Parkland

Budget & Finance Committee

Agenda

Committee Members

Ramon Miguez, - Chair
Don T. O'Bannon, Esq.
Eric Bing, MD, PhD
John Proctor
Lisa Sutter

Agenda for the ***Budget and Finance Committee*** meeting of the Dallas County Hospital District is scheduled for ***Tuesday, May 24, 2022 at 11:30 AM*** at 5200 Harry Hines Blvd (WISH Building) Dallas, TX 75235, Executive Conference Room 02-175. (If assistance is needed in locating the room, please see the Administration receptionist on the 4th floor, 04-131.) A quorum will be physically present at the location of the meeting. Videoconferencing access is also possible via Webex. That application is available at https://www.webex.com/downloads.html. Teleconferencing access is possible by calling +1-415-655-0001. Both virtual access forms require inputting (meeting number: 2620 963 8614; meeting password: 1234) to join the meeting. The ***Budget and Finance Committee*** reserves the right to exercise discretion and may convene in Executive Session as permitted by Texas Government Code §§551.071 (consultation with attorney), 551.072 (deliberations regarding real estate), 551.074 (personnel matters), 551.076 (deliberations regarding security devices or security audits), 551.078 and/or 551.0785 (deliberations by medical committee or by governmental body that administers a public insurance, health or retirement plan regarding individuals' medical or psychiatric records), 551.085 (deliberation by governing board of certain providers of health care services), 551.087 (deliberation regarding economic development negotiations), 551.088 (deliberation regarding test item); Texas Government Code §418.183 (deliberation of information under §§418.175 – 418.182 for purposes of disaster management or disaster planning); Texas Health & Safety Code §161.032 (medical committee or medical peer review committee records, information or reports; and/or medical committee or medical peer review committee proceedings under Tex. Health & Safety Code Chapter 161 and/or Tex. Occ. Code Chapters 151 and 160); and/or as otherwise authorized by law on any item listed below. The ***Budget and Finance Committee*** may consider any of the agenda items in open or executive session and may continue the meeting as necessary to accomplish the business at the time and place designated by the Chair to reconvene.

	PAGE	TIME (MIN)	PRESENTER(S)
I. Declare a Quorum Present/Call to Order/Mission Statement ***Advance Wellness | Relieve Suffering | Develop and Educate*** **I CARE** **I**ntegrity **C**ompassion and Collaboration **A**ccountability **R**espect **E**quity			Chair
II. Public Comments Regarding Agenda Items *See public comment registration information and rules at* *https://www.parklandhospital.com/board-of-managers*			
III. Reports Requiring Deliberation(s) or Approval(s)			
A. Approve Contracts over $200,000	*2*		Pamela Bryant
B. Approve Capital Substitutions	*31*		Rick Humphrey
C. Parkland Financial Performance Presentation	*34*		Rick Humphrey
IV. Executive Session *Tex. Gov't Code §§551.085*			
A. Discussion of Master Service Agreement for Physician Services FY 22 Contract Update	*93*		April Audain
V. Action Item			
A. The Board may take action on any agenda item(s) above			Chair
VI. Information Only			
A. Project Summary	*103*		
B. Quarterly Financial Statements FY22 Q2	*105*		
VII. Closing Remarks			Chair
VIII. Adjourn			Chair

