Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, PE - Chair
Don O'Bannon, Esq
Eric G. Bing, MD, PhD
John Proctor
Lisa Sutter

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Tuesday, October 25, 2022 at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2621 545 8452; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

		PAGE	TIME (MIN)	PRESENTER(S)
I.	**Declare a Quorum Present/Call to Order/Mission Statement** ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity			Chair
II.	**Public Comments Regarding Agenda Items** *See public comment registration information and rules at* *https://www.parklandhospital.com/board-of-managers*			
III.	**Reports Requiring Deliberation(s) or Approval(s)**			
A.	Approve Contracts over $200,000	*2*	25	Pamela Bryant
B.	Parkland Financial Performance Presentation	*24*	25	Rick Humphrey
IV.	**Executive Session** *Tex. Gov't Code §§551.085*			
A.	Discussion of Master Service Agreement for Physician Services FY23 Contract Update (***verbal update***)	*82*	20	April Audain
V.	**Action Item**			
A.	The Board may take action on any agenda item(s) above			Chair
VI.	**Reference Documents**			
A.	Investment Report Q3	*83*		
B.	Investment Report Q4	*89*		
C.	Project Summary	*96*		
VII.	**Closing Remarks**			Chair
VIII.	**Adjourn**			Chair

Parkland

Approve Contracts over $200,000

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
													October 26, 2022
NON-SOLE SOURCE CONTRACTS - Sorted by Size													
N1	5	Expense	Solid waste pickup, disposal and hauling services	Republic Services Inc.	11/1/2022 - 10/31/2027	$2,037,742	$2,037,742	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Eric Walker, Operations Administration	0%	N/A	N/A
N2	8	Expense	In-person American Sign Language Interpretation Services	GLOBO Language Solutions;Language Line Services, Inc.;MasterWord Services, Inc.	11/1/2022 - 10/31/2027	$1,171,400	$1,171,400	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Wendy Young, Language Services	See M/WBE Table	See M/WBE Table	See M/WBE Table
N3	11	Capital	Fire Alarm System Installation	Firetrol Protection Systems, Inc.	10/27/2022 - 10/26/2024	$553,478	$553,478	Invitation for Bids	Yes	Paul Woodard, Shabretta Manning, PD&C, Engineering Services	25%	Hispanic	Female
N4	13	Expense	Mod to Add Funds Continuation of Care for Covid Patients Transferred to Local LTAC's	KPC Promise Hospital of Dallas, LLC	12/31/2020 - 12/30/2022	$500,000	$2,849,000	Non-Sole Source Modification	Yes	Marilyn Callies, Care Management	0%	N/A	N/A
N5	15	Revenue: Court Approval	Hillcrest of Dallas Sublease	Forest Park Nursing & Rehabilitation, LLC, an Oasis Healthcare Entity	Last Signature - 8/31/2024	$0	$0	Real Estate Exemption	N/A-Revenue	Beall Carothers, Planning, Design & Construction	0%	N/A	N/A
N6	17	Revenue: Court Approval	Monarch Pavilion Sublease	Forest Park Nursing & Rehabilitation, LLC, an Oasis Healthcare Entity	Last Signature - 8/31/2024	$0	$0	Real Estate Exemption	N/A-Revenue	Beall Carothers, Planning, Design & Construction	0%	N/A	N/A

Full Board - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %	MWBE Gender	MWBE Ethnicity
SOLE SOURCE CONTRACTS - Sorted by Size													
S1	19	Expense	Synchromed Baclofen Pump (Implant)	Medtronic Inc USA	Last Signature - 60 Months	$525,000	$525,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Surgical Services Administration	0%	N/A	N/A
INFORMATION ONLY													
I1	21	Expense	Mod to Add Funds Pharmaceutical Wholesaler	Morris & Dickson, Co., LLC	9/1/2017 - 1/31/2023	$50,000,000	$626,056,292	Sole Source Modification	Yes	Carrie Berge, Pharmacy	0%	N/A	N/A

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: October 26, 2022	**Product or Service:** Solid waste pickup, disposal and hauling services	
Business Owner: Eric Walker	**Business Owner Dept:** Operations Administration	**Contract Number:** PONCS-21594
Vendor/Supplier/Contractor: Republic Services Inc.	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	11/1/2022 – 10/31/2025	$1,069,720
Out Years:	2 Year(s)	+$968,022
Total:	11/1/2022 – 10/31/2027	$2,037,742

Lowest Bidder

Is this contractor the lowest bidder/supplier?	No
If not, what premium will be paid for this contract over the lowest bidder?	$198,003

Approvals

Has the final contract been approved by Legal for legal sufficiency?	Yes
Does this contract have an IT Component?	No
Does this contract have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
FTE Impact:	None

Diversity

Potential for M/WBE engagement:	Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.
Were M/WBE's Directly Solicited?	Yes
Number Responding M/WBE's:	0
What % of this contract is M/WBE?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Eric Walker, Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Solid waste pickup, disposal and hauling services

VENDOR: Republic Services Inc.

COST:

Base Term:	$1,069,720
Out Years:	+ $968,022
Total:	$2,037,742

Recommendation
Approve this contract for Solid waste pickup, disposal and hauling services.

Background
In early 2022, an RFP was released searching for a vendor who can pick up, haul, and dispose of solid waste products from all Parkland facilities. Three proposals were received and two were moved into the competitive range. The incumbent, Republic Services was awarded the new contract. Republic's current services, aside from waste hauling, also includes upon request, containers for rent, open top rentals, compactor monitoring, and front load container usage.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Price Differential of Proposed Total Monthly Fee**
Republic Services, Inc.	• Has current contracts with Children's & UTSW in Medical District • owns local recycle centers and landfills • Local account manager and support staff • Partners with Stericycle which compliments Parkland's medical waste contract • 8 local locations and ability to provide quick responses within 24 hours		41	$0
Vendor B	• Largest privately owned waste management	• Focus is primarily residential pick-up services through independent	39	($198,003)

	company in DFW, started in 1984	contracts with several surrounding cities		

A Best Value determination was made based on a cost/technical trade-off of price and non-price factors. Republic Services Inc.'s superior technical score justifies the higher price.

Financial Forecast

Base Term	FY2023	FY2024	FY2025	FY2026	FY2027	Totals
Expenses	$356,573	$356,573	$356,574			$1,069,720
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**Totals**
Expenses				$484,011	$484,011	$968,022
Totals	**$356,573**	**$356,573**	**$356,574**	**$484,011**	**$484,011**	**$2,037,742**

Document Contact/Author:	Deborah Mitchell-Clary

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: October 26, 2022	**Product or Service:** In-person American Sign Language Interpretation Services	
Business Owner: Wendy Young	**Business Owner Dept:** Language Services	**Contract Number:** PONCS-21966; PONCS-21967, PONCS-21968
Vendor/Supplier/Contractor: GLOBO Language Solutions;Language Line Services, Inc.;MasterWord Services, Inc.	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	11/1/2022 – 10/31/2025	$702,840
Out Years:	2 Year(s)	+$468,560
Total:	11/1/2022 – 10/31/2027	$1,171,400

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor will have M/WBE participation. The plan/program has been submitted and accepted.

Were M/WBE's Directly Solicited? Yes

Number Responding M/WBE's: 2

What % of this contract is M/WBE? See M/WBE Table

M/WBE Race/Ethnicity? See M/WBE Table

M/WBE Gender? See M/WBE Table

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: In-person American Sign Language Interpretation Services

VENDOR: GLOBO Language Solutions;Language Line Services, Inc.;MasterWord Services, Inc.

COST:

Base Term:	$702,840
Out Years:	+ $468,560
Total:	$1,171,400

Recommendation
Approve this contract for In-person American Sign Language Interpretation Services.

Background
The District issued a Request for Proposal (RFP) to recompete the indefinite delivery, indefinite quantity multiple award contract for In-person American Sign Language Interpretation Services. Five (5) proposals were received in response to the RFP. Of the 5 proposals received, three (3) were placed in the competitive range. All qualified vendors are being awarded contracts due to market dynamics. There is a menu of types of sign language interpretation with specific hourly rates. The table below indicates the hourly rate differential for the most common sign language interpretation types. Assignments to vendors starts by Language Services Department contacting all contracted vendors to see who is available and who can meet the department needs. Based on responses, a Task Order is issued for the sign language interpretation services.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score**	**Per Hour rate differential for In-Person Sign Language Interpretation**
GLOBO Language Solutions	-Has contracts similar in size to Parkland		54	$3.71
Language Line Services, Inc.	-Has contracts similar in size to Parkland -Very experienced in Sign Language Interpretation -Efficient, quality partnerships -Interpreter Intelligence Portal with 24/7 access		54	$6.71
MasterWord Services, Inc.	-Has contracts similar in size to Parkland -Pricing is competitive yet lower than competition		54	$0

For clarity, MasterWord is the lowest bidder for the most popular services, then GLOBO and Language Line. The bid contemplates multiple services and prices have been established with all vendors for the multiple services.

MWBE Information

Vendor Name	MWBE %	MWBE Ethnicity	MWBE Gender
GLOBO Language Solutions	100%	Hispanic	Male
MasterWord Services, Inc.	100%	Caucasian	Female

Financial Forecast

Base Term	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	Totals
Expenses	$214,757	$234,280	$234,280	$19,523			$702,840
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**FY2028**	**Totals**
Expenses				$214,757	$234,280	$19,523	$468,560
Totals	**$214,757**	**$234,280**	**$234,280**	**$234,280**	**$234,280**	**$19,523**	**$1,171,400**

Document Contact/Author:	Deborah Mitchell-Clary

Board Approval Request For Contracts Over $200,000

BOM Date: October 26, 2022	**Product or Service:** Fire Alarm System Installation	
Business Owner: Paul Woodard, Shabretta Manning	**Business Owner Dept:** PD&C, Engineering Services	**Contract Number:** PONCS-21539
Vendor/Supplier/Contractor: Firetrol Protection Systems, Inc.	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	10/27/2022 – 10/26/2024	$553,478
Out Years:	0 Year(s)	+$0
Total:	10/27/2022 – 10/26/2024	$553,478

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor will have M/WBE participation. The plan/program has been submitted and accepted.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 1
What % of this contract is M/WBE? 25%
M/WBE Race/Ethnicity? Hispanic
M/WBE Gender? Female

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Fire Alarm System Installation

VENDOR: Firetrol Protection Systems, Inc.

COST:		
	Base Term:	$553,478
	Out Years:	+ $0
	Total:	$553,478

Recommendation
Approve this contract for Fire Alarm System Installation.

Background
The fire alarm systems at Irving Butler Warehouse, Central Pharmacy Refill, Irving Medical Clinic, ER Garage, MRD Warehouse/Print Shop, and Linen Services Facility with basement level of the ER Garage are outdated. Parts are not readily accessible; by upgrading these systems, all will be standardized throughout the organization.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. An Invitation for Bid was issued, and two bids were received. The recommended vendor is the lowest responsive bidder of two.

Vendor	Price Differential
Firetrol	$0
Vendor B	$733,903

Financial Forecast

Base Term	FY2023
Equipment	$553,478

Document Contact/Author:	Steve Adrian

Board Approval Request For Modification to Contract or Funding

BOM Date: October 26, 2022	**Modification:** Mod to Add Funds Continuation of Care for Covid Patients Transferred to Local LTAC's	
Business Owner: Marilyn Callies	**Business Owner Dept:** Care Management	**Contract Number:** PPPS-19077 A5
Vendor/Supplier: KPC Promise Hospital of Dallas, LLC **Basis of Original Contract Award** Sole Source **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (4/26/2022)	$2,349,000
Revenue, Expense or Capital: Expense	Modification to Add Funds:	$500,000
Original Start Date: 12/31/2020 **Current Expiration:** 12/30/2022 **Mod Start Date:** 10/26/2022 **Expiration after this Mod:** 12/30/2022	New Contract Amount:	$2,849,000

Approvals

Has the final modification been approved by Legal for legal sufficiency?	No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Marilyn Callies, Senior Vice President, Transitional and Post-Acute Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Mod to Add Funds Continuation of Care for Covid Patients Transferred to Local LTAC's

VENDOR: KPC Promise Hospital of Dallas, LLC

COST:

BOM Approved Contract Total (4/26/2022)	$2,349,000
Mod to Add Funds:	+ $500,000
Total:	$2,849,000

Recommendation
Approve this contract modification for Continuation of Care for Covid Patients Transferred to Local LTAC's.

Background
In December 2020, Parkland entered into emergency patient transfer agreements with five (5) local Long Term Acute Care (LTAC) facilities for Covid in-patients. Some of the patients placed still need a continuum of care and this LTAC is willing to continue providing such care rather than return patients to Parkland. Patients transferred have been identified and qualified as unfunded and Parkland has accepted the liability for payment of care. There are currently two (2) remaining patients still requiring long-term care at this facility.

Fair and Reasonable Price Determination
Negotiated rates for care are consistent with similar facilities' fees in Parkland's service area in addition to Medicare established rates.

Financial Forecast

Current Contract Amount	FY2023	Total
$2,349,000	$500,000	$2,849,000

Document Contact/Author:	June Gill

Board Approval Request For Contracts Over $200,000

BOM Date: October 26, 2022	**Product or Service:** Hillcrest of Dallas Sublease	
Business Owner: Beall Carothers, Director, Real Estate Development	**Business Owner Dept:** Planning, Design & Construction	**Contract Number:** TBD
Vendor/Supplier/Contractor: Forest Park Nursing & Rehabilitation, LLC, an Oasis Healthcare Entity	**Source Selection Methodology:** Real Estate – Exemption	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Revenue: Court Approval

	Contract Dates	Contract Price
Base Term:	Last Signature – 8/31/2024	$0
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 8/31/2024	$0

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Real Estate

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? In Process

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? N/A-Revenue

FTE Impact: None

Diversity

Potential for M/WBE engagement: N/A-Real Estate

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Hillcrest of Dallas Sublease

VENDOR: Forest Park Nursing & Rehabilitation, LLC, an Oasis Healthcare Entity

COST:		
	Base Term:	$0
	Out Years:	+ $0
	Total:	$0

Recommendation
Approve this contract for Hillcrest of Dallas Sublease.

Background
This is a Quality Incentive Payment Program (QIPP) nursing facility sublease transaction similar to other QIPP sublease agreements and was initially approved by the Parkland Board of Managers and Commissioners Court. A new sublease will be entered into as a part of the change of managers from a Fundamental Long Term Care entity to Forest Park Nursing & Rehabilitation, LLC, an Oasis Healthcare Entity. Parkland has an existing business relationship with Oasis Healthcare in one or more non-QIPP facilities. There will be no material change in Parkland's obligations under the new sublease.

Under the terms of the sublease agreement, it should be noted that the agreement is structured to automatically renew on an annual basis on September 1, 2024, unless terminated by either party. The parties have the right to terminate the agreement with or without cause by providing a minimum of 60 days written notice (without cause) and 30 days (with cause).

For the purposes of this document, the sublease term is contemplated to commence upon execution by the parties with an expiration of August 31, 2024, continuing on a yearly basis thereafter unless terminated per the terms of the agreement.

Fair and Reasonable Price Determination
All rental payments are the responsibility of the Management Company per the terms of the separate Management Agreement.

Financial Forecast

Base Term	All Years
Base Rental Payments	$0

Sole Source Justification
N/A – Real Estate Exemption

Document Contact/Author:	Beall Carothers , Director, Real Estate Development

Board Approval Request For Contracts Over $200,000

BOM Date: October 26, 2022	**Product or Service:** Monarch Pavilion Sublease	
Business Owner: Beall Carothers, Director, Real Estate Development	**Business Owner Dept:** Planning, Design & Construction	**Contract Number:** TBD
Vendor/Supplier/Contractor: Forest Park Nursing & Rehabilitation, LLC, an Oasis Healthcare Entity	**Source Selection Methodology:** Real Estate – Exemption	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Revenue: Court Approval

	Contract Dates	Contract Price
Base Term:	Last Signature – 8/31/2024	$0
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 8/31/2024	$0

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Real Estate
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? In Process
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? N/A-Revenue
FTE Impact: None

Diversity

Potential for M/WBE engagement: N/A-Real Estate
Were M/WBE's Directly Solicited? N/A-no solicitation performed
Number Responding M/WBE's: N/A-no solicitation performed
What % of this contract is M/WBE? 0%
M/WBE Race/Ethnicity? N/A
M/WBE Gender? N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Monarch Pavilion Sublease

VENDOR: Forest Park Nursing & Rehabilitation, LLC, an Oasis Healthcare Entity

COST:		
	Base Term:	$0
	Out Years:	+ $0
	Total:	$0

Recommendation
Approve this contract for Monarch Pavilion Sublease.

Background
This is a Quality Incentive Payment Program (QIPP) nursing facility sublease transaction similar to other QIPP sublease agreements and was initially approved by the Parkland Board of Managers and Commissioners Court. A new sublease will be entered into as a part of the change of managers from a Fundamental Long Term Care entity to Forest Park Nursing & Rehabilitation, LLC, an Oasis Healthcare Entity. Parkland has an existing business relationship with Oasis Healthcare in one or more non-QIPP facilities. There will be no material change in Parkland's obligations under the new sublease.

Under the terms of the sublease agreement, it should be noted that the agreement is structured to automatically renew on an annual basis on September 1, 2024, unless terminated by either party. The parties have the right to terminate the agreement with or without cause by providing a minimum of 60 days written notice (without cause) and 30 days (with cause).

For the purposes of this document, the sublease term is contemplated to commence upon execution by the parties with an expiration of August 31, 2024, continuing on a yearly basis thereafter unless terminated per the terms of the agreement.

Fair and Reasonable Price Determination
All rental payments are the responsibility of the Management Company per the terms of the separate Management Agreement.

Financial Forecast

Base Term	All Years
Base Rental Payments	$0

Sole Source Justification
N/A – Real Estate Exemption

Document Contact/Author:	Beall Carothers, Director, Real Estate Development

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: October 26, 2022	**Product or Service:** Synchromed Baclofen Pump (Implant)	
Business Owner: Cheston Chan	**Business Owner Dept:** Surgical Services Administration	**Contract Number:** POCP-21854
Vendor/Supplier/Contractor: Medtronic Inc USA	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – 36 Months	$315,000
Out Years:	2 Year(s)	+$210,000
Total:	Last Signature – 60 Months	$525,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: 0

What % of this contract is M/WBE? 0%

M/WBE Race/Ethnicity? N/A

M/WBE Gender? N/A

Submitted By (Division VP): Donna Hale, Vice President, Nursing Periop

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Synchromed Baclofen Pump (Implant)

VENDOR: Medtronic Inc USA

COST:		
	Base Term:	$315,000
	Out Years:	+ $210,000
	Total:	$525,000

Recommendation
Approve this contract for Synchromed Baclofen Pump (Implant).

Background
The Medtronic SynchroMed™ II pump is part of the SynchroMed™ II programmable drug infusion system which provides precise drug delivery for chronic therapy for severe spasticity. In addition to the implanted pump, the SynchroMed™ II infusion system uses a catheter to deliver programmed amounts of Lioresal® Intrathecal (baclofen injection) (a muscle relaxant and antispasticity agent) directly to the intrathecal space and cerebrospinal fluid.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 3% higher than the average for other member hospitals. The pricing is consistent with Parkland's anticipated spend/usage and other hospital systems with the same spend/usage. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**Totals**
Expenses / Consumables	$105,000	$105,000	$105,000			$315,000
Out Years	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**Totals**
Expenses / Consumables				$105,000	$105,000	$210,000
Totals	**$105,000**	**$105,000**	**$105,000**	**$105,000**	**$105,000**	**$525,000**

Sole Source Justification
Skin, marrow, blood and blood products, heart valves, and/or other human organs are exempt products. This contract is for implant for Synchromed Baclofen Pump.

Document Contact/Author:	Cheryl Robertson

Board Approval Request For Modification to Contract or Funding

BOM Date: October 26, 2022	**Modification:** Mod to Add Funds Pharmaceutical Wholesaler	
Business Owner: Carrie Berge	**Business Owner Dept:** Pharmacy	**Contract Number:** POCS-18802 A4
Vendor/Supplier: Morris & Dickson, Co., LLC **Basis of Original Contract Award** GPO Competition **Basis of this Modification** Sole Source Modification	BOM Approved Contract Total (3/29/2022):	$576,056,292
	Previous Modification:	$0
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification to Add Funds:	$50,000,000
Original Start Date: 9/1/2017 **Current Expiration:** 1/31/2023 **Mod Start Date:** 10/26/2022 **Expiration after this Mod:** 1/31/2023	New Contract Amount:	$626,056,292

Approvals

Has the final modification been approved by Legal for legal sufficiency?	No change to contract document
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Race/Ethnicity?	N/A
M/WBE Gender?	N/A

Submitted By (Division VP): Vivian Johnson, Senior Vice President, Clinical Services

Information Only

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Mod to Add Funds Pharmaceutical Wholesaler

VENDOR: Morris & Dickson, Co., LLC

COST:

BOM Approved Contract Total (3/29/2022):	$576,056,292
Previous Modification:	$0
Mod to Add Fund:	+ $50,000,000
Total:	$626,056,292

Recommendation
Approve this contract modification for Pharmaceutical Wholesaler.

Background
Morris & Dickson, Co., LLC is the Pharmaceutical Distribution Wholesaler for the Pharmacy Department. The current GPO competitive solicitation by Parkland for Pharmaceutical Wholesaler Distribution is still active and in the evaluation stage; therefore, it is imperative that there is sufficient funding available on the incumbent wholesaler contract to continue to purchase medications. Based on annualized FY2022 drug purchases, $50,000,000 is needed to accommodate budgeted spend for the next 5 months while the GPO competitive solicitation is finalized.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition for the existing contract.

Financial Forecast

Current Contract Amount	FY2023	Total
$576,056,292	$50,000,000	$626,056,292

Document Contact/Author:	Frank D. Collins

Information Only

CONTRACT RESOLUTION
Board of Managers
October 26, 2022

PARKLAND HEALTH

RESOLUTION NO. _____

Be it resolved, the Parkland Health Board of Managers, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, Parkland Health management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Expense	Solid waste pickup, disposal and hauling services	Republic Services Inc.	11/1/2022 - 10/31/2027	$2,037,742	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	In-person American Sign Language Interpretation Services	GLOBO Language Solutions;Language Line Services, Inc.;MasterWord Services, Inc.	11/1/2022 - 10/31/2027	$1,171,400	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Capital	Fire Alarm System Installation	Firetrol Protection Systems, Inc.	10/27/2022 - 10/26/2024	$553,478	Yes
			Expense	Mod to Add Funds Continuation of Care for Covid Patients Transferred to Local LTAC's	KPC Promise Hospital of Dallas, LLC	12/31/2020 - 12/30/2022	$2,849,000	Yes
			Revenue: Court Approval	Hillcrest of Dallas Sublease	Forest Park Nursing & Rehabilitation, LLC, an Oasis Healthcare Entity	Last Signature – 8/31/2024	$0	N/A-Revenue
			Revenue: Court Approval	Monarch Pavilion Sublease	Forest Park Nursing & Rehabilitation, LLC, an Oasis Healthcare Entity	Last Signature – 8/31/2024	$0	N/A-Revenue
			Expense	Synchromed Baclofen Pump (Implant)	Medtronic Inc USA	Last Signature - 60 Months	$525,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health Board of Managers approves these contracts as noted.

Dated this 26th of October, 2022.

_____
Marjorie D. Petty, JD
Chair

_____
Steve Roth, JD, MPH
Assistant Secretary

Marjorie Petty, JD, Chair	No _____	Abstain _____	Absent _____
Don O'Bannon, Esq.	No _____	Abstain _____	Absent _____
Jeff Tillotson, JD	No _____	Abstain _____	Absent _____
Eric G. Bing, MD, PhD	No _____	Abstain _____	Absent _____
Todd Furniss, JD	No _____	Abstain _____	Absent _____
Reina Gonzalez, JD	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	No _____	Abstain _____	Absent _____
Farida Minner, RN	No _____	Abstain _____	Absent _____
Elizabeth Palacios, MD	No _____	Abstain _____	Absent _____
John Proctor	No _____	Abstain _____	Absent _____
Lisa Sutter	No _____	Abstain _____	Absent _____

Parkland

Parkland Financial Performance Presentation

Executive Summary for the Month of September 2022 (Hospital Only)

For the month of September, Parkland Health recognized a net income of $194.1 which is $182.7M favorable to the budgeted net income of $11.4M and an unfavorable change of ($7.2M) compared to the prior year net income of $201.3M.

Parkland Health's operating margin and operating cash flow margin for the month of September are 42.5% and 47.8%, respectively. The operating margin favorable compared to budget of 5.0% and the operating cash flow margin is also favorable compared to budget of 8.9%. Parkland Health's operating margin is unfavorable compared to the prior year operating margin of 49.5% and unfavorable to the operating cash flow margin of 50.6% from the prior year.

Parkland Health's patient cash collections in September were $92.3M which is below budget by ($1.0M) and $12.1 higher than the prior year. Parkland Health's days cash on hand of 157 days for the month is a decrease of 28 days compared to prior month of 184 days and greater compared to the prior year September of 152 days, an increase of 5 days.

Volume variances to budget:

Patient Volume	September Actual	September Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	53,293	49,530	3,763	7.6%
Equivalent Patient Days (inpatient only)	26,385	26,266	119	0.5%
Ambulatory Visits	99,097	90,162	8,935	9.9%
Emergency Room Visits	19,361	18,963	398	2.1%
Deliveries	1,153	1,005	148	14.7%
Surgeries-Total	1,797	1,529	268	17.5%
Total Adult Average Daily Census (ADC) including observation	806	812	(6)	(0.7%)
Neonatal ICU ADC	74	65	9	13.8%
Total Average Daily Census	880	877	3	0.3%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $52.6M or 8.1% higher than budget for the month. This favorable variance is due to inpatient revenue greater than budget by $1.6M or 0.6%, outpatient revenue above budget by $43.6M or 13.6% and emergency room revenue greater than budget by $7.4M or 9.7%. Compared to prior year's gross patient revenues for the month, total patient revenue is higher by

$7.6M or 1.1% with an inpatient revenue decrease of ($4.4M) or (1.7%), outpatient revenues increase of $7.6M or 2.1%, and emergency room revenues higher by $4.4M or 5.6%.

