Parkland

Board of Managers

Agenda for the ***Board of Managers*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday, December 18, 2024, at 12:50 PM (or immediately following HOMES meeting)*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2310 385 1697; meeting password: 1234) to join the meeting. The ***Board of Managers*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Board of Managers*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

	PAGE	TIME (MIN)	PRESENTER(S)
I. Opening/Call to Order/Determine the Presence of a Quorum Present/Mission Statement/Opening Remarks ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity The agenda has been developed by the Chief Governance Officer in consultation with the Board Chair and reviewed and affirmed by Counsel.			Chair
A. Invocation by Rev. Geoffrey Moore, PhD		5	
B. Public Comments Regarding Non-Agenda Items *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
C. Public Comments Regarding Agenda Items *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
II. Consent Agenda: Minutes			
A. Consideration and Appropriate Action Regarding Minutes 2024-11-06 Governance, Compliance and Ethics Committee	*5*	1	Chair
B. Consideration and Appropriate Action Regarding Minutes 2024-11-06 Talent Development and Executive Compensation Committee	*8*		
C. Consideration and Appropriate Action Regarding Minutes 2024-11-13 Audit Committee	*13*		
D. Consideration and Appropriate Action Regarding Minutes 2024-11-13 Facilities Committee	*19*		

	PAGE	TIME (MIN)	PRESENTER(S)
E. Consideration and Appropriate Action Regarding Minutes 2024-11-19 Budget & Finance Committee	*23*		
F. Consideration and Appropriate Action Regarding Minutes 2024-11-20 Quality of Care & Patient Safety Committee	*28*		
G. Consideration and Appropriate Action Regarding Minutes 2024-11-20 Board of Managers	*33*		
H. Consideration and Appropriate Action Regarding Minutes 2024-11-20 Board of Managers – Strategic Facilities Planning Session	*40*		
III. Consent Agenda: Contracts			Chair
A. Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**	*44*		
IV. Consent Agenda: Policies			
A. Consideration and Appropriate Action Regarding 8311-1-04, Investment Policy - Operating Funds	*118*		Chair
V. Consent Agenda: Other			
A. Consideration and Appropriate Action Regarding Audit Plan 2025	*136*		Chair
VI. Consent Agenda: Medical Executive Committee Items			
A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers	*145*		Chair
VII. Reports Requiring Deliberation(s) and/or Possible Action			
A. CEO Update on System Operations	*147*	10	Fred Cerise, MD
B. Presentation on Parkland Pension Plan Funding	*148*	30	Milliman
C. Presentation on Private Equity & Credit	*161*	40	Meketa
VIII. Break			Chair
IX. Executive Session			
A. Discussion Regarding The Joint Commission Survey and Findings *Tex. Health & Safety Code §161.032 & §161.0315 and Tex. Occupations Code §160.007*	*182*	10	Fred Cerise, MD
B. Report Regarding Patient Outcome Based on Efficacy of the Digital Health Surveillance System *Tex. Health & Safety Code §161.032.*	*183*	10	Dr. Brett Moran
C. Presentation on Legal Review of Parkland Procurement Procedures *Tex. Gov't Code § 551.071*	*184*	30	Lino Mendiola, JD
D. Legal Update on Business Diversity Programs, Presentation on Legal Review of Parkland Minority & Women Owned Business	*230*	40	Colette Holt, JD

		PAGE	TIME (MIN)	PRESENTER(S)
	Enterprise (MWBE) Program Review and Availability Study *Tex. Gov't Code § 551.071*			
E.	Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives *Tex. Gov't Code § 418.183(f)*	*312*	5	Joe Longo
X.	**Executive Session – Possible Deliberation**			
A.	Medical Executive Committee Credentialing Report *Tex. Health & Safety Code §161.032*	*313*		
D.	Medical Executive Committee Delineation of Privileges Cardiovascular Medicine CT, CTA Addition *Tex. Health & Safety Code §161.032*	*345*		
XI.	**Reports Requiring Deliberation(s) and/or Possible Action**			
A.	Update and Report Regarding Board Governance and Development Opportunities	*364*	5	Chair
B.	Supply Chain Sole Source Report FY2024 Q4	*365*		
XII.	**Action Items**			
A.	Board May Take Action on Any Agenda Item(s) Above			Chair
XIII.	**Adjourn**			Chair
A.	Closing Remarks			
B.	Call to Adjourn			

Invocation

Consideration and Appropriate Action Regarding Minutes 2024-11-06 Governance, Compliance and Ethics Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Governance, Compliance and Ethics Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, November 6th , 2024, scheduled for 10:30 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Reina Gonzalez, JD, noted that a quorum was physically present and called the meeting to order at 10:31 a.m. Committee members; Lisa Sutter, Byron Cryer, MD, and Eric G. Bing, MD, PhD, attended in-person.

Board Member Attendees Included: Vincent Hall and Marjorie Petty, JD.

Staff Present (via Webex and in-person) included:

Bruce McDaniels, VP & Chief Information Security Officer
Ciel Murphy, Dir. Legal Operations (Webex)
Edmundo Castaneda, EVP & COO
Felicia Miller, EVP & Chief Talent Officer
James Orrison, Administrative Resident
Jennifer Wimberly, Staff Physician-Chair, Institutional Ethics Committee
Jessica Hernandez, SVP & Chief DEI Officer
Mary Lea Holmes, VP & Compliance Oversight
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Morgan Simmons, Governance Program Coordinator
Roshan Thayil, Sr. Director Compliance Programs
Shari Singleton, Dir. Compliance Investigations
Steve Roth, EVP & Chief Legal Officer
Stephanie Crank, RN Prof. Dev. Practitioner
Tara DeAndrea, Dir. Compliance Program
Vasholey Hill, Compliance Analyst
Vic Summers, SVP Chief Audit Executive

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports requiring Deliberation(s) or Possible Action

A. Deliberation and Possible Action regarding Proposed Changes to Parkland Policy

A. SYS.BOP.01, Policies and Procedures

Saul presented on the Policies and Procedures policy changes to the Board. Saul mentioned this item was last reviewed in June of 2021. This policy update addresses changes in the definitions, approval processes, and committee requirements for documents needing Board approval. Previously, all documents requiring Board approval needed to go through an existing Parkland committee. The update changes this by allowing more flexibility—documents will no longer need to "fit" into an existing cross-functional committee. Instead, the process will involve a broader group of approvers to ensure cross-functional collaboration.

VI. Executive Session

At 10:36 a.m., the Committee went into executive session to discuss the items on the Executive Session agenda.

Members of management were excused from the discussion of topics as necessary.

A. Institutional Ethics Committee Report
(Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occup. Code §160.007)

B. Compliance and Ethics Report
(Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occup. Code §160.007)
A. FY24 Program Review & FY25 Program Objectives

C. Attorney-Client Privileged & Confidential Quarterly Report of Open Compliance Reviews
(Tex. Gov't Code §551.071)

Committee Chair Reina Gonzalez, JD, adjourned Executive Session and moved into Open Session at 11:41 a.m.

VII. Adjourn

With no further business to discuss, Committee Chair Reina Gonzalez, JD, adjourned the meeting at 11:41 a.m.

SO RECORDED:

Reina Gonzalez, JD
Committee Chair

Steve Roth, JD, MPH
Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2024-11-06 Talent Development and Executive Compensation Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Talent Development and Executive Compensation Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, November 6, 2024, scheduled for 12:00 p.m. or directly following the Governance, Compliance and Ethics meeting in the WISH Building Executive Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Lisa Sutter noted a quorum was physically present and called the meeting to order at 12:00 p.m. Committee members Reina Gonzalez, JD; Vincent Hall and Elizabeth Palacios, MD, were present.

Board Member attendees included: Eric G. Bing, MD, PhD, Vincent Hall, Byron Cryer, MD, and Marjorie Petty, JD.

Staff Present (via Webex and in-person) included:

Dan Enright, Director/Talent Mgmt. Analytics
DeLancey Johnson, SVP & Associate Chief Talent Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
James Orrison, Administrative Resident
Jessica Hernandez, SVP & Chief DEI Officer
Melanie Roberts, SVP Chief Compliance and Ethics Officer
Morgan Simmons, Governance Program Coordinator
Saul Cordero, SVP & Chief Governance & Strategy Officer
Stacy Dorsey, SVP Workforce Strategy
Stephanie Speights, SVP/Talent Mgmt Development
Steven Roth, EVP & Chief Legal Officer
Rick Humphrey, EVP & CFO
Vic Summers, SVP Internal Audit

Other Attendees:
Shannon Ferrari, Sullivan Cotter (Webex)

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Office of Talent Management Overview – Reminder of 2024 Goals

Felicia Miller presented the 2024 Goals as a reminder to the Board. Felicia mentioned the Office of Talent Management's goal to increase productivity to 93.6 which was met and exceeded with a score of 96.2. Felicia mentioned Parkland's Commitment to being the employer of choice for those with a calling to serve by providing transformational employee journey.

The Committee members asked questions and received additional information related to the Office of Talent Management Overview.

B. Spotlight: Tuition Reimbursement and Loan Support Progress

Stephanie Speights presented an update on Parkland's tuition reimbursement and loan support progress. Stephanie mentioned that this year there is a new program in pilot for loan repayment through EdAssist in order to better understand what is happening in the market regarding student-loan and dept. Stephanie presented the program overview for 2024 YTD (Q1-Q3). Stephanie mentioned there are 876 total participants through Parkland who utilize this program and have saved $33.2k.

C. Parkland Competency Model - Looking Ahead to Usage and Impact

Stephanie Speights continued her presentation with an update on Parkland's Competency Model. Stephanie reminded the Board what a competency model is. This model articulates by level, the descriptive, observable capabilities we expect individuals to demonstrate or continuously develop that are paramount to achieving the vision and delivering on the strategic plan. This model creates a specific place where competencies will guide job descriptions, quality of care standards, behaviors, performance reviews and developmental opportunities for employees. Within the current strategic plan which spans from 2021-2026, the competency model is spread throughout all of the deliverables in which OTM plans to focus on. Stephanie next presented the timeline and process as part of the talent development and performance evolution for OTM's rebranding of the competency model which aims to disseminate all of the refreshed competency by August of 2025.

The Committee members asked questions and received additional information related to the Parkland Competency Model and Usage.

D. Benefits Update – Fiscal Year Plan Performance and Plan Year 2025 Design Changes

Dr. DeLancey Johnson presented an update on Parkland's benefits and the fiscal year plan for year 2025 regarding design changes. Dr. DeLancey presented the fiscal year plan performance regarding benefits to begin. He mentioned an RFP was sent out to determine a new and sustainable vendor in place of UMR and Cigna was identified. As programming was set Parkland remained nearly $5 million under budget based on the programming. Dr. DeLancey called out domestic utilization for medical expenses was $5.3 million higher than the previous year. Dr. Delancey mentioned the pharmacy plan rebates were reprogrammed and as a result over the three quarters, Parkland identified about $10 million that could be given back to Parkland.

Dr. DeLancey presented the 2025 Medical & Rx design changes which will include no increase to premium contributions, new tobacco surcharge to promote a healthier lifestyle, increase fertility and adoption coverage, and 100% coverage of independent lab services.

E. Updates on items Related to Volunteer Services – Highlights, Latest Statistics & New Programs

Dr. DeLancey also presented new volunteer services and statistics along with the programs in place such as the NODA (no one dies alone), NNICU volunteers and senior source volunteers.

F. OTM Metrics summary – overview of vacancies, Turnover Rates and progress with Hiring Goals

Dan Enright presented the Office of Talent Management metrics summary. Dan mentioned the people metrics summary regarding vacancies and turnover rates across Parkland as a whole and nursing specifically. Dan mentioned the overall summary had improved from last year's metrics although nursing turnover and first year turnover increased slightly. Dan mentioned there was a 20% hiring reduction this year correlated to the reduction in posted job requisitions. Next, Dan presented on the 'days to fill' metric which portrays how long certain vacancies remain vacant and for the first time three years Parkland has a significant reduction in the days it takes to fill vacancies. Lastly, Dan presented on the overall turnover rate in relation to engagement and how we have exceeded our target goal of 16.0% turnover rates with a final metric of 12.9%.

VI. Executive Session

At 1:01 p.m., the Committee went into executive session to discuss the items on the Executive Session agenda.

Members of management were excused from the discussion of topics as necessary.

A. CEO Performance Appraisal Discussion ***Tex. Government Code §§551.074***

Committee Chair Lisa Sutter, adjourned Executive Session and moved into Open Session at 1:41 p.m.

VII. Adjourn

With no further business to discuss, Committee Chair Lisa Sutter adjourned the meeting at 1:41 p.m.

SO RECORDED:

_____	_____
Lisa Sutter	Steve Roth, JD, MPH
Committee Chair	Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2024-11-13 Audit Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Audit Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, November 13th, 2024, scheduled for 10:30 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Todd Furniss, JD, noted that a quorum was physically present and called the meeting to order at 10:30 a.m. Committee members Vincent Hall; Ramon Miguez, PE, and Elizabeth Palacios, MD, attended in-person.

Board Member attendees included: Marjorie Petty

Staff Present (via Webex and in-person) included:

Amy LaBarge, Dir. Internal Audit
Brett Moran, ACMO-CMIO
Carmen Bowling, SVP Nursing (via Webex)
David Alexander, SVP Nursing (via Webex)
Dawn Marchetto, SVP Nursing (via Webex)
Donna Richardson, EVP & CNE
Edmundo Castaneda, EVP & COO
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Gerry Baker, SVP/Revenue Cycle
James Orrison, Administrative Resident
James Perez, VP Clinic Operations (via Webex)
Jared Ginter, VP Institutional Risk Mgmt.
Jessica Hernandez, SVP Chief DEI Officer
Joe Longo, SVP/Chief Information Officer
Kathleen Doherty, VP Nursing (via Webex)
Keri Disney-Story, VP/Clinical Finance
Lisa Cross, Dir., Post-Acute Service (via Webex)
Melanie Roberts, SVP & Chief Compliance & Ethics Officer
Morgan Simmons, Governance Program Coordinator
Molly Case, Sr. Dir., Virtual Care (via Webex)
Pamela Bryant, SVP Chief Supply Chain Office
Patricia Shirey, VP Clinic Operations (via Webex)
Saul Cordero, SVP Chief Governance & Strategy Officer
Shannan Bradley, VP Care Mgmt., & Post-Acute Services (via Webex)
Steven Roth, EVP Chief Legal Officer
Richard Humphrey, EVP & CFO
Vic Summers, SVP Internal Audit

Other Attendees:
Chris Clark, FORVIS-MAZARS
David Harwood, FORVIS-MAZARS
Abbey Tony, FORVIS-MAZARS

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. DCHD Parkland Health Pre-Audit Letter

Chris Clark presented the scope of work FORVIS-MAZARS completed for Parkland in 2023 and 2024. This work included financial statement audits, uniform grant compliances audit and statutory AUDITS. Chris mentioned the key risk areas and disclosures based on the risk assessment process and presented the timeline regarding the overall risk assessment which will be complete in January 2025 when FORVIS-MAZARS returns to present the post-audit communication and findings to the Audit Committee. Chris made sure the Board knew of FORVIS-MAZARS independence and routine checks for all partners and professionals.

The Committee asked questions and received additional information related to the Forvis Report on DCHD Parkland Health Pre-Audit Letter

B. 2023 DCHD Defined Benefit & Contribution Plan Audited Financial Statements

Chris Clark mentioned that included in the Board's packet materials, there are two audits regarding benefits and contribution plans. Chris mentioned in terms of the supplemental plan, Parkland ended the year with $1.4 Billion in assets and on the defined benefits plan Parkland ended the year with about $1.7 Billion in assets. There was strong investment return in 2023. Chris mentioned FORVIS-MAZARS issued an unmodified and clean opinion on the plans financial statements meaning they are providing Parkland with a reasonable level of assurance that the financial statements and footnotes are both accurate and complete. Parkland's policies and practices as it relates to employee benefit plans are consistent with accounting and industry standard. Chris presented a few risk areas which included: management override of controls, plan contributions and management estimates, none of which had any matters reportable during the risk assessment process.

C. Open Session Summary to discuss following topics:
   a. Update on Fiscal Year 2024 Audit Plan
   b. Patient Scheduling Process Audit: *Presentation regarding the patient scheduling process and practices.*
   c. Open Session Audit Follow-up Reports: *Update on corrective action plans for audits presented in prior open session Audit Committee meetings.*

Amy LaBarge presented the open session audit summary. Amy mentioned as part of the Audit 2024 plan, 69% of projects are completed. Amy mentioned the Patient Scheduling process audit. Overall, the decentralized scheduling environments at Parkland result in many individuals across different departments having to schedule appointments. This makes it difficult to ensure that expected scheduling functions are performed consistently, and documentation is accurate.

D. Fiscal Year 2024 Internal Audit Annual Performance Report

Amy LaBarge mentioned the FY24 Annual Report summarizes the audit activities for the fiscal year required by the IIA standards. Amy mentioned out of the 36 planned activities, 20 are completed, and 10 are in progress (7 are carry-overs form 2023). The purpose of the annual report is to provide information on the assurance services, consulting services and other activities of the internal audit function. Amy mentioned the time summary for the internal audit department which budget 66 direct hours and 34 indirect hours, and the department remained on budget.

E. Fiscal Year 2025 Annual Audit Plan

Amy LaBarge presented the 2025 annual audit plan. Amy presented the organizational chart for the internal audit department which includes compliance audit, information systems audit and financial audit. Amy reviewed the planning process which includes ERM process reviews, discussion with the Audit Committee and Board of managers, ongoing monitoring and assessment of information received. Amy presented "The Three Lines of Defense Model" which cover management controls, governing body/Audit Committee controls and external/internal controls. Amy presented the FY2025 Audit Plan which aims to carry forward asset, contract labor and signa claims form 2024. The annual audits that occur each year will include, cash monitoring, HIPPA privacy, physical inventory, ERM, and more. Affiliates will continue to be monitored as well as risk projects such as professional billing, supply chain and information security.

F. Presentation on Recent and Potential Future Third-party Reviews/Audits Conducted of Parkland Departments and Systems

Vic Summers presented on the third-party reviews that were not initiated through the Internal Audit department but through third party services. These audits include financial risk areas, compliance, legal, IT and the MSA. Vic mentioned the compliance committee sees these audits as well, so from a legal perspective there are three reviews that occur between the audit committee, governance and compliance committee and internal audit.

Todd Furniss mentioned after listening to Charlie Johnson (FORVIS-MAZARS) he recommends that the Audit Committee has a better view of every and all audits occurring

with general awareness about new risks. Todd also mentioned the need to close certain gaps or overlap among the Compliance, Legal and Audit department.

The Committee discussed the organization of the internal audit department and the opportunities moving forward into FY2025.

VI. Executive Session

At 11:13 a.m., the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

A. Executive Session Summary to discuss following topics:

   i. Virtual Visits Audit
   Presentation regarding virtual visit processes and related regulatory compliance.

   ii. UTSW Contract Fiscal Year 2024 Documentation Review
   Presentation regarding the billing of Master Services Agreement Relative Value Unit (MSA RVU) claims per contractual and regulatory requirements.

   iii. Nursing Homes Audit
   Presentation regarding the process and reporting of specific regulatory Nursing Home citations.

   iv. Executive Session Audit Follow-up Reports
   Update on corrective action plans for audits presented in prior executive session Audit Committee meetings

B. Fiscal Year 2025 Enterprise Risk Management (ERM) Presentation and Discussion of Findings (Tex. Gov't Code §§551.071 and 418.183(f)

C. Discussion regarding report and/or information provided by the Chief Audit Executive and related items on this agenda
(Tex. Health & Safety Code §§161.032 & 161.0315 and Tex. Occ. Code §160.007)

Chair adjourned Executive Session and moved into Open Session at 12:47 pm.

VII. Action Items

A. Committee may take action on any agenda item(s) above.

VIII. Adjourn

With no further business to discuss, the Committee Chair entertained a motion to adjourn the meeting at 12:47 p.m.

Ramon Miguez, motioned to adjourn the meeting. Vincent Hall seconded the motion. The motion passed unanimously.

SO RECORDED:

Todd Furniss, JD Committee Chair	Steven Roth, JD, MPH Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2024-11-13 Facilities Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Facilities Committee
November 13, 2024

Minutes of the Facilities Committee Development meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, November 13th, 2024, scheduled for 9:00 a.m. in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 9:01 a.m. Committee members Todd Furniss, JD; Farida Minner, RN (via Webex) and John Proctor attended. Marjorie Petty was also present.

Staff Present (via Webex and in-person) included:

Beall Carothers, Director of Planning, Development & Construction
Donna Richardson, EVP Chief Nursing Executive
Edmundo Castañeda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer via Webex
Geoffrey Camp, VP Operations
Guy Toliver, Director Inclusion & Supplier Diversity
Jessica Hernandez, SVP & Chief DEI Officer
John Wilson, Director/PDC
James Clay Orrison, Administrative Resident
Lance Mendiola, VP Construction Facilities & Real Estate
Morgan Simmons, Governance Program Coordinator
Pamela Bryant, SVP & Chief Supply Chain Officer
Rick Humphrey, EVP Chief Financial Officer
Saul Cordero, VP & Chief Governance Officer
Steven Roth, EVP & Chief Legal Officer (via Webex)
Vic Summers, SVP Internal Audit

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Facilities Minority and Women-Owned Business Enterprises (MWBE) Report

Guy Toliver provided the MWBE Report. He reported on MWBE participation percentages for Construction Contracts over $200,000 for all projects active in FY24. Next, he reported on MWBE participation percentages for Professional Services Contracts over $200K. Lastly, he presented MWBE participation percentages for Goods/Equipment Contracts over $200K.

The Committee asked questions and received further information related to the MWBE Report.

B. FY24 Projects

Lance Mendiola presented the FY24 Projects. He reviewed the projects and provided an update on the status of each.

- Former Parkland Campus Demolition
- Richland Clinic Replacement
- OK Paper Warehouse Demolition & Surface Parking
- Operating Room 6 Hybrid Endovascular Room at New Parkland Hospital
- Annie's Place Expansion
- Emergency Department Psych Intake
- Supply Chain Storeroom Expansion & Materials Resource Department Breakroom
- Flexible Sigmoidoscopy Room Buildout at New Parkland Hospital
- Oak West Behavioral Health Renovations
- Acute Care Hospital 8th & 9th Floor Shell Buildout at New Parkland Hospital
- Interventional Radiology Expansion Project at New Parkland Hospital
- Emergency Department Triage Expansion at New Parkland Hospital
- Lab Consolidation at New Parkland Hospital
- Ambulatory Surgery Center Storage Expansion

Lance provided an in-depth presentation on a few of the FY24 projects. Lance presented on the Former Parkland Demolition which is almost at completion with no building remanence left besides a few foundational pieces. The topsoil and fill material are being placed and they are resurfacing to level the property. The Parkland demolition is anticipated to be at full completion in January or early February 2025. Lance presented on the OK Paper Warehouse Demolition & Surface Parking. The site is being prepared for the construction of 746 parking spaces. Next Lance updated the Committee on the Richland/Vickery Clinic Replacement. The construction documents were finalized in October 2024 and the GMP is expected mid-November. Next, Lance provided an update on the Psych Intake Expansion which has ongoing construction and will be substantially completed in January 2025.

C. Consideration and Appropriate Action Regarding the ASC Procedure Room Expansion Contract

Vincent Hall prompted the Committee to discuss and consider the contract for the ASC Procedure Room Expansion which will move to the full Board upon approval from this meeting. Todd Furniss moved to recommend the contract. John Proctor seconded the motion. The motion passed unanimously.

