Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, PE - Chair
Don O'Bannon, Esq
Eric G. Bing, MD, PhD
John Proctor
Lisa Sutter

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Tuesday, January 24, 2023, at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2620 671 4246; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Declare a Quorum Present/Call to Order/Mission Statement** ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at* *https://www.parklandhospital.com/board-of-managers*			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Approve Contracts over $200,000	*2*	25	Pamela Bryant
IV.	**Executive Session** Tex. Gov't Code §§551.085			
A.	Discuss Print Management Services Contract	*38*	10	Pamela Bryant
V.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Parkland Financial Performance Presentation	*52*	25	Rick Humphrey
VI.	**Reference Documents**			
A.	Project Summary	*110*		
B.	FY22 GPO Spend & FY23 Forecast	*113*		
VII.	**Action Item**			
A.	The Board may take action on any agenda item(s) above			Chair
VIII.	**Closing Remarks**			Chair
IX.	**Adjourn**			Chair

Parkland

Approve Contracts over $200,000

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
January 25, 2023													
NON-SOLE SOURCE CONTRACTS - Sorted by Size													
N1	6	Expense	System-wide Copiers and Print Management Services	Lexmark International, Inc	2/1/2023 - 1/31/2028	$9,369,299	$9,369,299	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ceazari Threadgill, IT Operations	13%	Hispanic	Female
N2	9	Capital	Task Order #38 MRD Breakroom & Storeroom Expansion	GCC Enterprises Inc.	1/26/2023 - 8/31/2023	$587,408	$587,408	Request for Proposals (Best Value)	Yes	Paul Woodard, PDC-Facilities	44.20%	African American	Male
N3	11	Expense	SCDC Janitorial Services	Appro, Inc.	2/1/2023 - 1/31/2028	$343,727	$343,727	Invitation for Bids	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cory James, Material Receiving Distribution	100%	Asian	Male
N4	13	Capital	Gastroscopes and Colonoscopes	Olympus America, Inc.	Last Signature - 3/312023	$215,279	$215,279	GPO Purchase	Yes	Shika Shakelli, Clinical Engineering	0%	N/A	N/A

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
SOLE SOURCE CONTRACTS - Sorted by Size													
S1	15	Expense	Mod to Add Funds Craniomaxillofacial (CMF) implants	Stryker Sales Corporation	11/1/2020 - 10/31/2023	$599,000	$1,649,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Surgery Administration	0%	N/A	N/A
S2	17	Expense	Mod to Add Funds reagents and ECHO equipment	Immucor Inc.	9/17/2021 - 9/16/2024	$590,000	$1,249,000	Sole Source Modification	Yes	Tim Lenz, Pathology	0%	N/A	N/A
S3	19	Expense	Mod #2 Blood apheresis disposables/consumables	Terumo BCT, Inc	11/4/2021 - 11/3/2023	$533,227	$1,196,085	Sole Source Modification	Yes	Sandra O'rear, Acute Dialysis	0%	N/A	N/A
S4	21	Expense	OCD-Diana Reagents	Polymedco Cancer Diagnostic Products, LLC	3/1/2023 - 2/28/2028	$600,000	$600,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz, Pathology	0%	N/A	N/A
S5	23	Expense	Mod #1 Neuwave Certus 140 consumables	Johnson & Johnson Health Care Systems Inc.	6/27/2022 - 1/23/2025	$205,000	$304,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Perioperative/ Surgical Services Administration	0%	N/A	N/A
S6	25	Expense	GE X-ray Detector Replacement Service	GE Precision Healthcare LLC	2/1/2023 - 1/31/2028	$225,000	$225,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick, Clinical Engineering	0%	NA	N/A
S7	27	Revenue: Court Approval	Mod #1 Fifth Amendment to Sublease Agreement	Parkland Foundation	5/1/2017 - 11/30/2022	($634,169)	($1,619,244)	Sole Source Modification	N/A-Revenue	Beall Carothers, Planning Design & Construction	0%	N/A	N/A
DEVIATION/RATIFICATION													
D1	29	Expense-Approved Deviation	2023 DART Employee Preferred Annual Pass	Dallas Area Rapid Transit (DART)	1/1/2023 - 12/31/2023	$490,320	$490,320	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tawana McCullough, Office of Talent Management/ Total Rewards	0%	N/A	N/A
R1	32	Expense-Ratification	Biotel Medical Control Services	University of Texas Southwestern Medical Center (UTSW)	10/15/2022 - 10/14/2029	$13,792,561	$13,792,561	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Melody Gardner, Emergency Services	N/A	N/A	N/A

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
I1	34	Expense	Pharmaceutical Wholesaler Distribution 340B Split-Billing Software	Morris & Dickson Co., LLC	2/1/2023 - 4/30/2028	$785,000,000	$785,000,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Carrie Berge, Pharmacy	0%	N/A	N/A

Board Approval Request For Contracts Over $200,000

BOM Date: January 25, 2023	**Product or Service:** System-wide Copiers and Print Management Services	
Business Owner: Ceazari Threadgill	**Business Owner Dept:** IT Operations(system-wide)	**Contract Number:** PONCS-20333
Vendor/Supplier/Contractor: Lexmark International, Inc	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	2/1/2023 – 1/31/2026	$6,669,755
Out Years:	2 Year(s)	+$2,699,544
Total:	2/1/2023 – 1/31/2028	$9,369,299

Lowest Bidder

Is this contractor the lowest bidder/supplier? No
If not, what premium will be paid for this contract over the lowest bidder? $500,756

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? Yes; and IT approved
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; Supplier Diversity has received a participation plan.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 1
What % of this contract is M/WBE? 13%
M/WBE Race/Ethnicity? Hispanic
M/WBE Gender? Female

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: System-wide Copiers and Print Management Services

VENDOR: Lexmark International, Inc

COST:

Base Term:	$6,669,755
Out Years:	+ $2,699,544
Total:	$9,369,299

Recommendation
Approve this contract for System-wide Copiers and Print Management Services.

Background
Although Lexmark is a State awarded vendor, Parkland issued a public Request for Proposals (RFP) to obtain options as to replacement of the current copier fleet with all copiers (system-wide) and print management services currently under a Letter of Enhancement (LOE) based on a State of Texas Department of Information Resources (DIR) Contract. Parkland received four (4) proposals and two (2) were moved into the competitive range for evaluation. The two (2) proposals eliminated from consideration had significantly higher pricing than the budget.

The incumbent, Lexmark, is recommended for award of the new contract. Based upon Lexmark's current DIR (State of Texas) contract, the definitive contract for the RFP award will be on a LOE format.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential**
Lexmark International Inc.	-Experienced staff understands Parkland's culture and replicates the sense of urgency -History of reducing the annual cost of printing through strategic projects -Has record of achievement of all service delivery goals in the Managed Print Service (MPS) program -Has record of exceptional Service Level Agreement performance, including consumables and repairs.		63	$0
Vendor B	-Extensive team with transition manager and Call Center Team	-After hours support is via their help desk -inside break & fix repair is available but not priced	58	($500,756)

		-Didn't price a large enough 24/7/365 staff (2 people cannot manage the entire hospital system)		

Financial Forecast

Base Term	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	Totals
Expenses / Consumables	$1,482,168	$2,223,252	$2,223,252	$741,083			$6,669,755
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses / Consumables				$899,848	$1,349,772	$449,924	$2,699,544
Totals	**$1,430,350**	**$1,716,420**	**$1,716,420**	**$1,716,420**	**$1,716,420**	**$286,070**	**$9,369,299**

Document Contact/Author:	June Gill

Board Approval Request For Contracts Over $200,000

BOM Date: January 25, 2023	**Product or Service:** Task Order #38 MRD Breakroom & Storeroom Expansion	
Business Owner: Paul Woodard	**Business Owner Dept:** PDC-Facilities	**Contract Number:** POCRE-22218
Vendor/Supplier/Contractor: GCC Enterprises Inc.	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	1/26/2023 – 8/31/2023	$587,408
Out Years:	0 Year(s)	+$0
Total:	1/26/2023 – 8/31/2023	$587,408

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: This award is to a M/WBE vendor.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 1
What % of this contract is M/WBE? 44.2%
M/WBE Race/Ethnicity? Black or African American
M/WBE Gender? Male

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Task Order #38 MRD Breakroom & Storeroom Expansion

VENDOR: GCC Enterprises Inc.

COST:		
	Base Term:	$587,408
	Out Years:	+ $0
	Total:	$587,408

Recommendation
Approve this contract for Task Order #38 MRD Breakroom & Storeroom Expansion.

Background
The project was advertised to each of Parkland Health's Multiple Award Task Order Contract (MATOC) contractors for bidding. A single MATOC Contractor, GCC provided a bid, and that bid was within the Project's construction budget. The project includes construction of an expansion to Supply Chain's Material Receiving Distribution (MRD) Lower Level Storeroom space and it includes alterations of a space at the Lower Lever to create a breakroom for MRD staff.

Fair and Reasonable Price Determination

A solicitation was sent to all MATOC contractors and Parkland received 1 proposal. The costs have been reviewed by the Facilities team and a Fair and Reasonable price was determined through historical pricing for similar construction projects and the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, the costs are in line with the market.

Financial Forecast

Base Term	FY2023
Expenses	$587,408

Document Contact/Author:	Kimberly Bell

Board Approval Request For Contracts Over $200,000

BOM Date: January 25, 2023	**Product or Service:** SCDC Janitorial Services	
Business Owner: Cory James	**Business Owner Dept:** Material Receiving Distribution	**Contract Number:** PONCS-21900
Vendor/Supplier/Contractor: Appro, Inc.	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	2/1/2023 – 1/31/2026	$200,113
Out Years:	2 Year(s)	+$143,614
Total:	2/1/2023 – 1/31/2028	$343,727

Lowest Bidder

Is this contractor the lowest bidder/supplier?	Yes
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	This award is to a M/WBE vendor.
Were M/WBE's Directly Solicited?	Yes
Number Responding M/WBE's:	5
What % of this contract is M/WBE?	100%
M/WBE Race/Ethnicity?	Asian
M/WBE Gender?	Male

Submitted By (Division VP): Pam Bryant, Senior Vice President, Chief Supply Chain Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: SCDC Janitorial Services

VENDOR: Appro, Inc.

COST:		
	Base Term:	$200,113
	Out Years:	+ $143,614
	Total:	$343,727

Recommendation
Approve this contract for SCDC Janitorial Services.

Background
The District performed an Invitation for Bid for Janitorial Services for the Parkland Supply Chain Distribution Center. There were five (5) responsive and responsible bidders that were evaluated on the lowest cost. The lowest priced supplier is also the incumbent vendor of these services.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range	
Vendor	**Price Differential**
Appro, Inc.	$0
Vendor B	$136,406
Vendor C	$241,645
Vendor D	$302,762
Vendor E	$358,227

Financial Forecast

Base Term	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses / Consumables	$43,162	$66,038	$68,018	$22,895			$200,113
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses / Consumables				$47,164	$72,161	$24,289	$143,614
Totals	**$43,162**	**$66,038**	**$68,018**	**$70,059**	**$72,161**	**$24,289**	**$343,727**

Document Contact/Author:	Adrian Baltimore

Board Approval Request For Contracts Over $200,000

BOM Date: January 25, 2023	**Product or Service:** Gastroscopes and Colonoscopes	
Business Owner: Shika Shakelli	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-22047
Vendor/Supplier/Contractor: Olympus America, Inc.	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 3/312023	$215,279
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 3/312023	$215,279

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Gastroscopes and Colonoscopes

VENDOR: Olympus America, Inc.

COST:		
	Base Term:	$215,279
	Out Years:	+ $0
	Total:	$215,279

Recommendation
Approve this contract for Gastroscopes and Colonoscopes.

Background
This capital purchase will provide for additional scopes required to meet increased volume and supplement scopes down for repair. We are purchasing 2 gastroscopes and 3 colonoscopes required to meet increased volume and scope processing times, allows for scheduling flexibility when filling gaps due to last minute cancellations. The vendor was selected to match the existing fleet of gastroscopes and colonoscopes which are of the same vendor model.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is 3.4% lower than the average for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2023
Equipment / Licenses	$215,279

Document Contact/Author:	Andrew Barter

Board Approval Request For Modification to Contract or Funding

BOM Date: January 25, 2023	**Modification:** Mod to Add Funds Craniomaxillofacial (CMF) implants	
Business Owner: Cheston Chan	**Business Owner Dept:** Surgery Administration	**Contract Number:** POCP-18469 A2
Vendor/Supplier: Stryker Sales Corporation **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (10/27/2020):	$1,050,000
	Modifications Totaling < $100,000 Modification # 2 Amount:	$99,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification to Add Funds:	$500,000
Original Start Date: 11/1/2020 **Current Expiration:** 10/31/2023 **Mod Start Date:** 1/25/2023 **Expiration after this Mod:** 10/31/2023	New Contract Amount:	$1,649,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Donna Hale, Vice President, Perioperative Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Mod to Add Funds Craniomaxillofacial (CMF) implants

VENDOR: Stryker Sales Corporation

COST:

BOM Approved Contract Total (10/27/2020):	$1,050,000
Modification # 2:	$99,000
Modification to Add Funds:	+ $500,000
Total:	$1,649,000

Recommendation
Approve this contract modification for Craniomaxillofacial (CMF) implants.

Background
This is a request to add funding to current contract with an expiration of 10/31/2023 to continue procurement of Craniomaxillofacial implants. Product Category will be reviewed in the interim and will determine if it needs to go out for bid.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that Parkland price for all products combined is average as compared to other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering number medical services and products.

Financial Forecast

Current Contract Amount	FY2023	FY2024	Total
$1,050,000	$474,000	$125,000	$1,649,000

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Cheryl Robertson

Board Approval Request For Modification to Contract or Funding

BOM Date: January 25, 2023	**Modification:** Mod to Add Funds reagents and ECHO equipment	
Business Owner: Tim Lenz	**Business Owner Dept:** Pathology	**Contract Number:** POCP-20084 A3
Vendor/Supplier: Immucor Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (01/25/2022):	$659,000
	Modifications Totaling < $100,000 Previous Modification to Add Funds:	$90,000
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Current Modification to Add Funds:	$500,000
Original Start Date: 9/17/2021 **Current Expiration:** 9/16/2024 **Mod Start Date:** 11/15/2022 **Expiration after this Mod:** 9/16/2024	New Contract Amount:	$1,249,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod to Add Funds reagents and ECHO equipment

VENDOR: Immucor Inc.

COST:

BOM Approved Contract Total (01/25/2022):	$659,000
Previous Mod to Add Funds:	$90,000
Current Mod to Add Funds:	+ $500,000
Total:	$1,249,000

Recommendation
Approve this contract modification for reagents and ECHO equipment.

Background
The Transfusion Services Lab currently utilizes Immucor systems for blood typing and antibody testing that requires two operational systems (ECHO Advantage Plus and NEO Advantage) for blood typing and antibody testing. The reagents are sole source and are the only reagents that can be used with the analyzers. Comparison studies for crossing over to the new BioRad testing platform increased usage with the ECHO equipment and Immucor reagents. Usage is expected to decrease again during February/March of next year, but additional funding is needed to prevent a lapse in service which would negatively impact patient care.

Fair and Reasonable Price Determination
Market research conducted through ECRI shows that Parkland's prices are aligned with prices paid by other member hospitals purchasing these reagents. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products. Historical pricing remains in place. There are no changes to the existing agreed upon pricing.

Financial Forecast

Current Contract Amount	FY2022	FY2023	Total
$659,000	$90,000	$500,000	$1,249,000

Sole Source Justification
Parkland owns the Echo System. The NEO analyzer is installed and in place at Parkland. These funds will take the agreement to the expiration of the agreement.

Document Contact/Author:	Tamisha Smallwood

Board Approval Request For Modification to Contract or Funding

BOM Date: January 25, 2023	**Modification:** Mod # 2 Blood apheresis disposables/consumables	
Business Owner: Sandra O'rear	**Business Owner Dept:** Acute Dialysis	**Contract Number:** POCP-19843 A1
Vendor/Supplier: Terumo BCT, Inc **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (10/26/2021):	$662,858
	Modifications Totaling < $100,000 Modification # 1 Amount:	$49,275
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 2 Amount:	$483,952
Original Start Date: 11/4/2021 **Current Expiration:** 1/30/2023 **Mod Start Date:** 1/30/2023 **Expiration after this Mod:** 11/3/2023	New Contract Amount:	$1,196,085

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Judy Herrington, Senior Vice President, Nursing

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 2 Blood apheresis disposables/consumables

VENDOR: Terumo BCT, Inc

COST:

BOM Approved Contract Total (10/26/2021):	$662,858
Modification # 1:	$49,275
Modification # 2:	+ $483,952
Total:	$1,196,085

Recommendation
Approve this contract modification for Blood apheresis disposables/consumables.

Background
Last year, we purchased two (2) Spectra Optia Apheresis Systems, which standardized our existing Parkland owned fleet. The fleet currently totals 5 (five) Terumo BCT Apheresis Systems. This purchase is for the associated disposables/consumables needed to operate the Systems for another year.

Fair and Reasonable Price Determination
Benchmarking services from ECRI indicate our prices are higher than the median. Current prices are reflective of market increases due to inflationary pressures

Financial Forecast

Current Contract Amount	FY2023	Total
$662,858	$533,227	$1,196,085

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to a fleet of equipment awarded through a competitive process to a single vendor. These disposables/consumables are being bought to be used on our existing fleet.

Document Contact/Author:	Stephanie Toth

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: January 25, 2023	**Product or Service:** OCD-Diana Reagents	
Business Owner: Tim Lenz	**Business Owner Dept:** Pathology	**Contract Number:** POCP-22139
Vendor/Supplier/Contractor: Polymedco Cancer Diagnostic Products, LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	3/1/2023 – 2/28/2026	$360,000
Out Years:	2 Year(s)	+$240,000
Total:	3/1/2023 – 2/28/2028	$600,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: OCD-Diana Reagents

VENDOR: Polymedco Cancer Diagnostic Products, LLC

COST:

Base Term:	$360,000
Out Years:	+ $240,000
Total:	$600,000

Recommendation
Approve this contract for OCD-Diana Reagents.

Background
Polymedco test kits are manufactured and supplied only by Polymedco and specific to Polymedco OCD-Diana instrumentation, which Parkland owns. A portion of the testing will be performed from a Texas CPRIT grant funded outreach study intended to compare and evaluate different outreach strategies when mailing testing kits to patients.

Fair and Reasonable Price Determination
We determined that we are receiving a fair value based on a PriceGuide Analysis provided by ECRI.
Market research conducted through ECRI shows that the Parkland price is the average for other member hospitals.

Financial Forecast

Base Term	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	Totals
Expenses / Consumables	$100,000	$120,000	$120,000	$20,000			$360,000
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses / Consumables				$100,000	$120,000	$20,000	$240,000
Totals	**$100,000**	**$120,000**	**$120,000**	**$120,000**	**$120,000**	**$20,000**	**$600,000**

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition. The kits manufactured by Polymedco are proprietary to the Polymedco OCD-Diana instrumentation which Parkland owns.

Document Contact/Author:	Tamisha Smallwood

Parkland

Board Approval Request For Modification to Contract or Funding

BOM Date: January 25, 2023	**Modification:** Mod # 1 Neuwave Certus 140 consumables	
Business Owner: Cheston Chan	**Business Owner Dept:** Perioperative/ Surgical Services Administration	**Contract Number:** POCP-21046
Vendor/Supplier: Johnson & Johnson Health Care Systems Inc. **Basis of Original Contract Award** Sole Source **Basis of this Modification** Sole Source Modification	Current Contract Amount:	$99,000
Revenue, Expense or Capital: Expense	Modification # 1 Amount:	$205,000
Original Start Date: 6/27/2022 **Current Expiration:** 6/30/2023 **Mod Start Date:** 1/24/2023 **Expiration after this Mod:** 1/23/2025	New Contract Amount:	$304,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Donna Hale, Vice President, Nursing Periop

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Neuwave Certus 140 consumables

VENDOR: Johnson & Johnson Health Care Systems Inc.

COST:		
	Current Contract Amount:	$99,000
	Modification # 1:	+ $205,000
	Total:	$304,000

Recommendation
Approve this contract modification for Neuwave Certus 140 consumables.

Background
Microwave ablation (MWA) is a minimally invasive form of thermal ablation for the treatment and/or palliation of solid tumors. MWA benefits include the ability to ablate a larger and faster volume of tissue while avoiding injury to critical structures. This system allows for multiple probe activation simultaneously and temperature feedback monitoring for increased patient and physician safety. This system also has gas cooling which reduces probe migration, minimizes proximal tissue damage, and has the smallest applicators available providing a minimally invasive patient experience.

This contract is adding disposable pricing which has previously resided in another contract with the vendor Neuwave. Neuwave was acquired by Johnson and Johnson in 2016. Johnson and Johnson will not renew the contract that was originally established with Neuwave and requires a new contract to be made. Rather than adding disposables when this contract was established 6 months prior, disposable pricing was planned to be added once the Neuwave contract expired to avoid the disposables price increase that Johnson and Johnson requires.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is in line with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Current Contract Amount	FY2023	FY2024	FY2025	Total
$99,000	$76,875	$102,500	$25,625	$304,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source; disposables which are proprietary to equipment already placed here. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount.

Document Contact/Author:	Bryson Hendrix

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: January 25, 2023	**Product or Service:** GE X-ray Detector Replacement Service	
Business Owner: Travis Kobernick	**Business Owner Dept:** Clinical Engineering	**Contract Number:** PONCS-21546
Vendor/Supplier/Contractor: GE Precision Healthcare LLC	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	2/1/2023 – 1/31/2028	$225,000
Out Years:	0 Year(s)	+$0
Total:	2/1/2023 – 1/31/2028	$225,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	N/A-Sole Source
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	0
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: GE X-ray Detector Replacement Service

VENDOR: GE Precision Healthcare LLC

COST:		
	Base Term:	$225,000
	Out Years:	+ $0
	Total:	$225,000

Recommendation
Approve this contract for GE X-ray Detector Replacement Service.

Background
This contract is for the procurement of an x-ray detector replacement service plan for mobile x-ray machines used in diagnostic imaging. GE Healthcare is the OEM and the only vendor that can ensure we meet regulatory compliance for the equipment.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is in line with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2023	FY2024	FY2025	FY2026	FY2027	Totals
Maintenance	$45,000	$45,000	$45,000	$45,000	$45,000	$225,000

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The products/services are additions or modifications to existing systems or equipment where there are no substitute or interchangeable components, software, or maintenance sources and compatibility is paramount.

Document Contact/Author:	William Jones

Board Approval Request For Modification to Contract or Funding

BOM Date: January 25, 2023	**Modification:** Mod # 1 Fifth Amendment to Sublease Agreement	
Business Owner: Beall Carothers	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-19334 A1
Vendor/Supplier: Parkland Foundation **Basis of Original Contract Award** Real Estate – Exemption **Basis of this Modification** Sole Source Modification	*Previously approved by the Parkland BOM:*	($985,075)
Revenue, Expense or Capital: Revenue: Court Approval	Modification # 1 Amount:	($634,169)
Original Start Date: 5/1/2017 **Current Expiration:** 1/31/2023 **Mod Start Date:** 2/1/2023 **Expiration after this Mod:** 11/30/2022	New Contract Amount:	($1,619,244)

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	N/A-Revenue
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mod # 1 Fifth Amendment to Sublease Agreement

VENDOR: Parkland Foundation

COST:

Previously approved by the Parkland BOM:	($985,075)
Modification # 1:	+ ($634,169)
Total:	($1,619,244)

Recommendation
Approve this contract modification to Fifth Amendment to Sublease Agreement.