Parkland

Approve Contracts over $200,000

Budget Finance Committee - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %
											May 24, 2022
NON-SOLE SOURCE CONTRACTS - Sorted by Size											
N1	5	Capital	Construction Manager at Risk (CMAR) for Moody Outpatient Center	McGough Construction	5/25/2022 - 5/24/2023	$11,300,000	$11,300,000	Request for Proposals (Best Value)	Yes	Laura Adair, Planning, Design and Construction	50%
N2	8	Capital	Axiom AX - DDR4	Insight Public Sector Inc	Last signature - 3 Years	$865,619	$865,619	TXMAS or DIR Competition	Yes	Jeff Maxfield/Jeff DeFord, Information Technology	0%
N3	10	Capital and Expense	Calabrio	General Datatech LP	Last Signature - 1 Year	$730,630	$730,630	TXMAS or DIR Purchase	Yes	Darren Jones/Jeff DeFord, Information Technology	0%
N4	12	Capital	Supplies and Equipment for Henry Wade Jail & Jubilee Dental Clinics	Henry Schein	6/1/2022 - 8/30/2022	$332,656	$332,656	Invitation for Bids	No, CAP contingency funds	Patrick Eaton, Clinical Engineering	0%
N5	14	Capital	Equipment for the Patient Information Center iX Expansion	Philips Healthcare	Last Signature - 9/30/2022	$282,411	$282,411	GPO Purchase	Yes	Benny Buenvenida, Clinical Engineering	0%
N6	16	Expense	Mod #8 Background Screening Service	Dallas-Fort Worth Hospital Council Ventures, Inc.DBA: Group One Services, Inc.	10/1/2016 - 7/31/2022	$199,900	$2,119,675	Non-Sole Source Modification	Yes	Shannon Mosley, Office of Talent Management	0%
N7	18	Expense	Mod #6 Pressure Washing Services	Debbie and Sons Pressure Washing Services	10/1/2018 - 6/30/2022	$103,771	$474,280	Non-Sole Source Modification	Yes	Eric Walker, Environmental Services	0%
N8	20	Revenue: Court Approval	Mobile Banking License	PNC Bank, National Association	Last Signature - 5 Years	$0	$0	Real Estate – Exemption	N/A-Revenue	Beall Carothers, Planning Design & Construction	0%

Budget Finance Committee - Contracts for Approval

Item	Page No.	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.	MWBE %
SOLE SOURCE CONTRACTS - Sorted by Size											
S1	23	Expense	NovoSorb BTM Polyurethane Dermal Substitute Implants	PolyNovo	6/1/2022 - 5/31/2027	$1,400,000	$1,400,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Operating Room	0%
S2	25	Expense	INSTI Controls Test Kits/INSTI HIV-1/HIV-2 one test kit/ Pipette Transfer 50ul	bioLytical Laboratories	6/1/2022 - 5/31/2027	$406,040	$406,040	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tina Hill , Correctional Health Services	0%
S3	27	Expense	Omni Surgical System	Sight Sciences, Inc.	5/25/2022 - 5/24/2024	$294,000	$294,000	Sole Source	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan, Ambulatory Service Center	0%

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: May 24, 2022	**Product or Service:** Construction Manager at Risk (CMAR) for Moody Outpatient Center	
Business Owner: Laura Adair	**Business Owner Dept:** Planning, Design and Construction	**Contract Number:** POCRE-21182
Vendor/Supplier/Contractor: McGough Construction	**Source Selection Methodology:** Request for Proposals (Best Value)	**Fair and Reasonable Price Determination:** Historical Pricing

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	5/25/2022 – 5/24/2023	$11,300,000
Out Years:	0 Year(s)	+$0
Total:	5/25/2022 – 5/24/2023	$11,300,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? Yes; and Construction is approved

Financial

Is Funding included in the applicable FY Budget? Yes
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor will have M/WBE participation. The plan/program has been submitted and accepted.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 4
What % of this contract is M/WBE? 50%
M/WBE Ethnicity: N/A
M/WBE Gender: N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Construction Manager at Risk (CMAR) for Moody Outpatient Center

VENDOR: McGough Construction

COST:		
	Base Term:	$11,300,000
	Out Years:	+ $0
	Total:	$11,300,000

Recommendation
Approve this contract for Construction Manager at Risk (CMAR) for Moody Outpatient Center.

Background
This contract is for the Construction Manager at Risk (CMAR) for a build-out of three (3) Parkland clinics on the sixth floor of the Moody Outpatient Center. A CMAR will perform preconstruction services and administer the construction work on behalf of the District and is required to competitively award all of the construction work through subcontracts. The total build-out is approximately 41,000 square feet at a projected cost of approximately $11,300,000. The CMAR will competitively award all of the construction work through bid packages creating a Guaranteed Maximum Price (GMP) for the project. Pre-Construction services, General Conditions and bonding valued at $518,941 is included in the total.

Fair and Reasonable Price Determination
The costs have been reviewed by the Facilities team and a Fair and Reasonable price was determined through historical pricing for similar construction projects and the District's internal estimates. Based on Parkland's internal knowledge and assessment of the costs, the costs are in line with the market.