D. Discussion Regarding Lease for Child Care Services

Steve Roth provided an update on the Lease for Childcare Services. Steve mentioned Parkland's commitment to offering childcare services for our employees and patients here at Parkland. In the last four years Parkland has owned a building on Butler Street operated by a third-party nonprofit called Mommies in Need. Mommies in Need lease expires on November 30th and at the same time Parkland is nearing the expansion of the Butler Street facility. When the Mommies in Need lease expires Parkland is proposing an amendment to the lease to make it a month-by-month lease. Parkland is also employing a competitive procurement opportunity in order to find the most fit candidate to run the newly expanded Butler Street facility with the amendment to the lease in mind.

The Committee asked questions and received additional information related to the Lease for Child Care Services.

VI. Adjourn

With no further business to discuss, the Committee Chair adjourned the meeting at 9:39 a.m.

SO RECORDED:

Vincent Hall	Steven Roth, JD, MPH
Committee Chair	Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2024-11-19 Budget & Finance Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Budget and Finance
November 19, 2024

Minutes of the Budget and Finance Committee meeting of the Board of Managers of the Dallas County Hospital District, held Tuesday, November 19th , 2024, scheduled for 11:30 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, noted that a quorum was physically present and called the meeting to order at 11:31 a.m. Committee member Lisa Sutter attended in-person and Eric G. Bing attended via Webex. Vincent Hall was appointed for quorum.

Board Member attendees included: Vincent Hall and Marjorie Petty.

Staff Present (via Webex and in-person) included:

Donna Richardson, EVP & CNE
Edmundo Castaneda, EVP & COO (via Webex)
Fred Cerise, President & Chief Executive Officer (via Webex)
Gerry Baker, SVP/Revenue Cycle
Guy Toliver, Dir. Inclusion-Supply Diversity
James Orrison, Administrative Resident
Jessica Hernandez, SVP & Chief DEI Officer
Keri Disney-Story, VP/Clinical Finance
Morgan Simmons, Governance Program Coordinator
Melanie Roberts, SVP/Chief Compliance & Ethics Officer (via Webex)
Pam Bryant, SVP Chief Supply Chain Officer
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Officer
Vic Summers, SVP Internal Audit

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Consideration and Appropriate Action Regarding Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A of these minutes for more specific details on each contract). Pam Bryant presented each contract based on expense, capital, revenue, and selection method (sole source and non-sole source).

The Committee asked questions and received additional information related to the consideration of the contracts over $200,000.

Ramon Miguez asked for a motion to approve contracts over $200,000. Lisa Sutter motioned for approval. Marjorie Petty seconded. The motion carried unanimously.

B. Consideration and Appropriate Action Regarding Fiscal Policy 8311-1-04 Investment Policy – Operating Funds

Rick introduced this policy regarding operating funds. The State of Texas Public Funds Investment Act requires the Board of Managers to approve all Investment Officers. The CFO (or equivalent official) of each local governmental authority is required to be an Investment Officer for each authority.
The Investment Act also requires the Board to approve the District's Investment Policy annually. This Policy covers investment activity for Parkland's operating and capital, cash, debt service funds, and PCHP's cash. Hilltop Securities Asset Management, LLC, serves as the manager for the investment portfolios covered by the Investment Policy. The Policy was last approved by the Board in December 2023.

Ramon asked if the Board has the ability to recommend investment into or out of certain areas within the policy structure. Rick mentioned there is a lateral ability to discuss opportunities but there are strict rules regarding what type of risk-free investments are made.

Ramon Miguez asked for a motion to approve the Investment Policy. Lisa Sutter motioned for approval. Marjorie Petty seconded. The motion carried unanimously.

C. Consideration and Appropriate Action Regarding Investment Officers Board Briefing and Resolution

Rick introduced the resolution regarding investment officers. The District's Board of Managers shall designate by resolution all officers and employees responsible for, and authorized to, manage, and invest funds controlled by the district (Investment Officers). The current officers up for approval again this year include Rick Humphrey (EVP & CFO), Joe Mayer (Treasury Dir.), and Christi Paul (Treasury Mgr.).

Ramon Miguez asked for a motion to approve the Investment Officer Resolution. Lisa Sutter motioned for approval. Marjorie Petty seconded. The motion carried unanimously.

D. Update and Report Parkland Financial Performance Presentation

For the month of October, Parkland Health recognized a net income of $3.2M which is $5.3M lower than the budgeted net income of $8.5M and $1.8M favorable compared to the prior year net income of $1.4M. Parkland Health's operating margin and operating cash flow margin for the month of October are 1.0 % and 4.2%, respectively. The operating margin was favorable compared to budget of 0.4% and the operating cash flow margin is unfavorable compared to budget of 3.7%. Parkland Health's operating margin is favorable compared to prior year operating margin of (2.3) % and favorable to the operating cash flow margin of 1.1% from the prior year. Parkland Health's patient cash collections in October were $108.3M which is higher than budget by $10.3M and $13.9M above the prior year. Parkland Health's days cash on hand of 187.2 days for the month is a decrease of 29.4 days compared to prior month of 216.6 days and compared to the prior year October of 184.7 days, an increase of 2.5 days.

Rick discussed the October month-to-date Key Statistics which showed variances positive to the overall budget for the most part. Specifically, the length of stay metric was 7% favorable to budget and 8% more favorable than in 2023. October was a slower month for deliveries although there was still more than budget for FY25. Rick mentioned the patient cash collections for the month were positive and favorable. Looking at total cash collections, the majority of cash collected came from patient cash collection and a much smaller portion came form intergovernmental payments. Rick mentioned there is about $1.4 billion available to invest into the policy discussed earlier. Rick presented the gross patient revenue by payor type as compared to budget plan, Parkland saw a higher unfunded and relatively equal Medicaid funded patients. Rick mentioned this mix is not ideal. Overall, Rick mentioned October was a very strong start to the new fiscal year.

The Committee asked questions and received further information related to the Income Statements.

VI. Follow-Up Requests: None

VII. Closing Remarks

VIII. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 12:41 pm.

SO RECORDED:

Ramon Miguez, PE Committee Chair	Steven Roth, JD, MPH Assistant Secretary

Appendix A (Contracts Reviewed for Appropiate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
November 20, 2024												
Medical Products and Services												
M1	Capital	Maldi Biotyper Sirius CA-System	Beckman Coulter, Inc.	Last Signature – 1/5/2026	$234,000	$234,000	GPO Purchase	Yes	Bernie Buenvenida, Clinical Engineering	0%	N/A	N/A
M2	Expense	Total Joint Products and Accessories	b-ONE Ortho Corp.	Last Signature – 5 Years	$480,000	$480,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Main OR	0%	N/A	N/A
M3	Expense	Suprathel Biologic and Biosynthetic Wound Dressings	Polymedics Innovations	Last Signature – 5 Years	$250,000	$250,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Burn Service	0%	N/A	N/A
Hospital Operations												
O1	Expense	Mod # 5 Add funding and extend current agreement through November 30, 2025	Premier Radiology Services, LLC	8/1/2020 - 11/30/2025	$800,000	$1,900,415	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tina Hill, Crystal Harrison, Shawn Grady, Correctional Health and Radiology	0%	N/A	N/A
Deviation/Ratification/Informational Only												
D1	Revenue: Court Approval-Approved Deviation	Late modifications related lease renewal negotiations with Tenant/Mommie's In Need (Annie's Place)	Mommies In Need, Inc.	11/2/2020 - No Expiration	$0	$0	Sole Source Modification	N/A-Revenue	Beall Carothers, Planning Design & Construction	0%	N/A	N/A

Consideration and Appropriate Action Regarding Minutes 2024-11-20 Quality of Care & Patient Safety Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Quality of Care and Patient Safety
November 20th, 2024

Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, November 20th, 2024, scheduled for 10:00 a.m. in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Elizabeth Palacios, MD, noted that a quorum was physically present and called the meeting to order at 10:00 am. Committee members Farida Minner, RN; Todd Furniss, JD and Eric G. Bing, MD attended in-person.

Board Member attendees included: Board Chair Marjorie Petty, JD, Byron Cryer, MD; and Vincent Hall.

Staff Present (via Webex and in-person) included:

Brett Moran, ACMO-CMIO
Carmen Bowling, Interim SVP Nursing
David Alexander, SVP Nursing
Dawn Marchetto, SVP Nursing
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & CEO
Gretchen Blake, VP Quality & Clinical Effectiveness
Geoffry Camp, VP Operations
James Griffin, President of the Medical Executive Committee
James Orrison, Administrative Resident
Joseph Chang, SVP & CMO
Karen Garvey, VP Safety & Clinical Risk Management
Kathleen Doherty, VP Nursing Surgical Services
Lance Mendiola, Interim VP Construction/Real Estate
Marlin Suell, Chief of Police
Michael Lane, SVP Chief Quality Safety Officer
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Morgan Simmons, Governance Program Coordinator
Nneka Egbuniwe, Deputy General Counsel
Stephanie Kester, RN Prof. Development
Sobha Fuller, SVP Nursing
Vic Summers, SVP Internal Audit

Attendees via Webex:

Andrew Zhang, MD – Medical Director, Reconstructive Plastic Surgery
Lance Mendiola, CHFM, CHSP, CBO, MS – Interim Vice President – Construction, Facilities Management & Real Estate
Geoffrey Camp, MHA – Vice President, Operations Support

Marlin Suell, MBA, TCOLE, MPO – Chief, Dallas County Hospital District Police
Vijaya Natchimuthu, MD – Lead Staff Physician, Geriatrics
Forrest Stovall, MS, MBA – Strategy Program Manager
Uma Gunasekaran, MD - Executive Medical Director
Kellie Rodriguez, RN, MSN, MBA, CDCES - Director of Global Diabetes Program
Michelle Kuchta, RN, MSN - Director of Nursing, Ambulatory Specialties

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Executive Session – Quality & Patient Safety Operations Section

At 10:00 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

A. Update and Report by Chief Quality and Safety Officer
Includes briefing from Executive Quality Committee (EQC)

B. Review of Safety Event Cause Analysis (CA) Case(s)
Shared learnings from recent safety event(s) with associated guide

C. Update and Report Regarding Quality-Related Key Performance Indicators (KPIs)
Reports for quality improvement project(s) throughout the enterprise

1. Department Performance Improvement Committee (PIC)/ Clinical Quality Committee (CQC) Annual Presentation(s)
   Annual report from service lines related to quality and safety
   a. Community Oriented Primary Care COPC/ Population Health PIC
   b. Outpatient Clinics (OPC)/ Ambulatory PIC

D. Possible Deliberation Regarding the Following

A. Executive Summaries
Overview of QSO departmental reports

B. Quality of Care Dashboard
Monthly update of quality key performance indicators (KPIs)

C. Cause Analysis (CA) Log
List of upcoming cause analysis case reviews

D. Regulatory and Accreditation Affairs Surveys and Complaints
Quarterly update on various surveys and complaints

VI. Executive Session: Medical Executive Committee ("MEC")

James D. Griffin, MD, President of the Medical Executive Committee, discussed the items posted on the agenda starting at 11:26 am.

A. Consideration and Appropriate Action Regarding Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

1. Medical Staff and Non-Physician Clinical Providers to Parkland Health
   a. Credentialing Report
   b. Delineation of Privileges (DoPs)
      i. Dentistry- COPC/HOMES/Correctional Health DoP
      ii. Non-Physician Clinical Provider Staff – Surgery DoP
      iii. Non-Physician Clinical Provider Staff – Women's Health DoP

The Board asked questions and received additional information.

VII. Executive Session: Discussion regarding report and/or information provided by the Chief Quality Safety Officer and related items on this agenda.

The Committee did not conduct a discussion with the CQSO, Dr. Mike Lane without other members of management present.

VIII. Executive Session: Discussion regarding report and/or information provided by the Medical Executive Committee President and related items on this agenda.

The Committee conducted a discussion with the Medical Executive Committee President, Dr. James Griffin without other members of management present.

Chair adjourned Executive Session and moved into Open Session at 12:11 pm.

IX. Action Items (Open Session)

A. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

i. Approval of the Credentialing Report
ii. Approval of DoPs
1. Dentistry – COPC/HOMES/Correctional Health DoP
2. Non-Physician Clinical Provider Staff – Surgery DoP
3. Non-Physician Clinical Provider Staff – Women's Health DoP

Todd Furniss motioned to approve the Executive Committee Recommendations and Delineation of Privileges. Eric Bing seconded the motion. The motion passed unanimously.

X. Follow-Up Requests: None

XI. Closing Remarks

XII. Adjourn

With no further business to discuss, Committee Chair Elizabeth Palacios, MD, adjourned the meeting at 12:11 pm.

SO RECORDED:

Elizabeth Palacios, MD	Steven Roth, JD, MPH
Committee Chair	Assistant Secretary

Consideration and Appropriate Action Regarding Minutes 2024-11-20 Board of Managers

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, November 20th, 2024, scheduled for 2:00 PM. (or immediately following the HOMES meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 2:11PM.

Board Member attendees included: Vincent Hall, Lisa Sutter, Todd Furniss, JD, Eric G. Bing, MD, Farida Minner, RN, Byron Cryer MD, Ramon Miguez, PE and Elizabeth palacios, MD.

Board members John Proctor and Reina Gonzalez were not present.

Staff Present (via Webex and in-person) included:

Bruce McDaniels, VP & Chief Information Security Officer
Beall Carothers, Dir., Real Estate Dev.
Edmundo Castañeda, EVP & Chief Operating Officer (Webex)
Edna Ruano, Public Policy Advisor
Fred Cerise, President & Chief Executive Officer
James Orrison, Administrative Resident
Joseph Chang, SVP & CMO
Jessica Hernandez, SVP & Chief DEI Officer
Joe Longo, Chief Information Officer
Katherine Yoder, VP Government Relations
Lance Mendiola, Interim VP Facilities
Morgan Simmons, Governance Program Coordinator
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Michael Malaise, SVP Communications Ext. Affairs
Pamela Bryant, SVP/Supply Chain Management
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Office
Stephanie Crank, RN Prof Development Practitioner
Vic Summers, SVP Internal Audit

Additional Attendees:
Socorro Salzar, Dallas County Commission (via Webex)
Rev. April Bristow, SMU Theology (via Webex)

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. April Bristow offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

VI. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2024-10-29 Budget & Finance Committee

B. Consideration and Appropriate Action Regarding Minutes 2024-10-30 Quality of Care and Patient Safety Committee

C. Consideration and Appropriate Action Regarding Minutes 2024-10-30 Board of Managers

Consent Agenda: Contracts

D. Consideration and Appropriate Action Regarding Contracts over $200,000 (See Attached List of Contracts)

Consent Agenda: Policies

A. Consideration and Appropriate Action Regarding SYS.BOP.001 Change of Scope to Policies and Procedures Regarding Parkland Employees

Consent Agenda: Medical Executive Committee Items

B. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Consent Agenda: Patient Settlements

A. Consideration and Appropriate Action Regarding Patient Settlements

Marjorie Petty asked for a motion of approval for the entire consent agenda. Ramon Miguez, motioned to approve all consent agenda. Todd Furniss seconded the motion.
The motion passed unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. Recognitions

Marjorie Petty introduced the recognitions portion of the meeting. Felicia Miller introduced the first recognition item with a video displaying Parkland's award for the 2024 Pathways recognition regarding the Crown project implemented at Parkland for people with textured hair who are now offered specific hair care for their stay at the hospital.

Donna Richardson introduced another recognition regarding the Reach for the Stars scholarship program which awards a full tuition break from a private donor to cover all expenses related to nursing school. Donna read the testimony of a candidate to the Board and reminded everyone of the importance of this program.

B. Update and Report on Legislative Agenda

Katherine Yoder provided an update on the Texas legislative session and its potential impact on Parkland Hospital. Katherine mentioned we will see significant changes in the political landscape, with Republicans gaining two seats in the House and new members introduced into the Dallas landscape as well. Key issues Katherine mentioned include Medicaid, 340B control, and the appointment of new committee chairs, which could affect the hospital's operations and finances. Katherine highlighted the high number of bills filed, particularly those related to healthcare, workplace issues, and building regulations, which will require thorough review and feedback from Parkland's subject matter experts who will comb through each of these bills and depict what Parkland will need to focus on.
Katherine also discussed the broader implications of federal and state policies on Parkland Hospital. There is a focus on maintaining Medicaid funding and the 340B program, which is crucial for the hospital's financial stability. Katherine emphasized the need for continued advocacy to prevent cuts to Medicaid and to support initiatives like the hospital at home program which has the potential to be cut entirely. Additionally, there are concerns about local control and property tax policies that could impact the hospital's overall funding. Katherine stressed the importance of staying informed and engaged with legislative developments to protect Parkland's best interests and to not get

too wrapped up in all of the media portrayal until the session has a more final direction and decision.

C. Update and Report by Chief Executive Officer Regarding Strategic and Operational Performance and Plans

Dr. Cerise followed Katherine's presentation on the legislative agenda and mentioned the 340B program drug cost avoidance from past years and how it compares to where we see it landing in the future for Parkland along with the implications if a loss of the program were to occur. Dr. Cerise mentioned Parkland saved $279 million in 2023 due to the 340B program. Dr. Cerise also presented on the drug replacement revenue actuals which are separate from 340B and show the reimbursement from free drug spend.

Dr. Cerise and Rick Humphrey presented on the U.S Not-for-profit health care rating actions as of October 2024. Rick discussed the role of credit agencies like S&P Fitch in giving credit ratings to hospitals such as Parkland on behalf of investors. Parkland issued bonds to fund the hospital, aiming towards a billion dollars. Each year, these credit agencies reaffirm Parkland's credit rating, which is currently at double A. This rating is just below the highest rating of triple A, which is typically reserved for entities like the federal government. The ratings can go down to single A, then to B's, and finally to statuses in the C's. This year, Parkland's double A rating was reaffirmed, meaning there was no upgrade to double A plus or downgrade to double A minus. However, many hospitals faced downgrades this year, with about 40 hospitals being downgraded compared to only 10 hospitals receiving upgrades, indicating a four to one ratio of downgrades to upgrades. This highlights the struggles that not-for-profit healthcare systems are experiencing this year, with more challenges compared to the previous years during the pandemic. Despite these industry-wide struggles, Parkland is doing relatively well financially. This is reflected in Parkland's budget, which has seen a decrease from much higher operating margins to under 2% last year, and this year, they are budgeted right at zero.

Scheduled 5 Minute Break

VIII. Executive Session

At 3:19 pm., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Discussion Regarding Parkland's Potential Opportunity for the Disposal of Property and Potential Acquisition of Property *Tex Gov't Code §§551.072*

B. Update and Report Regarding Opioid Settlement Distributions

Tex Govt Code §§551.071

C. Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives

Tex. Gov't Code § 418.183(f).

D. Update Regarding Status of Legal Affairs Department and Organizational Risk Issues

Tex Govt Code §§551.071

E. Performance Appraisal Discussion: CEO and Board Dual Reports (Chief Legal Officer and Chief Audit Officer) *Tex Govt Code §§551.074*

Chair adjourned Executive Session and moved into Open Session at 6:22 pm.

Marjorie Petty asked for a motion of approval regarding the Opioid Settlement with the pharmacy outlined in executive session under the described terms to authorize the CEO in consultation with the Chief Legal Officer to fill out and execute all necessary documents to effectuate the settlement. Todd Furniss, motioned to approve the motion. Lisa Sutter seconded the motion. The motion passed unanimously.

IX. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 6:22 p.m.

SO RECORDED:

Marjorie D. Petty, JD Chair	Steven Roth, JD, MPH Assistant Secretary

Appendix A (Contracts Reviewed for Appropiate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
November 20, 2024												
Medical Products and Services												
M1	Capital	Maldi Biotyper Sirius CA-System	Beckman Coulter, Inc.	Last Signature – 1/5/2026	$234,000	$234,000	GPO Purchase	Yes	Bernie Buenvenida, Clinical Engineering	0%	N/A	N/A
M2	Expense	Total Joint Products and Accessories	b-ONE Ortho Corp.	Last Signature – 5 Years	$480,000	$480,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Main OR	0%	N/A	N/A
M3	Expense	Suprathel Biologic and Biosynthetic Wound Dressings	Polymedics Innovations	Last Signature – 5 Years	$250,000	$250,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Burn Service	0%	N/A	N/A
Hospital Operations												
O1	Expense	Mod # 5 Add funding and extend current agreement through November 30, 2025	Premier Radiology Services, LLC	8/1/2020 - 11/30/2025	$800,000	$1,900,415	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tina Hill, Crystal Harrison, Shawn Grady, Correctional Health and Radiology	0%	N/A	N/A
Deviation/Ratification/Informational Only												
D1	Revenue: Court Approval-Approved Deviation	Late modifications related lease renewal negotiations with Tenant/Mommie's In Need (Annie's Place)	Mommies In Need, Inc.	11/2/2020 - No Expiration	$0	$0	Sole Source Modification	N/A-Revenue	Beall Carothers, Planning Design & Construction	0%	N/A	N/A

Consideration and Appropriate Action Regarding Minutes 2024-11-20 Board of Managers – Strategic Facilities Planning Session

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Board – Strategic Facilities Session
November 20th , 2024

Minutes of the Board of Managers Strategic Facilities Planning session for the Dallas County Hospital District, held Wednesday, November 20th, 2024, scheduled for 12:30 PM. (or immediately following the QBOM meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 12:34PM.

Board Member attendees included: Vincent Hall, Lisa Sutter, Farida Minner, RN, Byron Cryer, MD, Todd Furniss, JD, Ramon Miguez PE, Eric G. Bing, MD, and Elizabeth palacios, MD.

Board members John Proctor and Reina Gonzalez were not present.

Staff Present (via Webex and in-person) included:

Blanca Garcia, Strategy Manager
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Fred Cerise, President & Chief Executive Officer
Felicia Miller, EVP & Chief Talent Officer
Forrest Stovall, Strategy Program Manager
James Orrison, Administrative Resident
Joseph Chang, SVP & CMO
Jessica Hernandez, SVP & Chief DEI Officer
Morgan Simmons, Governance Program Coordinator
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Rick Humphrey, EVP & Chief Financial Officer
Samia Zia, Director Strategy
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Office
Vic Summers, SVP Internal Audit

Other attendees:
Juliet Rogers, Blue Cottage
Debbie Jacobs, Blue Cottage
Alison Leonard, Blue Cottage
Jake Meyer, Blue Cottage

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Strategic Facilities Plan Interactive Board Session

The Blue Cottage consultant team presented an overview of the strategic facilities plan. Juliet Rogers presented a project overview and timeline regarding the objectives of this strategic plan and how the direction will be determined based on existing facilities and gaps. The first six months of the planning will be devoted to interviewing teams from all over the organization, meeting with steering committees and finding the gaps and their impact on the next 10-20 years. This direction will lead the team to best decide where the investments and capital will be allocated in the second half of the project. Juliet also made the Board aware of their involvement in this plan and the project integration, as the Board will ultimately approve the final recommendation and give feedback along the way. Alison Leonard next presented on the project alignment and scenario development stages of the plan once the community, facilities and innovation of care have all been accounted for. Alison also mentioned the preliminary project schedule along with the current and future states of service area needs leading to the final assessment in September 2025. Jake shared some of his data collection objectives and the metrics that will eventually be involved in the analyzation of all of the data. Next, Juliet presented the group activity and provided the Board with instructions. Each group (3 groups total due to Board quorum and leadership attendees) will provide two ideas in each of the four categories to brainstorm ways to improve health and reduce disparities through high quality clinical care.

a. Group 1 – Room 02-175
    i. 3 Board Members
        1. This group talked about how education and training can lead to research and innovation at Parkland. They noted that nursing recruitment and engagement are high, and ongoing education and training for all employees have a positive impact. They also brainstormed ways to use AI to improve efficiency and effectiveness in operations and patient education. One practical idea they had was to provide health literacy education for patients,

especially those without health backgrounds or who don't speak English.

b. Group 2 – Room 02-175
    i. 3 Board Members
        1. This group talked about building trust through accountability, integrity, partnerships, and good use of resources. They highlighted the great partnerships Parkland currently has. As a long-term goal, they suggested expanding the relationship with Dallas College and their students to create valuable partnerships for the future of Parkland employees and project-based learning.

c. Group 3 – Room 02-175
    i. 4 Board Members
        1. This group talked about building communities and boosting economic development by focusing on fairness, inclusion, dignity, and respect. They emphasized the importance of involving minority and women-owned businesses and hiring from specific local areas. They also discussed the practical goal of improving transportation for patients who lack it, making it easier for them to get to appointments. As a long-term goal, they suggested creating more high school programs and internships, and providing culturally sensitive care through community partnerships. They also highlighted the need for ongoing evaluation of outreach efforts to ensure resources are invested where they are most needed.

