Parkland

Board of Managers

Agenda for the ***Board of Managers*** meeting of the Dallas County Hospital District is scheduled for ***Wednesday November 15, 2023, at 12:50 PM (or immediately following HOMES meeting)*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2632 152 5799; meeting password: 1234) to join the meeting. The ***Board of Managers*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Board of Managers*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Opening/Call to Order/Declare a Quorum Present/Mission Statement/Opening Remarks** ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity			Chair
	A. Invocation by Rev. Dr. Jeanne Stevenson-Moessner	*3*	5	Rev. Dr. Jeanne Stevenson-Moessner, SMU
	B. Public Comments Regarding Agenda Items *See public comment registration information and rules at https://www.parklandhospital.com/board-of-managers*			
II.	**Consent Agenda**			
	A. Approve Minutes 2023-10-11 Facilities Committee	*4*	1	Chair
	B. Approve Minutes 2023-10-11 Audit Committee	*8*		
	C. Approve Minutes 2023-10-24 Budget & Finance Committee	*13*		
	D. Approve Minutes 2023-10-25 Quality of Care & Patient Safety Committee	*20*		
	E. Approve Minutes 2023-10-25 Board of Managers	*25*		
	F. Approve Contracts over $200,000	*31*		
	G. Approve Capital Substitution(s)	*61*		
	H. Approve Investment Officers	*64*		
	I. Approve Parkland Health Foundation Board of Directors Appointments	*67*		
	J. Approve Amendments to Medical Staff Rules and Regulations	*75*		
	K. Approve Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status	*76*		

		PAGE	TIME (MIN)	PRESENTER(S)
	Changes of the Medical Staff and Non-Physician Clinical Providers			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	CEO Update on System Operations	*78*	5	Fred Cerise, MD
B.	Questions & Discussion Related to CEO Update on System Operations	*79*	5	Chair
C.	Digital Health Update	*80*	20	Brett Moran, MD
D.	Questions & Discussion Related to Digital Health Update	*126*	10	Chair
IV.	**Break**			
V.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Internal Audit Department Assessment	*127*	20	Todd Furniss, JD
B.	Questions & Discussion Related to Internal Audit Department Assessment	*128*	10	Chair
L.	Board FY24 Priorities Discussion	*129*	15	Chair
C.	Board of Managers Officer Election Process	*130*	5	Chair
VI.	**Executive Session** Tex. Gov't Code §§551.074			
A.	Performance Appraisal Discussion: CEO and Board Dual Reports	*131*	60	Chair
B.	Personnel Matters Pertaining to Duties and Responsibilities of Chief Executive Officer	*132*	10	Chair
C.	Personnel Matters Pertaining to Duties and Responsibilities of Board Members	*133*	10	Chair
VII.	**Executive Session Reference Documents** Tex. Occup. Code §160.007 Tex. Health & Safety Code §§161.0315 & 161.032			
A.	Medical Executive Committee Credentialing Report	*134*		
B.	Delineation of Privileges Cardiovascular Disease	*165*		
C.	Delineation of Privileges General Surgery	*183*		
D.	Amendments to Medical Staff Rules and Regulations	*204*		
VIII.	**Action Items**			
A.	Board May Take Action on Any Agenda Item(s) Above			Chair
IX.	**Adjourn**			Chair
A.	Closing Remarks			
B.	Call to Adjourn			

Invocation

Approve Minutes 2023-10-11 Facilities Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Facilities Committee
October 11, 2023

Minutes of the Facilities Committee Development meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, October 11, 2023, scheduled for 9:30 a.m. in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Vincent Hall noted that a quorum was physically present and called the meeting to order at 9:34 a.m. Committee members Todd Furniss, JD (left at 11:00 a.m.); Reina Gonzalez, JD (arrived at 9:35 a.m.); Farida Minner, RN; and John Proctor (arrived at 9:35 a.m. and left at 10:52 a.m.).

Board Member attendees included: None

Staff Present (via Webex and in-person) included:

Beall Carothers, Director of Planning, Development & Construction (in-person)
Bennie Miller, Supplier Diversity Manager
Cody Lee, Facility Program Manager
Edmundo Castañeda, EVP & Chief Operating Officer (in-person)
Felicia Miller, EVP & Chief Talent Officer (in-person)
Forrest Stovall, Governance Program Manager (in-person)
Fred Cerise, President & Chief Executive Officer (in-person)
Guy Toliver, Director Inclusion & Supplier Diversity (in-person)
Jeffrey Giles, Sr. Associate Attorney
John Raish, SVP Support Services (in-person)
John Wilson, Director Planning, Design, and Construction Services
Kellee Boardingham, Executive Assistant (in-person)
Mark Stewart, Manager Program & Planning
Pamela Bryant, SVP & Chief Supply Chain Officer (in-person)
Roberto de la Cruz, EVP & Chief Clinical Officer
Samia Zia, Director Strategy
Saul Cordero, VP & Chief Governance Officer (in-person)
Steven Roth, EVP & Chief Legal Officer (in-person)
Vic Summers, SVP Chief Audit Executive

II. Mission Statement

Chair began the meeting by sharing an invocation and stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Facilities Minority and Women-Owned Business Enterprises (MWBE) Report

Guy Toliver provided the MWBE Report. He reported on MWBE participation percentages for Construction Contracts over $200,000. Next, he reported on MWBE participation percentages for Professional Services Contracts over $200K. Lastly, he presented on MWBE participation percentages for Goods/Equipment over $200K.

The Committee asked questions and received further information related to the MWBE Report.

B. Planning Design & Construction (PD&C) Project Horizon

John Raish presented the PD&C Project Horizon. He reviewed the projects and provided an update on the status of each.

- Former Campus Demolition
- Supply Chain Store Room Expansion & MRD Breakroom
- 15th Floor ICU Bed Conversion
- HOMES Relocation to Tex Oak
- OK Paper Warehouse Demolition & Surface Parking
- Operating Room 6 Hybrid Endovascular Room
- ED Psych Intake
- Oak West Behavioral Health Renovations
- Annie's Place Expansion
- Tex Oak Warehouse Roof Replacement
- iARx Onsite Pharmacy Central Fill
- 9th Floor Shell Finish-Out

The Committee asked questions and received further information related to the PD&C Project Horizon.

C. OK Warehouse Demolition Update

John Raish provided an update on the OK Warehouse Demolition. He reviewed the project timeline, budget, and MWBE participation percentages.

The Committee asked questions and received additional information related to the OK Warehouse Demolition Update.

D. Former Campus Demolition Update

John Raish provided an update on the former campus demolition. He noted the progress made thus far and the expected timeline moving forward.

The Committee asked questions and received additional information related to the Former Campus Demolition Update.

VI. Executive Session

At 10:22 a.m., the Committee went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

A. Vickery Clinic Replacement Update

B. Southeast Clinic Strategy Update

C. Dr. Michael Carroll Lease Renewal at Southeast Clinic

D. South Central Dallas County Land Acquisition

E. Consultation with Attorney Regarding Lofland Garage Update

Members of management in executive session attendance included:

Beall Carothers, Edmundo Castañeda, Felicia Miller, Forrest Stovall, Fred Cerise, Guy Toliver, Jeffrey Giles, John Raish, John Wilson, Kellee Boardingham, Mark Stewart, Pamela Bryant, Roberto de la Cruz, Samia Zia, Saul Cordero, Steven Roth, and Vic Summers

Chair adjourned Executive Session and moved into Open Session at 11:04 am.

VII. Adjourn

With no further business to discuss, the Committee Chair adjourned the meeting at 11:04 am.

SO RECORDED:

Vincent Hall	Steve Roth, JD, MPH
Committee Chair	Assistant Secretary

Approve Minutes 2023-10-11 Audit Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Minutes of the Audit Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, October 11, 2023, scheduled for 3:00 p.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Todd Furniss, JD, noted that a quorum was physically present and called the meeting to order at 3:00 p.m. Committee members Vincent Hall; Ramon Miguez, PE; and Elizabeth Palacios, MD, attended in-person.

Board Member attendees included: None

Staff Present (via Webex and in-person) included:

Amy LaBarge, Director Internal Audit (in-person)
Brad Nitschke, Associate General Counsel
Carolyn Foster, Deputy General Counsel
DeLancey Johnson, SVP Associate Chief Talent Officer
Edmundo Castañeda, EVP Chief Operating Officer (in-person)
Felicia Miller, EVP Chief Talent Officer (in-person)
Forrest Stovall, Governance Program Manager (in-person)
Fred Cerise, President & Chief Executive Officer (in-person)
Gerry Baker, SVP Revenue Cycle
Jared Ginter, VP Institutional Risk Management
Jessica Hernandez, SVP Chief DEI Officer
Kellee Boardingham, Executive Assistant (in-person)
Latoyia Goffney, Director Accounts Payable and Payroll
Melanie Roberts, SVP Chief Compliance & Ethics Officer
Pamela Bryant, SVP Chief Supply Chain Officer (in-person)
Roberto de la Cruz, EVP Chief Clinical Officer
Saul Cordero, SVP Chief Governance & Strategy Officer (in-person)
Stacey Dorsey, SVP Chief Workforce Strategy Officer (in-person)
Stephanie Speights, SVP Talent Management Development
Vic Summers, SVP Internal Audit (in-person)
Vivian Johnson, SVP Clinical Services

Additional Attendees:
Chris Clark, FORVIS
Andrea Sartin, FORVIS

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Parkland Health FY23 Pre-Audit Report to the Board of Managers

Chris Clark provided the FY23 Pre-Audit Report to the Board of Managers. He noted the adverse opinion on GAAP but the clean opinion on statutory reporting procedures, which is standard procedure. Next, he reviewed Risk Areas & Key Disclosures, the Engagement Team, as well as the anticipated timeline for the remainder of the audit.

