Parkland

Board of Managers

Agenda for the ***Board of Managers*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday December 20, 2023, at 12:50 PM (or immediately following HOMES meeting)*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2634 338 5257; meeting password: 1234) to join the meeting. The ***Board of Managers*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Board of Managers*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Opening/Call to Order/Declare a Quorum Present/Mission Statement/Opening Remarks** ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity			Chair
	A. Invocation by Rev. Dr. Charlene Jin Lee		5	Rev. Dr. Charlene Jin Lee, First Presbyterian Church Dallas
	B. Public Comments Regarding Non-Agenda Items *See public comment registration information and rules at* *https://www.parklandhospital.com/board-of-managers*			
	C. Public Comments Regarding Agenda Items *See public comment registration information and rules at* *https://www.parklandhospital.com/board-of-managers*			
II.	**Consent Agenda**			
	A. Minutes 2023-11-01 Governance, Compliance and Ethics Committee	*5*	1	Chair
	B. Minutes 2023-11-01 Talent Development and Executive Compensation Committee	*8*		
	C. Minutes 2023-11-14 Budget & Finance Committee	*12*		
	D. Minutes 2023-11-15 Quality of Care & Patient Safety Committee	*19*		
	E. Minutes 2023-11-15 Board of Managers	*24*		
	F. Approve Contracts over $200,000	*30*		
	G. Approve Capital Substitution(s)	*66*		
	H. Approve Neonatal Program Plan & Resolution	*69*		

		PAGE	TIME (MIN)	PRESENTER(S)
I.	Approve Furniture Donation Resolution	*72*		
J.	Approve Patient Settlements	*75*		
K.	Approve Fiscal 8311-1-04, Investment Policy - Operating Funds	*76*		
L.	Approve Medical Staff Bylaws	*94*		
M.	Approve Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers	*95*		
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	CEO Update on System Operations	*97*	10	Fred Cerise, MD
B.	Questions & Discussion Related to CEO Update on System Operations	*98*	10	Chair
C.	Approve Transfer of $22.8 million from Parkland Health to Parkland Community Health Plan, Inc	*99*	5	Rick Humphrey
D.	Environmental Sustainability Update	*100*	20	Miranda Jolliff
E.	Questions & Discussion Related to Environmental Sustainability Update	*120*	10	Chair
F.	Board of Managers Assessment	*121*	5	Chair
G.	Board of Managers Officer Election Process	*122*	5	Chair
IV.	**Break**		5	
V.	**Executive Session** Tex. Gov't Code §§551.072 & 551.085 & 551.071 & 551.074			
A.	Strategic Partnership for Facility Development	*123*	15	Fred Cerise, MD
B.	Questions & Discussion Regarding Strategic Partnership for Facility Development	*124*	15	Chair
C.	Consultation with Attorney Regarding Parkland Center for Clinical Innovation (PCCI) and Pieces Technology, Inc (PTI) Agreement	*125*	15	Paula Denney, JD
D.	Questions & Discussion Regarding PCCI and PTI Agreement	*139*	10	Chair
E.	Personnel Matters Pertaining to Duties and Responsibilities of Chief Executive Officer	*140*	15	Chair
F.	Personnel Matters Pertaining to Duties and Responsibilities of Board Members	*141*	20	Chair
VI.	**Executive Session Reference Documents** Tex. Occup. Code §160.007 Tex. Health & Safety Code §§161.0315 & 161.032 Tex. Gov't Code §§551.071 & 551.085			
A.	Medical Executive Committee Credentialing Report	*142*		

		PAGE	TIME (MIN)	PRESENTER(S)
B.	Delineation of Privileges Cardiovascular Disease Non-Physician Clinical Provider Staff Medicine	*168*		
C.	Delineation of Privileges Orthopedic Surgery (MAKO)	*182*		
D.	Medical Staff Bylaws	*185*		
E.	Patient Settlements	*268*		
F.	Cyber Security Contract (N8)	*275*		
VII.	**Action Items**			
A.	Board May Take Action on Any Agenda Item(s) Above			Chair
VIII.	**Adjourn**			Chair
A.	Closing Remarks			
B.	Call to Adjourn			

Invocation

Minutes 2023-11-01 Governance, Compliance and Ethics Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Governance, Compliance and Ethics Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, November 1, 2023, scheduled for 10:30 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Reina Gonzalez, JD, noted that a quorum was physically present and called the meeting to order at 10:30 a.m. Committee members Eric G. Bing, MD, PhD; Ramon Miguez, PE; and Lisa Sutter attended in-person.

Committee member Byron Cryer, MD, did not attend.

Board Member Attendees Included: Chair Marjorie Petty, JD (via Webex); Elizabeth Palacios, MD; and Vincent Hall.

Staff Present (via Webex and in-person) included:

Donna Richardson, EVP Chief Nursing Executive
Edmundo Castañeda, EVP & Chief Operating Officer
Felicia Miller, EVP & Chief Talent Officer
Forrest Stovall, Governance Program Manager (in-person)
Fred Cerise, President & Chief Executive Officer (in-person)
Gerry Baker, SVP Revenue Cycle (in-person)
Jennifer Wimberly, Staff Physician-Chair, Institutional Ethics Committee (in-person)
Kellee Boardingham, Executive Assistant (in-person)
Mary Lea-Holmes, VP Compliance Oversight
Melanie Roberts, SVP/Chief Compliance & Ethics Officer (in-person)
Michael Lane, SVP & Chief Quality and Safety Officer
Nneka Egbuniwe, Deputy General Counsel
Rick Humphrey, EVP Chief Financial Officer
Roberto de la Cruz, EVP & Chief Clinical Officer
Roshan Thayil, Sr. Director Compliance Programs
Saul Cordero, SVP Chief Governance & Strategy Officer (in-person)
Steve Roth, EVP & Chief Legal Officer (in-person)
Vic Summers, SVP Chief Audit Executive

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

Parkland

MINUTES
Dallas County Hospital District Board of Managers

GCEC
November 1, 2023

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Executive Session

At 10:30 a.m., the Committee went into executive session to discuss the items on the Executive Session agenda.

Members of management were excused from the discussion of topics as necessary.

A. Institutional Ethics Committee Report

B. Compliance and Ethics Report
   I. Regulatory Compliance Update on SB 490 Itemized Billing
   II. Annual Compliance Program Review Summary

C. Quarterly Report of Open Compliance Reviews
   Attorney-Client Privileged & Confidential

Members of management in executive session attendance included:

Donna Richardson, Edmundo Castañeda; Felicia Miller; Forrest Stovall; Fred Cerise; Gerry Baker; Jennifer Wimberly; Kellee Boardingham; Mary Lea-Holmes; Melanie Roberts; Michael Lane; Nneka Egbuniwe; Rick Humphrey, Roberto de la Cruz; Roshan Thayil; Saul Cordero; Steve Roth; and Vic Summers

Committee Chair Reina Gonzalez, JD, adjourned Executive Session and moved into Open Session at 11:38 a.m.

VI. Adjourn

With no further business to discuss, Committee Chair Reina Gonzalez, JD, adjourned the meeting at 11:38 a.m.

SO RECORDED:

Reina Gonzalez, JD
Committee Chair

Steve Roth, JD, MPH
Assistant Secretary

Minutes 2023-11-01 Talent Development and Executive Compensation Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Talent Development and Executive Compensation Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, November 1, 2023, scheduled for 12:00 p.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Lisa Sutter noted a quorum was physically present and called the meeting to order at 12:01 p.m. Committee members Reina Gonzalez, JD; Vincent Hall; Farida Minner, RN; and Elizabeth Palacios, MD, were present.

Board Member attendees included: Ramon Miguez, PE.

Staff Present (via Webex and in-person) included:

Carolyn Foster, Deputy General Counsel
Daniel Enright, Director Talent Management Analytics (in-person)
DeLancey Johnson, SVP & Associate Chief Talent Officer (in-person)
Donna Richardson, EVP Chief Nursing Executive (in-person)
Edmundo Castañeda, EVP & Chief Operating Officer (in-person)
Felicia Miller, EVP & Chief Talent Officer (in-person)
Forrest Stovall, Governance Program Manager (in-person)
Fred Cerise, President & Chief Executive Officer (in-person)
Jessica Hernandez, SVP Chief DEI Officer
Kellee Boardingham, Executive Assistant (in-person)
Lauryn Minter, Director Workforce Equity (in-person)
Melanie Roberts, SVP Chief Compliance and Ethics Officer (in-person)
Rick Humphrey, EVP & Chief Financial Officer
Roberto de la Cruz, EVP Chief Clinical Officer
Saul Cordero, SVP Chief Governance & Strategy Officer (in-person)
Sean Gorman, Manager OTM Communications
Sharon Chisholm, Administrative Director OTM
Shauntee Mayfield, VP & Chief Experience Officer (in-person)
Stacy Dorsey, SVP & Chief Workforce Officer/Talent Acquisition (in-person)
Stephanie Speights, SVP Talent Mgmt Development (in-person)
Steven Roth, EVP & Chief Legal Officer (in-person)
Vic Summers, SVP Internal Audit

Other Attendees:
Shannon Ferrari, SullivanCotter

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:

Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Office of Talent Management Year in Review

Felicia Miller provided the Office of Talent Management (OTM) Year in Review. She reviewed the key focus areas of OTM in 2023 with a focus on reducing first-year turnover. She also reported on challenges expected in 2024 including recruitment, total rewards, engagement, and development of employees. Felicia also highlighted the Open Enrollment metrics, annual market review timelines, and new retention practices.

The Committee members asked questions and received additional information related to the Office of Talent Management Year in Review. The Committee also asked questions and received additional information related to referral incentives for current employees.

B. Looking Ahead to FY24 Focus Areas

Felicia Miller presented the FY2024 Focus Areas. Next, Dr. Shauntee Mayfield presented patient experience metrics and key focus areas for the future.

The Committee members asked questions and received additional information related to the FY24 Focus Areas.

C. ONE Survey Results & Next Steps

Dr. Shauntee Mayfield presented the ONE Survey Results & Next Steps. She reviewed the Key Driver Matrix which shows the individual questions that impact the engagement scores the most. Next, she reviewed individual questions and how Parkland scored in comparison to the national averages. Dr. Mayfield also reviewed the Leader Index which shows the correlation of manager effectiveness and the overall health of the team. She also noted the focus areas and focus questions moving forward which will be measured by Pulse Surveys.

The Committee members asked questions and received additional information related to the ONE Survey Results & Next Steps. The Committee also asked questions and received additional information related to the medical staff engagement scores.

Lastly, Dan Enright presented the People Metrics Summary.

VI. Executive Session

At 1:17 p.m., the Committee went into executive session to discuss the items on the Executive Session agenda.

A. CEO Performance Appraisal Discussion

Members of management in executive session attendance included:

Felicia Miller and Fred Cerise

Committee Chair Lisa Sutter adjourned Executive Session and moved into Open Session at 2:11 p.m.

VII. Adjourn

With no further business to discuss, Committee Chair Lisa Sutter adjourned the meeting at 2:11 p.m.

SO RECORDED:

Lisa Sutter Committee Chair	Steve Roth, JD, MPH Assistant Secretary

Minutes 2023-11-14 Budget & Finance Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Budget and Finance
November 14, 2023

Minutes of the Budget and Finance Committee meeting of the Board of Managers of the Dallas County Hospital District, held Tuesday, November 14, 2023, scheduled for 11:30 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, noted that a quorum was physically present and called the meeting to order at 11:35 a.m. Committee members; Byron Cryer, MD; and Lisa Sutter attended in-person. John Proctor joined via Webex. Vincent Hall was appointed for quorum.

Committee member Eric G. Bing, MD, PhD, did not attend.

Board Member attendees included: Chair Marjorie Petty, JD (joined at 11:40 p.m. via Webex); Reina Gonzalez, JD (via Webex).

Staff Present (via Webex and in-person) included:

April Audain, VP UT Contracts Administration (in-person)
Donna Richardson, EVP & Chief Nursing Executive (in-person)
Edmundo Castañeda, EVP Chief Operating Officer (in-person)
Felicia Miller, EVP & Chief Talent Officer (in-person)
Forrest Stovall, Governance Program Manager (in-person)
Fred Cerise, President & Chief Executive Officer (in-person)
Gerry Baker, SVP Revenue Cycle (in-person)
Jessica Hernandez, SVP Chief DEI Officer (in-person)
Joe Mayer, Director Treasury
Joseph Longo, SVP Chief Information Officer (in-person)
Kellee Boardingham, Executive Assistant (in-person)
Melanie Roberts, SVP Chief Compliance & Ethics Officer
Pam Bryant, SVP Chief Supply Chain Officer (in-person)
Rick Humphrey, EVP & Chief Financial Officer (in-person)
Roberto de la Cruz, EVP & Chief Clinical Officer (in-person)
Saul Cordero, SVP & Chief Governance & Strategy Officer (in-person)
Steven Roth, EVP & Chief Legal Officer (in-person)
Tabitha Lee, VP Finance (in-person)
Vic Summers, SVP & Chief Audit Executive (in-person)

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Approve Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A of these minutes for more specific details on each contract.) Discussion of non-sole source contracts was first. Pam Bryant provided a brief overview of each contract and highlighted the MWBE participation. Contract N4, HKS, Inc is 25.26 MWBE participation.

Next, Pam presented the sole source contracts. She provided a brief overview of each contract and highlighted the MWBE participation.

The Committee asked questions and received further information related to Contracts over $200,000. The Committee specifically asked questions regarding the Southeast COPC Concept Design.

Lisa Sutter, motioned to recommend Board approval of Contracts over $200,000. John Proctor seconded the motion. The motion passed unanimously.

B. Approve Capital Substitutions

April Audain presented two capital substitutions for approval. The Capital Substitutions total $258,596.

The Committee asked questions and received additional information related to Capital Substitutions.

Lisa Sutter motioned to recommend Board approval of Capital Substitutions. John Proctor seconded the motion. The motion passed unanimously.

C. Approve 8311-1-04 Investment Policy-Operating Fund

Rick Humphrey reviewed the 8311-1-04 Investment Policy-Operating Fund.

The Committee asked questions and received additional information related to the 8311-1-04 Investment Policy-Operating Fund.

Vincent Hall motioned to recommend Board approval of Capital Substitutions. Lisa Sutter seconded the motion. The motion passed unanimously.

