Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, December 18th, 2024, scheduled for 12:50 PM. (or immediately following the HOMES meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 1:10PM.

Board Member attendees included: Vincent Hall, Lisa Sutter (via Webex), Todd Furniss, JD, Eric G. Bing, MD, Farida Minner, RN, Byron Cryer MD, Reina Gonzalez, JD, Ramon Miguez, PE and Elizabeth palacios, MD.

Board member John Proctor was not present.

Staff Present (via Webex and in-person) included:
Donna Richardson, EVP & CNE
Edmundo Castañeda, EVP & Chief Operating Officer
Edna Ruano, Public Policy Advisor (Webex)
Fred Cerise, President & Chief Executive Officer
Felicia Miller, EVP & Chief Talent Officer
James Orrison, Administrative Resident
Joseph Chang, SVP & CMO
Jessica Hernandez, SVP & Chief DEI Officer
Joe Longo, Chief Information Officer
Joe Mayer, Director/Treasury
Guy Toliver, Dir., Inclusion-Supply Diversity
Keri Disney-Story, VP/Clinical Finance
Lance Mendiola, Interim VP Facilities
Morgan Simmons, Governance Program Coordinator
Melanie Roberts, SVP/Chief Compliance & Ethics Officer
Michael Lane, SVP Chief Quality and Safety Officer
Pamela Bryant, SVP/Supply Chain Management
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Office
Stephanie Crank, RN Prof Development Practitioner
Vic Summers, SVP Internal Audit

Additional Attendees:
Socorro Salazar, Dallas County Commission (via Webex)
JD Davis – Milliman
Leo Festino and Aaron Lally – Meketa
Kristen Harrison, The Smith Group (via Webex)

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Dr. Geoffrey Moore offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Non-Agenda Items

No members of the public registered for comments regarding the non-agenda items

V. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

VI. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

VII. Consent Agenda: Minutes

A. Consideration and Appropriate Action Regarding Minutes 2024-11-06 Governance, Compliance and Ethics Committee

B. Consideration and Appropriate Action Regarding Minutes 2024-11-06 Talent Development and

C. Executive Compensation Committee

D. Consideration and Appropriate Action Regarding Minutes 2024-11-13 Audit Committee

E. Consideration and Appropriate Action Regarding Minutes 2024-11-13 Facilities Committee

F. Consideration and Appropriate Action Regarding Minutes 2024-11-19 Budget & Finance Committee

G. Consideration and Appropriate Action Regarding Minutes 2024-11-20 Quality of Care & Patient Safety Committee

H. Consideration and Appropriate Action Regarding Minutes 2024-11-20 Board of Managers

I. Consideration and Appropriate Action Regarding Minutes 2024-11-20 Board of Managers – Strategic Facilities Planning Session

VIII. Consent Agenda: Contracts

Consideration and Appropriate Action Regarding Contracts over $200,000 **(See Attached List of Contracts)**

IX. Consent Agenda: Policies

Consideration and Appropriate Action Regarding 8311-1-04, Investment Policy - Operating Funds

X. Consent Agenda: Other

Consideration and appropriate Action Regarding the 2025 Audit Plan

Marjorie Petty asked for a motion to approve the consent agenda. Todd Furniss motioned for approval. Elizabeth Palacios seconded. The motion carried unanimously.

XI. Reports Requiring Deliberation(s) or Approval(s)

A. Update and Report by Chief Executive Officer Regarding Strategic and Operational Performance and Plans

Dr. Cerise presented on the Butler property between Parkland and Dallas College. There is a letter of intent in place for this property. Dr. Cerise mentioned the steps for the purchase agreement and the 90-day feasibility period to go along with in are processing now. Dr. Cerise mentioned the implementation of food services and childcare development programs into the Dallas College agreement as well. Dr. Cerise mentioned the position split of the Chief Medical Officer and now a Chief Health Officer which will oversee the delivery of care, systemic improvements, research innovation and digital health.

The Board asked further questions and received additional information about the topics discussed during the Chief Executive Officer Update.

B. Presentation on Parkland Pension Plan Funding

JD Davis from Milliman presented on the Parkland Pension Plan Funding. JD refreshed the Board on the overall goal of this presentation which was to remind them of the funded status of the retirement plan terms, to discuss a potential one-time additional cash infusion in early 2025 and project the impact that will have on the plans funded status. JD discussed the progression of assets and liability in the plan Parkland currently uses. JD next reviewed the plan funding history from 2012 through 2024. JD next discussed the funding projections for the next 10 years. JD mentioned the long-term goal is to get the plan at or near 100% funded. JD explained the projection of the determined contribution is going to be somewhere in the $85 to $90 million range. Parkland may choose to make a one-time contribution in early 2025 and depending on the magnitude of that contribution Parkland's investment and price range may vary. Next, JD explained the importance of future assets and Parkland's pension plan which is comprised of employer contributions, employee contributions and investment return. A higher rate of asset return achieved over time will reduce contributions otherwise required.

