Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, August 28th , 2024, scheduled for 12:50 PM. (or immediately following the HOMES meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 12:57PM.

Board Member attendees included: Vincent Hall; Ramon Miguez, PE, MD; Byron Cryer, MD, Lisa Sutter, Reina Gonzalez JD, Eric G. Bind, MD, Farida Minner, RN, and Elizabeth palacios, MD.

Board members Todd Furniss and John Proctor were not present.

Staff Present (via Webex and in-person) included:

April Audain, VP-UT Contracts Admin via Webex
Brad Nitschke, Associate General Counsel
Edmundo Castañeda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer via
Fred Cerise, President & Chief Executive Officer
James Orrison, Administrative Resident
Jeffrey Giles, Sr. Associate Attorney
Joseph Chang, SVP & CMO
Joe Longo, Chief Information Officer
Keri-Disney Story, VP Clinical Finance via Webex
Michael Lane, SVP Chief Quality & Safety Officer
Michael Horne, President & CEO Parkland Foundation
Morgan Simmons, Governance Program Coordinator
Miranda Bond, Director/Patient Relations
Paula Denny, Associate General Counsel, Legal Affairs
Pamela Bryant, SVP Supply Chain Management
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Office
Vic Summers, SVP Internal Audit

Additional Attendees:
Socorro Salazar, Commissioners Court

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rabbi Kimberley Herzog Cohen offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

VI. Consent Agenda

A. Minutes 2024-07-17 Facilities Committee

B. Minutes 2024-07-23 Budget & Finance Committee

C. Minutes 2024-07-24 Board of Managers

D. Minutes 2024-07-24 Quality of Care & Patient Safety Committee

E. Consideration and Appropriate Action Regarding Contract over $200,000 (See attached list of contracts)

F. Consideration and Appropriate Action Regarding SYS.PI.001 Quality Assurance and Performance Improvement (QAPI) Plan

G. Consideration and Appropriate Action Regarding Patient Settlements

H. Consideration and Appropriate Action Regarding the Proposal to Amend Parkland Health's Retirement Program to include Physician Annual Incentive Pay in the Pensionable Earnings

I. Consideration and Appropriate Action Regarding Current HIPAA Amendment to Parkland Employee Health Plan as a Covered Entity

J. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Chair, Marjorie Petty, asked if any Board Members would like to remove an item for discussion.
Lisa Sutter asked to remove item H. The Board discussed this item and gained more information.
Marjorie asked for a motion of approval for the consent agenda.
Lisa Sutter, motioned to approve all consent agenda items. Ramon Miguez seconded the motion.
The motion passed unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. Discussion on Key Board Member Takeaways from Texas Healthcare Trustee Conference

Chair, Marjorie Petty, invited the Board to participate in a roundtable discussion on the key takeaways from the Texas Healthcare Trustee Conference 2024 in San Antonio, TX. Ramon Miguez began by thanking the Board and the Hospital for allowing the group to attend the conference as he thought very highly of the speakers and content this year. Next, Vincent Hall referenced the "Humbitious" presentation which portrayed leadership best practices in a humble yet ambitious manner. Reina Gonzalez mentioned the importance to hear nuances and updates in the legislature. Byron Cryer thanked Saul Cordero and Morgan Simmons for planning the logistics of the conference and mentioned the useful nature of the learning at the conference. The Board Members continued to discuss their key takeaways and praise the conference for a job well done.

B. Update and Report Regarding Opioid Settlement Distributions

Steve Roth and Katherine Yoder shared information on the opioid settlement beginning with a historical preview dating back to 2019 of the lawsuits that Parkland filed against opioid manufacturers, distributors, and retail pharmacies. Steve mentioned the exceptionally favorable distribution rate that Parkland was allocated which is 19.3%. This is the second highest settlement allocation besides Harris Health in Houston, TX. Steve mentioned Parkland will receive $8,663,000 this month as an initial distribution. Parkland will ultimately receive around $50,000,000 over an extended period from this settlement.

The Board asked follow-up questions and received additional information regarding the Opioid Settlement Distribution.

