metrics

FTEs per Adjusted Occupied Bed

(includes Contract Labor and excludes Nursing Homes and Jail)



Parkland

Appendix

PCHP Financial Performance
Current Month and YTD –January 2025

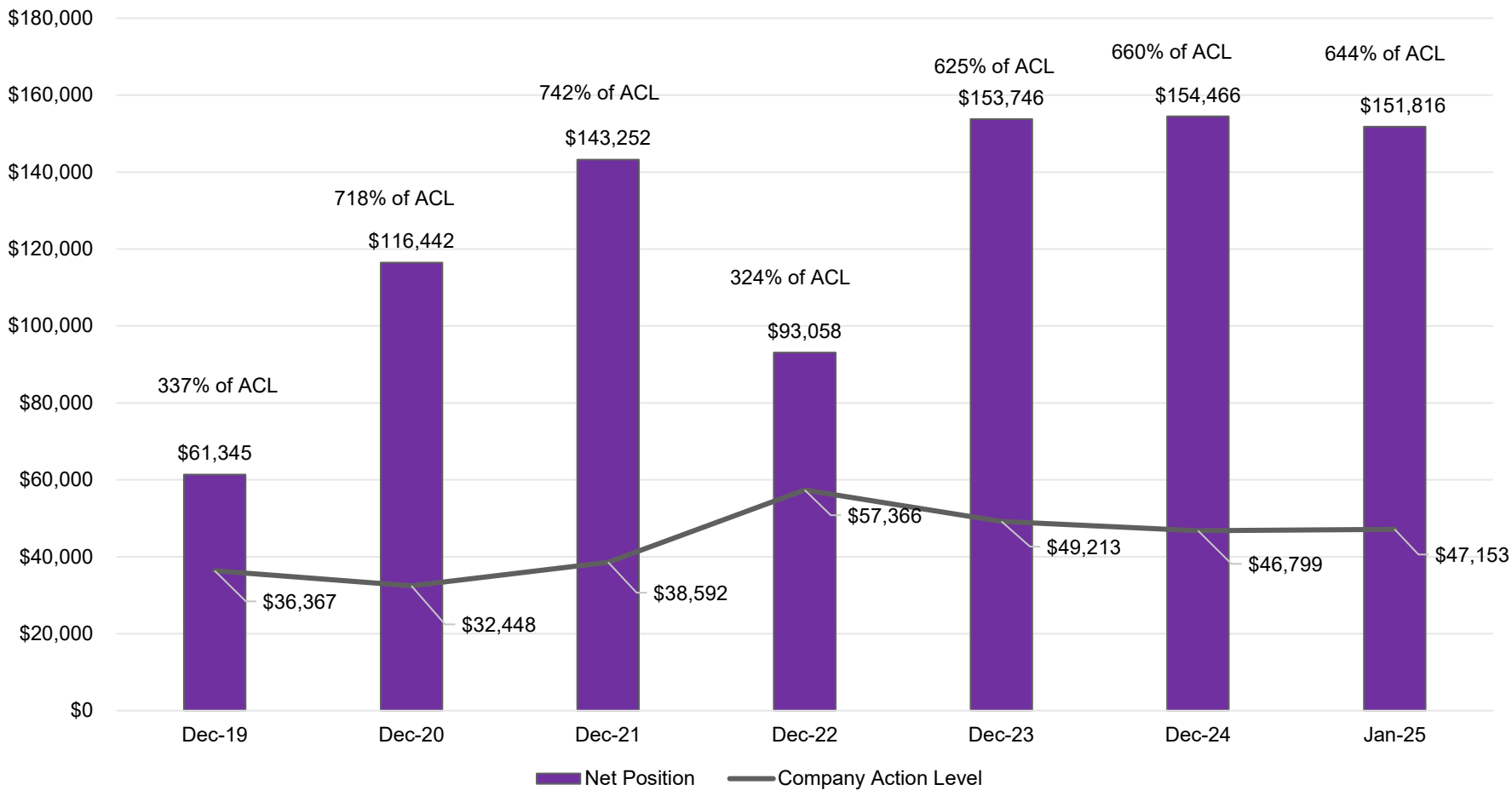
PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 25 Actual	FY 25 Budget	Var From Budget	%Var From Budget	FY 24 Actual	Var FY25-24	%Var FY25-24
MEMBERSHIP	169,688	169,688	0	0.0%	165,032	4,656	2.8%
REVENUE							
Premium/DSP	$ 56,951	$ 50,380	$ 6,570	13.0%	$ 46,202	$ 10,749	23.3%
NAIP/DPP	27,340	27,377	(37)	-0.1%	34,587	(7,247)	-21.0%
OPERATING REVENUE	84,290	77,757	6,534	8.4%	80,789	3,501	4.3%
EXPENSE							
Administration	8,428	10,211	1,783	17.5%	8,191	(236)	-2.9%
Claims	79,828	72,730	(7,098)	-9.8%	71,555	(8,273)	-11.6%
OPERATING EXPENSE	88,256	82,941	(5,314)	-6.4%	79,747	(8,509)	-10.7%
OPERATING INCOME (LOSS)	**$ (3,965)**	**$ (5,185)**	**$ 1,219**	**23.5%**	**$ 1,042**	**$ (5,008)**	**-480.4%**
Interest and Investment Income	1,166	729	437	59.9%	1,677	(511)	-30.5%
Unrealized Gain (Loss) on Investments	149	-	149	0.0%	72	77	106.9%
Total Net Income (Loss)	$ (2,650)	$ (4,455)	$ 1,805	40.5%	$ 2,792	$ (5,442)	-194.9%
Operating Cash Flow Margin %	-4.7%	-6.7%	2.0%	-29.4%	1.3%		
Medical Loss Ratio (excluding DPP/NAIP)	92.9%	92.2%			85.9%		

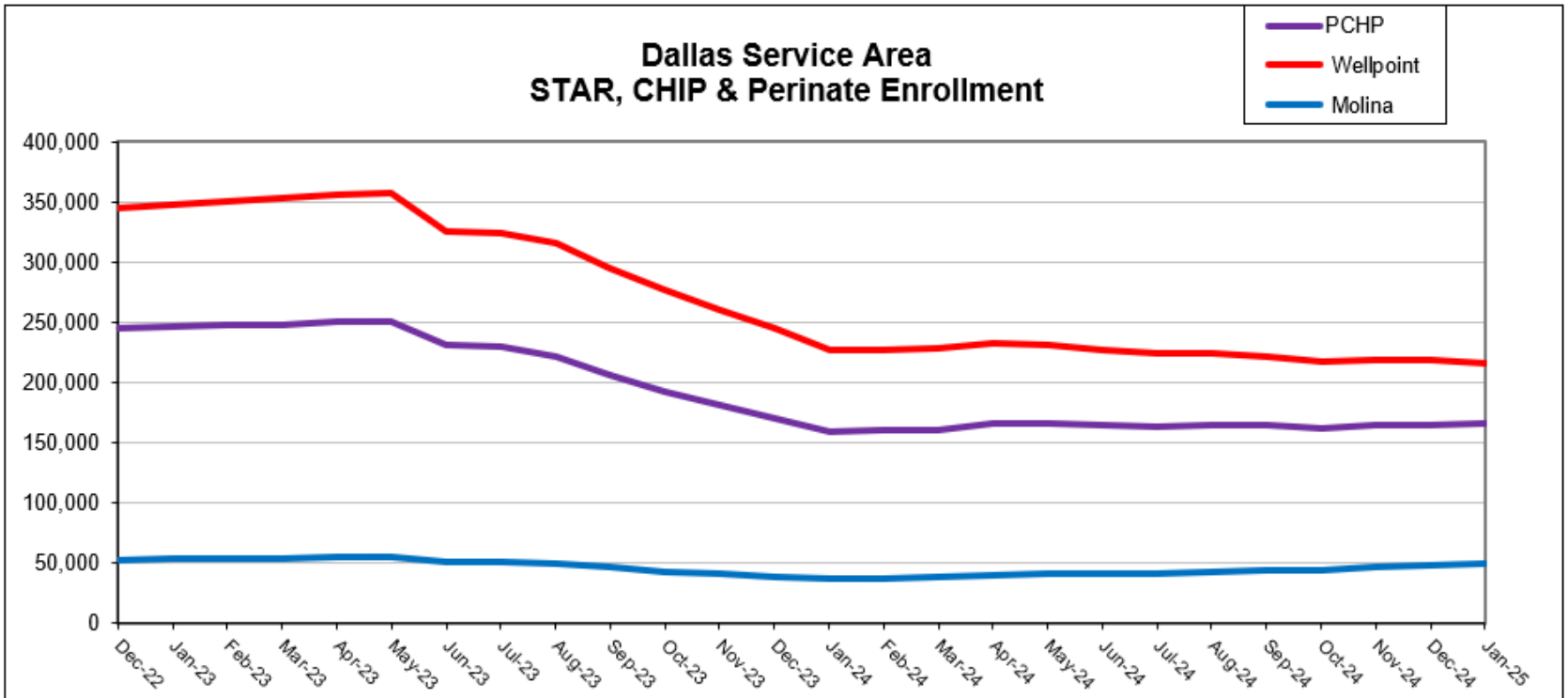
PCHP Fiscal Year ends 12/31/2025

PCHP Net Position vs Risk-Based Capital Requirements as of January 2025



- Dollars in graph represented in Thousands
- Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)
- The Company Action Level and Asset Control Level for the most recent year are forecasted year-end values. All other years are actual year-end values.