B. Full Board Reconvenes in Room 02-175 for Roundtable Discussion Regarding the Strategic Facilities Plan Interactive Board Session

VI. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 1:41 p.m.
SO RECORDED:

Marjorie D. Petty, JD	Steven Roth, JD, MPH
Chair	Assistant Secretary

Consideration and Appropriate Action Regarding Contracts over $200,000

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												December 18, 2024
Medical Products and Services												
M1	Expense	Mod # 5 Watchman FLX Pro Left Atrial Appendage Closure Device	Boston Scientific	4/1/2019 - 4/30/2027	$700,000	$1,380,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cheston Chan, Perioperative Services	0%	N/A	N/A
M2	Expense	Mod # 1 Cochlear Implants	Cochlear Americas	8/1/2022 - 7/31/2025	$180,000	$420,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cheston Chan, Operating Room	0%	N/A	N/A
M3	Expense	Mod # 4 3M (Federal APD) Parking Services	Designa Access Corporation	3/1/2013 - 2/28/2030	$850,000	$1,991,312	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Marlin Suell, Police Department	0%	N/A	N/A
M4	Expense	Mod # 10 Data initiative	Dallas Fort Worth Hospital Council Ventures, Inc. (DFWHC)	1/1/2013 - 12/31/2027	$625,000	$3,111,737	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Vasu Polineni, Strategy & Business Development	0%	N/A	N/A
M5	Expense	Mod # 1 GE Diagnostic Imaging Systems Support & Maintenance	GE Precision Healthcare LLC	9/1/2023 - 8/31/2028	$375,000	$2,791,380	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year	Travis Kobernick, Clinical Engineering	0%	N/A	N/A
M6	Expense	Mod # 1 Amendment for one year extension	Hologic, Inc	1/29/2020 - 1/28/2026	$500,000	$2,665,112	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Sara Blacketer/Scott Hampton, Anatomic Pathology/Laboratory Services	0%	N/A	N/A
M7	Expense	Genesis Bi-wing Positioners	Infinitus Medical Technologies	12/19/2024 – 11/30/2029	$750,000	$750,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year	Cheston Chan, Perioperative Services	0%	N/A	N/A
M8	Revenue	Mod # 2 Resident Reimbursement	Tarrant County Hospital District d/b/a JPS Health System	7/1/2019 - 12/31/2024	($175,000)	($2,450,000)	Revenue	N/A-Revenue	Elizabeth Ponce, Graduate Medical Education	N/A	N/A	N/A
M9	Revenue	Resident Reimbursement	Tarrant County Hospital District d/b/a JPS Health System	1/1/2025 – 12/31/2025	($450,000)	($450,000)	N/A-Revenue	N/A-Revenue	Elizabeth Ponce, Graduate Medical Education	N/A	N/A	N/A

M10	Expense	Mod # 1 Extend current agreement three years and add funding	KLS Martin	11/1/2011 - 1/31/2028	$4,000,000	$7,840,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cheston Chan, Perioperative Services	0%	N/A	N/A
M11	Expense	Valet Parking Service	Lanier Shuttle & Valet, Inc	1/1/2025 – 12/31/2029	$4,547,022	$4,547,022	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Kristi Tillery, Valet Parking Service	0%	N/A	N/A
M12	Expense	Mod # 9 Neuro Interventional Products	Medtronic USA, Inc	10/24/2018 - 12/31/2025	$435,000	$2,235,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M13	Expense	MATC Software Evolution Support & Maintenance Services	Philips Healthcare	1/1/2025 – 12/31/2029	$6,745,676	$6,745,676	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick, Clinical Engineering	0%	N/A	N/A
M14	Expense	Recycling and Shred Disposal Services	Republic Service, Inc	1/1/2025 – 12/31/2029	$736,118	$736,118	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker, Operations Administration	0%	N/A	N/A
M15	Expense	Total Joint Products and Accessories	Smith & Nephew	Last Signature – 5 Years	$1,750,000	$1,750,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services	0%	N/A	N/A
M16	Expense	Mod # 1 Streck BCT Tubes Annual Quote Extension	Streck Laboratories	1/1/2024 - 12/31/2025	$246,000	$400,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Kristian Faulk/Scott Hampton, Laboratory Services/Chemistry	0%	N/A	N/A
M17	Expense	Mod # 4 Extend Umbilical Tags and Bands	Guard RFID Solutions, Inc	1/6/2016 - 1/15/2026	$45,000	$243,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tamesha Pearson, WISH Administration	0%	N/A	N/A

M18	Expense	Tissue distribution contract	UTSW	1/1/2025 – 12/31/2029	$25,000,000	$25,000,000	Exempt from Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Peri-op Services Department	N/A	N/A	N/A
M19	Expense	Water Treatment Services & Materials	Veolia WTS Services USA, Inc	1/1/2025 – 12/31/2029	$480,000	$480,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick, Clinical Engineering	0%	N/A	N/A
Construction and Facilities												
C1	Capital	Garland COPC Phase II Renovations	CMC Development & Construction	12/20/2024 – 7/19/2025	$500,000	$500,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Asma Momin, Planning, Design and Construction	30.06%	See Chart	See Chart
C2	Capital	Mod # 2 Pharmacy Refill Minor Interior Improvements	Falkenberg Construction Co., Inc	1/29/2024 - 12/31/2024	$117,794	$533,937	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be	Paul Woodard, Planning Design and Construction	84%	See Chart	See Chart
C3	Capital	ASC Procedure Room Expansion	Swinerton Builders	12/20/2024 – 12/19/2025	$1,116,700	$1,116,700	Request for Qualifications	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cynthia Harrington, Planning, Design and Construction	41.67%	TBD	TBD
C4	Capital	Lab Consolidation Custom Air Handler	Texas Air Systems	12/19/2024 – 11/30/2025	1060200	1060200	GPO Competition	Yes	Marc Leediker, Planning, Design and Construction	0%	N/A	N/A
C5	Capital	Lab Consolidation Pneumatic Tube Hardware	Translogic Corporation dba Swisslog Healthcare	Last Signature – 1 Year	$1,591,100	$1,591,100	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Marc Leediker, Planning, Design and Construction	0%	N/A	N/A
Information Technology												
IT1	Expense	Abridge Ambient Listening Solution	Abridge AI, Inc	12/20/2024 - 12/19/2027	$2,160,000	$2,160,000	Sole Source	Yes	Jeff DeFord / Joseph Longo, Information Technology	0%	N/A	N/A
IT2	Capital: New Parkland	Megahertz Technology, Inc	Leonardo DMR 800 MHz Radio System	Last signature – Five years	$3,244,190	$3,244,190	TXMAS or DIR Purchase	Yes	Longo, Information Technology	0%	N/A	N/A

Hospital Operations											
O1	Expense	Mod # 1 Add Funds	American Bottling Company	1/17/2017 - 2/27/2028	$735,911	$1,898,911	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year	Jeffrey Madison, Nutrition Services	0%	N/A	N/A
O2	Expense	Mod # 5 Recell Skin Grafting System	Avita Medical Americas LLC	7/26/2019 - 7/25/2027	$2,000,000	$4,560,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cheston Chan, Operating Room	0%	N/A	N/A
O3	Revenue	Mod # 1 LMSW Services for DART Care	Dallas Area Rapid Transit	11/1/2023 - 10/31/2025	($622,709)	($1,183,019)	Contract Extension without Competition	N/A-Revenue	Kristin Peterson, Psych Social Work	0%	N/A	N/A
Ratification/Deviation/Informational Only											
D1	Revenue: Court Approval-Approved Deviation	Mod # 4 Amendment #6 to Lease Agreement	Michael Carroll M.D.	1/1/2013 - 12/31/2025	($27,119)	($436,937)	Sole Source Modification	N/A-Revenue	Beall Carothers, Planning Design & Construction	N/A	N/A	N/A
I1	Expense	2025 DART Employee Annual Pass	Dallas Area Rapid Transit (DART)	1/1/2025 - 12/31/2025	$474,480	$474,480	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Tawana McCullough, Office of Talent Management/ Total Rewards	0%	N/A	N/A

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 5 Watchman FLX Pro Left Atrial Appendage Closure Device	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative Services	**Contract Number:** POCP-19039 A5
Vendor/Supplier: Boston Scientific **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Contract Amount (4/24/2024):	$680,000
Revenue, Expense or Capital: Expense	Modification # 5 Amount:	$700,000
Original Start Date: 4/1/2019 **Current Expiration:** 4/30/2027 **Mod Start Date:** 12/18/2024 **Expiration after this Mod:** 4/30/2027	New Contract Amount:	$1,380,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 5 Watchman FLX Pro Left Atrial Appendage Closure Device

VENDOR: Boston Scientific

COST:		
	Current Contract Amount (4/24/2024):	$680,000
	Modification # 5:	+ $700,000
	Total:	$1,380,000

Recommendation
Approve this contract modification to Watchman FLX Pro Left Atrial Appendage Closure Device.

Background
This contract is for purchase Watchman devices used in the Cath Lab that are implanted in a minimally invasive procedure that reduces the risk of strokes. The quantity of this Watchman (left atrial appendage occlusion implant) used depends on the number of patients who present to Cath Lab where this is the appropriate treatment. Addition of funds are needed presently because the quantity (and commensurate spend) has increased.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is average as compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	Total
$680,000	$250,000	$383,333	$66,667	$1,380,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 1 Cochlear Implants	
Business Owner: Cheston Chan	**Business Owner Dept:** Operating Room	**Contract Number:** POCP-21015 A1
Vendor/Supplier: Cochlear Americas **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (6/28/2022):	$240,000
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$180,000
Original Start Date: 8/1/2022 **Current Expiration:** 7/31/2025 **Mod Start Date:** 12/18/2024 **Expiration after this Mod:** 7/31/2025	New Contract Amount:	$420,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Cochlear Implants

VENDOR: Cochlear Americas

COST:

BOM Approved Contract Total (6/28/2022):	$240,000
Modification # 1:	+ $180,000
Total:	$420,000

Recommendation
Approve this contract modification to Cochlear Implants.

Background
This contract is for Bone-anchored hearing systems and cochlear implants which are implantable devices that treat hearing loss. Funding is needed to begin purchasing cochlear implants now whereas we did not purchase them before.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland average as compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	Total
$240,000	$180,000	$420,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 4 3M (Federal APD) Parking Services	
Business Owner: Marlin Suell	**Business Owner Dept:** Police Department	**Contract Number:** PONCS-19810 A4
Vendor/Supplier: Designa Access Corporation **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (12/19/17): Modifications Totaling < $100,000 Modification # 1 Amount: Modification # 2 Amount: Modification # 3 Amount:	$1,126,437 $14,875 $0 $0
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 4 Amount:	 $850,000
Original Start Date: 3/1/2013 **Current Expiration:** 2/28/2025 **Mod Start Date:** 3/1/2025 **Expiration after this Mod:** 2/28/2030	New Contract Amount:	$1,991,312

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Geoffrey Camp, Vice President, Operations Support

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 4 3M (Federal APD) Parking Services

VENDOR: Designa Access Corporation

COST:

BOM Approved Contract Total (12/19/17):	$1,126,437
Modification #1:	$14,875
Modification #2:	$0
Modification #3:	$0
Modification # 4:	+ $850,000
Total:	$1,991,312

Recommendation
Approve this contract modification to 3M (Federal APD) Parking Services.

Background
Designa Access Corporation, formerly known as NextGen Parking, is the only area representative for 3M (Federal APD), Designa parking equipment, and Designa parking management system in Texas and the United States. 3M stopped manufacturing this parking equipment approximately seven years ago. Designa is only company in Texas with a distributor agreement acquired enough parts and equipment to support us through the life of the proposed contract. Designa is the only vendor in the area with enough inventory of parts and equipment who can continue to provide maintenance and repair service for Parkland.

Parkland replaced most of the 3m parking equipment with Designa Parking equipment within the last few years, including the parking management system. This includes parking equipment which controls all the parking areas and systems which track patient/visitor revenue. The hardware and software services are bundled since hosted software is required to be coupled with the hosted software agreement, as the equipment will not work without the software present.

Fair and Reasonable Price Determination
Fair and reasonable price was based on historical data.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	FY2028	FY2029	Total
$1,126,437	$184,875	$170,000	$170,000	$170,000	$170,000	$1,991,312

Sole Source Justification
Proprietary equipment – NextGen Parking as the sole representative in Texas for servicing Federal APD parking system since 3M ceased manufacturing this parking equipment approximately in 2015.

Document Contact/Author:	Elizabeth Addleman

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 10 Data initiative	
Business Owner: Vasu Polineni	**Business Owner Dept:** Strategy & Business Development	**Contract Number:** POIT-18154_A3
Vendor/Supplier: Dallas Fort Worth Hospital Council Ventures, Inc. (DFWHC) **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (12/14/2021)	$2,486,737
Revenue, Expense or Capital: Expense	Modification # 10 Amount:	$625,000
Original Start Date: 1/1/2013 **Current Expiration:** 12/31/2024 **Mod Start Date:** 1/1/2025 **Expiration after this Mod:** 12/31/2027	New Contract Amount:	$3,111,737

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes, approval in process
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Tabitha Lee, Vice President, Finance/Controller

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 10 Data initiative

VENDOR: Dallas Fort Worth Hospital Council Ventures, Inc. (DFWHC)

COST:

BOM Approved Contract Total (12/14/2021)	$2,486,737
Modification # 10:	+ $625,000
Total:	$3,111,737

Recommendation
Approve this contract modification to Data initiative.

Background
DFWHC, a 501(c)(6) not-for-profit trade organization, collects and submits all inpatient claims data and state required outpatient claims data to the State on behalf of all DFWHC members, including Parkland. We use the market data that is shared for planning purposes.

Fair and Reasonable Price Determination
There is no other entity that provides this service and it is unique to the North Texas market. Subsequently the price has no comparison. All members are charged similarly.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	FY2028	Total
$2,486,737	$156,250	$208,333	$208,333	$52,084	$3,111,737

Sole Source Justification
This service went out for RFP and only received one proposal. Section 3-205.02 in the Dallas County Hospital District Purchasing Manual, states that a single responsive and responsible proposal constitutes a sole source.

Document Contact/Author:	Terence Durham

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 1 GE Diagnostic Imaging Systems Support & Maintenance	
Business Owner: Travis Kobernick	**Business Owner Dept:** Clinical Engineering	**Contract Number:** PONCS-23096_1
Vendor/Supplier: GE Precision Healthcare LLC **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (8/23/2023):	$2,416,430
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$375,000
Original Start Date: 9/1/2023 **Current Expiration:** 8/31/2028 **Mod Start Date:** 12/19/2024 **Expiration after this Mod:** 8/31/2028	New Contract Amount:	$2,791,380

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Geoffrey Camp, Vice President, Operations Support, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 GE Diagnostic Imaging Systems Support & Maintenance

VENDOR: GE Precision Healthcare LLC

COST:

BOM Approved Contract Total (8/23/2023):	$2,416,430
Modification # 1:	+ $375,000
Total:	$2,791,380

Recommendation
Approve this contract modification to GE Diagnostic Imaging Systems Support & Maintenance.

Background
This contract is for the procurement of additional equipment maintenance support coverage for GE Healthcare's Diagnostic Imaging Systems. The agreement will provide support for the new ultrasound imaging systems. GE Healthcare is the OEM and the only vendor that can provide proprietary service licenses to support the equipment fleet. The support will ensure we meet regulatory compliance for the equipment.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price aligns with that of other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	FY2028	Total
$2,416,430	$93,750	$93,750	$93,750	$93,750	$2,791,380

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. Use of vendors that are not licensed by the OEM will cause liability issues. No other vendors are licensed by this company to maintain their equipment.

Document Contact/Author:	William Jones

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 1 Amendment for one year extension	
Business Owner: Sara Blacketer/Scott Hampton	**Business Owner Dept:** Anatomic Pathology/Laboratory Services	**Contract Number:** POCP-22284
Vendor/Supplier: Hologic, Inc **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (01/28/2020):	$2,165,112
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$500,000
Original Start Date: 1/29/2020 **Current Expiration:** 1/28/2025 **Mod Start Date:** 1/29/2025 **Expiration after this Mod:** 1/28/2026	New Contract Amount:	$2,665,112

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Amendment for one year extension

VENDOR: Hologic, Inc

COST:

BOM Approved Contract Total (01/28/2020):	$2,165,112
Modification # 1:	+ $500,000
Total:	$2,665,112

Recommendation
Approve this contract modification to Amendment for one year extension.

Background
This contract is for Parkland's Anatomic Pathology Laboratory ThinPrep T3000 specimen processor contract extension. Hologic is the only company that supplies products for collecting, processing, and evaluating pap/cervical cancer screening. The reagents are proprietary and necessary to perform the testing. We are extending for 1 year only while Parkland assess the remaining lifespan on the equipment.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 11% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
$2,165,112	$375,000	$125,000	$2,665,112

Sole Source Justification
This contract is for goods for which there is only one acceptable source. The product/supplies have no competition because they are proprietary to the equipment that Parkland owns. Hologic is providing the campus standard for PAP testing and has consistently provided high quality results.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Genesis Bi-wing Positioners	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative Services	**Contract Number:** POCP-24710
Vendor/Supplier/Contractor: Infinitus Medical Technologies	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	12/19/2024 – 11/30/2027	$450,000
Out Years:	2 Year(s)	+$300,000
Total:	12/19/2024 – 11/30/2029	$750,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: N/A

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Genesis Bi-wing Positioners

VENDOR: Infinitus Medical Technologies

COST:		
	Base Term:	$450,000
	Out Years:	+ $300,000
	Total:	$750,000

Recommendation
Approve this contract for Genesis Bi-wing Positioners .

Background
This contract is for Genesis Bi-wing Positioners which prevent patients from sliding off during Trendelenburg/reverse Trendelenburg positioning in the operating room. These positioners have wings that aid in tucking the patient's arms safely, allowing them to be easily positioned or transferred during a procedure.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 16% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Expenses / Consumables	$150,000	$150,000	$150,000			$450,000
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses / Consumables				$150,000	$150,000	$300,000
Grand Totals	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000

Sole Source Justification

This contract is for a good or service for which there is only one acceptable source. The product or service has no competition This product prevents patient from sliding off during Trendelenburg/reverse Trendelenburg positioning in the operating room. Also, aides on tucking the patient's arms safely, potentially will help for easy positioning and transferring of the patient.

Document Contact/Author:	Andrea Henley

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 2 Resident Reimbursement	
Business Owner: Elizabeth Ponce	**Business Owner Dept:** Graduate Medical Education	**Contract Number:** HR-20485A2
Vendor/Supplier: Tarrant County Hospital District d/b/a JPS Health System **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (06/25/2019):	($2,100,000)
	Modifications Totaling < $100,000 Modification # 1 Amount:	($175,000)
Revenue, Expense or Capital: Revenue	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	($175,000)
Original Start Date: 7/1/2019 **Current Expiration:** 9/30/2024 **Mod Start Date:** 10/1/2024 **Expiration after this Mod:** 12/31/2024	New Contract Amount:	($2,450,000)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joseph Chang, Senior Vice President, Chief Medical Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 2 Resident Reimbursement

VENDOR: Tarrant County Hospital District d/b/a JPS Health System

COST:

BOM Approved Contract Total (06/25/2019):	($2,100,000)
Modification #1:	($175,000)
Modification # 2:	+ ($175,000)
Total:	($2,450,000)

Recommendation
Approve this contract modification to Resident Reimbursement.

Background
The Dallas County Hospital District (Parkland) and Tarrant County Hospital District (JPS) have a long-standing relationship that provides the Parkland employed House Staff to complete clinical activities with JPS.

The July 1, 2019, Disbursement Agreement for Resident Stipends and Fringe Benefits allows JPS to reimburse Parkland for the stipends and fringe benefits of Parkland employed House Staff that complete clinical activities with JPS. Each month there are approximately 36 FTEs of Parkland employed House Staff that complete clinical activities with JPS.

The current contract expired in September 2024; this 3-month extension will bridge the gap until the new contract begins in January 2025.

Fair and Reasonable Price Determination
N/A - Revenue

Financial Forecast

Current Contract Amount	FY2024	FY2025	Total
($2,100,000)	($175,000)	($175,000)	($2,450,000)

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is Tarrant County Hospital Distrit.

Document Contact/Author:	Elizabeth Ponce / Kathleen Larry

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Resident Reimbursement	
Business Owner: Elizabeth Ponce	**Business Owner Dept:** Graduate Medical Education	**Contract Number:** HR-24657
Vendor/Supplier/Contractor: Tarrant County Hospital District d/b/a JPS Health System	**Source Selection Methodology:** N/A-Revenue	**Fair and Reasonable Price Determination:** N/A-Revenue

Revenue, Expense or Capital:

Revenue

	Contract Dates	Contract Price
Base Term:	1/1/2025 – 12/31/2025	($450,000)
Out Years:	0 Year(s)	+$0
Total:	1/1/2025 – 12/31/2025	($450,000)

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Revenue
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? N/A-Revenue
FTE Impact: None

Diversity

Potential for M/WBE engagement: N/A-Revenue
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? N/A
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Joseph Chang, Senior Vice President, Chief Medical Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Resident Reimbursement

VENDOR: Tarrant County Hospital District d/b/a JPS Health System

COST:		
	Base Term:	($450,000)
	Out Years:	+ $0
	Total:	($450,000)

Recommendation
Approve this contract for Resident Reimbursement.

Background
The Dallas County Hospital District (Parkland) and Tarrant County Hospital District (JPS) have a long-standing relationship that provides the Parkland employed House Staff to complete clinical activities with JPS.

This Disbursement Agreement for Resident Stipends and Fringe Benefits allows JPS to reimburse Parkland for the stipends and fringe benefits of Parkland employed House Staff that complete clinical activities with JPS. Each month there are approximately 72 FTEs of Parkland employed House Staff that complete clinical activities with JPS.

Fair and Reasonable Price Determination
N/A – Revenue

Financial Forecast

Base Term	FY2025	FY2026	Totals
Revenue	($337,500)	($112,500)	($450,000)

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is Tarrant County Hospital District.

Document Contact/Author:	Elizabeth Ponce / Kathleen Larry

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 1 Extend current agreement three years and add funding	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative Services	**Contract Number:** POCP-18272
Vendor/Supplier: KLS Martin **Basis of Original Contract Award** GPO Competition **Basis of this Modification** Sole Source Modification	Current Contract Amount:	$3,840,000
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$4,000,000
Original Start Date: 11/1/2011 **Current Expiration:** 1/31/2025 **Mod Start Date:** 2/1/2025 **Expiration after this Mod:** 1/31/2028	New Contract Amount:	$7,840,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Extend current agreement three years and add funding

VENDOR: KLS Martin

COST:		
	Current Contract Amount:	$3,840,000
	Modification # 1:	+ $4,000,000
	Total:	$7,840,000

Recommendation
Approve this contract modification to Extend current agreement three years and add funding.

Background
This contract is for Cranio-Maxillofacial implants used in Surgical Services to treat patients suffering from injuries, deformities, or diseases affecting the face, head, neck, jaw and oral maxillofacial tissues.