The Committee asked questions and received additional information related to the FY23 Pre-Audit Report to the Board of Managers.

B. PCHP 2022 Statutory Audit Report

Chris Clark provided the PCHP 2022 Statutory Audit Report.

The Committee asked questions and received additional information related to the PCHP 2022 Statutory Audit Report.

C. Fiscal Year 2023 Audit Plan Update

Vic Summers presented the Fiscal Year 2023 Audit Plan Update. He reviewed each audit and provided a status update.

The Committee asked questions and received further information related to the Fiscal Year 2023 Audit Plan Update.

D. Fiscal Year 2024 Audit Plan

Vic Summers presented the Fiscal Year 2024 Audit Plan. He reviewed the planned audits for FY24 as well as the expected timelines. Next, Vic presented the FY24 Audit Cycles as possible changes to the current audit cycle.

The Committee asked questions and received further information related to the Fiscal Year 2024 Audit Plan. The Committee requested management bring back a proposed Audit Cycle plan.

E. Open Session Audit Follow-up Reports

Vic Summers presented the Open Session Audit Follow-up Reports. He noted one audit was closed since the last Audit meeting and there are no negative indicators on the report.

The Committee asked questions and received further information related to the Open Session Audit Follow-up Reports.

F. Audit Report Summary
Vic Summers presented the Audit Report Summary.

i. Chargemaster Audit, Report No. 23-03
Vic Summers reviewed Report No. 23-03. He discussed the findings of the audit and the issues identified.

The Committee asked questions and received additional information related to the findings of Report No. 23-03.

ii. Remote Clocking Audit, Report No. 23-13
Vic Summers reviewed Report No. 23-13. He discussed the findings of the audit and the issues identified.

The Committee asked questions and received additional information related to the findings of Report No. 23-13.

VI. Executive Session

At 3:58 p.m., the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

Members of management in executive session attendance included:

Amy LaBarge, Brad Nitschke, Carolyn Foster, Edmundo Castañeda, Felicia Miller, Forrest Stovall, Fred Cerise, Jessica Hernandez, Kellee Boardingham, Latoyia Goffney, Melanie Roberts, Pamela Bryant, Roberto de la Cruz, Saul Cordero, Stacy Dorsey, Steve Roth, and Vic Summers

A. Executive Session Audit Follow-up Reports

B. Contract Labor Audit, Report No. 23-04

C. Consultation with Attorney Regarding:

i. Status of litigation, claims, and settlements

D. Independent Briefing with Audit Committee (Verbal)

The Committee adjourned the executive session at 4:37 p.m.

VII. Adjourn

With no further business to discuss, the Committee Chair entertained a motion to adjourn the meeting at 4:38 p.m.

Ramon Miguez, PE, motioned to adjourn the meeting. Vincent Hall seconded the motion. The motion passed unanimously.

SO RECORDED:

Todd Furniss, JD Committee Chair	Steve Roth, JD, MPH Assistant Secretary

Approve Minutes 2023-10-24 Budget & Finance Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Budget and Finance
October 24, 2023

Minutes of the Budget and Finance Committee meeting of the Board of Managers of the Dallas County Hospital District, held Tuesday, October 24, 2023, scheduled for 11:30 a.m. in the WISH Building Executive Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, noted that a quorum was physically present and called the meeting to order at 11:30 a.m. Committee members Eric G. Bing, MD, PhD; Byron Cryer, MD; and Lisa Sutter attended in-person.

Committee member John Proctor did not attend.

Board Member attendees included: Chair Marjorie Petty, JD; Reina Gonzalez, JD (via Webex); and Vincent Hall.

Staff Present (via Webex and in-person) included:

Anthony Tarango, Employee Health Manager Nursing (in-person)
April Audain, VP UT Contracts Administration (in-person)
Donna Richardson, EVP & Chief Nursing Executive (in-person)
Felicia Miller, EVP & Chief Talent Officer (in-person)
Forrest Stovall, Governance Program Manager (in-person)
Gerry Baker, SVP Revenue Cycle
Guy Toliver, Director Inclusion-Supplier Diversity
Jared Ginter, VP Institutional Risk Management
Joe Mayer, Director Treasury (in-person)
Joseph Longo, SVP Chief Information Officer
Keri Disney-Story, VP Clinical Finance
Pam Bryant, SVP Chief Supply Chain Officer (in-person)
Rick Humphrey, EVP & Chief Financial Officer (in-person)
Roberto de la Cruz, EVP & Chief Clinical Officer
Saul Cordero, SVP & Chief Governance & Strategy Officer (in-person)
Steven Roth, EVP & Chief Legal Officer (in-person)
Tabitha Lee, VP Finance
Vic Summers, SVP & Chief Audit Executive

Additional Attendees:
Ryan Bailey, Investment Committee Chair
Janet Becker-Wold, Callen
Gordon Weightman, Callan

II. Mission Statement

Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Reports Requiring Deliberation(s) or Approval(s)

A. Investment Committee Overview

i. Review Investment Policy

Rick Humphrey introduced Ryan Bailey, the Investment Committee Chair, as well as Gordon Weightman and Janet Becker-Wold with Callan. Next, he provided an overview of the Investment Committee to include a historic perspective, governance structure, committee membership, and oversight of funds. Rick also differentiated between the pension fund and short-term investment funds.

Next, Rick reviewed Parkland's investment allocations with respect to the Investment Policy. Callan also provided a comparison of Parkland's investment returns with other public funds.

The Committee asked questions and received additional information related to the Investment Committee Overview. The Committee specifically asked questions and received additional information related to other public funds investing in real estate and private equity. The Committee asked management to provide a Private Equity educational briefing at a future meeting.

B. Approve Contracts over $200,000

Pam Bryant reviewed the briefing documents for contracts over $200,000. (See Appendix A of these minutes for more specific details on each contract.) Discussion of non-sole source contracts was first. Pam Bryant provided a brief overview of each contract and highlighted the MWBE participation. Contract N1, All Relocation Services, is 75% MWBE participation. Contract N2, McGough Construction, is 48% MWBE participation.

The Committee asked questions and received additional information related to Contract N1, All Relocation Services. The Committee Chair requested a more descriptive summary of the relocation services offered.

Next, Pam presented the sole source contracts. She provided a brief overview of each contract and highlighted the MWBE participation.

The Committee asked questions and received further information related to Contracts over $200,000.

Byron Cryer, MD, motioned to recommend Board approval of Contracts over $200,000. Eric G. Bing, MD, PhD, seconded the motion. The motion passed unanimously.

C. Parkland Financial Performance Presentation

Rick Humphrey reviewed the financial results for September 2023 and discussed significant performance variances.

For the month of September, Parkland Health recognized a net income of $54.4M which is $53.8M favorable to the budgeted net income of $0.6M and ($121.7M) unfavorable compared to the prior year net income of $176.1M.

Parkland Health's operating margin and operating cash flow margin for the month of September are 16.2% and 26.8%, respectively. The operating margin was favorable compared to budget of (0.5%) and the operating cash flow margin is also favorable compared to budget of 3.1%. Parkland Health's operating margin is unfavorable compared to the prior year operating margin of 36.2% and unfavorable to the operating cash flow margin of 40.3% from the prior year.

Parkland Health's patient cash collections in September were $78.1M which is below budget by ($13.4M) and ($14.2M) lower than the prior year. Parkland Health's days cash on hand of 177.0 days for the month is a decrease of (33.3) days compared to prior month of 210.3 days and compared to the prior year September of 156.7 days, an increase of 20.3 days.

Rick Humphrey reviewed the income statement for September 2023. He noted September is the end of the fiscal year as well. The variance to budget for Operating Revenues is $189,435,000. The variance to budget for Operating Expenses is $159,577,000. The variance to budget for Total Net Income (Loss) is approximately $88,288,000.

Next, Rick reviewed the income statement including all Parkland entities. The variance to budget for Operating Revenues is $327,084,000. The variance to budget for Operating Expenses is $334,141,000. The variance to budget for Total Net Income (Loss) is $59,777,000. The fiscal year end Operating Margin is 0.4% including all Parkland entities.

The Committee asked questions and received further information related to the Income Statements.

Next, Rick reviewed the Key Statistics for the system. He noted those metrics with variances to budget. The Case Mix Index and Ambulatory Visit metrics remain averse to budget.

The Committee asked questions and received further information related to the Key Metrics. The Committee specifically asked questions and received additional information related to the increase in unfunded patients and decrease in Medicaid patients.