- Parkland Health's gross patient revenue for the month of September is comprised of 36.5% IP revenue, 51.6% OP revenue, and 11.9% ED revenue. This is compared to a budget for the month of 39.2% IP, 49.1% OP, and 11.7% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 0.5% higher than budget and 2.2% above the prior year. The Average Length of Stay (ALOS) for Adult decreased by 0.76 days or 11.1% favorable to budget and the Neonatal ICU ALOS increased by 0.75 days or 4.3% unfavorable to budget. Compared to the previous year, the ALOS for Adult was lower by 6.3% which is favorable and the ALOS for Neonatal ICU was 4.8% favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for September as described below:

  - Total Inpatient Discharges were higher than budget by 15.6% and 7.2% above the prior year,
  - Observation/Short Stay Discharges are 8.9% higher than budget but (3.4%) lower than the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are 7.6% higher than budget and 3.2% above the prior year,
  - Inpatient surgery cases are (6.1%) unfavorable to budget and 6.0% favorable to the prior year.
  - Surgeries of all types are 17.5% higher than budget and 5.7% above the prior year.
  - Deliveries are 14.7% higher than budget and 8.7% above the prior year.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrate with and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 99,097 for September are 9.9% higher than budget of 90,162 but (7.6%) lower than the prior year of 107,227. Outpatient visits include the following types:

    - COPC Visits; 42.3% of total outpatient visits
    - Outpatient Clinic Visits at Parkland Health; 37.5% of total outpatient visits
    - Women's Health Centers Visits; 20.2% of total outpatient visits

  - Approximately 62.5% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

- Total ED visits are 2.1% higher than budget for September but (5.1%) lower than the prior year. The "left without being seen" statistic of 3.5% is unfavorable to budget of 1.7% and unfavorable to the prior year statistic of 2.2%.

- Outpatient Surgery cases performed at the hospital are greater than budget by 31.4% but (0.9%) lower than the prior year. Day Surgery cases performed at the ASC are 58.5% higher than budget and 14.1% above the prior year.

- The September Case Mix Index (CMI) for Adult Acute of 2.0 is (11.5%) lower than the prior year, the Rehabilitation CMI of 1.27 is 2.4% above the prior year and the NICU CMI of 3.73 is (2.1%) lower than the prior year. The WISH CMI 0.89 is equivalent to the prior year and the Psychiatry CMI of 1.20 is (0.8%) below the prior year.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 13.1% for the month compared to a goal of 14.3%. Days in AR were 52 days compared to last month of 54 days.

- Parkland Health's September payor mix for gross patient revenue is:

Payor	MTD Actual September FY22	MTD Budget September FY22	Variance/ Actual to Budget	MTD Actual September FY21
Charity – Self Pay	47.4%	42.8%	4.6%	48.0%
Medicaid	28.2%	31.5%	(3.3%)	27.1%
Medicare	16.8%	17.5%	(0.7%)	16.1%
Commercial	7.6%	8.2%	(0.6%)	8.8%
Total	**100.0%**	**100.0%**	0.0%	**100.0%**

Covid-19 Stimulus Funds

In September, Parkland Health recognized Stimulus Funds of $0.8M from the Covid-19 Government Stimulus and Financial Relief Fund.

Other Operating Revenues

Other operating revenues are $8.9M higher than budget for the month of September primarily due to increases in the Network Access Incentive Program (NAIP), the Tobacco Settlement and Replacement Drugs.

Operating Expenses

September's operating expenses (excluding depreciation) are $205.3M. This is $29.0M or 16.4% higher than the budgeted operating expenses and more than the prior year by $3.5M or 1.7%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 30.8% compared to a budget of 53.2%, and prior year of 19.2%.
- Salaries and benefits are $121.4M which is $18.5M or 17.9% higher than budget for the month.
- Salaries (including contract labor) are $105.8M or 22.7% more than budget for the month.
- Actual FTE count (excluding both nursing homes and jail FTEs) for September was 12,068 compared to a budget of 12,135 and actual FTEs of 11,817 in the prior year. Total FTEs are (67) or (0.6%) lower than budget and 251 or 2.1% above the prior year.
- Productivity - The 6.5 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than budget of 7.1 FTEs per AOB for the month and lower than the prior year actual FTEs of 6.7 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $11.1M higher than budget for the month due to an increase in Relative Value Units, Medical Professional Services and Nursing Home Care.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are ($0.6M) lower compared to budget for the month primarily due to increases in Pharmaceuticals and Medical/Surgical Supplies and decreases in Rental Income due to the implementation of GASB 87 which provides for the capitalization of all operating leases.

Non-operating Revenues (Expenses)

Non-operating revenues of $26.9M are favorable to budget by $26.9M or 1520.9% for the month primarily due to a Gain on Sale of Assets from the sale of the Amelia Court building and vacant land.

Executive Summary for the YTD 2022 (Hospital Only)

For the YTD, Parkland Health recognized a net income $239.4M which is $143.6M favorable to the budgeted income of $95.8M and ($34.4M) unfavorable compared to the prior YTD net income of $273.8M.

Parkland Health's operating margin and operating cash flow margin for the YTD are 7.9% and 11.7%, respectively, and are favorable compared to the budgeted operating margin of 3.3% and favorable compared to the budgeted operating cash flow margin of 7.2%. Parkland Health's operating margin is unfavorable when compared to the prior YTD operating margin of 10.1% and unfavorable when compared to the prior YTD operating cash flow margin of 13.5%.

Parkland Health's patient cash collections for the YTD are $993.7M which is $83.3M higher than the YTD budget and $78.8M above the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	621,906	575,754	46,152	8.0%
Equivalent Patient Days (inpatient only)	308,094	299,441	8,653	2.9%
Ambulatory Visits	1,213,316	1,119,520	93,796	8.4%
Emergency Room Visits	235,435	220,027	15,408	7.0%
Deliveries	12,179	11,281	898	8.0%
Surgeries-Total	20,441	19,376	1,065	5.5%
Total Adult Average Daily Census (ADC) including observation	773	759	14	1.8%
Neonatal ICU ADC	71	60	11	18.3%
Total Average Daily Census	844	819	25	3.1%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland Health's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland Health's total dollar volume of gross patient revenue is $435.2M or 5.5% above budget for the YTD. This favorable variance is due to the combination of inpatient revenue being lower than budget by ($43.5M) or (1.4%), outpatient revenues greater than budget by $414.5M or 10.6% and emergency room revenue higher than budget by $64.2M or 7.1%. Compared to prior years, gross patient revenue increased $571.6M or 7.3% with inpatient revenues higher by $84.1M or 2.8%, outpatient revenues greater by $410.7M or 10.5%, and emergency room revenues higher by $76.8M or 8.6%.

- Parkland Health's gross patient revenue for the YTD is comprised of 36.5% inpatient revenue, 51.9% OP revenue, and 11.6% ED revenue. This is compared to a budget for YTD of 39.0% IP, 49.6% OP, and 11.4% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 2.9% higher than budget for the YTD and 3.3% above the prior YTD. The Average Length of Stay (ALOS) for Adult was 4.0% lower or favorable to budget for the YTD and the Neonatal ICU ALOS was 15.4% more or unfavorable to budget for the YTD. Compared to the previous year, the ALOS for Adult and was 2.5% lower or favorable to the prior year and the Neonatal ICU was 8.0% above or unfavorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland Health's budget for the YTD:

  - Total Inpatient Discharges are 5.5% higher than budget and 5.3% above the prior YTD,
  - Observation/Short Stay Discharges are 7.3% higher than budget and 1.0% above the prior YTD,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 8.0% above budget and 6.8% greater than the prior YTD,
  - Inpatient surgery cases are (3.0%) lower than budget and (2.8%) below the prior YTD,
  - Surgeries of all types are 5.5% more than budget and 2.3% greater than the prior YTD,
  - Deliveries are higher than budget by 8.0% and 7.9% above the prior YTD.

- The volume of Parkland Health's Outpatient, Ambulatory and ED services to the community that integrates with and impact Parkland Health's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 1,213,316 for the YTD are 8.4% higher than budget of 1,119,520 and 3.5% above the prior YTD of 1,171,953. Outpatient visits include the following types:

    - COPC Visits; 44.0% of total outpatient visits
    - Outpatient Clinic Visits at Parkland Health; 36.4% of total outpatient visits
    - Women's Health Centers Visits; 19.6% of total outpatient visits

  - Approximately 63.6% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 7.0% higher than budget for the YTD and 3.4% better than the prior YTD. The "left without being seen" statistic of 2.6% is unfavorable to budget of 1.7% and unfavorable to the prior year statistic of 2.2%.

- Outpatient Surgery cases performed at the hospital are 17.3% greater than budget YTD and 9.8% greater than the prior YTD. Day Surgery cases performed at the ASC are 6.6% higher than budget for the YTD and 1.7% more than the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 2.05 is (5.2%) lower than the prior YTD, the WISH CMI of 0.90 is 1.3% above the prior YTD, the Psychiatry CMI of 1.22 is 2.6% above the prior YTD, and the NICU CMI of 3.47 is 5.0% higher than the prior YTD. The Rehabilitation CMI of 1.29 is (1.9%) lower than the prior YTD.

- Parkland Health's actual patient cash collection rate from payors as a percentage of gross revenue is 11.9% for the YTD compared to the budget of 11.5%.

- Parkland Health's year-to-date payor mix for gross patient revenue is:

Payor	YTD Actual FY22	YTD Budget FY22	Variance/ Actual to Budget	YTD Actual FY21
Charity – Self Pay	45.6%	43.0%	2.6%	44.6%
Medicaid	29.4%	31.2%	(1.8%)	29.9%
Medicare	16.7%	17.7%	(1.0%)	17.3%
Commercial	8.3%	8.1%	0.2%	8.2%
Total	**100.0%**	**100.0%**	0.0%	**100.0%**

Covid-19 Stimulus Funds

YTD Parkland Health recognized $15.6M of Stimulus Funds from the Covid-19 Government Stimulus and Financial Relief Fund.

Other Operating Revenues

Other operating revenues are $9.7M higher than budget for the YTD primarily due to increases in the Tobacco Settlement, revenue from the Replacement Drug Program and the Network Access Incentive Program (NAIP).

Operating Expenses

YTD operating expenses (excluding depreciation) of $2,294.1M are higher than budget by $152.8M or 7.1% and more than the prior YTD by $172.0M or 8.1%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 51.8% compared to a budget of 54.1%, and prior year of 48.7%.

- Salaries and benefits are $98.3M or 7.9% higher than budget for the YTD.
- Salaries (including contract labor) are $96.1M or 9.4% higher than budget for the YTD.
- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 11,734 compared to a budget of 12,008 and actual FTEs of 11,780 for the prior YTD. Total FTEs are (274) or (2.3%) below budget for the YTD and (46) or (0.4%) less than the prior YTD.
- Productivity - The 6.6 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than budget of 7.4 FTEs per AOB for the YTD and lower than the prior YTD of 7.2 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $20.0M or 7.5% higher than budget for the YTD due to increases in Relative Value Units, Medical Professional Services and Nursing Home Care.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are $34.6M or 5.5% higher than budget YTD primarily due to increases in Pharmaceuticals and Medical/Surgical expenses.

Non-operating Revenues (Expenses)

Non-operating revenues of $34.2M are $14.3M or 71.8% higher than budget for the YTD primarily due to an increase in Gain on Sale of Assets from the sale of Amelia Court and vacant land.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland Health's overall patient activity level and Parkland Health's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland Health's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland Health's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland Health's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland Health attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Total Operating Cost per Adjusted Patient Days and Total Supply Cost per Adjusted Patient Day

Total Operating Cost per Adjusted Patient Days for the current month are higher than budget due to higher adjusted patient days. The Supply Cost per Adjusted Patient Day is also higher than budget due to higher adjusted patient days which tends to skew the supply cost metric upward for the month.

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections is a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland Health's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland Health's comparison to most hospitals. It does not fully reflect the high degree of success Parkland Health's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland Health's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health & Hospital System

Financial Updated as of September 2022

October 25, 2022

Parkland

Parkland

Income Statement
MTD September 2022

Hospital (exc NH)
Income Statement
MTD September 2022

PHHS Without Nursing Homes MTD

(Dollars in Thousands)	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUES							
Net Patient Revenues	$81,352	$73,125	$ 8,227	11.3%	$122,529	$ (41,177)	-33.6%
Net Ad Valorem Taxes	77,835	63,801	14,034	22.0%	77,682	153	0.2%
Government Programs	206,620	37,155	169,465	456.1%	183,949	22,671	12.3%
Stimulus Funds	836	1,374	(538)	-39.2%	5,340	(4,504)	-84.3%
Other	27,061	18,159	8,902	49.0%	18,915	8,146	43.1%
OPERATING REVENUES	393,704	193,614	200,090	103.3%	408,415	(14,711)	-3.6%
EXPENSES							
Salaries and Benefits	121,425	102,961	(18,464)	-17.9%	78,550	(42,875)	-54.6%
Purchased Medical Services	33,201	22,056	(11,145)	-50.5%	59,744	26,543	44.4%
Supplies	42,372	31,552	(10,820)	-34.3%	41,385	(987)	-2.4%
Other	8,322	19,758	11,436	57.9%	22,126	13,804	62.4%
Depreciation	21,181	7,561	(13,620)	-180.1%	4,604	(16,577)	-360.1%
OPERATING EXPENSES	226,501	183,888	(42,613)	-23.2%	206,409	(20,092)	-9.7%
OPERATING INCOME (LOSS)	**$ 167,203**	**$ 9,726**	**$ 157,477**	**1619.1%**	**$ 202,006**	**$ (34,803)**	**-17.2%**
Grants and Contributions	1,136	2,635	(1,499)	-56.9%	6,890	(5,754)	-83.5%
Other nonoperating revenues (expenses	25,754	(976)	26,730	2738.7%	(7,554)	33,308	440.9%
Nonoperating Income	26,890	1,659	25,231	1520.9%	(664)	27,554	-4149.7%
Total Net Income (Loss)	$ 194,093	$ 11,385	$ 182,708	1604.8%	$ 201,342	$ (7,249)	-3.6%
Cash Flow Margin	$ 188,384	$ 17,287	$ 171,097	989.7%	$ 206,610	$ (18,226)	-8.8%
Operating Cash Flow Margin %	47.8%	8.9%			50.6%		
Operating Margin %	42.5%	5.0%			49.5%		

Total All Entities Income Statement MTD September 2022

All Entities Month to Date Income Statement

(Dollars in Thousands)	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUES							
Net Patient Revenues	$ 105,517	$ 97,054	$ 8,463	8.7%	$ 141,351	$ (35,834)	-25.4%
Net Ad Valorem Taxes	77,835	63,801	14,034	22.0%	77,682	153	0.2%
Government Programs	208,655	39,530	169,125	427.8%	215,240	(6,585)	-3.1%
Stimulus Funds	836	1,374	(538)	-39.2%	5,340	(4,504)	-84.3%
Premium Revenues	86,691	67,493	19,198	28.4%	58,249	28,442	48.8%
Other	30,088	21,086	9,002	42.7%	18,758	11,330	60.4%
OPERATING REVENUES	509,622	290,338	219,284	75.5%	516,620	(6,998)	-1.4%
EXPENSES							
Salaries & Benefits	139,449	120,619	(18,830)	-15.6%	95,897	(43,552)	-45.4%
Purchased Medical Service	33,201	22,056	(11,145)	-50.5%	59,744	26,543	44.4%
Supplies	48,363	37,496	(10,867)	-29.0%	47,000	(1,363)	-2.9%
Other	54,124	46,045	(8,079)	-17.5%	56,158	2,034	3.6%
Claims	42,928	44,081	1,152	2.6%	49,981	7,053	14.1%
Depreciation	21,583	7,778	(13,805)	-177.5%	4,825	(16,758)	-347.3%
OPERATING EXPENSES	339,648	278,075	(61,573)	-22.1%	313,605	(26,043)	-8.3%
OPERATING INCOME (LOSS)	**$ 169,974**	**$ 12,263**	**$ 157,711**	**1286.1%**	**$ 203,015**	**$ (33,041)**	**-16.3%**
Nonoperating Income	22,327	1,589	20,738	1305.1%	(25,804)	48,131	-186.5%
Total Net Income (Loss)	$ 192,301	$ 13,852	$ 178,449	1288.3%	$ 177,211	$ 15,090	8.5%
Cash Flow Margin	$ 191,557	$ 20,041	$ 171,516	855.8%	$ 207,840	$ (16,283)	-7.8%
Operating Cash Flow Margin %	37.6%	6.9%			40.2%		
Operating Margin %	33.4%	4.2%			39.3%		

Parkland

Income Statement
YTD September 2022

Hospital (exc NH)[40] Income Statement FYTD September 2022

PHHS Without Nursing Homes YTD *(Dollars in Thousands)*	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUES							
Net Patient Revenues	$985,835	$887,800	$ 98,035	11.0%	$ 935,443	$ 50,392	5.4%
Net Ad Valorem Taxes	779,648	765,614	14,034	1.8%	752,632	27,016	3.6%
Government Programs	615,440	445,865	169,575	38.0%	506,964	108,476	21.4%
Stimulus Funds	15,608	16,492	(884)	-5.4%	39,342	(23,734)	-60.3%
Other	201,932	192,176	9,756	5.1%	217,913	(15,981)	-7.3%
OPERATING REVENUES	2,598,463	2,307,947	290,516	12.6%	2,452,294	146,169	6.0%
EXPENSES							
Salaries and Benefits	1,347,166	$ 1,248,902	(98,264)	-7.9%	1,193,354	(153,812)	-12.9%
Purchased Medical Services	284,646	264,672	(19,974)	-7.5%	295,414	10,768	3.6%
Supplies	446,510	388,044	(58,466)	-15.1%	418,239	(28,271)	-6.8%
Other	215,795	239,683	23,888	10.0%	215,115	(680)	-0.3%
Depreciation	99,167	90,726	(8,441)	-9.3%	82,638	(16,529)	-20.0%
OPERATING EXPENSES	2,393,284	2,232,027	(161,257)	-7.2%	2,204,760	(188,524)	-8.6%
OPERATING INCOME (LOSS)	**$ 205,179**	**$ 75,920**	**$ 129,259**	**170.3%**	**$ 247,534**	(42,355)	-17.1%
Grants and Contributions	31,330	31,620	(290)	-0.9%	53,605	(22,275)	-41.6%
Other nonoperating revenue (expense	2,872	(11,713)	14,585	-124.5%	(27,377)	30,249	-110.5%
Nonoperating Income	34,202	19,907	14,295	71.8%	26,228	7,974	30.4%
Total Net Income (Loss)	$ 239,381	$ 95,827	$ 143,554	149.8%	$ 273,762	$ (34,381)	-12.6%
Cash Flow Margin	$ 304,346	$ 166,646	$ 137,700	82.6%	$ 330,172	$ (25,826)	-7.8%
Operating Cash Flow Margin %	11.7%	7.2%			13.5%		
Operating Margin %	7.9%	3.3%			10.1%		

Total All Entities Income Statement FYTD September 2022

All Entities Year to Date Income Statement

(Dollars in Thousands)	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUES							
Net Patient Revenues	$ 1,280,823	$ 1,178,936	$ 101,887	8.6%	$ 1,211,025	$ 69,798	5.8%
Net Ad Valorem Taxes	779,648	765,614	14,034	1.8%	752,632	27,016	3.6%
Government Programs	643,599	474,364	169,235	35.7%	565,598	78,001	13.8%
Stimulus Funds	15,608	16,492	(884)	-5.4%	39,342	(23,734)	-60.3%
Premium Revenues	932,189	863,871	68,318	7.9%	778,149	154,040	19.8%
Other	246,423	226,950	19,473	8.6%	242,346	4,077	1.7%
OPERATING REVENUES	3,898,290	3,526,227	372,063	10.6%	3,589,092	309,198	8.6%
EXPENSES							
Salaries & Benefits	1,552,606	1,459,858	(92,748)	-6.4%	1,388,030	(164,576)	-11.9%
Purchased Medical Service	284,646	264,672	(19,974)	-7.5%	295,414	10,768	3.6%
Supplies	525,709	458,473	(67,236)	-14.7%	484,882	(40,827)	-8.4%
Other	633,660	531,523	(102,137)	-19.2%	400,293	(233,367)	-58.3%
Claims	572,602	611,773	39,171	6.4%	636,999	64,397	10.1%
Depreciation	101,885	93,380	(8,505)	-9.1%	85,435	(16,450)	-19.3%
OPERATING EXPENSES	3,671,108	3,419,679	(251,429)	-7.4%	3,291,053	(380,055)	-11.5%
OPERATING INCOME (LOSS)	**$ 227,182**	**$ 106,548**	**$ 120,634**	**113.2%**	**$ 298,039**	**$ (70,857)**	**-23.8%**
Nonoperating Income	23,554	18,788	4,766	25.4%	370	23,184	6265.9%
Total Net Income (Loss)	$ 250,736	$ 125,336	$ 125,400	100.1%	$ 298,409	$ (47,673)	-16.0%
Cash Flow Margin	$ 329,067	$ 199,928	$ 129,139	64.6%	$ 383,474	$ (54,407)	-14.2%
Operating Cash Flow Margin %	8.4%	5.7%			10.7%		
Operating Margin %	5.8%	3.0%			8.3%		

Key Statistics

Parkland

Hospital Key Statistics
MTD September 2022

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	4,990	4,503	487	10.8%	4,852	2.8%
Average Daily Census (Adult, NICU and Obs)	880	877	3	0.3%	860	2.3%
Average Length of Stay (Adult)	6.10	6.86	0.76	11.1%	6.51	6.3%
Case Mix Index (Acute Service Line)	2.00	2.16	(0.16)	-7.4%	2.24	-10.7%
Emergency Visits	19,361	18,963	398	2.1%	20,392	-5.1%
Ambulatory Visits	99,097	90,162	8,935	9.9%	107,227	-7.6%
Surgeries	1,797	1,529	268	17.5%	1,700	5.7%
Deliveries	1,153	1,005	148	14.7%	1,061	8.7%

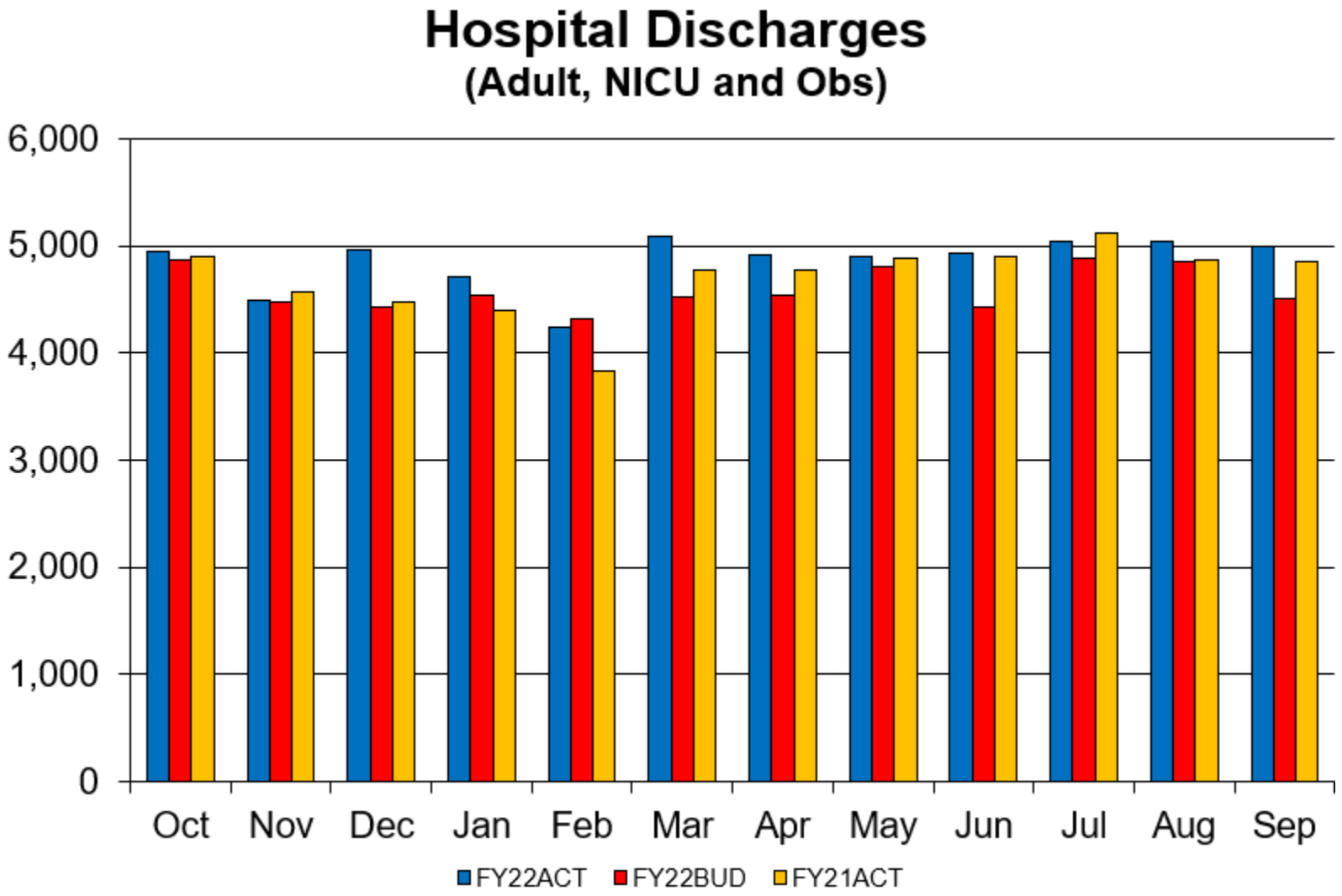
Parkland

Hospital Key Statistics
YTD September 2022

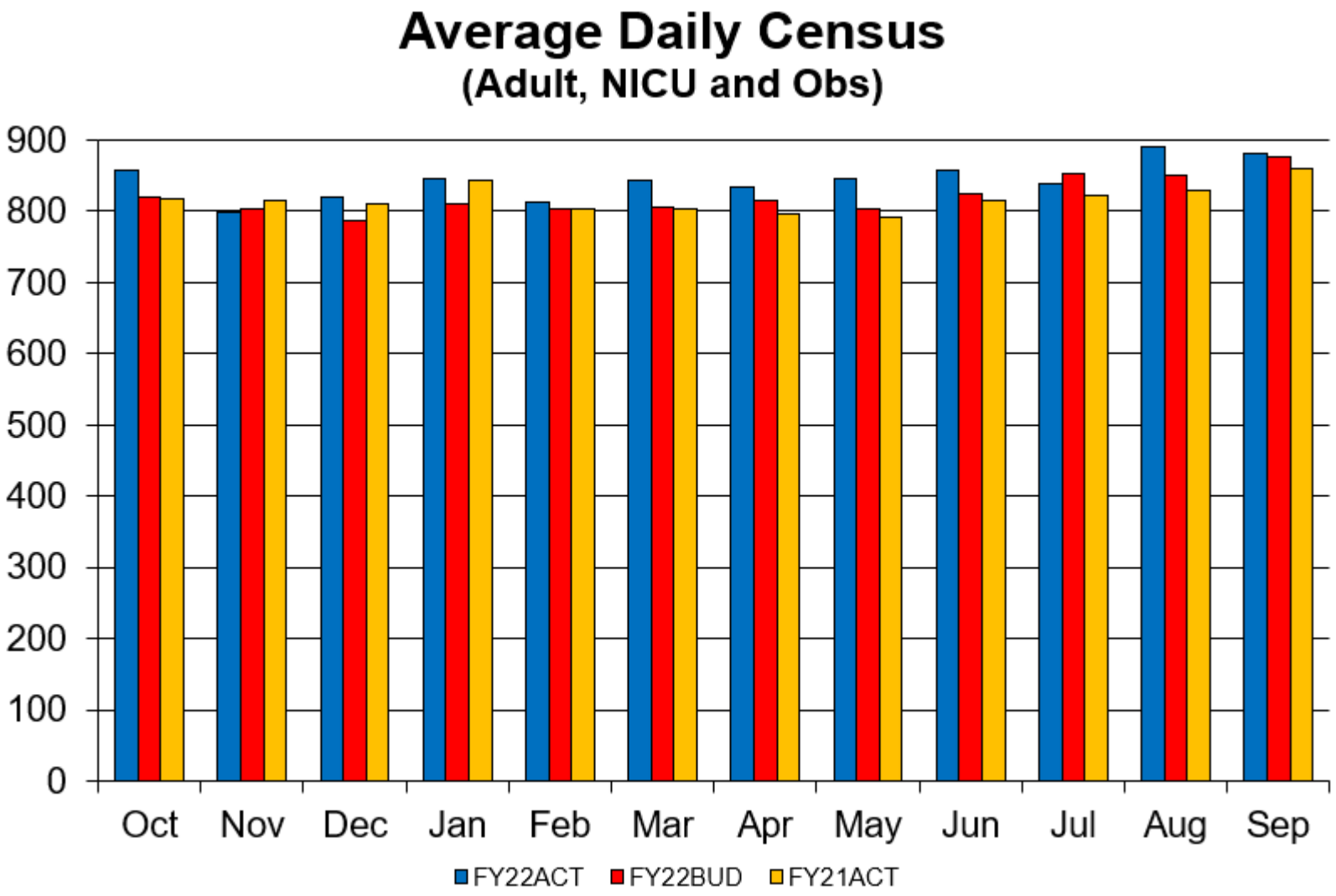
	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	58,226	55,134	3,092	5.6%	56,368	3.3%
Average Daily Census (Adult, NICU and Obs)	844	819	25	3.1%	817	3.3%
Average Length of Stay (Adult)	6.22	6.48	0.26	4.0%	6.38	2.5%
Case Mix Index (Acute Service Line)	2.05	2.16	(0.11)	-5.1%	2.16	-5.1%
Emergency Visits	235,435	220,027	15,408	7.0%	227,630	3.4%
Ambulatory Visits	1,213,316	1,119,520	93,796	8.4%	1,171,953	3.5%
Surgeries	20,441	19,376	1,065	5.5%	19,989	2.3%
Deliveries	12,179	11,281	898	8.0%	11,286	7.9%