Fair and Reasonable Price Determination

Although the item being purchased is a sole source for the reasons discussed below, these items are sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 7% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	FY2028	Total
$3,840,000	$888,889	$1,333,333	$1,333,333	$444,445	$7,840,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Andrea Henley

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Valet Parking Service	
Business Owner: Kristi Tillery	**Business Owner Dept:** Police Department	**Contract Number:** PONCS-24181
Vendor/Supplier/Contractor: Lanier Shuttle & Valet, Inc.	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2025 – 12/31/2027	$2,701,135
Out Years:	2 Year(s)	+$1,845,887
Total:	1/1/2025 – 12/31/2029	$4,547,022

Lowest Bidder

Is this contractor the lowest bidder/supplier?	No
If not, what premium will be paid for this contract over the lowest bidder?	$1,036,760

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.
Were M/WBE's Directly Solicited?	Yes
Number Responding M/WBE's:	0
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Geoffrey Camp, Vice President, Operations Support, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Valet Parking Service

VENDOR: Lanier Shuttle & Valet, Inc.

COST:		
	Base Term:	$2,701,135
	Out Years:	+ $1,845,887
	Total:	$4,547,022

Recommendation
Approve this contract for Valet Parking Service.

Background
This contract is for valet parking services for Parkland guests and patients who require valet parking. A Request for Proposals was released, and five (5) vendors submitted proposals in response to the solicitation. The evaluation committee's recommendation is to award to the incumbent, as the best value to Parkland.

The $1,036,760 difference is due to Vendor C coming in with a bid of 7.5 full time employees to cover our three (3) valet locations with minimum hours of operation from 6:30 am through 7:00 p.m., Monday through Friday as stated on the solicitation documents. Supply Chain engaged Ops Excellence and The Police Department, and it was determined that the staffing levels would not support Parkland's standards for our guest.

Parkland's Supply Chain preformed an analysis for in-sourcing the Valet Parking with Ops Excellence and it was determined to keep the service out-sourced. A major benefit of outsourcing valet services is their focus on core competencies and their ability to recruit leaders and employees faster. Outsource companies specialize in service(s) to provide best practices. They have a pool of leaders and employees to draw from and are better positioned for succession planning and vacancies.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Lanier Shuttle & Valet, Inc.	The vendor has resolved issues encountered in a timely/satisfactory manner. Operating plan is very detailed and is based on best practices.		76.22	$0
Vendor B		Weak description on job site issues and solutions	72.49	$1,276,873

		Not competitive in managing amount of patients required		
Vendor C		Project description and problems encountered were unclear Vendor did not provide 3 examples of valet services Vendor's staffing methodology is not clear.	65.40	($1,036,760)
Vendor D		Past performances were not detailed or informative No project name/description of the project. All projects are in the hospitality industry	64.76	($21,621)
Vendor E		Staffing schedule is missing plan for Moody Outpatient center.	63.82	$1,587,256

A Best Value determination was made based on a cost/technical trade-off of price and non-price factors. Lanier Shuttle & Valet, Inc. superior technical score justifies the higher price.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Expenses	$891,764	$900,172	$909,199			$2,701,135
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses				$918,328	$927,559	$1,845,887
Totals	**$891,764**	**$900,172**	**$909,199**	**$918,328**	**$927,559**	**$4,547,022**

Document Contact/Author:	Elizabeth Addleman

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 9 Neuro Interventional Products	
Business Owner: John Camacho	**Business Owner Dept:** Interventional Radiology	**Contract Number:** POCP-19594 A7
Vendor/Supplier: Medtronic USA, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (3/27/2024):	$1,800,000
	Modifications Totaling < $100,000 Modification # 8 Amount (8/8/24):	$87,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 9 Amount:	$435,000
Original Start Date: 10/24/2018 **Current Expiration:** 12/31/2024 **Mod Start Date:** Last Signature **Expiration after this Mod:** 12/31/2025	New Contract Amount:	$2,235,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 9 Neuro Interventional Products

VENDOR: Medtronic USA, Inc.

COST:

BOM Approved Contract Total (3/27/2024):	$1,800,000
Modification #8:	$87,000
Modification # 9:	+ $435,000
Total:	$2,235,000

Recommendation
Approve this contract modification to Neuro Interventional Products.

Background
This contract is for the purchase of Neuro Interventional products. Medtronic coils and accessories are used in the treatment of acute stroke patients in Interventional Radiology procedures. Medtronic systems are used to remove blood clots and control bleeding in the brain for patients whose clinical pathology and anatomy match the design strengths of these products.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 3% lower for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
$1,800,000	$362,500	$72,500	$2,235,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt

Document Contact/Author:	William Jones

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** MATC Software Evolution Support & Maintenance Services	
Business Owner: Travis Kobernick	**Business Owner Dept:** Clinical Engineering	**Contract Number:** PONCS-24669
Vendor/Supplier/Contractor: Philips Healthcare	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2025 – 12/31/2029	$6,745,676
Out Years:	0 Year(s)	+$0
Total:	1/1/2025 – 12/31/2029	$6,745,676

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Geoffrey Camp, Vice President, Operations Support, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: MATC Software Evolution Support & Maintenance Services

VENDOR: Philips Healthcare

COST:		
	Base Term:	$6,745,676
	Out Years:	+ $0
	Total:	$6,745,676

Recommendation
Approve this contract for MATC Software Evolution Support & Maintenance Services.

Background
This contract is for the purchase of a new maintenance service contract for Parkland-owned patient monitoring systems used enterprise-wide. We are purchasing the maintenance agreement because the warranty ends at the end of the year and the OEM is the only vendor that can ensure we meet regulatory compliance for the equipment.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 8.5% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Maintenance	$1,349,135	$1,349,135	$1,349,135	$1,349,135	$1,349,135	$6,745,677

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount.

Document Contact/Author:	William Jones

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Recycling and Shred Disposal Services	
Business Owner: Eric Walker	**Business Owner Dept:** Operations Administration	**Contract Number:** PONCS-23883
Vendor/Supplier/Contractor: Republic Service, Inc.	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2025 – 12/31/2027	$417,909
Out Years:	2 Year(s)	+$318,209
Total:	1/1/2025 – 12/31/2029	$736,118

Lowest Bidder

Is this contractor the lowest bidder/supplier? No
If not, what premium will be paid for this contract over the lowest bidder? $387,078

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Recycling and Shred Disposal Services

VENDOR: Republic Service, Inc.

COST:		
	Base Term:	$417,909
	Out Years:	+ $318,209
	Total:	$736,118

Recommendation
Approve this contract for Recycling and Shred Disposal Services.

Background

This contract is for Recycling and Shred Disposal Services for Parkland. Parkland is purchasing this service to cover labor, supervision, equipment, materials, and all other items necessary for recycling removal at the District's various locations. This service is essential to maintain the cleanliness of Parkland's locations by removing recycling and shred materials. A Request for Proposals was issued, and two vendors submitted proposals in response to the solicitation. The evaluation committee rated Republic Services Inc. with the higher score and higher price based on the, best value to Parkland. Republic was selected over the lower-priced vendor due to Parkland's past experience with inconsistent service from the incumbent (Vendor B) over the previous two years. The incumbent has not been responsive to remedies for the poor service and causes an undue hardship to the Environmental Services staff who has to cover for the poor service.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Republic Service Inc.	Monitoring recycling and trash tonnage. Very detailed. Nationwide and has local divisions nearby. Vendor exceeded the District's request with their response. Track my truck program Provides Onsite orientation on ISO certification support as well as NAID AAA Training Allows 12% contamination at $85/ton		47.20	$0

Vendor B		No follow-up after reporting issues, such as our compactor being down. Account manager has been unresponsive and rude, offering excuses like “we are short-staffed.” There have been recurring breakdowns with the compactor, rendering it inoperable. Scheduled pickups have been missed without notification on several occasions.	37.18	($387,078)

A Best Value determination was made based on a cost/technical trade-off of price and non-price factors. Republic Service Inc. superior technical score justifies the higher price.

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Expenses	$129,283	$140,793	$147,833			$417,909
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses				$155,224	$162,985	$318,209
Totals	**$129,283**	**$140,793**	**$147,833**	**$155,224**	**$162,985**	**$736,118**

Document Contact/Author:	Elizabeth Addleman

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Total Joint Products and Accessories	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative Services	**Contract Number:** POCP-24817 A0
Vendor/Supplier/Contractor: Smith & Nephew	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – 3-Year Term	$1,050,000
Out Years:	2 Year(s)	+$700,000
Total:	Last Signature – 5 Years	$1,750,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Total Joint Products and Accessories

VENDOR: Smith & Nephew

COST:		
	Base Term:	$1,050,000
	Out Years:	+ $700,000
	Total:	$1,750,000

Recommendation
Approve this contract for Total Joint Products and Accessories.

Background
This contract is for purchase of Total Joint Products and Accessories. The products are used to surgically replace the hip, knee, or shoulder as well as revisions on replacements. This vendor provides niche a nickel free alternative for patients with a nickel sensitivity.

Fair and Reasonable Price Determination
Market research conducted through Vizient shows that Parkland capitated price on Total Joint components is above average but in-line given the small market share we have with this supplier (2.5% of total category spend) in the Total Joints category for niche products.

Financial Forecast

Base Term	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Expenses / Consumables	$291,667	$350,000	$350,000	$58,333			$1,050,000
Out Years	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**Totals**
Expenses / Consumables				$291,667	$350,000	$58,333	$700,000
Grand Totals	**$291,667**	**$350,000**	**$350,000**	**$350,000**	**$350,000**	**$58,333**	**$1,750,000**

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 1 Streck BCT Tubes Annual Quote Extension	
Business Owner: Kristian Faulk/Scott Hampton	**Business Owner Dept:** Laboratory Services/Chemistry	**Contract Number:** INFOR 10378
Vendor/Supplier: Streck Laboratories **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Contract Amount:	$154,000
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$246,000
Original Start Date: 1/1/2024 **Current Expiration:** 12/31/2024 **Mod Start Date:** 1/1/2025 **Expiration after this Mod:** 12/31/2025	New Contract Amount:	$400,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Jenni Burnes, Vice President, Ancillary Services, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Streck BCT Tubes Annual Quote Extension

VENDOR: Streck Laboratories

COST:		
	Current Contract Amount:	$154,000
	Modification # 1:	+ $246,000
	Total:	$400,000

Recommendation
Approve this contract modification to Streck BCT Tubes Annual Quote Extension.

Background
This contract is for funding for our annual quote for cell-Free DNA blood collection specimen tubes through the vendor Streck Laboratories. These specimen tubes are designed specifically for testing on the Vanadis cfDNA Platform owned by Parkland and used in our Chemistry lab. The usage of these tubes will be increasing causing funding to increase as well due to patient volumes increasing from 12,000 to 14,000 annual.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland pricing ranges between the 25th percentile and median pricing. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
$154,000	$184,500	$61,500	$400,000

Sole Source Justification
These specimen tubes are designed specifically for testing on the Vanadis cfDNA Platform and no other tube can be used. The compatibility of equipment, accessories or replacement parts is the paramount consideration and there is no assurance that other supplies will perform the same function including additions or modifications to existing systems, software, licenses, maintenance, etc.

Document Contact/Author:	Tamisha Smallwood

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 4 Extend Umbilical Tags and Bands	
Business Owner: Tamesha Pearson	**Business Owner Dept:** WISH Administration	**Contract Number:** POCP-18981
Vendor/Supplier: Guard RFID Solutions, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Contract Amount: Modifications Totaling < $100,000 Modification 1-3 Amount:	$128,000 $70,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 4 Amount:	 $45,000
Original Start Date: 1/6/2016 **Current Expiration:** 1/15/2025 **Mod Start Date:** 1/16/2025 **Expiration after this Mod:** 1/15/2026	New Contract Amount:	$243,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Carmen Z. Bowling, Senior Vice President of Nursing, WISH Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 4 Extend Umbilical Tags and Bands

VENDOR: Guard RFID Solutions, Inc.

COST:		
	Contract Amount:	$128,000
	Modification #1-3:	$70,000
	Modification # 4:	+ $45,000
	Total:	$243,000

Recommendation
Approve this contract modification to Extend Umbilical Tags and Bands .

Background

This contract is to purchase infant security tags to ensure the safety of infants while they are on our property. These devices are designed to alarm if an infant approaches an exit, providing an additional layer of security. Our primary focus for this purchase is to protect every live birth at Parkland, ensuring that each newborn is secure and accounted for during their time here. These items are proprietary to the currently installed infant security and alarm systems and must be purchased from this vendor.

Fair and Reasonable Price Determination

Market research conducted through ECRI shows that the Parkland price is in line with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2023-FY2024	FY2025	FY2026	Total
$128,000	$70,000	$33,750	$11,250	$243,000

Sole Source Justification

This contract is for a good or service for which it is impractical to obtain competition.

Document Contact/Author:	Adrian Baltimore, Contract Negotiator

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Tissue distribution contract	
Business Owner: Cheston Chan	**Business Owner Dept:** Peri-op Services Department	**Contract Number:** POCP-24902
Vendor/Supplier/Contractor: UTSW	**Source Selection Methodology:** Exempt from Competition	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2025 – 12312029	$25,000,000
Out Years:	0 Year(s)	+$ 0
Total:	1/1/2025 – 12/31/2029	$25,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Interlocal Agreement- Exempt

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? N/A

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Tissue distribution contract

VENDOR: UTSW

COST:

Base Term:	$25,000,000
Out Years:	+ $ 0
Total:	$25,000,000

Recommendation
Approve this contract for Tissue distribution contract.

Background
This contract is for tissue products utilized in the Operating Room and Ambulatory Surgical Center for various surgical procedures. UTSW purchases and stores tissue product, which is then transported and available to Parkland upon request.

Fair and Reasonable Price Determination
The product list, including prices, was reviewed by our business partners. Prices were determined to be reasonable based on historical prices (negotiated between UTSW and the vendors) plus UTSW's new 5% mark-up for overhead cost. …

Financial Forecast

Base Term	FY2025	FY2026	FY2027	FY2028	FY2029	Totals
Expenses / Consumables	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$25,000,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an interlocal agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Water Treatment Services & Materials	
Business Owner: Travis Kobernick	**Business Owner Dept:** Clinical Engineering	**Contract Number:** PONCS-24274
Vendor/Supplier/Contractor: Veolia WTS Services USA, Inc.	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2025 – 12/31/2027	$288,000
Out Years:	2 Year(s)	+$192,000
Total:	1/1/2025 – 12/31/2029	$480,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	Yes
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	Yes
Number Responding M/WBE's:	0
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Geoffrey Camp, Vice President, Operations Support, Operations Administration

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Water Treatment Services & Materials

VENDOR: Veolia WTS Services USA, Inc.

COST:		
	Base Term:	$288,000
	Out Years:	+ $192,000
	Total:	$480,000

Recommendation
Approve this contract for Water Treatment Services & Materials.

Background
This contract is for procuring equipment maintenance & support services for water treatment and bacteria testing across the District. A solicitation for water purification services & materials was released for Clinical Engineering. Two suppliers responded to this IFB. However, one supplier could not meet some of the requirements in the IFB and submitted a "No Bid" response to the solicitation. The business owner verified that the selected supplier met all requirements.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Veolia WTS Services USA, Inc.	Supplier can service the Reverse Osmosis system in the District's Dialysis dept.			$0

Financial Forecast

Base Term	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**Totals**
Expenses / Consumables	$72,000	$96,000	$96,000	$24,000			$288,000
Out Years	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**FY2029**	**FY2030**	**Totals**
Expenses / Consumables				$72,000	$96,000	$24,000	$192,000
Grand Totals	**$72,000**	**$96,000**	**$96,000**	**$96,000**	**$96,000**	**$24,000**	**$480,000**

Document Contact/Author:	William Jones

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Garland COPC Phase II Renovations	
Business Owner: Asma Momin	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** POCRE-24723
Vendor/Supplier/Contractor: CMC Development & Construction	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	12/20/2024 – 7/19/2025	$500,000
Out Years:	0 Year(s)	+$0
Total:	12/20/2024 – 7/19/2025	$500,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; approval in process
Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor will have M/WBE participation. The plan/program has been submitted and accepted.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 30.06%
M/WBE Race/Ethnicity? See Chart
M/WBE Gender? See Chart

Submitted By (Division VP): Lance Mendiola, Interim Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Garland COPC Phase II Renovations

VENDOR: CMC Development & Construction

COST:		
	Base Term:	$500,000
	Out Years:	+ $0
	Total:	$500,000

Recommendation
Approve this contract for Garland COPC Phase II Renovations.

Background
This contract is for the hiring of a General Contractor for the Phase II renovations to the Garland COPC building. Areas to be renovated will include, Patient Financial Services, Podiatry and Behavioral reception.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. An Invitation for Bid was issued, and six bids were received. The recommended vendor is the lowest responsive bidder of six.

Vendor	Price Differential
CMC	$0
Vendor B	$18,845
Vendor C	$59,657
Vendor D	$128,400
Vendor E	$211,944
Vendor F	$288,943

M/WBE Participation

Subcontractors Services MWBE-Totals			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
Hispanic	Male	$21,794	4.36%
Hispanic	Female	$17,163	3.43%
Native American	Male	$41,750	8.36%
White	Female	$69,521	13.91%
Total		$150,228	30.06%

Financial Forecast

Base Term	FY2025	Totals
Expenses	$500,000	$500,000

Document Contact/Author:	Steve Adrian

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 2 Pharmacy Refill Minor Interior Improvements	
Business Owner: Paul Woodard	**Business Owner Dept:** Planning Design and Construction	**Contract Number:** POCRE-23275
Vendor/Supplier: Falkenberg Construction Co., Inc. **Basis of Original Contract Award** Invitation for Bids **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (01/24/2024)	$337,841
	Modifications Totaling < $100,000 Modification # 1 Amount:	$78,302
Revenue, Expense or Capital: Capital	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	$117,794
Original Start Date: 1/29/2024 **Current Expiration:** 12/31/2024 **Mod Start Date:** 12/23/2024 **Expiration after this Mod:** 12/31/2024	New Contract Amount:	$533,937

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	Yes, and Construction is approved

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	84%
M/WBE Race/Ethnicity?	See Chart
M/WBE Gender?	See Chart

Submitted By (Division VP): Lance Mendiola, Interim Vice President of Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 2 Pharmacy Refill Minor Interior Improvements

VENDOR: Falkenberg Construction Co., Inc.

COST:

BOM Approved Contract Total (01/24/2024)	$337,841
Modification #1:	$78,302
Modification # 2:	+ $117,794
Total:	$533,937

Recommendation

Approve this contract modification to Pharmacy Refill Minor Interior Improvements.

Background

This contract is for the modification to provide 12 additional new fisheye cameras to be installed throughout the pharmacy. These are used regularly for quality control in prescription filling. This modification includes a continuation of temporary compressor rental, as the specified compressor required a long lead for acquisition, and temporary compressed air equipment was required for the new Refill Apparatus testing, commissioning, and go-live operation. This modification includes providing a revision to the air conditioning system serving the room which encloses the air compressor equipment. This modification includes labor and material for the addition of power poles and cabling and electrical wiring, and for the relocation of power poles and existing cameras and cabling as an effort to 'tune' the room so that each camera and piece of supporting infrastructure was placed optimally for Pharmacy function.

M/WBE Participation

Subcontractors Services MWBE-Totals			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
White	Female	$ 182,501	34%

Prime Contractor Self Performed Work			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
Hispanic	Male	$266,719	50%

Fair and Reasonable Price Determination

The original solicitation was sent to contractors and Parkland received 2 bids. Change Order # 002 is to furnish and install 12 additional fisheye cameras, add rental cost to provide temporary air compressors due to extended material lead times, and to modify the HVAC for the air compressor room. The costs have been reviewed by the Facilities team and a Fair and Reasonable price was determined through historical pricing for similar construction projects and the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, the costs are in line with the market.

Financial Forecast

Current Contract Amount	FY2024	FY2025	Total
$337,841	$117,794	$78,302	$533,937

Document Contact/Author:	Kimberly Bell

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** ASC Procedure Room Expansion	
Business Owner: Cynthia Harrington	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** POCRE-24622
Vendor/Supplier/Contractor: Swinerton Builders	**Source Selection Methodology:** Request for Qualifications	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	12/20/2024 – 12/19/2025	$1,116,700
Out Years:	0 Year(s)	+$0
Total:	12/20/2024 – 12/19/2025	$1,116,700

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Request for Qualifications

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; approval in process

Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor will have M/WBE participation. The plan/program has been submitted and accepted.

Were M/WBE's Directly Solicited? Yes

Number Responding M/WBE's: 0

What % of this contract is M/WBE? 41.67%

M/WBE Race/Ethnicity? TBD

M/WBE Gender? TBD

Submitted By (Division VP): Lance Mendiola, Interim Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: ASC Procedure Room Expansion

VENDOR: Swinerton Builders

COST:		
	Base Term:	$1,116,700
	Out Years:	+ $0
	Total:	$1,116,700

Recommendation
Approve this contract for ASC Procedure Room Expansion.

Background
This contract is for the hiring of a Design/Builder for the ASC Procedure Room Expansion project. The Design/Builder will perform architectural design, engineering services, pre-construction, and construction services for this addition. The projected total project cost is $1,116,700 which includes design and pre-construction services.

Fair and Reasonable Price Determination
Per Texas Government Code section 2254.004, a governmental entity shall: (1) first select the most highly qualified provider of those services on the basis of demonstrated competence and qualifications; and (2) then attempt to negotiate with that provider a contract at a fair and reasonable price. Twelve statements of qualifications were received, four were determined to be in the competitive range based on qualifications and presentations were conducted with the four. A Fair and Reasonable price was determined through historical pricing for similar construction projects and the District's internal estimates. Based on Parkland's historical knowledge and assessment of the costs, the costs are in line with the market.

Vendor	Key Strengths	Key Weaknesses	Non-Cost Score Max 500 pts.
Swinerton Builders	More relevant experience, project methodology. Impressive safety record		450
Vendor B	Prior Parkland experience	No pre-construction timeline. Incomplete team	432
Vendor C	Relevant experience	Allocation of Safety Coordinator hours	429
Vendor D	Very thorough project approach	Construction schedule issues	419

Financial Forecast

Base Term	FY2025	Totals
Expenses	$1,116,700	$1,116,700

Document Contact/Author:	Steve Adrian

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Lab Consolidation Custom Air Handler	
Business Owner: Marc Leediker	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** PONCP-24928
Vendor/Supplier/Contractor: Texas Air Systems	**Source Selection Methodology:** GPO Competition	**Fair and Reasonable Price Determination:** District Internal Estimates

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	12/19/2024 – 11/30/2025	$1,060,200
Out Years:	0 Year(s)	+$0
Total:	12/19/2024 – 11/30/2025	$1,060,200

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

No

Does this contract have an IT Component? Yes; and Construction is approved

Does this contract have a Construction Component?

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Lab Consolidation Custom Air Handler

VENDOR: Texas Air Systems

COST:		
	Base Term:	$1,060,200
	Out Years:	+ $0
	Total:	$1,060,200

Recommendation
Approve this contract for Lab Consolidation Custom Air Handler.

Background
This contract is to purchase a Temtrol custom air handling unit for the Lab Consolidation project. Parkland currently has 84 Temtrol units and this would be unit number 85.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that the Parkland price for the products is 4.8% lower than the average for other facilities, and the Parkland price for services is "consistent with pricing that we have seen in our records." ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025	Totals
Expenses	$1,060,200	$1,060,200

Document Contact/Author:	Steve Adrian

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Lab Consolidation Pneumatic Tube Hardware	
Business Owner: Marc Leediker	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** PONCS-24897
Vendor/Supplier/Contractor: Translogic Corporation dba Swisslog Healthcare	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** District Internal Estimates

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 1 Year	$1,591,100
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 1 Year	$1,591,100

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	0
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Lance Mendiola, Vice President, Construction, Facilities, Real Estate

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Lab Consolidation Pneumatic Tube Hardware

VENDOR: Translogic Corporation dba Swisslog Healthcare

COST:		
	Base Term:	$1,591,100
	Out Years:	+ $0
	Total:	$1,591,100

Recommendation
Approve this contract for Lab Consolidation Pneumatic Tube Hardware.