C. Update and Report by Chief Executive Officer Regarding Strategic and Operational Performance and Plans

Dr. Cerise presented on the FY24 Board Priorities and updated the Board on where Parkland stands regarding the goals set for FY24. Dr. Cerise mentioned Parkland's turnover rate has decreased and is beating the target goal for first year turnover as well. Edmundo mentioned the implementation of FY24 security plan initiatives and upgrading exterior and interior video surveillance. DR. Cerise continued with his presentation on access. Parkland doubled its video visit digital health targets with at least 60% of all completed video visits including a clinical support staff member. Dr. Cerise also mentioned an increase in remote patient monitoring volume by 25%. Dr. Cerise mentioned Parkland implemented campaigns within EPIC to raise awareness regarding public health issues that can reach multitudes of people. Dr. Cerise presented on the length of stay which is improving but is not expected to hit the goal planned for FY24. Dr. Lane presented on the quality goal for FY24 in regard to positive performance targets for CLABSI and MRSA metrics as defined in the FY24 MSA.

The Board asked follow-up questions and received additional information regarding the Strategic and Operational Performance Plans.

D. Review of Report Regarding Parkland Health FY25 Budget (Final Version)

Rick Humphrey presented the Final Version of the Budget for FY25. Rick reviewed the risk elements. Revenues are growing more slowly than expenses, putting continued pressure on productivity and services offered. There is an increase across the board for commercial payments, Medicare, Medicaid, and tax revenues. Rick presented the estimated increase in volume for patient days, discharges, deliveries, emergency department visits and outpatient clinic visits. There is an estimated net patient revenue increase as reductions in CHIRP (Comprehensive Hospital Increase Reimbursement Plan) payments limit patient revenue growth, commercial reimbursement increases, and planned tax revenue increases. Rick reviewed the expense assumptions which are expected to increase due to the market, merit, and benefit trends. Rick mentioned the preliminary tax revenue assumptions as they indicate an increase in taxable valuations of about 5%. Parkland seeks to cap its tax revenue increase at 5% over the prior year's budget. Rick presented the Capital Budget draft and FY25 top 5 projects for Parkland Health along with a FY25 Budget calendar for the Board. Rick mentioned the final presentation to Commissioner's Court and the public hearing will be held on September 3rd, 2024 and then on September 10th the budget and tax rate vote will be held.

Key FY25 Budget Metrics:

- Total Operating Revenues: $2,914,491,219
- Total Operating Expenses: $2,810,672,142
- Total Net Income: $6,025,547
- Capital Budget: $179,556,733

E. Consideration and Appropriate Action Regarding Audit Department FY25 Budget Report

Rick Humphrey next presented on the internal audit services FY25 budget as of August 8th, 2024. Rick mentioned the 2025 salaries which include the merit increase. Rick mentioned a part of the budget that appears to have a large decrease with respect to 'other expenses'. Rick mentioned this is due to some overhead billing allocation that was allocated differently from the internal audit department to a broader audit funding pool.

F. Consideration and Appropriate Action Regarding Quality & Safety Operations Department FY25 Budget Report

Rick next presented on the quality budget for 2025. Rick mentioned there is some growth occurring regarding one planned FTE that was hired but the overall consolidation of all quality areas and metrics is normal for what they currently have.

G. Consideration and Appropriate Action Regarding Compliance Department FY25 Budget Report

Rick presented the Compliance department's FY25 budget and recommended holding off on approving this budget until further notice. Rick mentioned there was a slight disconnect between Compliance and Finance where compliance had certain plans for FY23 into FY24 regarding IT expenses that will now get moved to the general IT department budget instead. Rick mentioned the difference will be absorbed in the full final budget as Compliance moves certain costs around.

The Board deliberated on all of the Committee Budgets and asked follow-up questions in regard to the presentations. In regard to the Compliance budget, the Board asked to see the revised Compliance budget alignment in the future as they approved the overall FY25 Budget.

H. Consideration and Appropriate Action Regarding Parkland Health FY25 Budget Resolution

The Board Chair, Marjorie Petty, clarified the necessary action regarding all the budgets brought forth and asked that the full and final budget resolution be approved today apart from the Compliance budget which will need further review at the next Board meeting.

Lisa Sutter motioned for approval. Vincent Hall seconded the motion. The motion was approved unanimously.