Background
This sublease agreement is between Parkland and Parkland Foundation. Contract specifics between the entities are governed by the Parkland Foundation / Parkland Health Management Agreement.

Fair and Reasonable Price Determination
Parkland Foundation is reimbursing Parkland Health per the above referenced Management Agreement. As outlined in the Board Document on 8-23-22 for the 3rd Amendment to Office Lease for Parkland's lease for 11th floor at Mockingbird Towers, located at 1341 W. Mockingbird Lane, Dallas, Texas, the parties are receiving a fair value for this transaction.

Financial Forecast

Modification Amount	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Base Rent	($58,909)	($143,060)	($148,782)	($153,495)	($25,582)	($529,828)
Estimate CAM, Tax & Insurance	($16,864)	($26,191)	($27,501)	($28,874)	($4,910)	($104,341)
Totals	($75,774)	($169,251)	($176,283)	($182,369)	($30,492)	($634,169)

Current Contract Amount	FY2023	FY2024	FY2025	FY2026	FY2027	Total
($985,075)	($75,774)	($169,251)	($176,283)	($182,369)	($30,492)	($1,619,244)

Sole Source Justification
N/A Real Estate Exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Parkland

Approved Deviation Request New Contract

Must be approved before: 11/11/22	**Reason for deviation request:** Contract and payment must be completed by November 15, 2022	
BOM Date: January 25, 2023	**Product or Service:** 2023 DART Employee Preferred Annual Pass	
Business Owner: Tawana McCullough	**Business Owner Dept:** Office of Talent Management/ Total Rewards	**Contract Number:** HR-22032
Vendor/Supplier/Contractor: Dallas Area Rapid Transit (DART)	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Prices Established by Law or Regulation

Revenue, Expense or Capital:

Expense-Approved Deviation

	Contract Dates	Contract Price
Base Term:	1/1/2023 – 12/31/2023	$490,320
Out Years:	0 Year(s)	+$0
Total:	1/1/2023 – 12/31/2023	$490,320

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Interlocal Agreement- Exempt

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: 0

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

Request: Authorize the appropriate Contracting Officer to execute this contract with the stipulation that it will be presented to the Parkland Board of Managers for approval at the next regularly scheduled meeting.

Fred Cerise
Fred Cerise (Nov 11, 2022 16:09 CST)

Dr. Fred Cerise, President & CEO **Date:** Nov 11, 2022

RFMA
RFMA (Nov 12, 2022 13:55 CST)

Chair Finance Committee **Date:** Nov 12, 2022

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: 2023 DART Employee Preferred Annual Pass

VENDOR: Dallas Area Rapid Transit (DART)

COST:

Base Term:	$490,320
Out Years:	+ $0
Total:	$490,320

Recommendation
Approve this contract for 2023 DART Employee Preferred Annual Pass.

Approved Deviation Reason
The 2023 Enrollment closed 9/25/22 and final cost projection approval from Dart was received in October, after the November board documents were due

Background
The DART Annual Pass Program provides unlimited local and express bus, light rail, Denton "A" train, and TRE services depending on the type of pass purchased. Parkland offers the program to its employees as a competitive retention incentive, and employees have benefitted from the program for over thirteen years. This is an FY2023 budgeted expense.

The DART contract requires participating employers to purchase all passes in advance of the 2023 program year. Therefore, employees interested in participating in the program were required to pre-register during the Parkland Benefits Open Enrollment period. Employees will contribute to the cost of the DART Annual Pass they selected via a payroll deduction from each pay period in 2023. If an employee terminates, the balance due for their DART Annual Pass will be withheld from their final paycheck from Parkland.

Fair and Reasonable Price Determination
All employers under the Corporate Pass Program pay a fixed price that is non-negotiable. Rates are determined by DART's Board of Directors as part of their 20-year Financial Plan.

Pass Type	Count	Price	Subtotal
Local	571	$720	$411,120
Regional	55	$1,440	$79,200

Salary Range	Employee Cost	Parkland Cost	Total Engagement
< $40,000	$38,600	$100,360	$138,960
$40,000 - $80,000	$123,480	$123,480	$246,960
$80,000	$104,400	$0	$104,400
Totals	**$266,480**	**$223,840**	**$490,320**

Financial Forecast

Base Term	FY2023	FY2024	Totals
Expenses	$367,740	$122,580	$490,320

Sole Source Justification
Purchasing public transportation services from a government entity for which there is no competition or alternative. The contract is an Interlocal Agreement between local government entities or political subdivisions of the State of Texas. The government entity for this contract is DART, a sole provider of these transportation services. All employers under the Corporate Pass Program pay a fixed price that is non-negotiable. Rates are determined by DART's Board of Directors as part of their Financial Plan.

Document Contact/Author:	Terence Durham

Monthly Ratification Report

Require Board Approval

Contract Date	Contract Number	Vendor Name	Description	Amount	Cost Center Number	Department
10/15/2022	POCS-21988	University of Texas Southwestern Medical Center (UTSW)	Biotel Medical Control Services	$13,792,561	76010	Emergency Services Admin

CEO Approval

Fred Cerise

Fred Cerise (Jan 13, 2023 11:58 CST)

Dr. Fred Cerise

Jan 13, 2023

Date

Parkland

Ratification Request
New Contract

BOM Date: January 25, 2023	**Product or Service:** Biotel Medical Control Services	
Business Owner: Melody Gardner	**Business Owner Dept:** Emergency Services	**Contract Number:** POCS-21988
Vendor/Supplier/Contractor: University of Texas Southwestern Medical Center (UTSW)	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price:** Market Price

Revenue, Expense or Capital:

Expense-Ratification

	Contract Dates	Contract Price
Base Term:	Amount to be ratified: Amount going forward: Total for 10/15/2022 – 10/14/2027:	$327,777 +$9,032,643 $9,360,420
Out Years:	2 Year(s)	+$4,432,141
Total:	10/15/2022 – 10/14/2029	$13,792,561

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Interlocal Agreement

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Interlocal Agreement- Exempt

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? N/A

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Dawn Marchetto, Senior Vice President, Nursing

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Biotel Medical Control Services

VENDOR: University of Texas Southwestern Medical Center (UTSW)

COST:		
	Base Term:	$9,360,420
	Out Years:	+ $4,432,141
	Total:	$13,792,561

Recommendation
Approve this contract for Biotel Medical Control Services.

Ratification Reason
UTSW began services for the City of Dallas – Dallas Fire Rescue according to the contract between the City of Dallas and District, effective October 15, 2022. However, discussions and negotiations with UTSW were ongoing and the contract pended finalization. No payments have been or will be made to UTSW until this contract is fully executed.

Background
The District, in response to a City of Dallas Request for Proposal (RFP), submitted a joint proposal with UTSW to provide medical control services to the City of Dallas – Dallas Fire Rescue. In this proposal the District is the prime vendor and responsible for the subcontracting of services as needed. The District is subcontracting the physicians serving as the Medical Directors and also the clinical quality assurance team to UTSW. The District was awarded the bid and is entering into this Addendum to cover the subcontracted services from UTSW to Dallas Fire Rescue. The funds that are paying UTSW in this "subcontract" will be provided to the District under the Dallas Fire Rescue Biotel contract.

Fair and Reasonable Price Determination
This is an interlocal agreement with UTSW. Internal estimates have determined, based on previous contracts for this type work, that this fee is fair and reasonable.

Financial Forecast

Base Term	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**
Expenses	$1,694,000	$1,778,700	$1,867,636	$1,961,016	$2,059,068
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**
Expenses					
TOTAL	**$1,694,000**	**$1,778,700**	**$1,867,636**	**$1,961,016**	**$2,059,068**

Base Term	**FY2028**	**FY2029**	**Totals**
Expenses			$9,360,420
Out Years	**FY2028**	**FY2029**	**Totals**
Expenses	$2,162,020	$2,270,121	$4,432,141
TOTAL	**$2,162,020**	**$2,270,121**	**$13,792,561**

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. The contract is an Interlocal Agreement which is between local government entities or political subdivisions of the State of Texas to carry out a governmental purpose.

Document Contact/Author:	Stephanie Toth, JD

Parkland

Board Notice
For Contracts Over $200,000

BOM Date: January 25, 2023	**Product or Service:** Pharmaceutical Wholesaler Distribution 340B Split-Billing Software	
Business Owner: Carrie Berge	**Business Owner Dept:** Pharmacy	**Contract Number:** POCP-22069
Vendor/Supplier/Contractor: Morris & Dickson Co., LLC	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	2/1/2023 – 4/30/2026	$475,000,000
Out Years:	2 Year(s)	+$310,000,000
Total:	2/1/2023 – 4/30/2028	$785,000,000

Lowest Bidder

Is this contractor the lowest bidder/supplier?	GPO Purchase
If not, what premium will be paid for this contract over the lowest bidder?	N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	Yes; and IT approved
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; Supplier Diversity has received a participation plan.
Were M/WBE's Directly Solicited?	N/A-no solicitation performed
Number Responding M/WBE's:	N/A-no solicitation performed
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	
M/WBE Gender?	

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

Information Only

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Pharmaceutical Wholesaler Distribution 340B Split-Billing Software

VENDOR: Morris & Dickson Co., LLC

COST:		
	Base Term:	$475,000,000
	Out Years:	+ $310,000,000
	Total:	$785,000,000

Recommendation
Approve this contract for Pharmaceutical Wholesaler Distribution 340B Split-Billing Software.

Background
To optimize the value the District receives from pharmaceutical wholesalers a GPO competition was performed for both primary and secondary pharmaceutical wholesaler distributer relationships. Four vendors with GPO pharmacy distribution contracts were notified of the bid request and two proposals were received. Both vendors were evaluated. After evaluation, Morris & Dickson was recommended for the primary pharmaceutical wholesaler distribution channel award. Cardinal Health will continue as the secondary pharmaceutical distribution channel for the Pharmacy Department.

Pharmacy wholesaler pricing is determined through a cost-minus percentage fee that is taken off the wholesaler's acquisition cost of drugs based on the average monthly purchase volume. Amount of total estimated spend is based on the historical purchases of medications needed by Parkland's patients with the respective cost reduction in price.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Markdown Variance**
Morris & Dickson Co., LLC	Incumbent Primary Wholesaler with no change in environment		222	0
Vendor B	Incumbent Secondary Wholesaler with no change in environment	Auto Substitution	199	5%

Financial Forecast

Base Term	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses	$105,555,555	$158,333,333	$158,333,333	$52,777,779			$475,000,000
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses				$103,333,333	$155,000,000	$51,666,667	$310,000,000
Totals	**$105,555,555**	**$158,333,333**	**$158,333,333**	**$156,111,112**	**$155,000,000**	**$51,666,667**	**$785,000,000**

Document Contact/Author:	Frank D. Collins, Contracts Negotiator II

Information Only

CONTRACT RESOLUTION
Board of Managers
January 25, 2023

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	System-wide Copiers and Print Management Services	Lexmark International, Inc	2/1/2023 - 1/31/2028	$9,369,299	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Task Order #38 MRD Breakroom & Storeroom Expansion	GCC Enterprises Inc.	1/26/2023 - 8/31/2023	$587,408	Yes
			Expense	SCDC Janitorial Services	Appro, Inc.	2/1/2023 - 1/31/2028	$343,727	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Gastroscopes and Colonoscopes	Olympus America, Inc.	Last Signature - 3/312023	$215,279	Yes
			Expense	Mod to Add Funds Craniomaxillofacial (CMF) implants	Stryker Sales Corporation	11/1/2020 - 10/31/2023	$1,649,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod to Add Funds reagents and ECHO equipment	Immucor Inc.	9/17/2021 - 9/16/2024	$1,249,000	Yes
			Expense	Mod #2 Blood apheresis disposables/consumables	Terumo BCT, Inc	11/4/2021 - 11/3/2023	$1,196,085	Yes
			Expense	OCD-Diana Reagents	Polymedco Cancer Diagnostic Products, LLC	3/1/2023 - 2/28/2028	$600,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Mod #1 Neuwave Certus 140 consumables	Johnson & Johnson Health Care Systems Inc.	6/27/2022 - 1/23/2025	$304,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	GE X-ray Detector Replacement Service	GE Precision Healthcare LLC	2/1/2023 - 1/31/2028	$225,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Revenue: Court Approval	Mod #1 Fifth Amendment to Sublease Agreement	Parkland Foundation	5/1/2017 - 11/30/2022	-$1,619,244	N/A-Revenue
			Expense-Approved Deviation	2023 DART Employee Preferred Annual Pass	Dallas Area Rapid Transit (DART)	1/1/2023 - 12/31/2023	$490,320	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

			Expense-Ratification	Biotel Medical Control Services	University of Texas Southwestern Medical Center (UTSW)	10/15/2022 - 10/14/2029	$13,792,561	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 25th of January, 2023.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD, Chair	Yes _____	No _____	Abstain _____	Absent _____
Don O'Bannon, Esq.	Yes _____	No _____	Abstain _____	Absent _____
Jeff Tillotson, JD	Yes _____	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	Yes _____	No _____	Abstain _____	Absent _____
Todd Furniss, JD	Yes _____	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	Yes _____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes _____	No _____	Abstain _____	Absent _____
Farida Minner, RN	Yes _____	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	Yes _____	No _____	Abstain _____	Absent _____
John Proctor	Yes _____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes _____	No _____	Abstain _____	Absent _____

Parkland

Executive Session

Discuss Print Management Services Contract

Parkland

Parkland Financial Performance Presentation

Executive Summary for the Month of December 2022 (Hospital Only)

For the month of December, Parkland Health recognized a net income of ($1.5M) which is ($1.6M) unfavorable to the budgeted net income of $0.1M and equivalent compared to the prior year net income of ($1.5M).

Parkland Health's operating margin and operating cash flow margin for the month of December are (3.2%) and 0.2%, respectively. The operating margin was unfavorable compared to budget of (0.8%) and the operating cash flow margin is also unfavorable compared to budget of 2.8%. Parkland Health's operating margin is unfavorable compared to the prior year operating margin of (0.9%) and unfavorable to the operating cash flow margin of 2.4% from the prior year.

Parkland Health's patient cash collections in December were $82.1M which is below budget by ($2.1M) and $6.0M higher than the prior year. Parkland Health's days cash on hand of 185 days for the month is an increase of 14 days compared to prior month of 171 days and greater compared to the prior year December of 165 days, an increase of 20 days.

Volume variances to budget:

Patient Volume	December Actual	December Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	50,984	49,142	1,842	3.7%
Equivalent Patient Days (inpatient only)	26,710	25,916	794	3.1%
Ambulatory Visits	90,791	104,006	(13,215)	(12.7%)
Emergency Room Visits	20,649	19,643	1,006	5.1%
Deliveries	1,158	1,059	99	9.3%
Surgeries-Total	1,763	1,622	141	8.7%
Total Adult Average Daily Census (ADC) including observation	791	771	20	2.6%
Neonatal ICU ADC	70	65	5	7.7%
Total Average Daily Census	861	836	25	3.0%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is ($20.4M) or (2.8%) lower than budget for the month. This unfavorable variance is due to inpatient revenue less than budget by ($0.8M) or (0.3%), outpatient revenue lower than budget by ($20.1M) or (5.5%) and emergency room revenue greater than budget by $0.5M or 0.6%. Compared to prior year's gross patient revenues for the month, total patient revenue is higher by $3.6M or 0.5% with an inpatient revenue increase of $24.7M or 9.8%, outpatient

revenues decrease of ($21.3M) or (5.8%), and emergency room revenues higher by $0.2M or 0.3%.

- Parkland Health's gross patient revenue for the month of December is comprised of 39.1% IP revenue, 49.0% OP revenue, and 11.9% ED revenue. This is compared to a budget for the month of 38.1% IP, 50.4% OP, and 11.5% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 3.1% higher than budget and 5.1% above the prior year. The Average Length of Stay (ALOS) for Adult decreased by 0.22 days or 3.6% favorable to budget and the Neonatal ICU ALOS increased by 1.41 days or 7.4% unfavorable to budget. Compared to the previous year, the ALOS for Adult was lower by 3.1% which is favorable and the ALOS for Neonatal ICU was 4.4% higher or unfavorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for December as described below:

  - Total Inpatient Discharges were higher than budget by 8.3% and 11.4% above the prior year,
  - Observation/Short Stay Discharges are (13.9%) below budget and (14.5%) lower than the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are 3.7% higher than budget and 0.6% above the prior year,
  - Inpatient surgery cases are 7.1% favorable to budget and 4.3% favorable to the prior year.
  - Surgeries of all types are 8.7% higher than budget and 10.4% above the prior year.
  - Deliveries are 9.3% higher than budget and 12.5% above the prior year.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrate with and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 90,791 for December are (12.7%) below budget of 104,006 and (12.6%) lower than the prior year of 103,878. Outpatient visits include the following types:

    - COPC Visits; 41.3% of total outpatient visits
    - Outpatient Clinic Visits at Parkland Health; 37.8% of total outpatient visits
    - Women's Health Centers Visits; 20.9% of total outpatient visits

  - Approximately 62.2% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

- Total ED visits are 5.1% higher than budget for December and 3.2% above the prior year. The "left without being seen" statistic of 3.2% is unfavorable to budget of 1.8% and unfavorable to the prior year statistic of 2.2%.

- Outpatient Surgery cases performed at the hospital are greater than budget by 9.6% and 17.9% higher than the prior year. Day Surgery cases performed at the ASC are 10.1% above budget and 10.6% greater than the prior year.

- The December Case Mix Index (CMI) for Adult Acute of 1.93 is (10.6%) lower than the prior year, the Rehabilitation CMI of 1.26 is 14.5% above the prior year and the NICU CMI of 3.59 is 3.5% higher than the prior year. The WISH CMI 0.88 is 1.1% greater than the prior year and the Psychiatry CMI of 1.16 is (7.2%) below the prior year.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 11.5% for the month compared to a goal of 10.0%. Days in AR were 56 days compared to last month of 51 days.

- Parkland Health's December payor mix for gross patient revenue is:

Payor	MTD Actual December FY23	MTD Budget December FY23	Variance/ Actual to Budget	MTD Actual December FY22
Charity – Self Pay	45.3%	44.0%	1.3%	44.4%
Medicaid	28.5%	31.1%	(2.6%)	31.0%
Medicare	17.5%	16.6%	0.9%	16.8%
Commercial	8.7%	8.3%	0.4%	7.8%
Total	**100.0%**	**100.0%**	0.0%	**100.0%**

Federal Emergency Management Agency Stimulus Funds

In December, Parkland Health recognized Stimulus Funds of $4.2M from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $2.2M higher than budget for the month of December primarily due to an increase in Replacement Drugs.

Operating Expenses

December's operating expenses (excluding depreciation) are $212.7M. This is $6.8M or 3.3% higher than the budgeted operating expenses and more than the prior year by $20.9M or 10.9%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 59.2% compared to a budget of 57.1%, and prior year of 57.1%.
- Salaries and benefits are $126.2M which is $5.3M or 4.4% higher than budget for the month.
- Salaries (including contract labor) are $104.8M or 6.8% more than budget for the month.
- Actual FTE count (excluding both nursing homes and jail FTEs) for December was 12,174 compared to a budget of 11,747 and actual FTEs of 11,548 in the prior year. Total FTEs are 427 or 3.6% higher than budget and 626 or 5.4% above the prior year.
- Productivity - The 7.2 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is higher than budget of 7.1 FTEs per AOB for the month and above the prior year actual FTEs of 6.8 FTEs per AOB.

Purchased Medical Services

Purchased medical services are ($1.0M) lower than budget for the month due to a decrease in Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are $2.5M higher compared to budget for the month primarily due to increases in Pharmaceuticals and Medical Surgical Supplies.

Non-operating Revenues (Expenses)

Non-operating revenues of $5.4M are favorable to budget by $3.6M or 192.5% for the month primarily due to an increase in Interest Revenue.

Executive Summary for the YTD 2022 (Hospital Only)

For the YTD, Parkland Health recognized a net income $4.7M which is $1.7M favorable to the budgeted income of $3.0M and ($9.7M) unfavorable compared to the prior YTD net income of $14.4M.

Parkland Health's operating margin and operating cash flow margin for the YTD are (1.8%) and 1.7%, respectively, and is unfavorable compared to the budgeted operating margin of (0.3%) and unfavorable compared to the budgeted operating cash flow margin of 3.3%. Parkland Health's operating margin is unfavorable when compared to the prior YTD operating margin of 1.5% and unfavorable when compared to the prior YTD operating cash flow margin of 4.9%.

Parkland Health's patient cash collections for the YTD are $234.1M which is $16.1M higher than the YTD budget and $1.0M greater than the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	156,409	146,727	9,682	6.6%
Equivalent Patient Days (inpatient only)	79,389	77,666	1,723	2.2%
Ambulatory Visits	288,139	317,386	(29,247)	(9.2%)
Emergency Room Visits	60,924	55,988	4,936	8.8%
Deliveries	3,283	3,251	32	1.0%
Surgeries-Total	5,358	5,050	308	6.1%
Total Adult Average Daily Census (ADC) including observation	793	777	16	2.1%
Neonatal ICU ADC	70	67	3	4.5%
Total Average Daily Census	863	844	19	2.3%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is ($38.9M) or (1.8%) below budget for the YTD. This unfavorable variance is due to the combination of inpatient revenue being lower than budget by ($25.8M) or (3.1%), outpatient revenues less than budget by ($30.2M) or (2.7%) and emergency room revenue higher than budget by $17.1M or 7.0%. Compared to prior years, gross patient revenue increased $60.9M or 2.9% with inpatient revenues higher by $58.5M or 7.7%, outpatient revenues lower by ($19.6M) or (1.8%), and emergency room revenues higher by $22.0M or 9.2%.

- Parkland Health's gross patient revenue for the YTD is comprised of 38.0% inpatient revenue, 49.9% OP revenue, and 12.1% ED revenue. This is compared to a budget for YTD of 38.5% IP, 50.4% OP, and 11.1% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 2.2% higher than budget for the YTD and 4.1% above the prior YTD. The Average Length of Stay (ALOS) for Adult was 5.5% lower or favorable to budget for the YTD and the Neonatal ICU ALOS was 2.5% less or favorable to budget for the YTD. Compared to the previous year, the ALOS for Adult and was 5.4% lower or favorable to the prior year and the Neonatal ICU was 5.7% below or favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for the YTD:

  - Total Inpatient Discharges are 9.9% higher than budget and 13.2% above the prior YTD,
  - Observation/Short Stay Discharges are (11.3%) lower than budget and (12.0%) below the prior YTD,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 6.6% above budget and 2.8% greater than the prior YTD,
  - Inpatient surgery cases are 11.6% higher than budget and 8.6% above the prior YTD,
  - Surgeries of all types are 6.1% more than budget and 7.8% greater than the prior YTD,
  - Deliveries are higher than budget by 1.0% and 3.9% greater than the prior YTD.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrates with and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 288,139 for the YTD are (9.2%) lower than budget of 317,386 and (9.0%) below the prior YTD of 316,549. Outpatient visits include the following types:

    - COPC Visits; 43.2% of total outpatient visits
    - Outpatient Clinic Visits at Parkland Health; 36.8% of total outpatient visits
    - Women's Health Centers Visits; 20.0% of total outpatient visits

  - Approximately 63.3% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 8.8% higher than budget for the YTD and 6.8% better than the prior YTD. The "left without being seen" statistic of 2.9% is unfavorable to budget of 1.5% and unfavorable to the prior year statistic of 1.8%.

