Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, June 20, 2024, scheduled for 12:50 p.m. (or immediately following the HOMES meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, appointed Elizabeth Palacios, MD, in her absence. Elizabeth Palacios noted that a quorum was physically present and called the meeting to order at 12:44 p.m.

Board Member attendees included: Eric G. Bing, MD, PhD; Todd Furniss, JD; Vincent Hall; Ramon Miguez, PE, MD; Byron Cryer, MD, Lisa Sutter. Reina Gonzalez, JD and Marjorie Petty, JD, attended via Webex.

Board members Farida Minner and John Proctor were not present.

Staff Present (via Webex and in-person) included:

Anthony Tarango, Mgr., Nursing
Anika Dachiraju, Collegiate Fellow Intern
April Audain, VP-UT Contracts Admin
Brad Nitschke, Associate General Counsel
Edmundo Castañeda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
James Orrison, Administrative Resident
Joseph Chang, SVP & CMO
Mary lea Holmes, VP/Compliance Oversight
Michael Lane, SVP Chief Quality & Safety Officer
Michael Horne, President & CEO Parkland Foundation
Morgan Simmons, Governance Program Coordinator
Neil B Alexander, Global Practice Director for HKS Advisory
Pamela Bryant, SVP/Supply Chain Management
Paula Denny, Associate General Counsel, Legal Affairs
Rick Humphrey, EVP & Chief Financial Officer (via Webex)
Roberto de la Cruz, EVP & CCO
Robert Prejean, Planning Management, Children's Health
Saul Cordero, SVP & Chief Governance & Strategy Officer
Steven Roth, EVP & Chief Legal Office
Vic Summers, SVP Internal Audit

Additional Attendees:
Socorro Salazar, Commissioners Court

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Pepa Paniagua of Grace Presbytery offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

VI. Consent Agenda

a. Minutes 2024-05-01 Talent Development & Executive Compensation Committee

b. Minutes 2024-05-01 Governance, Compliance & Ethics Committee

c. Minutes 2024-05-21 Budget & Finance Committee

d. Minutes 2024-05-22 Quality of Care & Patient Safety Committee

e. Minutes 2024-05-22 Board of Managers

f. Approve Contracts over $200,000
https://www.parklandhospital.com/board-of-managers

g. Approve Capital Substitution(s)
https://www.parklandhospital.com/board-of-managers

h. Approve CLINOPS.PC.001 Guidelines for Triage and Provision of the Medical Screening Exam

i. Approve System Policy 002 Patient's Right and Responsibilities

j. Approve Patient Settlements

k. Approve Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Appointed Chair, Elizabeth Palacios, asked for a motion of approval for the consent agenda.

Vincent Hall, motioned to approve. Ramon Miguez, PE, seconded the motion. The motion passed unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. CEO System Update

Dr. Fred Cerise mentioned Parkland's recognition by the US News and World Reports as a "Best Reginal Hospital for Equitable Access". This recognition is awarded to 53 hospitals in the country based on regional and country-wide accolades. Dr. Cerise mentioned the Women's Health and Wellness initiatives and family planning services as seen in the Dallas Morning News. Dr. Cerise brought attention to the Hospital Key Statistics especially regarding the FYTD statistics through May. All statistics are increasing from the previous year specifically, high inpatient and ED volume variances which will lead to some of the key operational projects and initiatives Parkland is working on such as reducing length of stay, ED throughput, video visits, ED triage expansion along with other facility focused projects.

B. Questions & Discussion Related to CEO System Update

The Board asked questions and received additional information related to the CEO System Update

C. FY25 Operating Plan

Dr. Fred Cerise provided background as to how the FY25 Operational goals were formed. Based on the Board's annual operating plan meeting these goals were created to focus efforts for the fiscal year to come. As for the FY25 operating priorities, the main initiatives will encompass investing in people through a focus of staff retention, establishing trust among patients and coworkers, improving access to quality care, improving quality measures, and developing strategic facilities plan for Parkland Health. Dr. Cerise among other members of leadership discussed with the board of managers the approaches necessary to improve on the areas of engagement, trust, access, quality, and productivity ranging over many departments within Parkland. Surrounding the priority of people, the goal is to achieve the Press Ganey engagement recommended goal for employee and hospital provider or clinical provider surveys. The goal regarding trust encompasses patient experience process measures. The goal for quality measures includes achieving the quality index target proposed for FY25.

D. Questions & Discussion Regarding FY25 Operating Plan

The Board asked questions and received additional information related to the Fy25 Operating Plan

E. Review FY25 Parkland Budget Assumptions

Richard Humphrey gave a brief update on the assumed operating budget for FY25. Rick mentioned the final proposed budget during the August meeting which will be sent to the court after the Board's approval in August. From a revenue standpoint the three significant components of revenue which are all directionally similar in their changes.

Net patient revenue has two significant supplemental revenue programs one of which is CHIRP which is expected to reduce payment limits and increase commercial reimbursement. There is an expected 5% increase in tax revenue and several cost removals by FEMA based on current research. Tax rates are trending downward as property values are increasing. There are significant changes to the Medicaid DSH program resulting in much smaller payments and effecting large budget variances, but only minimal variances are expected between FY24 and FY25. The expense assumptions for FY25 include a 2% market adjustment, a 3% merit increase, and 5% benefits increase with a 5.5% increase due to inflation for medical and surgical supplies. Rick mentioned the preliminary tax revenue changes, although final rates will be determined upon receipt of the certified tax rolls.

F. Questions & Discussion Regarding the Review of FY25 Parkland Budget Assumptions
The Board asked questions and received additional information related to the Review of FY25 Parkland Budget Assumptions

G. Texas Healthcare Trustee (THT) Conference Update
Morgan Simmons provided information on upcoming Board Development opportunities at the THT conference in San Antonio this July, through the Texas Healthcare Trustees organization.

The Board asked questions and received additional information related to the Annual Training and Board Development.

VIII. Executive Session

At 2:14 p.m., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

A. Discussion of Master Service Agreement for Physician Services Contract
Tex. Gov't Code §551.085

B. Discussion of Master Service Agreement for Physician Services Contract Q&A
Tex. Gov't Code §551.085

C. Consultation with Attorney Regarding Contract Dispute and Related Litigation Styled as Construction Cleaning, Inc. v. Dallas County Hospital District d/b/a Parkland Health
Tex. Gov't Code §551.071

D. Consultation with Attorney Regarding Contract Dispute and Related Litigation Styled as Construction Cleaning, Inc. v. Dallas County Hospital District d/b/a Parkland Health Q&A
Tex. Gov't Code §551.071

E. Discussion of Legal Obligations Under Texas Open Meetings Act
Tex. Gov't Code §551.071

F. Discussion of Legal Obligations Under Texas Open Meetings Act Q&A
Tex. Gov't Code §551.071

Chair adjourned Executive Session and moved into Open Session at 3:57 p.m.

IX. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 3:57 p.m.

SO RECORDED:

Marjorie D. Petty, J. D.
Marjorie D. Petty, J. D. (Aug 27, 2024 08:40 CDT)

Marjorie D. Petty, JD
Chair

Steven J Roth
Steven J Roth (Aug 22, 2024 10:36 CDT)

Steven Roth, JD, MPH
Assistant Secretary