Parkland

Volumes
Discharges

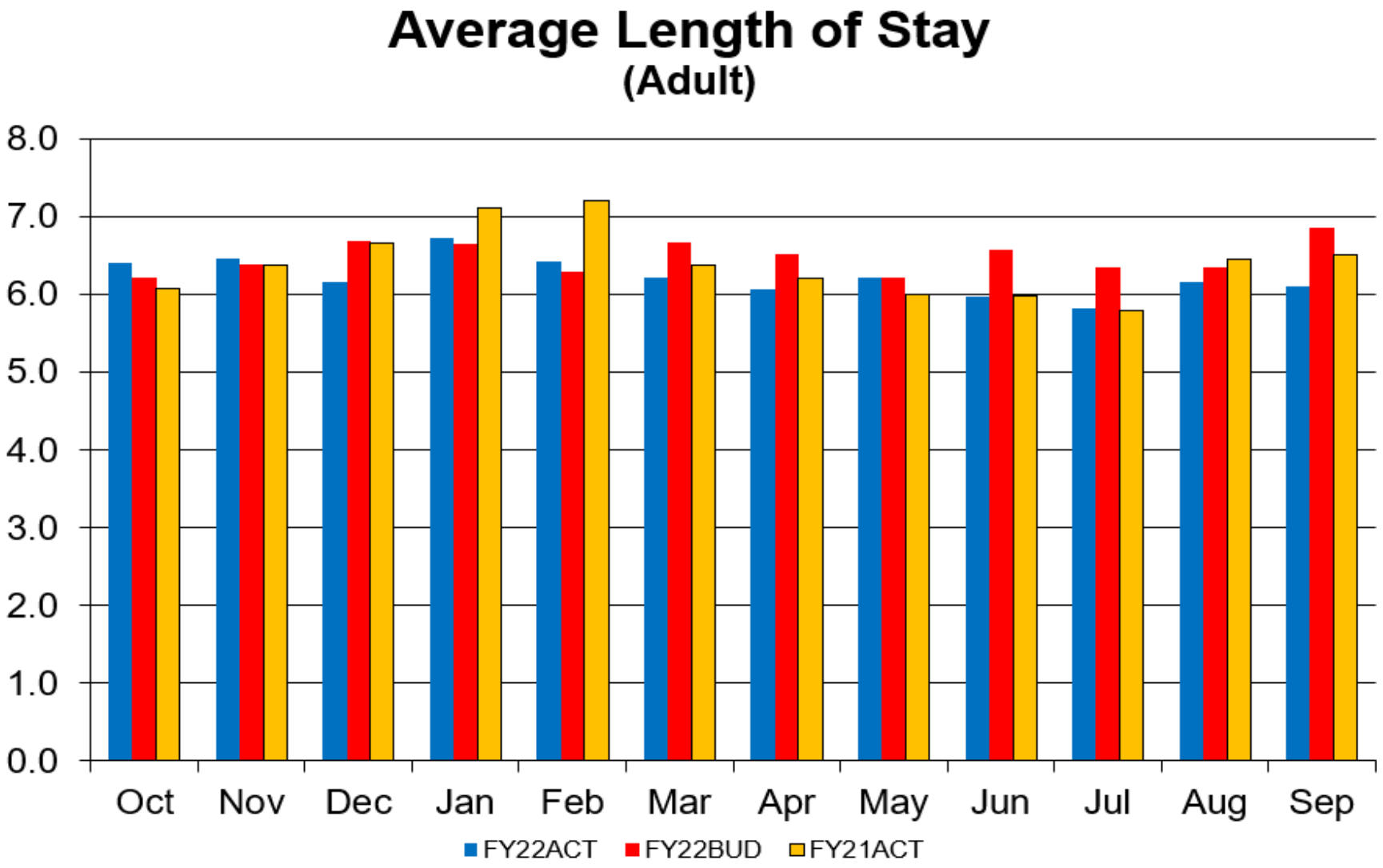


Volumes
Average Daily Census

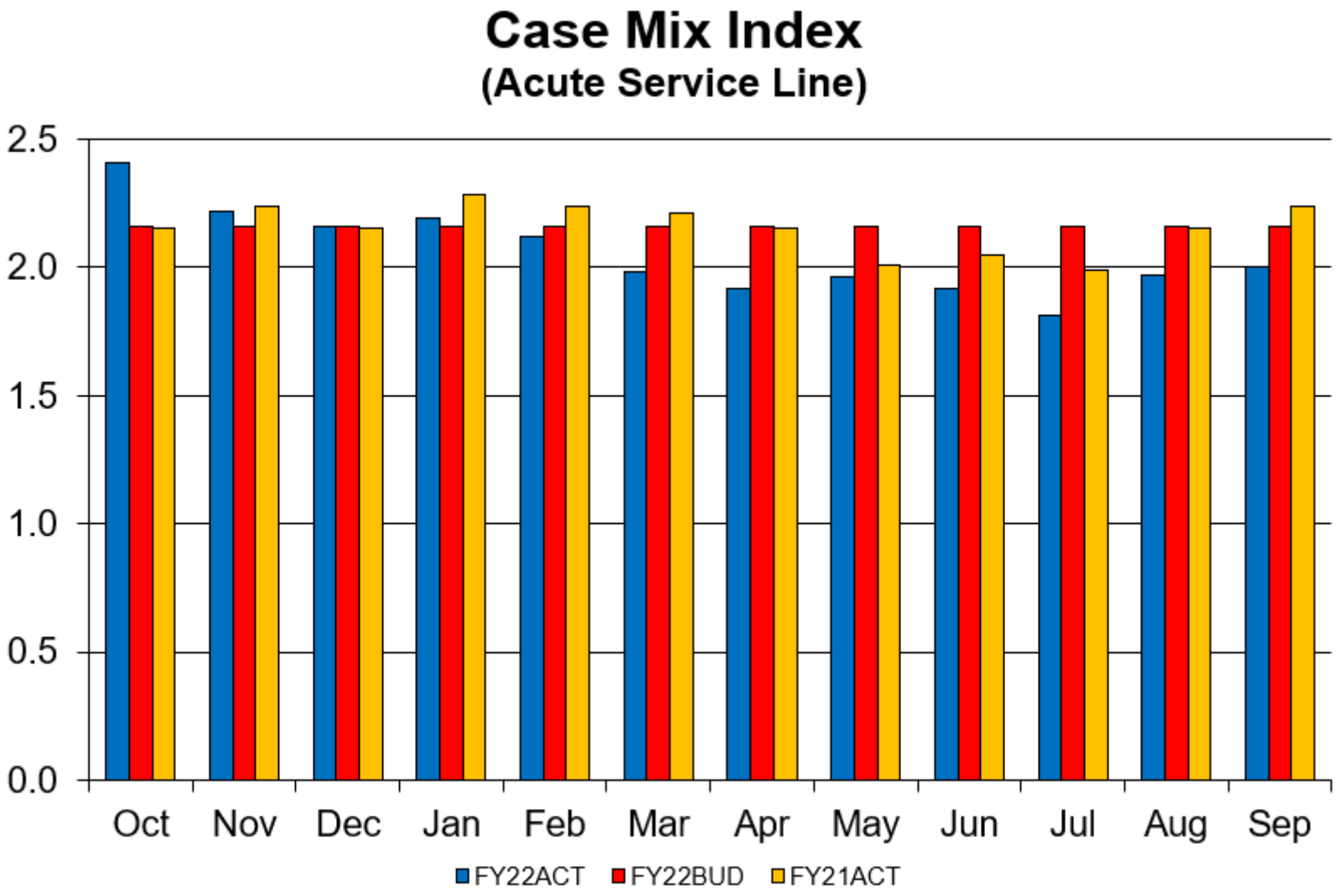


Parkland

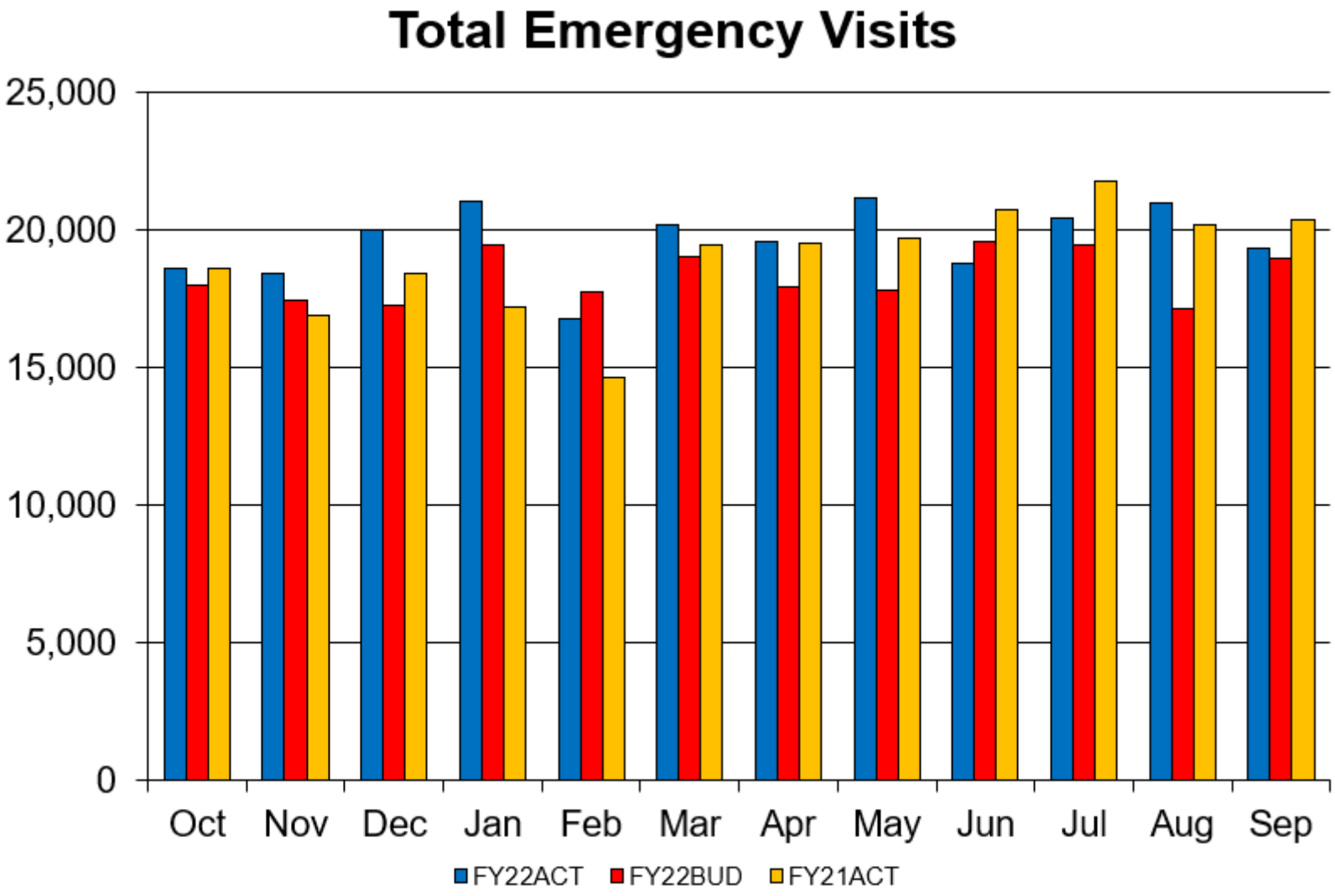
Volumes
Average Length of Stay



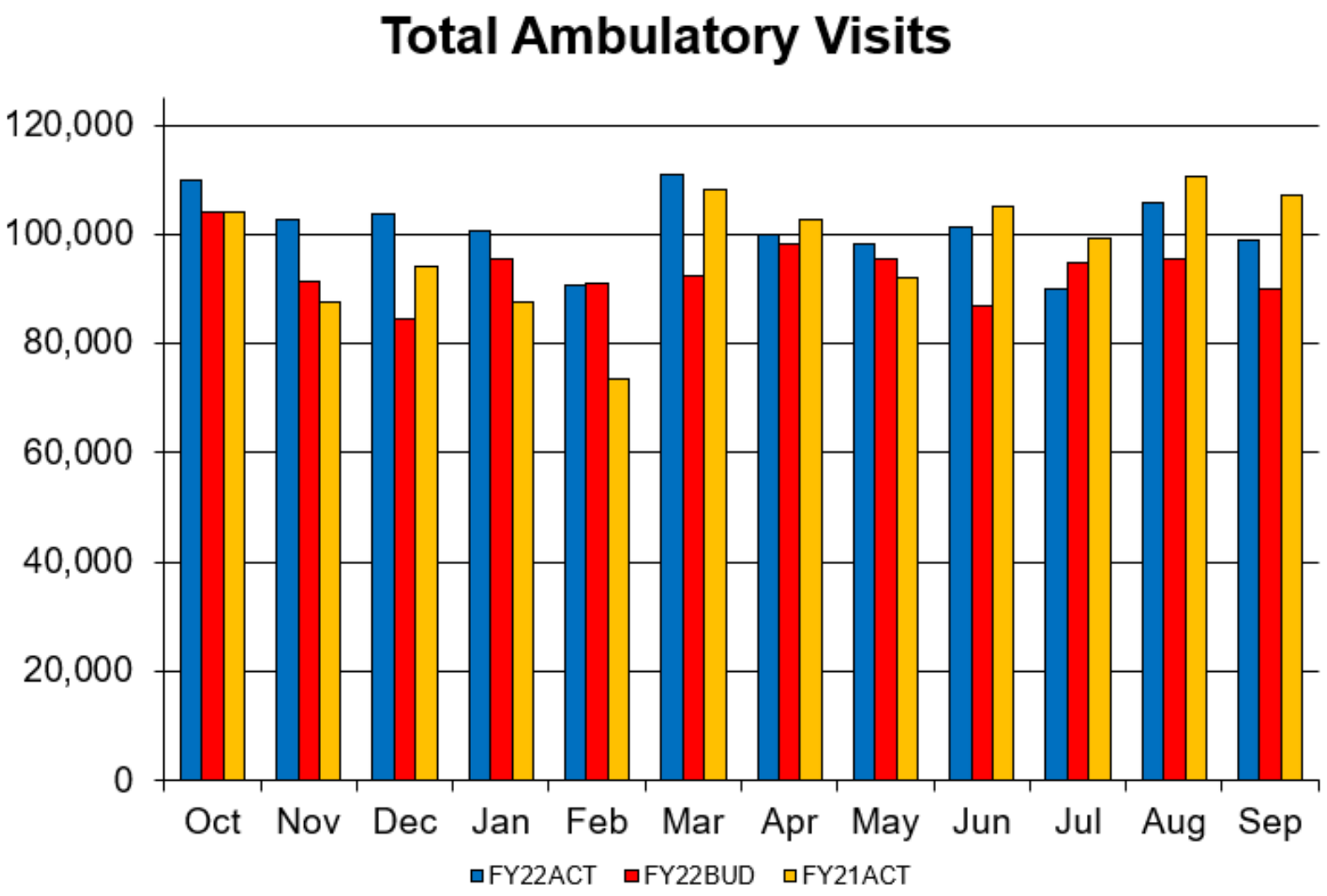
Volumes
Case Mix Index

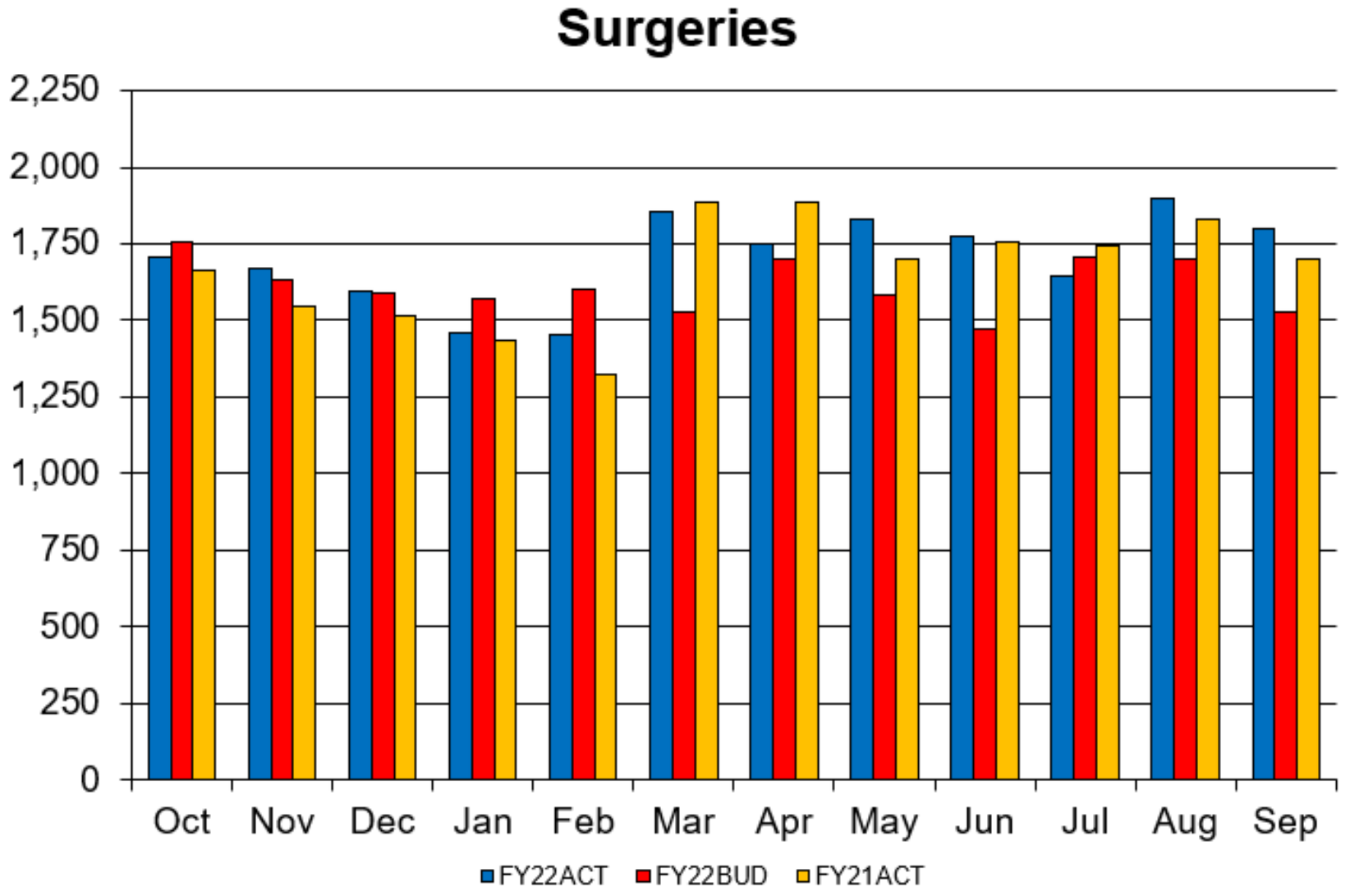


Volumes
Emergency Visits

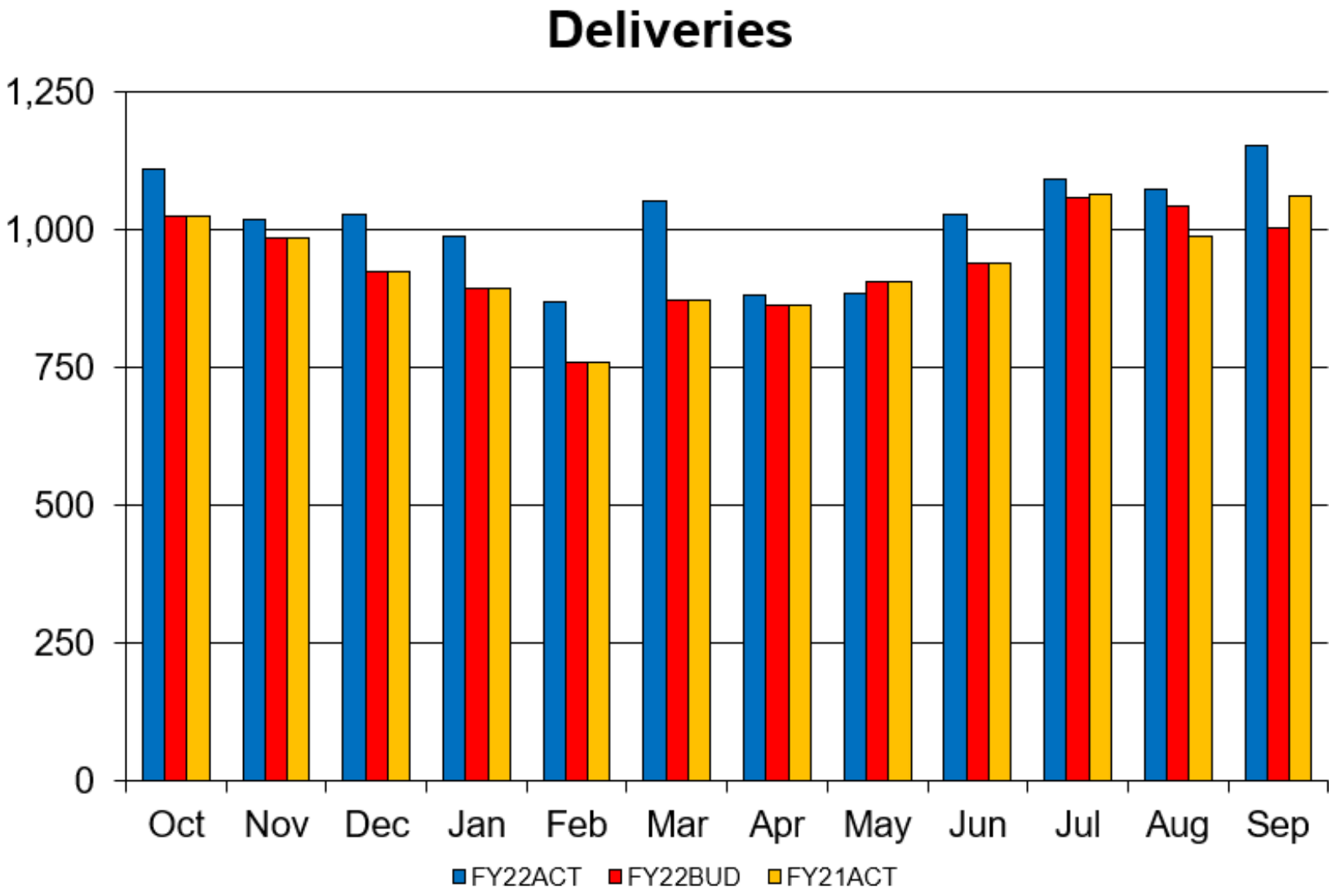


Volumes
Ambulatory Visits

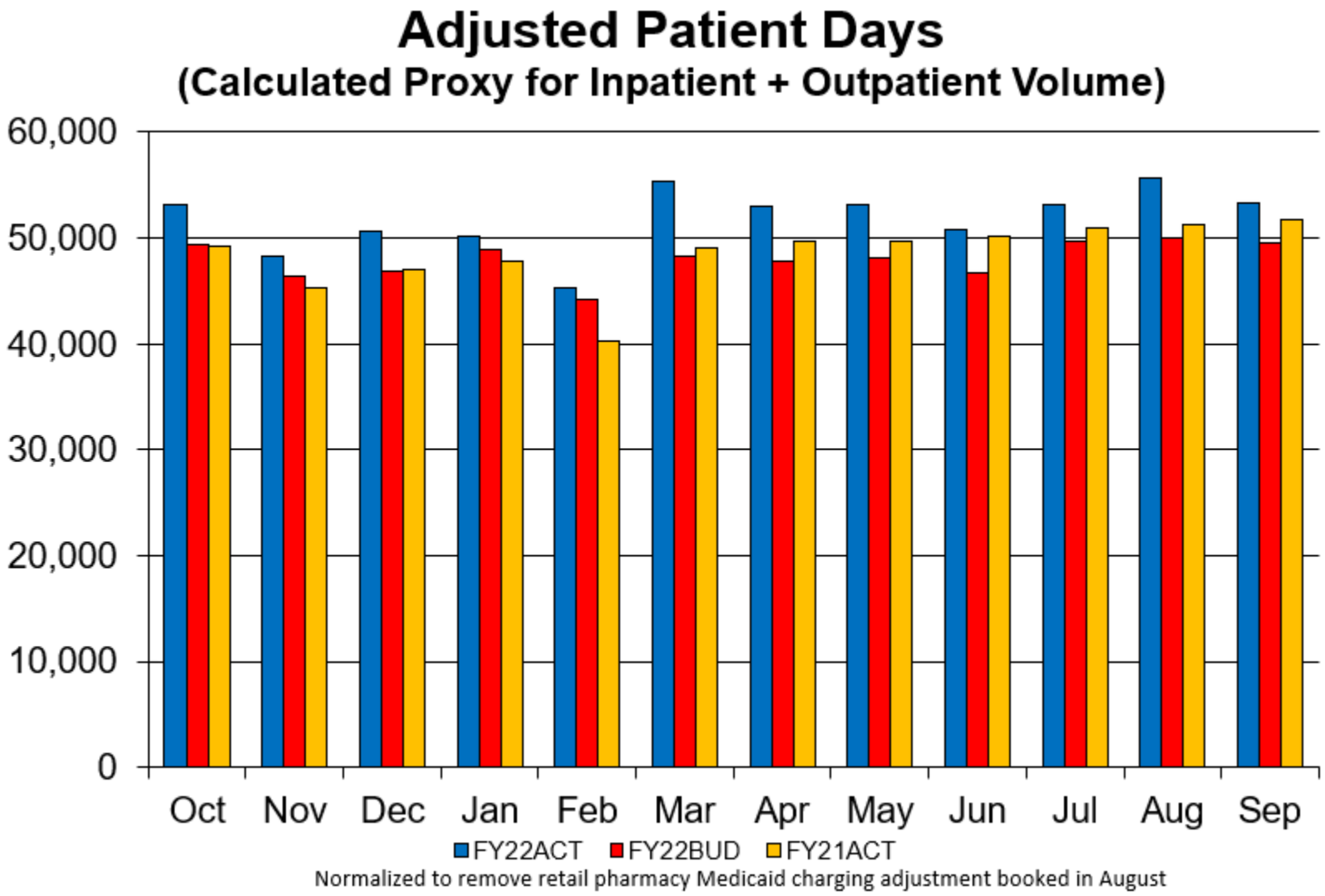



Surgeries
2,250
2,000
1,750
1,500
1,250
1,000
750
500
250
0
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
FY22ACT
FY22BUD
FY21ACT