- Outpatient Surgery cases performed at the hospital are 6.9% greater than budget YTD and 15.1% greater than the prior YTD. Day Surgery cases performed at the ASC are (2.9%) lower than budget for the YTD and (2.3%) below the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 1.95 is (4.9%) lower than the prior YTD, the WISH CMI of 0.88 is (2.2%) below the prior YTD, the Psychiatry CMI of 1.16 is (4.6%) less than the prior YTD, and the NICU CMI of 3.45 is (0.5%) lower than the prior YTD. The Rehabilitation CMI of 1.26 is (2.3%) below than the prior YTD.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 10.9% for the YTD compared to the budget of 9.9%.

- Parkland Health's year-to-date payor mix for gross patient revenue is:

Payor	YTD Actual FY23	YTD Budget FY23	Variance/ Actual to Budget	YTD Actual FY22
Charity – Self Pay	47.3%	44.0%	3.3%	47.3%
Medicaid	28.2%	31.1%	(2.9%)	28.3%
Medicare	16.6%	16.6%	0.0%	16.1%
Commercial	7.9%	8.3%	(0.4%)	8.3%
Total	**100.0%**	**100.0%**	0.0%	**100.0%**

Federal Emergency Management Agency Stimulus Funds

YTD Parkland Health recognized $12.5M of Stimulus Funds from the Federal Emergency Management Agency (FEMA).

Other Operating Revenues

Other operating revenues are $6.5M higher than budget for the YTD primarily due to an increase in the Replacement Drug Program.

Operating Expenses

YTD operating expenses (excluding depreciation) of $614.4M are higher than budget by $5.5M or 0.9% and more than the prior YTD by $60.8M or 11.0%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 58.3% compared to a budget of 56.4%, and prior year of 55.5%.
- Salaries and benefits are $9.0M or 2.5% higher than budget for the YTD.
- Salaries (including contract labor) are $299.3M or 3.4% higher than budget for the YTD.
- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 12,140 compared to a budget of 11,817 and actual FTEs of 11,571 for the prior YTD. Total FTEs are 323 or 2.7% higher than budget for the YTD and 569 or 4.9% above the prior YTD.
- Productivity - The 6.9 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than budget of 7.1 FTEs per AOB for the YTD and equivalent to the prior YTD of 6.8 FTEs per AOB.

Purchased Medical Services

Purchased medical services are ($1.3M) or (1.8%) lower than budget for the YTD due to decreases in Medical Technical Services and Medical Professional Services.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are ($2.2M) or (1.2%) below budget YTD primarily due to decreases in Professional Consulting Fees, Building Maintenance and Computer Software purchases.

Non-operating Revenues (Expenses)

Non-operating revenues of $15.9M are $10.8M or 210.1% higher than budget for the YTD primarily due to increases in Interest Revenues and Grant Revenues.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland Health's overall patient activity level and Parkland Health's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland Health's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland Health's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland Health's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland Health attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Total Operating Cost per Adjusted Patient Days and Total Supply Cost per Adjusted Patient Day

Total Operating Cost per Adjusted Patient Days for the current month are lower than budget due to higher adjusted patient days. The Supply Cost per Adjusted Patient Day is also higher than budget due to higher adjusted patient days which tends to skew the supply cost metric downward for the month.

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections is a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland Health's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland Health's comparison to most hospitals. It does not fully reflect the high degree of success Parkland Health's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland Health's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health & Hospital System

Financial Updated as of December 2022

January 24, 2023

Parkland

Parkland

Income Statement
MTD December 2022

Hospital (exc NH)
Income Statement
MTD December 2022

PHHS Without Nursing Homes MTD

(Dollars in Thousands)	FY 23 Actual	FY 23 Budget	Var From Budget	%Var From Budget	FY 22 Actual	Var FY23-22	%Var FY23-22
REVENUES							
Net Patient Revenues	$83,889	$84,894	$ (1,005)	-1.2%	$77,895	$ 5,994	7.7%
Net Ad Valorem Taxes	66,899	66,899	-	0.0%	63,917	2,982	4.7%
Government Programs	39,731	39,731	-	0.0%	37,155	2,576	6.9%
Stimulus Funds	4,167	4,167	-	0.0%	1,647	2,520	153.0%
Other	18,342	16,142	2,200	13.6%	15,874	2,468	15.5%
OPERATING REVENUES	213,028	211,833	1,195	0.6%	196,488	16,540	8.4%
EXPENSES							
Salaries and Benefits	126,204	120,880	(5,324)	-4.4%	112,209	(13,995)	-12.5%
Purchased Medical Services	22,986	24,008	1,022	4.3%	22,162	(824)	-3.7%
Supplies	42,176	38,556	(3,620)	-9.4%	38,088	(4,088)	-10.7%
Other	21,330	22,402	1,072	4.8%	19,269	(2,061)	-10.7%
Depreciation	7,237	7,705	468	6.1%	6,576	(661)	-10.1%
OPERATING EXPENSES	219,933	213,551	(6,382)	-3.0%	198,304	(21,629)	-10.9%
OPERATING INCOME (LOSS)	**$ (6,905)**	**$ (1,718)**	**$ (5,187)**	**301.9%**	**$ (1,816)**	**$ (5,089)**	**280.2%**
Grants and Contributions	3,023	3,225	(202)	-6.3%	1,711	1,312	76.7%
Other nonoperating revenues (expense	2,415	(1,366)	3,781	276.8%	(1,425)	3,840	269.5%
Nonoperating Income	5,438	1,859	3,579	192.5%	286	5,152	1801.4%
Total Net Income (Loss)	$ (1,467)	$ 141	$ (1,608)	-1140.4%	$ (1,530)	$ 63	-4.1%
Cash Flow Margin	$ 332	$ 5,987	$ (5,655)	-94.5%	$ 4,760	$ (4,428)	-93.0%
Operating Cash Flow Margin %	0.2%	2.8%			2.4%		
Operating Margin %	-3.2%	-0.8%			-0.9%		

Total All Entities
Income Statement
MTD December 2022

All Entities Month to Date Income Statement

(Dollars in Thousands)	FY 23 Actual	FY 23 Budget	Var From Budget	%Var From Budget	FY 22 Actual	Var FY23-22	%Var FY23-22
REVENUES							
Net Patient Revenues	$ 106,832	$ 109,935	$ (3,103)	-2.8%	$ 101,330	$ 5,502	5.4%
Net Ad Valorem Taxes	66,899	66,899	-	0.0%	63,917	2,982	4.7%
Government Programs	41,766	41,766	-	0.0%	39,530	2,236	5.7%
Stimulus Funds	4,167	4,167	-	0.0%	1,647	2,520	153.0%
Premium Revenues	100,673	66,827	33,846	50.6%	41,207	59,466	144.3%
Other	22,818	19,933	2,885	14.5%	24,876	(2,058)	-8.3%
OPERATING REVENUES	343,155	309,527	33,628	10.9%	272,507	70,648	25.9%
EXPENSES							
Salaries & Benefits	143,989	139,648	(4,341)	-3.1%	128,842	(15,147)	-11.8%
Purchased Medical Service	22,986	24,008	1,022	4.3%	22,162	(824)	-3.7%
Supplies	48,265	45,794	(2,471)	-5.4%	44,675	(3,590)	-8.0%
Other	69,232	47,243	(21,989)	-46.5%	31,068	(38,164)	-122.8%
Claims	58,276	46,416	(11,861)	-25.6%	23,875	(34,401)	-144.1%
Depreciation	7,493	7,956	463	5.8%	6,792	(701)	-10.3%
OPERATING EXPENSES	350,241	311,065	(39,176)	-12.6%	257,414	(92,827)	-36.1%
OPERATING INCOME (LOSS)	**$ (7,086)**	**$ (1,538)**	**$ (5,548)**	**360.7%**	**$ 15,093**	**$ (22,179)**	**-146.9%**
Nonoperating Income	5,714	1,251	4,463	356.8%	377	5,337	1415.6%
Total Net Income (Loss)	$ (1,372)	$ (287)	$ (1,085)	378.0%	$ 15,470	$ (16,842)	-108.9%
Cash Flow Margin	$ 407	$ 6,418	$ (6,011)	-93.7%	$ 21,885	$ (21,478)	-98.1%
Operating Cash Flow Margin %	0.1%	2.1%			8.0%		
Operating Margin %	-2.1%	-0.5%			5.5%		

Parkland

Income Statement
FYTD December 2022

Hospital (exc NH)[68] Income Statement FYTD December 2022

PHHS Without Nursing Homes YTD *(Dollars in Thousands)*	FY 23 Actual	FY 23 Budget	Var From Budget	%Var From Budget	FY 22 Actual	Var FY23-22	%Var FY23-22
REVENUES							
Net Patient Revenues	$238,464	$249,787	$ (11,323)	-4.5%	$ 226,742	$ 11,722	5.2%
Net Ad Valorem Taxes	200,696	200,696	-	0.0%	191,404	9,292	4.9%
Government Programs	119,193	119,193	-	0.0%	111,466	7,727	6.9%
Stimulus Funds	12,500	12,500	-	0.0%	4,607	7,893	171.3%
Other	54,044	47,578	6,466	13.6%	47,766	6,278	13.1%
OPERATING REVENUES	624,897	629,754	(4,857)	-0.8%	581,985	42,912	7.4%
EXPENSES							
Salaries and Benefits	364,337	$ 355,312	(9,025)	-2.5%	322,840	(41,497)	-12.9%
Purchased Medical Services	70,731	72,025	1,294	1.8%	64,228	(6,503)	-10.1%
Supplies	118,109	114,840	(3,269)	-2.8%	108,393	(9,716)	-9.0%
Other	61,200	66,711	5,511	8.3%	58,056	(3,144)	-5.4%
Depreciation	21,678	22,999	1,321	5.7%	19,651	(2,027)	-10.3%
OPERATING EXPENSES	636,055	631,887	(4,168)	-0.7%	573,168	(62,887)	-11.0%
OPERATING INCOME (LOSS)	**$ (11,158)**	**$ (2,133)**	**$ (9,025)**	**423.1%**	**$ 8,817**	(19,975)	-226.6%
Grants and Contributions	9,727	9,274	453	4.9%	8,452	1,275	15.1%
Other nonoperating revenue (expense)	6,179	(4,145)	10,324	-249.1%	(2,828)	9,007	-318.5%
Nonoperating Income	15,906	5,129	10,777	210.1%	5,624	10,282	182.8%
Total Net Income (Loss)	$ 4,748	$ 2,996	$ 1,752	58.5%	$ 14,441	$ (9,693)	-67.1%
Cash Flow Margin	$ 10,520	$ 20,866	$ (10,346)	-49.6%	$ 28,468	$ (17,948)	-63.0%
Operating Cash Flow Margin %	1.7%	3.3%			4.9%		
Operating Margin %	-1.8%	-0.3%			1.5%		

Total All Entities Income Statement FYTD December 2022

All Entities Year to Date Income Statement

(Dollars in Thousands)	FY 23 Actual	FY 23 Budget	Var From Budget	%Var From Budget	FY 22 Actual	Var FY23-22	%Var FY23-22
REVENUES							
Net Patient Revenues	$ 309,569	$324,102	$ (14,533)	-4.5%	$ 297,292	$ 12,277	4.1%
Net Ad Valorem Taxes	200,696	200,696	-	0.0%	191,404	9,292	4.9%
Government Programs	125,298	125,298	-	0.0%	118,591	6,707	5.7%
Stimulus Funds	12,500	12,500	-	0.0%	4,607	7,893	171.3%
Premium Revenues	299,594	200,980	98,614	49.1%	152,530	147,064	96.4%
Other	64,588	59,070	5,518	9.3%	63,049	1,539	2.4%
OPERATING REVENUES	1,012,245	922,646	89,599	9.7%	827,473	184,772	22.3%
EXPENSES							
Salaries & Benefits	417,963	411,279	(6,684)	-1.6%	372,639	(45,324)	-12.2%
Purchased Medical Service	70,731	72,025	1,294	1.8%	64,228	(6,503)	-10.1%
Supplies	137,183	136,672	(511)	-0.4%	128,577	(8,606)	-6.7%
Other	199,629	141,725	(57,904)	-40.9%	93,111	(106,518)	-114.4%
Claims	172,979	137,529	(35,450)	-25.8%	125,824	(47,155)	-37.5%
Depreciation	22,445	23,753	1,308	5.5%	20,299	(2,146)	-10.6%
OPERATING EXPENSES	1,020,930	922,983	(97,947)	-10.6%	804,678	(216,252)	-26.9%
OPERATING INCOME (LOSS)	**$ (8,685)**	**$ (337)**	**$ (8,348)**	**2477.2%**	**$ 22,795**	**$ (31,480)**	**-138.1%**
Nonoperating Income	18,077	3,296	14,781	448.5%	4,599	13,478	293.1%
Total Net Income (Loss)	$ 9,392	$ 2,959	$ 6,433	217.4%	$ 27,394	$ (18,002)	-65.7%
Cash Flow Margin	$ 13,760	$ 23,416	$ (9,656)	-41.2%	$ 43,094	$ (29,334)	-68.1%
Operating Cash Flow Margin %	1.4%	2.5%			5.2%		
Operating Margin %	-0.9%	0.0%			2.8%		

Parkland

Key Statistics

Parkland

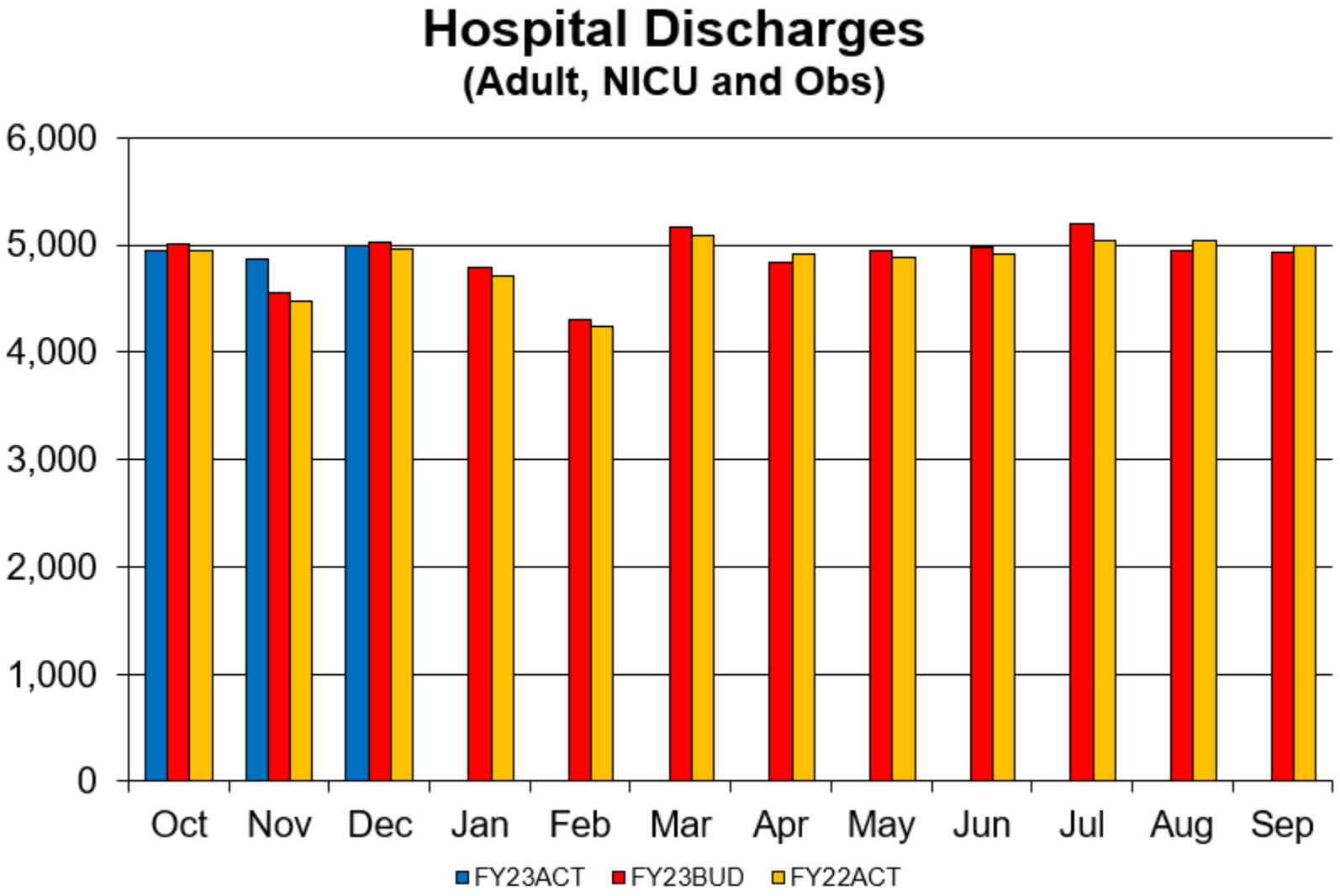
Hospital Key Statistics
MTD December 2022

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	4,993	5,027	(34)	-0.7%	4,958	0.7%
Average Daily Census (Adult, NICU and Obs)	861	836	25	3.0%	819	5.1%
Average Length of Stay (Adult)	5.97	6.19	0.22	3.6%	6.16	3.1%
Case Mix Index (Acute Service Line)	1.93	2.05	(0.12)	-5.9%	2.18	-11.5%
Emergency Visits	20,649	19,643	1,006	5.1%	20,011	3.2%
Ambulatory Visits	90,791	104,006	(13,215)	-12.7%	103,878	-12.6%
Surgeries	1,763	1,622	141	8.7%	1,597	10.4%
Deliveries	1,158	1,059	99	9.3%	1,029	12.5%

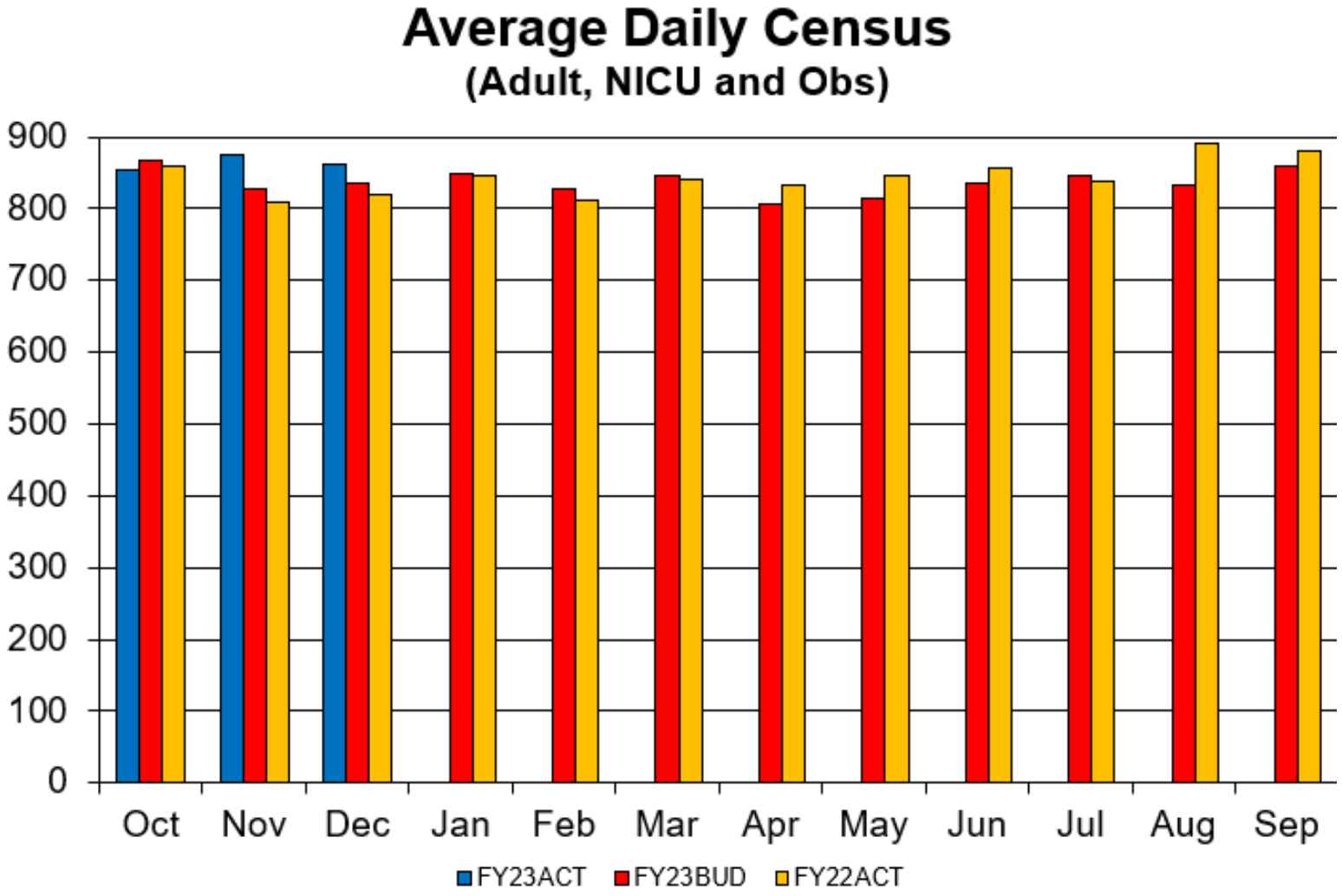
Hospital Key Statistics
FYTD December 2022

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	14,802	14,591	211	1.4%	14,384	2.9%
Average Daily Census (Adult, NICU and Obs)	863	844	19	2.3%	830	4.0%
Average Length of Stay (Adult)	6.00	6.35	0.35	5.5%	6.34	5.4%
Case Mix Index (Acute Service Line)	1.95	2.05	(0.10)	-4.9%	2.27	-14.1%
Emergency Visits	60,924	55,988	4,936	8.8%	57,067	6.8%
Ambulatory Visits	288,139	317,386	(29,247)	-9.2%	316,549	-9.0%
Surgeries	5,358	5,050	308	6.1%	4,972	7.8%
Deliveries	3,283	3,251	32	1.0%	3,159	3.9%

