Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, July 24, 2024, scheduled for 9:30 am. (or immediately following the HOMES meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 9:17am.

Board Member attendees included: Todd Furniss, JD; Vincent Hall; Ramon Miguez, PE, MD; Byron Cryer, MD, Lisa Sutter, Reina Gonzalez JD, and Elizabeth palacios, MD.

Board members Farida Minner and John Proctor were not present.

Staff Present (via Webex and in-person) included:

Anthony Tarango, Mgr., Nursing
Anika Dachiraju, Collegiate Fellow Intern
April Audain, VP-UT Contracts Admin via Webex
Brad Nitschke, Associate General Counsel
Edna Ruano, Public Policy Advisor via Webex
Edmundo Castañeda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer via Webex
Fred Cerise, President & Chief Executive Officer
James Orrison, Administrative Resident
Jeffrey Giles, Sr. Associate Attorney
Joseph Chang, SVP & CMO
Joe Longo, Chief Information Officer
Keri-Disney Story, VP Clinical Finance
Michael Lane, SVP Chief Quality & Safety Officer
Morgan Simmons, Governance Program Coordinator
Paula Denny, Associate General Counsel, Legal Affairs
Rick Humphrey, EVP & Chief Financial Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Office
Vic Summers, SVP Internal Audit

Additional Attendees:
Socorro Salazar, Commissioners Court
Kevin Reed, JD, Partner
Christine Tee, PSA

II. Mission Statement

The Chair began the meeting by stating the mission statement:

Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Annette Owen offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

VI. Consent Agenda

A. Minutes 2024-06-12 Audit Committee

B. Minutes 2024-06-18 Budget & Finance Committee

C. Minutes 2024-06-20 Board of Managers

D. Minutes 2024-06-20 Quality of Care & Patient Safety Committee

E. Consideration and Appropriate Action Regarding SYS.RR.001: Patient Transfer and Emergency Medical Treatment & Active Labor Act (EMTALA) Compliance, and Hospital-to-Hospital Transfers Policy

F. Consideration and Appropriate Action Regarding SYS.RR.007 General Consent and Authority to Treat Policy

G. Consideration and Appropriate Action Regarding CM-U-12 Utilization Management Plan Policy

H. Consideration and Appropriate Action Regarding Contract over $200,000
(See attached list of contracts, Items M1-M10, C1-C2, IT1-IT3, O1-O2, S5, S10, S11 and N8.)

I. Consideration and Appropriate Action Regarding Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

J. Consideration and Appropriate Action Regarding Patient Settlements and Worker's Compensation Lien Settlement

K. Consideration and Appropriate Action Regarding the Proposal to Amend Parkland Health's Retirement Program to include Physician Annual Incentive Pay in the Pensionable Earnings

Chair, Marjorie Petty, asked if any Board Members would like to remove an item for discussion. Saw none. Marjorie asked for a motion of approval for the consent agenda.

Ramon Miguez, motioned to approve. Elizabeth Palacios seconded the motion. The motion passed unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. Discussion Regarding Process for Compliance Complaints to the Board

Melanie Roberts provided an oral discussion to the Board regarding the process of complaints through the Compliance Department. Melanie mentioned that there are many venues in which a complaint enters the compliance department. These complaints are logged, acknowledged, and reviewed depending on where the complaint needs to go. Depending on the complaint and what risk it may include, the compliance department then escalates the complaint through the chain of command. Melanie provided two recent examples of complaints that were addressed specifically to the board of managers (in hope to seek their attention) but were deescalated prior to requiring board attention. Melanie provided further information on the compliance processes, the Board asked questions and received additional information related to the Discussion Regarding Process for Compliance Complaints to the Board

B. Update and Report by Chief Executive Officer Regarding Strategic and Operational Performance and Plans

Dr. Fred Cerise mentioned and congratulated Parkland due to The Joint Commission survey from July 23rd which defined Parkland as a certified sustainable healthcare organization. Dr. Cerise mentioned the continued presence of Dr. Joseph Chang and Dr. Michael Lane as the "team" for the interim EVP & Chief Clinical Officer position which will be posted soon. Dr. Cerise mentioned there is an RFP out for Parkland to develop its own clinical payer plan as the ACA population is growing, as this may be a way to aid Parkland's 5-year plan for Budget as well. Dr. Cerise mentioned the external audit assessment coming to Parkland and the Board in September. Dr. Cerise briefly mentioned the budget Assumptions for 2025 and the increasing minimum living wage. Parkland does not intend to increase pay based on the current market assessment. Dr. Cerise presented on a few social determinants of health regarding Parkland's population demographics as it relates to trust, ethos, and operational standards that Parkland is looking to improve in the near future.