Volumes
Deliveries

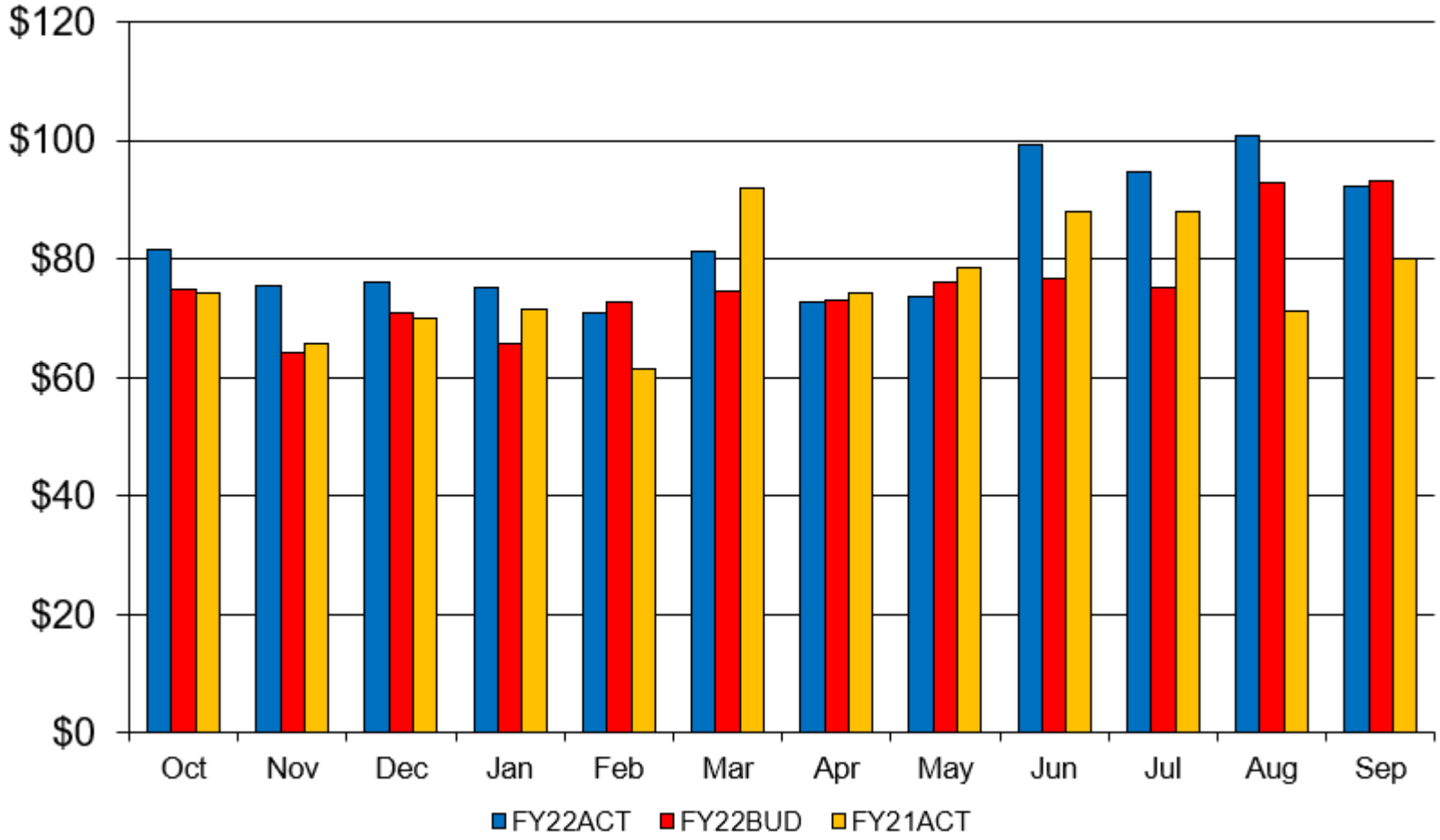


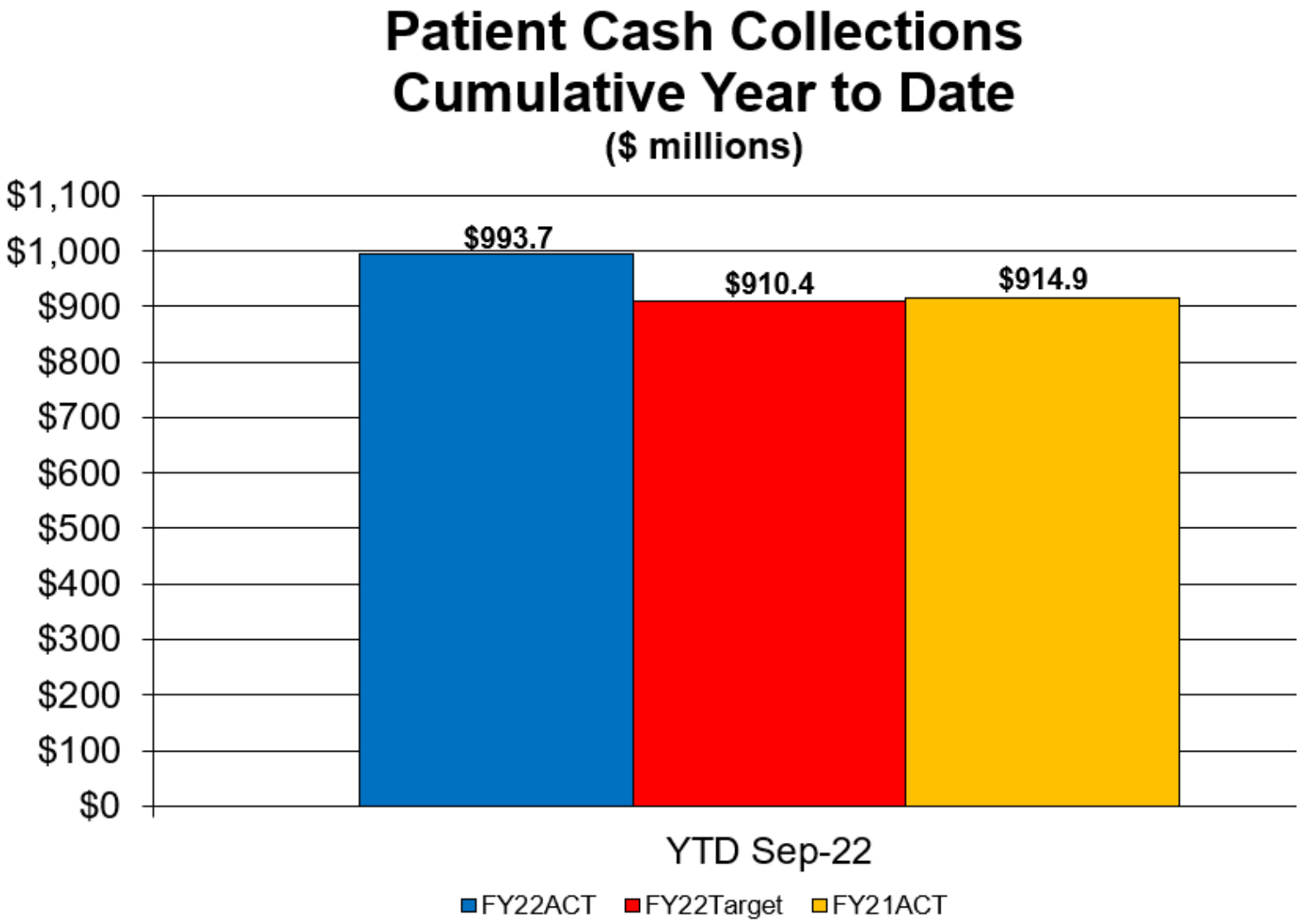
Volumes
Adjusted Patient Days



Key Operating Performance Metrics

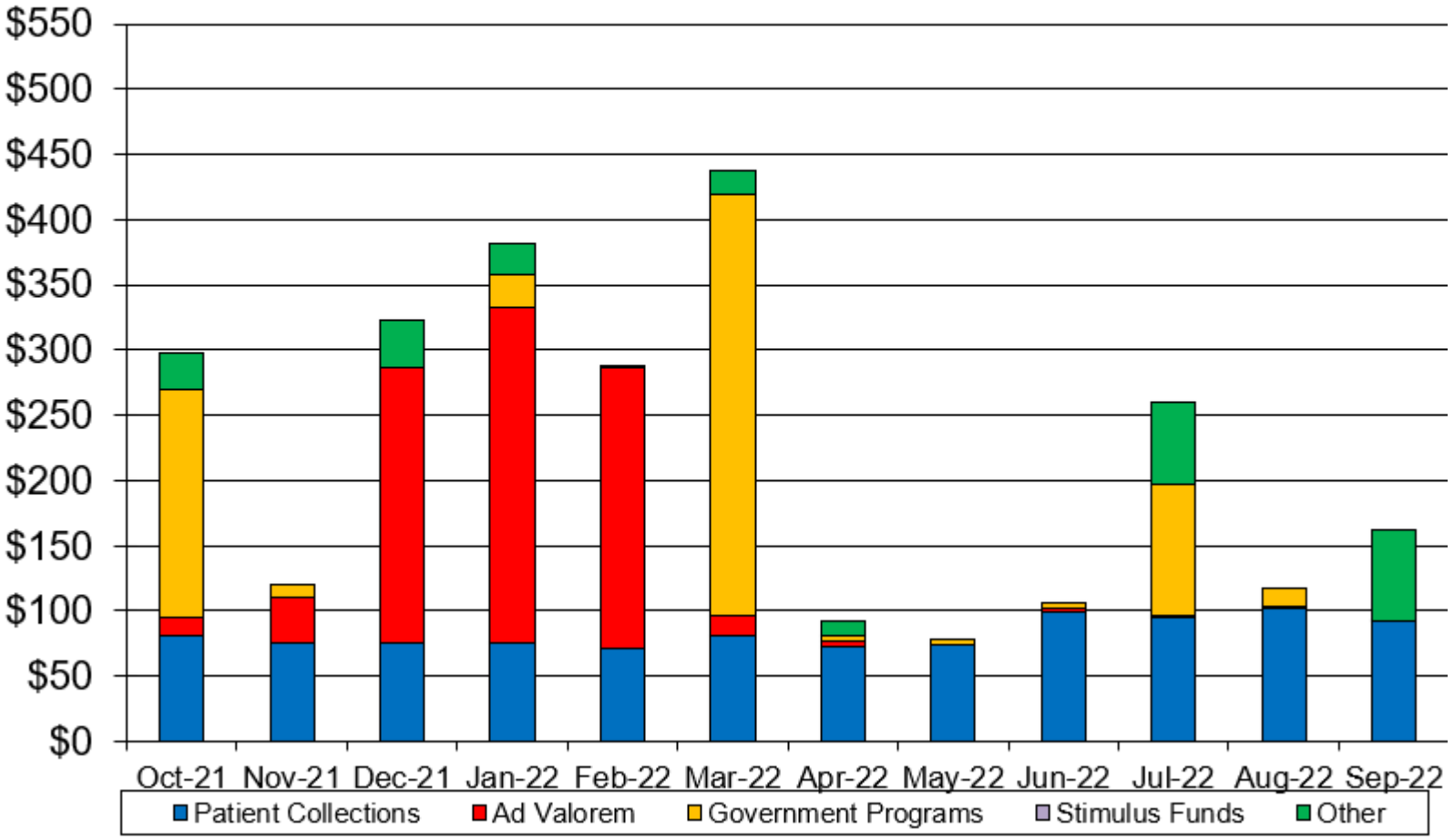
Patient Cash Collections
($ millions)




Patient Cash Collections
Cumulative Year to Date
($ millions)
$1,100
$1,000
$900
$800
$700
$600
$500
$400
$300
$200
$100
$0
$993.7
$910.4
$914.9
YTD Sep-22
FY22ACT
FY22Target
FY21ACT

Key Operating Performance Metrics

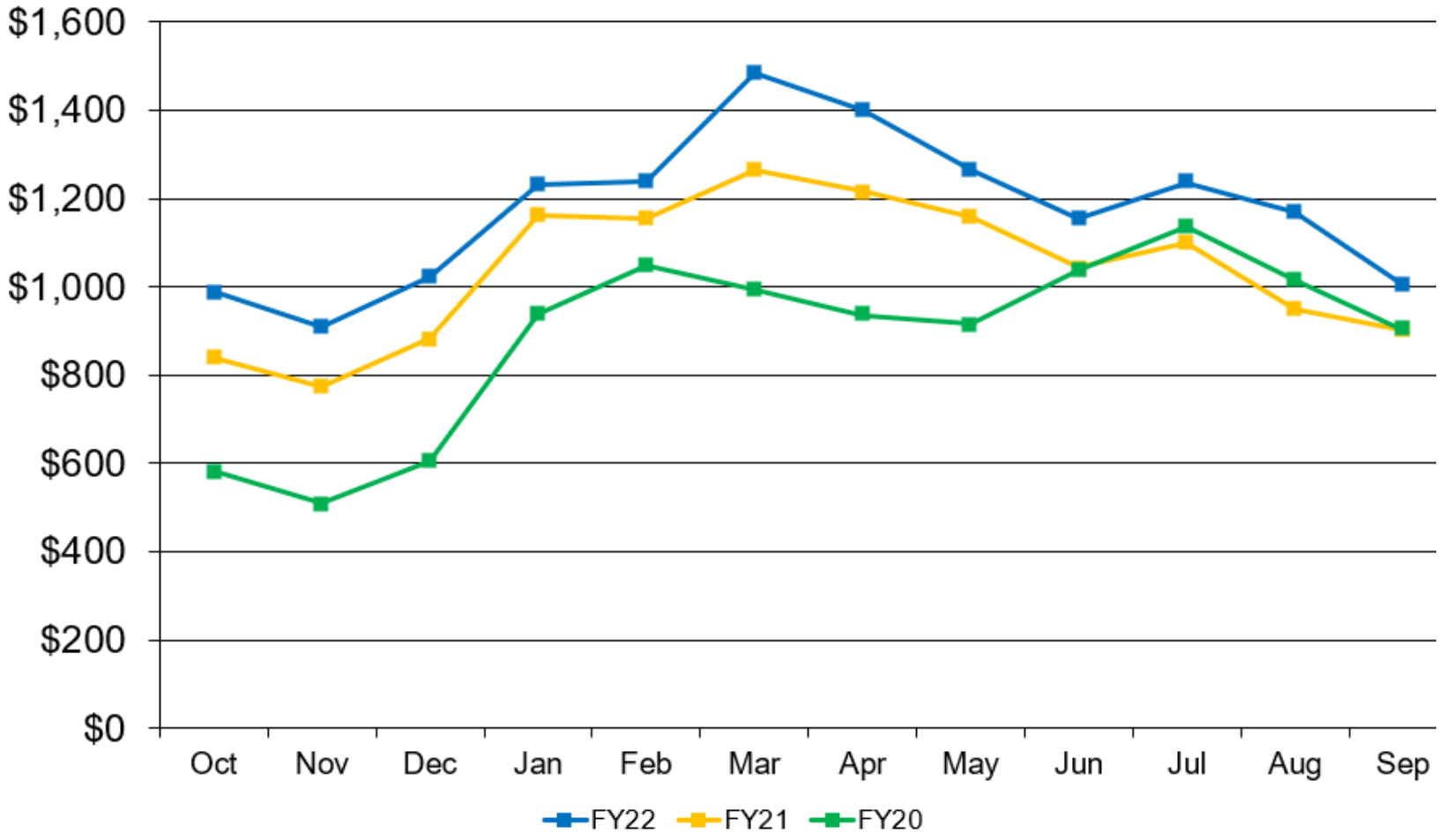
Total Cash Collections
($ millions)



Key Operating Performance Metrics

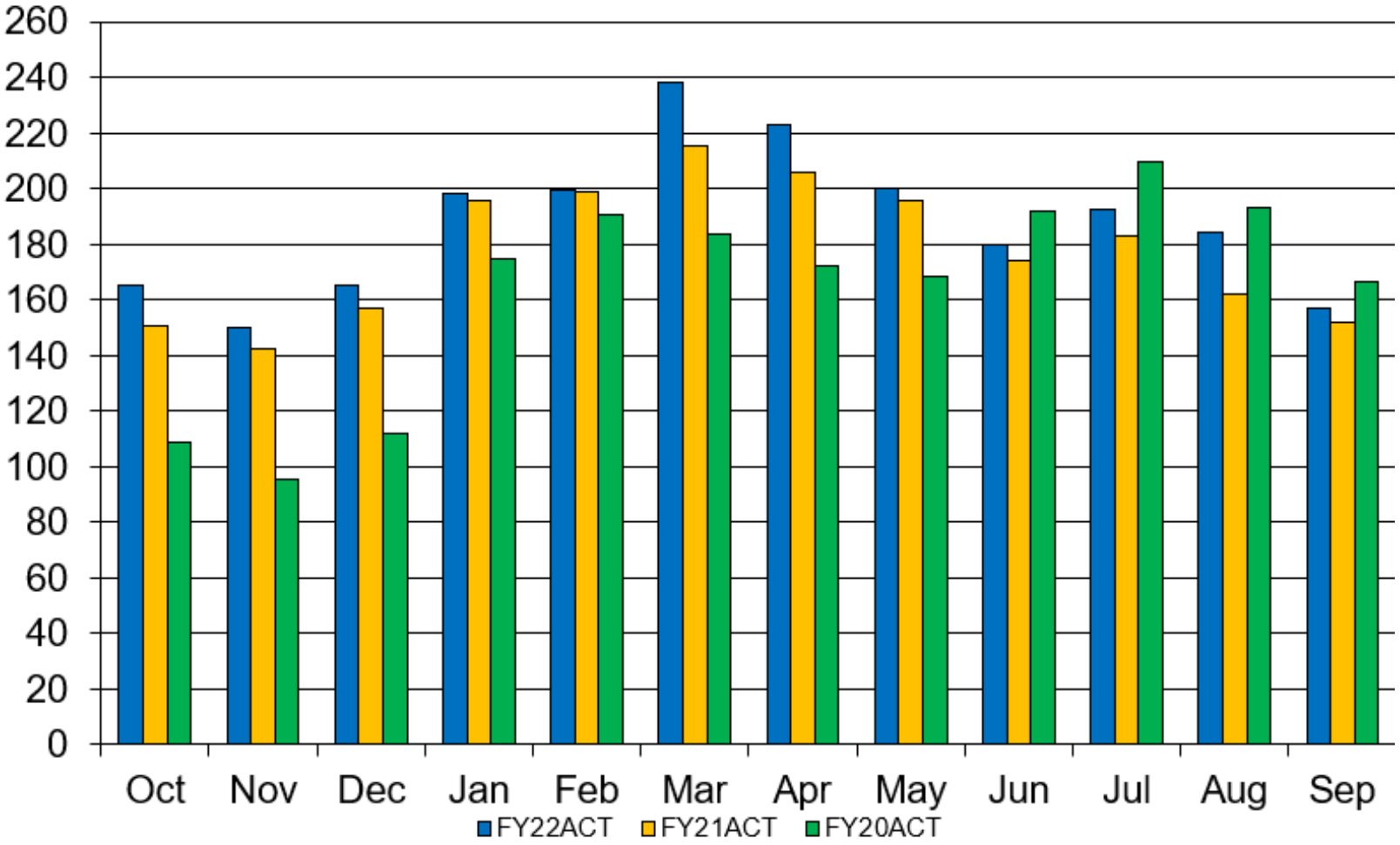
Cash Balance Trending

($ millions)