A. **Adjourn**
With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 1:07 p.m.

SO RECORDED:

Ramon Miguez, PE	Steve Roth, JD, MPH
Committee Chair	Assistant Secretary

Appendix A (Contracts Reviewed for Approval)

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
													October 25, 2023
NON-SOLE SOURCE CONTRACTS - Sorted by Size													
N1	82	Expense	Employee Relocation Services	All Relocation Services	11/1/2023 - 10/31/2028	$3,500,000	$3,500,000	Request for Proposals (Best Value)	Yes	Shannon Mosley, Office of Talent Management	75%	See Chart	See Chart
N2	85	Capital	Additional Ultrasound Room Renovation	McGough Construction	Last Signature - 4/25/2024	$287,367	$287,367		Yes	Asma Momin, Planning, Design and Construction	48%	See Chart	See Chart
N3	87	Revenue: Court Approval	Denton Rehab Sublease	Shields Care Center, Inc., dba Denton Rehabilitation & Nursing Center, Inc., a Texas corporation	Upon execution - 8/31/2025	$0	$0	Real Estate – Exemption	N/A-Revenue	Lisa Cross, Director, Post-Acute Services, Post-Acute Services	N/A	N/A	N/A

Appendix A (Continued)

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
SOLE SOURCE CONTRACTS - Sorted by Size													
S1	89	Expense	Coblation System Disposables	Smith & Nephew	Last Signature - 5 Years	$4,200,000	$4,200,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services Admin	0%	N/A	N/A
S2	91	Expense	Bendit 0.021" steerable microcatheters	Bend It Technologies	Last Signature - 3 Years	$1,350,000	$1,350,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	John Camacho, Interventional Radiology	0%	N/A	N/A
S3	93	Expense	Mod to Add Funds Eligibility Verification Services & Claims Management Services	Change Healthcare Technologies, LLC	4/1/2016 - 5/31/2024	$960,000	$6,830,842	Sole Source Modification	Yes	Gerry Baker, Patient Financial Services	0%	N/A	N/A
S4	95	Expense	Mod #3 Blood apheresis disposables/consumables	Terumo BCT	11/4/2021 - 12/31/2024	$623,336	$1,819,421	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Sandra O'Rear, Acute Dialysis	0%	N/A	N/A
S5	97	Revenue	LMSW Services for DARTCare	Dallas Area Rapid Transit	11/2/2023 - 10/31/2024	$560,310	$560,310	N/A-Revenue	N/A-Revenue	Kristin Peterson, Psych Social Work	0%	N/A	N/A
S6	99	Expense	Mod #4 Intravascular Lithotripsy ("IVL") Products	Shockwave Medical Inc.	3/1/2020 - 3/1/2027	$500,000	$948,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services	0%	N/A	N/A
S7	101	Expense	Mod #4 Total Joint Products and Accessories	Smith and Nephew, Inc.	6/15/2018 - No Expiration	$200,000	$444,999	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative Services Administration	0%	N/A	N/A
S8	103	Revenue: Court Approval	Mod #5 Amendment #5 to Lease – Michael Carroll, M.D.	Michael Carroll, M.D.	1/1/2013 - 12/31/2024	($21,869)	($409,818)	Sole Source Modification	N/A-Revenue	Beall Carothers, Planning Design & Construction	N/A	N/A	N/A

Approve Minutes 2023-10-25 Quality of Care & Patient Safety Committee

Parkland

MINUTES

Dallas County Hospital District Board of Managers

Quality of Care and Patient Safety
October 25, 2023

Minutes of the Quality of Care and Patient Safety Committee meeting of the Board of Managers of the Dallas County Hospital District, held Wednesday, October 25, 2023, scheduled for 9:00 a.m. in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Elizabeth Palacios, MD, noted that a quorum was physically present and called the meeting to order at 9:01 am. Committee members Eric G. Bing, MD, PhD; Byron Cryer, MD; Todd Furniss, JD; and Farida Minner, RN, (arrived at 9:10 a.m.) attended in-person.

Board Member attendees included: Board Chair Marjorie Petty, JD (arrived at 10:22 a.m.); Reina Gonzalez, JD; Vincent Hall (arrived at 9:05 a.m.); and Ramon Miguez, PE.

Staff Present (via Webex and in-person) included:

Anthony Tarango, Employee Health Nursing Manager (in-person)
Brett Moran, SVP Associate Chief Medical Officer
Carlos Girod, UTSW Professor
Carrie Berge, VP Pharmacy Services
Carmen Bowling, Interim SVP Nursing
Catherine Chen, UTSW Associate Professor
David Alexander, SVP Nursing
Dawn Marchetto, SVP Nursing
Donna Richardson, EVP & Chief Nursing Executive (in-person)
Edmundo Castañeda, EVP & Chief Operating Officer (in-person)
Ellen O'Connell, UTSW Associate Professor
Eugene Chu, President of the Medical Executive Committee (in-person)
Felicia Miller, EVP & Chief Talent Officer (in-person)
Forrest Stovall, Governance Program Manager (in-person)
Fred Cerise, President & Chief Executive Officer (in-person)
Gretchen Blake, VP Quality & Clinical Effectiveness (in-person)
James Griffin, President-Elect of the Medical Executive Committee (in-person)
Jessica Hernandez, SVP Chief DEI Officer
Joseph Chang, SVP Chief Medical Officer
Judy Herrington, SVP Nursing
Karen Garvey, VP Safety & Clinical Risk Management (in-person)
Kathleen Doherty, VP Nursing
Kellee Boardingham, Executive Assistant (in-person)
Lydia deJong, Director Regulatory & Accreditation Affairs
Madhuri Sopirala, UTSW Associate Professor
Margaret Palmer, VP Professional Medical Affairs
Martin Swanson, Director of Nursing
Melanie Roberts, SVP Chief Compliance & Ethics Officer

Mike Lane, SVP & Chief Patient & Safety Officer (in-person)
Nneka Egbuniwe, Deputy General Counsel (in-person)
Roberto de la Cruz, EVP Chief Clinical Officer (in-person)
Saul Cordero, SVP & Chief Governance & Strategy Officer (in-person)
Sobha Fuller, SVP Nursing
Vic Summers, SVP Chief Audit Executive

II. Mission Statement

Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

V. Executive Session – Quality & Patient Safety Operations Section

At 9:02 a.m. the Committee moved into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

Members of management in executive session attendance included:

Anthony Tarango, Brett Moran, Carlos Girod, Carrie Berge, Carmen Bowling, Catherine Chen, David Alexander, Dawn Marchetto, Donna Richardson, Edmundo Castañeda, Ellen O'Connell, Eugene Chu, Felicia Miller, Forrest Stovall, Fred Cerise, Gretchen Blake, James Griffin, Jessica Hernandez, Joseph Chang, Judy Herrington, Karen Garvey, Kathleen Doherty, Kellee Boardingham, Lydia deJong, Madhuri Sopirala, Margaret Palmer, Martin Swanson, Melanie Roberts, Mike Lane, Nneka Egbuniwe, Roberto de la Cruz, Saul Cordero, Sobha Fuller, and Vic Summers

In executive session, the Committee received the presentation and reports as specified in the posted agenda.

A. Chief Quality & Safety Officer Report: Executive Quality Committee (EQC) Summary

B. Patient Safety & Clinical Risk
   1. Cause Analysis (CA) Case Reviews and Guide

C. Regulatory and Accreditation Affairs

1. Regulatory Activities, Tracers, & Auditing Program Update

D. Clinical Quality Reports
   1. Department Performance Improvement Committee (PIC)/ Clinical Quality Committee (CQC) Annual Presentation
      a. Burn Clinical Quality Committee
      b. Pharmacy & Therapeutics Clinical Quality Committee

The Committee reviewed all items on the agenda, asked questions and received additional information.

VI. Executive Session: Medical Executive Committee ("MEC")

Eugene Chu, MD, President of the Medical Executive Committee, discussed the items posted on the agenda.

A. Appointments/Reappointments
   1. Medical Staff & Non-Physician Clinical Providers to Parkland Health
      a. Credentialing Report
      b. Delineation of Privileges (DoPs)
         i. Ophthalmology
         ii. Plastic Surgery
      c. Privileging – Other
         i. Reappointment Options Language
   2. Adoption of Amendments to Medical Staff Rules and Regulations

The Board asked questions and received additional information.

Members of management in the MEC executive session attendance included:

Brett Moran, Carlos Girod, Donna Richardson, Edmundo Castañeda, Eugene Chu, Felicia Miller, Forrest Stovall, Fred Cerise, James Griffin, Jose Joglar, Joseph Chang, Margaret Palmer, Mike Lane, Nneka Egbuniwe, Roberto de la Cruz, Saul Cordero, and Vic Summers

VII. Executive Session: Chief Quality & Safety Officer (CQSO) One-on-One with Committee

The Committee did not conduct a One-on-One with the CQSO, Dr. Mike Lane.

VIII. Executive Session: Medical Executive Committee President One-on-One with Committee

The Committee did not conduct a One-on-One with the Medical Executive Committee President, Dr. Eugene Chu.

Chair adjourned Executive Session and moved into Open Session at 10:52 a.m.

IX. Action Items (Open Session)

A. Approve Medical Executive Committee Recommendations

1. Medical Staff & Non-Physician Clinical Providers to Parkland Health
    a. Credentialing Report
    b. Delineation of Privileges (DoPs)
        1. Ophthalmology
        2. Plastic Surgery
    c. Privileging – Other
        1. Reappointment Options Language
2. Approval of Amendments to Medical Staff Rules and Regulations

Todd Furniss, JD, motioned to recommend Board approval of the Medical Executive Committee Recommendations. Eric G. Bing, MD, PhD, seconded the motion. The motion passed unanimously.

X. Adjourn

With no further business to discuss, Committee Chair Elizabeth Palacios, MD, adjourned the meeting at 10:53 a.m.

SO RECORDED:

Elizabeth Palacios, MD	Steve Roth, JD, MPH
Committee Chair	Assistant Secretary

Approve Minutes 2023-10-25 Board of Managers

Minutes of the Board of Managers meeting of the Dallas County Hospital District, held Wednesday, October 25, 2023, scheduled for 12:50 p.m. (or immediately following the HOMES meeting) in the WISH Building Conference Room (02-175) at Parkland Health and via WebEx. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Chair Marjorie Petty, JD, noted that a quorum was physically present and called the meeting to order at 1:06 p.m.

Board Member attendees included: Chair Marjorie Petty, JD; Eric G. Bing, MD, PhD; Byron Cryer, MD; Todd Furniss, JD; Reina Gonzalez, JD; Vincent Hall; Ramon Miguez, PE; Farida Minner, RN; and Elizabeth Palacios, MD. Board member Lisa Sutter attended via Webex.