D. Approve Investment Officers

Rick Humphrey presented the Investment Officers for approval.

The Committee asked questions and received additional information related to the Investment Officers.

Lisa Sutter motioned to recommend Board approval of the Investment Officers. Vincent Hall seconded the motion. The motion passed unanimously.

E. Parkland Financial Performance Presentation

Rick Humphrey reviewed the financial results for October 2023 and discussed significant performance variances.

For the month of October and YTD, Parkland Health recognized a net income of $1.4M which is ($7.1M) unfavorable to the budgeted net income of $8.5M and $2.7M favorable compared to the prior year net loss of ($1.3M).

Parkland Health's operating margin and operating cash flow margin for the month of October are (2.3%) and 1.0%, respectively. The operating margin was unfavorable compared to budget of 0.7% and the operating cash flow margin is also unfavorable compared to budget of 3.9%. Parkland Health's operating margin is favorable compared to the prior year operating margin of (2.6%) and favorable to the operating cash flow margin of 0.5% from the prior year.

Parkland Health's patient cash collections in October were $94.4M which is above budget by $4.0M and $23.6M higher than the prior year. Parkland Health's days cash on hand of 184.7 days for the month is an increase of 7.7 days compared to prior month of 177.0 days and compared to the prior year October of 187.3 days, a decrease of (2.6) days.

Rick Humphrey reviewed the income statement for October 2023. He noted October is the beginning of a new fiscal year. He stated that there was an operating loss of $5.2M but is not unusual in October as there was also a $5.2M loss in October 2022. Operating Revenues had a negative variance to budget of $36,000. Operating Expenses had a negative variance to budget of $6,675,000. The variance to budget for Total Net Income (Loss) was negative at approximately $7,074,000.

Next, Rick reviewed the income statement for the month of October and YTD including all Parkland entities. The variance to budget for Operating Revenues was positive at $3,946,000. The variance to budget for Operating Expenses was negative at $6,127,000. The variance to budget for Total Net Income (Loss) was negative at $465,000. The Operating Margin was negative 0.2% including all Parkland entities.

The Committee asked questions and received further information related to the Income Statements.

Next, Rick reviewed the Key Statistics for the system. He noted those metrics with variances to budget. Discharges, Daily Census, Length of Stay, Emergency and Ambulatory Visits were unfavorable to budget.

The Committee asked questions and received further information related to the Key Metrics. The Committee specifically asked questions and received additional information related to Emergency Visits.

A. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 12:38 p.m.

SO RECORDED:

Ramon Miguez, PE Committee Chair	Steve Roth, JD, MPH Assistant Secretary

Appendix A (Contracts Reviewed for Approval)

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
													November 15, 2023
NON-SOLE SOURCE CONTRACTS - Sorted by Size													
N1	5	Capital and Expense	Point of Use, Inventory Management System, Hardware & Software	Tecsys Inc.	12/1/2023 - 11/30/2028	$1,943,950	$1,943,950	Request for Proposals (Best Value)	Yes	Pamela Bryant, Supply Chain	0%	N/A	N/A
N2	8	Expense	Mod #2 Out-stationed Eligibility Advisors	Texas Health & Human Services Commission	9/1/2018 - 11/30/2025	$902,832	$2,699,592	Interlocal agreement	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker, Revenue Cycle	N/A	N/A	N/A
N3	10	Expense	Noise Reduction Hardware for Automatic Doors	Door Control Services, a D.H. Pace Company, Inc.	11/20/2023 - 5/19/2024	$223,140	$223,140	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Angelica Flores, Engineering Services	0%	N/A	N/A
N4	12	Capital	Southeast COPC Concept Design	HKS, Inc.	11/20/2023 - 11/19/2024	$200,918	$200,918	Request for Qualifications	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Asma Momin, Planning, Design and Construction	25.26%	See Chart	See Chart

Appendix A (Continued)

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
SOLE SOURCE CONTRACTS - Sorted by Size													
S1	15	Expense	Mod #24 Kyndryl Contract - 1 year extension and Modern Data Warehouse Expansion.	Kyndryl, Inc	5/17/2017 - 3/31/2025	$16,921,859	$90,474,890	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jeff DeFord / Joe Longo Adam Taufique / James Gaston, Information Technology	10.34%	Female	Asian
S2	17	Expense	Mod #4 Outpatient Dialysis Center	Bio-Medical Applications of Texas, Inc.	12/1/2021 - 5/31/2024	$5,826,933	$13,736,933	Contract Extension without Competition	Yes	Diann Francis, Robert Zubrod, Care Management	0%	N/A	N/A
S3	19	Capital	Spectralis Tracking Optical Coherence Tomography (OCT) Systems	Heidelberg Engineering	Last Signature - 12/7/2024	$527,625	$527,625	Sole Source	Yes	Bernie Buenvenida , Clinical Engineering	0%	N/A	N/A
S4	21	Expense	Quality Assurance Barcoding Services	Global Media Group LLC	12/1/2023 - 11/30/2027	$303,120	$303,120	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker, Operation Administration	0%	N/A	N/A
S5	23	Expense	Mod #3 Outpatient Dialysis Services – Physician Services	Dallas Nephrology Associates	12/1/2023-5/31/2024	$265,000	$885,000	Sole Source Modification	Yes	Robert Zubrod, Transitional Care	0%	N/A	N/A
INFORMATION ONLY													
I1	25	Expense	2024 DART Employee Preferred Annual Pass	Dallas Area Rapid Transit (DART)	1/2/2024 - 12/31/2024	$490,320	$490,320	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tawana McCullough, Office of Talent Management/ Total Rewards	N/A	N/A	N/A
I2	28	Revenue	Mod #9 Clinical Services – Part B Revenue	The University of Texas Southwestern Medical Center	10/1/2014 - 9/30/2024	($2,023,992)	($17,347,120)	Sole Source Modification	N/A-Revenue	Niccole McKinley, WISH	N/A	N/A	N/A

Minutes 2023-11-15 Quality of Care & Patient Safety Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Quality of Care and Patient Safety
November 15, 2023

Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, November 15, 2023, scheduled for 10:00 a.m. in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Elizabeth Palacios, MD, noted that a quorum was physically present and called the meeting to order at 10:00 am. Committee members Eric G. Bing, MD, PhD (arrived at 10:24 am); Byron Cryer, MD; Todd Furniss, JD; and Farida Minner, RN, attended in-person.

Board Member attendees included: Board Chair Marjorie Petty, JD; Reina Gonzalez, JD; Vincent Hall; and Ramon Miguez, PE.

Staff Present (via Webex and in-person) included:

Brett Moran, SVP Associate Chief Medical Officer (via Webex)
Carlos Girod, UTSW Professor (via Webex)
Carmen Bowling, Interim SVP Nursing
Christina Mintner, SVP of Operations Population Health/HOMES (via Webex)
David Alexander, SVP Nursing
Donna Richardson, EVP & Chief Nursing Executive
Edmundo Castañeda, EVP & Chief Operating Officer
Eugene Chu, President of the Medical Executive Committee
Felicia Miller, EVP & Chief Talent Officer
Forrest Stovall, Governance Program Manager
Fred Cerise, President & Chief Executive Officer
Gretchen Blake, VP Quality & Clinical Effectiveness
James Griffin, President-Elect of the Medical Executive Committee
Jessica Hernandez, SVP Chief DEI Officer
Jose Joglar, UTSW Professor (via Webex)
Joseph Chang, SVP Chief Medical Officer
Judy Herrington, SVP Nursing
Karen Garvey, VP Safety & Clinical Risk Management
Kathleen Doherty, VP Nursing
Kellee Boardingham, Executive Assistant
Madhuri Sopirala, UTSW Associate Professor (via Webex)
Margaret Palmer, VP Professional Medical Affairs (via Webex)
Mike Lane, SVP & Chief Patient & Safety Officer (via Webex)
Noel Santini, VP Ambulatory & Population Medicine (via Webex)
Roberto de la Cruz, EVP Chief Clinical Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer
Sobha Fuller, SVP Nursing
Steven Roth, EVP Chief Legal Officer

Vic Summers, SVP Chief Audit Executive

Other Attendees:
Charlie Carlton, Press Ganey

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Executive Session – Quality & Patient Safety Operations Section

At 10:03 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

Members of management in executive session attendance included:

Brett Moran, Carlos Girod, Carmen Bowling, Christina Mintner, David Alexander, Donna Richardson, Edmundo Castañeda, Eugene Chu, Felicia Miller, Forrest Stovall, Fred Cerise, Gretchen Blake, James Griffin, Jessica Hernandez, Jose Joglar, Joseph Chang, Judy Herrington, Karen Garvey, Kathleen Doherty, Kellee Boardingham, Madhuri Sopirala, Margaret Palmer, Mike Lane, Noel Santini, Roberto de la Cruz, Saul Cordero, Sobha Fuller, Steven Roth, and Vic Summers

Charlie Carlton from PressGaney also attended.

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

A. Chief Quality & Safety Officer Report: Executive Quality Committee (EQC) Summary

B. Patient Safety & Clinical Risk
   1. Safety Center and Cause Analysis Trends Report
   2. Serious Safety Event Trends Report

C. Clinical Quality Reports

1. Department Performance Improvement Committee (PIC)/ Clinical Quality Committee (CQC) Annual Presentation
    a. COPC/Population Health PIC
    b. OPC/Ambulatory Care PIC

The Committee reviewed all items on the agenda, asked questions and received additional information.

VI. Executive Session: Medical Executive Committee ("MEC")

Eugene Chu, MD, President of the Medical Executive Committee, discussed the items posted on the agenda.

A. Appointments/Reappointments
    1. Medical Staff & Non-Physician Clinical Providers to Parkland Health
        a. Credentialing Report
        b. Delineation of Privileges (DoPs)
            i. Cardiovascular Disease
            ii. General Surgery

    2. Parkland Medical Staff Bylaws – Two-Year to Three-Year Cycle Revisions

The Board asked questions and received additional information.

Members of management in the MEC executive session attendance included:

Brett Moran, Carlos Girod, Donna Richardson, Edmundo Castañeda, Eugene Chu, Felicia Miller, Forrest Stovall, Fred Cerise, James Griffin, Jose Joglar, Joseph Chang, Kellee Boardingham, Margaret Palmer, Mike Lane, Roberto de la Cruz, Saul Cordero, Steve Roth, and Vic Summers

VII. Executive Session: Chief Quality & Safety Officer (CQSO) One-on-One with Committee

The Committee did not conduct a One-on-One with the CQSO, Dr. Mike Lane.

VIII. Executive Session: Medical Executive Committee President One-on-One with Committee

The Committee did not conduct a One-on-One with the Medical Executive Committee President, Dr. Eugene Chu.

Chair adjourned Executive Session and moved into Open Session at 11:07 a.m.

IX. Action Items (Open Session)

A. Approve Medical Executive Committee Recommendations
    1. Medical Staff & Non-Physician Clinical Providers to Parkland Health
        a. Credentialing Report

b. Delineation of Privileges (DoPs)
   i. Cardiovascular Disease
   ii. General Surgery

Byron Cryer, MD, motioned to recommend Board approval of the Medical Staff & Non-Physician Clinical Providers to Parkland Health. Eric G. Bing, MD, PhD, seconded the motion. The motion passed unanimously.

2. Approve Parkland Medical Staff Bylaws

Byron Cryer, MD, motioned to recommend Board approval of the Parkland Medical Staff Bylaws. Todd Furniss, JD, seconded the motion. The motion passed unanimously.

X. Adjourn

With no further business to discuss, Committee Chair Elizabeth Palacios, MD, adjourned the meeting at 11:07 a.m.

SO RECORDED:

_____	_____
Elizabeth Palacios, MD	Steve Roth, JD, MPH
Committee Chair	Assistant Secretary

Minutes 2023-11-15 Board of Managers

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Board
November 15, 2023

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, November 15, 2023, scheduled for 12:50 p.m. (or immediately following the HOMES meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 12:58 p.m.

Board Member attendees included: Chair Marjorie Petty, JD; Lisa Sutter; Byron Cryer, MD; Todd Furniss, JD; Reina Gonzalez, JD; Vincent Hall; Ramon Miguez, PE; Farida Minner, RN; and Elizabeth Palacios, MD. Board member Eric G. Bing, MD, PhD attended via Webex.

Board Member John Proctor did not attend.

Staff Present (via Webex and in-person) included:

Brett Moran, SVP Associate Chief Medical Officer (in-person)
Carolyn Foster, Deputy General Counsel (in-person)
Donna Richardson, EVP & Chief Nursing Executive (in-person)
Edmundo Castañeda, EVP & Chief Operating Officer (in-person)
Felicia Miller, EVP & Chief Talent Officer (in-person)
Forrest Stovall, Governance Program Manager (in-person)
Fred Cerise, President & Chief Executive Officer (in-person)
James Griffin, President-Elect of the Medical Executive Committee
Jessica Hernandez, SVP Chief DEI Officer (in-person)
Kellee Boardingham, Executive Assistant (in-person)
Melanie Roberts, SVP Chief Compliance & Ethics Officer (in-person)
Pam Bryant, SVP Chief Supply Chain Officer (in-person)
Rick Humphrey, EVP & Chief Financial Officer (in-person)
Roberto de la Cruz, EVP Chief Clinical Officer (in-person)
Saul Cordero, SVP & Chief Governance & Strategy Officer (in-person)
Steven Roth, EVP & Chief Legal Officer (in-person)
Vic Summers, SVP Chief Audit Executive (in-person)

Other Attendees:
Shannon Ferrari, SullivanCotter
Rev. Dr. Jeanne Stevenson-Moessner, Southern Methodist University

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Rev. Dr. Jeanne Stevenson-Moessner offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

The Chair asked if there were any special honors or patient stories to share in past month: Roberto de la Cruz shared that the neonatal neurocritical program was approved as one of six fellowships in the country. Donna Richardson shared that 14 Reach for the Stars nursing scholarships were awarded to current Parkland employees. Jessica Hernandez shared that the Texas Association of Healthcare Interpreters and Translators awarded Parkland the 2021 organization award for excellence in providing language services of communication, training and facilitating the hiring those individuals.