Volumes
Discharges



Volumes
Average Daily Census



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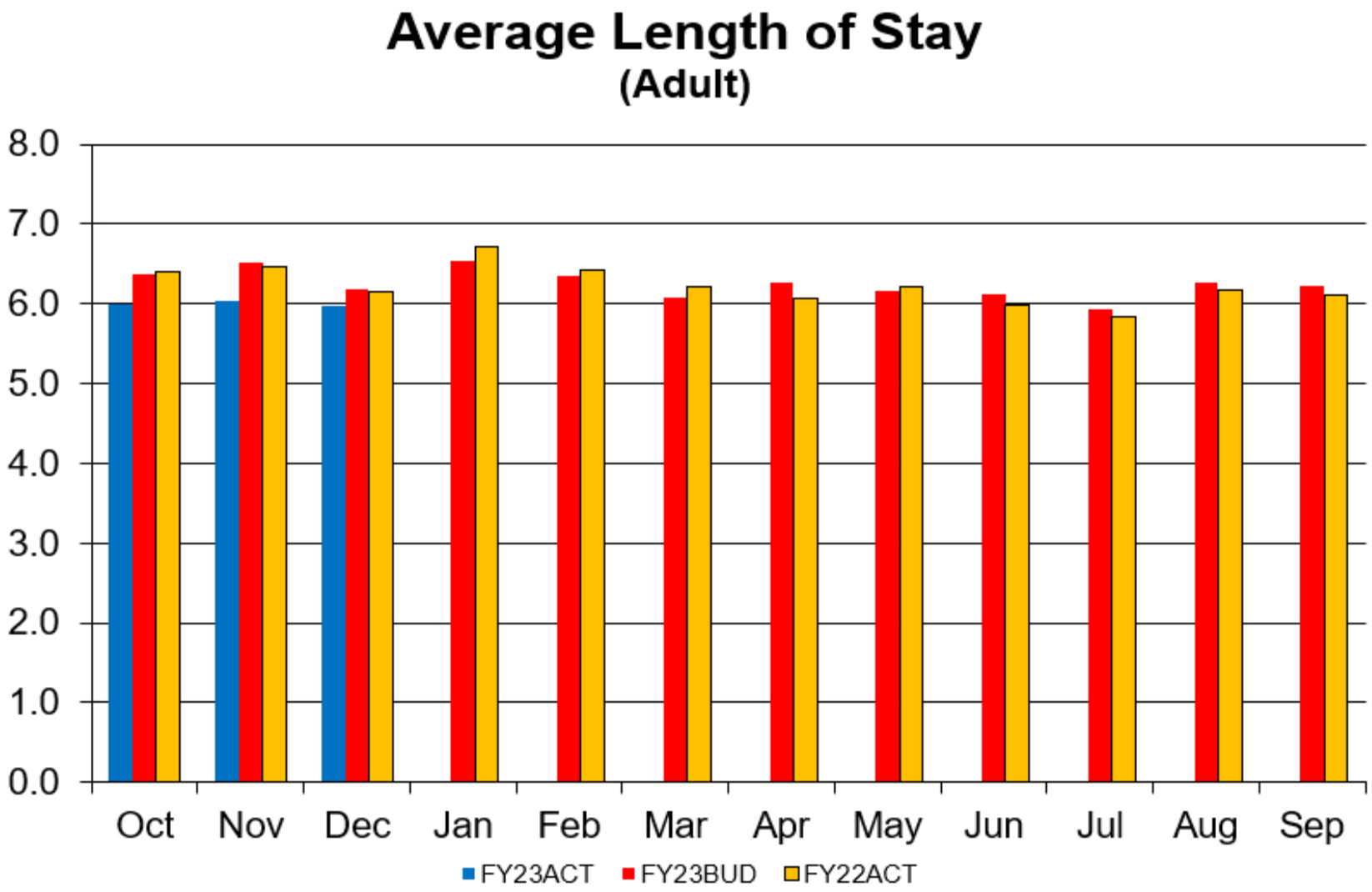
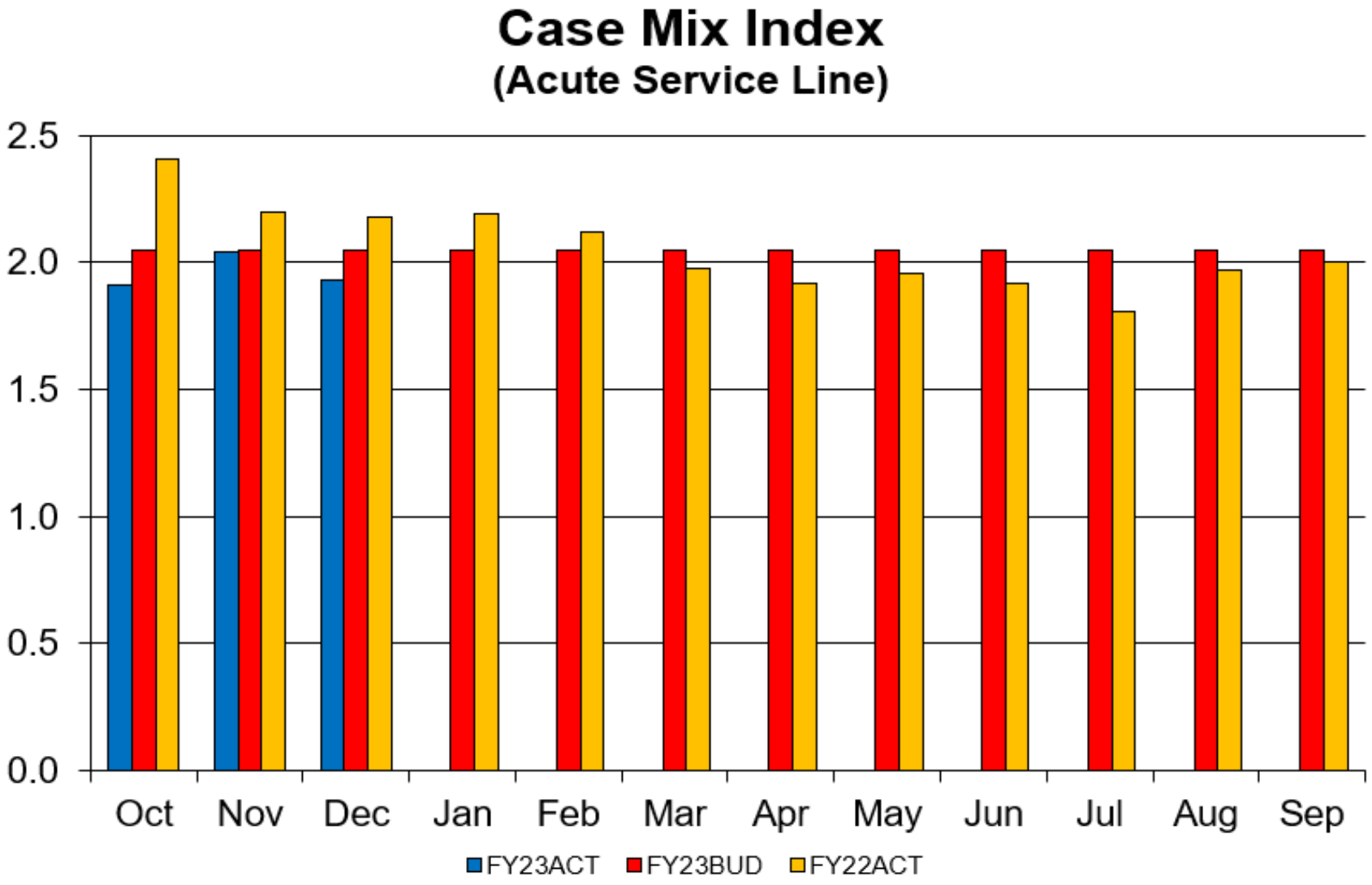
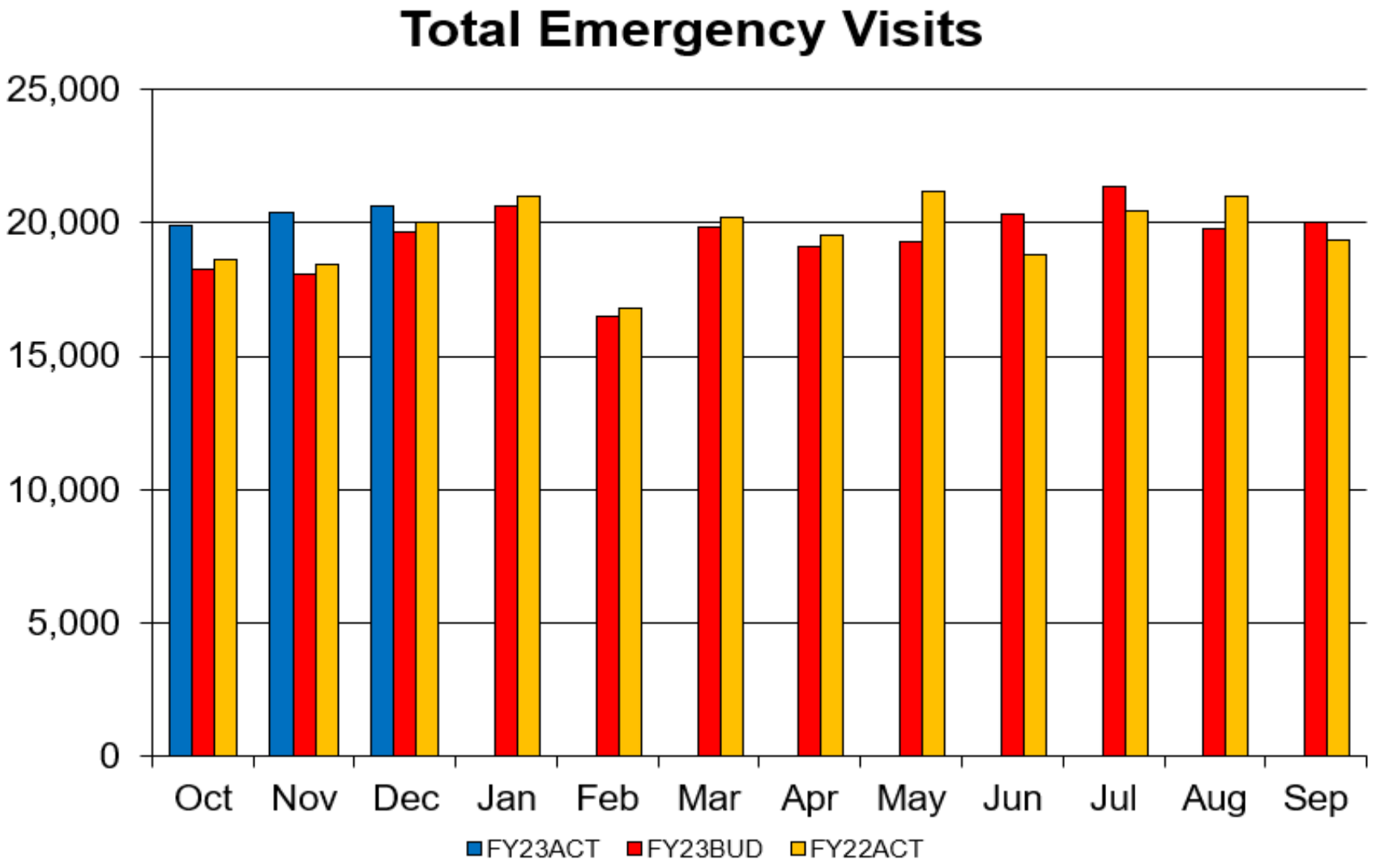
Volumes
Average Length of Stay