Board Member John Proctor did not attend.

Staff Present (via Webex and in-person) included:

Anthony Tarango, Employee Health Nurse Manager (in-person)
Brad Nitschke, Associate General Counsel (in-person)
Donna Richardson, EVP & Chief Nursing Executive (in-person)
Edmundo Castañeda, EVP & Chief Operating Officer (in-person)
Felicia Miller, EVP & Chief Talent Officer (in-person)
Forrest Stovall, Governance Program Manager (in-person)
Fred Cerise, President & Chief Executive Officer (in-person)
Jeffrey Giles, Sr. Associate Attorney
Jennifer Trousdale, Associate General Counsel
Jessica Hernandez, SVP Chief DEI Officer
Joe Mayer, Treasury Director (in-person)
Jolene DeVito, Public Relations Manager (in-person)
Jose Joglar, UTSW Professor
Judith Abongo, PMO Project Manager
Kellee Boardingham, Executive Assistant (in-person)
Latosha Ramsey, CPE Educator Candidate (in-person)
Lonnie Roy, Director Health System Research
Melanie Roberts, SVP Chief Compliance & Ethics Officer (in-person)
Michael Lane, SVP Chief Quality & Patient Safety Officer (in-person)
Pamela Bryant, SVP Chief Supply Chain Officer
Rick Humphrey, EVP & Chief Financial Officer (in-person)
Robert Case, Associate General Counsel
Roberto de la Cruz, EVP Chief Clinical Officer (in-person)
Saul Cordero, SVP & Chief Governance & Strategy Officer (in-person)
Shauntee Mayfield, VP & Chief Experience Officer (in-person)
Steven Roth, EVP & Chief Legal Officer (in-person)

Tabitha Lee, VP Finance
Vic Summers, SVP Chief Audit Executive
Victoria Mora, CEO PCHP (in-person)

Other Attendees:
Ryan Bailey, Investment Committee Chair
Janet Becker-Wold, Callan
Charlie Carlton, Press Ganey
Liz Dickson, Press Ganey
Marina Trahan Martinez, KERA News
Murat Philippe, Press Ganey
Gordon Weightman, Callan

II. Mission Statement

The Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Invocation

Latosha Ramsey offered an invocation at the beginning of the meeting.

IV. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

V. Conflicts of Interest

After review of the agenda, the Chair noted zero conflicts of interest for Board Members present.

VI. Consent Agenda

Minutes 2023-09-06 Audit Committee

Minutes 2023-09-26 Budget & Finance Committee

Minutes 2023-09-27 Quality of Care & Patient Safety Committee

Minutes 2023-09-27 Board of Managers

Approve Contracts over $200,000

Approve Patient Settlements

Approve Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

Ramon Miguez, PE, motioned to approve the Consent Agenda pending additional information related to Contract N1, All Relocation Services, as requested at Budget & Finance. Felicia Miller provided the requested information. Byron Cryer, MD, seconded the motion. The motion passed unanimously.

VII. Reports Requiring Deliberation(s) or Approval(s)

A. Just Culture Training

Dr. Mike Lane and Charlie Carlton provided a one-hour Just Culture training. They introduced Just Culture and High Reliability concepts. They also introduced the Just Culture Decision Guide. Next, they conducted several case studies using the Decision Guide. In conclusion, they summarized outcomes of Just Culture.

The Board engaged in an interactive, thought provoking, and educational one-hour Just Culture Training.

VIII. Break

At 2:17 p.m., the Board recessed for a five-minute break. The Board resumed at 2:21 p.m.

IX. Reports Requiring Deliberation(s) or Approval(s)

B. Investment Committee Overview & Investment Policy

Rick Humphrey provided an overview of the Investment Committee and Investment Policy. First, he introduced Ryan Bailey, Gordon Weightman, and Janet Becker-Wold. Next, he provided a review of the retirement investment governance structure, retirement plan investment policies, as well as the Investment Committee membership. Rick also reviewed the retirement plan asset allocations and returns.

C. Questions & Discussion Related to Investment Committee Overview & Investment Policy

The Board asked questions and received additional information related to the Investment Committee Overview & Investment Policy. The Board requested management provide recommended minimum qualifications and a formal nomination process for Investment Committee members. The Board also requested management provide an educational briefing on private equity investments.

D. CEO Update on System Operations

Dr. Fred Cerise provided the CEO Update on System Operations. He reviewed the year-end financials for FY23 as well as the Hospital Key Statistics.

E. Questions & Discussion Related to CEO Update on System Operations

The Board asked questions and received additional information related to the CEO Update on System Operations.

F. Annual Engagement Survey Results

Dr. Shauntee Mayfield introduced Murat Philippe with Press Ganey to report on the Annual Engagement Survey Results. Murat provided an overview of the results and highlighted successes from the previous survey as well as opportunities moving forward. The average score for this year's results is 4.04, which is an improvement from 3.92 in 2022.

G. Questions & Discussion Related to Annual Engagement Survey Results

The Board asked questions and received additional information related to the Annual Engagement Survey Results.

H. Parkland Community Health Plan Overview

Victoria Mora provided the Parkland Community Health Plan Overview. First, she reviewed the health plan organizational structure. Next, she highlighted the health plan's service area and opportunities for growth moving forward. She concluded with summarizing plans for cultural change and improvements to the organization.

I. Questions & Discussion Related to Parkland Community Health Plan Overview

The Board asked questions and received additional information related to the Parkland Community Health Plan Overview.

J. Board Member Conflict of Interest Management Plans

Melanie Roberts provided an update on the status of Board of Managers member Conflict of Interest disclosures and management plans.

X. Executive Session

At 4:03 p.m., the Board went into Executive Session as permitted by the closed meeting exceptions specified on the agenda.

Members of management were excused from the discussion of topics as necessary.

A. Consultation with Attorney Regarding Lofland Garage

B. Questions & Discussion Related to Consultation with Attorney Regarding Lofland Garage

C. Personnel Matters Pertaining to Duties and Responsibilities of Chief Executive Officer

D. Personnel Matters Pertaining to Duties and Responsibilities of Board Members

Members of management in executive session attendance included:

Brad Nitschke, Donna Richardson, Edmundo Castañeda, Felicia Miller, Forrest Stovall, Fred Cerise, Jessica Hernandez, Kellee Boardingham, Melanie Roberts, Rick Humphrey, Roberto de la Cruz, Saul Cordero, Steve Roth, and Vic Summers

Chair adjourned Executive Session and moved into Open Session at 4:44 p.m.

XI. Adjourn

With no further business to discuss, the Chair adjourned the meeting at 4:45 p.m.

SO RECORDED:

Marjorie D. Petty, JD Chair	Steve Roth, JD, MPH Assistant Secretary

Approve Contracts over $200,000

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
November 15, 2023													
NON-SOLE SOURCE CONTRACTS - Sorted by Size													
N1	5	Capital and Expense	Point of Use, Inventory Management System, Hardware & Software	Tecsys Inc.	12/1/2023 - 11/30/2028	$1,943,950	$1,943,950	Request for Proposals (Best Value)	Yes	Pamela Bryant, Supply Chain	0%	N/A	N/A
N2	8	Expense	Mod #2 Out-stationed Eligibility Advisors	Texas Health & Human Services Commission	9/1/2018 - 11/30/2025	$902,832	$2,699,592	Interlocal agreement	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Gerry Baker, Revenue Cycle	N/A	N/A	N/A
N3	10	Expense	Noise Reduction Hardware for Automatic Doors	Door Control Services, a D.H. Pace Company, Inc.	11/20/2023 - 5/19/2024	$223,140	$223,140	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Angelica Flores, Engineering Services	0%	N/A	N/A
N4	12	Capital	Southeast COPC Concept Design	HKS, Inc.	11/20/2023 - 11/19/2024	$200,918	$200,918	Request for Qualifications	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Asma Momin, Planning, Design and Construction	25.26%	See Chart	See Chart

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
SOLE SOURCE CONTRACTS - Sorted by Size													
S1	15	Expense	Mod #24 Kyndryl Contract - 1 year extension and Modern Data Warehouse Expansion.	Kyndryl, Inc	5/17/2017 - 3/31/2025	$16,921,859	$90,474,890	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Jeff DeFord / Joe Longo Adam Taufique / James Gaston, Information Technology	10.34%	Female	Asian
S2	17	Expense	Mod #4 Outpatient Dialysis Center	Bio-Medical Applications of Texas, Inc.	12/1/2021 - 5/31/2024	$5,826,933	$13,736,933	Contract Extension without Competition	Yes	Diann Francis, Robert Zubrod, Care Management	0%	N/A	N/A
S3	19	Capital	Spectralis Tracking Optical Coherence Tomography (OCT) Systems	Heidelberg Engineering	Last Signature - 12/7/2024	$527,625	$527,625	Sole Source	Yes	Bernie Buenvenida , Clinical Engineering	0%	N/A	N/A
S4	21	Expense	Quality Assurance Barcoding Services	Global Media Group LLC	12/1/2023 - 11/30/2027	$303,120	$303,120	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker, Operation Administration	0%	N/A	N/A
S5	23	Expense	Mod #3 Outpatient Dialysis Services – Physician Services	Dallas Nephrology Associates	12/1/2023-5/31/2024	$265,000	$885,000	Sole Source Modification	Yes	Robert Zubrod, Transitional Care	0%	N/A	N/A
INFORMATION ONLY													
I1	25	Expense	2024 DART Employee Preferred Annual Pass	Dallas Area Rapid Transit (DART)	1/2/2024 - 12/31/2024	$490,320	$490,320	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tawana McCullough, Office of Talent Management/ Total Rewards	N/A	N/A	N/A
I2	28	Revenue	Mod #9 Clinical Services – Part B Revenue	The University of Texas Southwestern Medical Center	10/1/2014 - 9/30/2024	($2,023,992)	($17,347,120)	Sole Source Modification	N/A-Revenue	Niccole McKinley, WISH	N/A	N/A	N/A

Board Approval Request For Contracts Over $200,000

BOM Date: November 15, 2023	**Product or Service:** Point of Use, Inventory Management System, Hardware & Software	
Business Owner: Pamela Bryant	**Business Owner Dept:** Supply Chain	**Contract Number:** PONCS-23343
Vendor/Supplier/Contractor: Tecsys Inc.	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital and Expense

	Contract Dates	Contract Price
Base Term:	12/1/2023 – 11/30/2026	$1,415,656
Out Years:	2 Year(s)	+$528,294
Total:	12/1/2023 – 11/30/2028	$1,943,950

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Pam Bryant, Senior Vice President, Chief Supply Chain Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Point of Use, Inventory Management System, Hardware & Software

VENDOR: Tecsys Inc.