VI. Consent Agenda

Approve Minutes 2023-10-11 Facilities Committee

Approve Minutes 2023-10-11 Audit Committee

Approve Minutes 2023-10-24 Budget & Finance Committee

Approve Minutes 2023-10-25 Quality of Care & Patient Safety Committee

Approve Minutes 2023-10-25 Board of Managers

Approve Contracts over $200,000

Approve Capital Substitution(s)

Approve Investment Officers

Approve Parkland Health Foundation Board of Directors Appointments

Approve Amendments to Medical Staff Rules and Regulations

Approve Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Todd Furniss requested removal of item J for further discussion.

Ramon Miguez, PE, motioned to approve the Consent Agenda items A through K with removal of Item J. Byron Cryer, MD, seconded the motion. The motion passed unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. CEO Update on System Operations

Dr. Fred Cerise recognized PCCI for receiving a $750,000 grant for a 3-year project from Kaiser called Aim High. He then discussed state health priorities and the importance of the upcoming use of AI in healthcare.

B. Questions & Discussion Related to CEO Update on System Operations

The Board asked questions and received additional information related to the CEO Update on System Operations.

VIII. Executive Session

At 1:19 p.m., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

A. Digital Health Update

B. Questions & Discussion Related to Digital Health Update

C. Amendments to Medical Staff Rules and Regulations

Members of management in executive session attendance included:

Brett Moran, Carolyn Foster, Donna Richardson, Edmundo Castañeda, Felicia Miller, Forrest Stovall, Fred Cerise, Jessica Hernandez, Kellee Boardingham, Melanie Roberts, Pam Bryant, Rick Humphrey, Roberto de la Cruz, Saul Cordero, Steve Roth, and Vic Summers

Chair adjourned Executive Session and moved into Open Session at 2:13 p.m.

IX. Reports Requiring Deliberation(s) or Approval(s)

Todd Furniss, motioned to approve the Consent Agenda Item J – Amendments to Medical Staff Rules and Regulations. Lisa Sutter, seconded the motion. The motion passed unanimously.

X. Break

At 2:15 p.m., the Board recessed for a five-minute break. The Board resumed at 2:20 p.m.

XI. Reports Requiring Deliberation(s) or Approval(s)

A. Internal Audit Department Assessment

The Board discussed the following regarding the Internal Audit Department Assessment:

- Anticipated timeline for assessment completion
- Ensuring current Audit leadership involvement
- Assessment Goals:
    - Compare against partners
    - Includes industry best practices
    - Recommendations moving forward (ie. cost reduction)
- Opportunity for a government auditor to review current audit function

B. Questions & Discussion Related to Internal Audit Department Assessment

The Board asked questions and received additional information related to the Internal Audit Department Assessment.

C. Board FY24 Priorities Discussion

The Board discussed the Board FY24 Priorities. There was an in-depth discussion regarding reducing the number of hospitalized patients that are medically cleared with duration of admission over 30 days by 15%.

The Chair requested additional information regarding actual numbers, historical data, and evidence of the solutions created regarding the post-acute care analysis. The Board requested a 10–20-year outlook as to what leadership sees the needs to be in the future.

The Board asked questions and received additional information related to the Board FY24 Priorities.

D. Board of Managers Officer Election Process

Chair noted that the Board elections will occur in January 2024. The voting for new officers will be held at the January 24th Board of Managers meeting. Nominations are due by January 10th.

The Board requested the current Board of Managers terms be sent to the Board.

At 3:10 p.m., the Board recessed for a five-minute break. The Board resumed at 3:15 p.m.

XII. Executive Session

At 3:15 p.m., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

A. Performance Appraisal Discussion: CEO and Board Dual Reports

B. Personnel Matters Pertaining to Duties and Responsibilities of Chief Executive Officer

C. Personnel Matters Pertaining to Duties and Responsibilities of Board Members

Members of management in executive session attendance included:

Brett Moran, Carolyn Foster, Donna Richardson, Edmundo Castañeda, Felicia Miller, Forrest Stovall, Fred Cerise, Jessica Hernandez, Kellee Boardingham, Melanie Roberts, Pam Bryant, Rick Humphrey, Roberto de la Cruz, Saul Cordero, Steve Roth, and Vic Summers

Chair adjourned Executive Session and moved into Open Session at 4:15 p.m.

XIII. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:16 p.m.

SO RECORDED:

Marjorie D. Petty, JD Chair	Steve Roth, JD, MPH Assistant Secretary

Approve Contracts over $200,000

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
December 20, 2023													
NON-SOLE SOURCE CONTRACTS - Sorted by Size													
N1		Expense	Middleware System for Point of Care Devices	Abbott Rapid Diagnostics Informatics, Inc.	1/1/2024 - 12/31/2028	$822,300	$822,300	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Peng Lee, Information Technology	0%	N/A	N/A
N2		Capital	Gastroscopes and Colonoscopes	Olympus America, Inc.	Last Signature - 1/4/2025	$534,050	$534,050	GPO Purchase	Yes	Shika Shakelli, Clinical Engineering	0%	NA	NA
N3		Capital	MAGNETOM Sola/ Sola Fit & Skyra Options	Siemens Medical Solutions USA, Inc.	Last Signature - 12/31/2024	$362,249	$362,249	GPO Purchase	Yes	Patrick Eaton, Clinical Engineering	0%	N/A	N/A
N4		Capital	Electrosurgical Generators and Accessories	Covidien Sales, Inc..	Last Signature - 1/4/2025	$359,450	$359,450	GPO Purchase	Yes	Shika Shakelli, Clinical Engineering	0%	N/A	N/A
N5		Expense	Mod #3 Hospital Wide Courier Services	Eagle Express	1/1/2019 - 5/31/2024	$187,051	$1,873,461	Invitation for Bids	Yes	Tim Lenz, House Wide	0%	N/A	N/A
N6		Expense	Mod # Employee Assistance Program (Employee Benefit)	ComPsych Corporation	8/1/2017 - 12/31/2024	$131,000	$881,000	Non-Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tawana McCullough, Office of Talent Management/ Total Rewards	0%	N/A	N/A
N7		Expense	Mod #1 Amendment to add Placental Cassette Preparation Services back into the agreement	ProPath Services, LLC	7/30/2021 - 7/29/2025	$124,200	$298,647	Invitation for Bids	Yes	Stephanie Nobles, Anatomic Pathology Lab	0%	N/A	N/A
N8		Expense	Cyber Security Contract		6/19/2020 - 1/4/2025	$116,249	$689,248	TXMAS or DIR Purchase	Yes	Bruce McDaniels, Information Technology	0%	N/A	N/A

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
SOLE SOURCE CONTRACTS - Sorted by Size													
S1		Capital and Expense	Mako Robot	Stryker Medical	8/1/2022 - 7/31/2027	$2,005,000	$2,005,000	Sole Source	Yes	Cheston Chan, Perioperative Services Administration	0%	N/A	N/A
S2		Expense	Mod #1 Diagnostic Stains for Tissue Stainers	Agilent Technologies	5/30/2018 - 11/30/2026	$1,116,000	$3,103,209	Sole Source	Yes, for the current fiscal year. Additional year's costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Sara Blacketer, Anatomic Pathology	0%	N/A	N/A
S3		Expense	Reagents for Electrophoresis Testing (Chemistry Lab)	Sebia, Inc	1/1/2024 - 12/31/2028	$850,000	$850,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Kristian Faulk, Pathology	0%	N/A	N/A
S4		Expense	Mod #6 Neurovascular Implants	Stryker Neurovascular	1/1/2019 - 12/31/2024	$584,000	$1,920,100	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
S5		Capital	Stealth Station purchase with Trade-in	Medtronic USA, Inc.	Last Signature - 1/4/2025	$487,122	$487,122	Sole Source	Yes	Shika Shakelli, Clinical Engineering	0%	N/A	N/A
S6		Expense	Mod #2 Add Funds and Extend Radiographic Reads through May 31, 2024	Flex Telerad	8/1/2020 - 5/31/2024	$465,415	$740,415	Sole Source Modification	Yes, for the current fiscal year. Additional year's costs will be budgeted in the appropriate fiscal year budgets.	Tina Hill & Vivian Johnson, Jail Health & Radiology	0%	N/A	N/A
S7		Expense	Online Rewards and Recognition Program, Software & Services	Whapps, LLC dba Workproud	1/1/2024 - 12/31/2026	$302,400	$302,400	Sole Source	Yes	Dr. Shauntee Mayfield, Office of Talent Management	0%	N/A	N/A
S8		Expense	Mod #4 Add Funds Only - Inpatient/Outpatient Hospice Services	Grace Presbyterian Ministries dba Faith Presbyterian Hospice	4/17/2020 - 4/16/2024	$190,000	$760,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Lisa Cross, Care Management	100%	African American	Female

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 20, 2023	**Product or Service:** Middleware System for Point of Care Devices	
Business Owner: Peng Lee	**Business Owner Dept:** Information Technology	**Contract Number:** POCP-23576
Vendor/Supplier/Contractor: Abbott Rapid Diagnostics Informatics, Inc.	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2024 – 12/31/2026	$478,731
Out Years:	2 Year(s)	+$343,569
Total:	1/1/2024 – 12/31/2028	$822,300

Lowest Bidder

Is this contractor the lowest bidder/supplier?	Yes, selected by Best Value
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	None available, per Supplier Diversity
Number Responding M/WBE's:	0
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Middleware System for Point of Care Devices

VENDOR: Abbott Rapid Diagnostics Informatics, Inc.

COST:		
	Base Term:	$478,731
	Out Years:	+ $343,569
	Total:	$822,300

Recommendation
Approve this contract for Middleware System for Point of Care Devices.

Background
This contract is to purchase a middleware system to connect our laboratory point of care medical devices to EPIC our electronic medical record system. The Point of Care Lab and Information Technology was searching for a data management software system as the layer between our Point of Care testing devices (e.g., glucometers, etc.) and our EPIC electronic medical record system. Abbott Rapid Diagnostics Informatics was selected through a request for proposal.

Fair and Reasonable Price Determination
A Best Value determination was made based on a cost/technical trade-off of price and non-price factors. Abbott Rapid Diagnostics Informatics superior technical score, along with the issue that Vendor C's proposal would require the purchase of at least one other software to connect with all device types proposed justifies the higher price.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Abbott Rapid Diagnostics Informatics, Inc	Per RFP Vol III a. Remote Automated Laboratory System (RALS) can be configured to transmit patient treatment comments entered by the device operator and Point Of Care Coordinator if this is needed. Directly supports all devices required.	Lessons learned not provided, however, Parkland Health has worked closely with Abbott and from our experience we have multiple examples of lessons learned, that resulted in successfully accomplishing our requests.	53	$0
Vendor B	The proposed solution includes the ability to send and display Clinical Laboratory Improvement Amendments (CLIA) ID and Universal ID (which can be designated as the device serial number) via outbound HL7 interface.	No Epic Electronic Medical Records (EMR) system connectivity experience provided.	49	$351,873

Vendor C		Abbott i-STAT 1 and Siemens epoc requires additional vendor software to manage device configurations before integrating to cobas infinity POC. per RFP response to Vol III.f..	45.2	($591,800)

Financial Forecast

Base Term	FY2024	FY2025	FY2026	FY2027	FY2028	Totals
Expenses / Consumables	$154,884	$159,531	$164,316			$478,731
Out Years	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses / Consumables				$169,246	$174,323	$343,569
Totals	**$154,884**	**$159,531**	**$164,316**	**$169,246**	**$174,323**	**$822,300**

Document Contact/Author:	Andrew Barter

Board Approval Request For Contracts Over $200,000

BOM Date: December 20, 2023	**Product or Service:** Gastroscopes and Colonoscopes	
Business Owner: Shika Shakelli	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-23673
Vendor/Supplier/Contractor: Olympus America, Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 1/4/2025	$534,050
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 1/4/2025	$534,050

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Gastroscopes and Colonoscopes

VENDOR: Olympus America, Inc.

COST:		
	Base Term:	$534,050
	Out Years:	+ $0
	Total:	$534,050

Recommendation
Approve this contract for Gastroscopes and Colonoscopes.

Background
This contract is to purchase new endoscopes (colonoscopes and gastroscopes) that will serve as replacements for the existing endoscopes in our ASC, GI, and OR departments, matching both the quantity and type including new valuable features. The current Colonoscopes have exceeded their useful lifespan, with an Age Analysis indicating that eight of them are 15.3 years old, prompting us to replace the oldest units. As per a recent inventory analysis we have quantity 18 old version colonoscopes (CF-H180 and CF-Q180), 11 old version gastroscopes (GIF-H180), 6 ultrasound curvilinear Gastrovideoscopes (GF-UCT180), and 6 pediatric colonoscopes (PCF-Q180AL). For colonoscopes and gastroscopes, this is Phase 1 of a fleet replacement. We have a Phase II currently pending Chief's Review for an FY23 Capital Request.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shown below shows that Parkland price is 1.77% higher than the average for other facilities however the pricing data is historical and may not reflect the current inflationary impact. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2024
Equipment / Licenses	$534,050

Document Contact/Author:	Andrew Barter

Board Approval Request For Contracts Over $200,000

BOM Date: December 20, 2023	**Product or Service:** MAGNETOM Sola/ Sola Fit & Skyra Options	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-23674
Vendor/Supplier/Contractor: Siemens Medical Solutions USA, Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 12/31/2024	$362,249
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 12/31/2024	$362,249

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: MAGNETOM Sola/ Sola Fit & Skyra Options

VENDOR: Siemens Medical Solutions USA, Inc.

COST:		
	Base Term:	$362,249
	Out Years:	+ $0
	Total:	$362,249

Recommendation
Approve this contract for MAGNETOM Sola/ Sola Fit & Skyra Options.

Background
This contract is to purchase software option upgrades for 2 MRI systems which will allow for expanded imaging capabilities. This will allow the 2 MRI systems identified to perform more exam types which will increase patient throughput and allow for more standardization of MRI features/options across our MRI's at Parkland. This is needed to help meet the increasing patient exam demand on Radiology MRI dept.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price for the quote # CPQ-714715 Rev. 3 portion is 2.5% lower, and for the quote # CPQ-815780 Rev. 1 portion is 0.0% higher than the average for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2024
Equipment / Licenses	$362,249

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 20, 2023	**Product or Service:** Electrosurgical Generators and Accessories	
Business Owner: Shika Shakelli	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-23679
Vendor/Supplier/Contractor: Covidien Sales, Inc..	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 1/4/2025	$359,450
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 1/4/2025	$359,450

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Electrosurgical Generators and Accessories

VENDOR: Covidien Sales, Inc..