VIII. Executive Session

At 2:39 pm., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives
Tex. Gov't Code §551.089

B. Update and Report Regarding Bilateral Tubal Ligation Process Improvement Status
Texas Health & Safety Code §161.032

C. Discussion Regarding Contract Between Parkland and UTSW for Physician Services: FY24 Performance to Date and FY25 Contract ***Tex. Gov't Code §551.085***

D. Consultation with Attorney on Changes Implemented Following Staff Review and Clarification of Process for Reviewing Employee Concerns in the Behavioral Health
Tex. Gov't Code §551.071

E. Consultation with Attorney Regarding Update on Legal Issues with Contract Labor Agencies
Tex. Gov't Code §551.071

F. Consultation with Attorney Regarding Child Care Services
Tex. Gov't Code §551.071

G. Consideration and Appropriate Action Regarding Chief Executive Officer FY25 Annual Goals
Tex. Gov't Code §551.074

Chair adjourned Executive Session and moved into Open Session at 4:24pm.

The Chair asked for a motion to approve the Chief Executive Officer FY25 Annual Goals. Ramon Miguez motioned for approval. Farida Minner seconded the motion. The motion carried unanimously.

IX. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:26 p.m.

SO RECORDED:

Marjorie D. Petty
Marjorie D. Petty (Oct 2, 2024 21:16 CDT)

Marjorie D. Petty, JD
Chair

Steven J Roth
Steven J Roth (Sep 29, 2024 11:36 CDT)

Steven Roth, JD, MPH
Assistant Secretary

Appendix A (Contracts Reviewed for Appropiate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
												August 28, 2024
					Medical Products and Services							
M1	Expense	Mod #1 Impella Heart Pump Products	Abiomed, Inc.	9/14/2022 - 5/31/2025	$700,000	$2,920,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Cath/Cardiac Lab	0%	N/A	N/A
M2	Capital	Video Towers	Arthrex, Inc.	Last signature - 9/6/2025	$504,654	$504,654	Sole Source	Yes	Shika Shakelli, Clinical Engineering	0%	N/A	N/A
M3	Expense	Mod #7 BD FACS CANTO Contract extension	BD Biosciences	9/26/2018 - 9/25/2026	$545,000	$2,621,557	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Sarah Muna/Scott Hampton, Laboratory Services - Hematology	0%	N/A	N/A
M4	Capital	TruSystem 7000dV Standard Table Package	Hill-Rom Company, Inc.	Last Signature - 9/6/2025	$368,792	$368,792	GPO Purchase	Yes	Shika Shakelli, Clinical Engineering	0%	N/A	N/A
M5	Expense	Total Joint Products and Accessories	Johnson & Johnson Health Care Systems Inc.	Last Signature- 5 Years	$1,500,000	$1,500,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Main OR	0%	N/A	N/A
M6	Expense	Mod to Add Funds Neuro Coils & Accessories	MicroVention Inc.	7/1/2019 - 1/1/2025	$332,000	$2,837,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M7	Expense	Electrodes, Probes, and Stimulating Instruments	Neurovision Medical Products, Inc.	Last Signature - 8/31/2026	$475,000	$475,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services	0%	N/A	N/A
M8	Expense	Mod # 5 Positioners and Disposables	Xodus Medical	10/1/2022 - 9/30/2027	$900,000	$1,484,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Administration	0%	N/A	N/A

Appendix A (Continued)