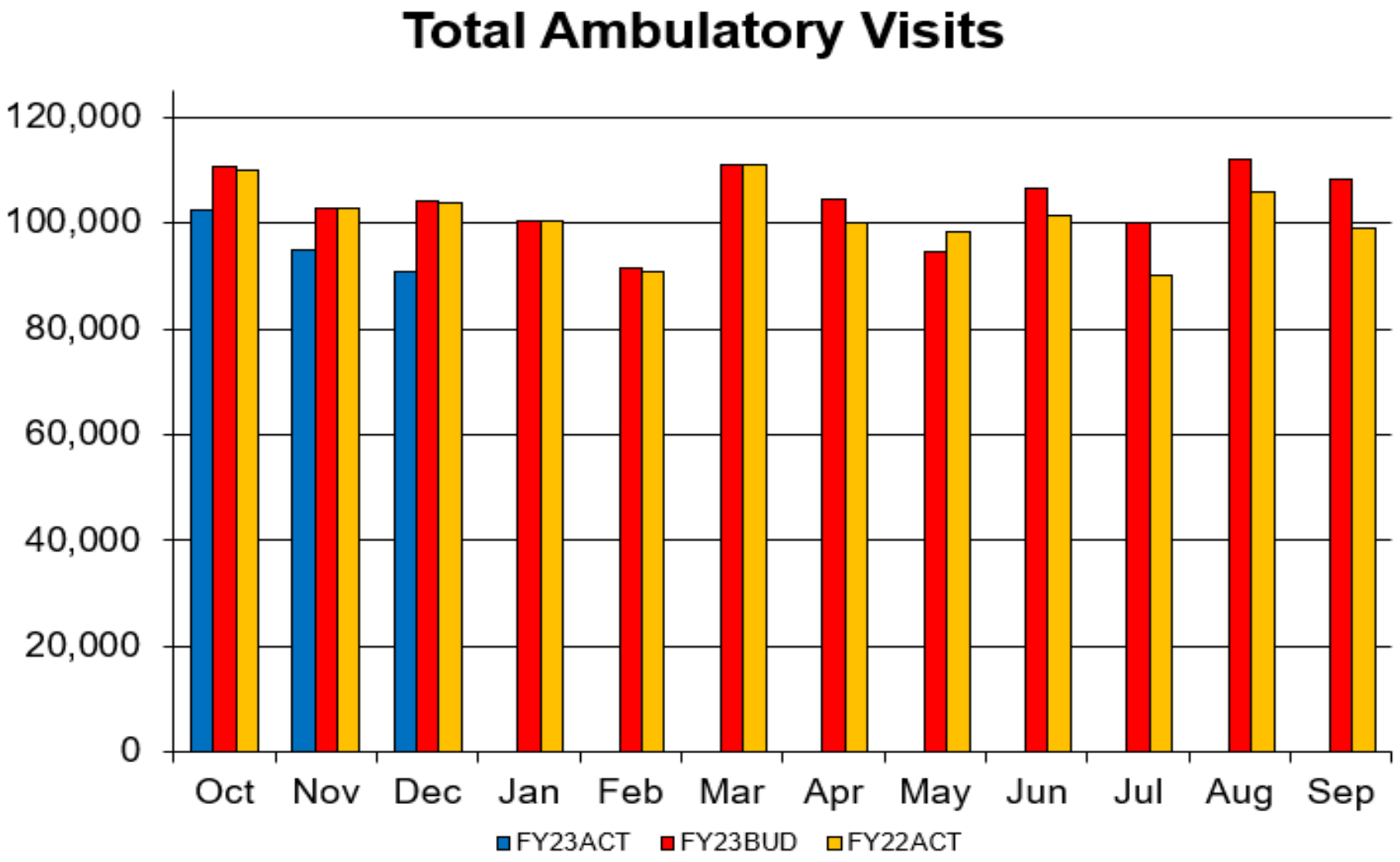
Volumes
Case Mix Index



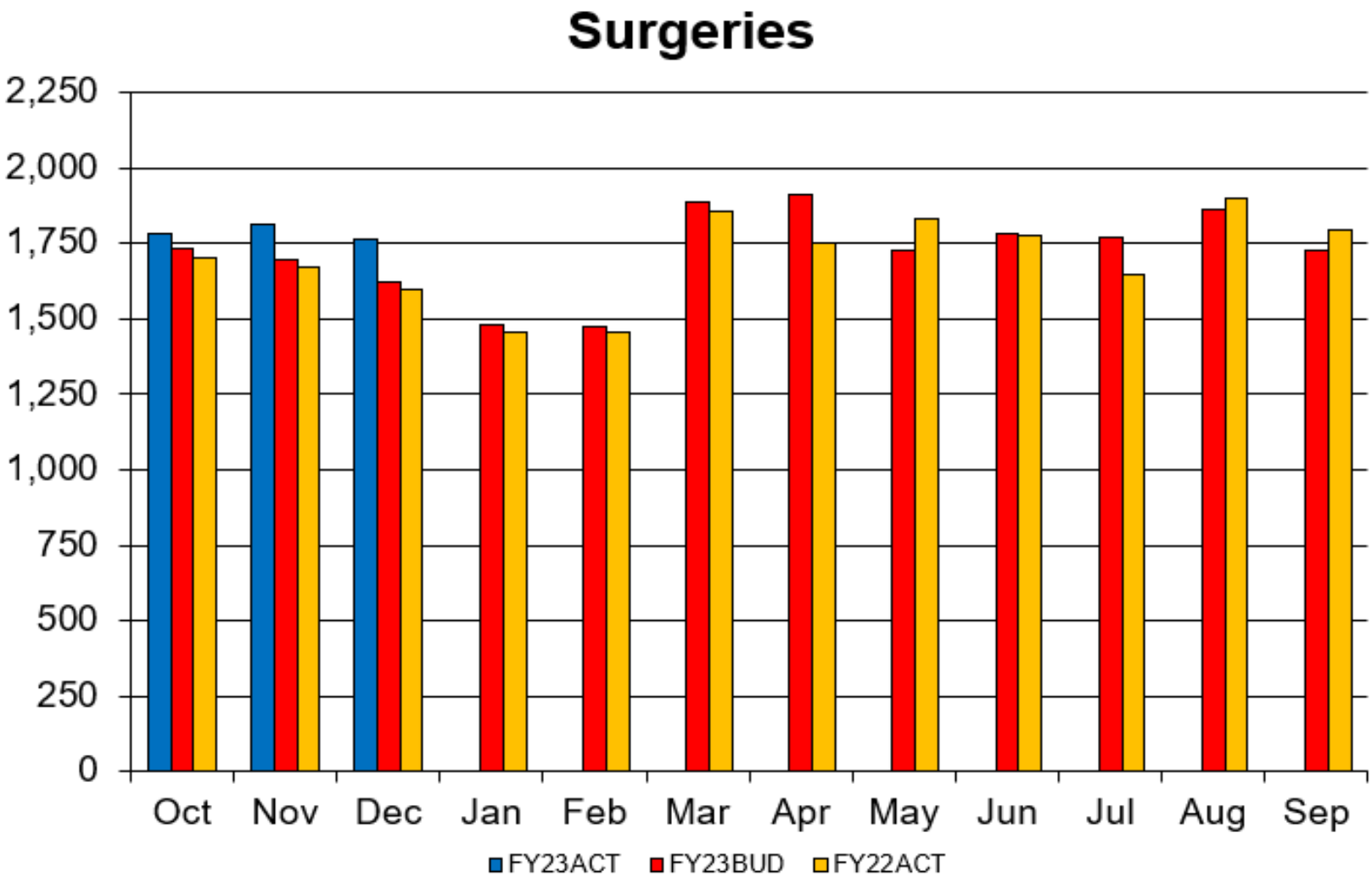
Volumes
Emergency Visits



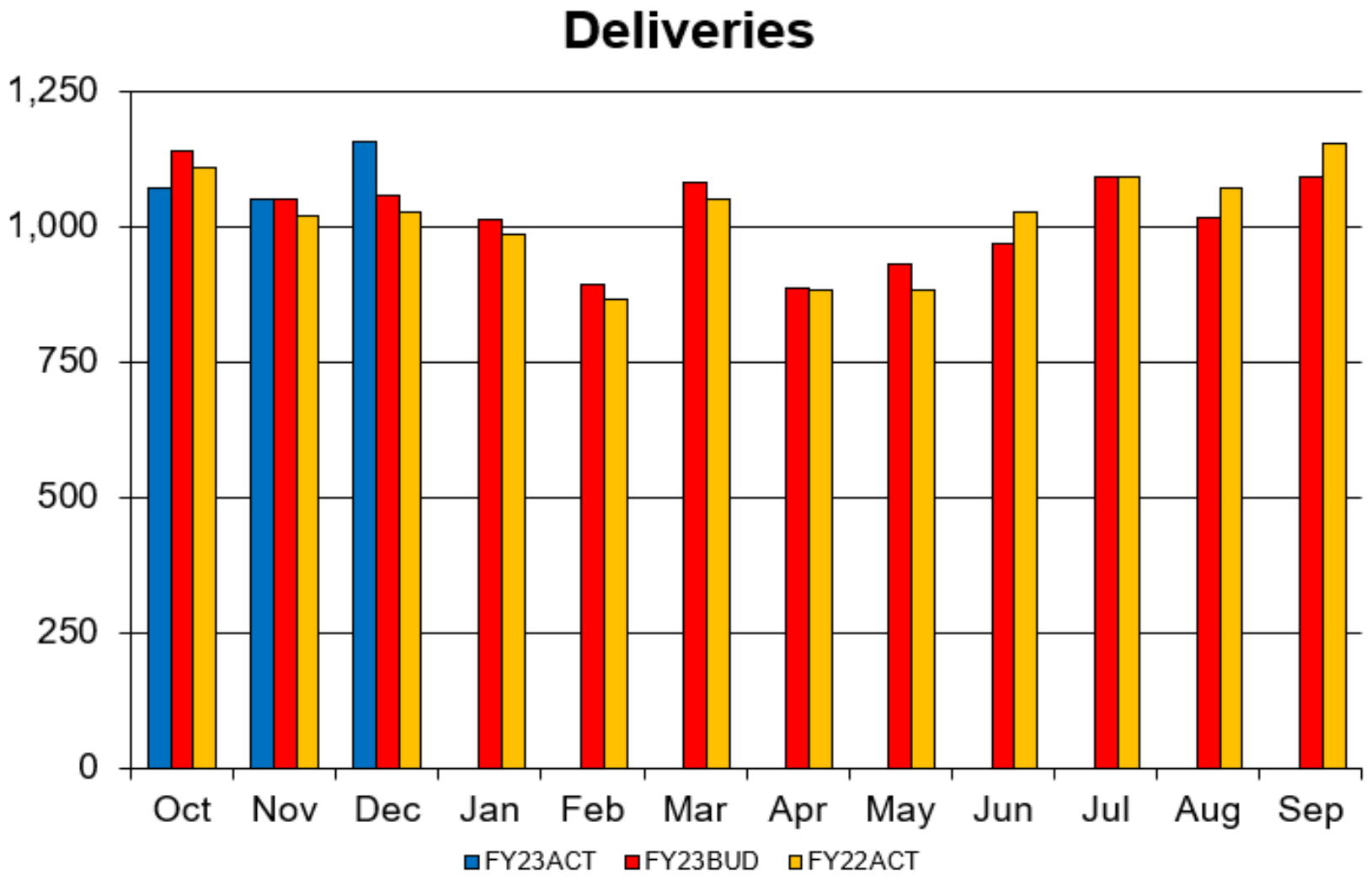
Volumes
Ambulatory Visits



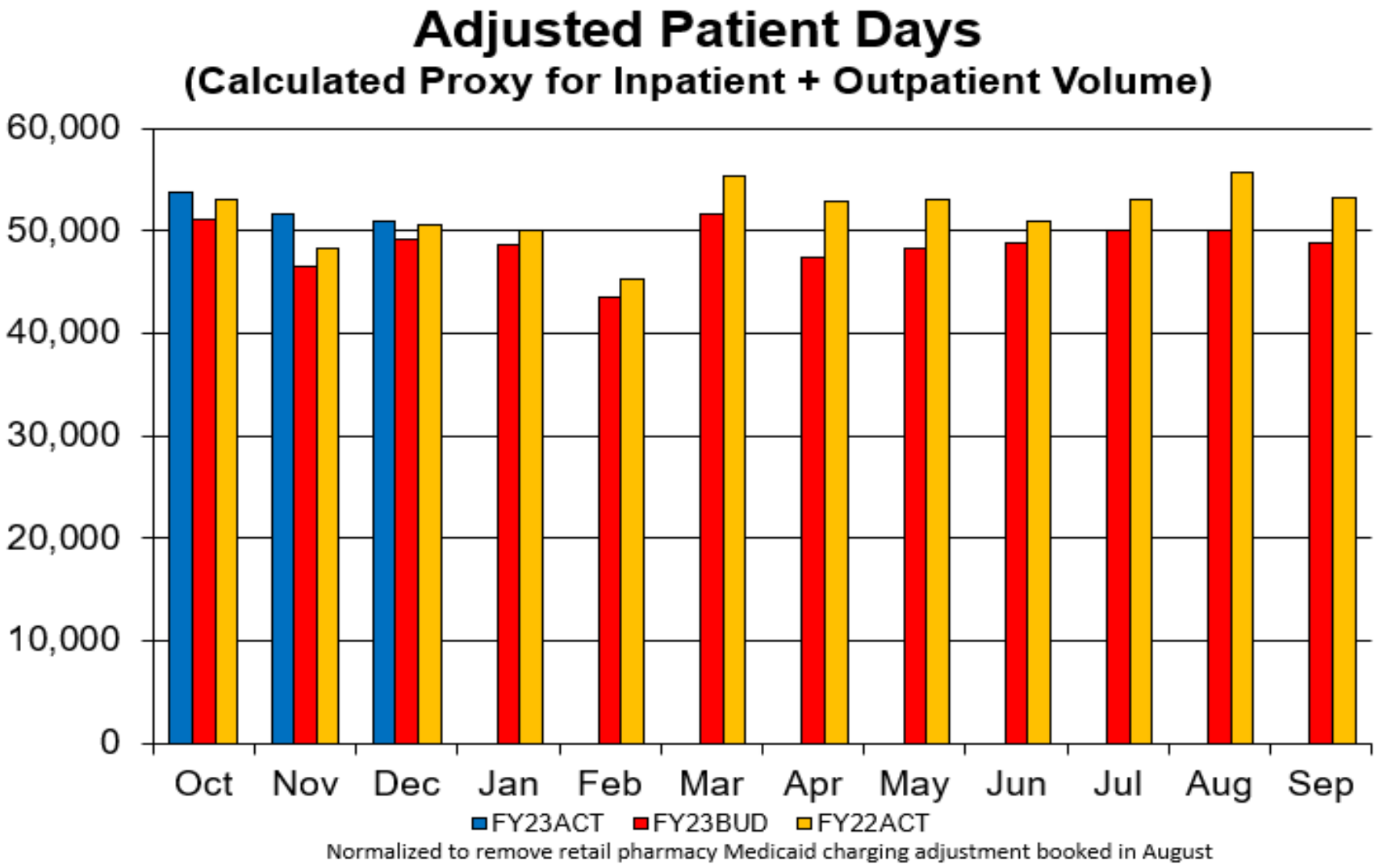
Volumes
Surgeries



Volumes
Deliveries



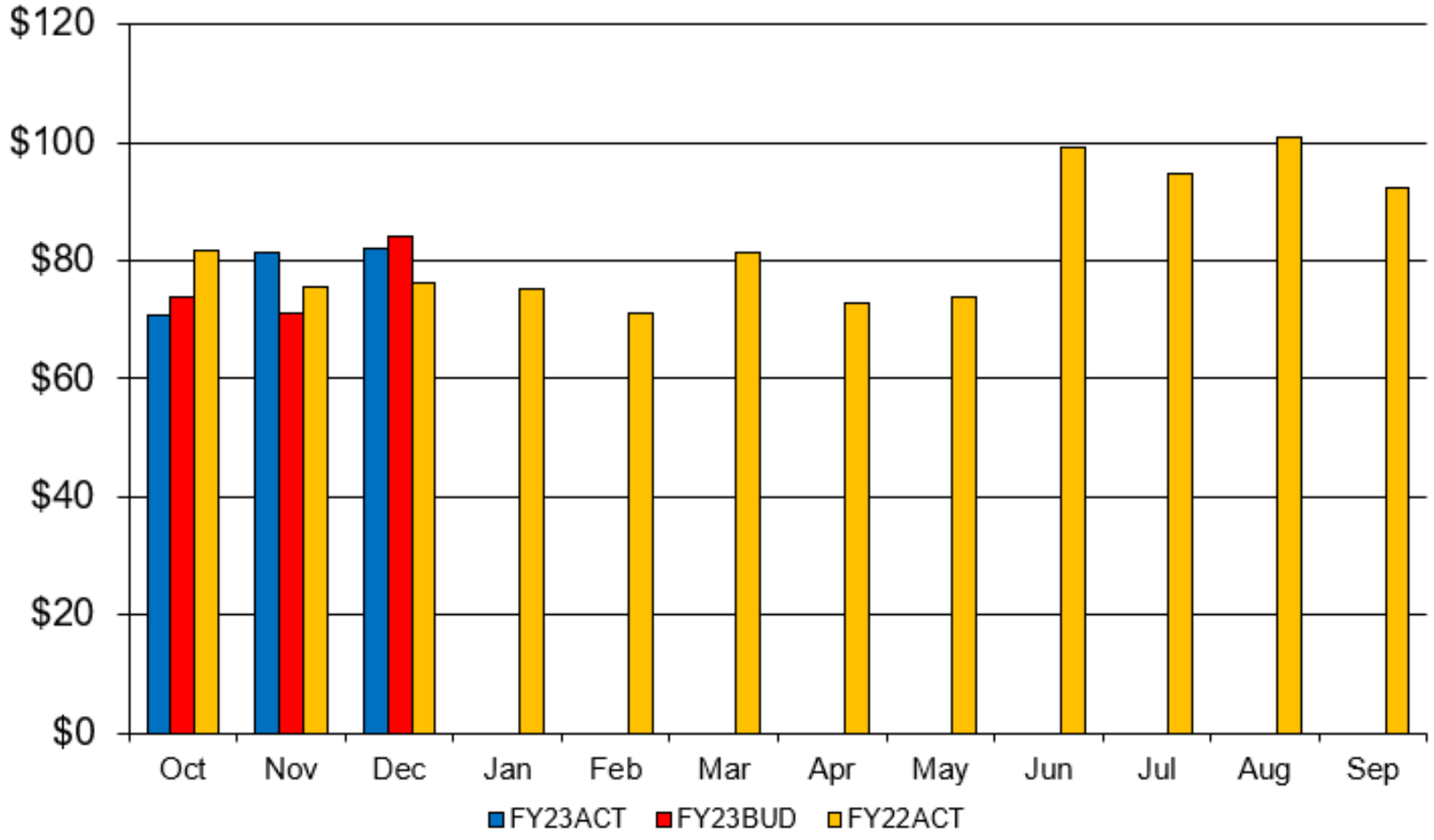
Volumes
Adjusted Patient Days

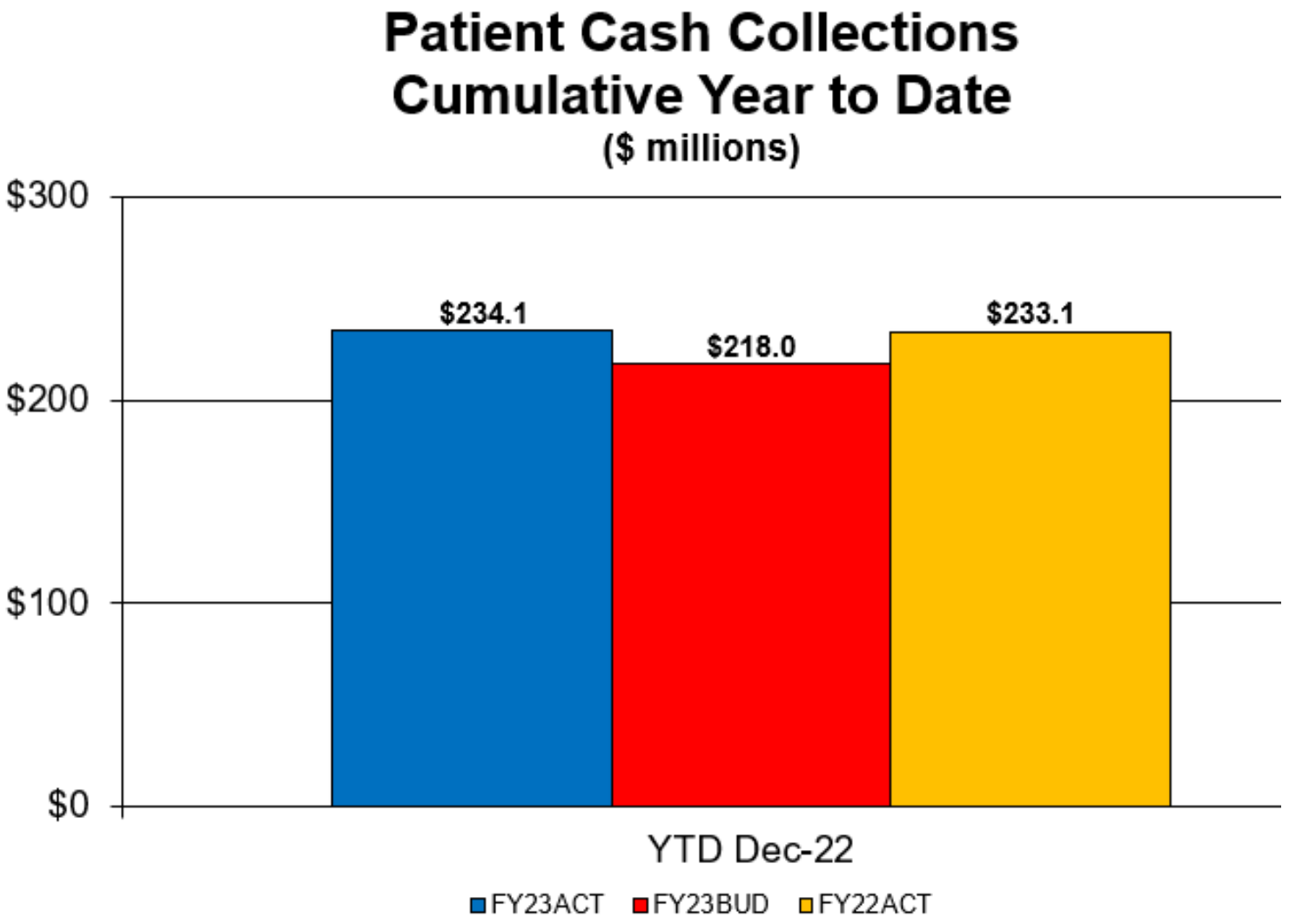


Key Operating Performance Metrics

Patient Cash Collections

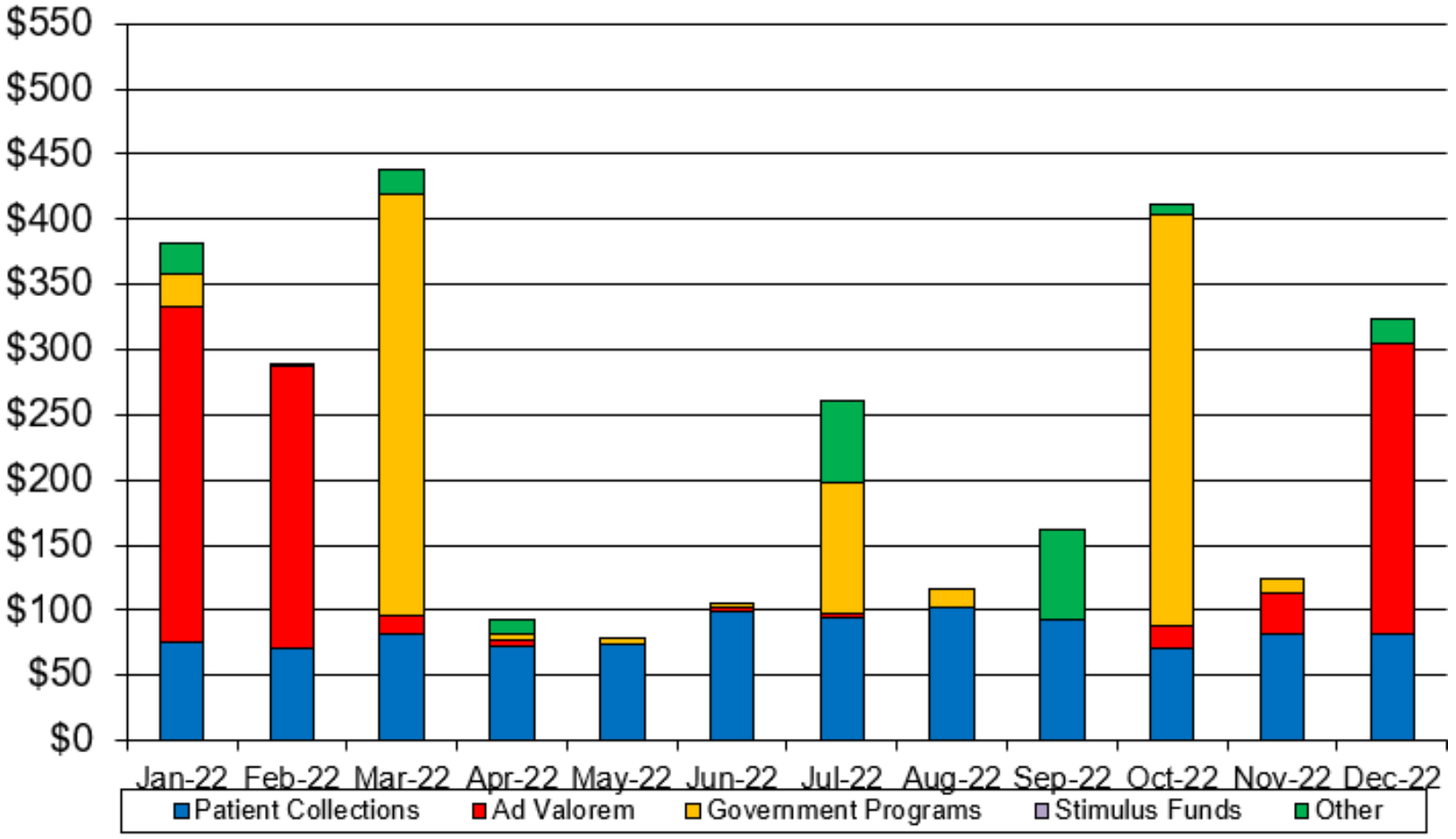
($ millions)




Patient Cash Collections
Cumulative Year to Date
($ millions)
$300
$200
$100
$0
$234.1
$218.0
$233.1
YTD Dec-22
FY23ACT
FY23BUD
FY22ACT

Key Operating Performance Metrics

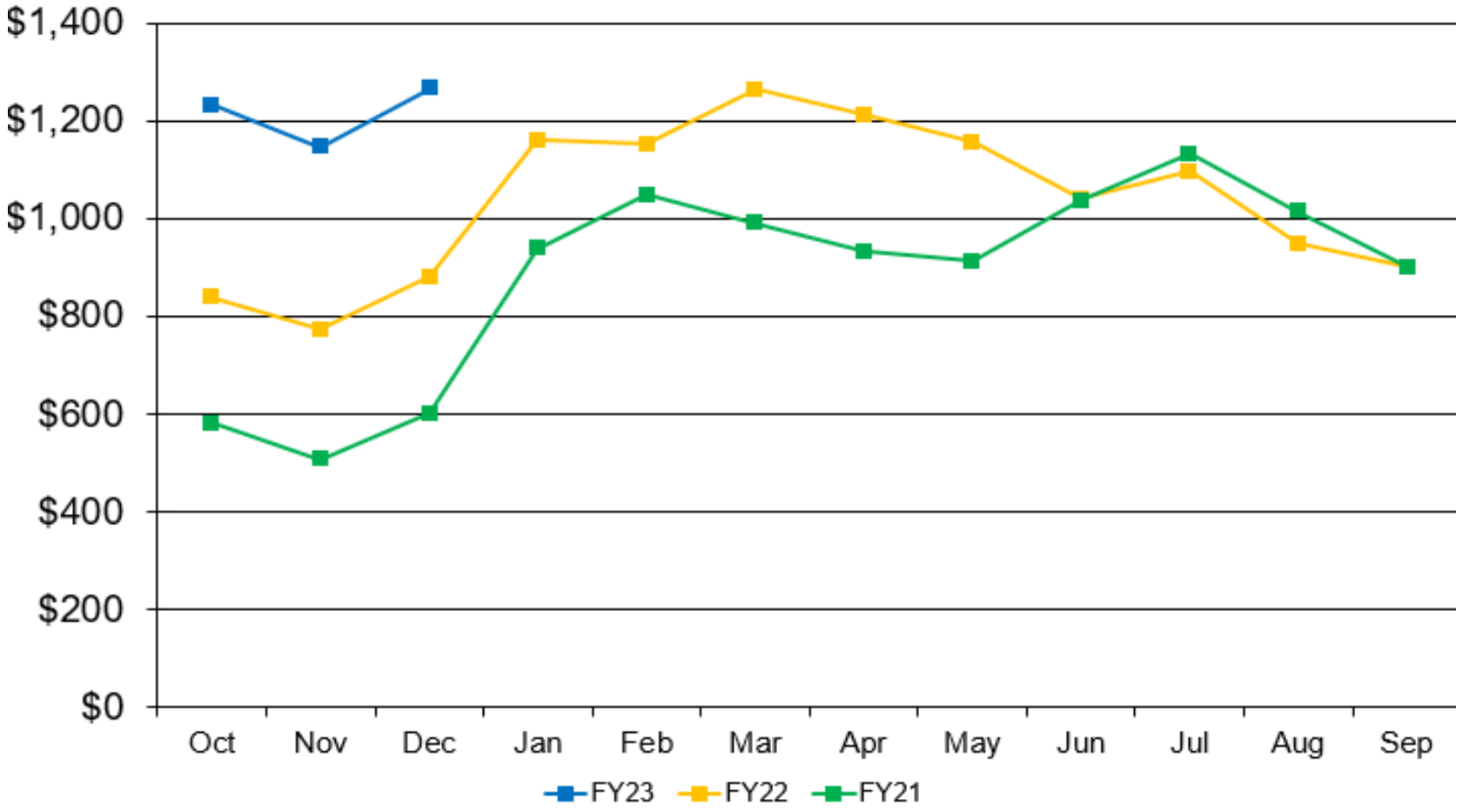
Total Cash Collections
($ millions)



Key Operating Performance Metrics

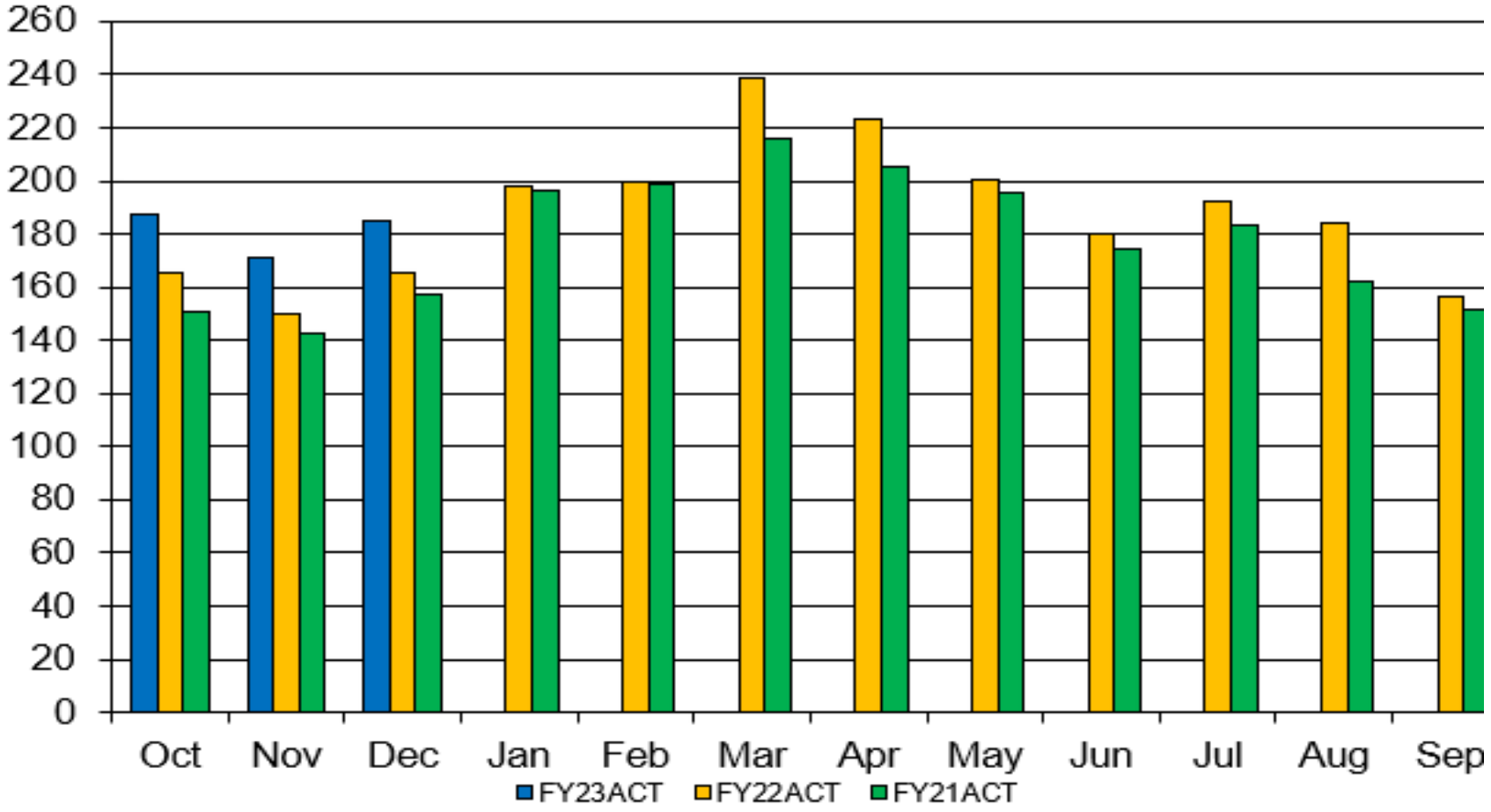
Cash Balance Trending

($ millions)