PCHP Enrollment

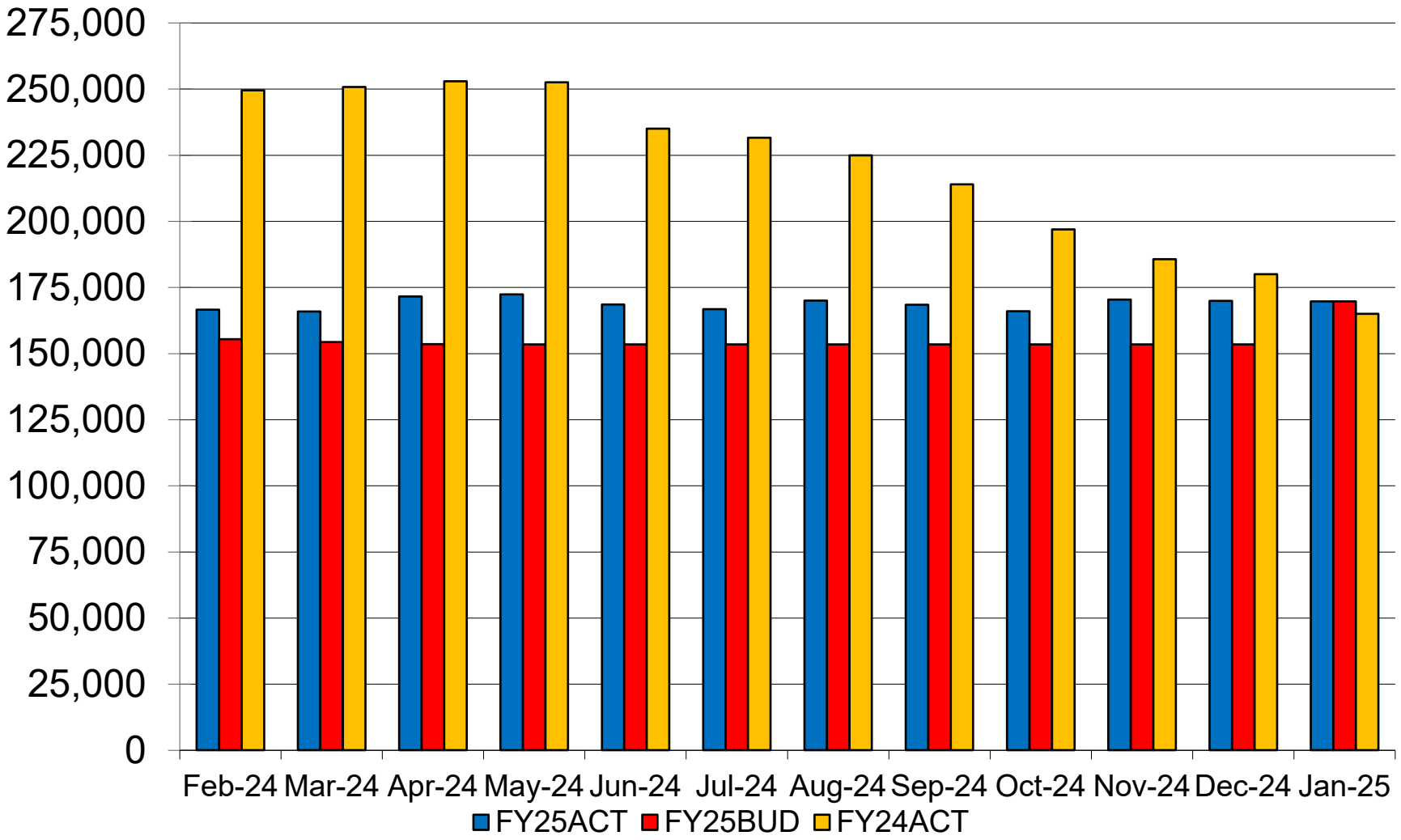


	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25
PCHP	159,321	159,722	160,478	165,724	166,283	164,217	163,255	164,746	164,221	161,892	164,093	165,200	165,311
Wellpoint	227,515	227,126	227,660	231,976	230,761	226,309	223,948	223,751	221,535	217,427	218,016	218,041	216,092
Molina	36,616	37,397	38,189	39,972	40,709	40,999	41,509	43,018	43,770	43,855	46,089	47,742	49,263

- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

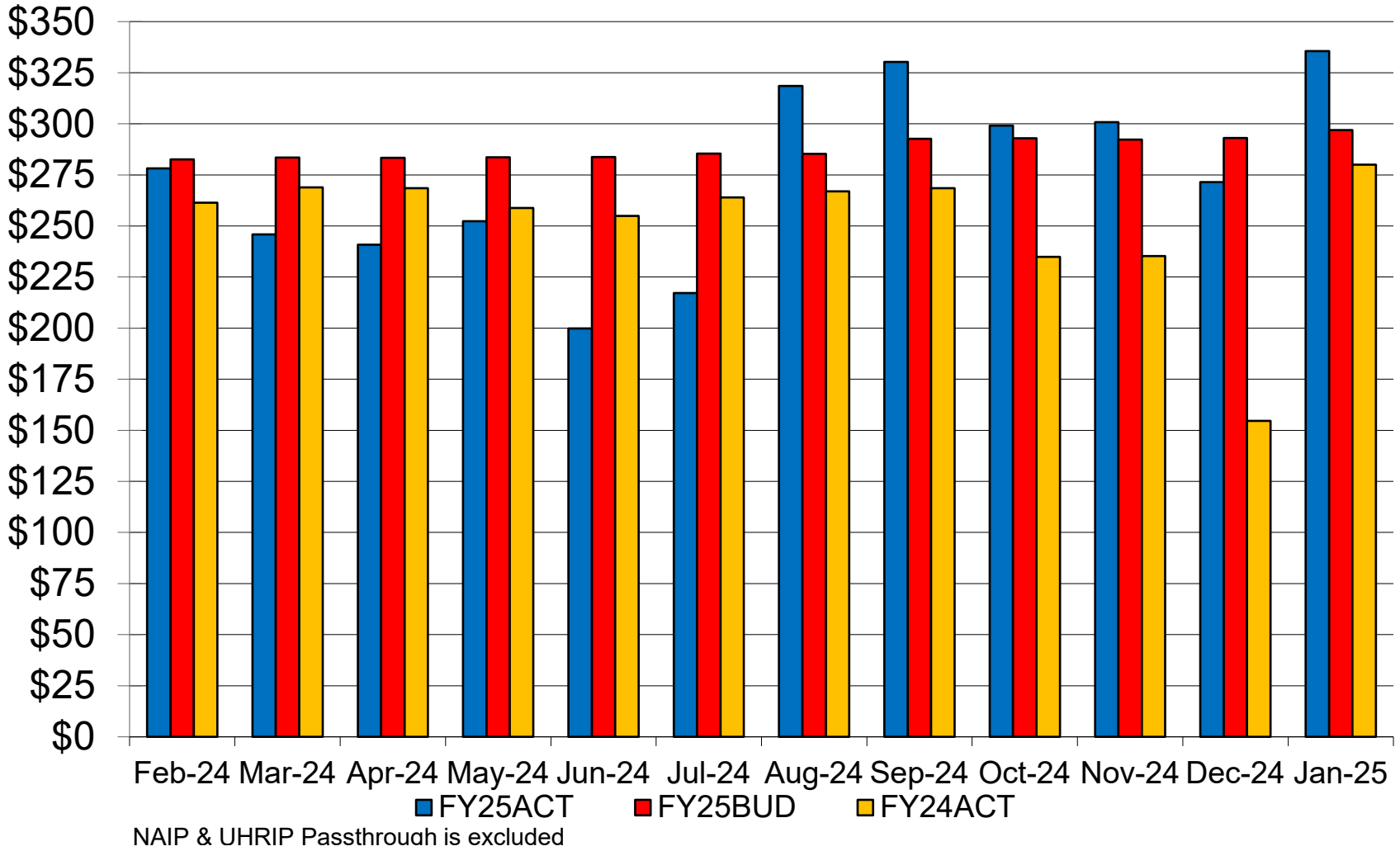
Key Operating Performance Metrics

Membership



Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of January 31, 2025 and 2024

PARKLAND HEALTH & HOSPITAL SYSTEM
BALANCE SHEET
January 31, 2025 and 2024
(Dollars in Thousands)

	FY 2025				FY 2025	FY 2024
Assets	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Current Assets						
Cash, Cash Equivalents & Investmer	$ 1,403,552	$ 295,122	$ -	$ 35,512	$ 1,734,185	$ 1,613,243
Net Ad Valorem Taxes Receivable	282,547	-	-	-	282,547	275,332
Net Patient Accounts Receivable	218,358	-	-	-	218,358	218,353
Other Receivables	323,395	117,527	659	372	441,954	408,604
Inventories & Other Assets	85,101	2,941	114	308	88,463	78,060
Total Current Assets	2,312,953	415,590	773	36,191	2,765,507	2,593,593
Capital Assets, Net						
Construction In Progress	85,357	-	-	-	85,357	54,243
Property, Plant, and Equipment	1,542,649	2,379	4,361	13	1,549,403	1,607,039
Total Net Capital Assets	1,628,005	2,379	4,361	13	1,634,759	1,661,281
Long Term Assets						
Other Noncurrent Assets	-	-	707	4,789	5,496	3,135
Total Other Long Term Assets	-	-	707	4,789	5,496	3,135
Assets Limited to Use:						
New Parkland Relocation	-	-	-	-	-	-
Community Service Capital Expansi	-	-	-	-	-	-
Breast Center	-	-	-	-	-	-
Irving Clinic - Foundation Repair	3,777	-	-	-	3,777	3,777
Routine Capital	357,931	-	-	11,294	369,224	300,147
Debt Service	9,704	-	-	-	9,704	11,092
LPPF	126,379	-	-	-	126,379	91,070
Insurance Reserves	9,574	-	-	-	9,574	9,191
Total Assets Limited to Use	507,364	-	-	11,294	518,658	415,277
Deferred Outflows of Resources	224,175	-	-	-	224,175	271,502
Total Assets	$ 4,672,498	$ 417,969	$ 5,841	$ 52,287	$ 5,148,595	$ 4,944,787