Background
This contract is for one new Xpress station to be installed and brought on-line without shutting down the existing stations. Once the first station is up and running the remaining units will be piped into the new locations and controls moved. The new blowers and traffic control units (TCU's) will be installed in the mechanical space provided on the roof. Work is scheduled so as to minimize congestion in the lab.

Fair and Reasonable Price Determination
The costs have been reviewed by the Facilities team and a Fair and Reasonable price was determined through historical pricing for similar construction projects and the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, the costs are in line with the market.

Financial Forecast

Base Term	FY2025	FY2026	Totals
Expenses	$1,193,325	$397,775	$1,591,100

Sole Source Justification
Trans logic Corporation is the sole provider of the Swisslog Healthcare Pneumatic Tube System which is comprised of proprietary operational technology. The Swisslog Pneumatic Tube System is the current system that is in place at Parkland. This work is for an expansion of that system.

Document Contact/Author:	Steve Adrian

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Abridge Ambient Listening Solution	
Business Owner: Jeff DeFord / Joseph Longo	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-24593
Vendor/Supplier/Contractor: Abridge AI, Inc	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	12/20/2024 – 12/19/2027	$2,160,000
Out Years:	0 Year(s)	+$0
Total:	12/20/2024 – 12/19/2027	$2,160,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? No
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Abridge Ambient Listening Solution

VENDOR: Abridge AI, Inc

COST:		
	Base Term:	$2,160,000
	Out Years:	+ $0
	Total:	$2,160,000

Recommendation
Approve this contract for Abridge Ambient Listening Solution.

Background
Parkland Health aims to enhance provider efficiency and productivity and reduce the risk of burnout by implementing an ambient listening solution. Abridge's solution has been identified as the best fit for our needs based on several key factors.

Fair and Reasonable Price Determination
Limited Vendor Choice: This clinical ambient listening solution is offered by only two (2) primary vendors: *Dragon DAX* and *Abridge*.

- Abridge offers a more competitive pricing structure than DAX based on the vendor's standard pricing models.
- Abridge is higher rated when compared to DAX by user communities
- The Dallas Medical District has standardized on Abridge

Financial Forecast

Base Term	FY2025	Totals
Expenses / Licenses	$2,160,000	$2,160,000

Sole Source Justification
Given the need for parity across the Dallas Medical District, the proven accuracy and reliability of Abridge's solution, and its recognition as a best-in-class product, we recommend the sole source procurement of Abridge's ambient listening solution for Parkland Health.

Document Contact/Author:	Tonya Calhoun

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** Leonardo DMR 800 MHz Radio System	
Business Owner: Tom Stanfield / Jeff DeFord	**Business Owner Dept:** Information Technology	**Contract Number:** PONCS-24864
Vendor/Supplier/Contractor: Megahertz Technology, Inc.	**Source Selection Methodology:** TXMAS or DIR Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital: New Parkland

	Contract Dates	Contract Price
Base Term:	Last signature – Five years	$3,244,190
Out Years:	0 Year(s)	+$0
Total:	Last signature – Five years	$3,244,190

Lowest Bidder

Is this contractor the lowest bidder/supplier? TXMAS or DIR Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: This award is to a M/WBE vendor.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: 0

What % of this contract is M/WBE? 100%

M/WBE Race/Ethnicity? Caucasian

M/WBE Gender? Female

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Leonardo DMR 800 MHz Radio System

VENDOR: Megahertz Technology, Inc.

COST:		
	Base Term:	$3,244,190
	Out Years:	+ $0
	Total:	$3,244,190

Recommendation
Approve this contract for Leonardo DMR 800 MHz Radio System.

Background
This contract is for the purchase of a Leonardo DMR 800 MHZ Radio System, installation, rental space, accessories and warranties. Parkland's radio system is at "end of life" and the manufacturer no longer supports the software needed to operate and program radios. Parkland is only able to procure radios and hardware from the limited secondary market and continually needs to replace lost, broken, or misplaced radios. Many departments have radios that are used every day and others have radios that are "reserved" for times of disaster. If there is a major hardware failure, Parkland is at risk of a hard down of the radio system which would impact all radio communications to include the Police Department and any emergency situations. This solution will support the entire organization and include accessibility to the City of Dallas, UT Southwestern and Children's.

Fair and Reasonable Price Determination
The DIR contract and pricing was obtained in a solicitation process performed by the State of Texas. Market research conducted through ECRI shows that Parkland's price is consistent with current pricing for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2025	Totals
Equipment / Expenses / Warranties	$3,244,190	$3,244,190

Document Contact/Author:	Farrah Smith

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 1 Add Funds	
Business Owner: Jeffrey Madison	**Business Owner Dept:** Nutrition Services	**Contract Number:** PONCP-18117
Vendor/Supplier: American Bottling Company **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (02/28/2025)	$1,163,000
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$735,911
Original Start Date: 1/17/2017 **Current Expiration:** 2/28/2025 **Mod Start Date:** 2/28/2025 **Expiration after this Mod:** 2/27/2028	New Contract Amount:	$1,898,911

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Eric Walker, Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 1 Add Funds

VENDOR: American Bottling Company

COST:

BOM Approved Contract Total (02/28/2025)	$1,163,000
Modification # 1:	+ $735,911
Total:	$1,898,911

Recommendation
Approve this contract modification to Add Funds.

Background
This contract is to purchase Dr. Pepper products from the bottler. These beverage products are sold in the ParklandCafeteria, Park Market Convenience Store, and Starbucks.

Fair and Reasonable Price Determination
Pricing for all beverage products will remain the same through the term of this extension, as fixed pricing was negotiated during original contract negotiations.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	FY2028	Total
$1,163,000	$163,536	$245,304	$245,304	$81,767	$1,898,911

Sole Source Justification
Amerian Bottling is the sole bottler for Dr. Pepper products in North Texas. American Bottling does not allow distribution through foodservice vendors Contract Award without Competition Justification

Document Contact/Author:	Latarsha Hawkins

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 5 Recell Skin Grafting System	
Business Owner: Cheston Chan	**Business Owner Dept:** Operating Room	**Contract Number:** POCP-19874 A5
Vendor/Supplier: Avita Medical Americas LLC **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (7/24/2024):	$2,560,000
Revenue, Expense or Capital: Expense	Modification # 5 Amount:	$2,000,000
Original Start Date: 7/26/2019 **Current Expiration:** 7/25/2025 **Mod Start Date:** Last Signature **Expiration after this Mod:** 7/25/2027	New Contract Amount:	$4,560,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing, Executive Nursing Leadership

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 5 Recell Skin Grafting System

VENDOR: Avita Medical Americas LLC

COST:

BOM Approved Contract Total (7/24/2024):	$2,560,000
Modification # 5:	+ $2,000,000
Total:	$4,560,000

Recommendation
Approve this contract modification to Recell Skin Grafting System.

Background
This contract is for the purchase of the Recell Skin Grafting System. This a specialized medical treatment required in the Operating Room (OR) which is used to treat adult patients with burn injuries by taking a small sample of the patient's own skin and turning it into a solution of cells for application to the burn site. This amendment is to renew the contract which doesn't expire until July 2025, but it eliminates an auto renewal that would activate 1/26/25 renewing for 2 years. The funding added through this action will be used when the contract renews starting July 2025. Funding was added in July of 2024 which was needed to allow purchasing through the current term of July 2025.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is average as compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2025	FY2026	FY2027	Total
$2,560,000	$250,000	$1,000,000	$750,000	$4,560,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix

Board Approval Request For Modification to Contract or Funding

BOM Date: December 18, 2024	**Modification:** Mod # 1 LMSW Services for DART Care	
Business Owner: Kristin Peterson	**Business Owner Dept:** Psych Social Work	**Contract Number:** POCS-23634A1
Vendor/Supplier: Dallas Area Rapid Transit **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Contract Extension without Competition	BOM Approved Contract Total (10/25/2023):	($560,310)
Revenue, Expense or Capital: Revenue	Modification # 1 Amount:	($622,709)
Original Start Date: 11/1/2023 **Current Expiration:** 10/31/2024 **Mod Start Date:** 11/1/2024 **Expiration after this Mod:** 10/31/2025	New Contract Amount:	($1,183,019)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Donna Richardson, Executive Vice President, Chief Nursing Executive

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 LMSW Services for DART Care

VENDOR: Dallas Area Rapid Transit

COST:

BOM Approved Contract Total (10/25/2023):	($560,310)
Modification # 1:	+ ($622,709)
Total:	($1,183,019)

Recommendation
Approve this contract modification to LMSW Services for DART Care.

Background
Dallas Area Rapid Transit ("DART") has engaged the services of Parkland to secure Licensed Mental Health Social Workers as part of DART's efforts to assist its riders suffering from acute mental health crisis's in conjunction with Dallas Fire Rescue Paramedics and DART's Mental Health Certified Peace Officers. This is an equivalent to the current Right Care program. The Agreement includes provision of both telehealth and physician presence by the Parkland staff as part of a joint activity to improve the care of the citizens in Dallas County by taking care directly to the patient in times of need and connecting them with health resources to improve outcomes for mental health patients not currently receiving care.

Fair and Reasonable Price Determination
The pricing for this agreement was determined by utilization of District internal cost estimates of current FY25 labor and expense estimates.

Financial Forecast

Current Contract Amount	FY2024	FY2025	FY2026	Total
($560,310)	($513,618)	($617,509)	($51,892)	($1,183,019)

Document Contact/Author:	Kathy Larry, Kristin Peterson

Parkland

Approved Deviation Request Contract Modification

Must be approved before: As soon as possible	**Reason for approval request:** In November 2024, Tenant requested an additional one-year lease extension to 12-31-25 contrary to commitments to vacate premises

BOM Date: December 18, 2024	**Modification:** Mod # 4 Amendment #6 to Lease Agreement	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-18432 A4
Vendor/Supplier: Michael Carroll M.D. **Basis of Original Contract Award** Real Estate – Exemption **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (10/25/2023):	($409,818)
Revenue, Expense or Capital: Revenue: Court Approval-Approved Deviation	Modification # 4 Amount:	($27,119)
Original Start Date: 1/1/2013 **Current Expiration:** 12/31/2024 **Mod Start Date:** 1/1/2025 **Expiration after this Mod:** 12/31/2025	New Contract Amount:	($436,937)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Lance Mendiola, Interim Vice President, Construction, Facilities Management & Real Estate

Request: Authorize the appropriate Contracting Officer to execute this contract with the stipulation that it will be presented to the Parkland Board of Managers for approval at the next regularly scheduled meeting.

Edmundo Castaneda
Edmundo Castaneda (Dec 6, 2024 12:29 CST)
EVP Administration Operations **Date:** Dec 6, 2024

Fred Cerise
Fred Cerise (Dec 7, 2024 09:13 CST)
Dr. Fred Cerise, President & CEO **Date:** Dec 7, 2024

RFMA
RFMA (Dec 9, 2024 08:05 CST)
Chair Finance Committee **Date:** Dec 9, 2024

Parkland

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 4 Amendment #6 to Lease Agreement

VENDOR: Michael Carroll M.D.

COST:

BOM Approved Contract Total (10/25/2023):	($409,818)
Modification # 4:	+ ($27,119)
Total:	($436,937)

Recommendation
Approve this contract modification to Amendment #6 to Lease Agreement.

Approved Deviation Reason
Tenant requested a one-year lease extension in November 2024. Conversations with tenant in the recent past indicated tenant would be vacating the premises on/before December 31, 2024.

Background
Dr. Carroll has leased 1,524 square feet in Parkland's Southeast Dallas Health Center Professional Building since the mid-1990's, before Parkland acquired the building. The lease amendment allows for either party to terminate the lease with ninety (90) days written notice. This extension will not adversely impact any actions that are currently being considered or in process at the Southeast campus.

Fair and Reasonable Price Determination
A search of the commercial real estate database Costar shows no comparable medical office space in the subject zip code. An expanded search of a five-mile radius indicates several medical offices with rents ranging from $9.92 to $31.21/sf. The renewal rate of $17.80/sf as contemplated in Lease Amendment #6 is a fair market value for this lease space and submarket as confirmed by Costar.

Financial Forecast

Current Contract Amount	FY2025	FY2026	Total
($409,818)	($20,339)	($6,779)	($436,937)

Sole Source Justification
N/A – Real Estate Exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Board Approval Request For Contracts Over $200,000

BOM Date: December 18, 2024	**Product or Service:** 2025 DART Employee Annual Pass	
Business Owner: Tawana McCullough	**Business Owner Dept:** Office of Talent Management/ Total Rewards	**Contract Number:** HR-24801
Vendor/Supplier/Contractor: Dallas Area Rapid Transit (DART)	**Source Selection Methodology:** Sole Source Sole Source Modification	**Fair and Reasonable Price Determination:** Prices Established by Law or Regulation

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2025 – 12/31/2025	$474,480
Out Years:	0 Year(s)	+$0
Total:	1/1/2025 – 12/31/2025	$474,480

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Interlocal Agreement- Exempt

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

Information Only

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: 2025 DART Employee Annual Pass

VENDOR: Dallas Area Rapid Transit (DART)

COST:		
	Base Term:	$474,480
	Out Years:	+ $0
	Total:	$474,480

Recommendation
Approve this contract for 2025 DART Employee Annual Pass.

Background
The DART Annual Pass Program provides unlimited local and express bus, light rail, Denton "A" train, and Trinity Railway Express (TRE) services depending on the type of pass purchased. Parkland offers the program to its employees as a competitive retention incentive, and employees have benefitted from the program for over thirteen years. This is an FY2025 budgeted expense.

The DART contract requires participating employers to purchase all passes in advance of the 2025 program year. Therefore, employees interested in participating in the program were required to pre-register during the Parkland Benefits Open Enrollment period. Employees will contribute to the cost of the DART Annual Pass they selected via a payroll deduction from each pay period in 2025. If an employee terminates, the balance due for their DART Annual Pass will be withheld from their final paycheck from Parkland.

Fair and Reasonable Price Determination
All employers under the Corporate Pass Program pay a fixed price that is non-negotiable. Rates determined by DART's Board of Directors as part of their 20-year Financial Plan.

Pass Type	Count	Price	Subtotal
Local	547	$720	$393,840
Regional	56	$1,440	$80,640

Salary Range	Employee Cost	Parkland Cost	Total Engagement
<$40K	$22,000	$57,200	$79,200
$40K - $80K	$141,480	$141,480	$282,960
$80K+	$112,320	$	$112,320

Financial Forecast

Base Term	FY2025	FY2026	Totals
Totals	$355,860	$118,620	$474,480

Sole Source Justification
Purchasing public transportation services from a government entity for which there is no competition or alternative. The contract is a Interlocal Agreement between local government entities or political subdivisions of the State of Texas. The government entity for this contract is DART, a sole provider of these transportation services. All employers under the Corporate Pass Program pay a fixed price that is non-negotiable. Rates are determined by DART's Board of Directors as part of their Financial Plan.

Information Only

Document Contact/Author:	Terence Durham

Information Only

CONTRACT RESOLUTION
Board of Managers
December 18, 2024

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Mod # 5 Watchman FLX Pro Left Atrial Appendage Closure Device	Boston Scientific	4/1/2019 - 4/30/2027	$1,380,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Mod # 4 Cochlear Implants	Cochlear Americas	8/1/2022 - 7/31/2025	$420,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Mod # 4 3M (Federal APD) Parking Services	Designa Access Corporation	3/1/2013 - 2/28/2030	$1,991,312	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Mod # 10 Data initiative	Dallas Fort Worth Hospital Council Venture	1/1/2013 - 12/31/2027	$3,111,737	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Mod # 1 GE Diagnostic Imaging Systems Support & Maintenance	GE Precision Healthcare LLC	9/1/2023 - 8/31/2028	$2,791,380	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Mod # 1 Amendment for one year extension	Hologic, Inc	1/29/2020 - 1/28/2026	$2,665,112	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Genesis Bi-wing Positioners	Infinitus Medical Technologies	12/19/2024 – 11/30/2029	$750,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Revenue	Mod # 2 Resident Reimbursement	Tarrant County Hospital District d/b/a JPS H	7/1/2019 - 12/31/2024	($2,450,000)	N/A-Revenue
			Revenue	Resident Reimbursement	Tarrant County Hospital District d/b/a JPS H	1/1/2025 – 12/31/2025	($450,000)	N/A-Revenue
			Expense	Mod # 1 Extend current agreement three years and add funding	KLS Martin	11/1/2011 - 1/31/2028	$7,840,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Valet Parking Service	Lanier Shuttle & Valet, Inc	1/1/2025 – 12/31/2029	$4,547,022	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 9 Neuro Interventional Products	Medtronic USA, Inc	10/24/2018 - 12/31/2025	$2,235,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	MATC Software Evolution Support & Maintenance Services	Philips Healthcare	1/1/2025 – 12/31/2029	$6,745,676	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Recycling and Shred Disposal Services	Republic Service, Inc	1/1/2025 – 12/31/2029	$736,118	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Total Joint Products and Accessories	Smith & Nephew	Last Signature – 5 Years	$1,750,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod # 1 Streck BCT Tubes Annual Quote Extension	Streck Laboratories	1/1/2024 - 12/31/2025	$400,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

			Expense	Mod # 4 Extend Umbilical Tags and Bands	Guard RFID Solutions, Inc	1/6/2016 - 1/15/2026	$243,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Tissue distribution contract	UTSW	1/1/2025 – 12/31/2029	$25,000,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Water Treatment Services & Materials	Veolia WTS Services USA, Inc	1/1/2025 – 12/31/2029	$480,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Garland COPC Phase II Renovations	CMC Development & Construction	12/20/2024 – 7/19/2025	$500,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Capital	Mod # 2 Pharmacy Refill Minor Interior Improvements	Falkenberg Construction Co., Inc	1/29/2024 - 12/31/2024	$533,937	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Capital	ASC Procedure Room Expansion	Swinerton Builders	12/20/2024 – 12/19/2025	$1,116,700	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Capital	Lab Consolidation Custom Air Handler	Texas Air Systems	12/19/2024 – 11/30/2025	$1,060,200	Yes
			Capital	Lab Consolidation Pneumatic Tube Hardware	Translogic Corporation dba Swisslog Healt	Last Signature – 1 Year	$1,591,100	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets
			Expense	Abridge Ambient Listening Solution	Abridge AI, Inc	12/20/2024 - 12/19/2027	$2,160,000	Yes
			Capital: New Parkland	Megahertz Technology, Inc	Leonardo DMR 800 MHz Radio System	Last signature – Five years	$3,244,190	Yes
			Expense	Mod # 1 Add Funds	American Bottling Company	1/17/2017 - 2/27/2028	$1,898,911	Yes, for the current fiscal year. Additional years costs will be
			Expense	Mod # 5 Recell Skin Grafting System	Avita Medical Americas LLC	7/26/2019 - 7/25/2027	$4,560,000	Yes, for the current fiscal year. Additional years costs will be
			Revenue	Mod # 1 LMSW Services for DART Care	Dallas Area Rapid Transit	11/1/2023 - 10/31/2025	($1,183,019)	N/A-Revenue

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 18th of December 2024.

Marjorie D. Petty, JD
Chair

Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
John Proctor	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____

Consideration and Appropriate Action Regarding 8311-1-04, Investment Policy - Operating Funds

Fiscal 8311-1-04 Investment Policy

Requirements regarding this document are found in:

- The Texas Health & Safety Code 281.049

Background:

- Last published 12/21/23 (1-year approval period).

Revisions:

- No changes.

Approvals:

- Joe Mayer, Treasury Director
- Rick Humphrey, CFO
- Board Budget and Finance Committee (scheduled 11/19/24)
- Board of Managers (scheduled 12/18/24)

Parkland

Investment Policy	8311-1-04	Published: 12/21/23
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PURPOSE:

It is the policy of the Dallas County Hospital District (the District), d/b/a Parkland Health, to invest all available hospital operating and bond funds and related reserves in a manner that provides maximum security and the best commensurate yield while meeting the daily cash flow demands of the District and conforming to the legal and administrative guidelines set forth herein. Parkland Community Health Plan, Inc. (PCHP) funds are covered by this Policy, but are managed as separately invested assets.

The purpose of this Investment Policy is to comply with Chapter 2256 of the Texas Government Code (Public Funds Investment Act), which requires each subject entity to adopt a written policy regarding the investment of its funds and funds under its control. The Investment Policy addresses the methods, procedures and practices that must be exercised to ensure effective and judicious fiscal management of the District's funds.

SCOPE:

All Parkland Workforce members.

POLICY:

1. Investment of the funds covered by this Policy shall be governed by the following investment objectives, in order of priority.

   A. Safety: Safety of principal is the primary objective of the Investment Policy. Investment of the District's funds shall be undertaken in a manner that seeks to ensure the preservation of capital for the overall portfolio. To attain this objective, investment in only high-quality securities and diversification are required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

   B. Liquidity: The District's investment portfolio shall remain sufficiently liquid to enable the District to meet all operating requirements that might be reasonably anticipated while also seeking maximum yield.

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C. Yield: The District's investment portfolio shall be designed with the objective of attaining the best yield, throughout budgetary and economic cycles, commensurate with the District's investment risk constraints and the cash flow characteristics of the portfolio.

2. Investment Officers

A. The District's Board of Managers shall designate by resolution all officers and employees responsible for, and authorized to, manage and invest funds controlled by the District (Investment Officers). The Investment Officers shall be the individuals primarily responsible for investment activity under this Policy. The authority to manage the District's funds is effective until rescinded by the Board of Managers or until termination of the person's employment from the District. A minimum of two Investment Officers shall approve purchases of investment instruments.

B. Investment Officers acting in accordance with this policy and all other applicable laws, are relieved of personal responsibility and liability in the management of the investment portfolio, provided that:

C. The Investment Officer acts in accordance with the standard of prudence described below;

1) The Investment Officer does not act in violation of the ethics and conflict of interest standards contained in this policy;

2) The Investment Officer does not act with reckless disregard, fraud, or intentional misconduct; and

3) Deviations from expectations are reported in a timely fashion to the Board of Managers and appropriate action is taken to control adverse developments.

4) The Board of Managers, at its discretion, may designate an Investment Management Firm which meets industry standards as an Investment Officer in order to manage all, or a portion of, the District's invested funds in accordance with this Policy.

3. Investment Training

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A. Investment Officers are required to attend at least one training session, provided by an independent source, within twelve months of assuming investment-related duties under this Policy. Such training must include education in investment controls, security risks, strategy risks, market risks, diversification, and compliance with the Public Funds Investment Act. After the initial training session, each Investment Officer is required to receive not less than ten hours of related instruction at least once during a two-year period beginning with the first day of the fiscal year and consists of the next two fiscal years after this date. Current approved training providers are:

1) Government Treasurers' Organization of Texas (GTOT).
2) Government Finance Officer's Assoc. of Texas (GFOAT).
3) Center for Public Management, Univ. of North Texas (UNT).
4) Texas Municipal League (TML).
5) Virtual Learning Concepts (web-based).
6) TexPool Academy Online.
7) Texas State University (web-based).

B. Additional training providers may be approved by the Board of Managers and included in the Investment Policy at the next review.

4. Prudence

A. The standard of prudence to be applied by Investment Officers shall be the "prudent investor" rule. This rule states that "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived".

B. In determining whether an Investment Officer has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration the investment of all funds over which the official had responsibility rather than consideration as to the prudence of a single investment.