Key Operating Performance Metrics

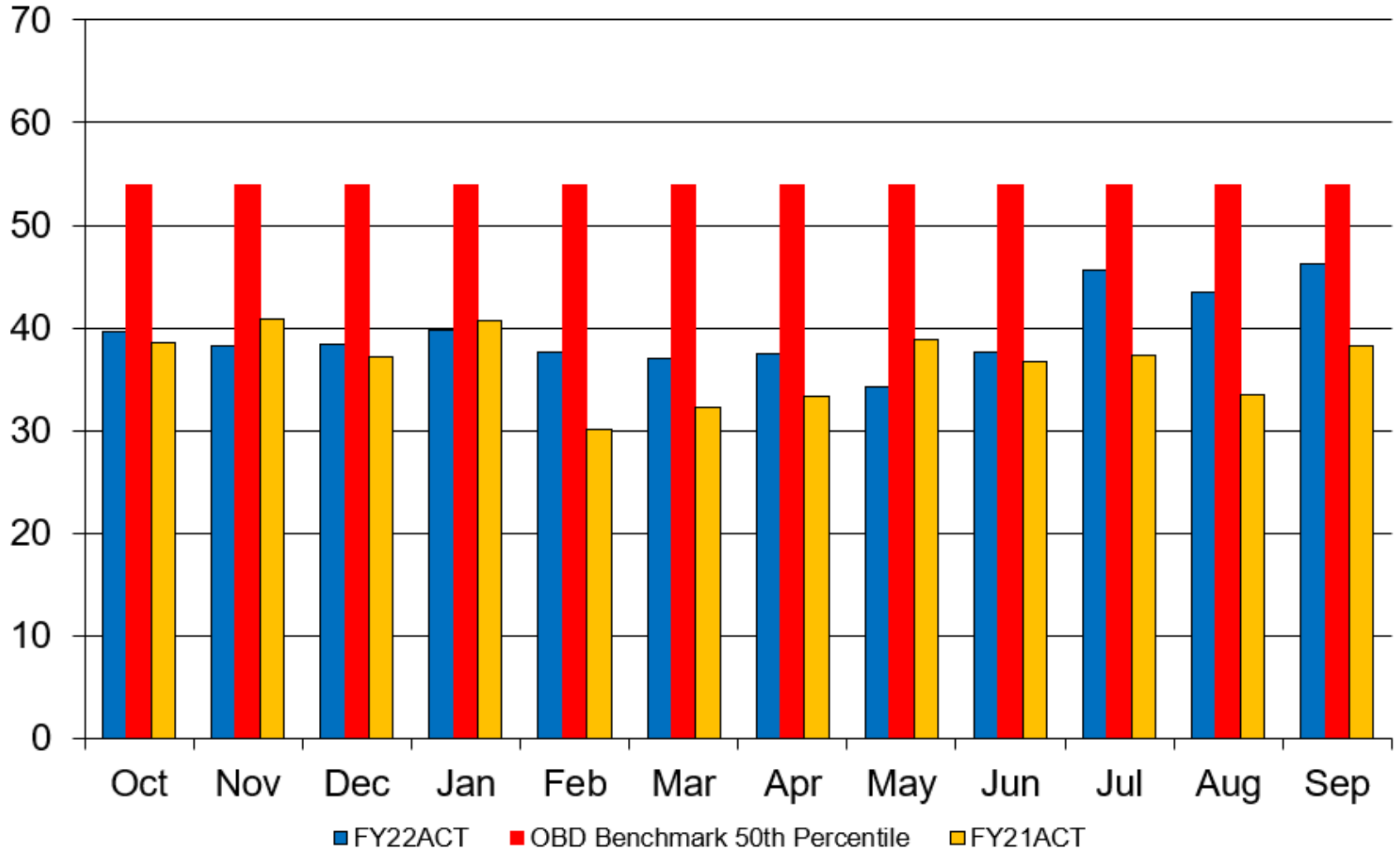
Days Cash on Hand



Excludes LPPF and insurance and debt reserves, which are included in total cash

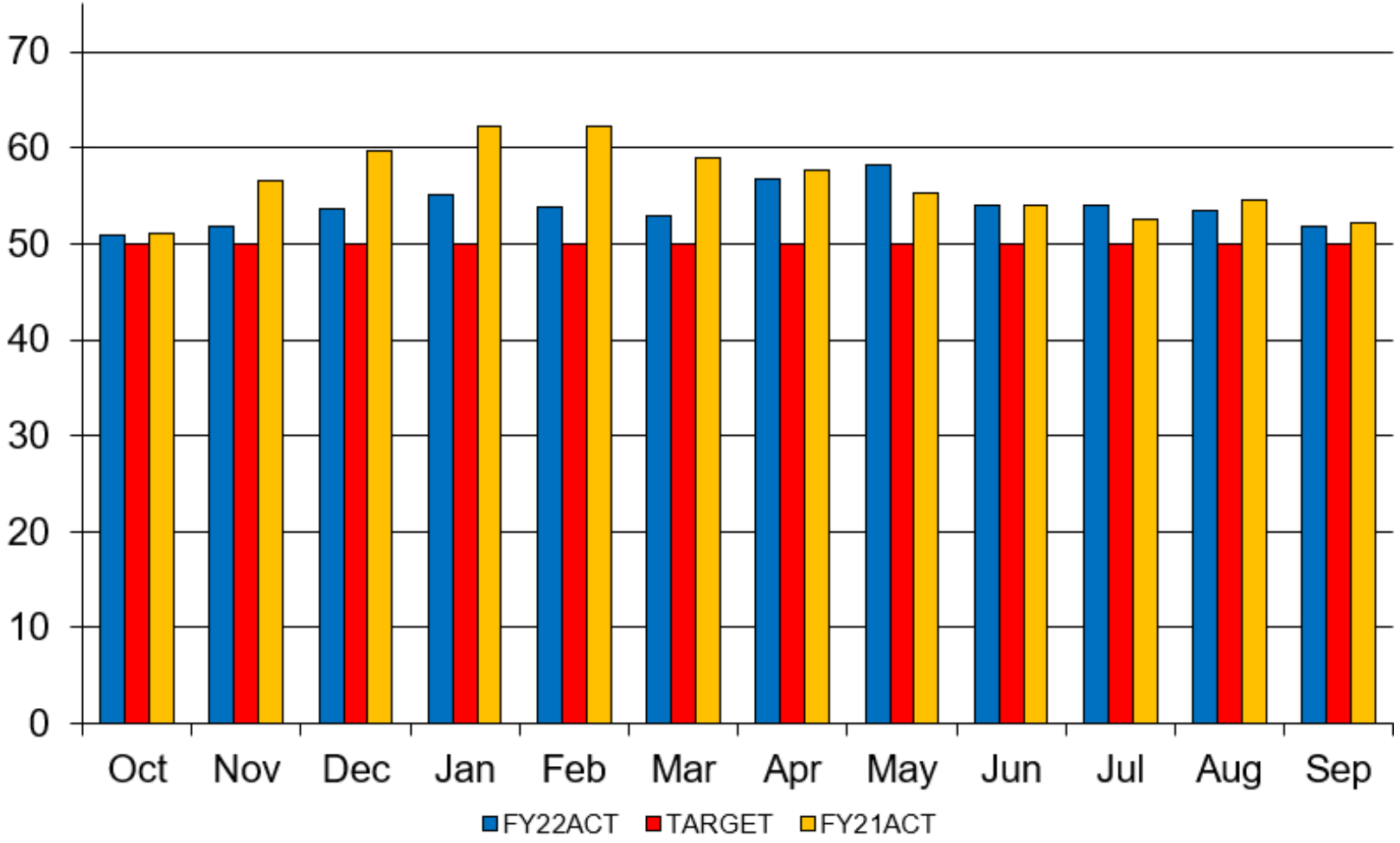
Key Operating Performance Metrics

Days in Accounts Payable



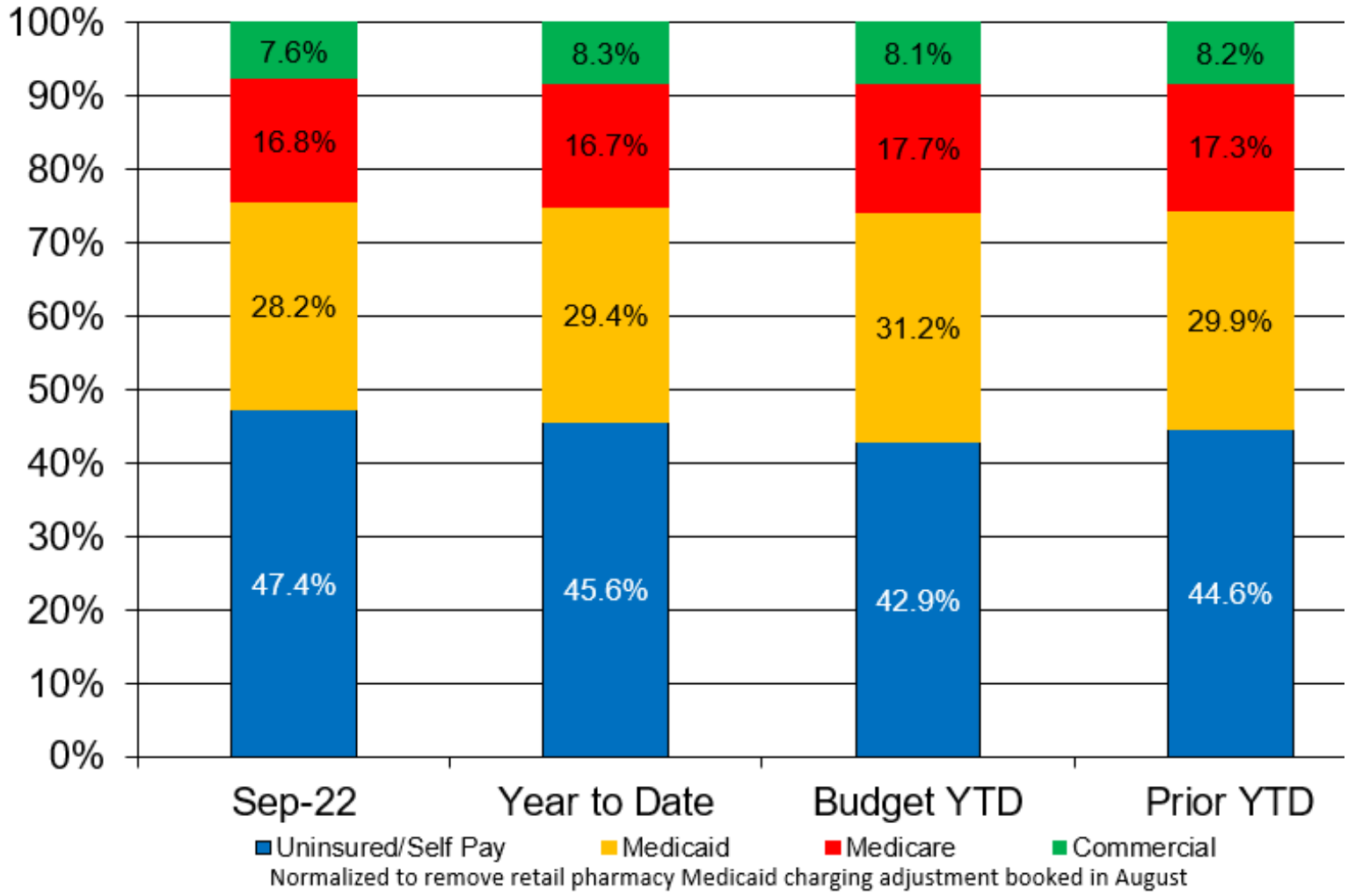
Key Operating Performance Metrics

Days in Accounts Receivable



Key Operating Performance Metrics

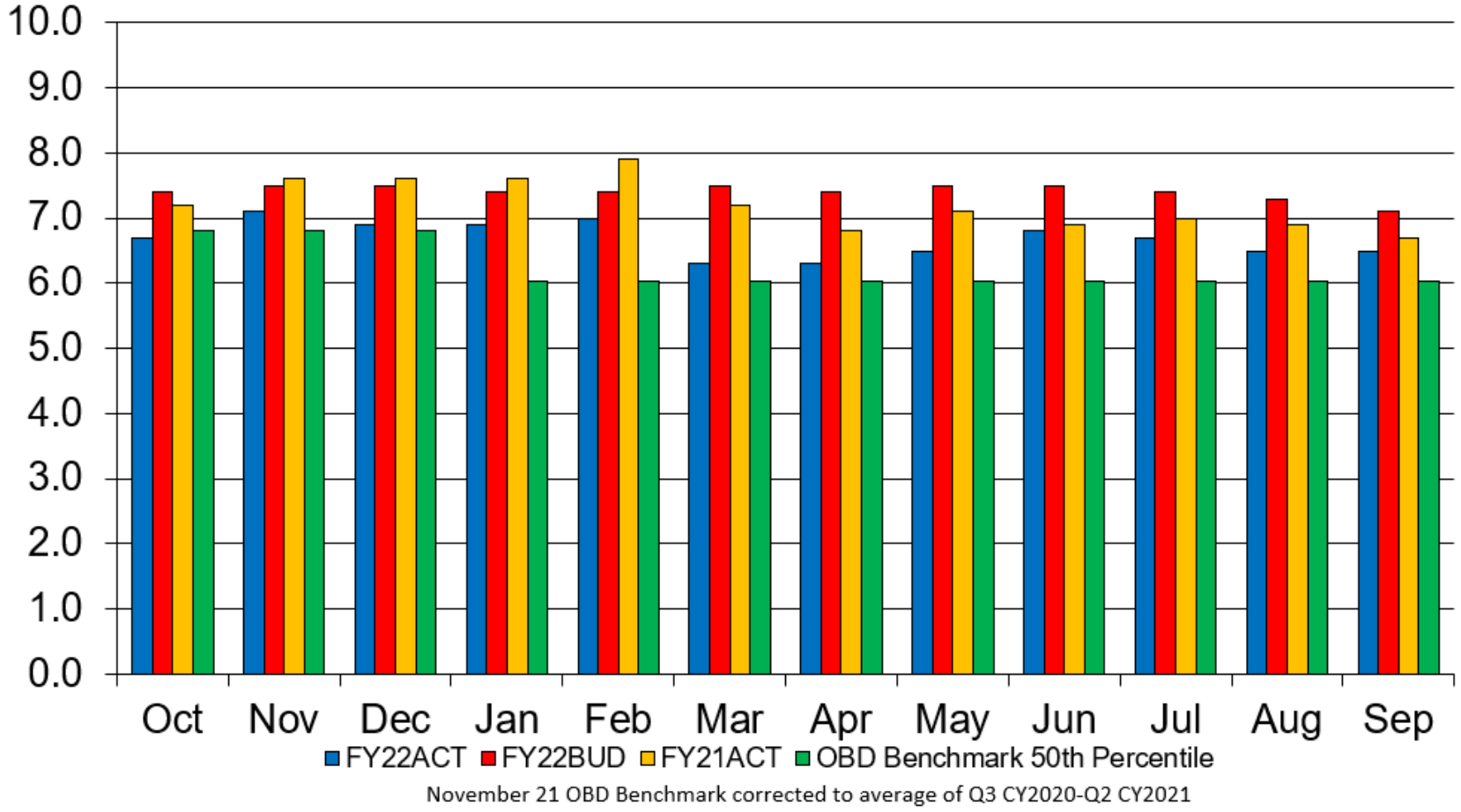
Gross Patient Revenue By Payor Type



Normalized to remove retail pharmacy Medicaid charging adjustment booked in August

Key Operating Performance Metrics

FTEs per Adjusted Occupied Bed
(includes Contract Labor and excludes Nursing Homes and Jail)



November 21 OBD Benchmark corrected to average of Q3 CY2020-Q2 CY2021

Parkland

Appendix

PCHP Financial Performance
Current Month – September 2022

PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUE							
Premium Revenue	$ 51,679	$ 49,754	$ 1,924	3.9%	$ 55,237	$ (3,559)	-6.4%
Other	35,012	17,739	17,273	97.4%	2,921	32,091	1098.6%
OPERATING REVENUE	86,691	67,493	19,197	28.4%	58,158	28,532	49.1%
EXPENSE							
Administration	9,590	8,051	(1,538)	-19.1%	8,259	(1,330)	-16.1%
Claims	75,590	58,446	(17,144)	-29.3%	49,981	(25,609)	-51.2%
OPERATING EXPENSE	85,179	66,497	(18,682)	-28.1%	58,241	(26,939)	-46.3%
OPERATING INCOME (LOSS)	**$ 1,511**	**$ 996**	**$ 516**	**51.8%**	**$ (82)**	**$ 1,594**	**1935.8%**
Interest and Investment Income	346	55	291	526.4%	66	280	422.9%
Unrealized Gain (Loss) on Investments	(879)	16	(895)	-5489.4%	(125)	(754)	-601.6%
Total Net Income (Loss)	$ 978	$ 1,067	$ (89)	-8.3%	$ (141)	$ 1,120	791.6%

Operating Cash Flow Margin %	1.7%	1.5%	-0.1%
Medical Loss Ratio (excluding UHRIP/NAIP)	69.8%	83.2%	85.2%

PCHP Fiscal Year ends 12/31/2022

PCHP Financial Performance
Calendar YTD – September 2022

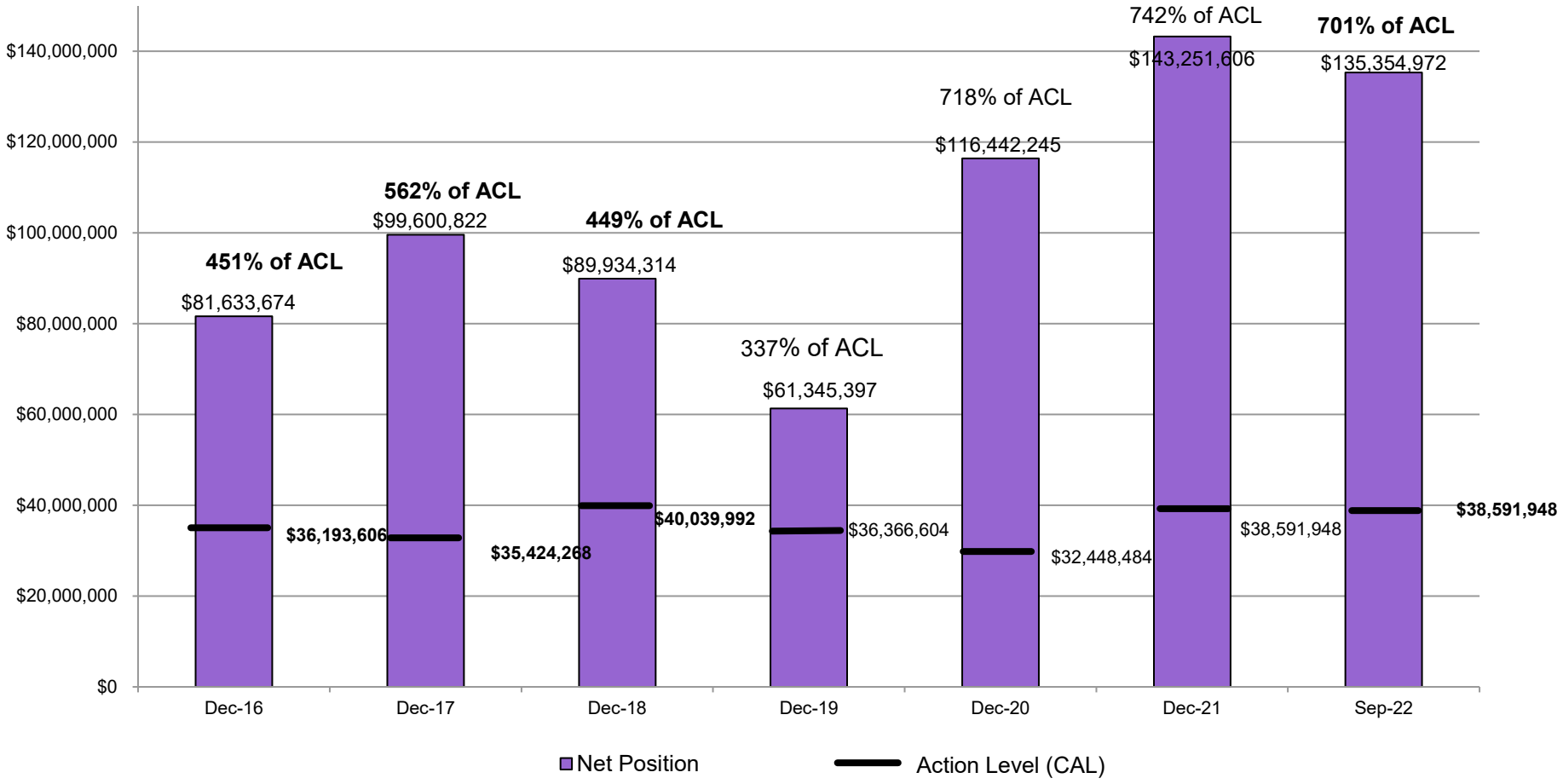
PCHP Year to Date Income Statement

(Dollars in Thousands)

	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUE							
Premium Revenue	$ 503,484	$ 481,023	$ 22,460	4.7%	$ 445,287	$ 58,196	13.1%
Other	276,175	177,378	98,797	55.7%	140,427	135,748	96.7%
OPERATING REVENUE	779,658	658,401	121,257	18.4%	585,714	193,945	33.1%
EXPENSE							
Administration	84,203	75,811	(8,392)	-11.1%	81,887	(2,316)	-2.8%
Claims	700,670	570,650	(130,020)	-22.8%	480,712	(219,958)	-45.8%
OPERATING EXPENSE	784,872	646,460	(138,412)	-21.4%	562,599	(222,274)	-39.5%
OPERATING INCOME (LOSS)	**$ (5,214)**	**$ 11,941**	**$ (17,155)**	**-143.7%**	**$ 23,115**	**$ (28,329)**	**-122.6%**
Interest and Investment Income	1,956	497	1,459	293.6%	691	1,265	183.0%
Unrealized Gain (Loss) on Investments	(3,064)	147	(3,211)	-2187.6%	(620)	(2,444)	-394.5%
Total Net Income (Loss)	$ (6,322)	$ 12,585	$ (18,906)	-150.2%	$ 23,187	$ (29,508)	-127.3%
Operating Cash Flow Margin %	-0.7%	1.8%			3.9%		
Medical Loss Ratio (excluding UHRIP/NAIP)	83.3%	83.2%			71.6%		

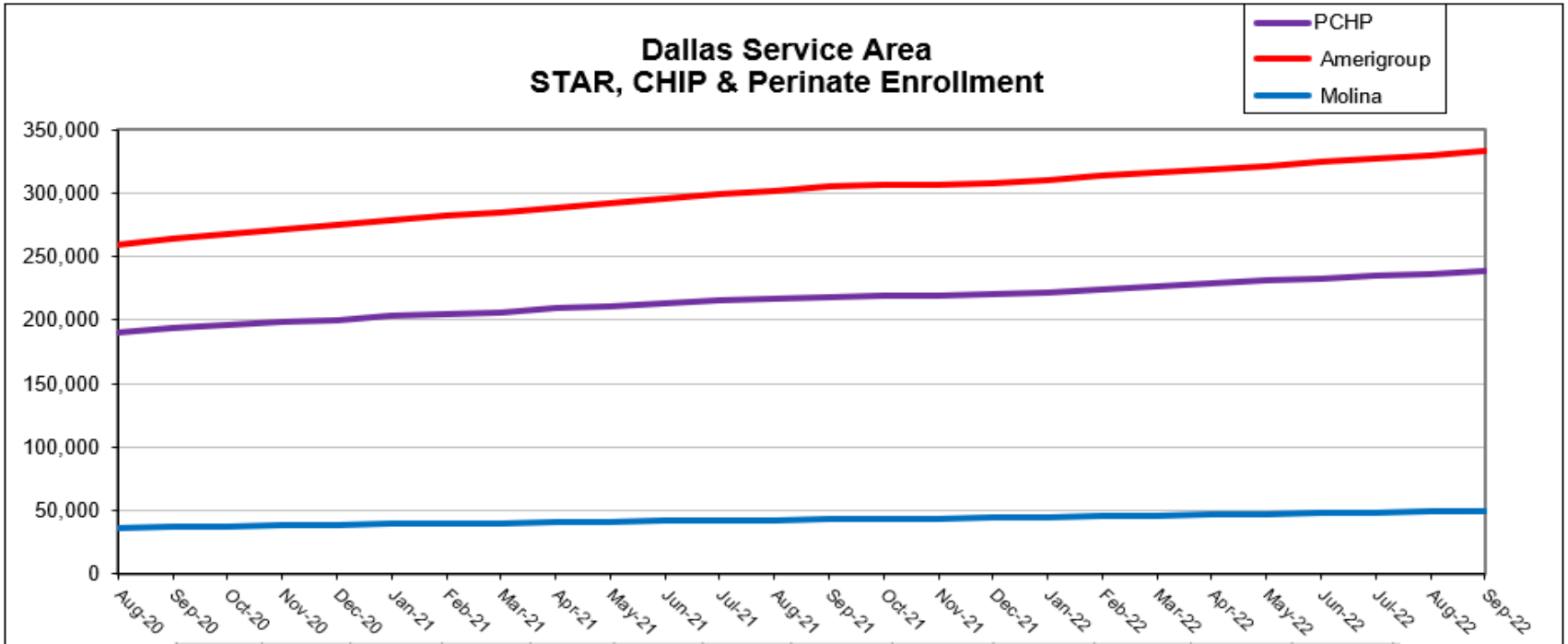
PCHP Fiscal Year ends 12/31/2022

PCHP Net Position vs Risk-Based Capital Requirements as of September 2022



- **Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)**
- **As of Dec 2021, Action Level was $38,591,948 and ACL was $19,295,974**

PCHP Enrollment

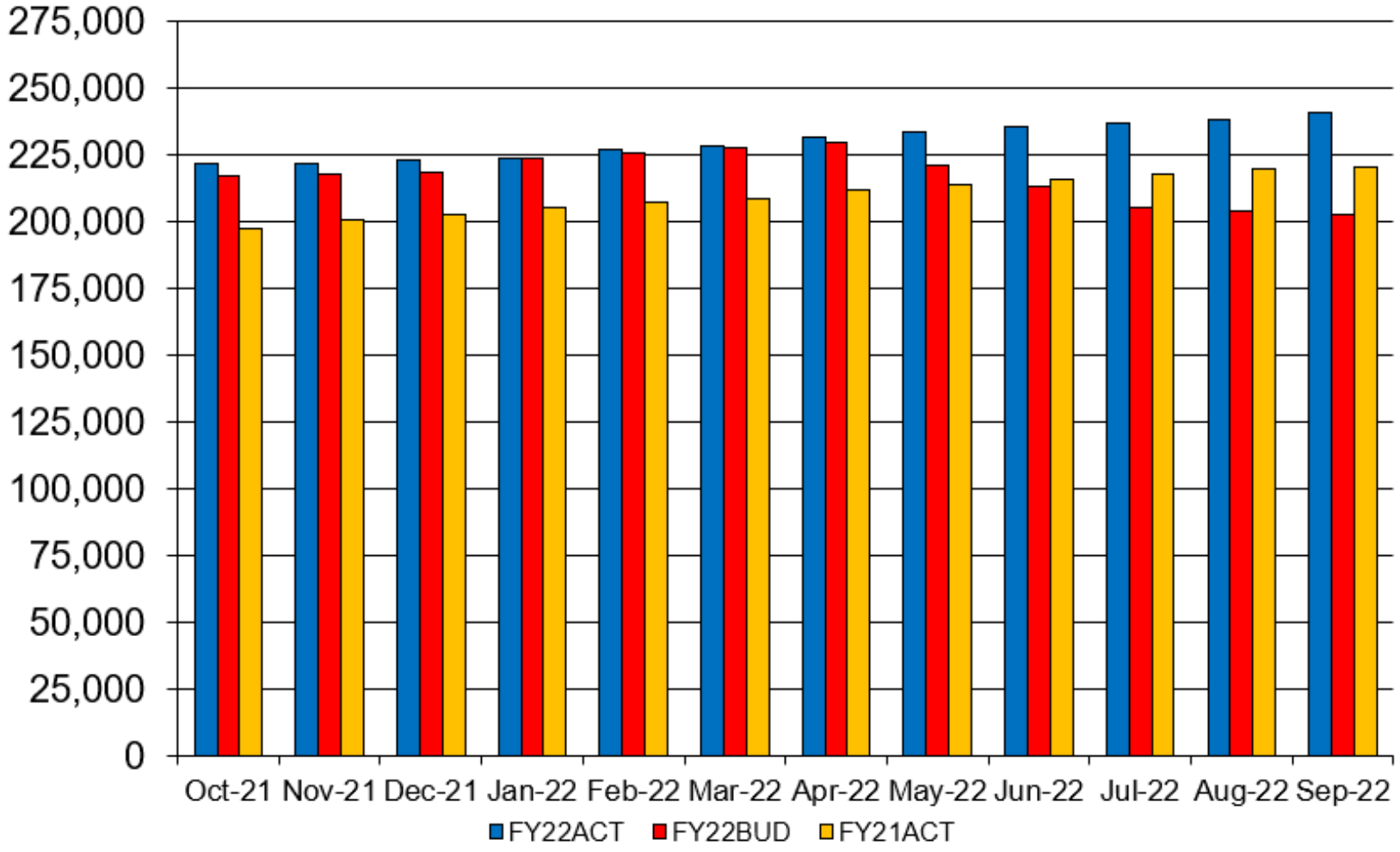


Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22
218,224	219,645	219,407	220,396	221,801	224,371	225,897	228,778	230,769	233,037	234,878	236,651	238,307
Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22
304,824	306,833	306,284	308,221	310,050	313,582	315,736	319,254	321,681	324,538	327,506	329,819	333,256
Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22
43,173	43,663	43,875	44,379	44,781	45,536	46,058	46,909	47,527	48,119	48,623	49,173	49,879

- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

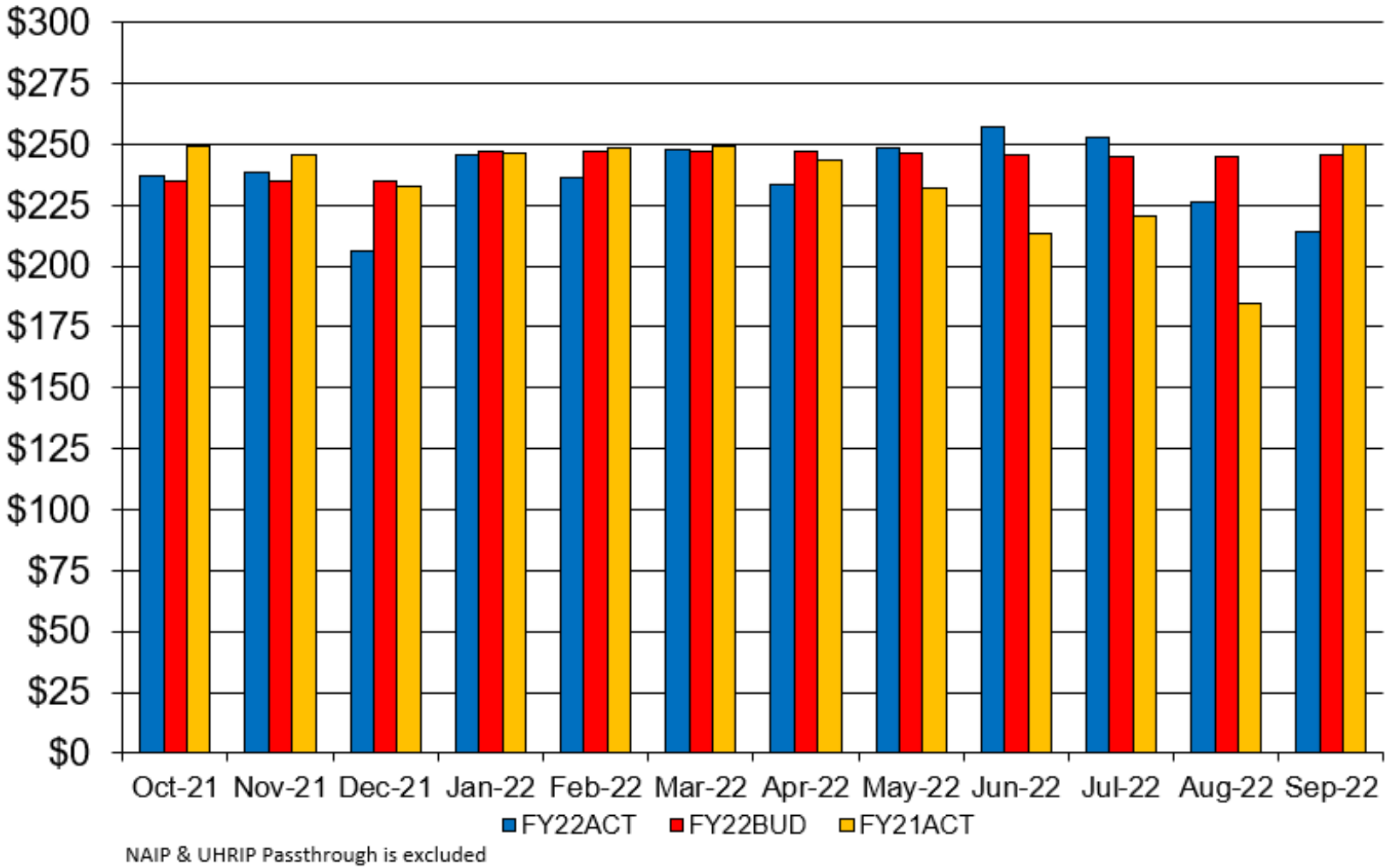
Key Operating Performance Metrics

Membership



Key Operating Performance Metrics

Premium Revenue PMPM



NAIP & UHRIP Passthrough is excluded

Parkland

Balance Sheet

Balance Sheet Combined as of September 30, 2022 & 2021

PARKLAND HEALTH & HOSPITAL SYSTEM
BALANCE SHEET
September 30, 2022 and 2021

(Dollars in Thousands)	FYE 2022				FY 2022	FY 2021
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Assets						
Current Assets						
Cash, Cash Equivalents & Investments	$ 664,383	$214,417	$ -	$ 34,597	$ 913,397	$1,006,509
Net Ad Valorem Taxes Receivable	25,413	-	-	-	25,413	4,661
Net Patient Accounts Receivable	176,993	-	-	-	176,993	177,852
Other Receivables	367,432	22,148	553	(110)	390,023	251,983
Inventories & Other Assets	50,209	12	232	175	50,628	41,790
Total Current Assets	1,284,430	236,577	785	34,662	1,556,454	1,482,795
Capital Assets, Net						
Construction in Progress	46,993	-	-	-	46,993	245,077
Property, Plant, and Equipment	1,613,625	-	7,673	40	1,621,338	1,406,025
Total Net Capital Assets	1,660,618	-	7,673	40	1,668,331	1,651,102
Long Term Assets						
Other Noncurrent Assets	-	-	1,179	4,102	5,281	4,400
Total Other Long Term Assets	-	-	1,179	4,102	5,281	4,400
Assets Limited to Use:						
New Parkland Relocation	28,013	-	-	-	28,013	28,013
Community Service Capital Expansion	-	-	-	-	-	22,488
Breast Center	-	-	-	-	-	0
Irving Clinic - Foundation Repair	3,777	-	-	-	3,777	5,280
Routine Capital	292,136	-	-	-	292,136	155,224
Debt Service	2,588	-	-	-	2,588	3,270
LPPF	56,667	-	-	-	56,667	86,545
Insurance Reserves	12,522	-	-	-	12,522	11,317
Total Assets Limited to Use	395,703	-	-	-	395,703	312,137
Deferred Outflows of Resources	135,324	-	-	-	135,324	167,090
Total Assets	$3,476,075	$236,577	$ 9,637	$ 38,804	$3,761,093	$3,617,524

Balance Sheet Combined as of September 31, 2022 & 2021

(Dollars in Thousands)	FYE 2022				FY 2022	FY 2021
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Liabilities and Net Position						
Current Liabilities						
Accounts Payable	$ 269,659	$ 18,511	$32,222	$ 1,261	$ 321,653	$ 343,022
Accrued Payroll & Benefits	115,109	-	945	-	116,054	100,693
Claims Payable	-	82,513	-	-	82,513	118,868
Deferred Ad Valorem Taxes	(695)	-	-	-	(695)	-
Interest Payable	3,742	-	-	-	3,742	3,485
Due to Third Party	(29,728)	-	-	-	(29,728)	(27,050)
Other Current Liabilities	40,274	199	388	1,478	42,339	51,052
Total Current Liabilities	398,361	101,223	33,555	2,739	535,878	590,070
Long Term Debt	599,912	-	-	-	599,912	599,933
Net Pension Liability	401,435	-	-	-	401,435	471,939
Other Non-Current Liabilities	19,243	-	-	-	19,243	18,623
Total Liabilities	$1,418,951	$ 101,223	$33,555	$ 2,739	$1,556,468	$1,680,565
Deferred Inflows of Resources	137,931	-	-	-	137,931	119,498
Net Position	1,919,193	135,355	(23,918)	36,065	2,066,695	1,817,463
Total Liabilities and Net Position	$3,476,075	$ 236,577	$ 9,637	$ 38,804	$3,761,093	$3,617,524

Parkland

Statement of Cash Flow and Routine Capital

Cash Flow Combined
MTD & FYTD September 2022

(Dollars in Thousands)	FYE 2022				FY 22	FY 21
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Cash Flows from Operating Activities:						
Receipts from Customers	$ 987,185	$ 931,313		$ 1,382	$ 1,919,880	$ 1,687,256
Ad Valorem Tax Receipts	758,200			-	758,200	752,896
Government Programs	461,080			-	461,080	299,973
Stimulus Funds	-			-	-	-
Other Receipts	127,797	-	11,015	-	138,812	200,495
Donations Received	-	-	-	18,900	18,900	13,594
Contributions Paid to/from Foundation	28,537	-	-	(9,281)	19,256	-
Payments for Medical Claims Costs	-	(606,049)		-	(606,049)	(593,600)
Payments to Suppliers	(612,100)	(385,761)	(2,708)	(3,268)	(1,003,837)	(703,247)
Payments to Employees	(1,507,114)	(21,929)	(7,178)	(4,185)	(1,540,406)	(1,375,739)
Net Cash Flow from Operations	243,585	(82,426)	1,129	3,548	165,836	281,628
Cash Flows from Capital and Financing Activities:						
Purchases of Capital assets	(122,010)		(1,129)	13	(123,126)	(109,123)
Sale of Capital Assets	7,077			-	7,077	-
Interest Received	33,424	(1,727)		(1,253)	30,444	10,978
Interest Paid	(44,275)	-	-	-	(44,275)	(34,153)
Bond Principal Paid	(15,625)	-	-	-	(15,625)	(46,876)
Net Cash Flows from Capital and Financing Activities	(141,409)	(1,727)	(1,129)	(1,240)	(145,505)	(179,174)
Net Change in Cash	$ 102,176	$ (84,153)	$ -	$ 2,308	$ 20,331	$ 102,454
Beginning Cash Balance	901,242	298,570	-	32,289	1,232,101	1,129,648
Ending Cash Balance	$ 1,003,418	$ 214,417	$ -	$ 34,597	$ 1,252,432	$ 1,232,102

Routine Capital Summary (FY22 Only)
September 30, 2022

CAPITAL SPENDING SUMMARY
Year to Date thru September 30, 2022

2022 Budget Only

(Dollars in Thousands)

Description	Amount
Capital Budget Spent (YTD)	$ 8,258
Committed	196,959
Total	205,217
FY22 Capital Budget	$ 292,136
% Total Capital Funding Spent or Committed	70.2%

Parkland

Statistics
MTD & YTD September 2022

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2022
	Sep-22 Actual	Sep-22 Budget	Sep-21 Actual	% Var Budget	% Var FY22-21	Sep-22 Actual	Sep-22 Budget	Sep-21 Actual	% Var Budget	% Var FY22-21	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	2,954	2,633	2,768	12.2%	6.7%	33,793	32,313	32,239	4.6%	4.8%	32,313
Neonatal ICU	123	113	103	8.8%	19.4%	1,306	1,275	1,222	2.4%	6.9%	1,275
Newborn Nursery / Room-in	1,041	816	971	27.6%	7.2%	10,908	10,006	10,227	9.0%	6.7%	10,006
Total Inpatient Discharges	4,118	3,562	3,842	15.6%	7.2%	46,007	43,594	43,688	5.5%	5.3%	43,594
Observation Discharges	1,913	1,757	1,981	8.9%	-3.4%	23,127	21,546	22,907	7.3%	1.0%	21,546
Total Hospital Discharges	6,031	5,319	5,823	13.4%	3.6%	69,134	65,140	66,595	6.1%	3.8%	65,140
Total Hospital Discharges (excluding Newborn Nursery)	4,990	4,503	4,852	10.8%	2.8%	58,226	55,134	56,368	5.6%	3.3%	55,134
Inpatient Posted Census Days											
Adult Inpatient	18,028	18,059	18,009	-0.2%	0.1%	210,041	209,345	205,743	0.3%	2.1%	209,345
Neonatal ICU	2,214	1,949	1,948	13.6%	13.7%	25,884	21,903	22,422	18.2%	15.4%	21,903
Newborn Nursery / Room-in	2,488	2,218	2,243	12.2%	10.9%	25,531	23,984	24,133	6.5%	5.8%	23,984
Total Inpatient Posted Census Days	22,730	22,226	22,200	2.3%	2.4%	261,456	255,232	252,298	2.4%	3.6%	255,232
Average Length of Stay											
Adult	6.10	6.86	6.51	11.1%	6.3%	6.22	6.48	6.38	4.0%	2.5%	6.48
Neonatal ICU	18.00	17.25	18.91	-4.3%	4.8%	19.82	17.18	18.35	-15.4%	-8.0%	17.2
Case Mix Index											
Acute	2.00	2.16	2.24	-7.4%	-10.7%	2.05	2.16	2.16	-5.1%	-5.1%	2.16
Adult Average Inpatient Available Beds (less L&D)	746	748	755	-0.3%	-1.2%	745	747	756	-0.3%	-1.5%	747
Observation Unit Beds	58	63	58	-7.9%	0.0%	58	63	60	-7.9%	-3.3%	63
Adult Inpatient Occupancy Rate	73%	74%	73%	-1.4%	0.0%	71%	71%	69%	0.0%	2.9%	71%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	53,293	49,530	51,664	7.6%	3.2%	621,906	575,754	582,209	8.0%	6.8%	575,754
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	26,385	26,266	25,809	0.5%	2.2%	308,094	299,441	298,273	2.9%	3.3%	299,441
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	93%	99%	93%	-6.1%	0.0%	92%	94%	90%	-2.1%	2.2%	94%
Psych	100%	100%	100%	0.0%	0.0%	98%	88%	101%	11.4%	-3.0%	88%
Rehab	95%	95%	100%	0.0%	-5.0%	94%	93%	93%	1.1%	1.1%	93%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	85%	75%	80%	13.3%	6.2%	79%	68%	68%	16.2%	16.2%	68%

Parkland

Statistics
MTD & YTD September 2022

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2022
	Sep-22 Actual	Sep-22 Budget	Sep-21 Actual	% Var Budget	% Var FY22-21	Sep-22 Actual	Sep-22 Budget	Sep-21 Actual	% Var Budget	% Var FY22-21	Annual Budget
Average Daily Inpatient Census											
Medicine/ Surgery	397	421	420	-5.7%	-5.5%	392	409	403	-4.2%	-2.7%	409
Psych	28	28	25	0.0%	12.0%	27	24	25	12.5%	8.0%	24
Rehab	19	23	13	-17.4%	46.2%	15	22	17	-31.8%	-11.8%	22
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	126	106	116	18.9%	8.6%	115	95	96	21.1%	19.8%	95
L&D	31	25	26	24.0%	19.2%	26	22	23	18.2%	13.0%	22
Total Adult Inpatient	601	603	600	-0.3%	0.2%	575	572	564	0.5%	2.0%	572
Observation	205	209	195	-1.9%	5.1%	198	187	192	5.9%	3.1%	187
Total Adult Average Daily Census	806	812	795	-0.7%	1.4%	773	759	756	1.8%	2.2%	759
Neonatal ICU	74	65	65	13.8%	13.8%	71	60	61	18.3%	16.4%	60
Total Average Daily Census	880	877	860	0.3%	2.3%	844	819	817	3.1%	3.3%	819
Deliveries	1,153	1,005	1,061	14.7%	8.7%	12,179	11,281	11,286	8.0%	7.9%	11,281
Surgeries											
Day Surgery Cases (Hospital)	573	436	578	31.4%	-0.9%	6,716	5,726	6,117	17.3%	9.8%	5,726
Day Surgery Cases (ASC)	485	306	425	58.5%	14.1%	5,360	5,026	5,269	6.6%	1.7%	5,026
Total Day Surgery Cases	1,058	742	1,003	42.6%	5.5%	12,076	10,752	11,386	12.3%	6.1%	10,752
Inpatient Cases	739	787	697	-6.1%	6.0%	8,365	8,624	8,603	-3.0%	-2.8%	8,624
Total Surgical Cases	1,797	1,529	1,700	17.5%	5.7%	20,441	19,376	19,989	5.5%	2.3%	19,376
Emergency Services (unduplicated patients)											
Arrivals Count	19,186	17,412	18,244	10.2%	5.2%	226,178	200,308	210,152	12.9%	7.6%	200,308
Treated Patients Count	18,511	17,116	17,851	8.2%	3.7%	220,323	196,892	205,548	11.9%	7.2%	196,892
Percent Left w/o Being Seen	3.5%	1.7%	2.2%	-105.9%	-59.1%	2.6%	1.7%	2.2%	-52.9%	-18.2%	1.7%
Emergency Visit Counts (includes multiple visits)											
Main ED	12,944	12,090	13,210	7.1%	-2.0%	153,737	138,453	144,520	11.0%	6.4%	138,453
Psych / EOU ED	927	997	881	-7.0%	5.2%	10,672	12,071	10,628	-11.6%	0.4%	12,071
Urgent Care - ED	4,114	4,371	4,701	-5.9%	-12.5%	50,124	51,381	53,204	-2.4%	-5.8%	51,381
ICC ED (OB/Gyn Intermediate Care)	1,376	1,505	1,600	-8.6%	-14.0%	20,902	18,122	19,278	15.3%	8.4%	18,122
Total Emergency Visit Counts	19,361	18,963	20,392	2.1%	-5.1%	235,435	220,027	227,630	7.0%	3.4%	220,027
Ambulatory Visits											
COPC Visits	41,880	38,557	48,807	8.6%	-14.2%	534,496	486,579	529,946	9.8%	0.9%	486,579
Women's Health Centers Visits	20,015	19,168	20,820	4.4%	-3.9%	237,545	235,649	235,931	0.8%	0.7%	235,649
OPC Visits	37,202	32,437	37,600	14.7%	-1.1%	441,275	397,292	406,076	11.1%	8.7%	397,292
Total Ambulatory Visits	99,097	90,162	107,227	9.9%	-7.6%	1,213,316	1,119,520	1,171,953	8.4%	3.5%	1,119,520

Key Operating Performance Metrics

Staffing Information:	YTD 2022 Actual	YTD 2022 Budget	YTD 2022 Variance	YTD 2021 Actual	FY22 to FY21 Variance
Contract Labor and excludes Nursing Homes and Jail	11,740	12,010	270	11,789	49
Productivity:					
Paid Hours/Adjusted Patient Day	39	43	4	42	3
Labor Rates:					
Average Hourly Rate	$ 39.94	$ 38.98	$ (0.96)	$ 37.30	$ (2.64)

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

Parkland

Care. Compassion. Community.

www.parklandhospital.com

Parkland

Executive Session

Discussion of Master Service Agreement for Physician Services FY22 Contract Update

(verbal update)

Parkland

Reference Documents

Investment Report Q3

PARKLAND HEALTH & HOSPITAL SYSTEM
QUARTERLY INVESTMENT REPORT
AS OF JUNE 30, 2022

Parkland's Investment Policy and the Texas Public Funds Investment Act require that the Board of Managers receive quarterly investment reports. The reports must be signed by Parkland's Investment Officers and describe in detail the investment position on the date of the report.

The attached investment reports were compiled from information provided by our investment manager (Hilltop Securities) and the investment custodians (BNY Mellon Bank and Regions Trust for the debt service funds). The primary source of market information, provided by BNY Mellon, is Interactive Data Corporation (IDC).

Additional portfolio information for combined funds as of June 30, 2022:

Weighted Average Maturity:	0.47 years
Weighted Average Investment Yield:	1.26 %

As of June 30, 2022, the investment portfolio was in compliance with the provisions of the District's Investment Policy, Investment Strategy, and the Public Funds Investment Act.

Board-authorized Investment Officers:

Richard Humphrey
Richard Humphrey (Oct 18, 2022 15:10 CDT)
Richard Humphrey
EVP & CFO

Joe Mayer
Joe Mayer (Oct 18, 2022 14:19 CDT)
Joe Mayer
Treasury Director

Christi Paul
Christi Paul (Oct 18, 2022 12:49 CDT)
Christi Paul
Treasury Manager

PARKLAND HEALTH & HOSPITAL SYSTEM - OPERATING POOL
INVESTMENT REPORT
As Of: June 30, 2022

			As Of: March 31, 2022			As Of: June 30, 2022				
ID	Issuer	Maturity	Par Value	Cost	Market Value	Par Value	Cost	Market Value	Avg Life	Yield
MISXX	MORGAN STANLEY LIQ TREAS-INS	7/1/2022	120,870,413	120,870,413	120,870,413	3,357,939	3,357,939	3,357,939	0.003	1.010
3135G0T45	FEDERAL NATL MTG ASSN	4/5/2022	7,250,000	7,251,658	7,251,378	-	-	-	0.000	0.000
3133ELWD2	FEDERAL FARM CR BK CONS	4/8/2022	15,225,000	15,225,980	15,225,152	-	-	-	0.000	0.000
3133EMGP1	FEDERAL FARM CR BK CONS	5/16/2022	9,500,000	9,500,682	9,494,680	-	-	-	0.000	0.000
3130AJPU7	FEDERAL HOME LOAN BANKS	6/3/2022	13,025,000	13,028,073	13,017,576	-	-	-	0.000	0.000
89233HGB4	TOYOTA MTR CR CP DISC	7/11/2022	10,000,000	9,982,906	9,982,906	10,000,000	9,982,906	9,982,906	0.279	0.341
4497W1GD2	ING (US) FUNDING DISC	7/13/2022	20,000,000	19,944,844	19,944,844	20,000,000	19,944,844	19,944,844	0.285	0.682
912796X46	US TREASURY BILL	8/2/2022	-	-	-	20,000,000	19,946,244	19,946,244	0.090	0.834
48306BH40	KAISER FOUND DISCOUNT	8/4/2022	-	-	-	20,000,000	19,934,000	19,934,000	0.096	1.105
13068FCR7	CALIFORNIA ST TAXABLE	8/10/2022	-	-	-	20,000,000	20,000,000	20,000,000	0.112	1.350
3130AJY52	FEDERAL HOME LOAN BANKS	8/12/2022	10,500,000	10,499,214	10,468,710	10,500,000	10,499,750	10,483,095	0.367	0.145
912796T58	US TREASURY BILL	8/25/2022	10,000,000	9,963,853	9,963,853	10,000,000	9,963,853	9,963,853	0.403	0.728
89233HJ88	TOYOTA MTR CR CP DISC	9/8/2022	10,000,000	9,970,000	9,970,000	10,000,000	9,970,000	9,970,000	0.441	0.451
91510LJE6	UNIVERSITY TEX FING REV TAXAB	9/14/2022	-	-	-	15,000,000	14,937,596	14,937,596	0.208	2.015
912828YF1	US TREASURY NOTES	9/15/2022	10,000,000	10,054,472	10,025,000	10,000,000	10,024,594	9,996,500	0.460	0.300
3135G0T78	FEDERAL NATL MTG ASSN	10/5/2022	10,000,000	10,098,265	10,043,200	10,000,000	10,050,493	9,995,300	0.515	0.155
78009BKH4	ROYAL BANK CANNADA DISC	10/17/2022	20,000,000	19,907,344	19,907,344	20,000,000	19,907,344	19,907,344	0.548	0.622
46640QLE9	JP MORGAN SECS DISC	11/14/2022	20,000,000	19,836,500	19,836,500	20,000,000	19,836,500	19,836,500	0.625	1.097
91282CAX9	US TREASURY NOTES	11/30/2022	25,000,000	24,945,928	24,806,750	25,000,000	24,966,193	24,772,500	0.419	0.451
3135G0T94	FEDERAL NATL MTG ASSN	1/19/2023	11,000,000	11,183,996	11,073,150	11,000,000	11,126,776	10,993,620	0.556	0.343
667826CJ8	NORTHWEST TX INDEP SCH DIST	2/15/2023	-	-	-	9,000,000	9,166,524	9,166,524	0.630	1.979
91282CBN0	US TREASURY NOTES	2/28/2023	15,000,000	14,927,411	14,800,800	15,000,000	14,947,220	14,747,400	0.666	0.658
3130ARAS0	FEDERAL HOME LOAN BANKS	3/21/2023	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	0.723	1.250
9128284D9	US TREASURY NOTES	3/31/2023	100,000	102,165	100,758	10,100,000	10,138,182	10,077,477	0.751	1.987
3137EAEQ8	FEDERAL HOME LN MTG CORP	4/20/2023	19,725,000	19,718,997	19,438,790	19,725,000	19,720,414	19,333,459	0.805	0.403
3137EAER6	FEDERAL HOME LN MTG CORP	5/5/2023	20,355,000	20,344,626	20,031,559	20,355,000	20,346,982	19,928,970	0.847	0.421
3130ASCC1	FEDERAL HOME LOAN BANKS	6/23/2022	-	-	-	20,000,000	20,000,000	20,000,000	0.981	2.497
3137EAES4	FEDERAL HOME LN MTG CORP	6/26/2023	17,050,000	17,021,584	16,697,236	17,050,000	17,027,301	16,594,936	0.989	0.382
3135G05G4	FEDERAL NATL MTG ASSN	7/10/2023	320,000	319,122	313,107	320,000	319,293	311,526	1.027	0.461
3137EAEV7	FEDERAL HOME LOAN BANKS	8/24/2023	20,395,000	20,319,508	19,883,289	20,395,000	20,332,938	19,788,861	1.151	0.511
313383AB7	FEDERAL HOME LOAN BANKS	8/30/2023	7,500,000	7,542,364	7,510,425	7,500,000	7,536,051	7,435,275	1.167	1.794
9128285K2	US TREASURY NOTES	10/31/2023	-	-	-	20,000,000	20,123,552	19,989,800	1.337	2.400
3130AQQ63	FEDERAL HOME LOAN BANKS	2/14/2024	10,000,000	10,000,000	9,833,600	10,000,000	10,000,000	9,761,700	1.627	1.185
3130AR5E7	FEDERAL HOME LOAN BANKS	3/11/2024	15,000,000	15,000,000	14,902,650	15,000,000	15,000,000	14,769,150	1.699	1.820
91282CCT6	US TREASURY NOTES	8/15/2024	13,055,000	12,934,338	12,442,068	13,055,000	12,946,923	12,360,996	2.129	0.764
91282CCX7	US TREASURY NOTES	9/15/2024	18,680,000	18,490,631	17,762,812	18,680,000	18,509,723	17,646,809	2.214	0.788
3130AS2R9	FEDERAL HOME LOAN BANKS	11/25/2024	-	-	-	10,000,000	10,000,000	9,960,500	2.408	3.150
3130AQKN2	FEDERAL HOME LN MTG CORP	1/28/2025	10,000,000	10,000,000	9,654,700	10,000,000	10,000,000	9,560,400	2.584	1.300
3130ARMC2	FEDERAL HOME LOAN BANKS	4/25/2025	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	19,833,800	2.822	3.229
3135G04Z3	FEDERAL NATL MTG ASSN	6/17/2025	27,500,000	27,043,735	25,804,900	27,500,000	27,078,687	25,534,025	2.967	1.022
91282CBH3	US TREASURY NOTES	1/31/2026	20,000,000	19,415,110	18,452,400	20,000,000	19,452,456	18,207,800	3.592	1.151
31417YGY7	FNMA POOL	10/01/2029	784,260	865,185	833,347	730,465	803,622	754,051	2.844	1.098
31417YHJ9	FNMA POOL	11/01/2029	720,412	774,442	747,543	665,136	713,569	672,526	2.801	1.503
3140XADX7	FNMA POOL	4/1/2031	7,418,170	7,586,045	7,262,833	6,978,216	7,132,069	6,714,370	3.425	1.264
3133KYVC0	FHLMC POOL	5/1/2041	8,243,551	8,374,797	7,739,705	8,021,081	8,147,395	7,186,407	6.653	1.725
3140XCHM3	FNMA POOL	7/1/2041	8,452,984	8,689,308	8,181,981	8,220,388	8,447,837	7,581,088	6.378	2.004
Total Barrow Hanley Portfolio			592,669,789	591,733,496	584,275,958	573,153,225	572,339,772	561,940,093	1.071	1.073
	TexPool Balance	7/1/2022	901,243,752	901,243,752	901,243,752	592,327,151	592,327,151	592,327,151	0.003	1.343
Total Portfolio			1,493,913,541	1,492,977,248	1,485,519,710	1,165,480,377	1,164,666,924	1,154,267,244	0.528	1.210