Balance Sheet Combined as of January 31, 2025 and 2024

(Dollars in Thousands)	FY 2025 PHHS	FY 2025 PCHP	FY 2025 PCCI	FY 2025 FDN/AUX	FY 2025 Total	FY 2024 Total
Liabilities and Net Position						
Current Liabilities						
Accounts Payable	$ 392,532	$ 37,166	$ 43	$ 3,333	$ 433,075	$ 375,762
Accrued Payroll & Benefits	113,583	(17)	968	-	114,534	116,244
Claims Payable	-	225,919	-	-	225,919	248,930
Deferred Ad Valorem Taxes	584,460	-	-	-	584,460	556,606
Interest Payable	13,037	-	-	-	13,037	13,412
Due to Third Party	(3,265)	-	-	-	(3,265)	(17,442)
Other Current Liabilities	70,559	949	31,310	16	102,833	81,368
Total Current Liabilities	1,170,906	264,017	32,321	3,349	1,470,593	1,374,881
Long Term Debt	555,194	1,827	-	-	557,020	582,250
Net Pension Liability	702,151	-	-	-	702,151	731,828
Other Non-Current Liabilities	25,498	309	10,495	-	36,302	38,071
Total Liabilities	2,453,748	266,153	42,816	3,349	2,766,066	2,727,029
Deferred Inflows of Resources	8,679	-	-	-	8,679	2,456
Net Position	2,210,071	151,816	(36,975)	48,938	2,373,850	2,215,302
Total Liabilities and Net Position	$ 4,672,498	$ 417,969	$ 5,841	$ 52,287	$ 5,148,595	$ 4,944,787

Statement of Cash Flow and Routine Capital

Cash Flow Combined
MTD & FYTD January 2025

(Dollars in Thousands)	FYE 2025				FY 25	FY 24
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Cash Flows from Operating Activities:						
Receipts from Customers	$ 379,794	$ 1,013,986		$ 190	$ 1,393,969	$ 662,226
Ad Valorem Tax Receipts	600,249			-	600,249	643,546
Government Programs	114,367			-	114,367	150,984
Stimulus Funds	40			-	40	-
Other Receipts	12,222	4,651	2,630	-	19,503	6,501
Donations Received	-			6,807	6,807	8,591
Contributions Paid to/from Foundation				(2,000)	(2,000)	20,806
Payments for Medical Claims Costs	-	(926,101)		-	(926,101)	(309,506)
Payments to Suppliers	(284,430)	(19,076)	1,253	635	(301,618)	(294,525)
Payments to Employees	(579,431)	(45,765)	(3,442)	(4,485)	(633,122)	(616,170)
Net Cash Flow from Operations	242,811	27,694	442	1,147	272,094	272,452
Cash Flows from Capital and Financing Activities:						
Purchases of Capital assets	(66,816)		(442)	4	(67,254)	(19,345)
Sale of Capital Assets	1,208			-	1,208	386
Interest Received	13,863	18,305		1,221	33,389	39,292
Interest Paid	(142)			-	(142)	15,596
Bond Principal Paid	-	-	-	-	-	-
Net Cash Flows from Capital and Financing Activitie	(51,888)	18,305	(442)	1,225	(32,799)	35,929
Net Change in Cash	$ 190,924	$ 46,000	$ 0	$ 2,372	$ 239,295	$ 308,382
Beginning Cash Balance	1,596,310	249,122	-	44,543	1,889,975	1,628,429
Ending Cash Balance	$ 1,787,233	$ 295,122	$ 0	$ 46,915	$ 2,129,270	$ 1,936,811

Routine Capital Summary (FY25 Only)
January 31, 2015

CAPITAL SPENDING SUMMARY
Year to Date as of 1/31/2025

2025 Budget Only

(Dollars in Thousands)

Description	Amount
FY25 Capital Budget	$ 357,931
YTD Actual Spend	(7,613)
Committed	(235)
Remaining Budget	350,083

% Total Capital Funding Spent and Committed 2.2%

Parkland

Statistics
MTD & FYTD January 2025

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2025
	Jan-25 Actual	Jan-25 Budget	Jan-24 Actual	% Var Budget	% Var FY25-24	Jan-25 Actual	Jan-25 Budget	Jan-24 Actual	% Var Budget	% Var FY25-24	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	3,070	3,242	3,144	-5.3%	-2.4%	12,337	12,617	12,168	-2.2%	1.4%	37,615
Neonatal ICU	106	122	125	-13.1%	-15.2%	458	440	451	4.1%	1.6%	1,338
Newborn Nursery / Room-in	1,061	1,025	1,007	3.5%	5.4%	4,281	4,092	4,018	4.6%	6.5%	11,886
Total Inpatient Discharges	4,237	4,389	4,276	-3.5%	-0.9%	17,076	17,149	16,637	-0.4%	2.6%	50,839
Observation Discharges	2,015	1,836	1,832	9.7%	10.0%	7,686	7,465	7,448	3.0%	3.2%	22,488
Total Hospital Discharges	6,252	6,225	6,108	0.4%	2.4%	24,762	24,614	24,085	0.6%	2.8%	73,327
Total Hospital Discharges (excluding Newborn Nursery)	5,191	5,200	5,101	-0.2%	1.8%	20,481	20,522	20,067	-0.2%	2.1%	61,441
Inpatient Posted Census Days											
Adult Inpatient	17,904	19,301	19,573	-7.2%	-8.5%	70,280	73,936	72,555	-4.9%	-3.1%	220,047
Neonatal ICU	2,668	2,595	2,490	2.8%	7.1%	10,025	9,399	9,017	6.7%	11.2%	26,096
Newborn Nursery / Room-in	2,311	2,320	2,279	-0.4%	1.4%	9,405	9,376	9,194	0.3%	2.3%	27,170
Total Inpatient Posted Census Days	22,883	24,216	24,342	-5.5%	-6.0%	89,710	92,711	90,766	-3.2%	-1.2%	273,313
Average Length of Stay											
Adult	5.83	5.95	6.23	2.0%	6.4%	5.70	5.86	5.96	2.7%	4.4%	5.85
Neonatal ICU	25.17	21.27	19.92	-18.3%	-26.4%	21.89	21.36	19.99	-2.5%	-9.5%	19.5
Case Mix Index											
Acute	1.94	1.96	1.99	-1.0%	-2.5%	1.99	1.96	1.99	1.5%	0.0%	1.96
Adult Average Inpatient Available Beds (less L&D)	745	744	745	0.1%	0.0%	744	743	744	0.1%	0.0%	743
Observation Unit Beds	60	59	59	1.7%	1.7%	60	59	58	1.7%	3.4%	59
Adult Inpatient Occupancy Rate	69%	74%	76%	-6.8%	-9.2%	69%	72%	71%	-4.2%	-2.8%	73%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	55,739	55,625	55,460	0.2%	0.5%	219,219	220,801	216,618	-0.7%	1.2%	657,463
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	28,172	27,946	28,232	0.8%	-0.2%	109,678	108,696	106,755	0.9%	2.7%	322,067
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	93%	94%	96%	-1.1%	-3.1%	92%	93%	92%	-1.1%	0.0%	93%
Psych	97%	100%	99%	-3.0%	-2.0%	99%	100%	100%	-1.0%	-1.0%	100%
Rehab	97%	89%	85%	9.0%	14.1%	96%	89%	87%	7.9%	10.3%	89%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	86%	86%	85%	0.0%	1.2%	86%	84%	84%	2.4%	2.4%	84%