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5. Ethics and Conflicts of Interest

   A. Investment Officers involved in the investment process are to refrain from personal business activity that could conflict with proper execution of the investment process, or which could impair their ability to make impartial investment decisions.

   B. Investment Officers must file a disclosure statement with the Texas Ethics Commission and the District's Board of Managers if:

      1) The Investment Officer has a personal business relationship with a business organization offering to engage in an investment transaction with the District; or

      2) The Investment Officer is related within the second degree by affinity or consanguinity (Immediate Family Member), as determined under Chapter 573 of the Texas Government Code (see attachment), to an individual seeking to transact investment business with the District.

   C. An Investment Officer has a personal business relationship with a business organization if:

      1) The Investment Officer or, their Immediate Family Member, owns 5 percent or more of the voting stock or shares of the business organization or owns $5,000 or more of the fair market value of the business organization;

      2) Funds received by the Investment Officer or their Immediate Family Member, from the business organization exceed 5 percent of his/her gross income for the previous year;

      3) The Investment Officer, or their Immediate Family Member is, or has been within the last year, an employee, director or officer of the business organization; or

      4) The Investment Officer or their Immediate Family Member has acquired from the business organization, during the previous year, investments with a book value of $2,500 or more for his/her personal account.

6. Authorized Investments

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A. District funds governed by this Policy may be invested in the instruments described below, all of which are authorized by the Public Funds Investment Act. Investment of District funds in any instrument or security not authorized for investment under the Public Funds Investment Act is prohibited.

B. An investment that requires a minimum rating under this section does not qualify as an authorized investment during the period the investment does not have the minimum rating. The District (and Investment Officer) shall take all prudent measures consistent with this Policy to liquidate an investment that does not have the minimum rating.

C. Authorized:

1) Obligations, including letters of credit, of the United States of its agencies and instrumentalities.

2) Direct obligations of the State of Texas or its agencies and instrumentalities.

3) Other obligations, the principal and interest of which are unconditionally guaranteed or insured by or backed by the full faith and credit of the State of Texas or the United States or their respective agencies or instrumentalities.

4) Obligations of states, agencies, counties, cities, and other political subdivisions of any state having been rated as to investment quality by a nationally recognized investment rating firm and having received a rating of not less than A or its equivalent.

5) Fully collateralized Certificates of Deposit issued by state or national banks domiciled in this state that are:

a) guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC), or its successor; or

b) secured by authorized investments described in 1 – 4 above (which are intended to include all direct federal agency or instrumentality issued mortgage-backed securities) that have a market value of not less than 102% of the principal amount, plus accrued interest, of the certificates, or in any other manner and amount provided by law for deposits of public entities.

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6) Fully collateralized repurchase agreements, provided the District has on file a signed Master Repurchase Agreement which details eligible collateral, collateralization ratios, standards for collateral custody and control, collateral valuation, and conditions for agreement termination and also provided that the repurchase agreement:

   a) has a defined termination date;

   b) is secured by obligations of the United States or its agencies and instrumentalities that have a market value of not less than the principal amount, plus accrued interest, of the repurchase agreement;

   c) requires the securities being purchased by the District to be assigned to the District, held in the District's name, and deposited at the time of the investment is made with the District's custodian or a third-party selected and approved by the District; and

   d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this state.

7) Domestic commercial paper with a stated maturity of 270 days or less which is rated not less than A-1, P-1, or an equivalent rating by two nationally recognized rating agencies.

8) No-load money market mutual funds that are registered with and regulated by the Securities and Exchange Commission that:

   a) have a dollar-weighted average stated maturity of 90 days or fewer;

   b) seek to maintain a stable net asset value of $1 per share; and

   c) have provided the District with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940.

   d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

9) The Public Funds Investment Act restricts investment in any one mutual fund in an amount that exceeds 10 percent of the total assets of the mutual fund.

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10) Local Government Investment Pools created under the Interlocal Cooperation Act of Texas and which conform to the requirements set forth in Section 2256.016 of the Public Funds Investment Act that:

   a) have a dollar-weighted average stated maturity of 90 days or fewer;

   b) seek to maintain a stable net asset value of $1 per share; and

   c) have provided the District with a prospectus and other information as appropriate; and

   d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

11) Mortgage pass-through securities directly issued by a Federal Agency or Instrumentality of the United States, including Government National Mortgage Association ("GNMA or Ginnie Mae"), Federal National Mortgage Association ("FNMA or Fannie Mae") or Federal Home Loan Mortgage Corporation ("FHLMC or Freddie Mac"), collectively referred to as "Agency Mortgage Backed Securities" or "Agency MBS." Such eligible Agency MBS securities consist of pools of 15-year and 30-year residential mortgages that are in compliance with criteria established by each of the government sponsored mortgage issuers, including provisions for maximum principal, loan-to-value and borrower credit qualifications. As such, each agency mortgage issuer guarantees the payment of principal and interest to investors in their respective pass-through securities, and the principal due investors is secured by a first lien against the underlying residential properties.

D. Not Authorized:

1) Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal.

2) Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest.

3) Collateralized mortgage obligations.

4) Short sales, margin purchases, or leverage in the portfolio.

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5) Option or futures contracts, commodities, or direct real estate investments.

6) Corporate bonds, convertible bonds, or equity shares.

7) Obligations of any foreign banks or other entities issued outside of the United States.

7. Investment Selection

A. It is the policy of the District to require competitive bidding for all individual security purchases and sales except for:

1) Transactions with money market mutual funds and local government investment pools (which are deemed to be made at prevailing market rates);

2) Treasury and agency securities purchased at issue through an approved broker/dealer or financial institution; or

3) Investments purchased by an Investment Management Firm.

B. At least three bids or offers must be solicited for all other transactions involving individual securities. In situations where the exact security being offered is not offered by other broker/dealers, offers on the closest comparable investment may be used to establish a fair market price for the security.

8. Sale of Securities

A. The District may hold securities to maturity. However, securities may be sold with explicit approval of the VP & Controller, Sr. VP-Finance, or the Executive VP & Chief Financial Officer for purposes of liquidity, safety, or yield enhancement. Investments administered by an Investment Management Firm may be actively traded provided the strategy adds value through issue selection, yield curve structure, convexity, and diversification in order to provide safety of principal and lower portfolio risks.

9. Diversification and Maximum Maturities

A. The District attempts to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the District will not directly invest in:

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1) Individual securities maturing more than ten (10) years from the date of purchase.

2) Individual eligible Agency MBS as defined previously herein that exhibit average life characteristics and price sensitivity that exceeds that of a five (5) year security. While each eligible mortgage pool will specify a stated final maturity equal to the last contractual payment date due on the mortgages in the pool, such mortgage pass-through pools exhibit aggregate monthly cash flows that create predictable price volatility or average life / average maturity characteristics significantly shorter than the stated final maturity of the pool. (Example: a 30-year FNMA 6.00% mortgage pool may have a "stated final maturity" of 2035, but exhibit an average maturity of only three and a half (3.5) years). Mortgage pass-through securities otherwise authorized by this section must have average life / price sensitivity characteristics less than five (5) years at the time of purchase.

3) In order to ensure the ability to meet obligations and to minimize potential liquidation losses, the dollar-weighted average maturity (WAM) of the District's pooled portfolio shall not exceed two (2) years. For the PCHP portfolio, the WAM shall not exceed 2 years. The portion of the District's pooled portfolio managed by an Investment Management Firm shall not have a WAM greater than three (3) years. In addition, the individual investment portfolios of the District and PCHP will each be diversified to limit market and credit risk by observing the following limitations:

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Investment Type	Maximum Portfolio Ratio	Maturity Limit	Minimum Rating
U.S. Treasuries	100% Overall	10 years	N/A
U.S. Agencies & Instrumentalities	100% Overall 40% per Issuer	10 years	AA
Municipals	10% Overall 5% per Issuer	5 years	AA
Certificates of Deposit	40% Overall	2 years	N/A
Repurchase Agreements	40% Overall 20% per Issuer	270 days	N/A
Commercial Paper	40% Overall 5% per Issuer	270 days	A1 – P1
Money Market Mutual Funds	100% Overall	N/A	AAA
Local Government Investment Pools	100% Overall	N/A	AAA
U.S. Agency/ Instrumentality Mortgage Pass-Through Securities	25% Overall	5 years *	AAA
• Eligible securities must exhibit average life / maturity characteristics less than 5 years at the time of purchase.			

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10. Authorized Broker Dealers

A. Any broker/dealer wishing to do business with the District must provide the following:

1) most recent audited financial statements;

2) proof of current certification by the Financial Industry Regulatory Authority (FINRA; formerly the National Association of Securities Dealers (NASD)); or

3) proof of current registration with the Texas State Securities Commission;

4) completed Broker/Dealer Questionnaire;

5) resumes of designated brokers.

B. The Treasury Director reviews all submitted documents, checks backgrounds and references as may be appropriate, and presents findings and recommendations to the Investment Officers.

C. The Investment Officers, after consideration of the broker/dealer's qualifications, may propose acceptance of the application to the Board of Managers.

D. Approved broker/dealers are provided with a copy of the District's Investment Policy so that they may read and understand the District's investment parameters. A qualified representative of the approved broker/dealer firm must execute a written instrument acknowledging that the firm has:

1) received and reviewed the District's Investment Policy; and

2) implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District's Investment Policy, except to the extent that this authorization is dependent on an analysis of the makeup of the District's entire portfolio or requires an interpretation of subjective investment standards.

E. The list of approved broker/dealers must be reviewed, no less than annually, by the Board of Managers.

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11. Delivery vs. Payment

    A. All marketable securities are purchased using the delivery vs. payment method. Payment for securities purchased is made only upon verification that the correct securities were received by the custodian. Payment may be made in a simultaneous transaction but may not be made before delivery of the securities occurs.

12. Safekeeping and Custody:

    A. The District shall contract with a bank or banks for safekeeping of securities either owned by the District as part of its investment portfolio or held as collateral to secure demand or time deposits. Securities owned by the District shall be held in the District's name as evidenced by safekeeping receipts of the institution holding the securities.

    B. Collateral for bank deposits shall be held by a third-party custodian designated by the District and pledged to the District as evidenced by safekeeping receipts of the institution with which the collateral is deposited. Collateral may be held by the depository bank's trust department, a Federal Reserve Bank or branch of a Federal Reserve Bank, a Federal Home Loan Bank, or a third-party bank approved by the District.

13. Collateral

    A. Consistent with the requirements of the Public Funds Collateral Act, the District requires full collateralization of all uninsured collected bank balances plus accrued interest, if any. In order to anticipate market changes and provide a level of security for all funds, the collateralization level will be 102% of market value of principal and accrued interest on deposits, less the amount insured by the FDIC. The Treasury Director is responsible for approving pledges, releases, and substitutions of collateral and for monitoring the market value of the pledged securities to ensure that it is adequate. Eligible collateral shall be limited to Authorized Investments A) – D) of section 6 of this Policy.

14. Strategy

    A. For the Parkland and PCHP portfolios, investments are generally "laddered" to mature according to forecasted cash needs and are held to maturity. In addition,

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the portfolios are conservatively invested according to the following considerations listed in order of importance:

1) Suitability - All investments will be placed in appropriate instruments that are allowed by this Policy and with which the District's Investment Officers are thoroughly familiar.

2) Safety - Investments will be placed in instruments that offer low credit risk and minimal price volatility with the primary objective of preserving invested principal.

3) Liquidity - Securities will be selected to mature according to forecasted cash needs and to provide for contingencies.

4) Marketability - In order to further protect the District's assets from loss in the event that an early liquidation becomes necessary or desirable, a healthy trading market must exist for any securities maturing more than six (6) months from the purchase date.

5) Diversification - The investment portfolios will be diversified among specific issuers and investment types according to this Policy in order to minimize exposure to market and credit risk.

6) Yield - Investments will be selected which maximize return on invested principal subject to the above considerations.

7) Trading – Trading securities with the intent to profit from short-term changes in interest rates and/or security valuations is only permitted by an Investment Management Firm.

15. Portfolio Reporting and Controls

A. Not less than quarterly, the Treasury Director shall prepare a report of investment activity for presentation to the Board of Managers. This report will describe the investment position for the end of the period. The report will detail balances and changes in market and book values as well as fully accrued interest for the reporting period; state the maturity date of each investment held as of the reporting date; and state the compliance of the investment portfolio with this Investment Policy. Market values will be obtained from a reputable and

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independent source that is disclosed in the quarterly report. This report will be signed by the Board authorized Investment Officers.

B. In connection with the annual financial audit, a review of management controls on investments and adherence to this Policy will be performed and the results will be reported to the Board of Managers. The annual audit by the District's independent auditors will include a review of the quarterly investment reports, the results of which shall be presented to the Board of Managers.

16. Investment Management Firms

A. The District may contract with an accredited investment management firm for purposes of managing the DCHD and PCHP investment portfolios. The firm must be registered either under the federal Investment Advisors Act of 1940 or with the Texas State Securities Board. The firm is required to review this policy and confirm acceptance of its terms annually. The firm will only be accountable for the DCHD and PCHP assets in the custody accounts under its control. In accordance with the Public Funds Investment Act, the DCHD Board of Managers must approve by resolution the renewal of the investment management firm's contract every two years.

17. Investment Policy Review and Adoption

A. Not less than annually, the Board of Managers shall adopt a written instrument by resolution stating that it has reviewed the Investment Policy and that the written instrument so adopted shall record any changes made to the Policy.

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DEFINITIONS:

Workforce member: An Officer, board member, employee, volunteer, member of the medical staff, contractor, vendor, trainee, or other person whose conduct, in the performance of work for Parkland, is under the direct control of Parkland, whether or not he or she is paid by Parkland.

REFERENCES:

N/A

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APPENDIX 1

Consanguinity and Affinity Relationship Chart

Officer or Employee					
Consanguinity (Includes individuals related by blood to the Officer or Employee)			Affinity (Includes the Officer's or Employee's Spouse and individuals related to the Spouse)		
First Degree	Second Degree	Third Degree	First Degree	Second Degree	Third Degree
Father or Mother	Grandparents	Great Grandparents	Spouse	Grandparents	Great Grandparents
Son or Daughter (& Spouse)	Grandchildren (& Spouse)	Great Grandchildren (& Spouse)	Father or Mother	Grandchildren	Great Grandchildren
	Uncle or Aunt (& Spouse)	Great Uncle or Aunt (& Spouse)	Son or Daughter	Uncle or Aunt	Great Uncle or Aunt
	First Cousin (& Spouse)	Children of Great Uncle or Aunt (& Spouse)		First Cousin	Children of Great Uncle or Aunt
	Nephew or Niece (& Spouse)	Second Cousin (& Spouse)		Nephew or Niece	Second Cousin
	Brother or Sister (& Spouse)	Children of First Cousin (& Spouse)		Brother or Sister	Children of First Cousin
		Grand Nephew or Niece (& Spouse)			Grand Nephew or Niece

An Officer or Employee is the starting point from which all degrees of relationship are calculated. Under the Degrees of Consanguinity, where Spouse is indicated, the relationship of the spouse is in the same degree as that of the person related by consanguinity, but the spouse is related only by affinity.

Consideration and Appropriate Action Regarding Audit Plan 2025

FY 2025 Audit Plan

2024 Carry Forward

- Assets
- Contract Labor – New Process
- Cigna – Claims Review

Annual

- Cash Monitoring (Fraud)
- HIPAA Privacy (Collaboration with Compliance)
- Physical Inventory
- External Audit (Interim & Final)
- Follow-up Monitoring
- Annual Audit Plan
- Enterprise Risk Management (ERM)
- IAS Quality Assurance Review
- Software Implementation - Finalize

Affiliate

- PCCI (Risk)
- PCHP – Claims Payment
- Foundation – Parkland Focus Funds

Projects

- Patient Registration
- Construction Project Review
- Revenue Cycle –
  Professional Billing Implementation
- Third-Party Contract Management
- Charge Master – Procedural Areas
- Workforce Management
- Information Security
  (Cyber, Risk, Collaboration with IT)
- Cause Analysis Validation
  (TBD – collaboration with Quality)
- Supply Chain (Risk)
- UT Contract
  (Risk, MSA Documentation Review)

Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____YES and ____ NAY, does by this resolution (adopt/reject) _____the following:

WHEREAS, the Medical Executive Committee recommends approval of the Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers as presented.

THEREFORE BE IT RESOLVED that the Board of Managers approves the recommended Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Dated this 18th of December, 2024

_____	_____
Marjorie D. Petty, JD	Steve Roth, JD, MPH
Chair	Assistant Secretary

Marjorie D. Petty, JD	Yes_____ No_____ Abstain _____Absent_____
Elizabeth Palacios, MD	Yes_____ No_____ Abstain _____Absent_____
Todd Furniss, JD	Yes_____ No_____ Abstain _____Absent_____
Eric G. Bing, MD, PhD	Yes_____ No_____ Abstain _____Absent_____
Byron Cryer, MD	Yes_____ No_____ Abstain _____Absent_____
Reina Gonzalez, JD	Yes_____ No_____ Abstain _____Absent_____
Vincent Hall	Yes_____ No_____ Abstain _____Absent_____
Ramon Miguez, PE	Yes_____ No_____ Abstain _____Absent_____
Farida Minner, RN	Yes_____ No_____ Abstain _____Absent_____
John Proctor	Yes_____ No_____ Abstain _____Absent_____
Lisa Sutter	Yes_____ No_____ Abstain _____Absent_____

CEO Update on System Operations

Presentation on Parkland Pension Plan Funding

Parkland

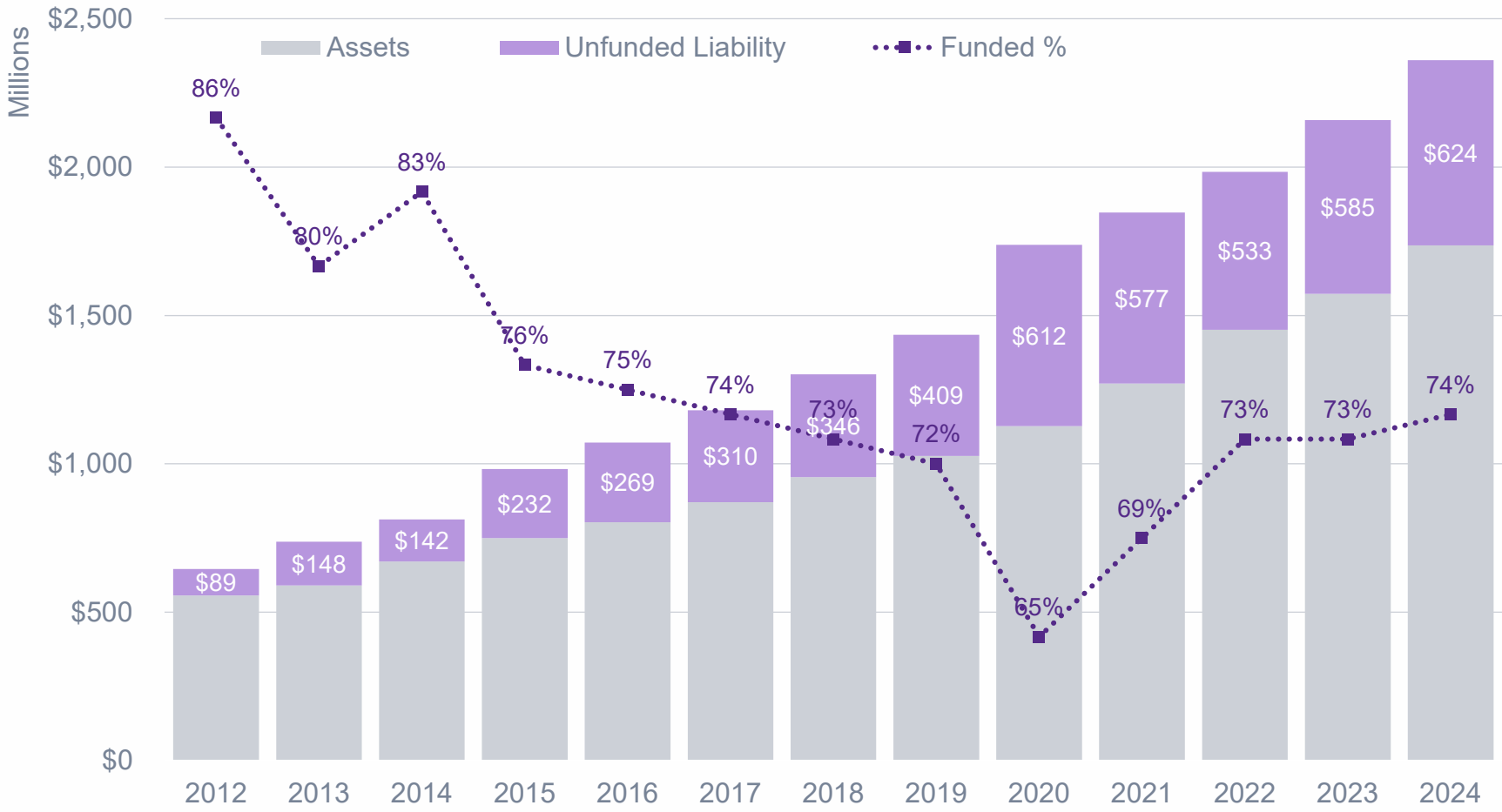
Parkland Retirement Income Plan

Funding Update
December 2024

Plan Valuation and Funded Status

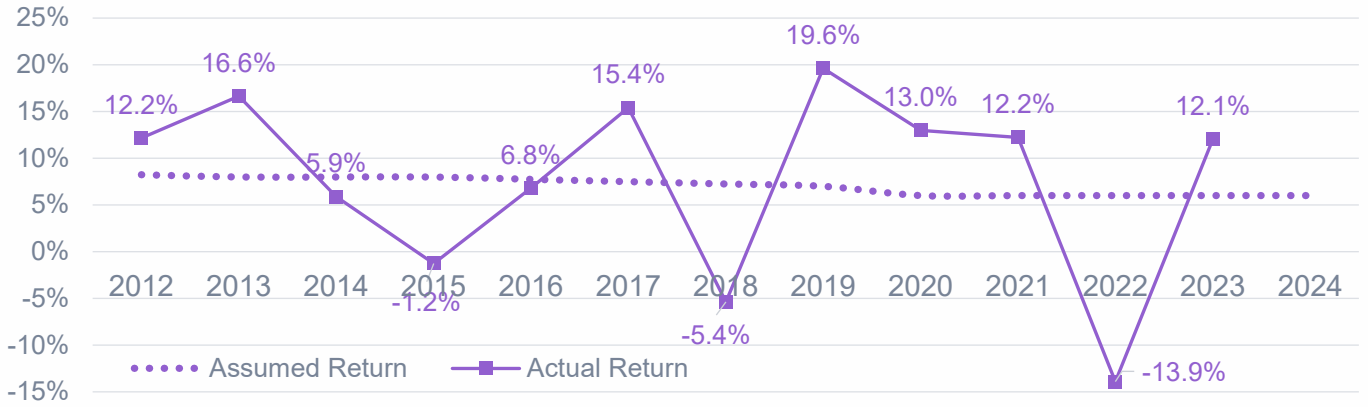
Year	Assets	Liabilities	Unfunded	Funded %
2012	$556,872,195	$645,765,551	($88,893,356)	86%
2013	590,113,209	737,931,313	(147,818,104)	80%
2014	670,795,379	812,780,867	(141,985,488)	83%
2015	749,980,945	982,273,448	(232,292,503)	76%
2016	802,919,520	1,071,777,983	(268,858,463)	75%
2017	871,131,307	1,180,987,442	(309,856,135)	74%
2018	955,566,842	1,301,610,643	(346,043,801)	73%
2019	1,026,482,932	1,435,119,862	(408,636,930)	72%
2020	1,126,710,039	1,738,256,645	(611,546,606)	65%
2021	1,270,644,363	1,847,213,368	(576,569,005)	69%
2022	1,451,537,297	1,984,070,264	(532,532,967)	73%
2023	1,573,245,250	2,158,126,198	(584,880,948)	73%
2024	1,736,311,606	2,360,089,957	(623,778,351)	74%