COST:		
	Base Term:	$359,450
	Out Years:	+ $0
	Total:	$359,450

Recommendation
Approve this contract for Electrosurgical Generators and Accessories.

Background
This contract is for the purchase of 23 Electrosurgical Units Generators and Accessories for use in our ASC, Labor and Delivery, and OR departments. The unit is used in surgery to cut, coagulate, desiccate, or fulgurate tissue and are found in every operating room. These units will replace the existing 23 Electrosurgical units that have reached the end of their support. We have chosen the Covidien FT10s as our vendor to ensure standardization with the existing 35 units of the same make and model that are already in use within the hospital.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is 6.7% lower than the average for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2024
Equipment / Licenses	$359,450

Document Contact/Author:	Andrew Barter

Board Approval Request For Modification to Contract or Funding

BOM Date: December 20, 2023	**Modification:** Mod # 3 Hospital Wide Courier Services	
Business Owner: Tim Lenz	**Business Owner Dept:** House Wide	**Contract Number:** PONCS-18170
Vendor/Supplier: Eagle Express **Basis of Original Contract Award** Invitation for Bids **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (12/14/22):	$1,686,410
	Modifications Totaling < $100,000 Modification # 2 Amount:	$3,801
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 3 Amount:	$183,250
Original Start Date: 1/1/2019 **Current Expiration:** 12/31/2023 **Mod Start Date:** 1/1/2024 **Expiration after this Mod:** 5/31/2024	New Contract Amount:	$1,873,461

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes, Legal approved base document, amendment has no changes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 3 Hospital Wide Courier Services

VENDOR: Eagle Express

COST:

BOM Approved Contract Total (12/14/22):	$1,686,410
Modification #2:	$3,801
Modification # 3:	+ $183,250
Total:	$1,873,461

Recommendation
Approve this contract modification to Hospital Wide Courier Services.

Background
This contract is for 3rd party courier services utilized throughout the organization. The courier service is primarily used by laboratory services to pick up and deliver specimens from the Community Clinics. There is a dedicated schedule with timeframes included to ensure specimens are picked up and delivery to the hospital timely. We are adding funds to extend our current agreement for five months with our current Courier Services vendor Eagle Express. Funding is needed, while the Invitation For Bid (IFB) is taking place for a possible new Courier Services.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition for the base years and the additional sites are consistent with pricing submitted at that time.

Financial Forecast

Current Contract Amount	FY2024	Total
$1,686,410	$187,051	$1,873,461

Document Contact/Author:	Tamisha Smallwood

Board Approval Request For Modification to Contract or Funding

BOM Date: December 20, 2023	**Modification:** Mod to Add Funds Employee Assistance Program (Employee Benefit)	
Business Owner: Tawana McCullough	**Business Owner Dept:** Office of Talent Management/ Total Rewards	**Contract Number:** HR-22186 A2
Vendor/Supplier: ComPsych Corporation **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (7/25/2017)	$750,000
Revenue, Expense or Capital: Expense	Modification to Add Funds	$131,000
Original Start Date: 8/1/2017 **Current Expiration:** 12/31/2024 **Mod Start Date:** 12/21/2023 **Expiration after this Mod:** 12/31/2024	New Contract Amount:	$881,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base contract, amendment has no changes No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod to Add Funds Employee Assistance Program (Employee Benefit)

VENDOR: ComPsych Corporation

COST:

BOM Approved Contract Total (7/25/2017)	$750,000
Modification to Add Funds:	+ $131,000
Total:	$881,000

Recommendation
Approve this contract modification to Employee Assistance Program (Employee Benefit).

Background
This contract is to purchase Employee Assistance Program services for a work-based employee assistance program designed to identify and assist the District's employees and their dependents with resolving personal and/or work-related problems that may adversely impact the participants job performance, health, mental and/or emotional well-being. This modification is for additional funds needed to pay for services through December 31, 2024.

Fair and Reasonable Price Determination
A fair and reasonable was determined through adequate competition.

Financial Forecast

Current Contract Amount	FY2024	FY2025	Total
$750,000	$109,167	$21,833	$881,000

Document Contact/Author:	Terence Durham

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: December 20, 2023	**Modification:** Mod # 1 Amendment to add Placental Cassette Preparation Services back into the agreement	
Business Owner: Stephanie Nobles	**Business Owner Dept:** Anatomic Pathology Lab	**Contract Number:** POCP-19924
Vendor/Supplier: ProPath Services, LLC **Basis of Original Contract Award** Invitation for Bids **Basis of this Modification** Non-Sole Source Modification	Current Contract Amount:	$174,447
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$124,200
Original Start Date: 7/30/2021 **Current Expiration:** 7/29/2025 **Mod Start Date:** Upon last signature **Expiration after this Mod:** 7/29/2025	New Contract Amount:	$298,647

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Amendment to add Placental Cassette Preparation Services back into the agreement

VENDOR: ProPath Services, LLC

COST:		
	Current Contract Amount:	$174,447
	Modification # 1:	+ $124,200
	Total:	$298,647

Recommendation

Approve this contract modification to Amendment to add Placental Cassette Preparation Services back into the agreement.

Background

This contract is to add the Placental Cassette Preparation Services back into our agreement with ProPath. This service is for ProPath pathologists' assistants to provide the tasks of evaluating placenta specimens, obtaining portions of the specimen that are of interest and placing that tissue in cassettes for processing. When Pathology was fully staffed, these services were no longer needed and were removed from the contract. Pathology is currently at a vacancy rate of 50% in the pathologists' assistant role causing a backlog of cases that is increasing daily. These services are needed to alleviate the backlog lab has experienced due to staff shortages.

Fair and Reasonable Price Determination

Pricing has been held firm for Parkland during the duration of this contract and the vendor will continue to do so once the Placental Cassette Preparation Services are added back into the agreement.

Financial Forecast

Current Contract Amount	FY2023	FY2024	FY2025	Total
$174,447	$51,750	$62,100	$10,350	$298,647

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 20, 2023	**Product or Service:** Mako Robot	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative Services Administration	**Contract Number:** POCP-23146 POCP-23618
Vendor/Supplier/Contractor: Stryker Medical	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital and Expense

	Contract Dates	Contract Price
Base Term:	8/1/2022 – 7/31/2025	$1,485,000
Out Years:	2 Year(s)	+$300,000
Total:	8/1/2022 – 7/31/2027	$2,005,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): David Alexander, Senior Vice President, Nursing

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Mako Robot

VENDOR: Stryker Medical

COST:		
	Base Term:	$1,485,000
	Out Years:	+ $300,000
	Total:	$2,005,000

Recommendation
Approve this contract for Mako Robot.

Background
This contract is to purchase a Mako Robot for the Surgical Service Department. The Mako Robot is a cutting-edge technology that is used for orthopedic surgeries for knees and hips. Prior to surgery, a CT scan of the patient's joint is taken, which is then used to create a 3D virtual model of the joint. This allows the surgeon to carefully evaluate the patient's bone structure, disease severity, joint alignment, as well as surrounding bone and tissue. Using this 3D virtual model, the surgeon can then create a personalized surgery plan that is tailored to the patient's unique anatomy. The Mako Robot's advanced technology and personalized approach ensure the best possible outcome for each patient.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is on average with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products. Pricing on Disposables they are on Vizient Contract but we have negotiated better pricing on a Locally Enhanced Agreement (LOE).

Financial Forecast

Base Term	**FY2024**	**FY2025**	**FY2026**	**Totals**
Expenses / Consumables	$150,000	$150,000	$150,000	$450,000
Maintenance		$110,000	$110,000	$220,000
Equipment / Licenses	$815,000			$815,000
Totals	$965,000	$260,000	$260,000	$1,485,000
Out Years	**FY2027**	**FY2028**		**Totals**
Expenses / Consumables	$150,000	$150,000		$300,000
Maintenance	$110,000	$110,000		$220,000
Totals	$260,000	$260,000		$520,000
Grand Totals	**$1,225,000**	**$520,000**	**$260,000**	**$2,005,000**

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount. The two factors that only Stryker Mako Robots have that other manufacturers do not per ECRI.

Document Contact/Author:	Cheryl Robertson

Board Approval Request For Modification to Contract or Funding

BOM Date: December 20, 2023	**Modification:** Mod to Add Funds Diagnostic Stains for Tissue Stainers	
Business Owner: Tim Lenz/Sara Blacketer	**Business Owner Dept:** Anatomic Pathology	**Contract Number:** POCP-19175
Vendor/Supplier: Agilent Technologies **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (05/23/2018):	$1,987,209
	Modifications Totaling < $100,000 Modification # 1 Amount:	$86,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification to Add Funds:	$1,030,000
Original Start Date: 5/30/2018 **Current Expiration:** 11/30/2026 **Mod Start Date:** 12/20/2023 **Expiration after this Mod:** 11/30/2026	New Contract Amount:	$3,103,209

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved base document, amendment has no changes No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod to Add Funds# Diagnostic Stains for Tissue Stainers

VENDOR: Agilent Technologies

COST:

BOM Approved Contract Total (05/23/2018):	$1,987,209
Modification #1	$86,000
Modification to Add Funds:	+ $1,030,000
Total:	$3,103,209

Recommendation
Approve this contract modification to Diagnostic Stains for Tissue Stainers.

Background
This contract is to purchase diagnostic stains for Parkland's tissue stainers used in the Anatomic Pathology Laboratory. The staining instruments provide Pathologists with an increased level of detail to identify specific cells, tissue types, cellular products, and morphology of microorganisms needed for a precise diagnosis. The staining instruments can also detect the presence of specific protein markers and other antigens that can assist with accurate tumor classification and diagnosis.

Fair and Reasonable Price Determination
Benchmarking was conducted on the supplier's quotation for reagents utilized on the stainers. ECRI's research indicates the prices quoted to our facility are considered acceptable. Their analysis stated that PHHS's prices are equal to or better than the Price Guide national benchmark average on all items cross referenced.

Financial Forecast

Current Contract Amount	FY2023	FY2024	FY2025	FY2026	Total
$1,987,209	$310,000	$372,000	$372,000	$62,000	$3,103,209

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The stains are proprietary for the Agilent stainer.

Document Contact/Author:	Tamisha Smallwood

Board Approval Request For Contracts Over $200,000

BOM Date: December 20, 2023	**Product or Service:** Reagents for Electrophoresis Testing (Chemistry Lab)	
Business Owner: Tim Lenz/Kristian Faulk	**Business Owner Dept:** Pathology	**Contract Number:** POCP-22984
Vendor/Supplier/Contractor: Sebia, Inc	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2024 – 12/31/2026	$510,000
Out Years:	2 Year(s)	+$340,000
Total:	1/1/2024 – 12/31/2028	$850,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Reagents for Electrophoresis Testing (Chemistry Lab)

VENDOR: Sebia, Inc

COST:		
	Base Term:	$510,000
	Out Years:	+ $340,000
	Total:	$850,000

Recommendation
Approve this contract for Reagents for Electrophoresis Testing (Chemistry Lab).

Background
This contract is to purchase laboratory reagents for electrophoresis testing which is a methodology that can be applied to clinical samples for the diagnosis and monitoring of protein disease. These reagents are used in our chemistry laboratory. The Sebia Capillarys and Hydrasys system is an electrophoresis testing system that uses serum, urine, and whole blood samples. Serum and urine protein electrophoresis testing is used to detect and identify diseases such as multiple myeloma and other monoclonal gammopathies. Hemoglobin electrophoresis, performed on whole blood, identifies hemoglobin variants such as Hemoglobin S, seen in sickle cell disease. This FDA approved system is used to report quantitative hemoglobin A, A2 and F and qualitative hemoglobin S, C, E and D.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is still 25% lower than the average for other member hospitals and has remained fixed throughout the duration of the contract. Pricing will continue to remain firm during the duration on the new agreement. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses / Consumables	$141,667	$170,000	$170,000	$28,333			$510,000
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses / Consumables				$141,667	$170,000	$28,333	$340,000
Totals	**$141,667**	**$170,000**	**$170,000**	**$170,000**	**$170,000**	**$28,333**	**$850,000**

Sole Source Justification
The Sebia Capillarys and Hydrasys system is sole source for accepting serum, urine, and whole blood samples. This is the only FDA approved system to report quantitative hemoglobin A, A2 and F and qualitative hemoglobin S, C, E and D. In addition, Capillarys and Hydrasys instruments are owned by Parkland. The compatibility of equipment, accessories or replacement parts is the paramount consideration and there is no assurance that other supplies will perform the same function including additions or modifications to existing systems, software, licenses, maintenance, etc.

Document Contact/Author:	Tamisha Smallwood

Board Approval Request For Modification to Contract or Funding

BOM Date: December 20, 2023	**Modification:** Mod # 6 Neurovascular Implants	
Business Owner: John Camacho	**Business Owner Dept:** Interventional Radiology	**Contract Number:** POCP-18506 A6
Vendor/Supplier: Stryker Neurovascular **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (2/22/2022):	$1,336,100
	Modifications Totaling < $100,000 Modification # 5 Amount:	$99,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 6 Amount:	$485,000
Original Start Date: 1/1/2019 **Current Expiration:** 12/31/2023 **Mod Start Date:** 1/1/2024 **Expiration after this Mod:** 12/31/2024	New Contract Amount:	$1,920,100

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 6 Neurovascular Implants

VENDOR: Stryker Neurovascular

COST:

BOM Approved Contract Total (2/22/2022):	$1,336,100
Modification #5:	$99,000
Modification # 6:	+ $485,000
Total:	$1,920,100

Recommendation
Approve this contract modification to Neurovascular Implants.

Background
This contract is to purchase neurovascular coils and accessories used in the treatment of acute stroke. The Stryker systems used to remove blood clots and control bleeding in the brain for patients whose clinical pathology and anatomy match the design strengths of these products.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is in line with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2023	FY2024	FY2025	Total
$1,336,100	$74,250	$388,500	$121,250	$1,920,100

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	William Jones

Board Approval Request For Contracts Over $200,000

BOM Date: December 20, 2023	**Product or Service:** Stealth Station purchase with Trade-in	
Business Owner: Shika Shakelli	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-23672
Vendor/Supplier/Contractor: Medtronic USA, Inc.	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 1/4/2025	$487,122
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 1/4/2025	$487,122

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Stealth Station purchase with Trade-in

VENDOR: Medtronic USA, Inc.