PARKLAND COMMUNITY HEALTH PLAN, INC.
INVESTMENT REPORT
As Of: June 30, 2022

			As Of: March 31, 2022			As Of: June 30, 2022				
ID	Issuer	Maturity	Par Value	Cost	Market Value	Par Value	Cost	Market Value	Avg Life	Yield
MISXX	MORGAN STANLEY LIQ TREAS-INS	7/1/2022	47,379,010	47,379,010	47,379,010	14,570,262	14,570,262	14,570,262	0.003	1.010
3135G0S38	FEDERAL NATL MTG ASSN	1/5/2022	-	-	-	-	-	-	0.000	0.000
3137EADB2	FEDERAL HOME LN MTG CORP	1/13/2022	-	-	-	-	-	-	0.000	0.000
3135G0T45	FEDERAL NATL MTG ASSN	4/5/2022	4,500,000	4,501,068	4,500,855	-	-	-	0.000	0.000
3133ELWD2	FEDERAL FARM CR BK CONS	4/8/2022	4,650,000	4,650,306	4,650,047	-	-	-	0.000	0.000
3133EMGP1	FEDERAL FARM CR BK CONS	5/16/2022	500,000	500,036	499,720	-	-	-	0.000	0.000
3130AJPU7	FEDERAL HOME LOAN BANKS	6/3/2022	4,450,000	4,451,046	4,447,464	-	-	-	0.000	0.000
98459SFG8	YALE UNIVERSITY DISC	6/16/2022	10,000,000	9,981,042	9,981,042	-	-	-	0.000	0.000
4497W1GD2	ING (US) FUNDING DISC	7/13/2022	7,000,000	6,980,696	6,980,696	7,000,000	6,980,696	6,980,696	0.036	0.682
912796X46	US TREASURY BILL	8/2/2022	-	-	-	7,000,000	6,981,186	6,981,186	0.090	0.834
48306BH40	KAISER FOUND DISC	8/4/2022	-	-	-	7,000,000	6,976,900	6,976,900	0.096	1.105
13068FCR7	CALIFORNIA ST TAXABLE	8/10/2022	-	-	-	7,000,000	7,000,000	7,000,000	0.112	1.350
3130AJY52	FEDERAL HOME LOAN BANKS	8/12/2022	350,000	349,974	348,957	350,000	349,992	349,437	0.118	0.146
912796T58	US TREASURY BILL	8/25/2022	5,000,000	4,981,926	4,981,926	5,000,000	4,981,926	4,981,926	0.153	0.728
89233HJ88	TOYOTA MTR CR CP DISC	9/8/2022	5,000,000	4,985,000	4,985,000	5,000,000	4,985,000	4,985,000	0.192	0.451
98459SJE6	YALE UNIVERSITY DISC	9/15/2022	-	-	-	7,500,000	7,462,083	7,462,083	0.211	2.015
78009BKH4	ROYAL BANK CANNADA DISC	10/17/2022	7,000,000	6,967,571	6,967,571	7,000,000	6,967,571	6,967,571	0.299	0.622
9128283C2	US TREASURY NOTE	10/31/2022	5,000,000	5,048,247	5,023,050	5,000,000	5,027,568	4,997,800	0.337	0.338
46640QLE9	JP MORGAN SECS DISC	11/14/2022	7,000,000	6,942,775	6,942,775	7,000,000	6,942,775	6,942,775	0.375	1.097
3130ARAS0	FEDERAL HOME LOAN BANKS	3/21/2023	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	0.723	1.250
3137EAEQ8	FEDERAL HOME LN MTG CORP	4/20/2023	3,050,000	3,049,072	3,005,745	3,050,000	3,049,291	2,989,458	0.805	0.404
3137EAER6	FEDERAL HOME LN MTG CORP	5/5/2023	3,250,000	3,248,343	3,198,358	3,250,000	3,248,720	3,181,978	0.847	0.422
3130ASCC1	FEDERAL HOME LOAN BANKS	6/23/2023	-	-	-	10,000,000	10,000,000	10,000,000	0.981	2.497
3137EAES4	FEDERAL HOME LN MTG CORP	6/26/2023	4,175,000	4,168,041	4,088,619	4,175,000	4,169,440	4,063,569	0.989	0.385
91282CCK5	US TREASURY NOTE	6/30/2023	3,500,000	3,487,847	3,422,615	3,500,000	3,490,269	3,404,695	1.000	0.404
3135G05G4	FEDERAL NATL MTG ASSN	7/10/2023	3,180,000	3,171,275	3,111,503	3,180,000	3,172,976	3,095,794	1.027	0.466
3137EAEV7	FEDERAL HOME LN MTG CORP	8/24/2023	4,545,000	4,528,174	4,430,966	4,545,000	4,531,166	4,409,923	1.151	0.516
3135G0U43	FEDERAL NATL MTG ASSN	9/12/2023	4,000,000	4,137,199	4,042,640	4,000,000	4,113,638	4,001,640	1.203	0.493
3130ARW49	FEDERAL HOME LOAN BANKS	11/16/2023	-	-	-	9,000,000	9,000,000	8,966,610	1.381	3.040
3130AR5E7	FEDERAL HOME LOAN BANKS	3/11/2024	5,000,000	5,000,000	4,967,550	5,000,000	5,000,000	4,923,050	1.699	1.820
3134GXC51	FEDERAL HOME LOAN BANKS	7/22/2024	-	-	-	6,660,000	6,660,000	6,665,994	0 145	4.000
91282CCT6	US TREASURY NOTE	8/15/2024	6,580,000	6,519,178	6,271,069	6,580,000	6,525,523	6,230,207	2.129	0.769
91282CCX7	US TREASURY NOTE	9/15/2024	1,320,000	1,306,617	1,255,188	1,320,000	1,307,966	1,246,991	2.214	0.793
3130ARSQ5	FEDERAL HOME LOAN BANKS	4/28/2025	-	-	-	10,000,000	10,000,000	9,939,200	2.830	3.311
912828ZL7	US TREASURY NOTE	4/30/2025	6,620,000	6,498,483	6,204,992	6,620,000	6,508,196	6,150,377	2.836	0.982
3128P7MV2	FHLMC POOL	10/01/2029	201,161	222,170	213,854	189,874	209,125	196,157	2.877	1.228
31417YGY7	FNMA POOL	10/01/2029	127,028	140,277	134,979	118,315	130,294	122,135	2.844	1.082
31417YHJ9	FNMA POOL	11/1/2029	299,207	321,889	310,475	276,249	296,584	279,318	2 801	1 491
3138WFZ66	FNMA POOL	11/1/2030	710,340	746,758	717,415	665,509	698,731	663,865	3.319	1.099
3128MERR4	FHLMC POOL	12/1/2030	1,448,057	1,537,275	1,473,499	1,358,511	1,440,023	1,356,391	3.215	0.988
31307QFT9	FHLMC POOL	2/1/2031	1,685,750	1,776,157	1,705,051	1,596,977	1,680,442	1,594,486	3.347	1.306
31418BM37	FNMA POOL	2/1/2035	654,543	714,131	681,929	610,702	665,417	621,719	4.485	1.657
Total Barrow Hanley Portfolio			168,175,095	168,291,583	166,924,557	175,116,398	175,123,758	173,299,191	0.900	1.376
GOFXX	Federated Government Obligation Fund	7/1/2022	71,580,839	71,580,839	71,580,839	245,216,569	245,216,569	245,216,569	0.003	1.427
Total Portfolio			$ 239,755,933	$ 239,872,422	$ 238,505,395	420,332,967	420,340,328	418,515,760	0.377	1.406

PARKLAND SERIES 2009 LIMITED TAX BONDS - DEBT SERVICE ACCOUNTS
INVESTMENT REPORT
As Of: June 30, 2022

ID	Issuer	Maturity	As Of: March 31, 2022 Par Value	Cost	Market Value	As Of: June 30, 2022 Par Value	Cost	Market Value	Avg Life	Yield
FGTXX	GOLDMAN GOVT-2009B DEBT SVC	7/1/2022	-	-	-	-	-	-	0.003	1.040
FGTXX	GOLDMAN GOVT-2009C DEBT SVC	7/1/2022	8,670,279	8,670,279	8,670,279	8,829,869	8,829,869	8,829,869	0.003	1.040
FGTXX	GOLDMAN GOVT-2013 DEBT SVC	7/1/2022	1,389,950	1,389,950	1,389,950	1,391,176	1,391,176	1,391,176	0.003	1.040
FGTXX	GOLDMAN GOVT-2019 DEBT SVC	7/1/2022	17,815,272	17,815,272	17,815,272	18,051,240	18,051,240	18,051,240	0.003	1.040
Total Debt Service			$ 27,875,501	$ 27,875,501	$ 27,875,501	28,272,285	28,272,285	28,272,285	0.003	1.040

PARKLAND HEALTH & HOSPITAL SYSTEM - CONSTRUCTION ACCOUNTS
INVESTMENT REPORT
As Of: June 30, 2022

ID	Issuer	Maturity	As Of: March 31, 2022 Par Value	Cost	Market Value	As Of: June 30, 2022 Par Value	Cost	Market Value	Avg Life	Yield
LPPF	TEXPOOL-LPPF	7/1/2022	54,319,276	54,319,276	54,319,276	32,897,072	32,897,072	32,897,072	0.003	1.343
LPPF	CASH-LPPF	7/1/2022	917	917	917	1,000	1,000	1,000	0.000	0.000
RO DUNN	TEXPOOL-RETAINAGE	7/1/2022	40,594	40,594	40,594	40,668	40,668	40,668	0.003	1.343
WHITING TURI	TEXPOOL-RETAINAGE	7/1/2022	701	701	701	701	701	701	0.003	1.343
SDB - PSYCH	TEXPOOL-RETAINAGE	7/1/2022	1,428	1,428	1,428	1,430	1,430	1,430	0.003	1.343
SMR CONST	TEXPOOL-RETAINAGE	7/1/2022	2,976	2,976	2,976	2,982	2,982	2,982	0.003	1.343
PHILLIPS MAY	TEXPOOL-RETAINAGE	7/1/2022	163,102	163,102	163,102	96,918	96,918	96,918	0.003	1.343
MCCARTHY-CI	TEXPOOL-RETAINAGE	7/1/2022	3,733,189	3,733,189	3,733,189	20,835	20,835	20,835	0.003	1.343
MEDCO	TEXPOOL-RETAINAGE	7/1/2022	1,604	1,604	1,604	1,607	1,607	1,607	0.003	1.343
3I CONTRACTI	TEXPOOL-RETAINAGE	7/1/2022	1,174	1,174	1,174	718	718	718	0.003	1.343
MCGOUGH CC	TEXPOOL-RETAINAGE	7/1/2022	165,988	165,988	165,988	105,328	105,328	105,328	0.003	1.343
AZTECA ENTE	TEXPOOL-RETAINAGE	7/1/2022	32,414	32,414	32,414	13,563	13,563	13,563	0.003	1.343
GCC ENTERPI	TEXPOOL-RETAINAGE	7/1/2022	32	32	32	32	32	32	0.003	1.343
HC BECK LTD	TEXPOOL-RETAINAGE	7/1/2022	31,870	31,870	31,870	487	487	487	0.003	1.343
AUSTIN COMM	TEXPOOL-RETAINAGE	7/1/2022	348,513	348,513	348,513	364,287	364,287	364,287	0.003	1.343
JOEL BROWN	TEXPOOL-RETAINAGE	7/1/2022	15,250	15,250	15,250	139,427	139,427	139,427	0.003	1.343
AZTECA GCC .	TEXPOOL-RETAINAGE	7/1/2022	-	-	-	155,444	155,444	155,444	0.003	1.343
US BANK	CASH-COLLATERAL	7/1/2022	356	356	356	356	356	356	0.003	0.000
US BANK	UNITED STATES TREAS NTS	8/15/2022	497,000	496,802	496,399	497,000	496,802	496,269	0.130	0.080
Total Construction Accounts			$ 59,356,385	$ 59,356,186	$ 59,355,783	34,339,856	34,339,657	34,339,125	0.005	1.325

Total Investments			$ 1,820,901,360	$ 1,820,081,358	$ 1,811,256,390	1,648,425,485	1,647,619,194	1,635,394,415	0.470	1.259

DALLAS COUNTY HOSPITAL DISTRICT
INVESTMENT REPORT - SUMMARY STATEMENT
Quarter Ending June 30, 2022

Marketable Securities and Money Funds	PHHS Operating Pool	Debt Service Funds	Retainage, Collateral and LPPF	PCHP
Beginning Market Value	$1,485,519,711	$27,875,501	$5,645,083	$238,505,395
Unrealized Gain/Loss	(3,181,287)		949	(609,106)
Realized Gain/Loss	(29,479)			(20,250)
Amortization/Accretion	(10,239)			(28,007)
Interest Income - Net Receipts	1,374,586	24,633	202,371	199,302
Purchased Interest	(305,308)			(68,089)
Net Deposits/Payments/Transfers	441,699,637	372,151	28,704,832	173,756,680
Other Changes				
Ending Market Value	$1,925,067,621	$28,272,285	$34,553,235	$411,735,925

Accrued Interest Income & Receivable				
Beginning Accrued Interest Receivable	$670,312	$3,074	$0	$190,011
Payments Received	(951,602)	(24,633)		(199,302)
Securities Purchased/Sold	305,308			-
Accrued Interest Income	1,281,959	45,656		385,260
Ending Accrued Interest Receivable	$1,305,977	$24,097	$0	$375,969

Parkland

Investment Report Q4

PARKLAND HEALTH & HOSPITAL SYSTEM
QUARTERLY INVESTMENT REPORT
AS OF SEPTEMBER 30, 2022

Parkland's Investment Policy and the Texas Public Funds Investment Act require that the Board of Managers receive quarterly investment reports. The reports must be signed by Parkland's Investment Officers and describe in detail the investment position on the date of the report.

The attached investment reports were compiled from information provided by our investment manager (Hilltop Securities) and the investment custodians (BNY Mellon Bank and Regions Trust for the debt service funds). The primary source of market information, provided by BNY Mellon, is Interactive Data Corporation (IDC).

Additional portfolio information for combined funds as of September 30, 2022:

Weighted Average Maturity:	0.59 years
Weighted Average Investment Yield:	2.29 %

As of September 30, 2022, the investment portfolio was in compliance with the provisions of the District's Investment Policy, Investment Strategy, and the Public Funds Investment Act.

Board-authorized Investment Officers:

Richard Humphrey
Richard Humphrey (Oct 18, 2022 15:10 CDT)
Richard Humphrey
EVP & CFO

Joe Mayer
Joe Mayer (Oct 18, 2022 14:19 CDT)
Joe Mayer
Treasury Director

Christi Paul
Christi Paul (Oct 18, 2022 12:49 CDT)
Christi Paul
Treasury Manager

PARKLAND HEALTH & HOSPITAL SYSTEM - OPERATING POOL
INVESTMENT REPORT
As Of: September 30, 2022

			As Of: June 30, 2022			As Of: September 30, 2022				
ID	Issuer	Maturity	Par Value	Cost	Market Value	Par Value	Cost	Market Value	Avg Life	Yield
MISXX	MORGAN STANLEY LIQ TREAS-INS	10/1/2022	3,357,939	3,357,939	3,357,939	3,922,106	3,922,106	3,922,106	0.003	2.300
89233HGB4	TOYOTA MTR CR CP DISC	7/11/2022	10,000,000	9,982,906	9,982,906	-	-	-	0.000	0.000
4497W1GD2	ING (US) FUNDING DISC	7/13/2022	20,000,000	19,944,844	19,944,844	-	-	-	0.000	0.000
912796X46	US TREASURY BILL	8/2/2022	20,000,000	19,946,244	19,946,244	-	-	-	0.000	0.000
48306BH40	KAISER FOUND DISCOUNT	8/4/2022	20,000,000	19,934,000	19,934,000	-	-	-	0.000	0.000
13068FCR7	CALIFORNIA ST TAXABLE	8/10/2022	20,000,000	20,000,000	20,000,000	-	-	-	0 000	0.000
3130AJY52	FEDERAL HOME LOAN BANKS	8/12/2022	10,500,000	10,499,750	10,483,095	-	-	-	0.000	0.000
912796T58	US TREASURY BILL	8/25/2022	10,000,000	9,963,853	9,963,853	-	-	-	0.000	0.000
89233HJ88	TOYOTA MTR CR CP DISC	9/8/2022	10,000,000	9,970,000	9,970,000	-	-	-	0.000	0.000
91510LJE6	UNIVERSITY TEX FING REV TAXAB	9/14/2022	15,000,000	14,937,596	14,937,596	-	-	-	0.000	0.000
912828YF1	US TREASURY NOTES	9/15/2022	10,000,000	10,024,594	9,996,500	-	-	-	0.000	0.000
3135G0T78	FEDERAL NATL MTG ASSN	10/5/2022	10,000,000	10,050,493	9,995,300	10,000,000	10,002,185	9,999,200	0.014	0.155
4497W1KD7	ING (US) FUNDING DISC	10/13/2022	-	-	-	20,000,000	19,864,500	19,977,380	0 036	2.738
78009BKH4	ROYAL BANK CANNADA DISC	10/17/2022	20,000,000	19,907,344	19,907,344	20,000,000	19,907,344	19,969,520	0.047	0.622
62479MKK8	MUFG BANK LTD NY DISC	10/19/2022	-	-	-	15,000,000	14,970,867	14,973,450	0.052	3.066
46640QLE9	JP MORGAN SECS DISC	11/14/2022	20,000,000	19,836,500	19,836,500	20,000,000	19,836,500	19,915,500	0.123	1.097
16085KLV9	CHARLOTTE-MECKLENBURG NC	11/29/2022	-	-	-	20,000,000	19,905,402	19,903,306	0.164	2.986
91282CAX9	US TREASURY NOTES	11/30/2022	25,000,000	24,966,193	24,772,500	25,000,000	24,986,704	24,879,000	0 167	0.451
3135G0T94	FEDERAL NATL MTG ASSN	1/19/2023	11,000,000	11,126,776	10,993,620	11,000,000	11,068,887	10,957,320	0.304	0.343
912796XT1	US TREASURY BILL	2/2/2023	-	-	-	15,000,000	14,780,842	14,820,813	0 342	2 974
667826CJ8	NORTHWEST TX INDEP SCH DIST	2/15/2023	9,000,000	9,166,524	9,166,524	9,000,000	9,099,013	9,064,170	0 378	1.979
91282CBN0	US TREASURY NOTES	2/28/2023	15,000,000	14,947,220	14,747,400	15,000,000	14,967,280	14,779,050	0 414	0 658
3130ARAS0	FEDERAL HOME LOAN BANKS	3/21/2023	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	9,864,200	0.471	1.250
9128284D9	US TREASURY NOTES	3/31/2023	10,100,000	10,138,182	10,077,477	10,100,000	10,125,281	10,034,552	0.499	1 986
89233HR63	TOYOTA MTR CR CP DISC	4/6/2023	-	-	-	10,000,000	9,756,567	9,776,600	0.515	3.338
3137EAEQ8	FEDERAL HOME LN MTG CORP	4/20/2023	19,725,000	19,720,414	19,333,459	19,725,000	19,721,848	19,344,899	0 553	0.403
92181PS11	VANDERBUILT UNIVERSITY TAXABLE	5/1/2023	-	-	-	3,000,000	2,924,000	2,929,333	0.584	4 093
3137EAER6	FEDERAL HOME LN MTG CORP	5/5/2023	20,355,000	20,346,982	19,928,970	20,355,000	20,349,368	19,905,562	0 595	0 421
89233HT53	TOYOTA MTR CR CP DISC	6/5/2023	-	-	-	15,000,000	14,559,000	14,529,450	0.679	4.019
3130ASCC1	FEDERAL HOME LOAN BANKS	6/23/2022	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	19,734,600	0 729	2.497
3137EAES4	FEDERAL HOME LN MTG CORP	6/26/2023	17,050,000	17,027,301	16,594,936	17,050,000	17,033,087	16,573,453	0 737	0.382
3135G05G4	FEDERAL NATL MTG ASSN	7/10/2023	320,000	319,293	311,526	320,000	319,467	310,810	0 775	0 461
3137EAEV7	FEDERAL HOME LOAN BANKS	8/24/2023	20,395,000	20,332,938	19,788,861	20,395,000	20,346,532	19,689,741	0 899	0.511
313383AB7	FEDERAL HOME LOAN BANKS	8/30/2023	7,500,000	7,536,051	7,435,275	7,500,000	7,529,639	7,357 575	0.915	1.794
3130ATDJ3	FEDERAL HOME LOAN BANKS	9/15/2023	-	-	-	15,000,000	14,980,629	14,941 650	0 959	4.014
9128285K2	US TREASURY NOTES	10/31/2023	20,000,000	20,123,552	19,989,800	20,000,000	20,100,294	19,704,600	1.085	2.400
313080F70	FEDERAL HOME LOAN BANKS	12/8/2023	-	-	-	20,000,000	19,983,678	19,759,000	1.189	3.440
3130AQQ63	FEDERAL HOME LOAN BANKS	2/14/2024	10,000,000	10,000,000	9,761,700	10,000,000	10,000,000	9,576,100	1 375	1 185
3130AR5E7	FEDERAL HOME LOAN BANKS	3/11/2024	15,000,000	15,000,000	14,769,150	15,000,000	15,000,000	14,424,900	1 447	1.820
91282CCT6	US TREASURY NOTES	8/15/2024	13,055,000	12,946,923	12,360,996	13,055,000	12,959,671	12,148,852	1 877	0 764
91282CCX7	US TREASURY NOTES	9/15/2024	18,680,000	18,509,723	17,646,809	18,680,000	18,529,063	17,334,480	1 962	0 788
3130AS2R9	FEDERAL HOME LOAN BANKS	11/25/2024	10,000,000	10,000,000	9,960,500	10,000,000	10,000,000	9,692,400	2.156	3.150
3130AQKN2	FEDERAL HOME LN MTG CORP	1/28/2025	10,000,000	10,000,000	9,560,400	10,000,000	10,000,000	9,324,100	2 332	1.300
3130ARMC2	FEDERAL HOME LOAN BANKS	4/25/2025	20,000,000	20,000,000	19,833,800	20,000,000	20,000,000	19,297,600	2.570	3.229
3134GXP73	FEDERAL HOME LN MTG CORP	5/28/2025	-	-	-	15,000,000	15,000,000	14,849,700	2.660	4.002
3135G04Z3	FEDERAL NATL MTG ASSN	6/17/2025	27,500,000	27,078,687	25,534,025	27,500,000	27 114,113	24,858,350	2.715	1 022
3134GX3Q5	FEDERAL HOME LN MTG CORP	10/20/2025	-	-	-	15,000,000	15,000,000	15,023,250	3 058	5.050
91282CBH3	US TREASURY NOTES	1/31/2026	20,000,000	19,452,456	18,207,800	20,000,000	19,490,322	17,618,800	3.340	1.151
31417YGY7	FNMA POOL	10/01/2029	730,465	803,622	754,051	689,059	755,948	676,297	2.494	0.833
31417YHJ9	FNMA POOL	11/01/2029	665,136	713,569	672,526	618,183	661,827	602,135	2.480	1.289
3140XADX7	FNMA POOL	4/1/2031	6,978,216	7,132,069	6,714,370	6,627,062	6,769,266	5,951,831	3 344	1.264
3133KYVC0	FHLMC POOL	5/1/2041	8,021,081	8,147,395	7,186,407	7,831,938	7,953,898	6,565,122	6.618	1.727

3140XCHM3	FNMA POOL	7/1/2041	8,220,388	8,447,837	7,581,088	8,068,367	8,289,246	6,957,595	6.506	2.020
Total Barrow Hanley Portfolio			573,153,225	572,339,772	561,940,093	590,436,715	588,554,372	572,518,351	1.044	1.006
	TexPool Balance	10/1/2022	592,327,151	592,327,151	592,327,151	458,106,194	458,106,194	458,106,194	0.003	2.847
Total Portfolio			1,165,480,376	1,164,666,923	1,154,267,244	1,048,542,909	1,046,670,566	1,030,624,545	0.589	2.261