Plan Valuation and Funded Status

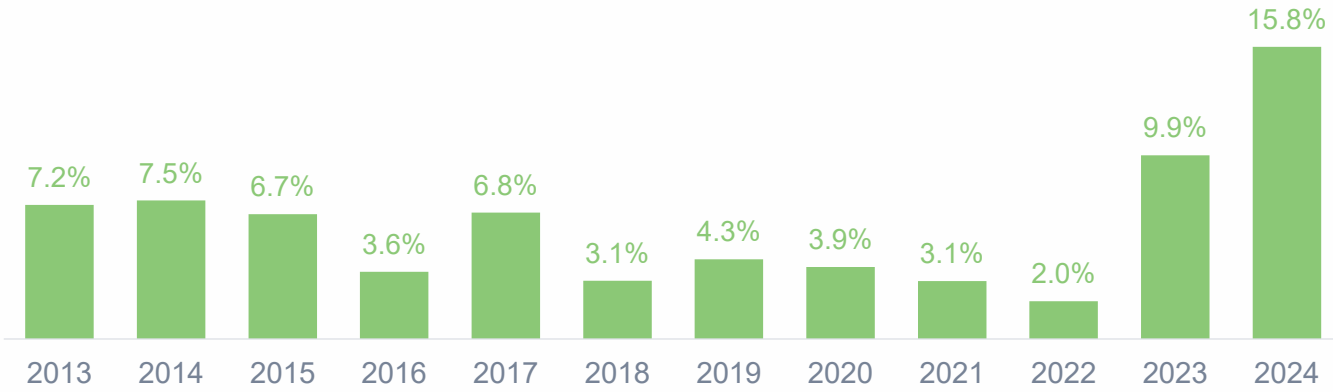


Plan Returns and Change in Wages

Investment Returns



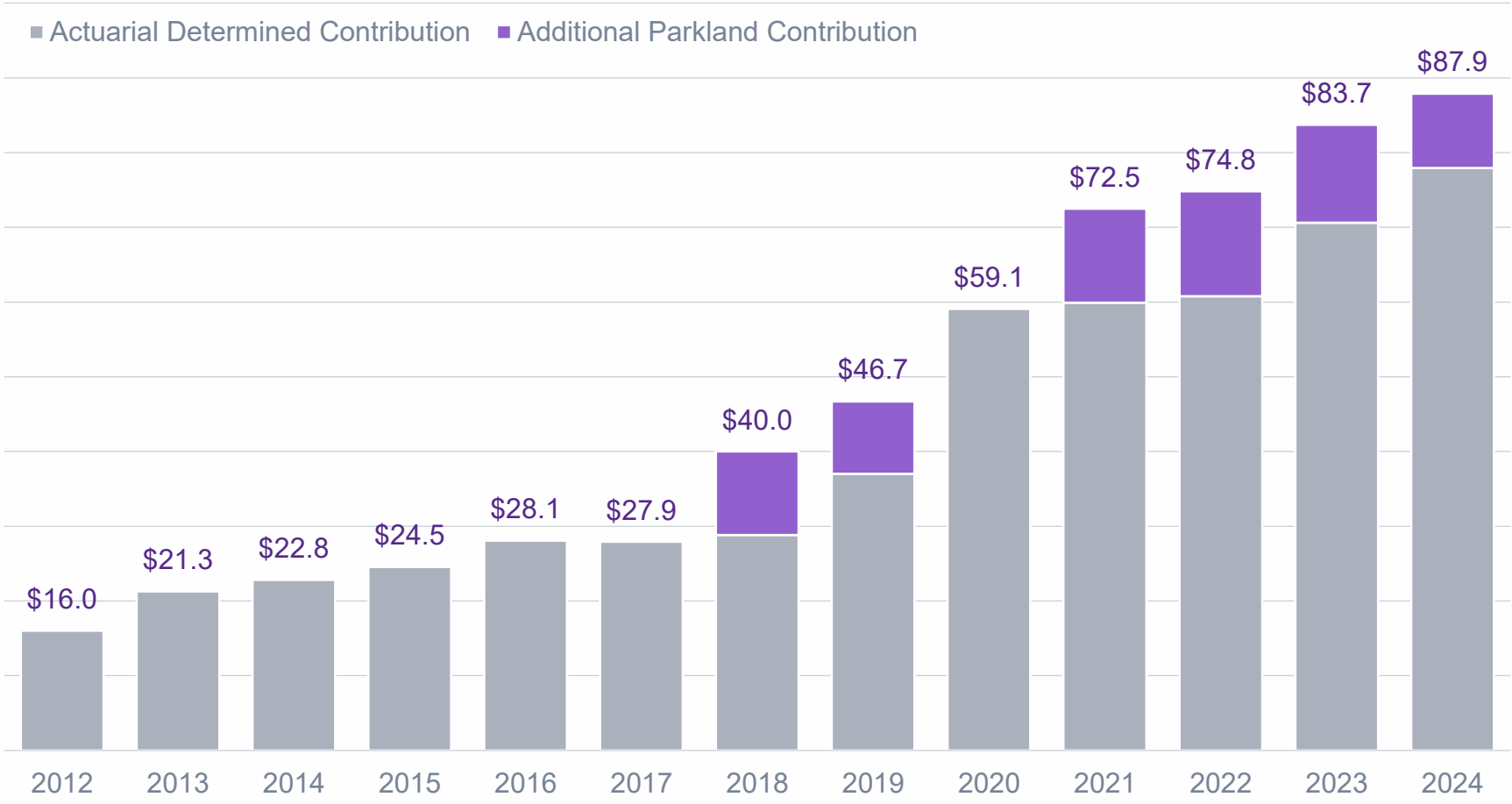
Change in Wages



Plan Funding History

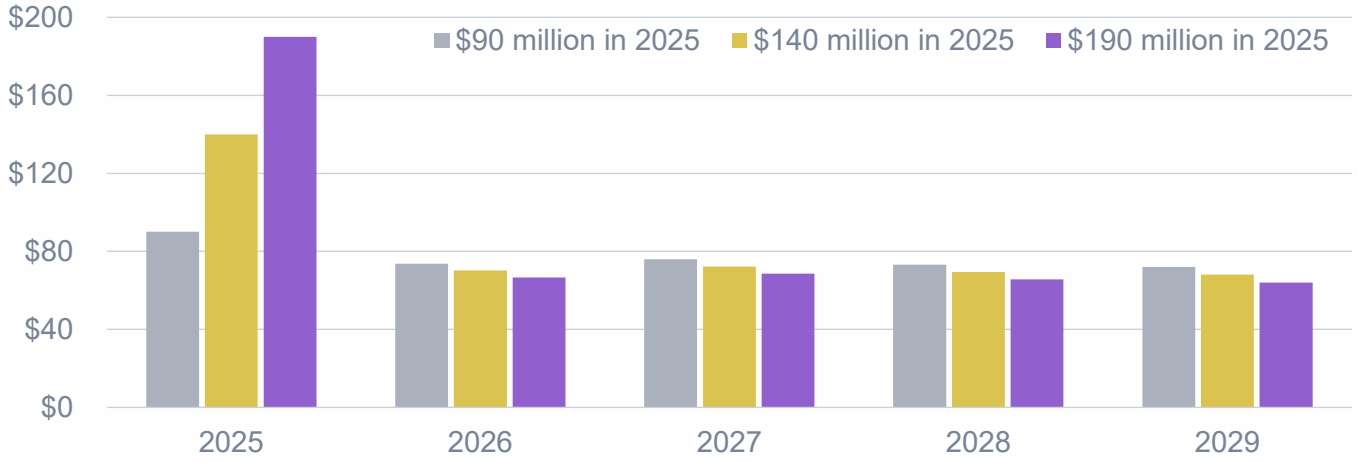
Year	Assumed Return	Actual Return	Actuarial Determined Funding	Parkland's Actual Funding	Pensionable Wages	Change in Wages
2012	8.25%	12.16%	$16,022,491	$16,022,491	$450,600,528	
2013	8.00%	16.64%	21,277,389	21,277,389	483,134,710	7.2%
2014	8.00%	5.91%	22,810,874	22,810,874	519,192,902	7.5%
2015	8.00%	-1.24%	24,539,949	24,539,949	554,120,000	6.7%
2016	7.75%	6.82%	28,083,435	28,083,435	574,215,000	3.6%
2017	7.50%	15.42%	27,914,765	27,914,765	613,367,000	6.8%
2018	7.25%	-5.37%	28,827,221	40,000,000	632,669,000	3.1%
2019	7.00%	19.62%	37,005,162	46,700,000	659,891,000	4.3%
2020	6.00%	12.98%	59,072,069	59,072,069	685,520,000	3.9%
2021	6.00%	12.22%	59,916,021	72,500,000	706,911,000	3.1%
2022	6.00%	-13.90%	60,775,139	74,800,000	721,279,000	2.0%
2023	6.00%	12.06%	70,597,818	83,701,000	792,713,000	9.9%
2024	6.00%		77,944,951	87,900,000	917,566,000	15.8%

Plan Funding History ($ in millions)

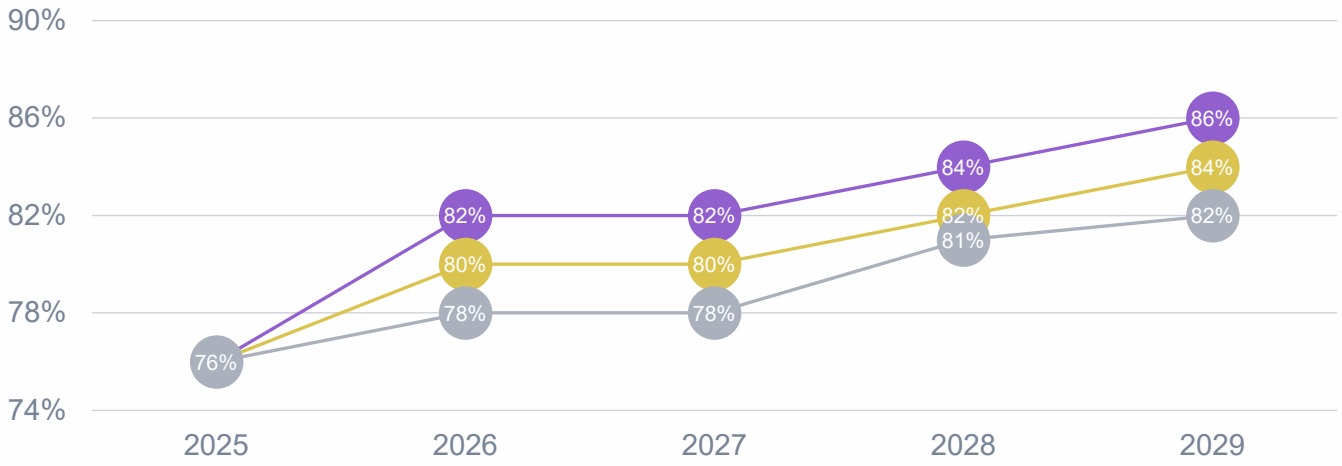


Funding Projections ($ in millions)

Parkland Funding



Funded %



Appendix

Funding Projections – Fund $90 million in 2025

$ in millions	Based on assets as of 12/31/23	Based on projected assets (includes asset performance through Nov. 30, 2024)				
	2024	**2025**	**2026**	**2027**	**2028**	**2029**
Assumed rate of return	**6.0%**	6.0%	6.0%	6.0%	6.0%	6.0%
Employer contribution	**$87.9**	**$90.0**	$73.7	$75.9	$73.2	$72.0
Employer contribution - % of pay	**9.4%**	9.3%	7.4%	7.3%	6.8%	6.5%
Liability	$2,360	$2,506	$2,632	$2,754	$2,870	$2,981
Assets	1,736	1,910	2,048	2,149	2,314	2,455
Unfunded liability	$624	$595	$584	$604	$556	$527
Funded status	74%	76%	78%	78%	81%	82%

Funding Projections – Fund $140 million in 2025

$ in millions	Based on assets as of 12/31/23	Based on projected assets (includes asset performance through Nov. 30, 2024)				
	2024	**2025**	**2026**	**2027**	**2028**	**2029**
Assumed rate of return	**6.0%**	6.0%	6.0%	6.0%	6.0%	6.0%
Employer contribution	**$87.9**	**$140.0**	$70.2	$72.2	$69.4	$68.0
Employer contribution - % of pay	**9.4%**	14.5%	7.0%	7.0%	6.5%	6.1%
Liability	$2,360	$2,506	$2,632	$2,754	$2,870	$2,981
Assets	1,736	1,910	2,100	2,200	2,364	2,504
Unfunded liability	$624	$595	$533	$554	$506	$477
Funded status	74%	76%	80%	80%	82%	84%

Funding Projections – Fund $190 million in 2025

$ in millions	Based on assets as of 12/31/23	Based on projected assets (includes asset performance through Nov. 30, 2024)				
	2024	**2025**	**2026**	**2027**	**2028**	**2029**
Assumed rate of return	**6.0%**	6.0%	6.0%	6.0%	6.0%	6.0%
Employer contribution	**$87.9**	**$190.0**	$66.6	$68.5	$65.6	$64.0
Employer contribution - % of pay	**9.4%**	19.6%	6.6%	6.6%	6.1%	5.8%
Liability	$2,360	$2,506	$2,632	$2,754	$2,870	$2,981
Assets	1,736	1,910	2,151	2,251	2,414	2,553
Unfunded liability	$624	$595	$481	$503	$456	$428
Funded status	74%	76%	82%	82%	84%	86%

Accrual Expense Projections

$ in millions

Fiscal Year	Contribution in 2025 $90 million	$140 million	$190 million
2024	$105.9	$105.9	$105.9
2025	99.9	99.9	99.9
2026	110.2	108.2	106.8
2027	111.4	107.4	104.5
2028	27.4	23.5	20.6
2029	43.7	39.9	37.0
2030	63.4	59.6	56.8
2031	61.4	57.7	55.0
	$623.3	$602.1	$586.5

2024 is based on assets as of Dec. 31, 2023

2025 is based on assets as of Nov. 30, 2024

2026 – 2031 is based on projected assets (includes asset performance through Nov. 30, 2024)

- Investment gains and losses are recognized through expense over a 5-year period.
- Liability gains and losses are recognized through expense over a 3.6-year period.

Presentation on Private Equity & Credit

MEKETA

Parkland Health

December 18, 2024

Private Markets Recommendation

Background

- The Investment Committee consists of a diverse group of knowledgeable investment professionals.
- 2023 – The Investment Committee conducted an open and competitive bidding process to partner with an investment advisory firm that has comprehensive experience with both public markets and private markets investments.
- June 2024 - Investment Committee evaluated the pension plan's asset allocation – both with (and without) private equity and private debt.
- August 2024 – Private equity/debt education was shared with hospital executives and select Board members.
- September 2024 – Investment Committee further evaluated new asset allocation policies and favored a desired mix with 5% target exposure to private equity and 5% target exposure to private debt.

What has been reviewed thus far?

→ Meketa and the Investment Committee have discussed the following:

- Capital markets assumptions
- Efficient frontier
- Expected return and expected volatility projections
- Diversification and risk analysis
- Risk budgeting
- Risk based scenario testing
- Historical scenario stress testing
- Liquidity analysis
- Pacing analysis
- Implementation suggestions

What is Private Equity?

→ Investments through funds, managed by professional investment firms ("General Partners").

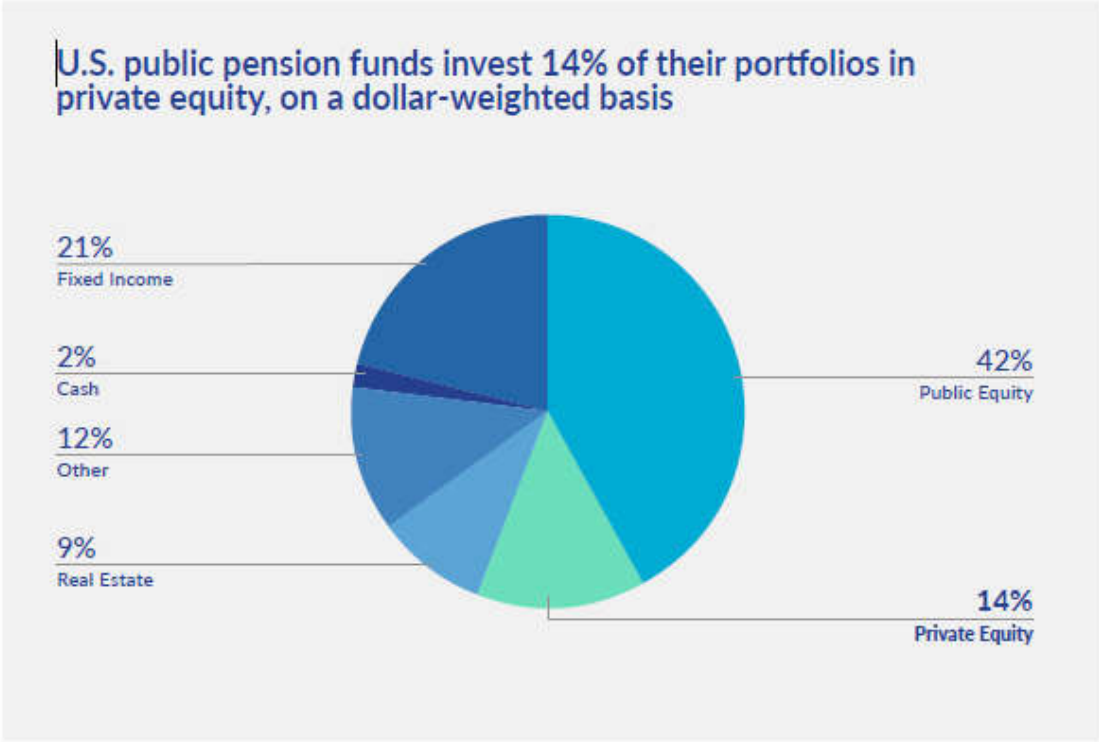
→ These funds purchase private (i.e. not listed) companies.

→ The typical private equity fund will have a "life" of ~12 years[1].

- In the first 1-4 years the General Partner will identify and buy private companies.
- In years 5-9 the General Partner will make improvements to these companies.
- In years 10-12 the General Partner will seek to exit these companies at significant profit (either through IPO or sell to strategic buyers).

[1] Timeline is generalized and each specific private equity investment is unique

Average Private Equity Allocation[1]



→ Private equity has become a common asset class for most public pensions plans of similar size (or greater) to Parkland Health Pension Plan.

[1] Source: AMERICAN INVESTMENT COUNCIL 2024 Public Pension Study.

Results and Scale – Top 10 Pension Plans

Top 10 public pension funds by private equity returns

ANNUALIZED 10-YEAR PRIVATE EQUITY RETURNS

	Members	Return
1. Vermont Pension Investment Commission	63,477	20.48%
2. The Illinois State Board of Investment	175,794	18.83%
3. New York City Board of Education Retirement System	61,480	18.81%
4. Massachusetts Pension Reserve Investment Management	300,000	18.61%
5. West Virginia Investment Management Board	145,720	18.60%
6. School Employees Retirement System of Ohio	248,119	18.37%
7. City of Baltimore Employee's Retirement System	17,911	17.60%
8. Iowa Public Employees Retirement System	404,124	17.47%
9. Public Employees' Retirement Association of New Mexico	128,106	17.35%
10. Public Employees' Retirement System of Mississippi	145,985	17.32%

Returns above 15%

Top 10 public pension funds invested in private equity

	Members	Private Equity Investment ($Bil.)
1. California Public Employees Retirement System	2,238,011	$60.15
2. California State Teachers Retirement System	1,022,000	$48.95
3. Washington State Investment Board	650,111	$44.90
4. New York State Common Retirement Fund	1,210,133	$36.98
5. Teacher Retirement System of Texas	2,001,974	$33.00
6. Oregon Public Employees Retirement System	405,373	$26.19
7. New York City Public Pension Funds	567,028	$24.44
8. Virginia Retirement System	803,024	$19.10
9. Florida Retirement System	1,100,000	$17.49
10. Massachusetts Pension Reserve Investment Management	300,000	$16.76

Hundreds of $billions invested

[1] Source: AMERICAN INVESTMENT COUNCIL 2024 Public Pension Study.

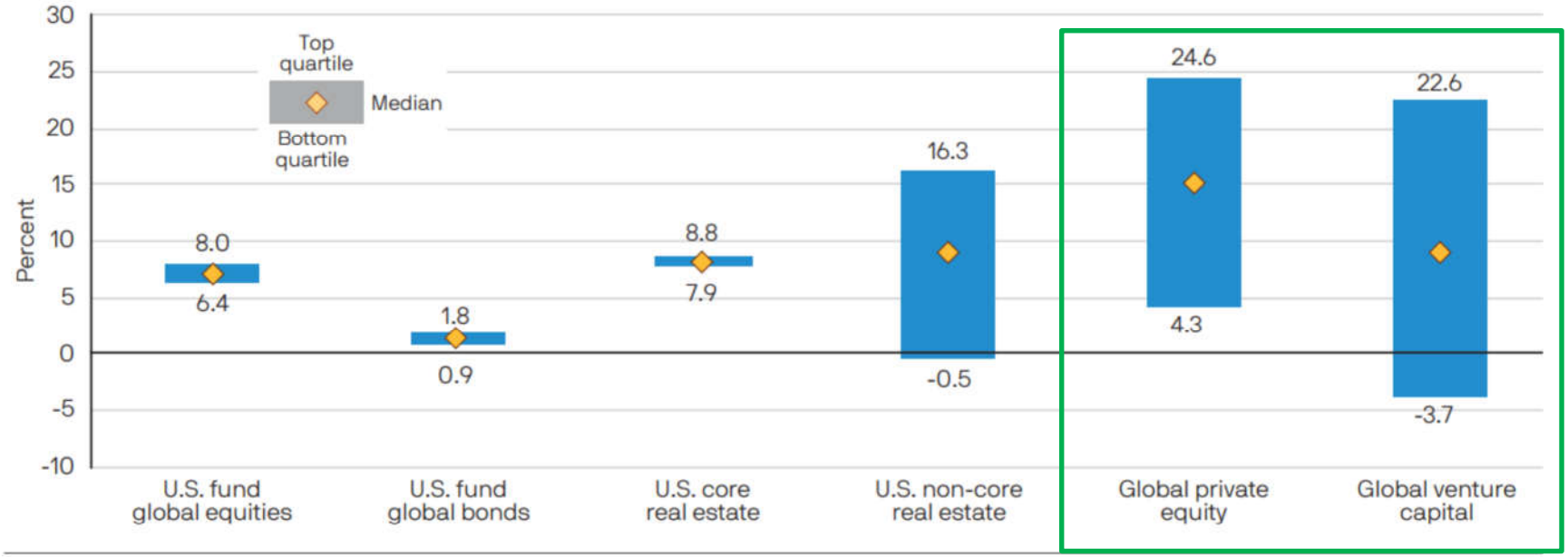
Pros and Cons of Private Equity

Pros	Cons
Long term returns generally exceed stock market	High fees
Generally less "observed" volatility	No liquidity
Correlation benefits	"Blind pool" risk
Control investor	J-curve

→ Investors must balance a number of pros and cons when investing in the asset class.