COST:		
	Base Term:	$487,122
	Out Years:	+ $0
	Total:	$487,122

Recommendation
Approve this contract for Stealth Station purchase with Trade-in.

Background
This contract is to purchase a replacement Surgical Navigation System for the current system in the Operating Room. The current system has reached its End of Support. The system is used for Neurosurgery (Neuro and Neuro Spine) and Ortho Spine Surgery. The Medtronic StealthStation S8 matches the fleet of other Parkland owned Surgical Navigation Devices used in the Operating Room.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 1.5% higher than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2024
Equipment / Licenses	$487,122

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to a fleet of equipment awarded through a competitive process to a single vendor. Parkland has two of this same make and model systems that are utilized for Surgical Navigation in the Operating Room. We are proposing to purchase the same make and model for standardization.

Document Contact/Author:	Andrew Barter

Board Approval Request For Modification to Contract or Funding

BOM Date: December 20, 2023	**Modification:** Mod # Add Funds and Extend Radiographic Reads through May 31, 2024	
Business Owner: Tina Hill & Vivian Johnson	**Business Owner Dept:** Jail Health & Radiology	**Contract Number:** POCS-19227 A3
Vendor/Supplier: Flex Telerad **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total June 22, 2021: Modifications Totaling < $100,000 Modification # 1 Amount:	$374,845 $99,845
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # Amount:	$365,570
Original Start Date: 8/1/2020 **Current Expiration:** 7/31/2023 **Mod Start Date:** 12/21/2023 **Expiration after this Mod:** 5/31/2024	New Contract Amount:	$740,415

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional year's costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services and Pat Jones, Vice President, Correctional Health Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # Add Funds and Extend Radiographic Reads through May 31, 2024

VENDOR: Flex Telerad

COST:

BOM Approved Contract Total June 22, 2021:	$374,845
Modification #1:	$99,845
Modification #2:	+ $365,570
Total:	$740,415

Recommendation
Approve this contract modification to Add Funds and Extend Radiographic Reads through May 31, 2024.

Background
This contract is for 3rd party radiographic reads for Jail Health and in-house Radiology. There continues to be a need for licensed and credentialed radiologists to read X-rays to support the organizations volume. Due to the length of time, it takes for clinicians to be credentialed at Parkland and to ensure continued service at the jail and main campus, this agreement is being extended while a new solicitation is formed and released.

Fair and Reasonable Price Determination
Vendor agreed to keep the same fee schedule as was negotiated in 2020. No increases will be requested through May 31, 2024, expiration.

Financial Forecast

Current Contract Amount	FY2024	Total
$374,845	$365,570	$740,415

Sole Source Justification
The contracted radiologists are currently privileged through Parkland privileging/credentialing process which takes at a minimum of 4 months. Due to the length of time, it takes for clinicians to be credentialed at Parkland and to ensure continued service, this agreement is being extended while a new solicitation is formed and released.

Document Contact/Author:	Cheryl Robertson

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: December 20, 2023	**Product or Service:** Online Rewards and Recognition Program, Software & Services	
Business Owner: Dr. Shauntee Mayfield	**Business Owner Dept:** Office of Talent Management	**Contract Number:** PONCS-23582
Vendor/Supplier/Contractor: Whapps, LLC dba Workproud	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/1/2024 – 12/31/2026	$302,400
Out Years:	0 Year(s)	+
Total:	1/1/2024 – 12/31/2026	$302,400

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Yes
Were M/WBE's Directly Solicited? Yes,18
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Online Rewards and Recognition Program, Software & Services

VENDOR: Whapps, LLC dba Workproud

COST:

Base Term:	$302,400
Out Years:	+
Total:	$302,400

Recommendation
Approve this contract for Online Rewards and Recognition Program, Software & Services.

Background
This contract is for Online Rewards and Recognition Program, Software and Services. The program is designed to provide a real-time electronic online customized awards and recognition system as an avenue for positive feedback, gratitude, and praise to motivate District employees in an effort to change the environment by increasing employee engagement. Whapps LLLC was the only Offeror who submitted a proposal that was responsive to the District's RFP solicitation request and instructions. Whapps LLC is the current incumbent provider of online reward and recognition program.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. Whapps, LLC was the only respondent who submitted a responsive and responsible proposal.

Financial Forecast

Base Term	FY2024	FY2025	FY2026	FY2027	Totals
Expenses / Consumables	$75,600	$100,800	$100,800	$25,200	$302,400

Sole Source Justification
This service went out for RFP and only received one proposal. Section 3-205.02 in the Dallas County Hospital District Purchasing Manual, states that a single responsive and responsible proposal constitutes a sole source.

Document Contact/Author:	Terence Durham

Board Approval Request For Modification to Contract or Funding

BOM Date: December 20, 2023	**Modification:** Mod to Add Funds Add Funds Only - Inpatient/Outpatient Hospice Services	
Business Owner: Lisa Cross	**Business Owner Dept:** Care Management	**Contract Number:** PPPS-18321 A4
Vendor/Supplier: Grace Presbyterian Ministries dba Faith Presbyterian Hospice **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (3/29/2022):	$570,000
	Modifications Totaling < $100,000 Modification # 3 Amount:	$90,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification to Add Funds:	$100,000
Original Start Date: 4/17/2020 **Current Expiration:** 4/16/2024 **Mod Start Date:** 12/20/2023 **Expiration after this Mod:** 4/16/2024	New Contract Amount:	$760,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Legal approved the base document, amendment has no changes. No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	100%
M/WBE Race/Ethnicity?	Black or African American
M/WBE Gender?	Female

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Mod to Add Funds Add Funds Only - Inpatient/Outpatient Hospice Services

VENDOR: Grace Presbyterian Ministries dba Faith Presbyterian Hospice

COST:

BOM Approved Contract Total (3/29/2022):	$570,000
Modification # 3:	$90,000
Modification to Add Funds:	+ $100,000
Total:	$760,000

Recommendation
Approve this contract modification to Add Funds Only - Inpatient/Outpatient Hospice Services.

Background
This contract is for Inpatient/Outpatient hospice services for Parkland patients. The contract was previously extended through April 16, 2024, without the need for additional funds and no further contract action is necessary. Due to a major increase in the need for hospice services over the last few months, the reserve/carryover funds at time of renewal are now exhausted and additional funds are required for compensation of services through the contract term.

Fair and Reasonable Price Determination
Rates for the continuation of inpatient/outpatient hospice services remain unchanged and are consistent with similar services provided in Parkland community area.

Financial Forecast

Current Contract Amount	FY2023	FY2024	Total
$570,000	$110,883	$79,117	$760,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source available after reaching out to providers in the area.

Document Contact/Author:	June Gill

CONTRACT RESOLUTION
Board of Managers
December 20, 2023

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Middleware System for Point of Care Devices	Abbott Rapid Diagnostics Informatics, Inc.	1/1/2024 - 12/31/2028	$822,300	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Gastroscopes and Colonoscopes	Olympus America, Inc.	Last Signature - 1/4/2025	$534,050	Yes
			Capital	MAGNETOM Sola/ Sola Fit & Skyra Options	Siemens Medical Solutions USA, Inc.	Last Signature - 12/31/2024	$362,249	Yes
			Capital	Electrosurgical Generators and Accessories	Covidien Sales, Inc..	Last Signature - 1/4/2025	$359,450	Yes
			Expense	Mod #3 Hospital Wide Courier Services	Eagle Express	1/1/2019 - 5/31/2024	$1,873,461	Yes
			Expense	Mod # Employee Assistance Program (Employee Benefit)	ComPsych Corporation	8/1/2017 - 12/31/2024	$881,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #1 Amendment to add Placental Cassette Preparation Services back into the agreement	ProPath Services, LLC	7/30/2021 - 7/29/2025	$298,647	Yes
			Expense	Cyber Security Contract		6/19/2020 - 1/4/2025	$689,248	Yes
			Capital and Expense	Mako Robot	Stryker Medical	8/1/2022 - 7/31/2027	$2,005,000	Yes
			Expense	Mod #1 Diagnostic Stains for Tissue Stainers	Agilent Technologies	5/30/2018 - 11/30/2026	$3,103,209	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Reagents for Electrophoresis Testing (Chemistry Lab)	Sebia, Inc	1/1/2024 - 12/31/2028	$850,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #6 Neurovascular Implants	Stryker Neurovascular	1/1/2019 - 12/31/2024	$1,920,100	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Stealth Station purchase with Trade-in	Medtronic USA, Inc.	Last Signature - 1/4/2025	$487,122	Yes
			Expense	Mod #2 Add Funds and Extend Radiographic Reads through May 31, 2024	Flex Telerad	8/1/2020 - 5/31/2024	$740,415	Yes, for the current fiscal year. Additional year's costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Online Rewards and Recognition Program, Software & Services	Whapps, LLC dba Workproud	1/1/2024 - 12/31/2026	$302,400	Yes
			Expense	Mod #4 Add Funds Only - Inpatient/Outpatient Hospice Services	Grace Presbyterian Ministries dba Faith Presbyterian Hospi	4/17/2020 - 4/16/2024	$760,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 20th of December 2023.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
John Proctor	Yes _____	No _____	Abstain _____	Absent _____

Approve Capital Substitution(s)

Parkland Health
2024 Capital Substitution
For December 2023 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description
1	Correctional Health	$250,784	$250,784	**Standard Replacement of Patient Beds (CapReq 32465)**
	Explanation			Current beds are end of support and parts to repair are no longer available. This request will allow the replacement of 40 of the 97 BasicCare beds on active inventory for Correctional Health. A shortage of available beds is restricting Correctional Health from operating at full potential and causing delays in the transfer of inmates from Parkland to Correctional Facility. This is the second phase of three to replace our fleet of BasicCare beds. If this request is approved, there will be a request to replace 42 additional beds.
2	Facilities	$2,244,966	$484,166	**Child Care Center Buildout- Annie's Place (CapReq 32214 and Project ID 18244)**
	Explanation			Additional funding in the amount of $484,166 is requested to cover the increased construction costs. The market demands have caused an increase in the pricing (i.e. Finishes, MEP and Exterior Improvements) and thereby necessitating an increase in the dollars related to this project. Received 4 competitive bids via MATOC in August 2023 and selected the low cost bidder. A Best and Final request was done in November 2023 to the 4 responding MATOC bidders and the low cost bidder remained the same.
3	Facilities	$5,482,004	$1,964,404	**OK Paper Demo Bldg. & Replace with Surface Parking (CapReqs 32225/32152 and Project ID 18242)**
	Explanation			The estimates from the estimator were significantly lower than the bids resulting in changes to the following areas: * Change to contingency costs for project $300,000 (justified by some site conditions discovered during demolition) * Change to construction costs were seen primarily in the following categories ($1.64M): Concrete; Electrical, Communications & Site Security, Exterior Improvements and Utilities. * Monthly Cost Savings ($127K) and additional monthly revenue ($77K) upon completion approx.: Reduced shuttles and commercial leased parking revenue. * Worked with 3rd party estimator to reduce scope and cost prior to final bidding. Original IFB was 3/17/22 for $2.4M. Open bid issued on 6/28/23 and single bid received was $3.4M. Project was re-issued to MATOC vendors and returned on 11/2/2023.
Grand Total		**$7,977,754**	**$2,699,354**	

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $7,977,754 for FY23 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2023.

_____
Marjorie Petty, JD
Chair

_____
Steven Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes_____	No _____	Abstain _____	Absent _____

Approve Neonatal Program Plan & Resolution

PARKLAND HEALTH
BOARD OF MANAGERS

RESOLUTION NO. _____

Neonatal Level of Care Designation

Be it resolved, the Parkland Health (Parkland) Board of Managers by a vote of ____ Yes and ___ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health ("Parkland") has a long-standing commitment to its mission of improving the health of the community it serves; and

WHEREAS a part of this mission is a neonatal program which provides treatment, care, transfers, and consultation per neonatal clinical standards to neonatal patients 24 hours per day, 7 days per week: and

WHEREAS provides dedicated personnel and resources specific to the neonatal care program; and

WHEREAS supports leadership opportunities at the community, statewide, and regional level; and

WHEREAS ensures physician contracts and credentialing for neonatal care response; and

WHEREAS supports neonatal care education for program staff, nurses, physicians, and ancillary support staff; and

WHEREAS supports public outreach programs; and

WHEREAS supports participation as a hospital in the Perinatal Care Region

WHEREAS Parkland seeks designation from the Texas Department of State Health Services as a Level III Neonatal Care Facility: and

WHEREAS Parkland will continue to support all components of the program including maintenance of the Neonatal Care Level III status: and

WHEREAS, the Parkland Health Board of Managers has expressed its full commitment to the ongoing support of the Neonatal Care program; and

THEREFORE, **BE IT RESOLVED,** that the Parkland Health Board of Managers acknowledges its full and continued support of the Neonatal Care program.

Dated this 20 day of December 2023.