Parkland

Statistics
MTD & FYTD January 2025

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2025
	Jan-25 Actual	Jan-25 Budget	Jan-24 Actual	% Var Budget	% Var FY25-24	Jan-25 Actual	Jan-25 Budget	Jan-24 Actual	% Var Budget	% Var FY25-24	Annual Budget
Average Daily Inpatient Census											
Medicine/ Surgery	386	430	439	-10.2%	-12.1%	381	409	399	-6.8%	-4.5%	411
Psych	27	28	28	-3.6%	-3.6%	28	28	28	0.0%	0.0%	28
Rehab	21	20	20	5.0%	5.0%	21	20	21	5.0%	0.0%	20
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	116	118	118	-1.7%	-1.7%	114	117	115	-2.6%	-0.9%	117
L&D	27	26	27	3.8%	0.0%	28	27	28	3.7%	0.0%	26
Total Adult Inpatient	577	622	632	-7.2%	-8.7%	572	601	591	-4.8%	-3.2%	602
Observation	245	195	199	25.6%	23.1%	239	206	205	16.0%	16.6%	208
Total Adult Average Daily Census	822	817	831	0.6%	-1.1%	811	807	796	0.5%	1.9%	810
Neonatal ICU	86	84	80	2.4%	7.5%	82	76	73	7.9%	12.3%	71
Total Average Daily Census	908	901	911	0.8%	-0.3%	893	883	869	1.1%	2.8%	881
Deliveries	1,140	1,151	1,117	-1.0%	2.1%	4,691	4,572	4,437	2.6%	5.7%	13,400
Surgeries											
Day Surgery Cases (Hospital)	652	606	601	7.6%	8.5%	2,498	2,497	2,476	0.0%	0.9%	7,658
Day Surgery Cases (ASC)	398	399	406	-0.3%	-2.0%	1,660	1,656	1,679	0.2%	-1.1%	5,140
Total Day Surgery Cases	1,050	1,005	1,007	4.5%	4.3%	4,158	4,153	4,155	0.1%	0.1%	12,798
Inpatient Cases	736	741	745	-0.7%	-1.2%	3,040	2,906	2,917	4.6%	4.2%	9,085
Total Surgical Cases	1,786	1,746	1,752	2.3%	1.9%	7,198	7,059	7,072	2.0%	1.8%	21,883
Emergency Services (unduplicated patients)											
Arrivals Count	19,617	20,532	20,521	-4.5%	-4.4%	76,415	77,556	77,513	-1.5%	-1.4%	235,054
Treated Patients Count	19,294	19,944	19,848	-3.3%	-2.8%	75,226	75,912	75,634	-0.9%	-0.5%	229,580
Percent Left w/o Being Seen	1.6%	2.9%	3.3%	44.8%	51.5%	1.6%	2.1%	2.4%	23.8%	33.3%	2.3%
Emergency Visit Counts (includes multiple visits)											
Main ED	13,975	14,465	14,513	-3.4%	-3.7%	54,669	53,765	53,968	1.7%	1.3%	164,677
Psych / EOU ED	720	708	723	1.7%	-0.4%	2,904	2,649	2,707	9.6%	7.3%	8,284
Urgent Care - ED	4,240	4,727	4,737	-10.3%	-10.5%	17,294	17,306	17,342	-0.1%	-0.3%	53,313
ICC ED (OB/Gyn Intermediate Care)	1,919	1,910	1,941	0.5%	-1.1%	7,608	7,509	7,633	1.3%	-0.3%	23,104
Total Emergency Visit Counts	20,854	21,810	21,914	-4.4%	-4.8%	82,475	81,229	81,650	1.5%	1.0%	249,378
Ambulatory Visits by Division *											
COPC	41,711	40,370	39,497	3.3%	5.6%	170,172	164,901	160,722	3.2%	5.9%	500,354
WISH	20,345	20,331	19,367	0.1%	5.0%	82,412	79,059	74,224	4.2%	11.0%	241,533
Ambulatory Specialty Clinics	35,117	36,496	33,411	-3.8%	5.1%	138,666	141,989	130,511	-2.3%	6.2%	416,661
Employee Health Integration	2,343	2,677	1,949	-12.5%	20.2%	9,896	10,750	7,948	-7.9%	24.5%	28,667
All Other Divisions	5,054	4,667	4,661	8.3%	8.4%	20,114	18,500	18,445	8.7%	9.0%	56,158
Total Ambulatory Visits	104,570	104,541	98,885	0.0%	5.7%	421,260	415,199	391,850	1.5%	7.5%	1,243,373

* Clinical Visit summarizations are now aligned with Division reporting, including the addition of Employee Health Integration visits

Key Operating Performance Metrics

Staffing Information:	FYTD 2025 Actual	FYTD 2025 Budget	Variance	FYTD 2024 Actual	FY25 to FY24 Variance
Contract Labor and excludes Nursing Homes and Jail	12,748	12,833	(85)	12,658	90
Productivity:					
Paid Hours/Adjusted Patient Day	41	41	0	41	0
Labor Rates:					
Average Hourly Rate	$ 46.07	$ 45.40	$ 0.67	$ 43.71	$ 2.36

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

Parkland

Care. Compassion. Community.

www.parklandhospital.com

Informational Report on Parkland's Capital Project Summary as of January 2025

Project Summary
As of 1/31/2025

Project Number	Description	Start Date	End Date	Month to Date Amount	Year to Date Amount	Life to Date Amount	Budgeted Amount	Remaining Budget
18081	Construct New Breast Center	**9/12/2017**	**9/30/2023**	-	-	9,731,936	15,224,149	5,492,212
18084	Phase I Expansion Seed Funding	**10/1/2017**	**12/31/2021**	-	-	-	5,000	5,000
18086	New Expansion Clinic	**10/1/2017**	**6/30/2023**	-	247,654	199,963,706	207,027,958	7,064,251
18087	Clinical Renovations	**10/1/2017**	**12/31/2021**	-	-	2,687,633	2,727,043	39,410
18088	Owners Consultants-Management	**10/1/2017**	**12/31/2021**	-	-	817,512	1,094,824	277,312
18089	Tower Garage PFS Build Out	**10/1/2017**	**12/31/2021**	-	-	4,070,971	4,257,570	186,599
18090	OPH Administration Renovations	**10/1/2017**	**12/31/2021**	-	-	476,633	1,247,769	771,136
18091	Butler Parking Garage	**10/1/2017**	**5/30/2024**	-	-	30,609,000	29,700,000	(909,000)
18108	2422 Butler HVAC	**7/1/2018**	**8/30/2021**	-	-	847,871	1,111,500	263,629
18120	Pharmacy Warehouse Build-Out	**11/1/2018**	**5/31/2022**	-	-	268,652	268,652	-
18128	Infusion Pump Replacement	**3/21/2019**	**12/31/2022**	-	-	4,455,003	4,465,128	10,125
18129	JFK Memorial Park	**2/1/2019**	**5/30/2023**	-	-	2,724,230	2,698,147	(26,083)
18135	CV Roman Health Center	**6/26/2019**	**3/30/2023**	-	-	15,179,192	18,293,173	3,113,981
18136	Peritoneal Dialysis Center	**6/26/2019**	**2/23/2021**	-	-	2,341,724	2,383,400	41,676
18140	2311 Medical Drive Build Out	**11/12/2018**	**2/28/2021**	-	-	-	-	-
18141	Logistic 2nd Floor Build Out	**11/12/2018**	**3/30/2021**	-	-	1,735,000	3,660,200	1,925,200
18145	Employee OB/GYN Clinic	**8/1/2019**	**10/31/2022**	-	-	164,633	164,633	0
18146	RTLS Replacement	**4/1/2019**	**9/30/2023**	-	-	1,112,922	2,500,000	1,387,078
18147	1341 Mockingbird	**1/24/2019**	**8/31/2021**	-	-	2,153,402	2,740,590	587,188
18148	Family Place	**1/24/2019**	**8/31/2021**	-	-	2,894,804	3,140,740	245,936
18153	COPC Upgrade Faithful Gould	**10/1/2019**	**6/1/2024**	-	-	1,930,687	2,105,124	174,437
18159	Privacy Wall/Window Construction	**10/1/2019**	**11/30/2023**	-	-	47,086	47,086	-
18163	Modify Space in RJA for Apheresis	**3/1/2020**	**7/24/2023**	-	-	320,759	570,000	249,241
18164	Logistic 3rd Floor Lab HVAC	**3/1/2020**	**12/31/2021**	-	-	64,455	180,000	115,545
18165	Replace Domestic Water Heater Tank OPH	**3/1/2020**	**11/30/2023**	-	-	160,205	150,000	(10,205)
18172	Vickery Clinic	**8/1/2020**	**12/31/2025**	133,750	150,225	1,148,122	31,337,800	30,189,678
18175	CT Scanner for 2nd Floor Shelled Out Area	**9/30/2020**	**1/20/2022**	-	-	2,538,805	2,860,241	321,436
18176	Hatcher Clinic Emergency Exit Gate	**12/3/2020**	**11/28/2023**	-	-	33,469	33,531	62
18178	Renovation to Psych Quiet Activity Room	**12/3/2020**	**5/31/2024**	-	-	21,991	28,000	6,009
18179	RJ Anderson Clinic Wayfinding	**12/3/2020**	**7/12/2021**	-	-	-	-	-
18180	Waiting Room Replacement ASC Flr 1	**12/3/2020**	**11/30/2023**	-	-	42,655	42,655	(0)
18182	Renovation of Garland COPC	**12/3/2020**	**8/31/2024**	-	41,913	1,666,049	1,698,339	32,290
18183	ECMO Program Development	**12/31/2020**	**9/30/2022**	-	-	1,457,331	1,260,775	(196,556)
18185	QC Track Software	**12/31/2020**	**10/31/2021**	-	-	-	41,000	41,000
18186	Pain Procedure Expansion	**12/31/2020**	**4/30/2024**	105,043	126,960	755,887	741,909	(13,978)
18189	Psych Door and Mag Lock Replacement	**12/31/2020**	**12/31/2023**	-	-	144,867	218,102	73,235
18192	CUP Steam Line Modifications	**12/31/2020**	**8/30/2024**	58,661	58,661	197,566	330,000	132,434
18193	Ambulatory Staff Assist in Restroom	**12/31/2020**	**11/30/2023**	-	-	44,944	44,944	0
18194	ED Entry Flow Redesign	**1/4/2021**	**2/28/2022**	-	-	16,102	16,102	0
18195	Cube Renovation	**1/7/2021**	**4/30/2021**	-	-	36,328	31,000	(5,328)
18196	Remodel on 17th Floor Ofice Space	**1/21/2021**	**2/28/2023**	-	-	-	84,000	84,000
18197	OncoSuite Software for Tumor Visualization	**2/4/2021**	**3/31/2022**	-	-	130,035	130,035	-
18198	Goodnight Warehouse	**2/4/2021**	**11/7/2021**	-	-	3,689,392	4,974,735	1,285,343
18199	Registration Desk and Operations Deharo COPC	**2/4/2021**	**11/30/2022**	-	-	33,525	33,525	-
18200	Backup Domestic Water Boiler	**2/26/2021**	**11/30/2023**	-	-	96,566	100,000	3,434