C. Presentation on Private Equity and Credit

Leo Festino provided a comprehensive overview of the benefits and considerations of incorporating private equity and private credit into Parkland's investment portfolio. Leo discussed the background on this matter in chronological order with the Investment Committee conducting an open and competitive bidding process back in 2023 to partner with an investment advisory firm that has experience in both public and private markets. In 2024, the investment committee evaluated the pension plan's asset allocation and educated the Parkland Board on private equity and debt. In September 2024 the Investment Committee further evaluated new asset allocation policies and favored a desired mix with a 5% target exposure to private equity and debt. Leo reminded the Board that these asset classes are now common among peers and public hospital systems are not considered outliers. Leo reviewed the pros and cons of private equity and debt with the Board and reviewed the average private equity allocation strategies of organizations with similar scopes. The Investment Committee supports adding illiquid assets to the portfolio, with a proposed combination of liquid equity and illiquid debt strategies. The target approach is to start small and gradually increase exposure over time. Aaron Lally discussed the specific pros and cons of private debt and reviewed the recommended allocation strategy for this asset. Next, Leo ended the presentation with the expected impact on return and volatility for Parkland over 20 years.

The Board asked follow-up questions and received additional material regarding the presentation of private equity and credit.

Scheduled 5 Minute Break

XII. Executive Session

At 2:58 pm., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Discussion Regarding the Joint Commission Survey and Findings
Tex. Health & Safety Code §161.032 & §161.0315 and Tex. Occupations Code §160.007

B. Report Regarding Patient Outcome Based on Efficacy of the Digital Health Surveillance System
Tex. Health & Safety Code §161.032.

C. Presentation on Legal Review of Parkland Procurement Procedures
Tex. Gov't Code § 551.071

D. Legal Update on Business Diversity Programs, Presentation on Legal Review of Parkland Minority & Women Owned Business Enterprise (MWBE) Program Review and Availability Study
Tex. Gov't Code § 551.071

E. Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives
Tex. Gov't Code § 418.183(f)

Chair adjourned Executive Session and moved into Open Session at 4:41 pm.

XIII. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:49 p.m.

SO RECORDED:

Marjorie Petty
Marjorie Petty (Feb 20, 2025 22:40 CST)
Marjorie D. Petty, JD
Chair

Steven Roth
Steven Roth (Feb 4, 2025 11:00 CST)
Steven Roth, JD, MPH
Assistant Secretary

Appendix A (Contracts Reviewed for Appropiate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
December 18, 2024												
Medical Products and Services												
M1	Expense	Mod # 5 Watchman FLX Pro Left Atrial Appendage Closure Device	Boston Scientific	4/1/2019 - 4/30/2027	$700,000	$1,380,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cheston Chan, Perioperative Services	0%	N/A	N/A
M2	Expense	Mod # 1 Cochlear Implants	Cochlear Americas	8/1/2022 - 7/31/2025	$180,000	$420,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cheston Chan, Operating Room	0%	N/A	N/A
M3	Expense	Mod # 4 3M (Federal APD) Parking Services	Designa Access Corporation	3/1/2013 - 2/28/2030	$850,000	$1,991,312	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Marlin Suell, Police Department	0%	N/A	N/A
M4	Expense	Mod # 10 Data initiative	Dallas Fort Worth Hospital Council Ventures, Inc. (DFWHC)	1/1/2013 - 12/31/2027	$625,000	$3,111,737	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Vasu Polineni, Strategy & Business Development	0%	N/A	N/A
M5	Expense	Mod # 1 GE Diagnostic Imaging Systems Support & Maintenance	GE Precision Healthcare LLC	9/1/2023 - 8/31/2028	$375,000	$2,791,380	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year	Travis Kobernick, Clinical Engineering	0%	N/A	N/A
M6	Expense	Mod # 1 Amendment for one year extension	Hologic, Inc	1/29/2020 - 1/28/2026	$500,000	$2,665,112	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Sara Blacketer/Scott Hampton, Anatomic Pathology/Laboratory Services	0%	N/A	N/A
M7	Expense	Genesis Bi-wing Positioners	Infinitus Medical Technologies	12/19/2024 – 11/30/2029	$750,000	$750,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year	Cheston Chan, Perioperative Services	0%	N/A	N/A
M8	Revenue	Mod # 2 Resident Reimbursement	Tarrant County Hospital District d/b/a JPS Health System	7/1/2019 - 12/31/2024	($175,000)	($2,450,000)	Revenue	N/A-Revenue	Elizabeth Ponce, Graduate Medical Education	N/A	N/A	N/A
M9	Revenue	Resident Reimbursement	Tarrant County Hospital District d/b/a JPS Health System	1/1/2025 – 12/31/2025	($450,000)	($450,000)	N/A-Revenue	N/A-Revenue	Elizabeth Ponce, Graduate Medical Education	N/A	N/A	N/A