_____	_____
Marjorie D. Petty, JD	Steven Roth, JD, MPH
Chair	Assistant Secretary

Marjorie Petty, JD	Yes_____	No_____	Abstain _____	Absent_____
Ramon Miguez, PE	Yes_____	No_____	Abstain _____	Absent_____
Lisa Sutter	Yes_____	No_____	Abstain _____	Absent_____
Eric G. Bing, MD, PhD	Yes_____	No_____	Abstain _____	Absent_____
Byron Cryer, MD	Yes_____	No_____	Abstain _____	Absent_____
Todd Furniss, JD	Yes_____	No_____	Abstain _____	Absent_____
Reina Gonzalez, JD	Yes_____	No_____	Abstain _____	Absent_____
Vincent Hall	Yes_____	No_____	Abstain _____	Absent_____
Farida Minner, RN	Yes_____	No_____	Abstain _____	Absent_____
Elizabeth Palacios, MD	Yes_____	No_____	Abstain _____	Absent_____
John Proctor	Yes_____	No_____	Abstain _____	Absent_____

Approve Furniture Donation Resolution

PARKLAND HEALTH
BOARD OF MANAGERS

RESOLUTION NO. _____

DONATION OF DECOMMISSIONED FURNITURE AND OTHER MISCELLANEOUS ITEMS

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of ____ Yes and ___ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS Parkland Health regularly decommissions furniture and miscellaneous items that are not needed, are not required for any foreseeable need, and no longer generally meet the standards of Parkland Health, but that may still possess some usefulness for the purposes for which they were intended; and

WHEREAS the disposal of such furniture and miscellaneous items as part of regular decommissioning projects can cost Parkland Health thousands of dollars for an individual project; and

WHEREAS, pursuant to the Texas Health and Safety Code Section 285.901 and the Local Government Code Sections 263.151 and 263.152, a hospital district may donate surplus property under the following circumstances:

1. The property is surplus property which is defined as
    a. personal property that is not salvage property nor routinely discarded as waste,
    b. not needed by the hospital district,
    c. not required for the hospital district's foreseeable needs, and
    d. possesses some usefulness for the purpose for which it was intended;

2. The donee is:
    a. a civic or charitable organization, and
    b. located in the county;

3. The governing board has determined that:
    a. undertaking to sell the property as outlined in Tex. Local Gov't code 263.152(a)(1) [competitive bid or auction] would likely result in
        i. no bids or
        ii. a bid price that is less than the county's expenses required for the bid process;
    b. the donation serves a public purpose; and
    c. the organization will provide the county with adequate consideration, such as relieving the county of transportation or disposal expenses related to the property;

WHEREAS Parkland Health will exhaust all options in its attempts to sell, auction or otherwise reuse or recycle such decommissioned furniture and miscellaneous items; and

WHEREAS, failing to have otherwise disposed of such decommissioned furniture and miscellaneous items, Parkland Health has identified local charitable organizations willing to take such furniture and items at no cost to Parkland Health;

NOW THEREFORE, **BE IT RESOLVED,** that the Parkland Board of Managers approves and authorizes Parkland Health to donate identified decommissioned furniture and other miscellaneous items to such local charitable organizations that may have use for such furniture and items.

Dated this 20th day of December, 2023.

Marjorie D. Petty, JD Chair	Steve Roth, JD, MPH Assistant Secretary

Marjorie Petty, JD	Yes_____	No_____	Abstain _____	Absent_____
Ramon Miguez, PE	Yes_____	No_____	Abstain _____	Absent_____
Lisa Sutter	Yes_____	No_____	Abstain _____	Absent_____
Eric G. Bing, MD, PhD	Yes_____	No_____	Abstain _____	Absent_____
Byron Cryer, MD	Yes_____	No_____	Abstain _____	Absent_____
Todd Furniss, JD	Yes_____	No_____	Abstain _____	Absent_____
Reina Gonzalez, JD	Yes_____	No_____	Abstain _____	Absent_____
Vincent Hall	Yes_____	No_____	Abstain _____	Absent_____
Farida Minner, RN	Yes_____	No_____	Abstain _____	Absent_____
Elizabeth Palacios, MD	Yes_____	No_____	Abstain _____	Absent_____
John Proctor	Yes_____	No_____	Abstain _____	Absent_____

Approve Patient Settlements

Approve Fiscal 8311-1-04, Investment Policy - Operating Funds

Fiscal 8311-1-04 Investment Policy

Requirements regarding this document are found in:

- The Texas Health & Safety Code 281.049

Background:

- Last published 12/15/22 (1-year approval period).

Revisions:

- Update “Parkland Health & Hospital System” to “Parkland Health”.

Approvals:

- Joe Mayer, Treasury Director
- Rick Humphrey, CFO
- Board Budget and Finance Committee (scheduled 11/14/23)
- Board of Managers (scheduled 12/20/23)

Parkland

Investment Policy	8311-1-04	Published: 12/15/22
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PURPOSE:

It is the policy of the Dallas County Hospital District (the District), d/b/a Parkland Health, to invest all available hospital operating and bond funds and related reserves in a manner that provides maximum security and the best commensurate yield while meeting the daily cash flow demands of the District and conforming to the legal and administrative guidelines set forth herein. Parkland Community Health Plan, Inc. (PCHP) funds are covered by this Policy, but are managed as separately invested assets.

The purpose of this Investment Policy is to comply with Chapter 2256 of the Texas Government Code (Public Funds Investment Act), which requires each subject entity to adopt a written policy regarding the investment of its funds and funds under its control. The Investment Policy addresses the methods, procedures and practices that must be exercised to ensure effective and judicious fiscal management of the District's funds.

SCOPE:

All Parkland ~~Health ("Parkland")~~ Workforce members.

POLICY:

1. Investment of the funds covered by this Policy shall be governed by the following investment objectives, in order of priority.

   A. Safety: Safety of principal is the primary objective of the Investment Policy. Investment of the District's funds shall be undertaken in a manner that seeks to ensure the preservation of capital for the overall portfolio. To attain this objective, investment in only high-quality securities and diversification are required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

   B. Liquidity: The District's investment portfolio shall remain sufficiently liquid to enable the District to meet all operating requirements that might be reasonably anticipated while also seeking maximum yield.

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C. Yield: The District's investment portfolio shall be designed with the objective of attaining the best yield, throughout budgetary and economic cycles, commensurate with the District's investment risk constraints and the cash flow characteristics of the portfolio.

2. Investment Officers

A. The District's Board of Managers shall designate by resolution all officers and employees responsible for, and authorized to, manage and invest funds controlled by the District (Investment Officers). The Investment Officers shall be the individuals primarily responsible for investment activity under this Policy. The authority to manage the District's funds is effective until rescinded by the Board of Managers or until termination of the person's employment from the District. A minimum of two Investment Officers shall approve purchases of investment instruments.

B. Investment Officers acting in accordance with this policy and all other applicable laws, are relieved of personal responsibility and liability in the management of the investment portfolio, provided that:

C. The Investment Officer acts in accordance with the standard of prudence described below;

1) The Investment Officer does not act in violation of the ethics and conflict of interest standards contained in this policy;

2) The Investment Officer does not act with reckless disregard, fraud, or intentional misconduct; and

3) Deviations from expectations are reported in a timely fashion to the Board of Managers and appropriate action is taken to control adverse developments.

4) The Board of Managers, at its discretion, may designate an Investment Management Firm which meets industry standards as an Investment Officer in order to manage all, or a portion of, the District's invested funds in accordance with this Policy.

3. Investment Training

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A. Investment Officers are required to attend at least one training session, provided by an independent source, within twelve months of assuming investment-related duties under this Policy. Such training must include education in investment controls, security risks, strategy risks, market risks, diversification, and compliance with the Public Funds Investment Act. After the initial training session, each Investment Officer is required to receive not less than ten hours of related instruction at least once during a two-year period beginning with the first day of the fiscal year and consists of the next two fiscal years after this date. Current approved training providers are:

   1) Government Treasurers' Organization of Texas (GTOT).
   2) Government Finance Officer's Assoc. of Texas (GFOAT).
   3) Center for Public Management, Univ. of North Texas (UNT).
   4) Texas Municipal League (TML).
   5) Virtual Learning Concepts (web-based).
   6) TexPool Academy Online.
   7) Texas State University (web-based).

B. Additional training providers may be approved by the Board of Managers and included in the Investment Policy at the next review.

4. Prudence

A. The standard of prudence to be applied by Investment Officers shall be the "prudent investor" rule. This rule states that "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived".

B. In determining whether an Investment Officer has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration the investment of all funds over which the official had responsibility rather than consideration as to the prudence of a single investment.

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5. Ethics and Conflicts of Interest

   A. Investment Officers involved in the investment process are to refrain from personal business activity that could conflict with proper execution of the investment process, or which could impair their ability to make impartial investment decisions.

   B. Investment Officers must file a disclosure statement with the Texas Ethics Commission and the District's Board of Managers if:

      1) The Investment Officer has a personal business relationship with a business organization offering to engage in an investment transaction with the District; or

      2) The Investment Officer is related within the second degree by affinity or consanguinity (Immediate Family Member), as determined under Chapter 573 of the Texas Government Code (see attachment), to an individual seeking to transact investment business with the District.

   C. An Investment Officer has a personal business relationship with a business organization if:

      1) The Investment Officer or, their Immediate Family Member, owns 5 percent or more of the voting stock or shares of the business organization or owns $5,000 or more of the fair market value of the business organization;

      2) Funds received by the Investment Officer or their Immediate Family Member, from the business organization exceed 5 percent of his/her gross income for the previous year;

      3) The Investment Officer, or their Immediate Family Member is, or has been within the last year, an employee, director or officer of the business organization; or

      4) The Investment Officer or their Immediate Family Member has acquired from the business organization, during the previous year, investments with a book value of $2,500 or more for his/her personal account.

6. Authorized Investments

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Parkland

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A. District funds governed by this Policy may be invested in the instruments described below, all of which are authorized by the Public Funds Investment Act. Investment of District funds in any instrument or security not authorized for investment under the Public Funds Investment Act is prohibited.

B. An investment that requires a minimum rating under this section does not qualify as an authorized investment during the period the investment does not have the minimum rating. The District (and Investment Officer) shall take all prudent measures consistent with this Policy to liquidate an investment that does not have the minimum rating.

C. Authorized:

1) Obligations, including letters of credit, of the United States of its agencies and instrumentalities.

2) Direct obligations of the State of Texas or its agencies and instrumentalities.

3) Other obligations, the principal and interest of which are unconditionally guaranteed or insured by or backed by the full faith and credit of the State of Texas or the United States or their respective agencies or instrumentalities.

4) Obligations of states, agencies, counties, cities, and other political subdivisions of any state having been rated as to investment quality by a nationally recognized investment rating firm and having received a rating of not less than A or its equivalent.

5) Fully collateralized Certificates of Deposit issued by state or national banks domiciled in this state that are:

a) guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC), or its successor; or

b) secured by authorized investments described in 1 – 4 above (which are intended to include all direct federal agency or instrumentality issued mortgage-backed securities) that have a market value of not less than 102% of the principal amount, plus accrued interest, of the certificates, or in any other manner and amount provided by law for deposits of public entities.

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6) Fully collateralized repurchase agreements, provided the District has on file a signed Master Repurchase Agreement which details eligible collateral, collateralization ratios, standards for collateral custody and control, collateral valuation, and conditions for agreement termination and also provided that the repurchase agreement:

   a) has a defined termination date;

   b) is secured by obligations of the United States or its agencies and instrumentalities that have a market value of not less than the principal amount, plus accrued interest, of the repurchase agreement;

   c) requires the securities being purchased by the District to be assigned to the District, held in the District's name, and deposited at the time of the investment is made with the District's custodian or a third-party selected and approved by the District; and

   d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this state.

7) Domestic commercial paper with a stated maturity of 270 days or less which is rated not less than A-1, P-1, or an equivalent rating by two nationally recognized rating agencies.

8) No-load money market mutual funds that are registered with and regulated by the Securities and Exchange Commission that:

   a) have a dollar-weighted average stated maturity of 90 days or fewer;

   b) seek to maintain a stable net asset value of $1 per share; and

   c) have provided the District with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940.

   d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

9) The Public Funds Investment Act restricts investment in any one mutual fund in an amount that exceeds 10 percent of the total assets of the mutual fund.

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10) Local Government Investment Pools created under the Interlocal Cooperation Act of Texas and which conform to the requirements set forth in Section 2256.016 of the Public Funds Investment Act that:

a) have a dollar-weighted average stated maturity of 90 days or fewer;

b) seek to maintain a stable net asset value of $1 per share; and

c) have provided the District with a prospectus and other information as appropriate; and

d) maintain a minimum rating of AAAm or equivalent by at least one nationally recognized rating agency.

11) Mortgage pass-through securities directly issued by a Federal Agency or Instrumentality of the United States, including Government National Mortgage Association ("GNMA or Ginnie Mae"), Federal National Mortgage Association ("FNMA or Fannie Mae") or Federal Home Loan Mortgage Corporation ("FHLMC or Freddie Mac"), collectively referred to as "Agency Mortgage Backed Securities" or "Agency MBS." Such eligible Agency MBS securities consist of pools of 15-year and 30-year residential mortgages that are in compliance with criteria established by each of the government sponsored mortgage issuers, including provisions for maximum principal, loan-to-value and borrower credit qualifications. As such, each agency mortgage issuer guarantees the payment of principal and interest to investors in their respective pass-through securities, and the principal due investors is secured by a first lien against the underlying residential properties.

D. Not Authorized:

1) Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal.

2) Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest.

3) Collateralized mortgage obligations.

4) Short sales, margin purchases, or leverage in the portfolio.

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5) Option or futures contracts, commodities, or direct real estate investments.

6) Corporate bonds, convertible bonds, or equity shares.

7) Obligations of any foreign banks or other entities issued outside of the United States.

7. Investment Selection

A. It is the policy of the District to require competitive bidding for all individual security purchases and sales except for:

1) Transactions with money market mutual funds and local government investment pools (which are deemed to be made at prevailing market rates);

2) Treasury and agency securities purchased at issue through an approved broker/dealer or financial institution; or

3) Investments purchased by an Investment Management Firm.

B. At least three bids or offers must be solicited for all other transactions involving individual securities. In situations where the exact security being offered is not offered by other broker/dealers, offers on the closest comparable investment may be used to establish a fair market price for the security.

8. Sale of Securities

A. The District may hold securities to maturity. However, securities may be sold with explicit approval of the VP & Controller, Sr. VP-Finance, or the Executive VP & Chief Financial Officer for purposes of liquidity, safety, or yield enhancement. Investments administered by an Investment Management Firm may be actively traded provided the strategy adds value through issue selection, yield curve structure, convexity, and diversification in order to provide safety of principal and lower portfolio risks.

9. Diversification and Maximum Maturities

A. The District attempts to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the District will not directly invest in:

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1) Individual securities maturing more than ten (10) years from the date of purchase.

2) Individual eligible Agency MBS as defined previously herein that exhibit average life characteristics and price sensitivity that exceeds that of a five (5) year security. While each eligible mortgage pool will specify a stated final maturity equal to the last contractual payment date due on the mortgages in the pool, such mortgage pass-through pools exhibit aggregate monthly cash flows that create predictable price volatility or average life / average maturity characteristics significantly shorter than the stated final maturity of the pool. (Example: a 30-year FNMA 6.00% mortgage pool may have a "stated final maturity" of 2035, but exhibit an average maturity of only three and a half (3.5) years). Mortgage pass-through securities otherwise authorized by this section must have average life / price sensitivity characteristics less than five (5) years at the time of purchase.