Dispersion of Results – Manager Selection is Key

Exhibit 3: Top-quartile, median and bottom-quartile based on 10-year annualized returns



Source: Burgiss, Morningstar, NCREIF, J.P. Morgan Asset Management. Global equities (large cap) and global bonds dispersion are based on world large stock and world bond categories, respectively. Manager dispersion is based on the annual returns for U.S. Fund Global Equities, U Fund Global Bonds and U.S. Core Real Estate are over a 10-year period ending 3Q 2023. Non-core Real Estate, Global Private Equity and Globa Venture Capital are represented by the 10-year horizon internal rate of return (IRR) ending 2Q 2023. U.S. Fund Global Equities and Bonds are comprised of U.S.-domiciled mutual funds and ETFs. Data is based on availability as of November 30, 2023.

→ The difference between the best performing and worst performing private equity strategies is much wider than observed in stock and bond strategies.

What is Private Debt?

→ Investments through funds, managed by professional investment firms ("General Partners").

→ These funds generally make private loans to companies in exchange for significant interest coupon.

→ The typical "life" for the average private debt fund is a bit shorter than private equity. Generally between 8 – 10 years[1].

- In the first 1-3 years the General Partner will identify companies that have high likelihood of paying back the loan and interest.
- In years 4-10 the General Partner will receive the interest payments and eventually the full repayment of the loan.

[1] Timeline is generalized and each specific private debt investment is unique. Example here is for direct lending strategy

Pros and Cons of Private Debt

Pros	Cons
Higher returns than public debt	Higher fees than public debt
Generally floating rates	No exit liquidity
Often strong "covenants"	Less price discovery vs. public debt
Majority of return is often "income"	Less liquid market

→ Investors must balance a number of pros and cons when investing in the asset class.

Recommended Asset Allocation Policy

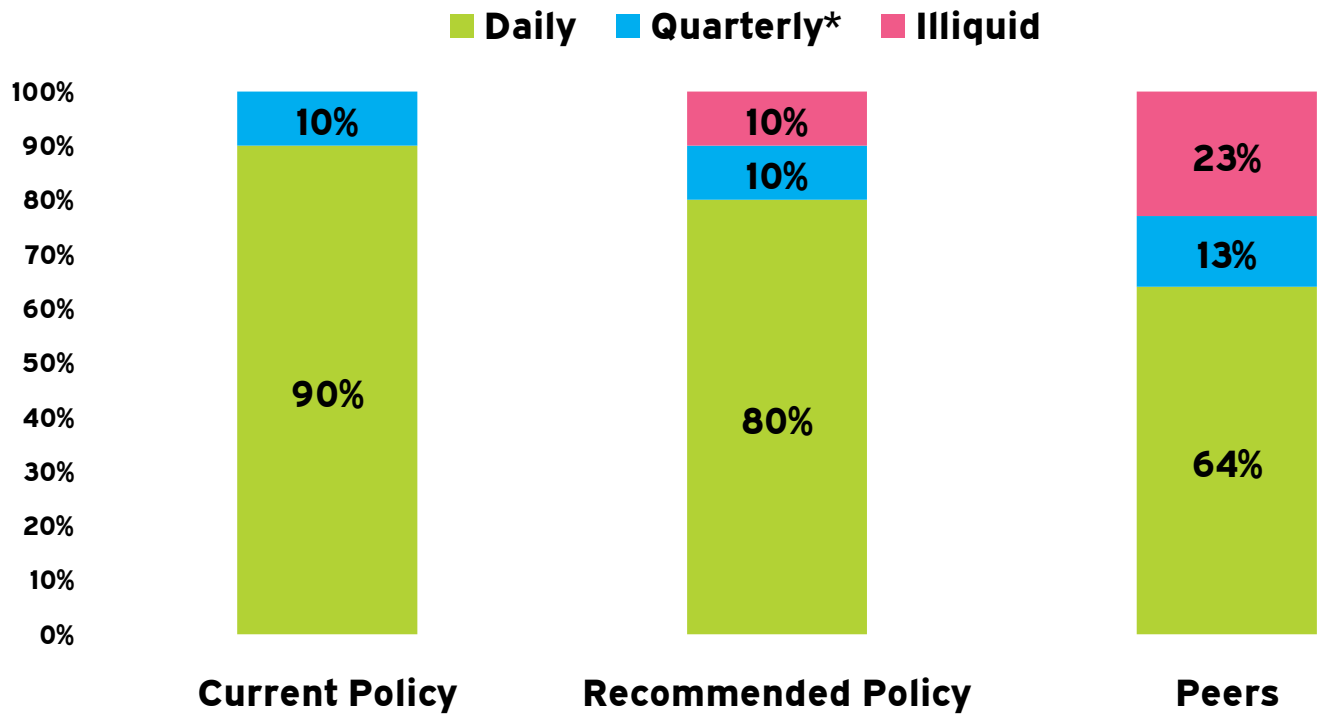
	Current Policy (%)	Recommended Policy (%)
Growth	**60**	**60**
US Large Cap	27	24
US Mid Cap	5	4
US Small Cap	5	4
Dev. Market Equity (non-US)	16	15
Developed Market Small Cap	4	4
Emerging Market Equity	4	4
Private Equity	0	5
Income Assets	**0**	**5**
Private Debt	0	5
Risk Mitigating Assets	**30**	**25**
Investment Grade Bonds	30	25
Diversifiers	**10**	**10**
Real Estate	10	10
Expected Return (20-years)	7.9	8.3
Standard Deviation	11.3	12.1
Sharpe Ratio	0.48	0.48

Expected Impact on Return and Volatility

→ We expect[1] the Pension Plan can generate increased return without significantly increasing the risk (as measured by volatility) of the overall portfolio.

[1] Based on Meketa's models and 2024 Capital Markets Asset Study.

Liquidity Analysis[1]



→ We believe Parkland Health will still have sufficient liquidity for benefit payments and pension plan operational expenses.

[1] Peers is based off InvestMetirics US Public Defined Benefit Plans over $1 billion. "average" exposure has 15% in private equity, 4% in private debt, 9% in real estate, 3% in commodities/infrastructure, and 5% in hedge funds. "core" real estate has quarterly listed liquidity despite being subject to potential exit queues.

Recommendation

→ Meketa and the Investment Committee recommend the Board adopt the Recommended Policy mix detailed on page 11 that includes 5% targets to private equity and private debt.

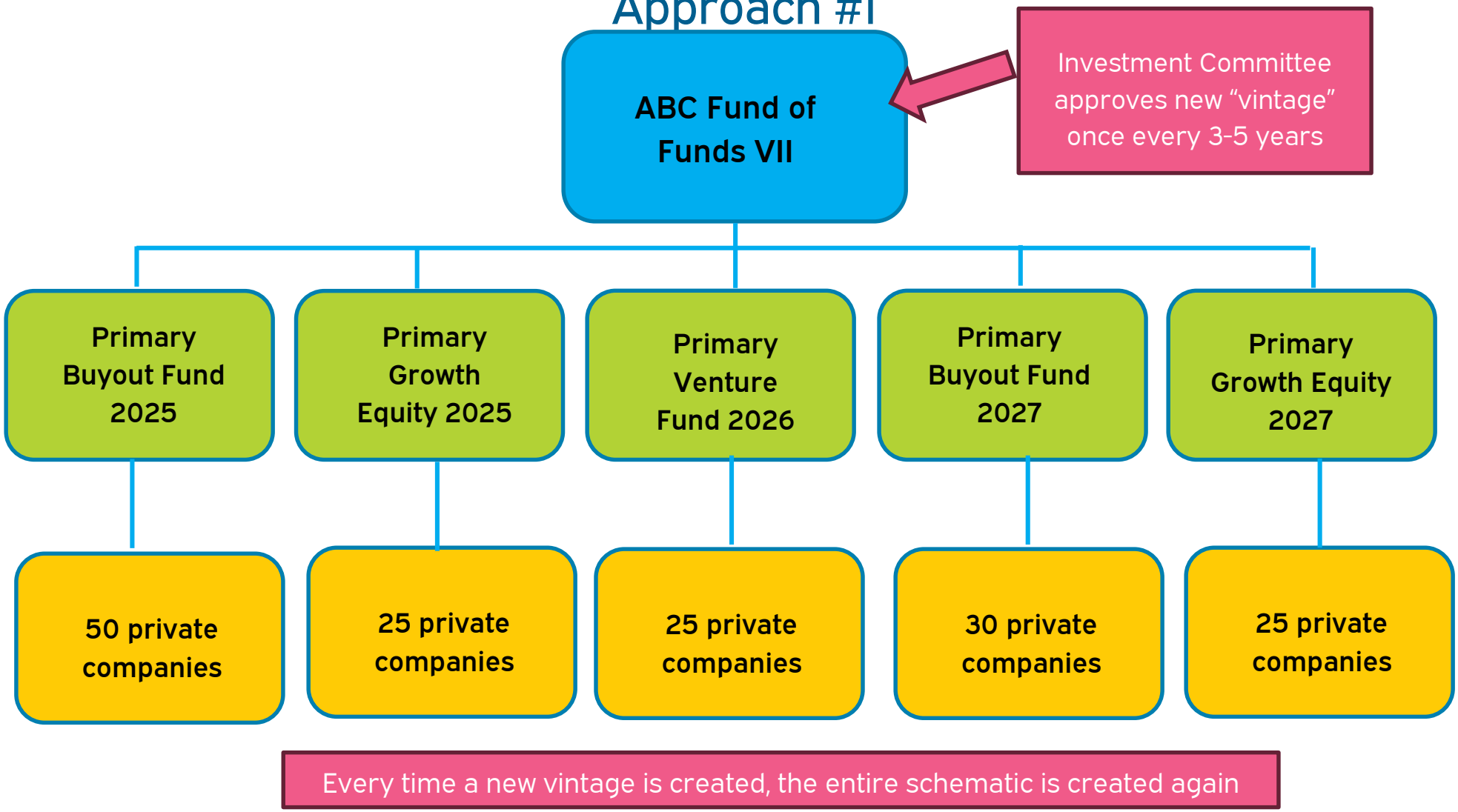
→ Doing so is consistent with how most public pension plans over $1 billion in assets invest.

→ Including the new asset classes is expected to increase return potential while moderating public equity market volatility by accepting some illiquidity risk.

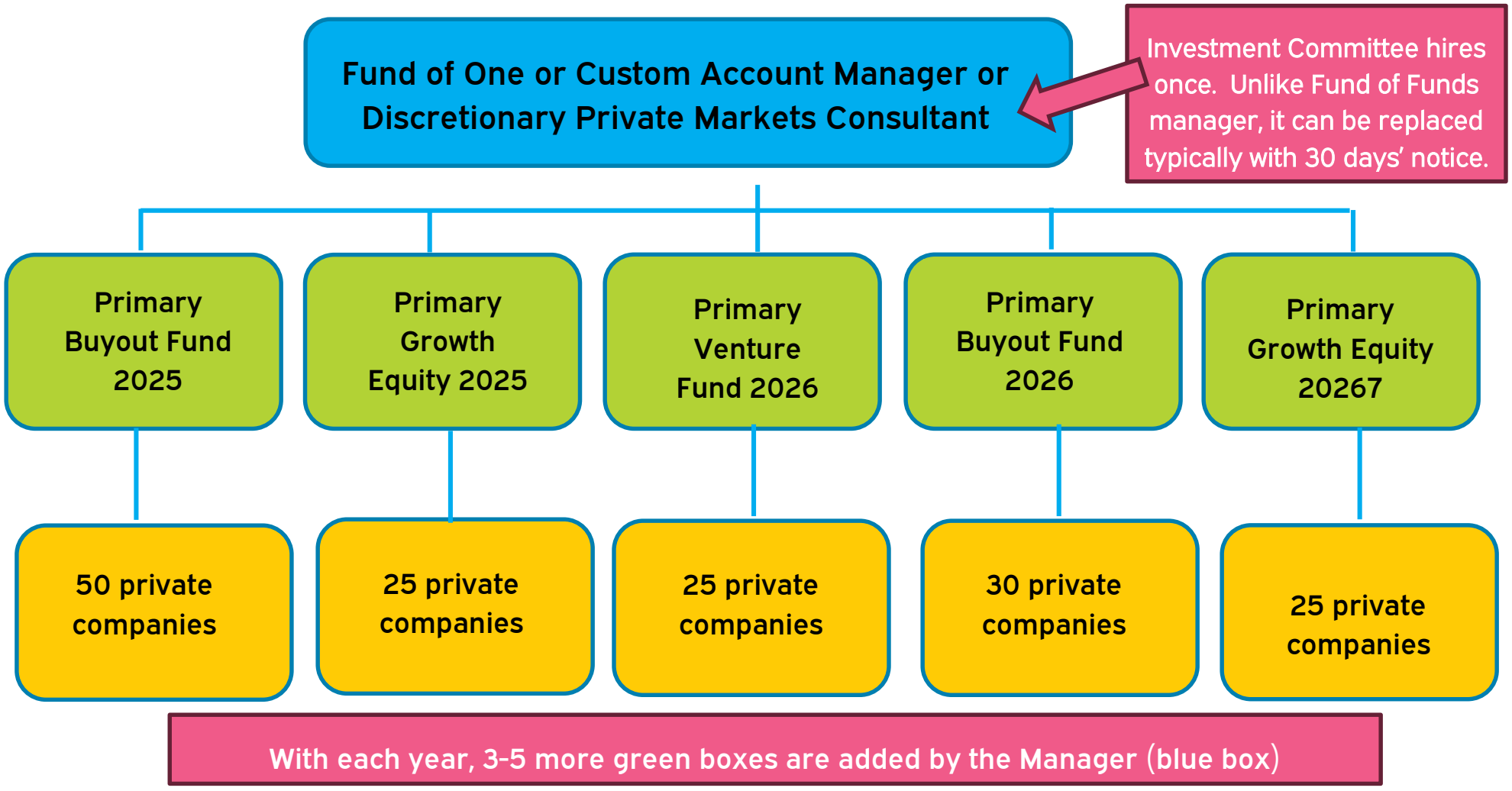
Next Steps

1. If the Board approves, Meketa will work with the Investment Committee to formally update the **Investment Policy Statement**.
2. Meketa will revise the **pacing plan analysis** which helps the Investment Committee determine the appropriate amount of capital to commit.
3. Meketa will work with the Investment Committee to address **implementation considerations** with the goal of making inaugural investments in the second half of 2025.

Approach #1


ABC Fund of Funds VII
Investment Committee approves new "vintage" once every 3-5 years
Primary Buyout Fund 2025
Primary Growth Equity 2025
Primary Venture Fund 2026
Primary Buyout Fund 2027
Primary Growth Equity 2027
50 private companies
25 private companies
25 private companies
30 private companies
25 private companies
Every time a new vintage is created, the entire schematic is created again

Approach #2


Fund of One or Custom Account Manager or Discretionary Private Markets Consultant
Investment Committee hires once. Unlike Fund of Funds manager, it can be replaced typically with 30 days' notice.
Primary Buyout Fund 2025
Primary Growth Equity 2025
Primary Venture Fund 2026
Primary Buyout Fund 2026
Primary Growth Equity 20267
50 private companies
25 private companies
25 private companies
30 private companies
25 private companies
With each year, 3-5 more green boxes are added by the Manager (blue box)

Appendix – What are the Criticisms & Mitigating Factors?

→ **PE's outperformance relative to public equity has declined over time**

- Some of this is driven by the post-GFC bull market for US stocks, and there is still strong evidence that PE generates attractive absolute returns while outperforming public market equivalents

→ **PE asset valuations are frothy and are near all-time highs**

- This argues for lower absolute PE returns, but not necessarily for lower relative returns (i.e., private equity does not appear to be any more expensive to its own history than public equities do).

→ **Benchmarking PE performance is challenging because it does not conform to standard approaches**

- Performance analysis can often still be performed by comparing aggregate returns to a peer and/or public market equivalent (i.e., "PME") benchmark

→ **PE managers charge high fees, including the standard "2 and 20" fee structure**

- Despite these high fees, PE has still produced strong absolute and relative returns on a net basis

→ **For very large investors, there are some limits on their ability to deploy a meaningful amount of capital in PE**

- These challenges can usually be addressed with things such as capital pacing, separately managed accounts ("SMAs"), and co-investment programs

→ **There can be headline risk, particularly for institutions or assets in the public spotlight**

→ There is evidence that PE-owned businesses exhibited better job growth statistics than publicly owned corporations and that PE has a positive effect on productivity and job growth in the US[1]

[1] Sources: "Economic contribution of the US private equity sector in 2020," May 2021, prepared by Ernst & Young prepared for the American Investment Council; "The Impact of Private Equity Buyouts on Productivity and Jobs," August 2020, prepared by the Committee on Capital Markets Regulation.

MEKETA

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Break

Discussion Regarding The Joint Commission Survey and Findings

Report Regarding Patient Outcome Based on Efficacy of the Digital Health Surveillance System

Presentation on Legal Review of Parkland Procurement Procedures

Presentation on Legal Review of Parkland Minority & Women Owned Business Enterprise (MWBE) Program Review and Availability Study

Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives

Executive Session Documents

Medical Executive Committee Credentialing Report

Medical Executive Committee Delineation of Privileges Cardiovascular Medicine CT, CTA Addition

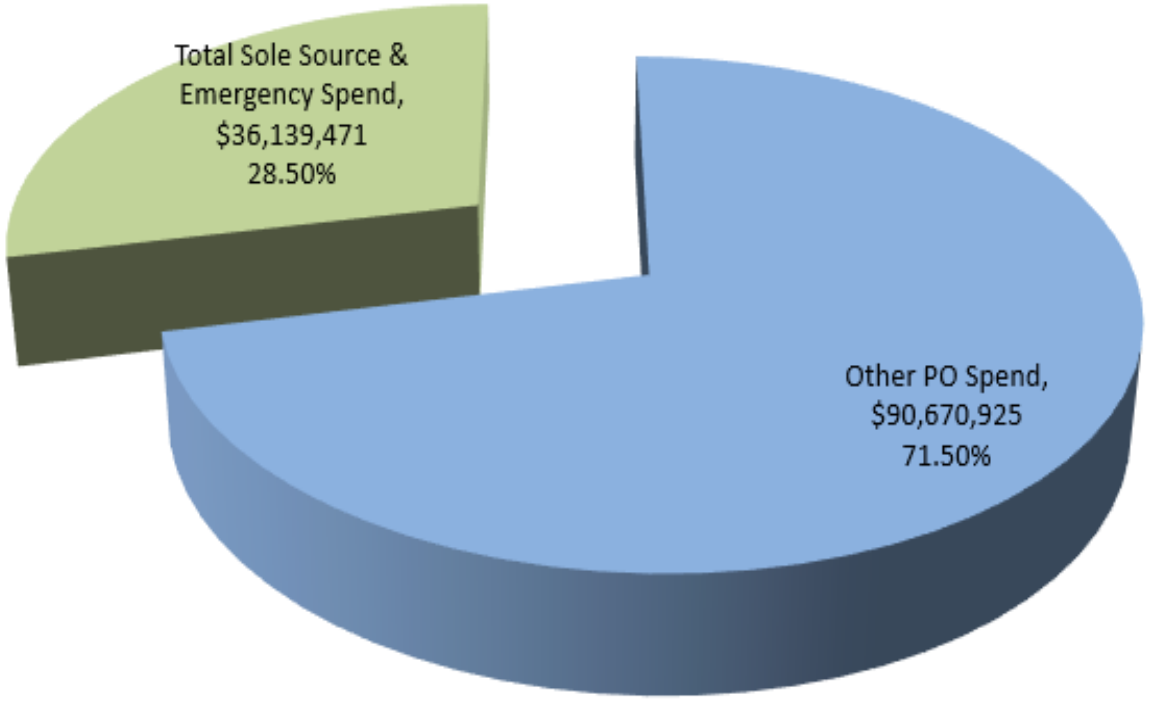
Update and Report Regarding Board Governance and Development Opportunities

Supply Chain Sole Source Report FY2024 Q4

Fiscal Year 2024
Fourth Quarter
Sole Source Report

Per Parkland Purchasing Practices and Procedures Manual Section 3.205.04 and Dallas County Code 78-66(8), Parkland Management will inform the Board of Managers of the sole source record. Per the Dallas County Code the report will be made at the next regular meeting so the reporting data is presented quarterly.

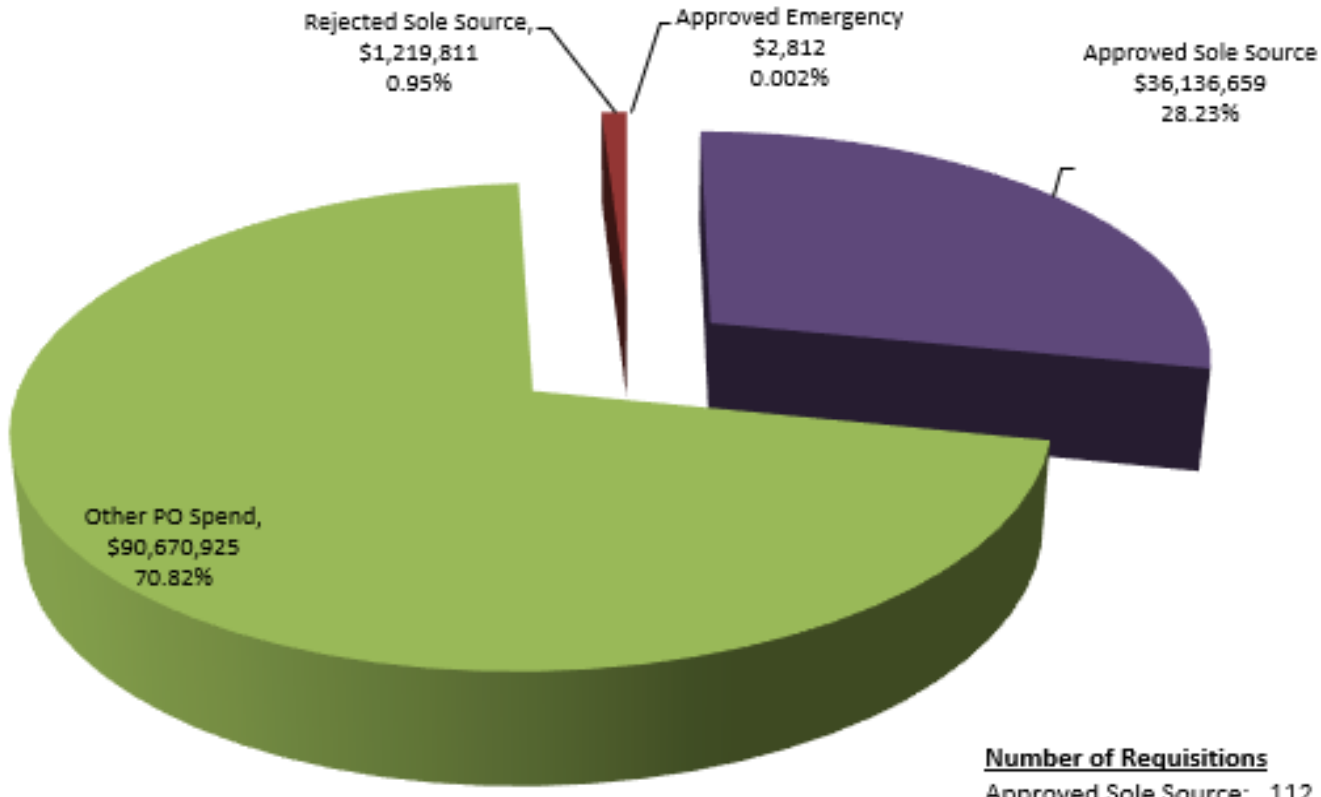
All PO Spend, FY2024, 4th Quarter



* UTSW contracts were excluded from this analysis

** Total purchase order spend amount : $126,810,396

Sole Source & Emergency, FY2024, 4th Quarter



Number of Requisitions

Approved Sole Source: 112
Rejected Sole Source: 5
Approved Emergency: 2
Other PO Spend: 50,511

* UTSW contracts were excluded from this analysis