COST:		
	Base Term:	$1,415,656
	Out Years:	+ $528,294
	Total:	$1,943,950

Recommendation
Approve this contract for Point of Use, Inventory Management System, Hardware & Software.

Background
This contract is to purchase an inventory management system including hardware and software. The point of use system will be utilized by supply chain to manage inventory throughout the organization. A request for proposal (RFP) was done for Point of Use Inventory Management System/ Software and Hardware. Ten proposals were received, two were eliminated for not meeting District requirements of the solicitation.

The objective of this solicitation is to award a vendor with the best solution and technology to aid the District's Supply Chain operation, achieve industry standard return on investment (ROI) metrics, and key performance indicators (KPI) solution for monitoring and management of District's medical supplies.

Fair and Reasonable Price Determination

A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Tecsys, Inc.	- Enhanced inventory control PAR optimization of tracking, counting, ordering, and replenishment of medical supplies. - Interface and Integration MMIS. - Effective cost management and a more accurate means of collecting detailed patient charges and accuracy of patient billing. - Elimination of stock-outs and over stocking		57.72	$0
Vendor B	- Dedicated to the healthcare market. Solely dedicated to the healthcare needs.	- Primary experience is with a weighted system. Parkland is looking for a 2 bin kanban solution.	57.72	$230,045

Vendor C	- Inventory tracking and elimination of stock-outs.		57.32	$6,429,600
Vendor D		- Software capability to interface with District's system. - RFID supply management solution. - Barcode and scanner technology.	56.32	$360,678
Vendor E		- The vendor did not actually demo their product and their system and experience is primarily a weighted system. - References and technical experience. Only one example focused on the POU solution.	55.32	$1,691,107
Vendor F		- Limited capabilities for RFID supply management solutions. - References size and volume were not comparable to Parkland.	54.86	$1,989,322
Vendor G		- Minimum analytics and reporting tools. - Poor demonstration of optimization for inventory tracking, issues, returns, and counting.	50.4	$207,735
Vendor H		- No past technical experience provided. - System does not interface with District's MMIS. - System does not interface with District's financial system. - Limit analytics and reporting tools connection to Infor.	45.52	$1,427,990

Tecsys was the highest technically rated and the lowest price.

Financial Forecast

Base Term	FY2023	FY2024	FY2025	FY2026	FY2027	Totals
Equipment / Licenses	$887,362	$264,147	$264,147			$1,415,656
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**Totals**
Equipment / Licenses				$264,147	$264,147	$528,294
Grand Totals	$887,362	$264,147	$264,147	$264,147	$264,147	**$1,943,950**

Document Contact/Author:	Terence Durham

Board Approval Request For Modification to Contract or Funding

BOM Date: November 15, 2023	**Modification:** Mod # 2 Out-stationed Eligibility Advisors	
Business Owner: Gerry Baker	**Business Owner Dept:** Revenue Cycle	**Contract Number:** PONCS-19807
Vendor/Supplier: Texas Health & Human Services Commission **Basis of Original Contract Award** Interlocal agreement **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (6/26/2018): Modifications Totaling < $100,000 Modification # 1 Amount:	$1,796,760 $0
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	$902,832
Original Start Date: 9/1/2018 **Current Expiration:** 11/30/2023 **Mod Start Date:** 12/1/2023 **Expiration after this Mod:** 11/30/2025	New Contract Amount:	$2,699,592

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Gerry Baker, Senior Vice President, Revenue Cycle

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 2 Out-stationed Eligibility Advisors

VENDOR: Texas Health & Human Services Commission

COST:

BOM Approved Contract Total (6/26/2018):	$1,796,760
Modification # 1:	$0
Modification # 2:	+ $902,832
Total:	$2,699,592

Recommendation
Approve this contract modification to Out-stationed Eligibility Advisors.

Background
Under Title XIX of the Social Security Act, Texas HHSC employees qualify eligible Parkland patients for Medicaid Assistance. Parkland reimburses HHSC for a portion of the cost of those employees, who are stationed on-site at Parkland.

Fair and Reasonable Price Determination
This is a governmental entity with non-negotiable rates.

Financial Forecast

Current Contract Amount	FY2024	FY2025	FY2026	Total
$1,796,760	$339,990	$447,804	$115,038	$2,699,592

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is the Texas Health & Human Services Commission.

Document Contact/Author:	Baruh Bosch

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 15, 2023	**Product or Service:** Noise Reduction Hardware for Automatic Doors	
Business Owner: Angelica Flores	**Business Owner Dept:** Engineering Services	**Contract Number:** PONCS-23515
Vendor/Supplier/Contractor: Door Control Services, a D.H. Pace Company, Inc.	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	11/20/2023 –5/19/2024	$223,140
Out Years:	0 Year(s)	+$0
Total:	11/20/2023 – 5/19/2024	$223,140

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Noise Reduction Hardware for Automatic Doors

VENDOR: Door Control Services, a D.H. Pace Company, Inc.

COST:		
	Base Term:	$223,140
	Out Years:	+ $0
	Total:	$223,140

Recommendation
Approve this contract for Noise Reduction Hardware for Automatic Doors.

Background
The contract is to purchase hardware to reduce the noise of our automatic doors within the facility. Parkland issued an invitation for Bid seeking a Contractor for the installation of noise reduction hardware.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. An Invitation for Bid was issued and two bids were received. The recommended vendor is the lowest responsive bidder of two.

Vendor	Price Differential
Door Control	$223,140
Vendor B	$238,815

Financial Forecast

Base Term	FY2024	Totals
Maintenance	$223,140	$223,140

Document Contact/Author:	Steve Adrian

Board Approval Request For Contracts Over $200,000

BOM Date: November 15, 2023	**Product or Service:** Southeast COPC Concept Design	
Business Owner: Asma Momin	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** POCRE-23258
Vendor/Supplier/Contractor: HKS, Inc.	**Source Selection Methodology:** Request for Qualifications	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	11/20/2023 – 11/19/2024	$200,918
Out Years:	0 Year(s)	+$0
Total:	11/20/2023 – 11/19/2024	$200,918

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Request for Qualifications

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor will have M/WBE participation. The plan/program has been submitted and accepted.

Were M/WBE's Directly Solicited? Yes

Number Responding M/WBE's: 1

What % of this contract is M/WBE? 25.26%

M/WBE Race/Ethnicity? N/A See Chart

M/WBE Gender? N/A See Chart

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

SUBJECT: Southeast COPC Concept Design

VENDOR: HKS, Inc.

COST:		
	Base Term:	$200,918
	Out Years:	+ $0
	Total:	$200,918

Recommendation
Approve this contract for Southeast COPC Concept Design.

Background
This contract is to purchase architectural design services to provide a five (5) year facilities concept design for a new campus at the current Southeast COPC. The plan will include a high-level assessment of program requirements, strategic goals and costs. The master plan will include consideration of a future clinic with diagnostic functions, emergency department and in-patient hospital.

M/WBE Participation

Subcontractors Services MWBE-Totals			
Ethnicity	**Gender**	**MWBE $**	**MWBE %**
Black	Male	$20,321	10.23%
Hispanic	Male	$18,652	9.39%
Caucasian	Female	$11,203	5.64%
Total		$50,176	25.26%

Fair and Reasonable Price Determination
Price was not a selection criterion for these Professional Services. Per Texas Government Code section 2254.004, a governmental entity shall: (1) first select the most highly qualified provider of those services on the basis of demonstrated competence and qualifications; and (2) the attempt to negotiate with the provider a contract at a fair and reasonable price. Ten statements of qualifications were received, four were determined to be in the competitive range and presentations were conducted for the four.

A fair and reasonable price was determined through adequate competition.

Competitive Range			
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score (Possible 600)**
HKS, Inc.	The evaluation team noted significant level of experience and specific response to Parkland's needs. The proposed team was more robust than anticipated.		552
Vendor B	Team had strong emphasis on medical aspect of campus development.		539
Vendor C	Strong team.	Presentation of proposal was weak due to evaluators scored them lower on the presentation	522
Vendor D	Strong team.	Presentation of proposal was weak due to evaluators scored them lower on the presentation.	497

Financial Forecast

Base Term	FY2024	FY2025	Totals
Expenses	$167,432	$33,486	$200,918

Document Contact/Author:	Steve Adrian

Board Approval Request For Modification to Contract or Funding

BOM Date: November 15, 2023	**Modification:** Mod # 24 Kyndryl Contract - 1 year extension and Modern Data Warehouse Expansion.	
Business Owner: Jeff DeFord / Joe Longo Adam Taufique / James Gaston	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-19018 A14
Vendor/Supplier: Kyndryl, Inc **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total 3/29/2022 Modifications Totaling < $100,000 Modification # 17-18 Amount: Modification # 19-20 Amount: Modification # 21-23 Amount:	73,553,031 $1,280,097 $47,796 $163,956
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification #24 Amount:	 $15,430,010
Original Start Date: 5/17/2017 **Current Expiration:** 3/31/2024 **Mod Start Date:** 4/1/2024 **Expiration after this Mod:** 3/31/2025	New Contract Amount:	$90,474,890

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	Yes; and IT approved
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	10.34%
M/WBE Race/Ethnicity?	Asian
M/WBE Gender?	Female

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 24 Kyndryl Contract - 1 year extension and Modern Data Warehouse Expansion.