Competitive Range				
Vendor	**Key Strengths**	**Key Weaknesses**	**Non-Cost Score Max. 600pts**	**Price Differential**
McGough Const.	Teaming with Post L, profile complete, CMAR team identified, experienced, several Parkland projects	Only one reference	537	$0
Vendor B	Identified long lead time items	Only one reference, CMAR team not identified	511	$166,159
Vendor C	Identified long lead time items	Not clear about CMAR team	507	$380,364
Vendor D			506	$52,274
Vendor E		No profile, no work schedule	355	$699,699

Financial Forecast

Base Term	FY2022
Expenses	$11,300,000

Document Contact/Author:	Steve Adrian

Board Approval Request For Contracts Over $200,000

BOM Date: May 24, 2022	**Product or Service:** Axiom AX - DDR4	
Business Owner: Jeff Maxfield/Jeff DeFord	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-21270
Vendor/Supplier/Contractor: Insight Public Sector Inc	**Source Selection Methodology:** TXMAS or DIR Competition	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last signature – 3 Years	$865,619
Out Years:	0 Year(s)	+$0
Total:	Last signature – 3 Years	$865,619

Lowest Bidder

Is this contractor the lowest bidder/supplier? TXMAS or DIR Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Ethnicity: N/A

M/WBE Gender: N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Axiom AX - DDR4

VENDOR: Insight Public Sector Inc

COST:		
	Base Term:	$865,619
	Out Years:	+ $0
	Total:	$865,619

Recommendation
Approve this contract for Axiom AX - DDR4.

Background
When purchasing memory for Cisco servers, Axiom memory is a less expensive and is the only alternative to the name brand Cisco memory. This is memory for servers. The memory will allow us to increase the memory allocated to the Tap & Go workstations to meet Epic requirements and improve the performance of the Tap & Go computers.

Fair and Reasonable Price Determination
A competition was performed through DIR and 3 vendors responded. The TXMAS or DIR contract and pricing was obtained in a solicitation process performed by the State of Texas. For additional competition Parkland requested quotes from the DIR contractors that could fill this need. A fair and reasonable price was determined through adequate competition.

A fair and reasonable price was determined through adequate competition.

Vendor	Price Differential
Insight	$0
Vendor B	$598,578
Vendor C	$2,301,351

Financial Forecast

Base Term	FY2022
Equipment / Licenses / Maintenance	$865,619

Document Contact/Author:	Kimberly Bell

Board Approval Request For Contracts Over $200,000

BOM Date: May 24, 2022	**Product or Service:** Calabrio	
Business Owner: Darren Jones/Jeff DeFord	**Business Owner Dept:** Information Technology	**Contract Number:** POIT-21269
Vendor/Supplier/Contractor: General Datatech LP	**Source Selection Methodology:** TXMAS or DIR Purchase	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Capital and Expense

	Contract Dates	Contract Price
Base Term:	Last Signature – 1 Year	$730,630
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 1 Year	$730,630

Lowest Bidder

Is this contractor the lowest bidder/supplier? TXMAS or DIR Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? Yes; and IT approved

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Ethnicity: N/A

M/WBE Gender: N/A

Submitted By (Division VP): Joe Longo, Senior Vice President & Chief Information Officer

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Calabrio

VENDOR: General Datatech LP

COST:		
	Base Term:	$730,630
	Out Years:	+ $0
	Total:	$730,630

Recommendation
Approve this contract for Calabrio.

Background
Calabrio is the proposed solution to replace Parkland's existing call recording solution. The current legacy recording solution that no longer meets Parkland's operational demands, is not scalable to meet anticipated growth. Parkland currently records ~3M voice calls annually for quality, training, dispute resolution, compliance, and regulatory purposes among other reasons. The Calabrio solution, through the DIR channel partner, is created to match the Parkland owned Cisco network product as an integrated addition to the software solution. Parkland currently owns the Cisco network solution/software that supports the call center needs and specific configuration.