M10	Expense	Mod # 1 Extend current agreement three years and add funding	KLS Martin	11/1/2011 - 1/31/2028	$4,000,000	$7,840,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cheston Chan, Perioperative Services	0%	N/A	N/A
M11	Expense	Valet Parking Service	Lanier Shuttle & Valet, Inc	1/1/2025 – 12/31/2029	$4,547,022	$4,547,022	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Kristi Tillery, Valet Parking Service	0%	N/A	N/A
M12	Expense	Mod # 9 Neuro Interventional Products	Medtronic USA, Inc	10/24/2018 - 12/31/2025	$435,000	$2,235,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M13	Expense	MATC Software Evolution Support & Maintenance Services	Philips Healthcare	1/1/2025 – 12/31/2029	$6,745,676	$6,745,676	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick, Clinical Engineering	0%	N/A	N/A
M14	Expense	Recycling and Shred Disposal Services	Republic Service, Inc	1/1/2025 – 12/31/2029	$736,118	$736,118	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker, Operations Administration	0%	N/A	N/A
M15	Expense	Total Joint Products and Accessories	Smith & Nephew	Last Signature – 5 Years	$1,750,000	$1,750,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services	0%	N/A	N/A
M16	Expense	Mod # 1 Streck BCT Tubes Annual Quote Extension	Streck Laboratories	1/1/2024 - 12/31/2025	$246,000	$400,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Kristian Faulk/Scott Hampton, Laboratory Services/Chemistry	0%	N/A	N/A
M17	Expense	Mod # 4 Extend Umbilical Tags and Bands	Guard RFID Solutions, Inc	1/6/2016 - 1/15/2026	$45,000	$243,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tamesha Pearson, WISH Administration	0%	N/A	N/A

M18	Expense	Tissue distribution contract	UTSW	1/1/2025 – 12/31/2029	$25,000,000	$25,000,000	Exempt from Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Peri-op Services Department	N/A	N/A	N/A
M19	Expense	Water Treatment Services & Materials	Veolia WTS Services USA, Inc	1/1/2025 – 12/31/2029	$480,000	$480,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick, Clinical Engineering	0%	N/A	N/A
Construction and Facilities												
C1	Capital	Garland COPC Phase II Renovations	CMC Development & Construction	12/20/2024 – 7/19/2025	$500,000	$500,000	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Asma Momin, Planning, Design and Construction	30.06%	See Chart	See Chart
C2	Capital	Mod # 2 Pharmacy Refill Minor Interior Improvements	Falkenberg Construction Co., Inc	1/29/2024 - 12/31/2024	$117,794	$533,937	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be	Paul Woodard, Planning Design and Construction	84%	See Chart	See Chart
C3	Capital	ASC Procedure Room Expansion	Swinerton Builders	12/20/2024 – 12/19/2025	$1,116,700	$1,116,700	Request for Qualifications	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cynthia Harrington, Planning, Design and Construction	41.67%	TBD	TBD
C4	Capital	Lab Consolidation Custom Air Handler	Texas Air Systems	12/19/2024 – 11/30/2025	1060200	1060200	GPO Competition	Yes	Marc Leediker, Planning, Design and Construction	0%	N/A	N/A
C5	Capital	Lab Consolidation Pneumatic Tube Hardware	Translogic Corporation dba Swisslog Healthcare	Last Signature – 1 Year	$1,591,100	$1,591,100	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Marc Leediker, Planning, Design and Construction	0%	N/A	N/A
Information Technology												
IT1	Expense	Abridge Ambient Listening Solution	Abridge AI, Inc	12/20/2024 - 12/19/2027	$2,160,000	$2,160,000	Sole Source	Yes	Jeff DeFord / Joseph Longo, Information Technology	0%	N/A	N/A
IT2	Capital: New Parkland	Megahertz Technology, Inc	Leonardo DMR 800 MHz Radio System	Last signature – Five years	$3,244,190	$3,244,190	TXMAS or DIR Purchase	Yes	Longo, Information Technology	0%	N/A	N/A

Hospital Operations												
O1	Expense	Mod # 1 Add Funds	American Bottling Company	1/17/2017 - 2/27/2028	$735,911	$1,898,911	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year	Jeffrey Madison, Nutrition Services	0%	N/A	N/A
O2	Expense	Mod # 5 Recell Skin Grafting System	Avita Medical Americas LLC	7/26/2019 - 7/25/2027	$2,000,000	$4,560,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Cheston Chan, Operating Room	0%	N/A	N/A
O3	Revenue	Mod # 1 LMSW Services for DART Care	Dallas Area Rapid Transit	11/1/2023 - 10/31/2025	($622,709)	($1,183,019)	Contract Extension without Competition	N/A-Revenue	Kristin Peterson, Psych Social Work	0%	N/A	N/A
Ratification/Deviation/Informational Only												
D1	Revenue: Court Approval-Approved Deviation	Mod # 4 Amendment #6 to Lease Agreement	Michael Carroll M.D.	1/1/2013 - 12/31/2025	($27,119)	($436,937)	Sole Source Modification	N/A-Revenue	Beall Carothers, Planning Design & Construction	N/A	N/A	N/A
I1	Expense	2025 DART Employee Annual Pass	Dallas Area Rapid Transit (DART)	1/1/2025 - 12/31/2025	$474,480	$474,480	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets	Tawana McCullough, Office of Talent Management/ Total Rewards	0%	N/A	N/A