VENDOR: Kyndryl, Inc

COST:

BOM Approved Contract Total 3/29/2022	73,553,031
Modification #17-18:	$1,280,097
Modification #19-20:	$47,796
Modification # 21-23:	$163,956
Modification # 24:	+ $15,430,010
Total:	$90,474,890

Recommendation

Approve this contract modification for Kyndryl Contract - 1 year extension and Modern Data Warehouse Expansion.

Background

This contract is to purchase the use of Data Warehouse services which helps Parkland monitor and manage compliance for its central line associated bloodstream infections (CLABSI). There are 2 aspects to this increase. The first is the one-year extension of services that ensure high availability, performance, and security of Parkland's systems and data. This includes but is not limited to data center management, server management, Level 1 and 2 Support, security management, backup and disaster recovery, and cloud services.

In addition, this includes an upgrade to the existing data warehouse functionality due to the increasing costs of maintenance for the current enterprise system. This will be to jumpstart the transition to a cloud based modern data warehouse. The modern data warehouse strategy will incorporate leading technology analytics that allow a more user friendly and lower overall cost solution and decreasing the need for expensive technically skilled resources, increasing engagement of Parkland team members, and reducing overall costs.

The IT and Contracts Team will be developing a new RFP for this service in the coming fiscal year.

Fair and Reasonable Price Determination

According to ECRI PricePaid database, this is the first time a member has requested these services from this vendor. As such, we do not have any pricing recommendations currently. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2022	FY2023	FY2024	FY2025	Total
73,553,031	$1,488,831	$3,018	$7,715,005	$7,715,005	$90,474,890

Sole Source Justification

This is to extend existing service term and add/expand our existing service for capacity, leveraging our existing service to ensure stability to our infrastructure.

Document Contact/Author:	Tonya Calhoun

Board Approval Request For Modification to Contract or Funding

BOM Date: November 15, 2023	**Modification:** Mod # 4 Outpatient Dialysis Center	
Business Owner: Diann Francis, Robert Zubrod	**Business Owner Dept:** Care Management	**Contract Number:** POCS-20292 A4
Vendor/Supplier: Bio-Medical Applications of Texas, Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Contract Extension without Competition	BOM Approved Contract Total (12/1/2022):	$7,910,000
Revenue, Expense or Capital: Expense	Modification # 4 Amount:	$5,826,933
Original Start Date: 12/1/2021 **Current Expiration:** 11/30/2023 **Mod Start Date:** 12/1/2023 **Expiration after this Mod:** 5/31/2024	New Contract Amount:	$13,736,933

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Robert Zubrod, Interim VP, Care Management

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 4 Outpatient Dialysis Center

VENDOR: Bio-Medical Applications of Texas, Inc.

COST:

BOM Approved Contract Total (12/1/2022):	$7,910,000
Modification # 4:	+ $5,826,933
Total:	$13,736,933

Recommendation
Approve this contract modification to Outpatient Dialysis Center.

Background
The outpatient dialysis services relative to the emergency agreement entered in December 2021, were previously funded through Dallas County Indigent Care Commission (DCICC) pursuant to a Management Services Agreement between DCICC and Parkland. DCICC gave notice to Parkland it would no longer provide funding for patients at Parkland's Dialysis Center ("Center"). The patient dialysis services at the Center were provided directly through the agreement between Bio-Medical (Fresenius) and DCICC. In conjunction with those services, DCICC also contracted with Dallas Nephrology Group for the physician oversight portion of the services.

It is imperative from a continuum of care perspective for Parkland patients to renew the current contract for a one-year term with Bio-Medical to allow time for Parkland to successfully solicit a new Request for Proposal (RFP) early in 2024 for these services. This amendment also resolves a payment dispute related to the timeliness of invoices submitted by Fresenius and adds Fresenius as an emergency backup dialysis provider for Correctional Health patients in the event on-site dialysis facilities at the jail become unavailable.

Fair and Reasonable Price Determination
Rates are set on the current Medicare Rate Schedule

Financial Forecast

Current Contract Amount	FY2024	Total
$7,910,000	$5,826,933	$13,736,933

Contract Extension without Competition Justification
Due to the complexity and program set-ups not completed we need to extend this for an additional six-month period to allow time for completion of a new RFP for services in early 2024.

Document Contact/Author:	Kathy Spears/ Diann Francis

Board Approval Request For Contracts Over $200,000

BOM Date: November 15, 2023	**Product or Service:** Spectralis Tracking Optical Coherence Tomography (OCT) Systems	
Business Owner: Bernie Buenvenida	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-23624
Vendor/Supplier/Contractor: Heidelberg Engineering	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price
Revenue, Expense or Capital: Capital		

	Contract Dates	Contract Price
Base Term:	Last Signature – 12/7/2024	$527,625
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 12/7/2024	$527,625

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Spectralis Tracking Optical Coherence Tomography (OCT) Systems

VENDOR: Heidelberg Engineering

COST:		
	Base Term:	$527,625
	Out Years:	+ $0
	Total:	$527,625

Recommendation
Approve this contract for Spectralis Tracking Optical Coherence Tomography (OCT) Systems .

Background
This contract is to purchase 7 Heyex OCT systems which perform non-invasive imaging test that uses light waves to take cross-section pictures of the retina. There is an existing server for the OCT's being used by the Eye Clinic, so we are getting the same units for standardization.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through Emergency Care Research Institute (ECRI) shows that the Parkland price is 1.2% lower than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2024
Equipment / Licenses	$527,625

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount. The original purchase was sole sourced to these machines at the request of the Parkland Ophthalmology doctors.

Document Contact/Author:	Andrew Barter

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 15, 2023	**Product or Service:** Quality Assurance Barcoding Services	
Business Owner: Eric Walker	**Business Owner Dept:** Operation Administration	**Contract Number:** PONCS-23653
Vendor/Supplier/Contractor: Global Media Group LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	12/1/2023 – 11/30/2025	$151,560
Out Years:	2 Year(s)	+$151,560
Total:	12/1/2023 – 11/30/2027	$303,120

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Diversity

Potential for M/WBE engagement: 23
Were M/WBE's Directly Solicited? 23
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): Eric Walker, Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Quality Assurance Barcoding Services

VENDOR: Global Media Group LLC

COST:		
	Base Term:	$151,560
	Out Years:	+ $151,560
	Total:	$303,120

Recommendation
Approve this contract for Quality Assurance Barcoding Services.

Background
This contract is to purchase barcoding software that creates and manages quality assurance data on environmental cleanliness during Joint Commission and CMS Surveys. We have had this software program for the past several years. It is used for quality tracking within the department. It is also utilized for reports, particularly for Leaders and Regulatory Agencies.

Global Media Group is recommended for awarded as they were the only vendor who responded with a proposal, which was also determined to be both responsive and responsible for the services solicited. Global Media Group is also the current incumbent provider of quality assurance barcoding services.

Fair and Reasonable Price Determination
Pricing is based on competition in the open market through a request for proposals in which, Global Media Group was the only respondent. Additionally, historical data with.

Financial Forecast

Base Term	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**Totals**
Expenses / Consumables	$54,990	$54,990			
Maintenance	$20,790	$20,790			
Totals	$75,780	$75,780			$151,560
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**Totals**
Expenses / Consumables			$54,990	$54,990	
Maintenance			$20,790	$20,780	
Totals			$75,780	$75,780	$151,560
Grand Totals	$75,780	$75,780	$75,780	$75,780	$303,120

Sole Source Justification
This service went out for RFP and only received one proposal. Section 3-205.02 in the Dallas County Hospital District Purchasing Manual, states that a single responsive and responsible proposal constitutes a sole source.

Document Contact/Author:	Elizabeth Addleman

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: November 15, 2023	**Modification:** Mod # 3 Outpatient Dialysis Services – Physician Services	
Business Owner: Robert Zubrod	**Business Owner Dept:** Transitional Care	**Contract Number:** POCS-20293 A3
Vendor/Supplier: Dallas Nephrology Associates **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total 12/14/2022:	$620,000
Revenue, Expense or Capital: Expense	Modification # 3 Amount:	$265,000
Original Start Date: 12/1/2021 **Current Expiration:** 11/30/2023 **Mod Start Date:** 12/1/2023 **Expiration after this Mod:** 5/31/2024	New Contract Amount:	$885,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Edmundo Castañeda, Executive Vice President & Chief Operating Officer

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 3 Outpatient Dialysis Services – Physician Services

VENDOR: Dallas Nephrology Associates

COST:

BOM Approved Contract Total 12/14/2022:	$620,000
Modification # 3:	+ $265,000
Total:	$885,000

Recommendation
Approve this contract modification to Outpatient Dialysis Services – Physician Services.