Construction and Facilities												
C1	Revenue: Court Approval	Mod # 5 Bravo Dental 4th Amendment to Lease Agreement (Bluitt Flowers COPC)	Bravo Dental, PLLC	10/1/2016 - 9/30/2026	($122,778)	($475,353)	Sole Source Modification	N/A-Revenue	Beall Carothers / Planning Design & Construction	N/A	N/A	N/A
C2	Revenue: Court Approval	Mod # 6 Bravo Dental 4th Amendment to Lease Agreement (deHaro Saldivar COPC)	Bravo Dental, PLLC	10/1/2016 -9/30/2026	($90,720)	($323,239)	Sole Source Modification	N/A-Revenue	Beall Carothers / Planning Design & Construction	N/A	N/A	N/A
C3	Revenue: Court Approval	Mod # 6 Bravo Dental 4th Amendment to Lease Agreement (Garland COPC)	Bravo Dental, PLLC	2/1/2017 - 1/31/2027	($32,224)	($127,459)	Sole Source Modification	N/A-Revenue	Beall Carothers / Planning Design & Construction	N/A	N/A	N/A
C4	Revenue: Court Approval	Mod # 6 Bravo Dental 4th Amendment to Lease Agreement (Grand Prairie COPC)	Bravo Dental, PLLC	2/1/2017 - 1/31/2027	($74,708)	($260,639)	Sole Source Modification	N/A-Revenue	Beall Carothers / Planning Design & Construction	N/A	N/A	N/A
C5	Revenue: Court Approval	Mod # 6 Bravo Dental 4th Amendment to Lease Agreement (Southeast COPC)	Bravo Dental, PLLC	1/1/2017 - 12/31/2026	($64,440)	($231,267)	Sole Source Modification	N/A-Revenue	Beall Carothers / Planning Design & Construction	N/A	N/A	N/A
C6	Revenue: Court Approval	Mod # 7 Bravo Dental 4th Amendment to Lease Agreement (Irving COPC)	Bravo Dental, PLLC	1/1/2017 - 12/31/2026	($104,544)	($375,969)	Sole Source Modification	N/A-Revenue	Beall Carothers / Planning Design & Construction	N/A	N/A	N/A
C7	Expense: Court Approval	Contract of Sale (acquisition of 3.74 acres of land and improvement at 4701 Bengal Street, Dallas, Texas)	Law Offices of E. Todd Tracy, P.C	Upon Execution - closing within 175 days of contract execution	$13,000,000	$13,000,000	Real Estate – Exemption	Yes	Beall Carothers / Planning Design & Construction	N/A	N/A	N/A
C8	Revenue: Court Approval	Office Lease Agreement – Metrocare Services at Southeast Dallas Health Center	Dallas County Mental Health and Mental Retardation Center d/b/a Metrocare Services	Last Signature - 3 Years	($36,353)	($36,353)	Real Estate – Exemption	N/A-Revenue	Beall Carothers / Planning Design & Construction	N/A	N/A	N/A
Information Technology												
IT1	Capital: New Parkland	EOS Switching Gear Refresh and DRT Core Network Refresh	Netsync Network Solutions, Inc.	Last Signature - 5 Years	$2,607,817	$2,607,817	TXMAS or DIR Purchase	Yes	Darren Jones, IT	100%	Hispanic	Female
IT2	Expense	Mod # 11 Bundled Services, Workflow, Implementation & Training Services from Vocera	Vocera Communications, Inc.	6/1/2017 - 9/30/2025	$88,150	$1,977,489	Sole Source Modification	Yes	Tsedey Melaku, Clinical Informatics	0%	N/A	N/A
IT3	Revenue: Court Approval	Mod # 3 Dallas County Interlocal Agreement	Dallas County Health & Human Services	10/26/2020-9/30/2027	($580,985)	($5,395,029)	Contract Extension without Competition	N/A-Revenue	Cynthia Hamilton / LeMar Oleson, Information Technology	N/A	N/A	N/A

Appendix A (Continued)

Hospital Operations												
O1	Expense	Ambulance and wheelchair van transportation services	Acadian Ambulance Service of Texas, LLC	9/1/2024 - 8/31/2029	$9,500,000	$9,500,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Danielle Hernandez, Care Management Department	0%	N/A	N/A
O2	Revenue	Mod # 4 Multi-Disciplinary Behavioral Health Response Team	City of Garland, Texas	10/1/2021 - 9/30/2025	($139,640)	($526,859)	Sole Source Modification	N/A-Revenue	Melody Gardner, Emergency Services Administration	N/A	N/A	N/A
O3	Expense	Fair Market Valuation Analysis Services	Coker Group Holdings, LLC.	9/1/2024 - 8/31/2029	$425,000	$425,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	April Audain, Office of Talent Management	0%	N/A	N/A
O4	Expense	Police Uniforms	Galls, LLC and C&G Wholesale	9/1/2024 - 8/31/2029	$520,000	$520,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Marlin Suell, Police Department	0%	N/A	N/A
O5	Expense	Mod to Add Funds Add Funds for Waste Pickup	Republic Services, Inc.	Upon Execution - 10/31/2025	$1,189,650	$3,227,392	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker, Operations Administration	0%	N/A	N/A
O6	Expense	Recycling and Shred Disposal Services	Republic Services, Inc.	9/1/2024 - 8/31/2029	$736,118	$736,118	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker, Operations Administration	0%	N/A	N/A
O7	Expense	Mod # 6 Level III additional management staffing for armed guard services for Evolv security system	Vets Securing America	1/1/2022 - 12/31/2025	$1,785,703	$4,218,441	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Marlin Suell, Police Department	0%	N/A	N/A