Key Operating Performance Metrics

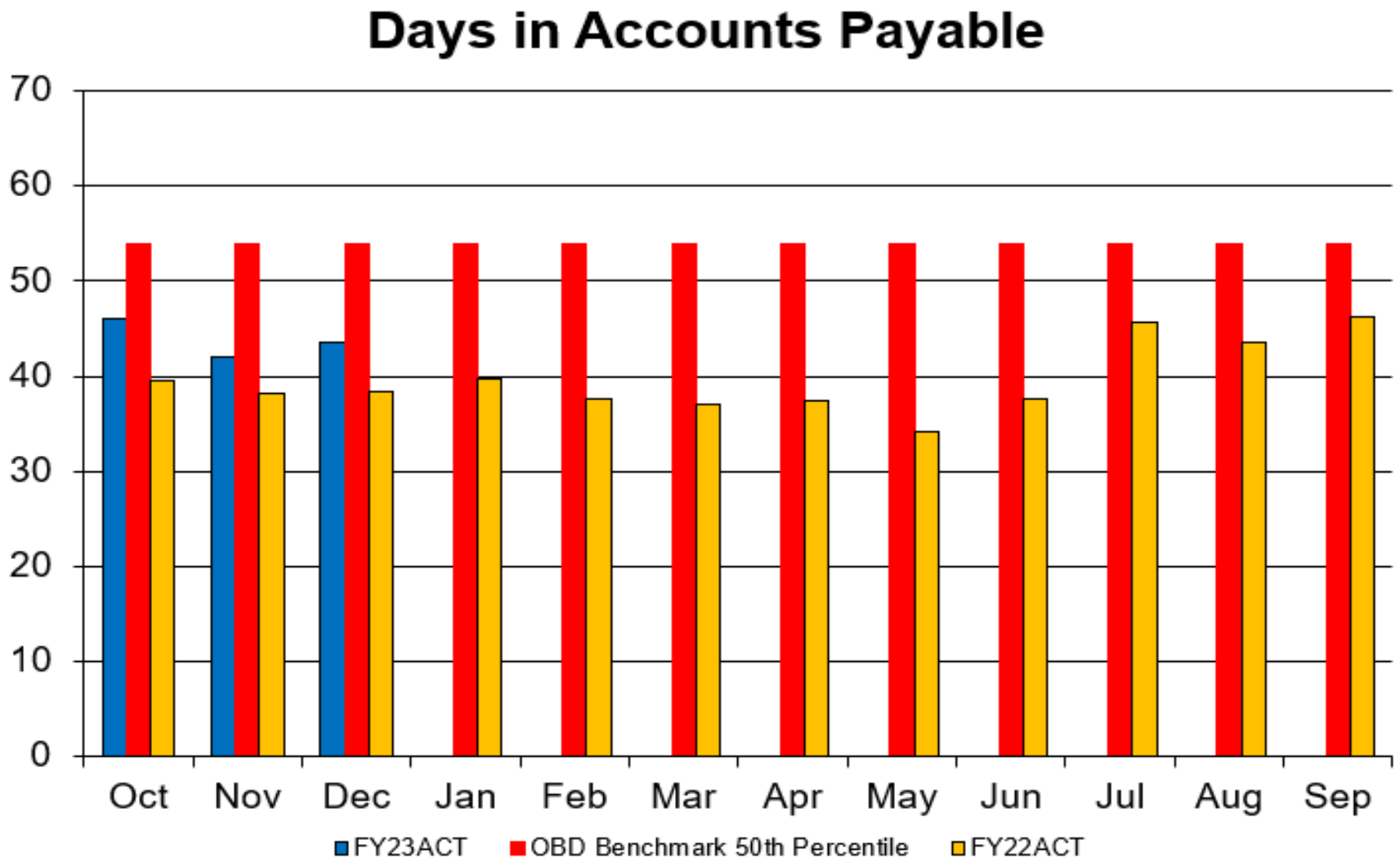
Days Cash on Hand



Excludes LPPF and insurance and debt reserves, which are included in total cash

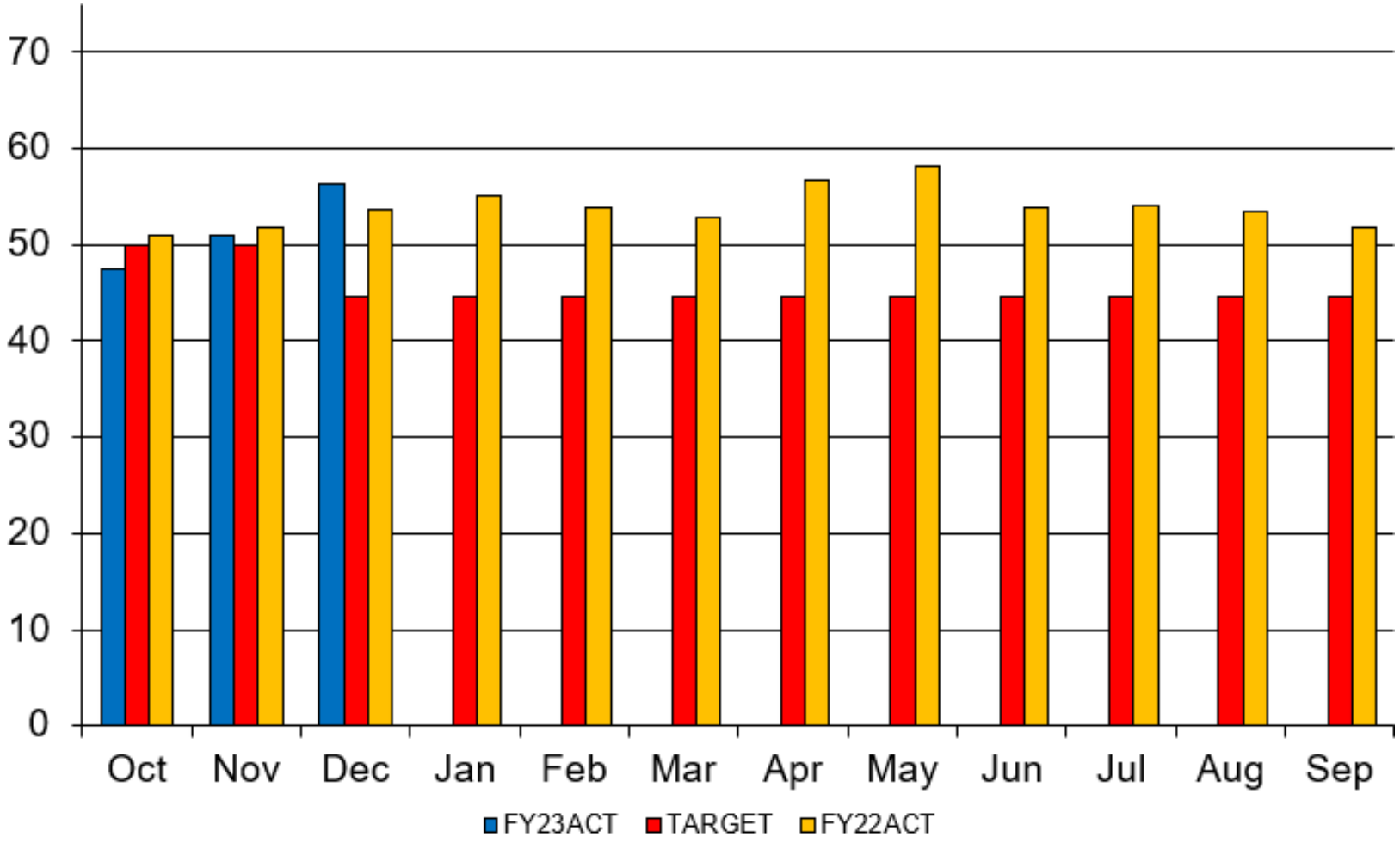
Parkland

Key Operating Performance Metrics



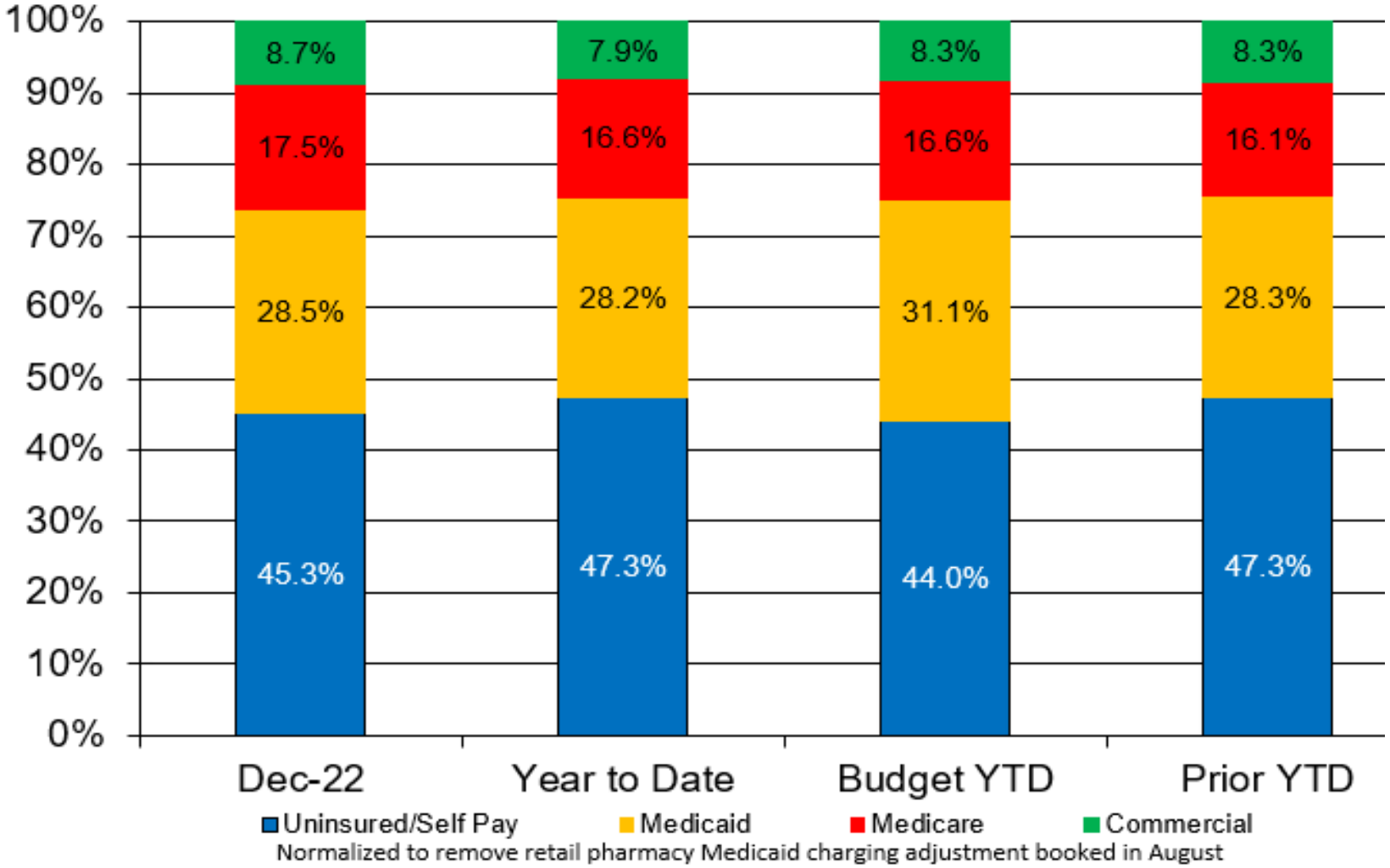
Key Operating Performance Metrics

Days in Accounts Receivable



Key Operating Performance Metrics

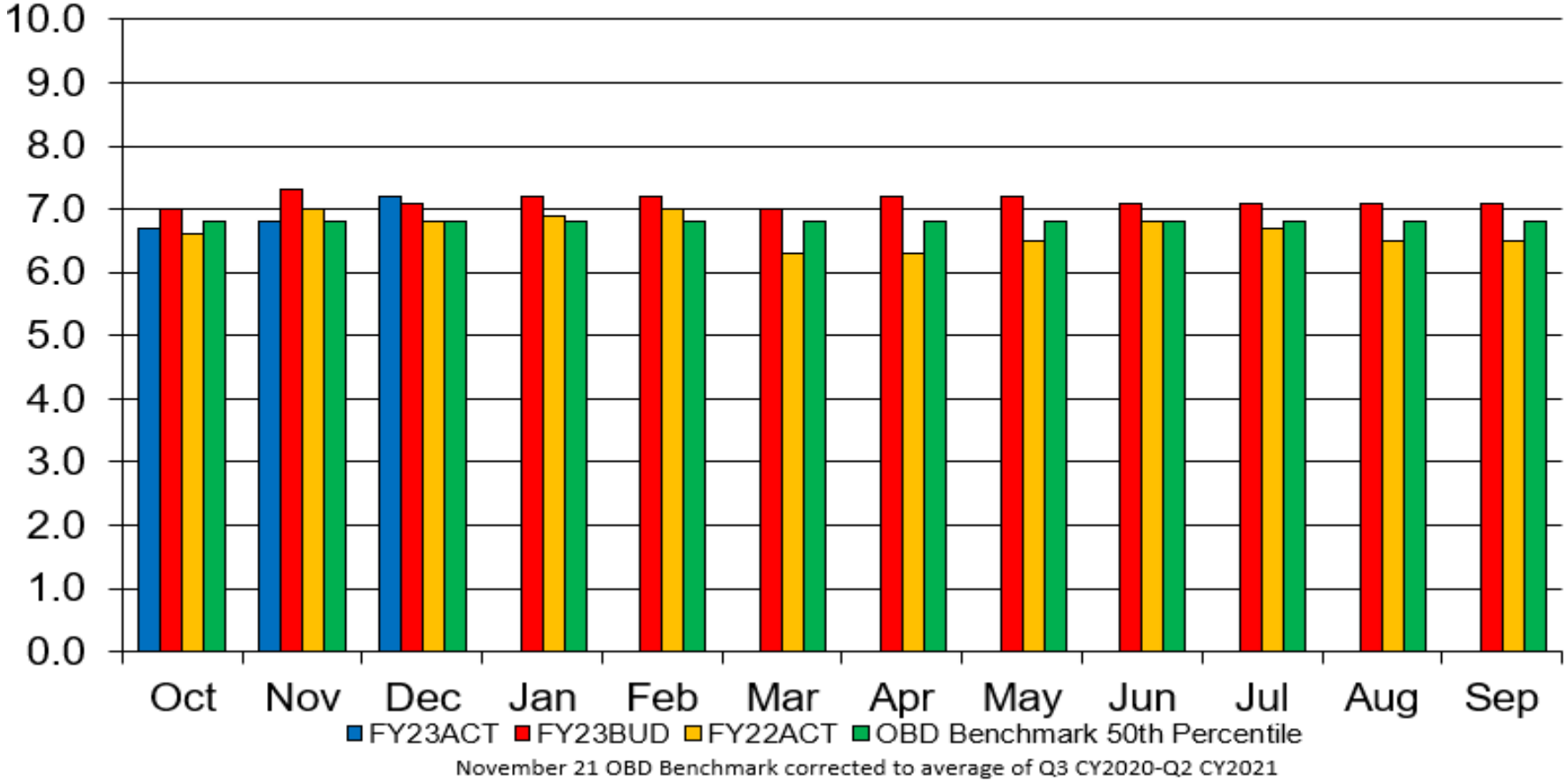
Gross Patient Revenue By Payor Type



Normalized to remove retail pharmacy Medicaid charging adjustment booked in August

Key Operating Performance Metrics

FTEs per Adjusted Occupied Bed
(includes Contract Labor and excludes Nursing Homes and Jail)



November 21 OBD Benchmark corrected to average of Q3 CY2020-Q2 CY2021

Appendix

PCHP Financial Performance Current Month – December 2022

PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUE							
Premium Revenue	$ 64,355	$ 49,250	$ 15,105	30.7%	$ 38,194	$ 26,161	68.5%
Other	36,319	17,577	18,741	106.6%	3,013	33,306	1105.6%
OPERATING REVENUE	100,673	66,827	33,846	50.6%	41,207	59,467	144.3%
EXPENSE							
Administration	11,851	7,875	(3,976)	-50.5%	7,637	(4,214)	-55.2%
Claims	91,669	60,655	(31,014)	-51.1%	23,875	(67,794)	-284.0%
OPERATING EXPENSE	103,520	68,530	(34,990)	-51.1%	31,512	(72,008)	-228.5%
OPERATING INCOME (LOSS)	**$ (2,847)**	**$ (1,703)**	**$ (1,144)**	**-67.2%**	**$ 9,694**	**$ (12,541)**	**-129.4%**
Interest and Investment Income	627	55	572	1035.7%	202	425	210.4%
Unrealized Gain (Loss) on Investments	368	16	352	2157.5%	(120)	488	406.0%
Total Net Income (Loss)	$ (1,851)	$ (1,631)	$ (220)	-13.5%	$ 9,776	$ (11,627)	-118.9%

Operating Cash Flow Margin %	-2.8%	-2.5%	23.5%
Medical Loss Ratio (excluding UHRIP/NAIP)	89.1%	88.9%	37.8%

PCHP Fiscal Year ends 12/31/2022

PCHP Financial Performance
Calendar FYTD – December 2022

PCHP Year to Date Income Statement

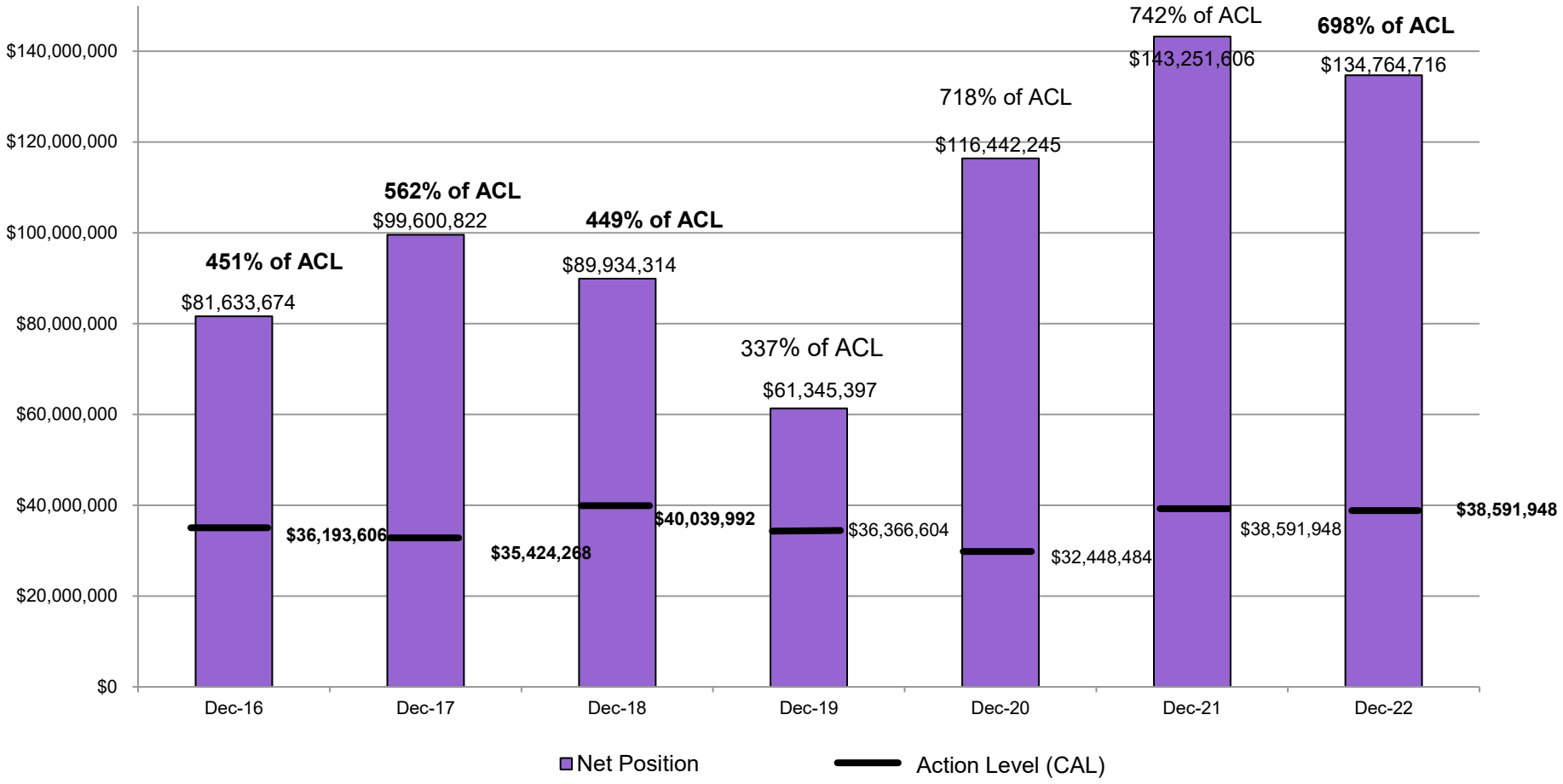
(Dollars in Thousands)

	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUE							
Premium Revenue	$ 694,892	$ 629,150	$ 65,743	10.4%	$ 588,891	$ 106,001	18.0%
Other	384,360	230,232	154,128	66.9%	149,353	235,008	157.4%
OPERATING REVENUE	1,079,252	859,382	219,871	25.6%	738,244	341,008	46.2%
EXPENSE							
Administration	114,640	100,213	(14,427)	-14.4%	105,702	(8,937)	-8.5%
Claims	972,566	750,992	(221,574)	-29.5%	606,536	(366,030)	-60.3%
OPERATING EXPENSE	1,087,206	851,205	(236,001)	-27.7%	712,239	(374,967)	-52.6%
OPERATING INCOME (LOSS)	**$ (7,953)**	**$ 8,177**	**$ (16,131)**	**-197.3%**	**$ 26,005**	**$ (33,959)**	**-130.6%**
Interest and Investment Income	3,535	663	2,872	433.4%	1,012	2,523	249.3%
Unrealized Gain (Loss) on Investments	(2,493)	196	(2,689)	-1374.0%	(1,194)	(1,299)	-108.8%
Total Net Income (Loss)	$ (6,912)	$ 9,035	$ (15,947)	-176.5%	$ 25,823	$ (32,735)	-126.8%

Operating Cash Flow Margin %	-0.7%	1.0%	3.5%
Medical Loss Ratio (excluding UHRIP/NAIP)	84.8%	84.2%	71.9%

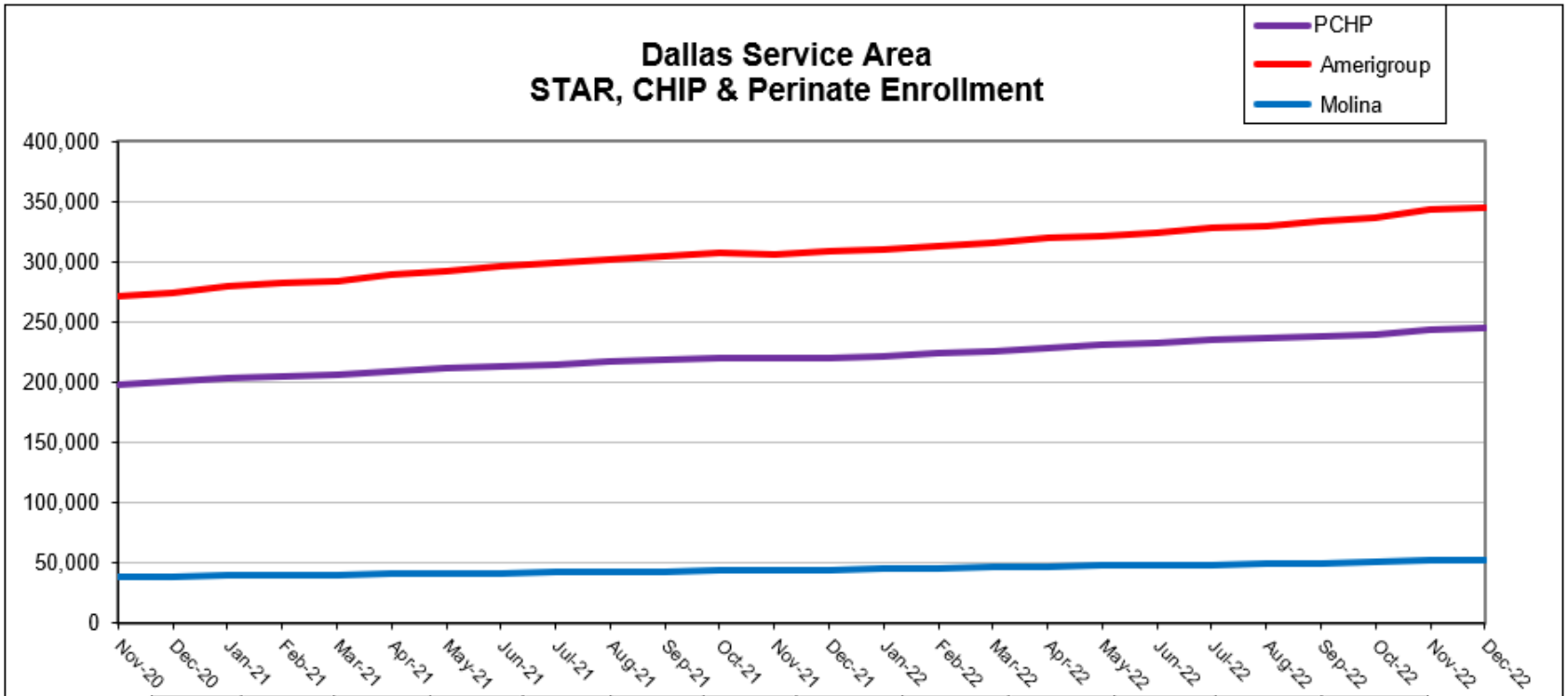
PCHP Fiscal Year ends 12/31/2022

PCHP Net Position vs Risk-Based Capital Requirements as of December 2022



- **Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)**
- **As of Dec 2021, Action Level was $38,591,948 and ACL was $19,295,974**