18201	CUP-Boiler Safety Solenoid	**2/26/2021**	**12/31/2022**	-	-	27,965	27,965	-
18202	CUP-Cooling Tower Screen Wall	**2/26/2021**	**4/30/2022**	-	-	136,077	136,077	-
18203	Relocation of Family Medicine Clinic	**2/26/2021**	**7/19/2022**	-	-	3,628,320	3,746,500	118,180
18204	Renovation to Telemetry Level 14 NPH	**2/26/2021**	**7/18/2023**	-	-	151,513	194,700	43,187
18207	Renovation of an Existing Nurses Office	**4/2/2021**	**9/15/2023**	-	-	16,665	-	(16,665)
18212	Workspace Optimization	**4/7/2021**	**3/31/2023**	-	-	-	16,050	16,050
18213	MRD Breakroom	**5/11/2021**	**5/15/2025**	-	234,319	513,799	378,800	(134,999)
18214	Replacement of 37 Wall Mounts and PC Monitors	**5/11/2021**	**2/28/2024**	-	-	84,286	111,550	27,264
18215	Dallas Deflects	**5/1/2022**	**3/31/2023**	-	-	142,080	209,200	67,120
18216	Supply Chain Store Room Expansion	**6/23/2021**	**5/15/2025**	-	344,317	737,205	464,900	(272,305)
18217	Upgrade Parking Technology at Tower, ASC & ED	**7/30/2021**	**5/1/2022**	-	-	544,886	450,000	(94,886)
18219	Construction for Bluitt Flowers COPC X-ray	**7/30/2021**	**6/5/2023**	-	-	202,508	202,508	-
18220	Healthy Start Renovation	**7/30/2021**	**5/31/2023**	-	-	64,530	127,900	63,370
18222	POD S Renovation	**10/27/2021**	**11/30/2023**	-	-	22,500	189,200	166,700
18223	Jubilee Clinic New family Clinic in South Dallas	**10/27/2021**	**12/5/2022**	-	-	507,992	741,500	233,508
18224	Replacement of Fire Alarm System	**11/19/2021**	**9/30/2024**	-	-	116,008	278,400	162,392
18225	Interior Improvement Const. Chase to 8435 Stemmons	**12/6/2021**	**11/14/2023**	-	(24)	2,913,621	8,245,000	5,331,379
18228	Phase 2 Noise Reduction Hardware	**12/9/2021**	**7/30/2024**	-	-	223,140	238,985	15,845
18229	Metro Medical Credit Union	**12/9/2021**	**7/31/2024**	12,004	108,484	3,624,534	3,873,700	249,166
18230	Old Campus Demolition (Phase II)	**12/9/2021**	**3/30/2025**	1,522,466	6,360,567	36,416,023	39,505,800	3,089,777
18231	Modify Doors near Starbucks to Automatic Opening	**12/9/2021**	**11/19/2023**	-	-	35,635	39,600	3,965
18232	Nutrition Area, Card Reader, Shelves (Trauma	**12/9/2021**	**7/11/2022**	-	-	21,158	21,158	-
18233	Dedicated Shower Space within the ED	**12/9/2021**	**10/26/2023**	-	-	25,732	35,000	9,268
18234	ASC Air Handler Replacement	**1/20/2022**	**3/31/2024**	-	-	484,650	543,295	58,645
18235	Radiology, Additional5th US Room	**7/31/2021**	**7/30/2024**	1,707	105,956	654,930	543,700	(111,230)
18236	Provide Sanitation Manager Office	**1/20/2022**	**5/19/2023**	-	-	6,606	6,606	-
18237	New Administration Tower	**2/3/2022**	**10/19/2024**	-	82,672	753,042	123,751,500	122,998,458
18239	Moody 6th Floor Buildout	**2/2/2022**	**11/30/2023**	-	-	12,910,863	16,403,000	3,492,137
18240	Enhanced Crosswalk and Intersection	**2/3/2022**	**5/31/2022**	-	-	65,600	50,000	(15,600)
18241	CUP Demand Flow Monitoring Equipment Replacement	**3/16/2022**	**1/1/2023**	-	-	-	95,560	95,560
18242	Renovation, Demolition	**5/5/2022**	**10/19/2024**	-	122,958	5,157,342	5,482,004	324,662
18244	Child Care Center Buildout Annie's Place	**6/10/2022**	**10/19/2024**	-	1,176,160	2,182,124	2,244,966	62,842
18245	New Dental Clinic	**6/13/2022**	**11/1/2022**	-	-	143,822	472,432	328,610
18246	Virtual Outreach Clinic	**7/6/2022**	**6/30/2023**	-	-	9,402	1,202,900	1,193,498
18247	Level 15 Med/Surge ICU	**7/7/2022**	**6/30/2024**	-	-	621,600	707,800	86,200
18249	Swisslog RDAC Controller Replacement	**5/1/2022**	**5/1/2023**	-	-	135,650	135,650	-
18250	FY22- Construction Garland Behavioral Health	**4/14/2022**	**5/30/2023**	-	-	107,660	114,100	6,440
18252	RedBird BH- Interior Upgrade	**8/18/2022**	**9/30/2023**	-	-	72,340	121,744	49,404
18254	Thermoplast Pavement Striping	**9/2/2022**	**11/30/2023**	-	-	40,327	41,673	1,346
18256	FY22- Construction Oakwest Behavioral Health	**7/31/2021**	**10/19/2024**	-	-	34,015	201,100	167,085
18257	2210 Butler Street Purchase	**9/7/2022**	**10/27/2022**	-	-	3,154,342	3,154,342	-
18258	Upgrade/Remodel the ER Resident Lounge	**5/1/2022**	**5/31/2023**	-	-	21,412	40,235	18,823
18259	Cube renovation/standardization for Fin/Acctg	**9/1/2022**	**6/5/2023**	-	5,604	194,378	190,884	(3,494)
18260	Analyzer Clinitek Status	**9/1/2022**	**10/30/2023**	-	-	72,251	72,251	0
18262	PureProcessing Reprocessing Sinks	**10/1/2022**	**2/28/2024**	-	62,018	214,978	224,533	9,555
18263	Construction of an Expanded Psych Intake Area	**11/1/2022**	**10/31/2024**	22,931	506,297	1,300,501	850,000	(450,501)
18264	Hybrid Endo-Vascular Room	**11/1/2022**	**6/30/2024**	14,426	975,465	4,709,059	4,223,500	(485,559)
18265	Installation of Automatic Door Openers	**12/1/2022**	**3/30/2023**	-	-	33,546	46,652	13,106
18266	Tex Oak Warehouse Ventilation Upgrades	**10/1/2022**	**8/31/2023**	-	-	189,820	195,200	5,380
18267	Replace Roofing on 5280 Tex Oak Warehouse	**12/1/2022**	**3/31/2024**	-	-	681,252	851,300	170,048
18269	Motor Street Garage Parking Gates	**11/1/2022**	**7/30/2023**	-	-	108,481	120,231	11,750