C. Questions & Discussion Related to Update and Report by Chief Executive Officer Regarding Strategic and Operational Performance and Plans

The Board asked questions and received additional information related to Update and Report by Chief Executive Officer Regarding Strategic and Operational Performance and Plans

D. Review of Report Regarding Parkland Health FY25 Budget (1st pass)

Rick Humphrey presented the Version one draft of the Budget Assumptions for FY25. Rick reviewed the risk elements. Revenues are growing more slowly than expenses, putting continued pressure on productivity and services offered. There is an increase

across the board for commercial payments, Medicare, Medicaid, and tax revenues. Rick presented the estimated increase in volume for patient days, discharges, deliveries, emergency department visits and outpatient clinic visits. There is an estimated net patient revenue increase as reductions in CHIRP (Comprehensive Hospital Increase Reimbursement Plan) payments limit patient revenue growth, commercial reimbursement increases, and planned tax revenue increases. Rick reviewed the expense assumptions which are expected to increase due to the market, merit and benefit trends. Rick mentioned the preliminary tax revenue assumptions as they indicate an increase in taxable valuations of about 5%. Parkland seeks to cap its tax revenue increase at 5% over the prior year's budget. Rick presented the Capital Budget draft and FY25 top 5 projects for Parkland Health along with a FY25 Budget calendar for the Board as to when they can expect the final Budget presentation and approval.

Key Metrics:

- Total Operating Revenues: $2,913,070,316
- Total Operating Expenses: $2,794,030,288
- Total Net Income: $6,025,547
- Capital Budget: $178,051,233

E. Questions & Discussion Regarding the Review of Report Regarding Parkland Health FY25 Budget (1st pass)

The Board asked questions and received additional information related to the review of Report Regarding Parkland Health FY25 Budget (1st pass)

F. Review of Report Regarding the Parkland Board of Managers FY25 Operating Priorities

Dr. Cerise presented on the FY25 Operating Priorities. Dr. Cerise mentioned the addition and removal of certain priorities based on discussion from last month's Board meeting. Dr. Cerise presented the Board Goals based on engagement, experience, trust, nursing, wait time, business continuity, clinical excellence, and productivity. Each of these goals land within a category of either people, trust, access, quality, facilities, or taxpayer investments. Dr. Cerise described in detail each category and what the specific goal for each section will be for 2025. Based on the last Press Ganey engagement survey, employee and physician engagement increased. This data will be used to set a new metric goal for further improvement in 2025. For the goal encompassing trust in 2025, Dr. Cerise mentioned the need for a set goal once the Pulse survey results are in by September. Regarding the access goal, Dr. Cerise proposed a 10% improvement for five out of the seven clinics with the longest wait times. Dr. Cerise mentioned the completion of consulting and development of a business continuity plan by the end of FY25. Regarding clinical excellence, Parkland will set individual targets for the hospital and outpatient operations respectively to indicate and improve clinical excellence in certain areas. Dr. Cerise also presented the target for full-time employees per adjusted occupied bed metric regarding productivity as it relates to taxpayer investments.

G. Questions & Discussion Regarding the Review of Report Regarding the Parkland Board of Managers FY25 Operating Priorities
The Board asked questions and received additional information related to the Review of Report Regarding the Parkland Board of Managers FY25 Operating Priorities

VIII. Executive Session

At 11:05 a.m., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics, as necessary.

A. Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives
Tex. Gov't Code §551.089

B. Questions & Discussion Related to Update and Report Regarding Parkland's Cybersecurity Ongoing Initiatives *Tex. Gov't Code §551.089*

C. Discussion Regarding Contract Between Parkland and UTSW for Physician Services: FY24 Performance to Date and FY25 Contract *Tex. Gov't Code §551.085*

D. Questions & Discussion Regarding Contract Between Parkland and UTSW for Physician Services
Tex. Gov't Code §551.085

E. Discussion of Legal Obligations Under Texas Open Meetings Act
Tex. Gov't Code §551.071

F. Questions & Discussion of Legal Obligations Under Texas Open Meetings Act
Tex. Gov't Code §551.071

Chair adjourned Executive Session and moved into Open Session at 12:49pm.

IX. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 12:50 p.m.

SO RECORDED:

Marjorie D. Petty, J.D.
Marjorie D. Petty, J.D. (Sep 3, 2024 15:56 CDT)

Marjorie D. Petty, JD
Chair

Steven J Roth
Steven J Roth (Sep 16, 2024 16:35 CDT)

Steven Roth, JD, MPH
Assistant Secretary

Appendix A (Contracts Reviewed for Appropiate Action)