3) In order to ensure the ability to meet obligations and to minimize potential liquidation losses, the dollar-weighted average maturity (WAM) of the District's pooled portfolio shall not exceed two (2) years. For the PCHP portfolio, the WAM shall not exceed 2 years. The portion of the District's pooled portfolio managed by an Investment Management Firm shall not have a WAM greater than three (3) years. In addition, the individual investment portfolios of the District and PCHP will each be diversified to limit market and credit risk by observing the following limitations:

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Investment Type	Maximum Portfolio Ratio	Maturity Limit	Minimum Rating
U.S. Treasuries	100% Overall	10 years	N/A
U.S. Agencies & Instrumentalities	100% Overall 40% per Issuer	10 years	AA
Municipals	10% Overall 5% per Issuer	5 years	AA
Certificates of Deposit	40% Overall	2 years	N/A
Repurchase Agreements	40% Overall 20% per Issuer	270 days	N/A
Commercial Paper	40% Overall 5% per Issuer	270 days	A1 – P1
Money Market Mutual Funds	100% Overall	N/A	AAA
Local Government Investment Pools	100% Overall	N/A	AAA
U.S. Agency/ Instrumentality Mortgage Pass-Through Securities	25% Overall	5 years *	AAA
• Eligible securities must exhibit average life / maturity characteristics less than 5 years at the time of purchase.			

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10. Authorized Broker Dealers

A. Any broker/dealer wishing to do business with the District must provide the following:

1) most recent audited financial statements;

2) proof of current certification by the Financial Industry Regulatory Authority (FINRA; formerly the National Association of Securities Dealers (NASD)); or

3) proof of current registration with the Texas State Securities Commission;

4) completed Broker/Dealer Questionnaire;

5) resumes of designated brokers.

B. The Treasury Director reviews all submitted documents, checks backgrounds and references as may be appropriate, and presents findings and recommendations to the Investment Officers.

C. The Investment Officers, after consideration of the broker/dealer's qualifications, may propose acceptance of the application to the Board of Managers.

D. Approved broker/dealers are provided with a copy of the District's Investment Policy so that they may read and understand the District's investment parameters. A qualified representative of the approved broker/dealer firm must execute a written instrument acknowledging that the firm has:

1) received and reviewed the District's Investment Policy; and

2) implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District's Investment Policy, except to the extent that this authorization is dependent on an analysis of the makeup of the District's entire portfolio or requires an interpretation of subjective investment standards.

E. The list of approved broker/dealers must be reviewed, no less than annually, by the Board of Managers.

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11. Delivery vs. Payment

    A. All marketable securities are purchased using the delivery vs. payment method. Payment for securities purchased is made only upon verification that the correct securities were received by the custodian. Payment may be made in a simultaneous transaction but may not be made before delivery of the securities occurs.

12. Safekeeping and Custody:

    A. The District shall contract with a bank or banks for safekeeping of securities either owned by the District as part of its investment portfolio or held as collateral to secure demand or time deposits. Securities owned by the District shall be held in the District's name as evidenced by safekeeping receipts of the institution holding the securities.

    B. Collateral for bank deposits shall be held by a third-party custodian designated by the District and pledged to the District as evidenced by safekeeping receipts of the institution with which the collateral is deposited. Collateral may be held by the depository bank's trust department, a Federal Reserve Bank or branch of a Federal Reserve Bank, a Federal Home Loan Bank, or a third-party bank approved by the District.

13. Collateral

    A. Consistent with the requirements of the Public Funds Collateral Act, the District requires full collateralization of all uninsured collected bank balances plus accrued interest, if any. In order to anticipate market changes and provide a level of security for all funds, the collateralization level will be 102% of market value of principal and accrued interest on deposits, less the amount insured by the FDIC. The Treasury Director is responsible for approving pledges, releases, and substitutions of collateral and for monitoring the market value of the pledged securities to ensure that it is adequate. Eligible collateral shall be limited to Authorized Investments A) – D) of section 6 of this Policy.

14. Strategy

    A. For the Parkland and PCHP portfolios, investments are generally "laddered" to mature according to forecasted cash needs and are held to maturity. In addition,

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the portfolios are conservatively invested according to the following considerations listed in order of importance:

1) Suitability - All investments will be placed in appropriate instruments that are allowed by this Policy and with which the District's Investment Officers are thoroughly familiar.

2) Safety - Investments will be placed in instruments that offer low credit risk and minimal price volatility with the primary objective of preserving invested principal.

3) Liquidity - Securities will be selected to mature according to forecasted cash needs and to provide for contingencies.

4) Marketability - In order to further protect the District's assets from loss in the event that an early liquidation becomes necessary or desirable, a healthy trading market must exist for any securities maturing more than six (6) months from the purchase date.

5) Diversification - The investment portfolios will be diversified among specific issuers and investment types according to this Policy in order to minimize exposure to market and credit risk.

6) Yield - Investments will be selected which maximize return on invested principal subject to the above considerations.

7) Trading – Trading securities with the intent to profit from short-term changes in interest rates and/or security valuations is only permitted by an Investment Management Firm.

15. Portfolio Reporting and Controls

A. Not less than quarterly, the Treasury Director shall prepare a report of investment activity for presentation to the Board of Managers. This report will describe the investment position for the end of the period. The report will detail balances and changes in market and book values as well as fully accrued interest for the reporting period; state the maturity date of each investment held as of the reporting date; and state the compliance of the investment portfolio with this Investment Policy. Market values will be obtained from a reputable and

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independent source that is disclosed in the quarterly report. This report will be signed by the Board authorized Investment Officers.

B. In connection with the annual financial audit, a review of management controls on investments and adherence to this Policy will be performed and the results will be reported to the Board of Managers. The annual audit by the District's independent auditors will include a review of the quarterly investment reports, the results of which shall be presented to the Board of Managers.

16. Investment Management Firms

A. The District may contract with an accredited investment management firm for purposes of managing the DCHD and PCHP investment portfolios. The firm must be registered either under the federal Investment Advisors Act of 1940 or with the Texas State Securities Board. The firm is required to review this policy and confirm acceptance of its terms annually. The firm will only be accountable for the DCHD and PCHP assets in the custody accounts under its control. In accordance with the Public Funds Investment Act, the DCHD Board of Managers must approve by resolution the renewal of the investment management firm's contract every two years.

17. Investment Policy Review and Adoption

A. Not less than annually, the Board of Managers shall adopt a written instrument by resolution stating that it has reviewed the Investment Policy and that the written instrument so adopted shall record any changes made to the Policy.

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DEFINITIONS:

Workforce member: An Officer, board member, employee, volunteer, member of the medical staff, contractor, vendor, trainee, or other person whose conduct, in the performance of work for Parkland, is under the direct control of Parkland, whether or not he or she is paid by Parkland.

REFERENCES:

Parkland

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N/A

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APPENDIX 1

Consanguinity and Affinity Relationship Chart

Officer or Employee					
Consanguinity (Includes individuals related by blood to the Officer or Employee)			Affinity (Includes the Officer's or Employee's Spouse and individuals related to the Spouse)		
First Degree	Second Degree	Third Degree	First Degree	Second Degree	Third Degree
Father or Mother	Grandparents	Great Grandparents	Spouse	Grandparents	Great Grandparents
Son or Daughter (& Spouse)	Grandchildren (& Spouse)	Great Grandchildren (& Spouse)	Father or Mother	Grandchildren	Great Grandchildren
	Uncle or Aunt (& Spouse)	Great Uncle or Aunt (& Spouse)	Son or Daughter	Uncle or Aunt	Great Uncle or Aunt
	First Cousin (& Spouse)	Children of Great Uncle or Aunt (& Spouse)		First Cousin	Children of Great Uncle or Aunt
	Nephew or Niece (& Spouse)	Second Cousin (& Spouse)		Nephew or Niece	Second Cousin
	Brother or Sister (& Spouse)	Children of First Cousin (& Spouse)		Brother or Sister	Children of First Cousin
		Grand Nephew or Niece (& Spouse)			Grand Nephew or Niece

An Officer or Employee is the starting point from which all degrees of relationship are calculated. Under the Degrees of Consanguinity, where Spouse is indicated, the relationship of the spouse is in the same degree as that of the person related by consanguinity, but the spouse is related only by affinity.

Approve Medical Staff Bylaws

Approve Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____ YES and ____ NAY, does by this resolution adopt/reject the following:

WHEREAS, the Medical Executive Committee recommends approval of the Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers as presented.

THEREFORE BE IT RESOLVED that the Board of Managers approves the recommended Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Dated this 20th of December, 2023

_____	_____
Marjorie D. Petty, JD	Steve Roth, JD, MPH
Chair	Assistant Secretary

Marjorie D. Petty, JD	Yes_____ No_____ Abstain _____Absent_____
Ramon Miguez, PE	Yes_____ No_____ Abstain _____Absent_____
Lisa Sutter	Yes_____ No_____ Abstain _____Absent_____
Eric G. Bing, MD, PhD	Yes_____ No_____ Abstain _____Absent_____
Byron Cryer, MD	Yes_____ No_____ Abstain _____Absent_____
Todd Furniss, JD	Yes_____ No_____ Abstain _____Absent_____
Reina Gonzalez, JD	Yes_____ No_____ Abstain _____Absent_____
Vincent Hall	Yes_____ No_____ Abstain _____Absent_____
Farida Minner, RN	Yes_____ No_____ Abstain _____Absent_____
Elizabeth Palacios, MD	Yes_____ No_____ Abstain _____Absent_____
John Proctor	Yes_____ No_____ Abstain _____Absent_____

CEO Update on System Operations

Questions & Discussion Related to CEO Update on System Operations

Approve Transfer of $22.8 million from Parkland Health to Parkland Community Health Plan, Inc

Environmental Sustainability Update

Parkland Sustainability Program

December 20, 2023

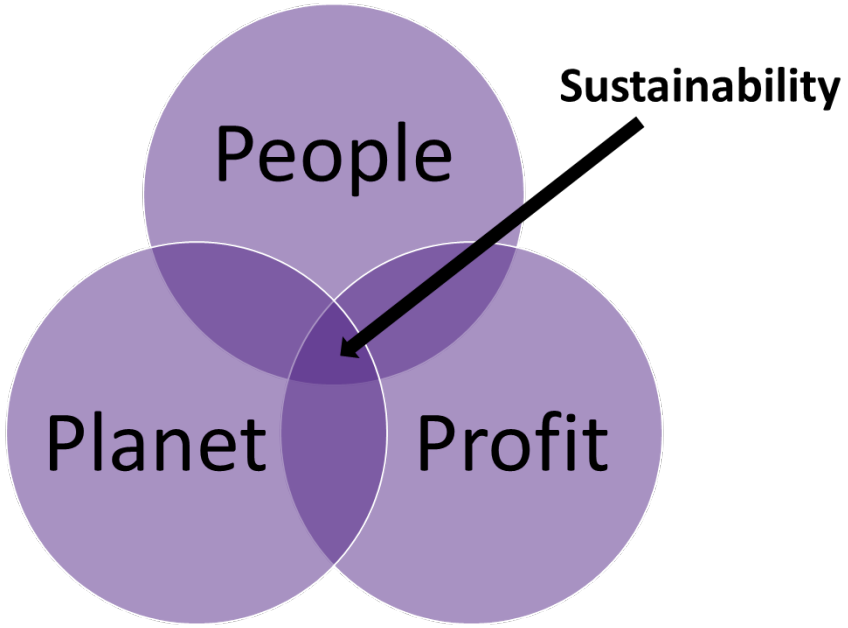
Miranda Jolliff
Director, Sustainability & Energy Conservation

Objectives

- Overview of Sustainability
- Climate + Health Relationship
- Parkland's Sustainability Program
- Plans for the Future

Parkland
Sustainability

Overview of Sustainability



"Meeting the needs of the present without compromising the ability of future generations to meet their own needs."

- Brundtland Report, publication released in 1987 by the World Commission on Environment and Development

Climate + Health

"Climate change is the single biggest health threat facing humanity."

World Health Organization

HEALTH CARE

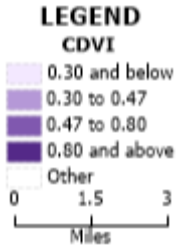
HHS unveils office to treat climate change as a health issue

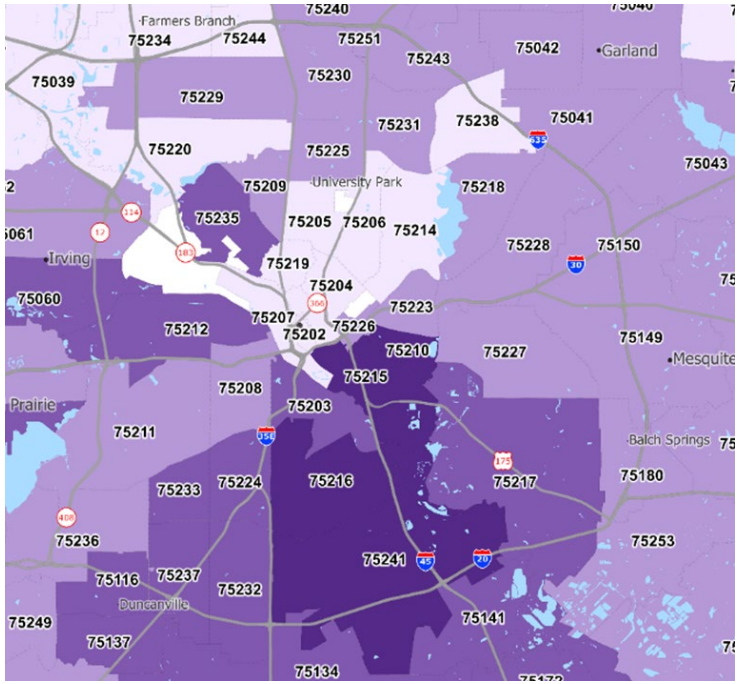
"The climate crisis is here, and the Department of Health and Human Services is rising to meet the challenge," HHS Secretary Xavier Becerra said.