18270	Weapons Detection Systems	**6/1/2023**	**10/30/2023**	-	-	651,008	781,227	130,219
18271	ASC Remodel for Physical Therapy Space	**7/20/2021**	**5/1/2024**	-	37,935	693,792	939,000	245,208
18272	Relocate IP to Acute Care Hospital	**6/30/2023**	**9/30/2023**	-	-	70,179	90,860	20,681
18276	Relocation of Finance to 11th Floor at Stemmons	**10/17/2023**	**9/30/2024**	-	14,585	109,539	148,800	39,261
18279	Installation of ADA Parking Stalls in Trinity Lot	**10/25/2023**	**9/30/2024**	-	-	84,466	84,498	32
18285	Virtual Care Expansion	**11/27/2023**	**9/30/2024**	-	-	50,607	55,000	4,393
18298	DC Cap Replacement for Flywheel System	**1/26/2024**	**9/30/2024**	-	-	129,342	129,342	0
18294	COPC Building Upgrades	**1/1/2024**	**9/20/2024**	107,062	249,897	691,320	3,129,016	2,437,696
19278	Wireless Network Upgrade	**9/19/2016**	**9/30/2021**	-	-	3,529,701	2,367,491	(1,162,210)
19284	Replace Patient Queuing Sys	**1/3/2017**	**10/4/2019**	-	-	(1,344,166)	-	1,344,166
19286	Epic Care Plans & Education	**12/22/2016**	**6/14/2021**	-	-	9,027	9,027	-
19297	Clinical Trial Mgmt (CTMS)	**3/1/2017**	**9/30/2020**	-	-	466,696	692,280	225,584
19302	EPIC ELA Implementation	**6/5/2017**	**10/4/2019**	-	-	1,264,683	953,826	(310,857)
19306	Spok Upgrade 1.8	**10/1/2017**	**10/4/2019**	-	-	215,285	248,052	32,768
19310	End of Life Hardware Refresh	**11/21/2017**	**7/31/2022**	-	-	6,974,648	6,974,648	(0)
19337	Synergy Upgrade	**9/13/2018**	**12/31/2022**	-	-	55,634	558,978	503,344
19338	Provation Upgrade	**9/13/2018**	**8/31/2021**	-	-	15,510	15,510	-
19340	Virtualize McKesson PACS Svr	**9/13/2018**	**2/29/2024**	-	-	-	-	-
19341	MARS Upgrade	**9/13/2018**	**2/29/2024**	-	-	-	-	-
19344	Decommission Old Parkland DSX	**11/1/2018**	**9/20/2020**	-	-	713,707	713,707	-
19347	Care Planning Content-Elsevier	**11/28/2018**	**10/31/2022**	-	-	1,009,500	1,074,000	64,500
19348	Change MICROS Computrition POS	**11/28/2018**	**11/30/2023**	-	-	207,031	236,960	29,929
19358	Endoscopy Pillcam Interface	**7/8/2019**	**9/30/2020**	-	-	13,000	23,000	10,000
19360	MagView EQUIP Upgrade	**8/1/2019**	**11/30/2023**	-	-	36,880	36,880	-
19361	DynaCAD Breast & Prostate Soft	**4/1/2019**	**2/29/2024**	-	-	-	-	-
19365	Cisco Wireless Network	**12/1/2019**	**4/15/2024**	-	-	572,175	600,000	27,825
19366	Epic Core Infrastructure	**12/1/2019**	**12/31/2020**	-	-	594,512	263,229	(331,283)
19367	Hospital Core & Distribution Expansion	**12/1/2019**	**9/30/2021**	-	-	2,996,801	1,167,475	(1,829,326)
19371	Integrate the Critline Monitor with Epic	**12/1/2019**	**11/30/2023**	-	-	16,661	18,500	1,839
19374	CAD Replacement	**3/1/2020**	**10/31/2023**	-	-	599,215	594,720	(4,495)
19377	OR Black Box	**3/1/2020**	**3/3/2023**	-	-	424,880	424,880	-
19379	Cisco Wired NK (Hospital NK Refresh Yr. 2 of 5)	**3/1/2020**	**9/20/2025**	-	5,940	10,128,462	10,407,562	279,100
19382	Point of Use Supply Distribution Sys	**3/1/2020**	**9/30/2024**	-	-	1,483,310	1,483,318	8
19387	MC 40 Fleet Replacement	**10/1/2020**	**9/30/2023**	-	-	7,798,910	7,996,194	197,284
19388	Change Healthcare/McKesson PACS Licenses	**10/1/2020**	**8/31/2021**	-	-	442,750	442,750	-
19389	Data Management Sys SAP Hana	**10/1/2020**	**7/31/2022**	-	-	300,913	300,913	-
19392	Digital Imaging System	**2/4/2021**	**2/28/2023**	-	-	160,687	133,679	(27,008)
19393	NMIS upgrade	**3/11/2021**	**12/31/2023**	-	-	26,084	24,261	(1,823)
19394	PET Infusion System	**3/11/2021**	**9/30/2021**	-	-	21,533	15,316	(6,217)
19396	Spok Upgrade Paging System	**5/5/2021**	**5/31/2023**	-	-	31,064	31,064	-
19398	Automated Tablet Splitter x2	**5/11/2021**	**2/7/2022**	-	-	48,049	25,000	(23,049)
19399	Vancomycin Dosing Software	**5/11/2021**	**9/30/2024**	-	-	-	75,000	75,000
19400	CHUB Camera Control Units + CMAC System	**5/11/2021**	**9/30/2021**	-	-	158,465	151,065	(7,400)
19401	Higher Ground Call Center Replacement	**9/1/2021**	**11/23/2023**	-	-	698,247	698,247	(0)
19402	Expand Telemetry Workroom	**10/27/2021**	**6/1/2023**	0	0	305,174	305,174	(0)
19403	Siemens Software Upgrade to Design	**1/20/2022**	**3/31/2023**	-	91,377	410,750	476,389	65,639
19404	Topaz ePad Replacement	**12/1/2021**	**12/30/2023**	-	-	1,079	1,079	(0)
19405	Expansion due Growth-VDI/Server Infrastructure	**12/1/2021**	**12/31/2023**	-	-	865,619	865,619	0
19406	GE Pristina Mammography Software upgrade-Moody	**1/20/2022**	**9/23/2022**	-	-	42,250	39,100	(3,150)
19407	Digital Imaging System, Barco Replacement	**2/22/2022**	**3/31/2023**	-	-	245,735	235,334	(10,401)
19408	NM Software for Radioactive Dose Development	**5/5/2022**	**11/30/2023**	-	-	195,560	195,560	-

19409	Epic Willow Inpatient Inventory	**5/18/2022**	**12/22/2023**	-	-	23,440	274,035	250,595
19410	Cisco Wireless Net (1of4) based on age & location	**1/22/2022**	**9/30/2024**	-	-	499,998	503,677	3,679
19412	Surveillance System Camera System Replacements	**10/1/2022**	**9/30/2023**	-	-	924,159	924,159	(0)
19413	Fingerprint Machine	**11/1/2022**	**11/30/2023**	-	-	16,880	16,880	-
19414	Replace Prescription Filling Automation	**7/20/2021**	**9/30/2024**	110,571	141,795	6,624,921	7,200,000	575,079
19415	Cisco Wireless Network (Year 2 of 4)	**10/1/2022**	**9/30/2023**	-	-	120,299	119,891	(408)
19416	VDI Support Increased Utilization	**11/1/2022**	**6/30/2023**	-	-	386,053	1,064,336	678,283
19417	Epic Core Infrastructure	**1/1/2023**	**8/30/2023**	-	-	1,047,676	1,113,112	65,436
18278	Flexible Sigmoidoscopy Room Buildout and Equipment	**10/19/2023**	**11/30/2024**	-	36,219	278,080	750,144	472,064
18281	Badge Reader	**11/27/2023**	**9/30/2024**	-	-	9,823	9,823	0
18288	SECOPC Replacement Clinic	**11/27/2023**	**9/30/2024**	-	29,432	260,168	88,559,300	88,299,132
18292	Boiler Stack Replacement	**12/20/2023**	**9/30/2024**	-	-	97,460	107,206	9,746
18297	Earnest money, diligence, purchase- South Central	**10/1/2023**	**9/20/2024**	-	-	1,400	7,350,000	7,348,600
18299	Double Door Refrigerator	**2/20/2024**	**6/30/2024**	-	-	6,003	7,615	1,612
18301	Hoshizaki Ice and Water Dispenser for PACU	**2/20/2024**	**9/30/2024**	-	-	7,900	10,000	2,100
18303	NICU 4th Floor Security Enhancements	**3/14/2024**	**9/30/2024**	-	-	25,881	85,000	59,119
19418	Install Badge Reader & Camera in Moody Starbucks	**8/15/2023**	**8/15/2024**	-	-	23,976	40,000	16,024
19419	PFS-Surgery Waiting Room Reconfigure	**8/15/2023**	**7/30/2024**	-	-	13,727	32,497	18,770
19423	Wireless access point refresh FY24 (year 3 of 4)	**12/14/2023**	**9/30/2024**	48,098	48,098	519,534	1,522,146	1,002,612
19420	PACS Monitor Replacement	**12/14/2023**	**9/30/2024**	-	-	111,069	114,958	3,889
18277	Motor Street Garage Elevator Repair	**10/19/2023**	**9/30/2024**	-	-	153,066	306,132	153,066
19424	Clarity from AIX/Oracle to Windows/SQL	**1/1/2024**	**9/30/2024**	-	-	688,337	1,373,626	685,289
19425	Epic ODB from AIX to Linux	**10/1/2023**	**9/30/2024**	(0)	(0)	409,585	640,764	231,179
18274	HVAC Systems Upgrade (Irving COPC)	**9/1/2023**	**10/1/2024**	-	308,139	616,278	467,820	(148,458)
18283	Systemwide Security Enhancements - Category 3	**11/27/2023**	**1/23/2025**	184,856	434,759	809,371	983,772	174,401
18290	ASC Storage Addition	**12/14/2023**	**3/31/2025**	27,567	55,820	1,604,277	1,949,602	345,325
18306	Install New Agile Destination Dispatch Screens	**5/18/2024**	**5/18/2025**	-	284,418	284,418	1,137,672	853,254
19427	Surveillance System Server Refresh	**2/20/2024**	**9/30/2024**	-	484,708	881,272	596,564	(284,708)
19430	EoS Switching Gear/ DRT core network refresh	**3/1/2024**	**10/1/2024**	-	201,300	201,300	2,607,817	2,406,517
19434	Kronos Clock and Biometric Readers	**10/1/2024**	**5/21/2025**	85,337	85,337	85,337	737,000	651,663
18307	Carpet Removal	**8/23/2024**	**6/30/2025**	-	32,230	64,460	40,000	(24,460)
17558	NPC Acute Care Hospital	**10/1/2008**	**8/20/2015**	-	6,981	6,981	-	(6,981)
19431	Provide/install 55 add'l Nurse call duty stations	**6/11/2024**	**9/30/2024**	69,597	188,907	387,756	197,139	(190,617)
19429	Access layer refresh FY24 (year 5 of 5)	**2/1/2024**	**12/31/2024**	2,641,199	2,641,199	2,641,199	3,122,853	481,654
18284	ACH 9th Floor Shell Buildout	**11/27/2023**	**9/15/2026**	2,286	2,286	2,953,424	54,383,500	51,430,076
18295	Renovation of the Bluitt Health Center Pharmacy	**10/1/2023**	**3/31/2025**	1,507	1,507	3,014	508,400	505,386
18305	New Clinic- Paths to Recovery	**5/21/2024**	**12/31/2024**	1,477	1,477	6,411	103,700	97,289
	Total Capital Projects			**5,150,547**	**16,094,553**	**448,039,032**	**796,285,700**	**348,246,669**

Information Report on Parkland's 1st Quarter Management Discussion and Analysis Financials

Dallas County Hospital District

dba Parkland Health
(A Component Unit of Dallas County, Texas)

Financial Statements for the year to date ended
December 31, 2024

Unaudited

This information should be read in conjunction with the Audited Financial Statements as of September 30, 2024.