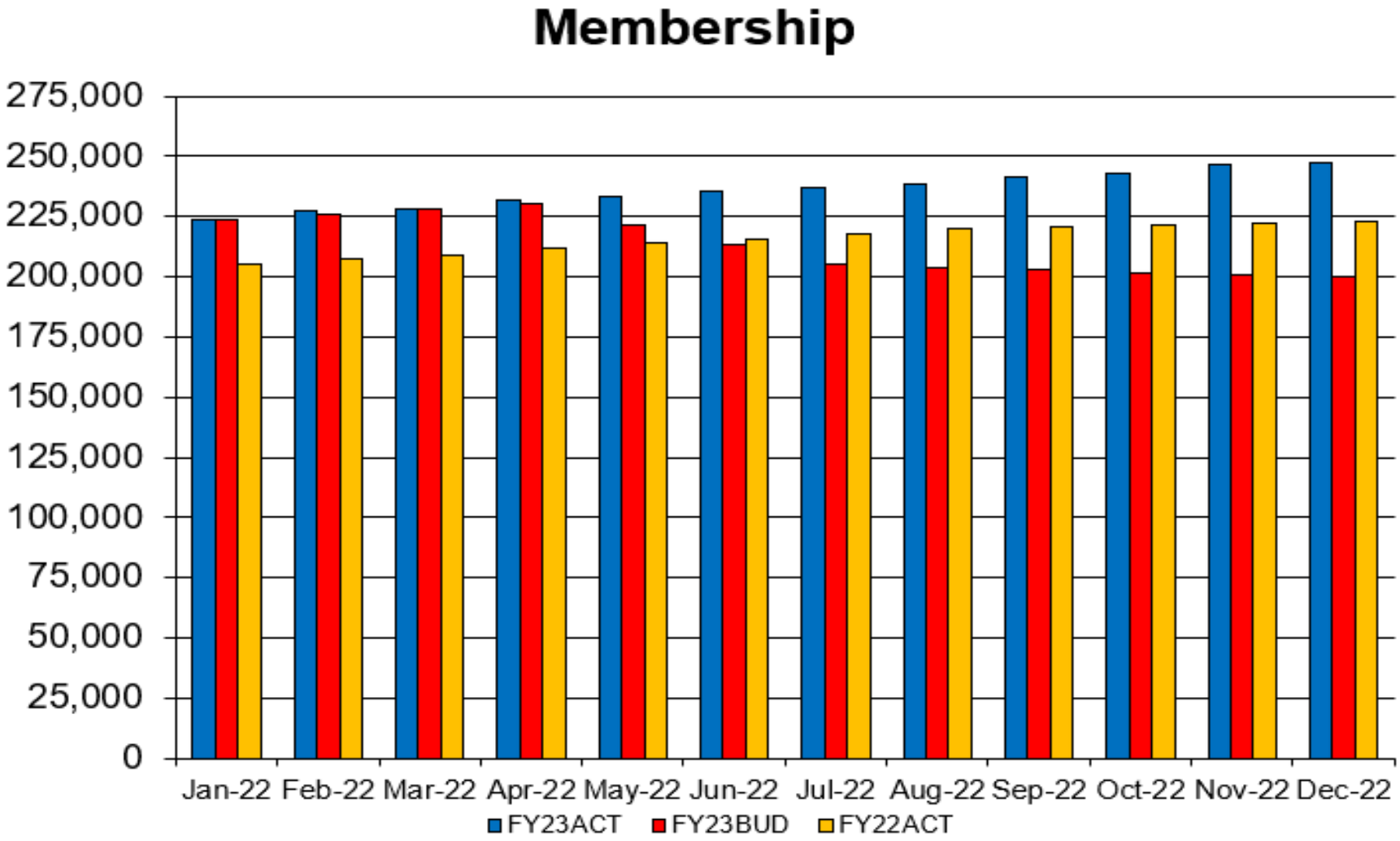
PCHP Enrollment



Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22
220,396	221,801	224,371	225,897	228,778	230,769	233,037	234,878	236,651	238,307	239,923	243,678	244,715
Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22
308,221	310,050	313,582	315,736	319,254	321,681	324,538	327,506	329,819	333,256	336,071	342,810	345,253
Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22
44,379	44,781	45,536	46,058	46,909	47,527	48,119	48,623	49,173	49,879	50,484	52,121	52,606

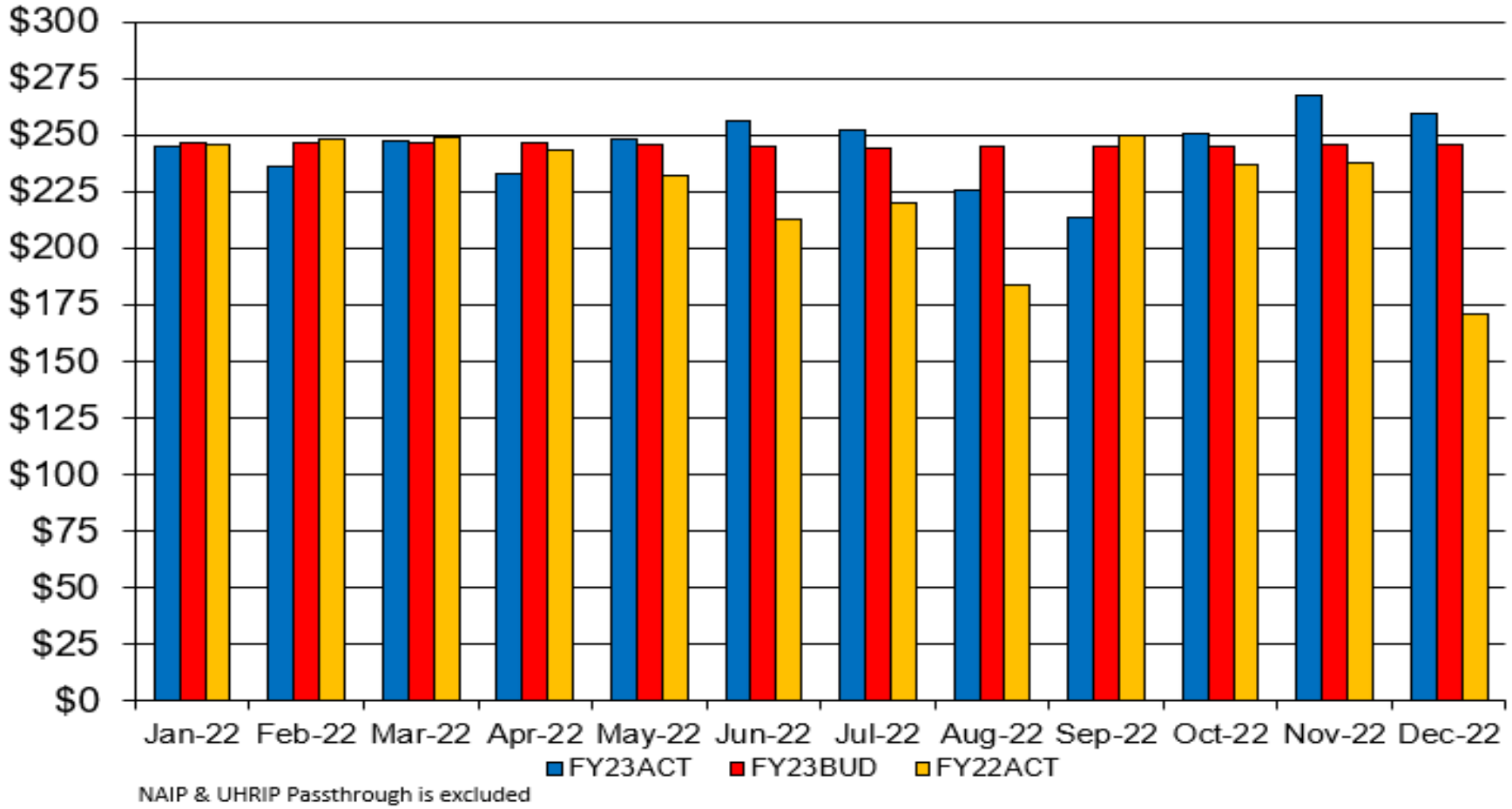
- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

Key Operating Performance Metrics



Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of December 31, 2022 & 2021

PARKLAND HEALTH & HOSPITAL SYSTEM
BALANCE SHEET
December 31, 2022 and 2021

(Dollars in Thousands)	FY 2023 PHHS	FY 2023 PCHP	FY 2023 PCCI	FY 2023 FDN/AUX	FY 2023 Total	PHHS FY 2022	PCHP FY 2022	PCCI FY 2022	FDN FY 2022	AUX FY 2022	FY 2022 Total
Assets											
Current Assets											
Cash, Cash Equivalents & Investments	$ 934,453	$ 227,393	$ -	$ 38,343	$ 1,200,189	$ 784,663	$ 247,462	$ -	$ 32,533	$2,077	$ 1,066,735
Net Ad Valorem Taxes Receivable	550,703	-	-	-	550,703	510,312	-	-	-	-	510,312
Net Patient Accounts Receivable	185,970	-	-	-	185,970	193,241	-	-	-	-	193,241
Other Receivables	167,683	39,864	765	26	208,338	168,253	35,561	684	1	(51)	204,448
Inventories & Other Assets	53,864	250	299	103	54,516	52,107	-	57	2	50	52,216
Total Current Assets	1,892,673	267,507	1,064	38,472	2,199,716	1,708,576	283,023	741	32,536	2,076	2,026,952
Capital Assets, Net											
Construction in Progress	56,361	-	-	-	56,361	249,669	-	-	-	-	249,669
Property, Plant, and Equipment	1,599,138	-	7,316	37	1,606,491	1,400,980	-	8,821	-	49	1,409,850
Total Net Capital Assets	1,655,499	-	7,316	37	1,662,852	1,650,649	-	8,821	-	49	1,659,519
Long Term Assets											
Other Noncurrent Assets	-	-	1,179	3,286	4,465	-	-	1,179	7,407	-	8,586
Total Other Long Term Assets	-	-	1,179	3,286	4,465	-	-	1,179	7,407	-	8,586
Assets Limited to Use:											
New Parkland Relocation	28,013	-	-	-	28,013	28,013	-	-	-	-	28,013
Community Service Capital Expansion	-	-	-	-	-	22,488	-	-	-	-	22,488
Breast Center	-	-	-	-	-	-	-	-	-		0
Irving Clinic - Foundation Repair	3,777	-	-	-	3,777	5,280	-	-	-		5,280
Routine Capital	272,378	-	-	-	272,378	156,608	-	-	-	-	156,608
Debt Service	15,154	-	-	-	15,154	16,495	-	-	-	-	16,495
LPPF	20,445	-	-	-	20,445	54,354	-	-	-		54,354
Insurance Reserves	13,059	-	-	-	13,059	11,891	-	-	-	-	11,891
Total Assets Limited to Use	352,826	-	-	-	352,826	295,129	-	-	-	-	295,129
Deferred Outflows of Resources	135,324	-	-	-	135,324	167,090	-	-	-	-	167,090
Total Assets	$ 4,036,322	$ 267,507	$ 9,559	$ 41,795	$ 4,355,183	$ 3,821,444	$ 283,023	$10,741	$ 39,943	$2,125	$ 4,157,276

Balance Sheet Combined as of December 31, 2022 & 2021

(Dollars in Thousands)	FYE 2023 PHHS	FYE 2023 PCHP	FYE 2023 PCCI	FYE 2023 FDN/AUX	FY 2023 Total	PHHS FY 2022	PCHP FY 2022	PCCI FY 2022	FDN FY 2022	AUX FY 2022	FY 2022 Total
Liabilities and Net Position											
Current Liabilities											
Accounts Payable	$ 236,989	$ 45,972	$ 33,047	$ 1,056	$ 317,064	$ 244,136	$ 17,923	$ 30,898	$ 1,244	$ 88	$ 294,289
Accrued Payroll & Benefits	117,024	-	752	-	117,776	97,658	-	751	-	-	98,409
Claims Payable	-	86,573	-	-	86,573	-	121,742	-	-	-	121,742
Deferred Ad Valorem Taxes	595,993	-	-	-	595,993	573,516	-	-	-	-	573,516
Interest Payable	11,225	-	-	-	11,225	11,286	-	-	-	-	11,286
Due to Third Party	(37,169)	-	-	-	(37,169)	(31,637)	-	-	-	-	(31,637)
Other Current Liabilities	25,651	198	721	1,430	28,000	51,736	106	358	600	1,000	53,800
Total Current Liabilities	949,713	132,743	34,520	2,486	1,119,462	946,695	139,771	32,007	1,844	1,088	1,121,405
Long Term Debt	597,270	-	-	-	597,270	586,800	-	-	-	-	586,800
Net Pension Liability	404,678	-	-	-	404,678	465,487	-	-	-	-	465,487
Other Non-Current Liabilities	19,737	-	-	-	19,737	19,226	-	-	-	-	19,226
Total Liabilities	$ 1,971,398	$ 132,743	$ 34,520	$ 2,486	$ 2,141,147	$ 2,018,208	$ 139,771	$ 32,007	$ 1,844	$ 1,088	$ 2,192,918
Deferred Inflows of Resources	137,931	-	-	-	137,931	119,498	-	-	-	-	119,498
Net Position	1,926,993	134,765	(24,961)	39,309	2,076,106	1,683,738	143,252	(21,266)	38,099	1,037	1,844,860
Total Liabilities and Net Position	$ 4,036,322	$ 267,507	$ 9,559	$ 41,795	$ 4,355,183	$ 3,821,444	$ 283,023	$ 10,741	$ 39,943	$ 2,125	$ 4,157,276

Parkland

Statement of Cash Flow and Routine Capital

Cash Flow Combined
MTD & FYTD December 2022

(Dollars in Thousands)	FYE 2023				FY 23	FY 22
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Cash Flows from Operating Activities:						
Receipts from Customers	$ 223,915	$ 297,960		$ 403	$ 522,278	$ 346,936
Ad Valorem Tax Receipts	272,095			-	272,095	259,268
Government Programs	325,809			-	325,809	179,295
Stimulus Funds	-			-	-	-
Other Receipts	31,866	-	2,984	-	34,850	(70,635)
Donations Received	-			5,252	5,252	3,607
Contributions Paid to/from Foundation				(861)	(861)	27,359
Payments for Medical Claims Costs	-	(152,949)		-	(152,949)	-
Payments to Suppliers	(178,694)	(127,978)	(460)	(779)	(307,911)	(195,945)
Payments to Employees	(405,481)	(6,197)	(2,182)	(1,072)	(414,932)	(378,530)
Net Cash Flow from Operations	269,510	10,836	342	2,943	283,631	171,355
Cash Flows from Capital and Financing Activities:						
Purchases of Capital assets	(14,877)		(342)	3	(15,216)	(50,611)
Sale of Capital Assets	134			-	134	9,617
Interest Received	10,958	2,140		798	13,896	3,090
Interest Paid	(2,310)			-	(2,310)	(51)
Bond Principal Paid	-	-	-	-	-	-
Net Cash Flows from Capital and Financing Activitie	(6,095)	2,140	(342)	801	(3,496)	(37,955)
Net Change in Cash	$ 263,415	$ 12,976	$ -	$ 3,744	$ 280,135	$ 133,400
Beginning Cash Balance	1,003,418	214,417	-	34,597	1,252,432	1,232,102
Ending Cash Balance	$ 1,266,833	$ 227,393	$ -	$ 38,341	$ 1,532,567	$ 1,365,502

Routine Capital Summary (FY22 Only)
December 31, 2022

CAPITAL SPENDING SUMMARY
Year to Date thru December 31, 2022

2023 Budget Only

(Dollars in Thousands)

Description	Amount
Capital Budget Spent (YTD)	$ 54
Committed	54
Total	108
FY23 Capital Budget	$ 272,378
% Total Capital Funding Spent or Committed	0.0%

Statistics
MTD & FYTD December 2022

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2023
	Dec-22 Actual	Dec-22 Budget	Dec-21 Actual	% Var Budget	% Var FY22-21	Dec-22 Actual	Dec-22 Budget	Dec-21 Actual	% Var Budget	% Var FY22-21	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	3,076	2,818	2,736	9.2%	12.4%	9,135	8,269	8,028	10.5%	13.8%	33,369
Neonatal ICU	106	106	103	0.0%	2.9%	355	331	320	7.3%	10.9%	1,239
Newborn Nursery / Room-in	1,019	956	931	6.6%	9.5%	3,062	2,817	2,743	8.7%	11.6%	10,951
Total Inpatient Discharges	4,201	3,880	3,770	8.3%	11.4%	12,552	11,417	11,091	9.9%	13.2%	45,559
Observation Discharges	1,811	2,103	2,119	-13.9%	-14.5%	5,312	5,991	6,036	-11.3%	-12.0%	24,070
Total Hospital Discharges	6,012	5,983	5,889	0.5%	2.1%	17,864	17,408	17,127	2.6%	4.3%	69,629
Total Hospital Discharges (excluding Newborn Nursery)	4,993	5,027	4,958	-0.7%	0.7%	14,802	14,591	14,384	1.4%	2.9%	58,678
Inpatient Posted Census Days											
Adult Inpatient	18,356	17,432	16,844	5.3%	9.0%	54,837	52,541	50,898	4.4%	7.7%	208,374
Neonatal ICU	2,172	2,023	2,022	7.4%	7.4%	6,445	6,160	6,158	4.6%	4.7%	24,275
Newborn Nursery / Room-in	2,285	2,211	2,188	3.3%	4.4%	6,920	6,524	6,440	6.1%	7.5%	25,280
Total Inpatient Posted Census Days	22,813	21,666	21,054	5.3%	8.4%	68,202	65,225	63,496	4.6%	7.4%	257,929
Average Length of Stay											
Adult	5.97	6.19	6.16	3.6%	3.1%	6.00	6.35	6.34	5.5%	5.4%	6.24
Neonatal ICU	20.49	19.08	19.63	-7.4%	-4.4%	18.15	18.61	19.24	2.5%	5.7%	19.6
Case Mix Index											
Acute	1.93	2.05	2.18	-5.9%	-11.5%	1.95	2.05	2.27	-4.9%	-14.1%	2.05
Adult Average Inpatient Available Beds (less L&D)	746	744	744	0.3%	0.3%	745	744	744	0.1%	0.1%	744
Observation Unit Beds	58	58	58	0.0%	0.0%	58	58	58	0.0%	0.0%	0
Adult Inpatient Occupancy Rate	72%	70%	68%	2.9%	5.9%	73%	71%	69%	2.8%	5.8%	71%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	50,984	49,142	50,663	3.7%	0.6%	156,409	146,727	152,101	6.6%	2.8%	583,976
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	26,710	25,916	25,411	3.1%	5.1%	79,389	77,666	76,247	2.2%	4.1%	305,711
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	93%	90%	89%	3.3%	4.5%	93%	92%	91%	1.1%	2.2%	92%
Psych	100%	99%	100%	1.0%	0.0%	100%	99%	99%	1.0%	1.0%	99%
Rehab	89%	97%	96%	-8.2%	-7.3%	97%	97%	96%	0.0%	1.0%	97%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	80%	82%	78%	-2.4%	2.6%	81%	81%	77%	0.0%	5.2%	77%

Parkland

Statistics
MTD & FYTD December 2022

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2023
	Dec-22 Actual	Dec-22 Budget	Dec-21 Actual	% Var Budget	% Var FY22-21	Dec-22 Actual	Dec-22 Budget	Dec-21 Actual	% Var Budget	% Var FY22-21	Annual Budget
Average Daily Inpatient Census											
Medicine/ Surgery	403	376	364	7.2%	10.7%	403	386	378	4.4%	6.6%	392
Psych	28	28	28	0.0%	0.0%	28	28	27	0.0%	3.7%	28
Rehab	18	15	14	20.0%	28.6%	18	15	14	20.0%	28.6%	15
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	116	119	113	-2.5%	2.7%	118	117	110	0.9%	7.3%	111
L&D	27	25	24	8.0%	12.5%	29	25	25	16.0%	16.0%	25
Total Adult Inpatient	592	563	543	5.2%	9.0%	596	571	554	4.4%	7.6%	571
Observation	199	208	211	-4.3%	-5.7%	197	206	209	-4.4%	-5.7%	200
Total Adult Average Daily Census	791	771	754	2.6%	4.9%	793	777	763	2.1%	3.9%	771
Neonatal ICU	70	65	65	7.7%	7.7%	70	67	67	4.5%	4.5%	67
Total Average Daily Census	861	836	819	3.0%	5.1%	863	844	830	2.3%	4.0%	838
Deliveries	1,158	1,059	1,029	9.3%	12.5%	3,283	3,251	3,159	1.0%	3.9%	12,229
Surgeries											
Day Surgery Cases (Hospital)	619	565	525	9.6%	17.9%	1,870	1,749	1,625	6.9%	15.1%	7,017
Day Surgery Cases (ASC)	447	406	404	10.1%	10.6%	1,314	1,353	1,345	-2.9%	-2.3%	5,415
Total Day Surgery Cases	1,066	971	929	9.8%	14.7%	3,184	3,102	2,970	2.6%	7.2%	12,432
Inpatient Cases	697	651	668	7.1%	4.3%	2,174	1,948	2,002	11.6%	8.6%	8,236
Total Surgical Cases	1,763	1,622	1,597	8.7%	10.4%	5,358	5,050	4,972	6.1%	7.8%	20,668
Emergency Services (unduplicated patients)											
Arrivals Count	18,987	19,004	19,223	-0.1%	-1.2%	57,334	53,926	54,547	6.3%	5.1%	218,547
Treated Patients Count	18,373	18,661	18,806	-1.5%	-2.3%	55,697	53,122	53,571	4.8%	4.0%	214,442
Percent Left w/o Being Seen	3.2%	1.8%	2.2%	-77.8%	-45.5%	2.9%	1.5%	1.8%	-93.3%	-61.1%	1.9%
Emergency Visit Counts (includes multiple visits)											
Main ED	13,757	13,114	13,165	4.9%	4.5%	40,313	36,770	36,905	9.6%	9.2%	152,126
Psych / EOU ED	859	920	911	-6.6%	-5.7%	2,717	2,636	2,610	3.1%	4.1%	10,399
Urgent Care - ED	4,305	3,904	4,217	10.3%	2.1%	12,879	11,618	12,550	10.9%	2.6%	49,845
ICC ED (OB/Gyn Intermediate Care)	1,728	1,705	1,718	1.3%	0.6%	5,015	4,964	5,002	1.0%	0.3%	20,511
Total Emergency Visit Counts	20,649	19,643	20,011	5.1%	3.2%	60,924	55,988	57,067	8.8%	6.8%	232,881
Ambulatory Visits											
COPC Visits	37,461	46,366	47,586	-19.2%	-21.3%	124,523	143,344	146,662	-13.1%	-15.1%	555,621
Women's Health Centers Visits	19,013	20,119	19,955	-5.5%	-4.7%	57,724	59,530	58,931	-3.0%	-2.0%	242,831
OPC Visits	34,317	37,521	36,337	-8.5%	-5.6%	105,892	114,512	110,956	-7.5%	-4.6%	447,658
Total Ambulatory Visits	90,791	104,006	103,878	-12.7%	-12.6%	288,139	317,386	316,549	-9.2%	-9.0%	1,246,110