The Joint Commission Joins Pledge to Reduce Health Care's Greenhouse Gas Emissions

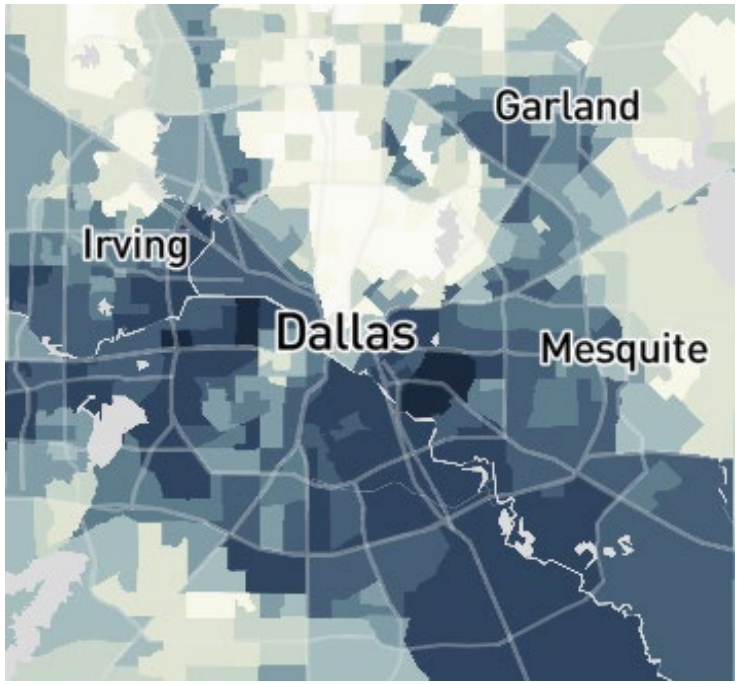
JOINT COMMISSION PRESIDENT AND CEO JONATHAN B. PERLIN, MD, PHD, IDENTIFIES TAKING ACTION ON CLIMATE CHANGE AS A TOP STRATEGIC PRIORITY

Climate + Health





Climate Vulnerability Index



Score combining health, environmental, social, economic, and infrastructure effects on neighborhood-level stability.

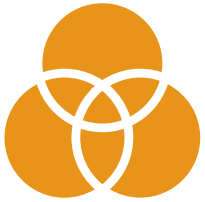
2021: 22 deaths from Winter Strom Uri reported in Dallas County

2023: 1,873 heat-related illnesses reported in Dallas County

Sources: Overall Climate Vulnerability in The U.S. | The U.S. Climate Vulnerability Index
https://www.dshs.texas.gov/sites/default/files/news/updates/SMOC_FebWinterStorm_MortalitySurvReport_12-30-21.pdf
www.dallascounty.org/departments/dchhs/data-reports/dashboards.php

Sustainability at Parkland

Sustainability at Parkland



Regulatory Compliance

Sustainable & Resilient Operations

Decarbonize Operations

Lead By Example

Sustainability at Parkland

Regulatory Compliance

The Joint Commission

- ✓ Climate is a top 3 strategic priority
- ✓ Requested comments for a sustainability leadership standard
- ✓ Parkland featured in video vignette
- ✓ Sustainable Healthcare Certification to launch in January 2024

SECO State Energy Conservation Office

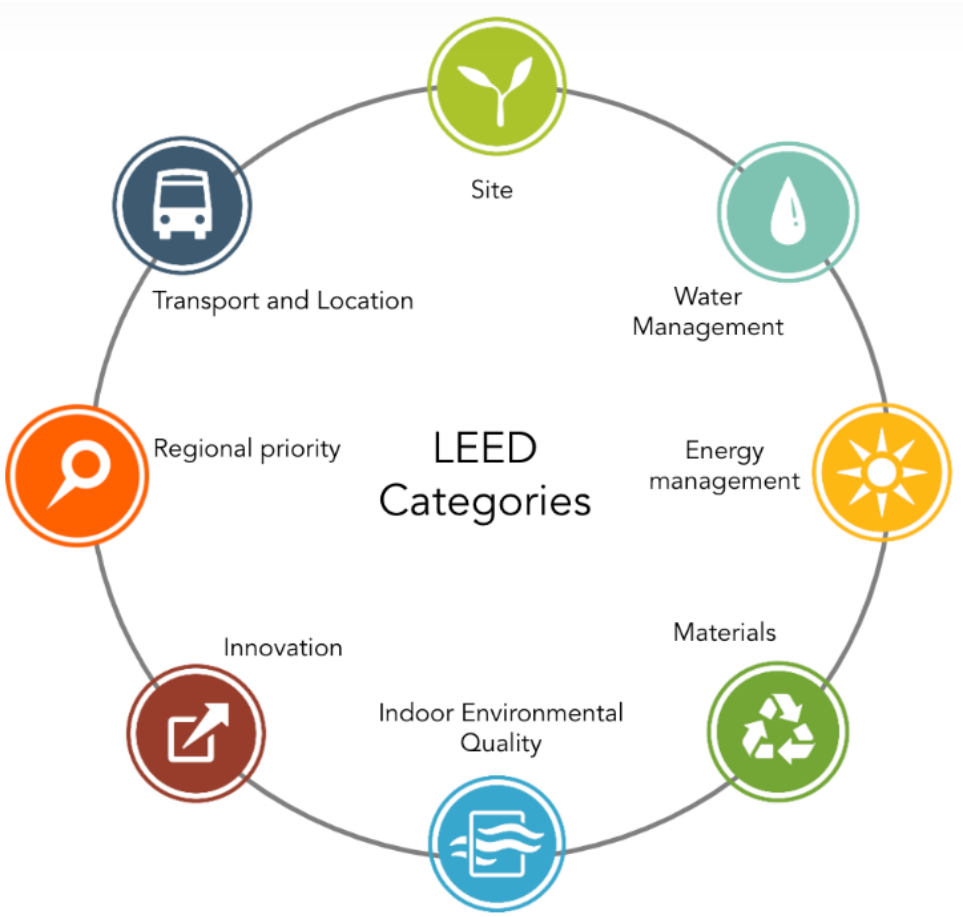
- ✓ 5% year over year electricity reduction requirement
- ✓ 2022: 10.7% reduction
- ✓ 2023: On target for 10.6% reduction

Texas Commission on Environmental Quality

- ✓ Pollution Prevention Planning
- ✓ Expected to exceed 2 of the 2023 goals
  - ✓ Electricity (5% reduction goal)
  - ✓ Anesthesia gas (20% desflurane reduction goal)

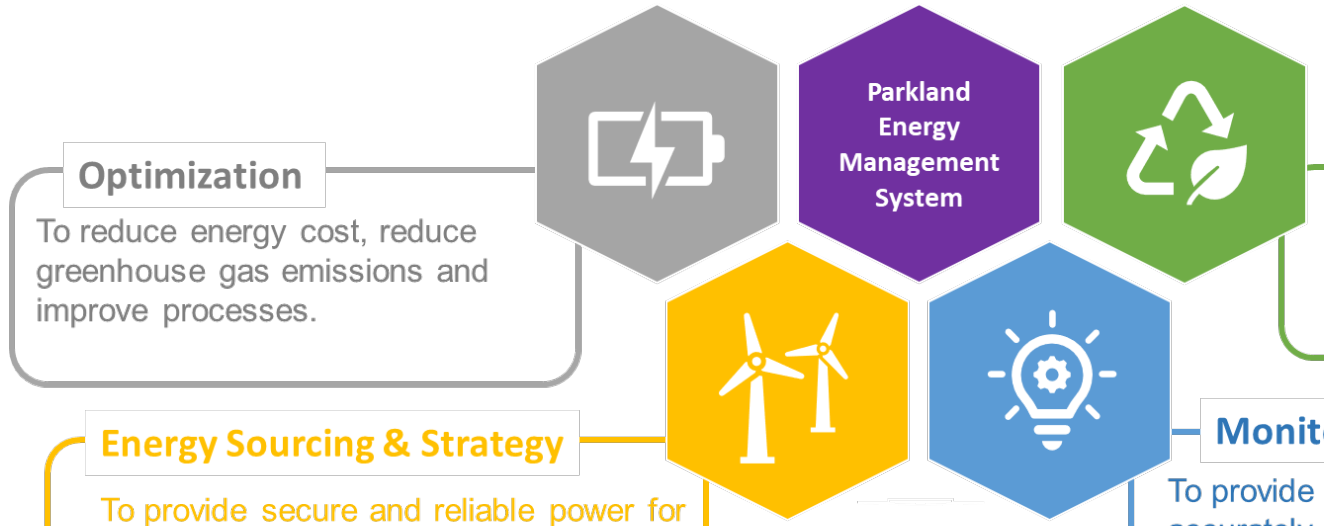
Sustainability at Parkland

Sustainable & Resilient Operations



Sustainability at Parkland

Sustainable & Resilient Operations



Optimization

To reduce energy cost, reduce greenhouse gas emissions and improve processes.

Certifications & Compliance

To contribute to Parkland's overall image in sustainability and energy efficiency.

Energy Sourcing & Strategy

To provide secure and reliable power for the whole Parkland system.

Monitoring and Control

To provide the infrastructure and systems to accurately measure, control and improve Parkland's energy and resource consumption.

Sustainability at Parkland

Decarbonize Operations

Scope 1

Stationary Combustion
Natural Gas & Diesel

Mobile Combustion
Fleet

Fugitive Emissions
Anesthetic Gases, Refrigerants & Fire Suppression

Scope 2

Electricity

Scope 3

Waste

Purchased Goods

Medicines

Food

Construction

Travel (Indirect)

Water

Sustainability at Parkland

Decarbonize Operations

Scope 1

Stationary Combustion
Natural Gas & Diesel

Mobile Combustion
Fleet

Fugitive Emissions
Anesthetic Gases, Refrigerants & Fire Suppression

→ **Efficiencies leading to reduced equipment needs**

→ **Evaluating options for EVs & charging stations**

→ **Desflurane reduction initiative**

Sustainability at Parkland

Decarbonize Operations

Scope 2

Electricity

- Retro-commissioning
- Control System Upgrade
- Temperature Modifications
- Renewable Energy (RECs)
- Solar Panels
- Lighting Controls
- COPC Energy Audits

Sustainability at Parkland

Decarbonize Operations

Scope 3

- Waste
- Medicines
- Purchased Goods
- Food
- Construction
- Travel (Indirect)
- Water

- 26 Recycling Streams
- Evaluating options
- LEED Gold & Parksmart Standards
- Water Audits

Sustainability at Parkland

Lead By Example

- ✓ Six LEED Gold buildings

- ✓ ENERGY STAR certification
- ✓ 4 years
- ✓ Largest ENERGY STAR certified campus in the U.S.

- ✓ Collaboration with other leaders in healthcare sustainability
- ✓ Desflurane reduction project
- ✓ Presentation: “Building a Business Case for Sustainability”
- ✓ Presentation: “Internal Advocacy for Sustainability”

- ✓ Webinar Panelist *Decarbonizing Health Care: Taking the Next Step to Reduce Your Organization’s Emissions*

- ✓ ASHE Sustainability Champion Award
- ✓ ASHE Energy to Care Award

- ✓ ASHE Conference Presentation – Implementing a Holistic Energy Management Framework

- ✓ Benchmarking
- ✓ GHG Tracking
- ✓ Awards Program

- ✓ Renewable energy requirements

- ✓ Parksmart Bronze for Maple Garage

Next Steps

Sustainable & Resilient Operations

The Joint Commission

Sustainable Healthcare Certification

Requires “The organization’s written strategic plan, reviewed and approved by the board annually, includes reducing its greenhouse gas emissions.”

Parkland STRATEGIC PLAN

Health Equity

“Experts estimate that clinical care delivery contributes only about 20% to overall health outcomes. Other contributors include individuals’ health behaviors (30%), social and economic factors (40%), and the **physical environment (10%)**.”

Next Steps

Sustainable & Resilient Operations

Sustainability STRATEGIC PLAN 2024-2026

Mission for Sustainability

Dedicated to promoting efficiencies in community wellness and environmental stewardship.

Vision for Sustainability

Prevent disease through environmental action.

Summary

As a supplement to Parkland Health's 2021-2026 Strategic Plan, the Sustainability Strategic Plan intends to help establish Parkland as an anchor institution and prioritize efforts related to the environmental efforts of the organization. Sustainability adds the element of environmental stewardship, which is a growing concern for healthcare organizations as the risk from environmental hazards continues to increase, contributing to a rise in health concerns.

This plan supports the efforts of health equity and taxpayer investment while also bringing additional value to the organization and the community by providing a healthier natural environment. Parkland has been a healthcare leader in this space for over a decade, and this plan outlines many of the efforts that will be needed in the coming years to continue serving the organization's vision of advancing health equity.

Next Steps

Sustainable & Resilient Operations

2024-2026 Strategic Priorities

To achieve our mission and vision, we will pursue four main priorities:

ENVIRONMENTAL REGULATIONS

Stay ahead of trends in a rapidly changing regulatory environment related to climate and sustainability.

DECARBONIZE OPERATIONS

Decrease the organization's carbon and carbon equivalent (CO_2e) emissions by addressing all three standardized scopes of measurement for greenhouse gas reduction.

SUSTAINABLE AND RESILIENT OPERATIONS

Commit to providing high-quality, sustainable infrastructure for patients and staff while simultaneously increasing resiliency of operations.

LEAD BY EXAMPLE

Pursue excellence in healthcare sustainability to educate others and advance wellness through environmental action.

Thank you!

Parkland
Sustainability

Questions & Discussion Related to Environmental Sustainability Update

Board of Managers Assessment

Board of Managers Officer Election Process

Strategic Partnership for Facility Development

Executive Session

Questions & Discussion Regarding Strategic Partnership for Facility Development

Executive Session

Consultation with Attorney Regarding Parkland Center for Clinical Innovation (PCCI) and Pieces Technology, Inc (PTI) Agreement

Executive Session

Questions & Discussion Regarding PCCI and PTI Agreement

Executive Session

Personnel Matters Pertaining to Duties and Responsibilities of Chief Executive Officer

Executive Session

Personnel Matters Pertaining to Duties and Responsibilities of Board Members

Medical Executive Committee Credentialing Report

Medical Staff Bylaws

Patient Settlements

Cyber Security Contract (N8)