PARKLAND COMMUNITY HEALTH PLAN, INC.
INVESTMENT REPORT
As Of: September 30, 2022

ID	Issuer	Maturity	As Of: June 30, 2022			As Of: September 30, 2022			Avg Life	Yield
			Par Value	Cost	Market Value	Par Value	Cost	Market Value		
MISXX	MORGAN STANLEY LIQ TREAS-INS	10/1/2022	14,570,262	14,570,262	14,570,262	5,020,335	5,020,335	5,020,335	0.003	2.300
4497W1GD2	ING (US) FUNDING DISC	7/13/2022	7,000,000	6,980,696	6,980,696	-	-	-	0.000	0.000
912796X46	US TREASURY BILL	8/2/2022	7,000,000	6,981,186	6,981,186	-	-	-	0.000	0.000
48306BH40	KAISER FOUND DISC	8/4/2022	7,000,000	6,976,900	6,976,900	-	-	-	0.000	0.000
13068FCR7	CALIFORNIA ST TAXABLE	8/10/2022	7,000,000	7,000,000	7,000,000	-	-	-	0.000	0.000
3130AJY52	FEDERAL HOME LOAN BANKS	8/12/2022	350,000	349,992	349,437	-	-	-	0.000	0.000
912796T58	US TREASURY BILL	8/25/2022	5,000,000	4,981,926	4,981,926	-	-	-	0.000	0.000
89233HJ88	TOYOTA MTR CR CP DISC	9/8/2022	5,000,000	4,985,000	4,985,000	-	-	-	0.000	0 000
98459SJE6	YALE UNIVERSITY DISC	9/15/2022	7,500,000	7,462,083	7,462,083	-	-	-	0.000	0.000
4497W1KD7	ING (US) FUNDING DISC	10/13/2022	-	-	-	7,000,000	6,952,575	6,992,083	0.036	2.738
78009BKH4	ROYAL BANK CANNADA DISC	10/17/2022	7,000,000	6,967,571	6,967,571	7,000,000	6,967,571	6,989,332	0.047	0.622
9128283C2	US TREASURY NOTE	10/31/2022	5,000,000	5,027,568	4,997,800	5,000,000	5,006,645	4,996,950	0.085	0.338
46640QLE9	JP MORGAN SECS DISC	11/14/2022	7,000,000	6,942,775	6,942,775	7,000,000	6,942,775	6,970,425	0.123	1.097
16085KLV9	CHARLOTTE-MECKLENBURG NC	11/29/2022	-	-	-	7,000,000	6,966,891	6,966,157	0.164	2.986
912796XT1	US TREASURY BILL	2/2/2023	-	-	-	7,000,000	6,897,726	6,916,379	0.342	2.974
3130ASB65	FEDERAL HOME LOAN BANKS	2/23/2023	-	-	-	10,000,000	9,945,137	9,914,400	0.400	3.151
3130ARAS0	FEDERAL HOME LOAN BANKS	3/21/2023	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	9,864,200	0.471	1.250
3137EAEQ8	FEDERAL HOME LN MTG CORP	4/20/2023	3,050,000	3,049,291	2,989,458	3,050,000	3,049,512	2,991,227	0.553	0.404
3137EAER6	FEDERAL HOME LN MTG CORP	5/5/2023	3,250,000	3,248,720	3,181,978	3,250,000	3,249,100	3,178,240	0 595	0.422
89233HT53	TOYOTA MTR CR CP DISC	6/5/2022	-	-	-	7,500,000	7,279,500	7,264,725	0.679	4 019
3130ASCC1	FEDERAL HOME LOAN BANKS	6/23/2023	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	9,867,300	0 729	2.497
3137EAES4	FEDERAL HOME LN MTG CORP	6/26/2023	4,175,000	4,169,440	4,063,569	4,175,000	4,170,857	4,058,309	0.737	0.385
91282CCK5	US TREASURY NOTE	6/30/2023	3,500,000	3,490,269	3,404,695	3,500,000	3,492,721	3,398,010	0.748	0.404
3135G05G4	FEDERAL NATL MTG ASSN	7/10/2023	3,180,000	3,172,976	3,095,794	3,180,000	3,174,698	3,088,670	0.775	0.466
3137EAEV7	FEDERAL HOME LN MTG CORP	8/24/2023	4,545,000	4,531,166	4,409,923	4,545,000	4,534,195	4,387,834	0.899	0.516
3135G0U43	FEDERAL NATL MTG ASSN	9/12/2023	4,000,000	4,113,638	4,001,640	4,000,000	4,089,788	3,943,600	0.951	0.493
3130ARW49	FEDERAL HOME LOAN BANKS	11/16/2023	9,000,000	9,000,000	8,966,610	9,000,000	9,000,000	8,870,400	1.129	3.040
3130ATBL0	FEDERAL HOME LOAN BANKS	12/8/2023	-	-	-	10,000,000	9,948,452	9,904,900	1.189	4.078
44236PLN6	HOUSTON TX CMNTY CLG	2/15/2024	-	-	-	1,000,000	1,022,286	1,010,570	1.378	3.318
3130AR5E7	FEDERAL HOME LOAN BANKS	3/11/2024	5,000,000	5,000,000	4,923,050	5,000,000	5,000,000	4,808,300	1 447	1.820
3134GXC51	FEDERAL HOME LOAN BANKS	7/22/2024	6,660,000	6,660,000	6,665,994	-	-	-	0.000	0 000
91282CCT6	US TREASURY NOTE	8/15/2024	6,580,000	6,525,523	6,230,207	6,580,000	6,531,949	6,123,282	1.877	0.769
91282CCX7	US TREASURY NOTE	9/15/2024	1,320,000	1,307,966	1,246,991	1,320,000	1,309,333	1,224,920	1 962	0.793
3130ARSQ5	FEDERAL HOME LOAN BANKS	4/28/2025	10,000,000	10,000,000	9,939,200	10,000,000	10,000,000	9,713,000	2.578	3.311
912828ZL7	US TREASURY NOTE	4/30/2025	6,620,000	6,508,196	6,150,377	6,620,000	6,518,039	5,997,852	2.584	0.982
3134GXP73	FEDERAL HOME LN MTG CORP	5/28/2025	-	-	-	7,000,000	7,000,000	6,929,860	2.660	4.002
3128P7MV2	FHLMC POOL	10/01/2029	189,874	209,125	196 157	171,373	188,213	168,398	2 512	0.828
31417YGY7	FNMA POOL	10/01/2029	118,315	130,294	122,135	111,608	122,560	109,541	2.494	0 828
31417YHJ9	FNMA POOL	11/1/2029	276,249	296,584	279,318	256,748	275,073	250,083	2 480	1.275
3138WFZ66	FNMA POOL	11/1/2030	665,509	698,731	663,865	628,551	659,067	594,295	3 260	1 101
3128MERR4	FHLMC POOL	12/1/2030	1,358,511	1,440,023	1,356,391	1,272,337	1,346,594	1,204,420	3 178	0.991
31307QFT9	FHLMC POOL	2/1/2031	1,596,977	1,680,442	1,594,486	1,517,039	1,594,216	1,435,998	3.322	1.327
31418BM37	FNMA POOL	2/1/2035	610,702	665,417	621,719	591,549	643,679	564,521	4.063	1.528
Total Barrow Hanley Portfolio			175,116,398	175,123,758	173,299,191	169,289,539	168,899,486	165,718,516	0.993	2.105
GOFXX	Federated Government Obligation Fund	10/1/2022	245,216,569	245,216,569	245,216,569	51,278,332	51,278,332	51,278,332	0.003	2.865
Total Portfolio			$ 420,332,967	$ 420,340,327	$ 418,515,760	220,567,872	220,177,818	216,996,849	0.763	2.282

PARKLAND SERIES 2009 LIMITED TAX BONDS - DEBT SERVICE ACCOUNTS
INVESTMENT REPORT
As Of: September 30, 2022

ID	Issuer	Maturity	As Of: June 30, 2022 Par Value	Cost	Market Value	As Of: September 30, 2022 Par Value	Cost	Market Value	Avg Life	Yield
FGTXX	GOLDMAN GOVT-2009B DEBT SVC	10/1/2022	-	-	-	-	-	-	0.003	2.440
FGTXX	GOLDMAN GOVT-2009C DEBT SVC	10/1/2022	8,829,869	8,829,869	8,829,869	1,218,899	1,218,899	1,218,899	0.003	2.440
FGTXX	GOLDMAN GOVT-2013 DEBT SVC	10/1/2022	1,391,176	1,391,176	1,391,176	1,331,241	1,331,241	1,331,241	0.003	2.440
FGTXX	GOLDMAN GOVT-2019 DEBT SVC	10/1/2022	18,051,240	18,051,240	18,051,240	38,101	38,101	38,101	0.003	2.440
Total Debt Service			$ 28,272,285	$ 28,272,285	$ 28,272,285	2,588,241	2,588,241	2,588,241	0.003	2.440

PARKLAND HEALTH & HOSPITAL SYSTEM - CONSTRUCTION ACCOUNTS
INVESTMENT REPORT
As Of: September 30, 2022

ID	Issuer	Maturity	As Of: June 30, 2022 Par Value	Cost	Market Value	As Of: September 30, 2022 Par Value	Cost	Market Value	Avg Life	Yield
LPPF	TEXPOOL-LPPF	10/1/2022	32,897,072	32,897,072	32,897,072	56,666,148	56,666,148	56,666,148	0.003	2.847
LPPF	CASH-LPPF	10/1/2022	1,000	1,000	1,000	1,000	1,000	1,000	0.000	0.000
RO DUNN	TEXPOOL-RETAINAGE	10/1/2022	40,668	40,668	40,668	40,876	40,876	40,876	0.003	2.847
WHITING TURI	TEXPOOL-RETAINAGE	10/1/2022	701	701	701	705	705	705	0.003	2.847
SDB - PSYCH	TEXPOOL-RETAINAGE	10/1/2022	1,430	1,430	1,430	1,438	1,438	1,438	0.003	2.847
SMR CONST	TEXPOOL-RETAINAGE	10/1/2022	2,982	2,982	2,982	2,997	2,997	2,997	0.003	2.847
PHILLIPS MAY	TEXPOOL-RETAINAGE	10/1/2022	96,918	96,918	96,918	181,029	181,029	181,029	0.003	2.847
MCCARTHY-CI	TEXPOOL-RETAINAGE	10/1/2022	20,835	20,835	20,835	20,942	20,942	20,942	0.003	2.847
MEDCO	TEXPOOL-RETAINAGE	10/1/2022	1,607	1,607	1,607	1,615	1,615	1,615	0.003	2.847
3I CONTRACTI	TEXPOOL-RETAINAGE	10/1/2022	718	718	718	722	722	722	0.003	2.847
MCGOUGH CC	TEXPOOL-RETAINAGE	10/1/2022	105,328	105,328	105,328	105,867	105,867	105,867	0.003	2.847
AZTECA ENTE	TEXPOOL-RETAINAGE	10/1/2022	13,563	13,563	13,563	17,843	17,843	17,843	0.003	2.847
GCC ENTERPI	TEXPOOL-RETAINAGE	10/1/2022	32	32	32	32	32	32	0.003	2.847
HC BECK LTD	TEXPOOL-RETAINAGE	10/1/2022	487	487	487	490	490	490	0.003	2.847
AUSTIN COMM	TEXPOOL-RETAINAGE	10/1/2022	364,287	364,287	364,287	9,550	9,550	9,550	0.003	2.847
JOEL BROWN	TEXPOOL-RETAINAGE	10/1/2022	139,427	139,427	139,427	215,896	215,896	215,896	0.003	2.847
AZTECA GCC	TEXPOOL-RETAINAGE	10/1/2022	155,444	155,444	155,444	213,013	213,013	213,013	0.003	2.847
BECK EJ SMIT	TEXPOOL-RETAINAGE	10/1/2022	-	-	-	22,981	22,981	22,981	0.003	2.847
US BANK	CASH-COLLATERAL	10/1/2022	356	356	356	410	410	410	0.003	0.000
US BANK	UNITED STATES TREAS NTS	8/15/2022	497,000	496,802	496,269	504,000	496,748	497,584	0.000	0.000
Total Construction Accounts			$ 34,339,856	$ 34,339,657	$ 34,339,125	58,007,554	58,000,302	58,001,138	0.003	2.822

Total Investments			$ 1,648,425,485	$ 1,647,619,193	$ 1,635,394,414	1,329,706,576	1,327,436,927	1,308,210,772	0.591	2.289

DALLAS COUNTY HOSPITAL DISTRICT
INVESTMENT REPORT - SUMMARY STATEMENT
Quarter Ending September 30, 2022

Marketable Securities and Money Funds	PHHS Operating Pool	Debt Service Funds	Retainage, Collateral and LPPF	PCHP
Beginning Market Value	$1,925,067,621	$28,272,285	$34,553,235	$411,735,925
Unrealized Gain/Loss	(5,407,196)		1,368	(1,188,037)
Realized Gain/Loss	(96,501)			(16,769)
Amortization/Accretion	77,764			18,374
Interest Income - Net Receipts	4,434,932	88,195	247,963	1,031,338
Purchased Interest	(131,250)			(68,089)
Net Deposits/Payments/Transfers	(908,320,825)	(29,519,135)	23,169,893	(194,515,893)
Other Changes		3,746,896		
Ending Market Value	$1,015,624,545	$2,588,241	$57,972,459	$216,996,849

Accrued Interest Income & Receivable				
Beginning Accrued Interest Receivable	$1,305,977	$24,097	$0	$375,969
Payments Received	(1,374,586)	(88,195)		(502,211)
Securities Purchased/Sold	131,250			68,089
Accrued Interest Income	1,995,633	69,295		640,080
Ending Accrued Interest Receivable	$2,058,274	$5,197	$0	$581,927

Project Summary

Parkland

Project Summary
As of September 30, 2022

	Description	Begin Date	End Date	Period to Date Amount	Year to Date Amount	Life to Date Amount	*Budgeted Amount*	Remaining Budget
18081	Construct New Breast Center	**9/12/2017**	**2/22/2021**	-	21,681	9,371,276	18,162,759	8,791,483
18086	New Expansion Clinic	**10/1/2017**	**12/31/2021**	76,544	3,208,242	205,560,023	211,326,720	5,766,697
18087	Clinical Renovations	**10/1/2017**	**12/31/2021**	-	30,242	2,504,916	2,752,433	247,517
18088	Owners Consultants-Management	**10/1/2017**	**12/31/2021**	-	-	800,213	1,094,824	294,611
18089	Tower Garage PFS Build Out	**10/1/2017**	**12/31/2021**	-	17,088	4,051,153	4,257,570	206,417
18090	OPH Administration Renovations	**10/1/2017**	**12/31/2021**	-	53,396	460,422	1,247,769	787,347
18091	Butler Parking Garage	**10/1/2017**	**2/22/2021**	-	105,858	29,271,631	29,700,000	428,369
18108	2422 Butler HVAC	**7/1/2018**	**8/30/2021**	-	54,878	847,871	1,111,500	263,629
18120	Pharmacy Warehouse Build-Out	**11/1/2018**	**10/31/2021**	-	227,806	241,996	290,500	48,504
18128	Infusion Pump Replacement	**3/21/2019**	**12/31/2021**		-	3,685,003	4,465,128	780,125
18129	JFK Memorial Park	**2/1/2019**	**5/30/2022**	265,000	2,196,211	2,326,202	2,700,000	373,798
18135	Redbird Clinic	**6/26/2019**	**7/15/2021**	90,857	1,811,221	13,883,893	18,851,200	4,967,307
18136	Peritoneal Dialysis	**6/26/2019**	**2/23/2021**	120	120	2,341,724	2,383,600	41,876
18141	Logistic 2nd Floor Build Out	**11/12/2018**	**3/30/2021**	686	11,438	1,720,404	3,660,200	1,939,796
18145	Employee OB/Gyn Clinic	**8/1/2019**	**7/30/2021**	-	-	144,633	182,800	38,167
18146	Large IV Pump Replacement	**4/1/2019**	**12/31/2022**	9,598	76,689	1,439,084	2,500,000	1,060,916
18147	1341 Mockingbird	**1/24/2019**	**8/31/2021**	-	101,140	2,100,941	2,740,590	639,649
18148	Family Place	**1/24/2019**	**8/31/2021**	-	90,881	2,894,804	3,289,253	394,449
18153	COPC Upgrade Faithful Gould	**10/1/2019**	**9/1/2022**	702	385,400	1,437,313	2,105,124	667,811
18159	Privacy Wall/Window Construction	**10/1/2019**	**2/16/2022**	-	-	47,086	48,000	914
18163	Modify Space in RJA for Apheresis	**3/1/2020**	**9/30/2022**	-	17,450	49,003	570,000	520,997
18164	Logistic 3rd Floor Lab HVAC	**3/1/2020**	**12/31/2021**	-	1,757	64,455	180,000	115,545
18165	Domestic Water Heater Tank OPH	**3/1/2020**	**4/30/2021**	-	-	35,455	150,000	114,545
18172	Vickery Clinic	**8/1/2020**	**4/4/2022**	-	18,676	71,352	21,062,060	20,990,708
18175	CT Scanner for 2nd Floor Shelled Out Area	**9/30/2020**	**1/20/2022**	2,900	2,255,954	2,301,394	2,860,241	558,847
18176	Hatcher Clinic Exit Gate	**12/3/2020**	**7/1/2022**	23,013	23,013	23,013	33,500	10,487
18178	Renovation to Psych Quiet Activity Room	**12/3/2020**	**12/23/2022**	-	-	-	28,000	28,000
18180	Waiting Room Replacement ASC Flr 1	**12/3/2020**	**12/31/2021**	-	-	42,655	43,200	545
18182	Renovation of Garland COPC	**12/3/2020**	**10/1/2022**	356,071	710,497	710,497	1,658,339	947,842
18183	ECMO Program Development	**12/31/2020**	**9/30/2022**	-	8,225	1,250,616	1,260,775	10,159
18186	Pain Procedure Expansion	**12/31/2020**	**2/28/2023**	-	26,248	26,248	556,909	530,661
18189	Psych Door and Magnetic Lock	**12/31/2020**	**12/31/2022**	-	144,867	144,867	218,102	73,235
18192	CUP Steam Line Modifications	**12/31/2020**	**1/31/2022**	-	-	-	330,000	330,000
18193	Ambulatory Staff Assist in Restroom	**12/31/2020**	**1/31/2023**	-	-	-	28,000	28,000
18194	ED Entry Flow Redesign	**1/4/2021**	**2/28/2022**	-	16,102	16,102	24,500	8,398
18195	Cube Renovation	**1/7/2021**	**9/7/2021**	-	-	19,841	31,000	11,159
18196	Remodel on 17th Floor Ofice Space	**1/21/2021**	**2/28/2023**	-	-	-	84,000	84,000
18197	OncoSuite Software for Tumor Visualization	**2/4/2021**	**3/31/2022**	-	11,726	130,035	167,055	37,020
18198	Goodnight Warehouse	**2/4/2021**	**8/1/2022**	10,049	1,040,496	3,648,984	5,000,000	1,351,016
18199	Registration Desk and Operations Deharo COPC	**2/4/2021**	**3/1/2022**	-	32,200	33,525	320,400	286,875
18200	Backup Domestic Water Boiler	**2/26/2021**	**3/31/2022**	-	96,566	96,566	100,000	3,434
18201	CUP-Boiler Safety Solenoid	**2/26/2021**	**12/31/2022**	-	27,965	27,965	165,000	137,035
18202	CUP Cooling Tower Screen Wall	**2/26/2021**	**4/30/2022**	-	136,077	136,077	175,941	39,864
18203	Relocation of Family Medicine Clinic	**2/26/2021**	**5/31/2022**	148,749	3,475,856	3,622,488	3,796,500	174,012
18204	Telemetry Level 14 NPH	**2/26/2021**	**2/28/2023**	4,613	12,496	12,496	194,700	182,204
18207	Renovation of an Existing Nurses Office	4/2/2021	2/28/2022	-	-	-	19,400	19,400
18212	Workspace Optimization	4/7/2021	8/31/2022	-	-	-	16,050	16,050

18213	MRD Breakroom	**5/11/2021**	**4/1/2022**	26,395	26,395	26,395	378,800	352,405
18214	Replacement of 37 Wall Mounts and PC Monitors	**5/11/2021**	**3/1/2023**	-	-	-	81,550	81,550
18215	Dallas Defects	**5/25/2021**	**5/31/2022**	11,594	122,649	138,841	239,200	100,359
18216	Supply Chain Store Room Expansion	**6/23/2021**	**4/1/2022**	22,130	22,130	22,130	464,900	442,770
18217	Upgrade Parking Technology at Tower, ASC & ED	**7/30/2021**	**5/1/2022**	-	409,886	544,886	450,000	(94,886)
18219	Construction for Bluitt Flowers COPC X-ray	**7/30/2021**	**5/31/2022**	-	-	-	185,400	185,400
18220	Healthy Start Renovation	**7/30/2021**	**10/31/2022**	545	15,636	15,636	312,900	297,264
18223	Jubilee Clinic	**10/27/2021**	**5/1/2022**	22,402	275,546	276,968	700,700	423,732
18224	Replacement of Fire Alarm System	**11/19/2021**	**10/1/2022**	-	-	-	278,400	278,400
18225	Interior Improvement Chase 8435 Stemmons	**12/6/2021**	**4/30/2022**	31,500	31,500	31,500	8,245,000	8,213,500
18227	Dedicated Discharge Space at UCEC	12/9/2021	11/30/2022	-	-	-	90,000	90,000
18228	Phase 2 Noise Reduction Hardware	12/9/2021	3/31/2022	-	-	-	238,985	238,985
18229	Metro Medical Credit Union	**12/9/2021**	**11/30/2022**	37,291	172,376	172,376	2,308,700	2,136,324
18230	Old Campus Demolition (Phase II)	**12/9/2021**	**9/30/2023**	189,440	2,224,389	2,224,389	25,300,000	23,075,611
18232	Nutrition Area, card Reader, Shelves	**12/9/2021**	**11/30/2022**	21,158	21,158	21,158	22,000	842
18233	Dedicated Shower Space Within the ED	**12/9/2021**	**11/30/2022**	-	-	-	35,000	35,000
18234	ASC Air Handler Replacement	**1/20/2022**	**06/30.2022**	-	-	-	543,295	543,295
18235	Radiology, Additional5th US Room	**1/20/2022**	**12/31/2022**	8,806	139,912	139,912	393,400	253,488
18236	Provide Sanitation Manager's Office	**1/20/2022**	**12/31/2022**	-	5,197	5,197	30,000	24,803
18237	New Administration Tower	**2/3/2022**	**9/30/2023**	49,916	49,916	49,916	123,751,500	123,701,584
18239	Moody 6th Floor Buildout	**2/3/2022**	**5/1/2022**	418,218	557,988	557,988	16,403,000	15,845,012
18240	Enhanced Crosswalk and Intersection	**2/3/2022**	**5/31/2022**	-	65,600	65,600	50,000	(15,600)
18241	CUP Demand Flow Monitoring Equipment	3/16/2022	1/2/2023	-	-	-	95,560	95,560
18242	Renovation, Demolition	**5/5/2022**	**4/30/2022**	-	-	-	3,517,600	3,517,600
18244	Annie's Place Renovation-Childcare Buildout	**6/10/2022**	**2/1/2023**	-	-	-	1,760,800	1,760,800
18245	New Dental Clinic	**6/13/2022**	**11/1/2022**	3,650	3,650	3,650	472,432	468,782
19278	Wireless Network Upgrade	**9/19/2016**	**9/30/2021**	-	8,714	2,164,361	2,367,491	203,131
19284	Patient Queing System	**1/3/2017**	**10/4/2019**	-	45,355	99,730	-	(99,730)
19286	EPIC Care Plan and Education	**12/22/2016**	**6/14/2021**	-	-	9,027	52,000	42,973
19297	Clinical Trial Mgmt. (CTMS)	**3/1/2017**	**9/30/2020**	-	7,200	466,696	692,280	225,584
19302	EPIC ELA Implementation	**6/5/2017**	**10/4/2019**	-	-	136,589	953,826	817,237
19310	End of Life Hardware Refresh	**11/21/2017**	**7/31/2022**	-	1,600,021	6,974,648	8,900,000	1,925,352
19323	Network Segmentation	**4/12/2018**	**2/24/2020**	-	-	347,161	-	(347,161)
19337	Synergy Upgrade	**9/13/2018**	**8/31/2021**	-	-	55,634	558,978	503,344
19338	Provation Upgrade	**9/13/2018**	**8/31/2021**	-	-	15,510	182,217	166,707
19340	Virtualize McKesson PACS Svr	**9/13/2018**	**4/30/2022**	-	-	-	161,775	161,775
19341	MARS Upgrade	**9/13/2018**	**8/31/2021**	-	-	-	8,215	8,215
19344	Decommission Old Parkland DSX	**11/1/2018**	**9/20/2020**	-	-	713,707	1,090,000	376,293
19347	Care Planning Content-Elsevier	**11/28/2018**	**10/31/2022**	-	-	1,009,500	1,074,000	64,500
19358	Endoscopy Pillcam Interface	**7/8/2019**	**9/30/2020**	-	13,000	13,000	23,000	10,000
19360	MagView EQUIP Upgrade	**8/1/2019**	**6/30/2022**	-	-	-	36,880	36,880
19361	DynaCAD Breast & Prostate Soft	**4/1/2019**	**3/30/2022**	-	-	-	54,264	54,264
19366	Epic Core Infrastructure	**12/1/2019**	**12/31/2020**	-	-	357,740	500,000	142,260
19367	Hospital Core and Distribution Expansion	**12/1/2019**	**9/30/2021**	25,200	31,384	2,967,134	3,000,000	32,866
19371	Integrate the Critline Monitor with Epic	**12/1/2019**	**5/31/2022**	-	-	16,661	18,500	1,839
19374	CAD Replacement	**3/1/2020**	**1/1/2023**	13,970	159,578	578,122	594,720	16,598
19377	OR Black Box	**3/1/2020**	**4/1/2022**	-	216,423	328,923	627,418	298,495
19378	Cardio Day Holter System	**3/1/2020**	**8/31/2021**	-	-	-	50,000	50,000
19379	Cisco Wired NK (Hospital NK Refresh Yr. 2 of 5)	**3/1/2020**	**9/30/2022**	140,288	868,567	3,706,994	10,407,562	6,700,568
19380	Qmatic Upgrade	**4/1/2020**	**10/30/2020**	-	-	-	10,000	10,000
19382	Point of Use Supply Distribution Sys	**3/1/2020**	**9/30/2022**	-	-	-	1,483,318	1,483,318
19387	MC 40 Fleet Replacement	**10/1/2020**	**9/30/2022**	2,305,071	7,681,431	7,681,431	7,996,194	314,763
19388	Change Healthcare/McKesson PACS Licenses	**10/1/2020**	**8/31/2021**	-	-	442,750	461,475	18,725
19389	Data Management Sys SAP Hana	**10/1/2020**	**7/31/2022**	-	-	300,913	1,800,000	1,499,087
19392	Digital Imaging System	**2/4/2021**	**2/10/2022**	-	105,204	105,204	133,679	28,475

19394	PET Infusion System	**3/11/2021**	**9/30/2021**	-	-	21,533	36,848	15,316
19396	Spok Upgrade Paging System	**5/5/2021**	**12/31/2022**	-	21,072	21,072	31,064	9,992
19398	Automated Tablet Splitter x2	**5/11/2021**	**10/31/2021**	-	-	25,617	25,000	(617)
19399	Vancomycin Dosing Software	**5/11/2021**	**12/31/2021**	-	-	-	75,000	75,000
19400	CHUB Camera Control Units & CMAC System	**5/11/2021**	**9/30/2021**	155,756	155,756	155,756	151,065	(4,691)
19401	Higher Ground Call Center Replacement	**9/1/2021**	**3/31/2022**	478,580	698,247	698,247	698,248	1
19402	Expand Telemetry Workroom	**10/27/2021**	**10/7/2022**	-	-	-	314,346	314,346
19403	Siemens Software Upgrade to Desigo	**1/20/2022**	**3/31/2022**	91,278	91,278	91,278	476,389	385,111
19404	Topaz ePad Replacement	**12/1/2021**	**3/1/2022**	-	1,079	1,079	372,000	370,921
19405	Expansion due Growth-VDI/Server Infrastructure	**12/1/2021**	**9/30/2022**	-	865,619	865,619	1,382,040	516,421
19406	GE Pristina Mammography Software upgrade-Moody	**1/20/2022**	**9/23/2022**	-	42,250	42,250	39,100	(3,150)
19407	Digital Imaging System, Barco Replalcement	**2/22/2022**	**5/31/2022**	-	-	-	235,334	235,334
19408	NM Software for Radioactive Dose Development	**5/5/2022**	**1/31/2023**	-	-	-	196,000	196,000
19409	Epic Willow	**5/18/2022**	**9/30/2022**	-	-		274,035	274,035
	Total Capital Projects			**5,042,091**	**33,204,570**	**332,304,652**	**585,837,025**	**253,532,373**