Key Operating Performance Metrics

Staffing Information:	YTD 2023 Actual	YTD 2023 Budget	YTD 2023 Variance	YTD 2022 Actual	FY23 to FY22 Variance
Contract Labor and excludes Nursing Homes and Jail	12,140	11,817	(323)	11,571	(569)
Productivity:					
Paid Hours/Adjusted Patient Day	41	42	1	40	(1)
Labor Rates:					
Average Hourly Rate	$ 41.40	$ 42.22	$ 0.82	$ 39.55	$ (1.85)

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

Parkland

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Project Summary

Parkland

Project Summary
As of December 31, 2022

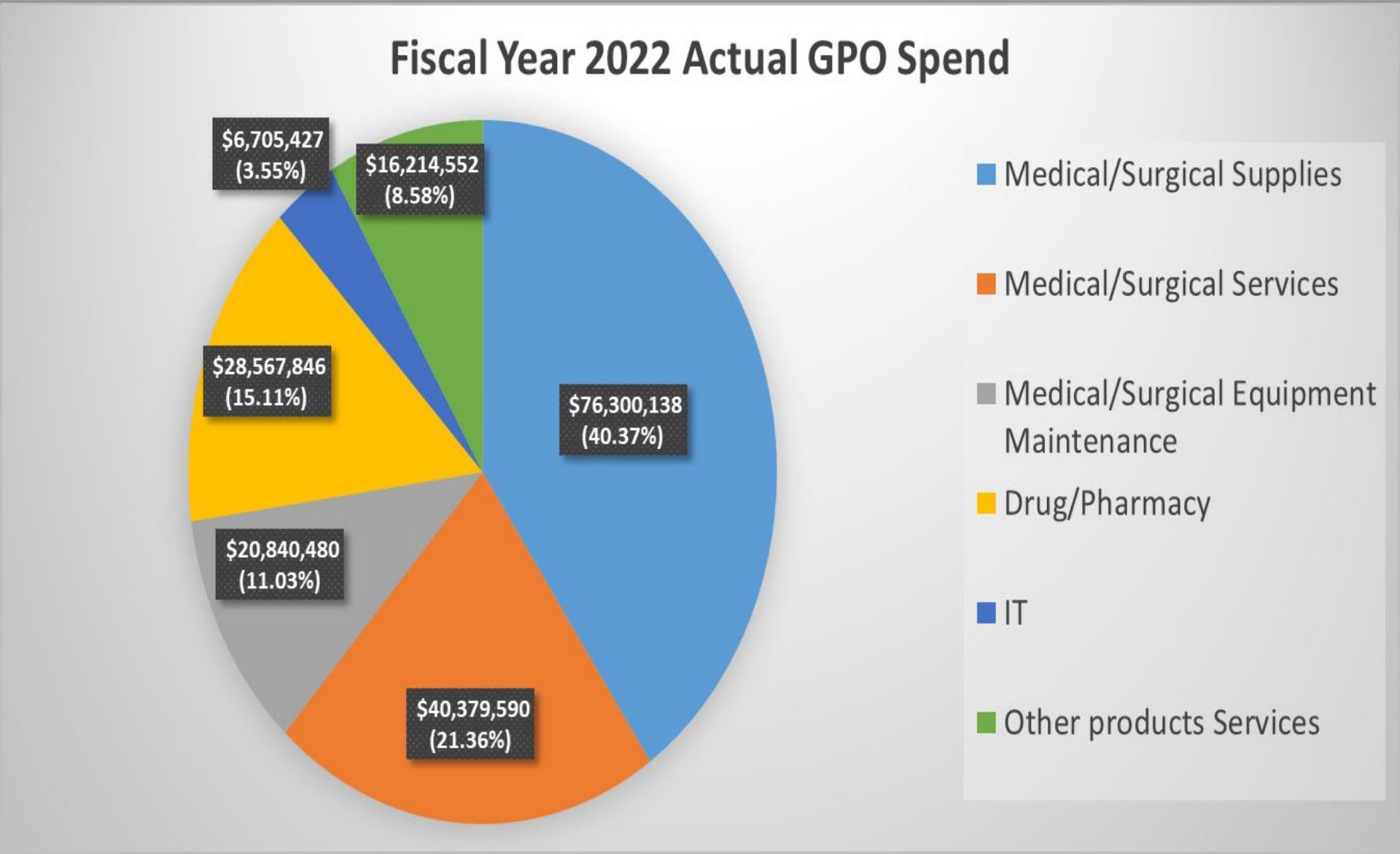
	Description	Begin Date	End Date	Period to Date Amount	Year to Date Amount	Life to Date Amount	*Budgeted Amount*	Remaining Budget
18081	Construct New Breast Center	**9/12/2017**	**2/22/2021**	-	-	9,371,276	18,162,759	8,791,483
18086	New Expansion Clinic	**10/1/2017**	**12/31/2021**	(2,556)	1,928	205,561,951	211,326,720	5,764,769
18087	Clinical Renovations	**10/1/2017**	**12/31/2021**	-	-	2,504,916	2,752,433	247,517
18088	Owners Consultants-Management	**10/1/2017**	**12/31/2021**	-	-	800,213	1,094,824	294,611
18089	Tower Garage PFS Build Out	**10/1/2017**	**12/31/2021**	-	-	4,051,153	4,257,570	206,417
18090	OPH Administration Renovations	**10/1/2017**	**12/31/2021**	-	-	476,633	1,247,769	771,136
18091	Butler Parking Garage	**10/1/2017**	**2/22/2021**	-	-	29,271,631	29,700,000	428,369
18108	2422 Butler HVAC	**7/1/2018**	**8/30/2021**	-	-	847,871	1,111,500	263,629
18120	Pharmacy Warehouse Build-Out	**11/1/2018**	**10/31/2021**	16,422	26,656	268,652	290,500	21,848
18128	Infusion Pump Replacement	**3/21/2019**	**12/31/2021**		-	3,685,003	4,465,128	780,125
18129	JFK Memorial Park	**2/1/2019**	**5/30/2022**	-	207,645	2,533,847	2,700,000	166,153
18135	Redbird Clinic	**6/26/2019**	**7/15/2021**	67,299	74,787	13,957,911	18,851,200	4,893,289
18136	Peritoneal Dialysis	**6/26/2019**	**2/23/2021**	-	-	2,341,724	2,383,600	41,876
18141	Logistic 2nd Floor Build Out	**11/12/2018**	**3/30/2021**	(686)	(686)	1,719,718	3,660,200	1,940,482
18145	Employee OB/Gyn Clinic	**8/1/2019**	**7/30/2021**	-	-	144,633	182,800	38,167
18146	Large IV Pump Replacement	**4/1/2019**	**12/31/2022**	(9,598)	147,242	1,586,326	2,500,000	913,674
18147	1341 Mockingbird	**1/24/2019**	**8/31/2021**	-	-	2,100,941	2,740,590	639,649
18148	Family Place	**1/24/2019**	**8/31/2021**	-	-	2,894,804	3,289,253	394,449
18153	COPC Upgrade Faithful Gould	**10/1/2019**	**9/1/2022**	23,637	69,917	1,507,230	2,105,124	597,894
18159	Privacy Wall/Window Construction	**10/1/2019**	**2/16/2022**	-	-	47,086	48,000	914
18163	Modify Space in RJA for Apheresis	**3/1/2020**	**9/30/2022**	-	44,547	93,550	570,000	476,450
18164	Logistic 3rd Floor Lab HVAC	**3/1/2020**	**12/31/2021**	-	(1,757)	64,455	180,000	115,545
18165	Domestic Water Heater Tank OPH	**3/1/2020**	**4/30/2021**	-	-	35,455	150,000	114,545
18172	Vickery Clinic	**8/1/2020**	**4/4/2022**	-	23,750	95,102	21,062,060	20,966,958
18175	CT Scanner for 2nd Floor Shelled Out Area	**9/30/2020**	**1/20/2022**	(17,306)	(17,306)	2,314,236	2,860,241	546,005
18176	Hatcher Clinic Exit Gate	**12/3/2020**	**7/1/2022**	1,069	-	33,469	33,500	31
18178	Renovation to Psych Quiet Activity Room	**12/3/2020**	**12/23/2022**	-	-	-	28,000	28,000
18180	Waiting Room Replacement ASC Flr 1	**12/3/2020**	**12/31/2021**	-	-	42,655	43,200	545
18182	Renovation of Garland COPC	**12/3/2020**	**10/1/2022**	81,520	74,384	866,401	1,658,339	791,938
18183	ECMO Program Development	**12/31/2020**	**9/30/2022**	-	-	1,250,616	1,260,775	10,159
18186	Pain Procedure Expansion	**12/31/2020**	**2/28/2023**	-	-	26,248	741,909	715,661
18189	Psych Door and Magnetic Lock	**12/31/2020**	**12/31/2022**	-	-	144,867	218,102	73,235
18192	CUP Steam Line Modifications	**12/31/2020**	**1/31/2022**	-	-	-	330,000	330,000
18193	Ambulatory Staff Assist in Restroom	**12/31/2020**	**1/31/2023**	-	-	-	45,000	45,000
18194	ED Entry Flow Redesign	**1/4/2021**	**2/28/2022**	-	-	16,102	24,500	8,398
18195	Cube Renovation	**1/7/2021**	**9/7/2021**	-	-	19,841	31,000	11,159
18196	Remodel on 17th Floor Ofice Space	**1/21/2021**	**2/28/2023**	-	-	-	84,000	84,000
18197	OncoSuite Software for Tumor Visualization	**2/4/2021**	**3/31/2022**	-	-	130,035	167,055	37,020
18198	Goodnight Warehouse	**2/4/2021**	**8/1/2022**	(59)	4,834	3,653,818	4,974,735	1,320,917
18199	Registration Desk and Operations Deharo COPC	**2/4/2021**	**3/1/2022**	-	-	33,525	320,400	286,875
18200	Backup Domestic Water Boiler	**2/26/2021**	**3/31/2022**	-	-	96,566	100,000	3,434
18201	CUP-Boiler Safety Solenoid	**2/26/2021**	**12/31/2022**	-	-	27,965	165,000	137,035
18202	CUP Cooling Tower Screen Wall	**2/26/2021**	**4/30/2022**	-	-	136,077	175,941	39,864
18203	Relocation of Family Medicine Clinic	**2/26/2021**	**5/31/2022**	(8,631)	(6,831)	3,615,657	3,746,500	130,843
18204	Telemetry Level 14 NPH	**2/26/2021**	**2/28/2023**	-	485	12,981	194,700	181,719
18207	Renovation of an Existing Nurses Office	**4/2/2021**	**2/28/2022**	-	-	-	19,400	19,400
18212	Workspace Optimization	**4/7/2021**	**8/31/2022**	-	-	-	16,050	16,050
18213	MRD Breakroom	**5/11/2021**	**4/1/2022**	-	-	26,395	378,800	352,405
18214	Replacement of 37 Wall Mounts and PC Monitors	**5/11/2021**	**3/1/2023**	-	-	-	81,550	81,550
18215	Dallas Defects	**5/25/2021**	**5/31/2022**	(6,620)		137,258	239,200	101,942
18216	Supply Chain Store Room Expansion	**6/23/2021**	**4/1/2022**	-	-	22,130	464,900	442,770
18217	Upgrade Parking Technology at Tower, ASC & ED	**7/30/2021**	**5/1/2022**	-	-	544,886	450,000	(94,886)
18219	Construction for Bluitt Flowers COPC X-ray	**7/30/2021**	**5/31/2022**	-	-	-	235,400	235,400
18220	Healthy Start Renovation	**7/30/2021**	**10/31/2022**	-	23	15,660	127,900	112,240
18223	Jubilee Clinic	**10/27/2021**	**5/1/2022**	18,240	227,777	504,745	741,500	236,755
18224	Replacement of Fire Alarm System	**11/19/2021**	**10/1/2022**	-	-	-	278,400	278,400
18225	Interior Improvement Chase 8435 Stemmons	**12/6/2021**	**4/30/2022**	59,637	250,603	282,103	8,245,000	7,962,897
18227	Dedicated Discharge Space at UCEC	**12/9/2021**	**11/30/2022**	-	-	-	90,000	90,000
18228	Phase 2 Noise Reduction Hardware	**12/9/2021**	**3/31/2022**	-	-	-	238,985	238,985
18229	Metro Medical Credit Union	**12/9/2021**	**11/30/2022**	77,935	295,775	468,151	2,308,700	1,840,549
18230	Old Campus Demolition (Phase II)	**12/9/2021**	**9/30/2023**	-	468,347	2,692,736	25,300,000	22,607,264
18232	Nutrition Area, card Reader, Shelves	**12/9/2021**	**11/30/2022**	-	-	21,158	22,200	1,042
18233	Dedicated Shower Space Within the ED	**12/9/2021**	**11/30/2022**	-	-	-	35,000	35,000
18234	ASC Air Handler Replacement	**1/20/2022**	**06/30.2022**	-	-	-	543,295	543,295
18235	Radiology, Additional5th US Room	**1/20/2022**	**12/31/2022**	-	1,081	140,993	393,400	252,407
18236	Provide Sanitation Manager's Office	**1/20/2022**	**12/31/2022**	-	-	5,197	25,584	20,387
18237	New Administration Tower	**2/3/2022**	**9/30/2023**	40,840	40,840	90,756	123,751,500	123,660,744
18239	Moody 6th Floor Buildout	**2/3/2022**	**5/1/2022**	1,466,996	1,714,969	2,272,957	16,403,000	14,130,043
18240	Enhanced Crosswalk and Intersection	**2/3/2022**	**5/31/2022**	-	-	65,600	50,000	(15,600)
18241	CUP Demand Flow Monitoring Equipment Replacement	**3/16/2022**	**1/2/2023**	-	-	-	95,560	95,560
18242	Renovation, Demolition	**5/5/2022**	**4/30/2022**	-	-	-	3,517,600	3,517,600
18244	Annie's Place Renovation-Childcare Buildout	**6/10/2022**	**2/1/2023**	-	-	-	1,760,800	1,760,800
18245	New Dental Clinic	**6/13/2022**	**11/1/2022**	2,119	40,120	43,770	472,432	428,662
18246	Virtual Outreach Clinic	**7/6/2022**	**11/30/2022**	502	502	502	1,202,900	1,202,398
18247	Level 15 Med/Surge ICU	**7/7/2022**	**5/31/2023**	22,678	34,007	34,007	707,800	673,793
19278	Wireless Network Upgrade	**9/19/2016**	**9/30/2021**	-	-	3,529,701	2,367,491	(1,162,210)
19284	Patient Queing System	**1/3/2017**	**10/4/2019**	-	-	102,867	-	(102,867)
19286	EPIC Care Plan and Education	**12/22/2016**	**6/14/2021**	-	-	9,027	52,000	42,973
19297	Clinical Trial Mgmt. (CTMS)	**3/1/2017**	**9/30/2020**	(7,200)	(7,200)	466,696	692,280	225,584
19302	EPIC ELA Implementation	**6/5/2017**	**10/4/2019**	-	-	1,248,322	953,826	(294,496)
19310	End of Life Hardware Refresh	**11/21/2017**	**7/31/2022**	-	-	6,974,648	8,900,000	1,925,352
19323	Network Segmentation	**4/12/2018**	**2/24/2020**	-	-	435,788	-	(435,788)
19337	Synergy Upgrade	**9/13/2018**	**8/31/2021**	-	-	55,634	558,978	503,344
19338	Provation Upgrade	**9/13/2018**	**8/31/2021**	-	-	15,510	182,217	166,707
19340	Virtualize McKesson PACS Svr	**9/13/2018**	**4/30/2022**	-	-	-	161,775	161,775
19341	MARS Upgrade	**9/13/2018**	**8/31/2021**	-	-	-	8,215	8,215

19344	Decommission Old Parkland DSX	**11/1/2018**	**9/20/2020**	-	-	713,707	1,090,000	376,293
19347	Care Planning Content-Elsevier	**11/28/2018**	**10/31/2022**	-	-	1,009,500	1,074,000	64,500
19348	Change MICROS Computrition POS	**11/28/2018**	**9/30/2019**	-	5,101	187,121	236,960	49,839
19358	Endoscopy Pillcam Interface	**7/8/2019**	**9/30/2020**	-	-	13,000	23,000	10,000
19360	MagView EQUIP Upgrade	**8/1/2019**	**6/30/2022**	-	-	-	36,880	36,880
19361	DynaCAD Breast & Prostate Soft	**4/1/2019**	**3/30/2022**	-	-	-	54,264	54,264
19366	Epic Core Infrastructure	**12/1/2019**	**12/31/2020**	(120,969)	(120,969)	357,740	263,229	(94,512)
19367	Hospital Core and Distribution Expansion	**12/1/2019**	**9/30/2021**	(31,384)	(31,384)	2,967,134	1,167,475	(1,799,659)
19371	Integrate the Critline Monitor with Epic	**12/1/2019**	**5/31/2022**	-	-	16,661	18,500	1,839
19374	CAD Replacement	**3/1/2020**	**1/1/2023**	-	-	578,122	594,720	16,598
19377	OR Black Box	**3/1/2020**	**4/1/2022**	8,333	14,645	343,568	627,418	283,850
19378	Cardio Day Holter System	**3/1/2020**	**8/31/2021**	-	-	-	50,000	50,000
19379	Cisco Wired NK (Hospital NK Refresh Yr. 2 of 5)	**3/1/2020**	**9/30/2022**	476,738	476,738	4,183,732	10,407,562	6,223,830
19380	Qmatic Upgrade	**4/1/2020**	**10/30/2020**	-	-	-	10,000	10,000
19382	Point of Use Supply Distribution Sys	**3/1/2020**	**9/30/2022**	-	-	-	1,483,318	1,483,318
19387	MC 40 Fleet Replacement	**10/1/2020**	**9/30/2022**	-	-	7,681,431	7,996,194	314,763
19388	Change Healthcare/McKesson PACS Licenses	**10/1/2020**	**8/31/2021**	-	-	442,750	461,475	18,725
19389	Data Management Sys SAP Hana	**10/1/2020**	**7/31/2022**	-	-	300,913	1,800,000	1,499,087
19392	Digital Imaging System	**2/4/2021**	**2/10/2022**	-	(294)	104,910	133,679	28,769
19394	PET Infusion System	**3/11/2021**	**9/30/2021**	-	-	21,533	15,316	(6,217)
19396	Spok Upgrade Paging System	**5/5/2021**	**12/31/2022**	-	-	21,072	31,064	9,992
19398	Automated Tablet Splitter x2	**5/11/2021**	**10/31/2021**	-	-	25,617	25,000	(617)
19399	Vancomycin Dosing Software	**5/11/2021**	**12/31/2021**	-	-	-	75,000	75,000
19400	CHUB Camera Control Units & CMAC System	**5/11/2021**	**9/30/2021**	-	-	146,860	151,065	4,205
19401	Higher Ground Call Center Replacement	**9/1/2021**	**3/31/2022**	-	-	698,247	698,248	1
19402	Expand Telemetry Workroom	**10/27/2021**	**10/7/2022**	-	-	-	314,346	314,346
19403	Siemens Software Upgrade to Desigo	**1/20/2022**	**3/31/2022**	91,280	91,280	182,558	476,389	293,831
19404	Topaz ePad Replacement	**12/1/2021**	**3/1/2022**	-	-	1,079	372,000	370,921
19405	Expansion due Growth-VDI/Server Infrastructure	**12/1/2021**	**9/30/2022**	-	-	865,619	1,382,040	516,421
19406	GE Pristina Mammography Software upgrade-Moody	**1/20/2022**	**9/23/2022**	-	-	42,250	39,100	(3,150)
19407	Digital Imaging System, Barco Replalcement	**2/22/2022**	**5/31/2022**	-	226,630	226,630	235,334	8,704
19408	NM Software for Radioactive Dose Development	**5/5/2022**	**1/31/2023**	-	-	-	196,000	196,000
19409	Epic Willow	**5/18/2022**	**9/30/2022**	-	-		274,035	274,035
19410	Cisco Wireless Net (based on age and locaion)	**10/1/2021**	**9/30/2022**	-	-	-	503,677	503,677
	Total Capital Projects			**2,250,237**	**4,378,188**	**339,722,094**	**586,425,852**	**246,703,758**

FY22 GPO Spend & FY23 Forecast

Parkland

FY2022 GPO Actual Spend



Parkland

FY 2022 GPO Actual Spend

GPO Forecast 2022	First Quarter Actual	Second Quarter Actual	Third Quarter Actual	Fourth Quarter Actual	Acutal Annual Spend	Annual Forecast	Percent spent to budget
Medical/Surgical Supplies	$ 21,828,292	$ 16,398,367	$ 19,287,337	$ 18,786,142	$ 76,300,138	$ 82,102,882	-7.07%
Medical/Surgical Services	$ 10,155,096	$ 9,707,337	$ 10,467,405	$ 10,049,752	$ 40,379,590	$ 49,623,337	-18.63%
Medical/Surgical Equipment Maintenance	$ 5,659,922	$ 5,423,602	$ 2,315,530	$ 7,441,426	$ 20,840,480	$ 22,441,598	-7.13%
Drug/Pharmacy	$ 7,955,133	$ 6,651,560	$ 7,135,030	$ 6,826,123	$ 28,567,846	$ 29,561,335	-3.36%
IT	$ 1,381,130	$ 2,503,837	$ 1,489,901	$ 1,330,559	$ 6,705,427	$ 13,354,974	-49.79%
Other products Services	$ 3,748,043	$ 4,262,977	$ 4,102,362	$ 4,101,170	$ 16,214,552	$ 16,994,258	-4.59%
Total	$ 50,727,616	$ 44,947,680	$ 44,797,566	$ 48,535,171	$189,008,033	$214,078,383	-11.71%

FY 2023 GPO Forecast

2023 GPO Forecast	2022 Budget	2022 actual	2023 Projected increase (%)	2023 forecast with adjusted increase
Medical/Surgical Supplies	$ 82,102,882	$ 76,300,138	8.00%	$ 82,404,149
Medical/Surgical Services	$ 49,623,337	$ 40,379,590	7.00%	$ 43,206,161
Medical/Surgical Equipment Maintenance	$ 22,441,598	$ 20,840,480	7.00%	$ 22,299,314
Drug/Pharmacy	$ 29,561,335	$ 28,567,846	9.00%	$ 31,138,952
IT	$ 13,354,974	$ 6,705,427	4.00%	$ 6,973,644
Other products Services	$ 16,994,258	$ 16,214,552	4.00%	$ 16,863,134
Total	$ 214,078,383	$ 189,008,033		$ 202,238,595