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
													July 24, 2024
Medical Products and Services													
M1		Expense	Cardiac Rhythm Management dual award	Abbott Laboratories Inc. & Medtronic	7/24/2024 - 7/23/2029	$14,500,000	$14,500,000	Request for Proposals (Low Price/Tech Accept)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services	0%	N/A	N/A
M2		Capital and Expense	Amalgatome SD Debridement Device and Disposables	Exsurco Medical, Inc	Last signature - 7/31/2029	$1,538,800	$1,538,800	Sole Source	Yes	Cheston Chan, Perioperative Services	0%	N/A	N/A
M3		Expense	Mod #3 NovoSorb BTM Polyurethane Dermal Substitute Implants	Polynovo	6/1/2022 - 5/31/2025	$1,200,000	$2,600,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Operating Room	0%	N/A	N/A
M4		Expense	OptiBlock Coils and Magic Catheters	Balt USA, LLC	Last Signature - Two Years	$1,125,000	$1,125,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M5		Expense	Mod #3 Recell Skin Grafting System	Avita Medical	7/26/2019 - 7/25/2025	$800,000	$2,560,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Operating Room	0%	N/A	N/A
M6		Expense	Mod to Add Funds9 FlowTriever and ClotTriever Devices	Inari Medical, Inc.	6/6/2020 - 6/5/2025	$533,000	$2,350,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M7		Expense	Bulkamid Urethral Bulking System	Axonics, Inc.	Last Signature - 5 years	$300,000	$300,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services Administration	0%	N/A	N/A
M8		Expense	Mod #7 Neurovascular Implant	Stryker Neurovascular	1/1/2019 - 12/31/2024	$228,000	$2,148,100	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
M9		Capital	4K Image Processors and Lenses for OR	Karl Storz Endoscopy-America, Inc.	7/8/2024 - 7/28/2027	$1,134,854	$1,134,854	GPO Purchase	Yes	Shika Shakelli, Clinical Engineering	0%	N/A	N/A
M10		Capital	Mod #1 Leica CM1950 Cryostat & Aperio LV1 Desktop Scanner	Leica Microsystems, Inc.	2/24/2022 - One Year	$152,255	$418,786	Sole Source Modification	Yes	Sara Blacketer, Anatomic Pathology	0%	N/A	N/A

Appendix A (Continued)

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
Construction and Facilities													
C1		Capital: New Parkland	System Wide Security Enhancements	Siemens Industry, Inc.	Last signature - 12 months	$499,612	$499,612	GSA Purchase	Yes	Geoff Camp / Asma Momin, Planning, Design & Construction	54%	Hispanic	Male
C2		Capital	Interventional Radiology 5 & 6 Expansion and Reading Room Relocation	Hoefer Welker, LLC	8/1/2024 - 7/31/2025	$361,900	$361,900	MATOC	Yes	Mark Stewart, Planning Design & Construction	37.60%	Hispanic	Male
Information Technology													
IT1		Expense	Recruitment Marketing Technology	AppVault, LLC	8/1/2024 - 7/31/2029	$6,000,000	$6,000,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shannon Mosley, Office of Talent Management	0%	N/A	N/A
IT2		Capital: New Parkland	Switching Refresh Phase 4	Netsync Network Solutions, Inc.	Last Signature - 5 years	$3,122,853	$3,122,853	TXMAS or DIR Purchase	Yes	Darren Jones / Jeff Deford, Information Technologies	51%	Hispanic	Female
IT3		Expense	ServiceNow Implementation	Apex Systems, LLC	Last Signature - Three years	$2,522,000	$2,522,000	Request for Proposals (Best Value)	Yes	Ceazari Threadgill / Cynthia Hamilton, Information Technologies	12%	Native American	Female
Hospital Operations													
O1		Expense	Mod #6 External Audit Services	Forvis Mazars, LLP	5/17/2017 - 5/16/2025	$741,999	$4,512,749	Non-Sole Source Modification	Yes	Tabitha Lee, Finance Administration	0%	N/A	N/A
O2		Expense	Mod #8 ADD FUNDS ONLY Automotive Maintenance Service	Dallas County Automotive	1/29/2013 - 1/14/2025	$463,691	$4,119,322	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Pamela Bryant, Finance Administration	0%	N/A	N/A

Appendix A (Continued)

Intergovernmental Agencies													
G1		Revenue: Court Approval	City of Garland Interlocal Agreement for Sale of Tax-Foreclosed Properties	City of Garland, Texas	Upon execution - five (5) years from execution date	($0)	($0)	Real Estate – Exemption	N/A-Revenue	Beall Carothers, Planning Design & Construction	N/A	N/A	N/A
G2		Revenue	Mod #3 Southeast Collaboration Crisis Intervention Team	City of Mesquite, Texas	10/1/2021 - 9/30/2024	($538,144)	($1,697,763)	Sole Source Modification	N/A-Revenue	Melody Gardner, Emergency Services Administration	N/A	N/A	N/A
G3		Revenue	Mod #2 Multi-Disciplinary Behavioral Health Response Team	City of Lancaster, Texas	10/1/2022 - 9/30/2024	($197,000)	($591,000)	Sole Source Modification	N/A-Revenue	Melody Gardner, Emergency Services Administration	N/A	N/A	N/A
G4		Revenue	Mod #8 BioTel Biomedical On-Line Supervision for Emergency Medical System (Mesquite)	City of Mesquite, Texas	10/1/2016 - 9/30/2025	($169,842)	($642,764)	Sole Source Modification	N/A-Revenue	Melody Gardner, Emergency Services Administration	N/A	N/A	N/A