Contact Information:

Richard Humphrey, Executive Vice President and Chief Financial Officer
Parkland Health
5200 Harry Hines Boulevard
Dallas, TX 75235
Email: richard.humphrey@phhs.org

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

TABLE OF CONTENTS

	Page
MANAGEMENT'S DISCUSSION AND ANALYSIS	3
FINANCIAL STATEMENTS FOR THE QUARTER AND YEAR TO DATE ENDED DECEMBER 31, 2024 AND DECEMBER 31, 2023	
Statements of Net Position	7
Statements of Revenues, Expenses, and Changes in Net Position	9

MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of Parkland Health ("Parkland") financial performance (excluding affiliates) provides an overview of the financial activities for the three months ending December 31, 2024, and December 31, 2023.

Financial Highlights

- Net position increased $150.9 million (7.4%) between December 2023 and December 2024.
- Total assets increased $283.7 million (6.7%) between December 2023 and December 2024.
- Year to date, Parkland made the following significant additions in capital acquisitions:

  In October 2023, Parkland made the decision to demolish its old hospital at 5201 Harry Hines Boulevard. Demolition work is now ongoing.

  In October 2023, Parkland also made the decision to demolish the OK Paper warehouse and construct in its place a new parking lot to allow for additional employee parking.

  In addition, Parkland has identified a suitable site for replacement of the existing Vickery Health Center. Design work is in progress for building a new health center on the campus of Richland College in North Dallas.

Overall, total assets increased 8.7% from December 2023 and December 2024.

- Current assets increased 17.1% from December 2023 to December 2024 primarily due to increases in short-term investments, other receivables, and assets limited to use.
- Net capital assets decreased 1.9% from December 2023 to December 2024, primarily due to depreciation and equipment disposals.
- Deferred outflows of resources of $224 million were recorded in September 2024 and $271 million in September 2023 related to the recognition of the net pension liability in accordance with GASB 68.

Total liabilities increased 3.3% from December 2023 to December 2024.

- Current liabilities increased 11.9% from December 2023 to December 2024 primarily due to increases in accounts payable and accrued expenses and government programs liability.
- Long-term liabilities decreased 3.9% from December 2023 to December 2024, primarily due to decreases in net pension liability.

Overall, operating revenues increased 3.1% for the quarter ending December 2024, as compared to the quarter ending December 2023.

- Net patient revenues increased 5.3% primarily due to increases in inpatient and outpatient revenues.
- Government program funding increased $4.5 million or 3.0% for the quarter ending December 2024 as compared to the quarter ending December 2023. Disproportionate Share decreased $23.4 million or 75.1%, 1115 Waiver for Uncompensated Care (UC) decreased $2.0 million or 2.9%, Medicaid Percentage Adjustment Upper Payment Limit from the Nursing Homes increased $3.3 million or 55.0%, and government subsidies related to the Medicaid Graduate Medical Education (GME) increased $0.1 million or 1.6%. Also, the Texas Incentive for Physicians and Professional

Services (TIPPS) increased $1.2 million or 50.5% and the Medicaid Fee-for-Service and Health and Recovery Plans (FSS/HARP) increased $17.2 million or 59.6%.

Operating expenses increased 2.5% for the quarter ending December 2024 as compared to the quarter ending December 2023.

- Salaries, wages, and benefits increased 2.8% primarily due to the annual merit salary increases. The cost of employees required in contract labor has decreased by $11.8 million from December 2023 to December 2024.
- Supplies and other expenses increased 7.0% primarily due to medical/surgical implants, medical professional services, outsourced services, and management fees.
- Pharmaceuticals expense decreased by 6.0% due to lower pharmacy inventory adjustment and lower drug replacement program.
- Purchased medical services increased by 5.4% due to increases in relative value units and medical professional services.

Overall, Parkland's operating loss increased $1.5 million for the quarter ending December 2024 as compared to the quarter ending December 2023, primarily due to the above changes.

It is important to note the calculation of operating income and loss is the result of the application of accounting principles generally accepted in the United States of America (GAAP). As Dallas's only public hospital, Parkland receives property tax revenues primarily to subsidize the cost of services provided to uninsured patients who qualify to receive tax-supported care. Although the expenses incurred to provide these services are recognized as operating expenses, GAAP reporting rules require that ad valorem tax revenues be reported as nonoperating revenues.

Nonoperating revenues increased 6.4% from December 2023 to December 2024. Ad valorem tax support increased by 5.0% due to an increase in property valuations. Investment income decreased by $20.3 million or 74.7% primarily due to significantly lower unrealized market gain/loss.

Nursing Homes

Parkland acquired the licenses and operations of twelve nursing homes in February 2015, an additional seventeen nursing homes in April 2017 and another six homes in September 2019. In April 2020, Parkland acquired an additional two nursing homes. The arrangement improves the continuity of care for Parkland's patients by allowing Parkland to track their nursing home care. The arrangement also gives uninsured patients easier access to nursing home beds rather than extended stays at Parkland. The Texas Legislature approved the collaboration between nursing homes and public hospitals in 2013 as the state shifted its Medicaid nursing home program into managed care.

Patient Volumes

Patient volumes at Parkland are measured on an inpatient, emergency, and outpatient basis. Inpatient discharges were 9,619 year-to-date through December 2024, or 2.9% higher than year-to-date December 2023. Emergency department visits were 61,621 year-to-date through December 2024, or 3.2% greater than the year-to-date December 2023. Combined outpatient visits, including on-campus outpatient visits, Community Oriented Primary Care and Acute Response Clinic visits, increased 6.3% to 316,690 visits year-to-date through December 2024 as compared to the same period ended December 2023.

	Year to Date			
	FY 2025 Actual	FY 2024 Actual	Change	Percent of Change
Inpatient Discharges	9,619	9,350	269	2.9%
Emergency Services Visits	61,621	59,736	1,885	3.2%
Outpatient Visits	316,690	297,883	18,807	6.3%

Long Term Debt

On September 17, 2009, Parkland issued three series of Dallas County Hospital District Limited Tax Bonds ("Bonds"), with a total principal amount of $705 million. The Bonds were authorized by an affirmative vote of the Dallas County electorate on November 4, 2008, and were issued pursuant to an order by the Dallas County Commissioner's Court. An additional $38 million of Bonds authorized by the 2008 election were delivered on December 11, 2013. Proceeds of the Bonds were used to fund the replacement new Parkland Hospital pursuant to Parkland's master facility plan. On October 17, 2019, Parkland issued $191 million of Series 2019 Limited Tax Bonds to refund $222.5 million of Series 2009B Build America Bonds. In October 2021, Parkland established a trust account to cash defease the $30.54 million of callable principal for the Series 2013 bonds. The trust account paid the interest due on these defeased bonds and redeemed the remaining principal at the first available call date of August 15, 2023. Payment of principal and interest on the Bonds is supported by a tax levy on the taxable residential real estate, commercial real estate, and business personal property of Dallas County. The current ratings on Parkland's outstanding bonds are "AA" according to Standard & Poor's and "Aa2" according to Moody's.

Debt Financing
as of December 31, 2024 and 2023
(Amounts in thousands)

	FY 2025	FY 2024
Taxable Series 2009C Bonds	$ 390,605	$ 405,790
Tax Exempt 2019 Bonds, including premium	154,323	157,857
Total	$ 544,928	$ 563,647

Commitments and Contingencies

As a local governmental unit, Parkland is subject to the provisions of the Texas statute known as the Texas Tort Claims Act. Currently, Parkland's liability is limited under the Act to monetary damages in a maximum amount of $100,000 for each person, $300,000 for each single occurrence for bodily injury or death, and $100,000 for each single occurrence for injury to or destruction of property. These liability limitations apply to claims and lawsuits covered by the Texas Tort Claims Act and do not apply to other types of claims and lawsuits, including, among others, civil rights and employment related litigation.

As to litigation or other proceedings pending, or to its knowledge, threatened in any court, agency or other administrative body (either state or federal) that are not specifically disclosed in these footnotes, Parkland intends to vigorously defend these matters and pursue its counterclaims, if any. Furthermore, as to such matters Parkland is either currently unable to estimate the ultimate aggregate amount of monetary gain, loss or financial impact of these matters, or does not currently believe these proceedings will have a material adverse impact; provided, however, adverse resolution of these actions and counterclaims could have a material adverse effect on our business, financial condition or results of operations.

Lease Assets, Net, and Lease Receivables

Due to the adoption of GASB 87 Leases, the financial statements reflect the capitalization of expense and income leases. Lease Assets, net is the capitalization of operating leases net of accumulated amortization. Additionally, Lease Receivables is the capitalization of income producing leases net of accumulated amortization.