Background
This is the companion Agreement for the Outpatient Dialysis Clinic with Bio-Medical Applications (Fresenius) whereby Dallas Nephrology Associates (DNA) will provide physician oversight to patients at the clinic. The original Agreement was entered on an emergency basis when Dallas County Indigent Care Commission (DCICC) gave notice to Parkland it would no longer provide funding for Parkland patients at the clinic. DNA is the primary provider to Fresenius for patient treatment oversight. These services are scheduled to go out for public bid in FY2024.

Fair and Reasonable Price Determination
Fees are based on current Medicare Rate Schedule

Financial Forecast

Current Contract Amount	FY2024	FY2025	Total
$620,000	$220,883	$44,117	$885,000

Document Contact/Author:	Kathy Spears

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: November 15, 2023	**Product or Service:** 2024 DART Employee Preferred Annual Pass	
Business Owner: Tawana McCullough	**Business Owner Dept:** Office of Talent Management/ Total Rewards	**Contract Number:** HR-23614
Vendor/Supplier/Contractor: Dallas Area Rapid Transit (DART)	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Prices Established by Law or Regulation

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	1/2/2024 – 12/31/2024	$490,320
Out Years:	0 Year(s)	+$0
Total:	1/2/2024 – 12/31/2024	$490,320

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? In Process

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Interlocal Agreement- Exempt

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: 0

What % of this contract is M/WBE? N/A

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

Information only

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: 2024 DART Employee Preferred Annual Pass

VENDOR: Dallas Area Rapid Transit (DART)

COST:		
	Base Term:	$490,320
	Out Years:	+ $0
	Total:	$490,320

Recommendation
Approve Parkland to execute this contract when completed and approved by the DART board. A final board contract document will be presented to the board with the final details when complete. Contract is for the 2024 DART Employee Preferred Annual Pass.

Background
The DART Annual Pass Program provides unlimited local and express bus, light rail, Denton "A" train, and Trinity Railway Express (TRE) services depending on the type of pass purchased. Parkland offers the program to its employees as a competitive retention incentive, and employees have benefitted from the program for over thirteen years. This is an FY2024 budgeted expense.

The DART contract requires participating employers to purchase all passes in advance of the 2024 program year. Therefore, employees interested in participating in the program were required to pre-register during the Parkland Benefits Open Enrollment period. Employees will contribute to the cost of the DART Annual Pass they selected via a payroll deduction from each pay period in 2024. If an employee terminates, the balance due for their DART Annual Pass will be withheld from their final paycheck from Parkland.

Fair and Reasonable Price Determination
All employers under the Corporate Pass Program pay a fixed price that is non-negotiable. Rates are determined by DART's Board of Directors as part of their 20-year Financial Plan.

Pass Type	Count	Price	Subtotal
Local	555	$720	$399,600
Regional	63	$1,440	$90,720

Salary Range	Employee Cost	Parkland Cost	Total Engagement
<$40K	$28,600	$74,360	$102,960
$40K- $80K	$140,400	$140,400	$280,800
$80K	$106,560	$0	$106,560
Totals	**$275,560**	**$214,760**	**$490,320**

Financial Forecast

Base Term	FY2024	FY2025	Totals
Expenses	$367,740	$122,580	$490,320

Information only

Sole Source Justification

Purchasing public transportation services from a government entity for which there is no competition or alternative. The contract is an Interlocal Agreement between local government entities or political subdivisions of the State of Texas. The government entity for this contract is DART, a sole provider of these transportation services. All employers under the Corporate Pass Program pay a fixed price that is non-negotiable. Rates are determined by DART's Board of Directors as part of their Financial Plan.

Document Contact/Author:	Terence Durham

Information only

Board Approval Request For Modification to Contract or Funding

BOM Date: November 15, 2023	**Modification:** Mod # 9 Clinical Services – Part B Revenue	
Business Owner: Niccole McKinley	**Business Owner Dept:** WISH	**Contract Number:** POCS-18134A4
Vendor/Supplier: The University of Texas Southwestern Medical Center **Basis of Original Contract Award** N/A-Revenue **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (9/28/2022):	($15,323,128)
Revenue, Expense or Capital: Revenue	Modification # 9 Amount:	($2,023,992)
Original Start Date: 10/1/2014 **Current Expiration:** 9/30/2023 **Mod Start Date:** 10/1/2023 **Expiration after this Mod:** 9/30/2024	New Contract Amount:	($17,347,120)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	N/A
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Donna Richardson, Chief Nursing Officer

Information only

DALLAS COUNTY HOSPITAL DISTRICT PARKLAND HEALTH BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 9 Clinical Services – Part B Revenue

VENDOR: The University of Texas Southwestern Medical Center

COST:

BOM Approved Contract Total (9/28/2022):	($15,323,128)
Modification # 9:	+ ($2,023,992)
Total:	($17,347,120)

Recommendation
Approve this contract modification to Clinical Services – Part B Revenue.

Background
Parkland provides Labor & Delivery Certified Nurse Midwives that provide services to UT Southwestern patients. UT Southwestern bills the patients payors and pays Parkland a contracted amount for the services provided by the Nurse Midwives.

After presentation to the board additional discussions were completed with UTSW resulting in a decrease to the revenue for this contract. The original presented value of ($18,119,360) is being decreased by $772,240.

Fair and Reasonable Price Determination
Contract represents neither a financial gain nor loss for Parkland. The revenue is reimbursed for Parkland staff that is dedicated to these services.

Revenue covers internal costs for 11.60 FTEs

Revenue:		
CNM Offset	$2,023,992	Salary, Benefits and CME for 11.60 FTEs
Parkland permits UT Southwestern to bill, collect and retain third party reimbursement for the professional services of Labor & Delivery Certified Nurse Midwives. UT Southwestern compensates Parkland for this right to bill CNM services in Labor & Delivery.		

Financial Forecast

Current Contract Amount	FY2024	Total
($15,323,128)	($2,023,992)	($17,347,120)

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the state of Texas to carry out a governmental purpose. Examples are contracts with UT, the City of Dallas, Dallas County, etc. that serve our governmental purpose of providing care to the indigent. The government entity for this contract is UT Southwestern.

Information only

Document Contact/Author:	Niccole McKinley / Kathleen Larry

Information only

CONTRACT RESOLUTION
Board of Managers
November 15, 2023

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Capital and Expense	Point of Use, Inventory Management System, Hardware & Software	Tecsys Inc.	12/1/2023 - 11/30/2028	$1,943,950	Yes
			Expense	Mod #2 Out-stationed Eligibility Advisors	Texas Health & Human Services Commission	9/1/2018 - 11/30/2025	$2,699,592	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Noise Reduction Hardware for Automatic Doors	Door Control Services, a D.H. Pace Company, Inc.	11/20/2023 - 5/19/2024	$223,140	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Southeast COPC Concept Design	HKS, Inc.	11/20/2023 - 11/19/2024	$200,918	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #24 Kyndryl Contract - 1 year extension and Modern Data Warehouse Expansion.	Kyndryl, Inc	5/17/2017 - 3/31/2025	$90,474,890	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #4 Outpatient Dialysis Center	Bio-Medical Applications of Texas, Inc.	12/1/2021 - 5/31/2024	$13,736,933	Yes
			Capital	Spectralis Tracking Optical Coherence Tomography (OCT) Systems	Heidelberg Engineering	Last Signature - 12/7/2024	$527,625	Yes
			Expense	Quality Assurance Barcoding Services	Global Media Group LLC	12/1/2023 - 11/30/2027	$303,120	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #3 Outpatient Dialysis Services – Physician Services	Dallas Nephrology Associates	12/1/2023-5/31/2024	$885,000	Yes
			Expense	2024 DART Employee Preferred Annual Pass	Dallas Area Rapid Transit (DART)	1/2/2024 - 12/31/2024	$490,320	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Revenue	Mod #9 Clinical Services – Part B Revenue	The University of Texas Southwestern Medical Center	10/1/2014 - 9/30/2024	($17,347,120)	N/A-Revenue

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 15th of November 2023.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
John Proctor	Yes _____	No _____	Abstain _____	Absent _____

Approve Capital Substitution(s)

Parkland Health
2024 Capital Substitution
For November 2023 Board Meeting

Ref #	Division	Project Total	Substitution Amount	Description	Explanation
1	COPC	$415,000	$79,849	Farber Custom Mobile Van - CHNA (CapReq 32400)	This mobile unit will be used to conduct health screenings and to provide standard determinant of health screenings, education, and connections to care. We will also be able to assist individuals with the patient financial assistance (PFA) eligibility/application process. Being mobile with our screenings will enable us to go where the need and volumes are and would mitigate volume/foot traffic issues at community based organization hub locations (as a result of changes in operations/programming). The substitution is being requested due to a price increase from 2022 to 2023.
2	Surgical Services	$476,653	$178,747	Standard Replacement of GI Endoscopes x 13 (CapReq 32343)	This request is for the standard replacement of 2 bronchoscopes, 3 gastroscopes, and 8 colonoscopes for the Gastroenterology Lab. The bronchoscopes are obsolete and unable to be repaired. The gastroscopes have issues with the forward water jet making it difficult to rinse debris to visualize underlying mucosa. The equipment is also end of life. The colonoscopes are standard definition and not consistent with hospital standard of care, which is high definition (HD) or higher. There is a difference in image quality. The substitution is being requested because five colonoscopes were added to this request for equipment standardization.
		$891,653	**$258,596**		

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requests approval for the use of contingency funds for capital items in the amount of $891,653 for FY23 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves the use of funds as submitted.

Dated this ____th Day of _____2023.