Subscription Assets, Net

Due to the adoption of GASB 96 Subscription Based Information Technology Arrangements, the financial statements reflect the capitalization and associated liability of subscription-based information technology contracts. Subscription Assets, net is the capitalization of subscription information technology net of accumulated amortization.

Monthly Financial Reporting

The Budget and Finance Committee of the Board of Managers meets monthly and reviews the financial statements from the prior month. This information presents actual monthly and year-to-date revenues and expenses compared to budget and the prior year. Management provides explanations for significant variances.

Quarterly Financial Reporting

The accompanying financial statements are unaudited. Some reclassifications were made in prior year's numbers for comparative purposes and may contain adjustments from audit activities.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF NET POSITION
AS OF DECEMBER 31, 2024
(Amounts in thousands)

	Fiscal Year 2025			
		Discretely Presented Component Units		
Assets and Deferred Outflows of Resources	**Parkland Health**	**Parkland Community Health Plan, Inc.**	**Parkland Center for Clinical Innovation**	**Parkland Foundation**
Current assets				
Cash and cash equivalents	$ 597,803	$ 165,550	$	$ 34,764
Short-term investments	296,767	46,390		
Assets limited as to use	416,098			
Ad valorem taxes receivable	603,775			
Patient accounts receivable, less allowance for uncollectible accounts	223,829			
Due from affiliates	9,522			
Government programs receivable	214,991			
Due from third party reimbursement program				
Other receivables	112,805	130,344	548	108
Inventories and other assets	103,898	3,903	191	55
Total current assets	2,579,488	346,187	739	34,927
Noncurrent assets				
Capital assets, net	1,566,890		4,036	
Lease assets, net	28,622	1,750		
Lease receivables	3,640		338	
Subscription assets, net	34,315	675		
Long-term investments	264,883	106,148	707	11,468
Assets limited as to use	13,402			
Other noncurrent assets				4,569
Total assets	4,491,240	454,760	5,820	50,964
Deferred outflows of resources	224,175			
Total assets & deferred outflows of resources	$ 4,715,415	$ 454,760	$ 5,820	$ 50,964
Liabilities, Deferred Inflows of Resources and Net Position				
Current liabilities				
Accounts payable and accrued expenses	$ 487,190	$ 43,401	$ 1,086	$ 2,756
Claims payable		236,017		
Deferred ad valorem taxes	657,516			
Deferred revenue and liabilities	(11,800)		195	
Due to affiliates		6,427	40,515	
Government programs liability	40,580			
Due to third-party reimbursement programs	(3,107)			
Current portion of long term debt	16,375			
Current portion of lease liability	6,227	292		
Current portion of subscription liabilities	13,062	269		
Interest payable	10,688			
Other current liabilities	15,407	11,729	-	
Total current liabilities	1,232,138	298,135	41,796	2,756
Noncurrent liabilities				
Long term debt	528,553			
Long term lease liability	27,396	1,852	588	
Subscription liabilities - noncurrent	6,159	307	117	
Net pension liability	700,484			
Other long-term liabilities	14,544			
Total liabilities	2,509,274	300,294	42,501	2,756
Deferred inflows of resources	12,076			
Total liabilities & deferred inflows of resources	2,521,350	300,294	42,501	2,756
Net position				
Invested in capital assets, net of related debt	1,026,815			
Restricted - expendable	2,409			
Unrestricted	1,164,841	154,466	(36,681)	48,209
Total net position	2,194,065	154,466	(36,681)	48,209
Total liabilities and net position	$ 4,715,415	$ 454,760	$ 5,820	$ 50,965

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF NET POSITION
AS OF DECEMBER 31, 2023
(Amounts in thousands)

	Fiscal Year 2024 (As Restated)			
		Discretely Presented Component Units		
Assets and Deferred Outflows of Resources	**Parkland Health**	**Parkland Community Health Plan, Inc.**	**Parkland Center for Clinical Innovation**	**Parkland Foundation**
Current assets				
Cash and cash equivalents	$ 675,999	$ 184,114	$	$ 30,677
Short-term investments	109,166	37,588		
Assets limited as to use	290,387			
Ad valorem taxes receivable	576,424			
Patient accounts receivable, less allowance for uncollectible accounts	215,640			
Due from affiliates	8,638			
Government programs receivable	173,766			
Due from third-party reimbursement programs	30,284			
Other receivables	38,905	56,125	1,501	1
Inventories and other assets	83,514	366	218	58
Total current assets	2,202,723	278,193	1,719	30,736
Noncurrent assets				
Capital assets, net	1,597,663		5,979	
Lease assets, net	35,911			
Lease receivables	4,274			
Subscription assets, net	16,251			
Long-term investments	337,773	193,599		10,212
Assets limited as to use	12,942			
Other noncurrent assets				3,134
Total assets	4,207,537	471,792	7,698	44,082
Deferred outflows of recources	129,123			
Total assets & deferred outflows of resources	$ 4,336,660	$ 471,792	$ 7,698	$ 44,082
Liabilities, Deferred Inflows of Resources and Net Position				
Current liabilities				
Accounts payable and accrued expenses	$ 420,810	$ 53,629	$ 1,981	$ 1,200
Claims payable		250,373		
Deferred ad valorem taxes	626,182			
Deferred revenue and liabilities	(4,292)			
Due to affiliates		7,009	37,043	
Government programs liability	1,284			
Due to third-party reimbursement programs				
Current portion of long term debt	15,835			
Curent portion of lease liability	6,060			
Current portion of subscription liabilities	2,725			
Interest payable	10,994			
Other current liabilities	21,189	7,035	145	1,797
Total current liabilities	1,100,787	318,046	39,169	2,997
Noncurrent liabilities				
Long term debt	547,812			
Long term lease liability	34,830		701	
Subscription liabilities - noncurrent	2,169		81	
Net pension liability	731,486			
Other long-term liabilities	12,306			
Total liabilities	2,429,390	318,046	39,951	2,997
Deferred inflows of recources	(135,856)			
Total liabilities & deferred inflows of resources	2,293,534	318,046	39,951	2,997
Net position				
Invested in capital assets, net of related debt	995,060			
Restricted - expendable	3,879			37,239
Unrestricted	1,044,187	153,746	(32,253)	3,846
Total net position	2,043,126	153,746	(32,253)	41,085
Total liabilities and net position	$ 4,336,660	$ 471,792	$ 7,698	$ 44,082

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE QUARTER AND YEAR TO DATE ENDED DECEMBER 31, 2024
(Amounts in thousands)

	Fiscal Year 2025			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc.	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 370,096	$	$	$
Government programs	152,151			
Premiums		226,455		
Stimulus Funds	2,002			
Other	64,086	4,183	1,892	9,296
Total operating revenues	588,335	230,638	1,892	9,296
Operating expenses:				
Salaries, wages and benefits	446,790	6,611	2,125	1,244
Purchased medical services	83,859			
Supplies and other	153,334	23,667	435	262
Pharmaceuticals	90,503			
Depreciation and amortization	29,268	220	308	
Claims		216,575		
Total operating expenses	803,754	247,073	2,868	1,506
Operating income (loss)	(215,419)	(16,434)	(976)	7,790
Nonoperating revenues (expenses):				
Ad valorem tax support	219,172			
Grants and contributions	10,936		260	
Gain/(loss) on sale/transfer of assets	32			
Build America Bond interest subsidy	1,800			
Investment income (loss)	6,862	542		181
Interest expense	(6,786)	(20)	(149)	
Total nonoperating revenues and expenses	232,016	522	111	181
Net income/(loss) before capital contributions	16,597	(15,912)	(866)	7,971
Capital contributions	1,140			(3,419)
Change in net position	17,737	(15,912)	(866)	4,552
Net position – beginning of year	2,176,328	170,378	(35,815)	43,658
Net position – end of year	$ 2,194,065	$ 154,466	$ (36,681)	$ 48,209

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE QUARTER AND YEAR TO DATE ENDED DECEMBER 31, 2023
(Amounts in thousands)

	Fiscal Year 2024			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc.	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 351,530	$	$	$
Government programs	147,660			
Premiums		234,808		
Stimulus Funds	4,951			
Other	66,337		1,678	6,571
Total operating revenues	570,478	234,808	1,678	6,571
Operating expenses:				
Salaries, wages and benefits	434,725	7,031	2,349	970
Purchased medical services	79,566			
Supplies and other	143,341	19,802	599	162
Pharmaceuticals	96,276			
Depreciation and amortization	30,527	68	484	
Claims		195,382		
Total operating expenses	784,435	222,283	3,432	1,132
Operating income (loss)	(213,957)	12,525	(1,754)	5,439
Nonoperating revenues (expenses):				
Ad valorem tax support	208,727			
Grants and contributions	(12,767)		224	
Gain/(loss) on sale/transfer of assets	38			
Build America Bond interest subsidy	1,865			
Investment income (loss)	27,125	8,125		1,092
Interest expense	(6,940)	(22)	(144)	
Total nonoperating revenues and expenses	218,048	8,103	80	1,092
Net income/(loss) before capital contributions	4,091	20,628	(1,674)	6,531
Capital contributions	-			(1,593)
Change in net position	4,091	20,628	(1,674)	4,938
Net position – beginning of year	2,039,035	133,118	(30,579)	36,147
Net position – end of year	$ 2,043,126	$ 153,746	$ (32,253)	$ 41,085