_____
Marjorie Petty, JD
Chair

_____
Steven Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes_____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes_____	No _____	Abstain _____	Absent _____
Byron Cryer, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes_____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes_____	No _____	Abstain _____	Absent _____
Vincent Hall	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes_____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes_____	No _____	Abstain _____	Absent _____

Approve Investment Officers

PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD OF MANAGERS BRIEFING
Action Item
November 14th, 2023

Approval of Investment Policy and Officers

Discussion

The State of Texas Public Funds Investment Act requires the Dallas County Hospital District's Board of Managers to approve all Investment Officers. The CFO (or equivalent official) of each local governmental authority is required to be an Investment Officer for each authority.

The Investment Act also requires the Board to approve the District's Investment Policy annually. This Policy covers investment activity for Parkland's operating and capital cash, debt service funds, and PCHP's cash. Hilltop Securities Asset Management, LLC, serves as the manager for the investment portfolios covered by the Investment Policy. The Policy was last approved by the Board in December 2022.

Recommended Action

PHHS staff recommends that the Board approve the following DCHD Investment Officers:

Richard Humphrey	Executive Vice President & CFO
Joe Mayer	Treasury Director
Christi Paul	Treasury Manager

Resolution No. _____

A RESOLUTION OF THE DALLAS COUNTY HOSPITAL DISTRICT BOARD OF MANAGERS APPROVAL OF INVESTMENT OFFICERS

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____ Yea and _____ Nay, Does By This Resolution (adopt/reject) _____ the following:

WHEREAS, the Dallas County Hospital District has established a program for independent investment of its available cash balances and has formulated an Investment Policy to guide this program; and

WHEREAS, the Texas Public Funds Investment Act requires the governing board of each governmental entity to designate by official order those individuals primarily responsible for investing activities of that entity.

NOW, THEREFORE, BE IT RESOLVED by the Board of Managers of the Dallas County Hospital District that the following individuals are hereby authorized to invest District funds as the Dallas County Hospital District's Investment Officers, per the Investment Policy. This authority is extended until rescinded by the District or upon termination of the Investment Officer.

Richard Humphrey	EVP & CFO	_____
Joe Mayer	Treasury Director	_____
Christi Paul	Treasury Manager	_____

Dated this ____th day of _____, 2023.

_____	_____
Marjorie D. Petty, JD	Steven Roth, JD, MPH
Chair	Assistant Secretary

Marjorie Petty, JD	Yes_____	No_____	Abstain _____	Absent_____
Ramon Miguez, PE	Yes_____	No_____	Abstain _____	Absent_____
Lisa Sutter	Yes_____	No_____	Abstain _____	Absent_____
Eric G. Bing, MD, PhD	Yes_____	No_____	Abstain _____	Absent_____
Byron Cryer, MD	Yes_____	No_____	Abstain _____	Absent_____
Todd Furniss, JD	Yes_____	No_____	Abstain _____	Absent_____
Reina Gonzalez, JD	Yes_____	No_____	Abstain _____	Absent_____
Vincent Hall	Yes_____	No_____	Abstain _____	Absent_____
Farida Minner, RN	Yes_____	No_____	Abstain _____	Absent_____
Elizabeth Palacios, MD	Yes_____	No_____	Abstain _____	Absent_____
John Proctor	Yes_____	No_____	Abstain _____	Absent_____

Approve Parkland Health Foundation Board of Directors Appointments

Parkland Health Foundation

MEMO

TO: Marjorie Petty, JD
Chair, Parkland Health Board of Managers

Saul Cordero
Chief Strategy and Governance Officer, Parkland Health

FROM: Michael A. Horne
CEO, Parkland Health Foundation

SUBJECT: Parkland Health Foundation Board of Director Appointees – 2023-2024

DATE: November 8, 2023

CC: Jill Hassmann | Vice President, Parkland Health Foundation
Richard Trubitt | Chair, Parkland Health Foundation Board of Directors
Fred Cerise, MD, MPH | CEO, Parkland health

I am requesting that the Parkland Health Board of Managers review and appoint the following five Parkland Health Board of Directors for a term commencing October 1, 2023 and expiring on September 30, 2033:

1) Nimesh Mehta
2) Jeff Cody
3) Renda Mathew
4) W. Randall "Randy" Rapp
5) Ashwina Kirpalani-Vasanjee

Information about each Board of Director is attached to this memo.

Parkland Health Foundation's Bylaws **Article II – Board of Directors**, Section 2.2 Composition of the Board] stipulates that Parkland Health and Hospital System Board of Managers shall appoint a higher number of board members versus elected board members.

2.2 Composition of the Board.

a) Voting Directors. The Board of Directors of the Foundation shall consist of no less than twenty-one (21) and no more than thirty-five (35) voting Directors, as determined by the Foundation Board of Directors. Such number shall always be an odd number and the

positions available for appointment by the PHHS Board of Managers (the "Appointed Directors") shall always outnumber the positions elected by the Foundation Board of Directors (the "Elected Directors"). The Board shall be comprised as set out below:

1) the Chair of the PHHS Board of Managers, or his or her designee;
2) the President & Chief Executive Officer of PHHS (the "PHHS CEO");
3) up to eighteen (18) Appointed Directors (including (1) and (2) above); and
4) up to seventeen (17) Elected Directors.

Parkland Health Foundation -
www.parklandhealthfoundation.org

1341 W. Mockingbird Ln, Suite 1100E
Dallas, TX 75247
(214)-266-2000 OFFICE
(214) 266-2050 FAX

Parkland Health Foundation Board of Directors Nomination Form

Candidate Name	Nimesh Mehta
Job Title	Senior Vice President, Chief Information Officer
Company	National Life Group
Industry	Insurance
Connection to Parkland/Civic Engagement	National Life Group is a Parkland Health major corporate donor investing in Parkland's pediatric behavioral health services. Nimesh serves on National Life Group Foundation's Board of Directors.

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Parkland Health Foundation Board of Directors Nomination Form

Candidate Name	Jeff Cody
Job Title	Managing Partner
Company	Norton Rose
Industry	Health Law
Connection to Parkland	Jeff and Jennifer Cody are major donors to Parkland. Jennifer is a member of Junior Charity League, major Parkland donors

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Parkland Health Foundation Board of Directors Nomination Form

Candidate Name	Renda Mathew
Job Title	President, Dallas Region
Company	Truist Bank
Industry	Financial Services
Connection to Parkland/Civic Engagement	Renda's mother was a Parkland nurse for over 30 years. Renda and Christina Eubank (PHF Board Member) were Leadership Dallas classmates. Renda serves on United to Learn's Advisory Council

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Parkland Health Foundation Board of Directors Nomination Form

Candidate Name	W. Randolph “Randy” Rapp
Job Title	President
Company	CrossFirst Bank
Industry	Financial Services
Connection to Parkland/Civic Engagement	Prior to CrossFirst Bank, Randy has held several senior banking positions including EVP and Chief Credit Officer at Texas Capital Bank (where he worked with Peter Bartholow and Effie Dennison). Randy has been civically engaged including serving as the Founding Chair, McCombs Parents Council (University of Texas); United Way of Tarrant County, Past Chair, Community

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Parkland Health Foundation Board of Directors Nomination Form

Candidate Name	Ashwina Kirpalani-Vasanjee
Job Title	Vice President, Analytics
Company	StriveTogether
Industry	Education/Nonprofit
Connection to Parkland/Civic Engagement	Ashwina has shared that her mother-in-law is a Parkland patient—and greatly appreciates the care she has received.

Approve Amendments to Medical Staff Rules and Regulations

Approve Medical Executive Committee Resolution for Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH

RESOLUTION NO. _____

RESOLUTION

Be it resolved, the Dallas County Hospital District Board of Managers by a vote of _____ YES and ____ NAY, does by this resolution adopt/reject the following:

WHEREAS, the Medical Executive Committee recommends approval of the Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers as presented.

THEREFORE BE IT RESOLVED that the Board of Managers approves the recommended Appointments/Reappointments, Privileges and Staff Status Changes of the Medical Staff and Non-Physician Clinical Providers.

Dated this 15th of November, 2023

_____ _____

Marjorie D. Petty, JD
Chair

Steve Roth, JD, MPH
Assistant Secretary

Marjorie D. Petty, JD	Yes_____ No_____ Abstain _____Absent_____
Ramon Miguez, PE	Yes_____ No_____ Abstain _____Absent_____
Lisa Sutter	Yes_____ No_____ Abstain _____Absent_____
Eric G. Bing, MD, PhD	Yes_____ No_____ Abstain _____Absent_____
Byron Cryer, MD	Yes_____ No_____ Abstain _____Absent_____
Todd Furniss, JD	Yes_____ No_____ Abstain _____Absent_____
Reina Gonzalez, JD	Yes_____ No_____ Abstain _____Absent_____
Vincent Hall	Yes_____ No_____ Abstain _____Absent_____
Farida Minner, RN	Yes_____ No_____ Abstain _____Absent_____
Elizabeth Palacios, MD	Yes_____ No_____ Abstain _____Absent_____
John Proctor	Yes_____ No_____ Abstain _____Absent_____

CEO Update on System Operations

Questions & Discussion Related to CEO Update on System Operations

Digital Health Update

Questions & Discussion Related to Digital Health Update

Internal Audit Department Assessment

Questions & Discussion Related to Internal Audit Department Assessment

Board FY24 Priorities Discussion

Board of Managers Officer Election Process

Performance Appraisal Discussion: CEO and Board Dual Reports

Executive Session

Personnel Matters Pertaining to Duties and Responsibilities of Chief Executive Officer

Executive Session

Personnel Matters Pertaining to Duties and Responsibilities of Board Members

Medical Executive Committee Credentialing Report

Medical Executive Committee
Delineation of Privileges
Cardiovascular Disease

Medical Executive Committee
Delineation of Privileges
General Surgery

Amendments to Medical Staff Rules and Regulations