Fair and Reasonable Price Determination
The DIR contract and pricing was obtained in a solicitation process performed by the State of Texas. Market research conducted through ECRI shows that Parkland price is equivalent to other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2022
Support/Maintenance	$32,383
Equipment / Licenses	$698,247
Totals	$730,630

Document Contact/Author:	Kimberly Bell

Board Approval Request For Contracts Over $200,000

BOM Date: May 24, 2022	**Product or Service:** Supplies and Equipment for Henry Wade Jail & Jubilee Dental Clinics	
Business Owner: Patrick Eaton	**Business Owner Dept:** Clinical Engineering	**Contract Number:** PO #1484988, PO #1485564
Vendor/Supplier/Contractor: Henry Schein	**Source Selection Methodology:** Invitation for Bids	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	6/1/2022– 8/30/2022	$332,656
Out Years:	0 Year(s)	+$0
Total:	6/1/2022 – 8/30/2022	$332,656

Lowest Bidder

Is this contractor the lowest bidder/supplier? Yes
If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes
Does this contract have an IT Component? No
Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? No, CAP contingency funds
FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.
Were M/WBE's Directly Solicited? Yes
Number Responding M/WBE's: 0
What % of this contract is M/WBE? 0%
M/WBE Ethnicity: N/A
M/WBE Gender: N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Supplies and Equipment for Henry Wade Jail & Jubilee Dental Clinics

VENDOR: Henry Schein

COST:		
	Base Term:	$332,656
	Out Years:	+ $0
	Total:	$332,656

Recommendation
Approve this contract for Supplies and Equipment for Henry Wade Jail & Jubilee Dental Clinics.

Background
This is a purchase for dental equipment and supplies for two dental locations. Henry Wade Jail Dental Clinic and Jubilee Family Clinic. An IFB (Invitation for Bid) was issued to acquire bids from companies capable of providing the necessary products. Contract was awarded to the lowest responsive and responsible bidder.

Fair and Reasonable Price Determination
A fair and reasonable price was determined through adequate competition. Henry Schein provided the lowest bid.

Vendor	Price Differential
Henry Schein Inc.	$0
Vendor B	$54,862

Financial Forecast

Base Term	FY2022
Equipment & Supplies	$332,656

Document Contact/Author:	Crystal Sturgeon

Board Approval Request For Contracts Over $200,000

BOM Date: May 24, 2022	**Product or Service:** Equipment for the Patient Information Center iX Expansion	
Business Owner: Benny Buenvenida	**Business Owner Dept:** Clinical Engineering	**Contract Number:** POCP-21308
Vendor/Supplier/Contractor: Philips Healthcare	**Source Selection Methodology:** GPO Purchase	**Fair and Reasonable Price Determination:** Adequate Competition

Revenue, Expense or Capital:

Capital

	Contract Dates	Contract Price
Base Term:	Last Signature – 9/30/2022	$282,411
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 9/30/2022	$282,411

Lowest Bidder

Is this contractor the lowest bidder/supplier? GPO Purchase

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Ethnicity: N/A

M/WBE Gender: N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Equipment for the Patient Information Center iX Expansion

VENDOR: Philips Healthcare

COST:		
	Base Term:	$282,411
	Out Years:	+ $0
	Total:	$282,411

Recommendation
Approve this contract for Equipment for the Patient Information Center iX Expansion.

Background
The purchase of this new equipment is to expand the hospitals Telemetry capacity by 32 channels. The addition of this Telemetry station will help ensure we have the telemetry capacity to care for and monitor those patients who need it and help with throughput (decreasing wait times for a tele box to become available) of this patient population from the ER to an inpatient bed.

Fair and Reasonable Price Determination
The GPO contract and pricing was obtained in a solicitation process performed by Vizient. Market research conducted through ECRI shows that Parkland price is 4.6% lower than the average for other facilities. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2022
Equipment	$282,411

Document Contact/Author:	Andrew Barter

Board Approval Request For Modification to Contract or Funding

BOM Date: May 24, 2022	**Modification:** Mod # 8 Background Screening Service	
Business Owner: Shannon Mosley	**Business Owner Dept:** Office of Talent Management	**Contract Number:** PONCS-19575 A3
Vendor/Supplier: Dallas-Fort Worth Hospital Council Ventures, Inc.DBA: Group One Services, Inc. **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (9/28/2021): Modifications Totaling < $100,000 Modification # 7 Amount:	$1,919,775 $99,900
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 8 Amount:	$100,000
Original Start Date: 10/1/2016 **Current Expiration:** 5/31/2022 **Mod Start Date:** 6/1/2022 **Expiration after this Mod:** 7/31/2022	New Contract Amount:	$2,119,675

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Ethnicity:	N/A
M/WBE Gender:	N/A

Submitted By (Division VP): Felicia Miller, Executive Vice President & Chief Talent Officer

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 8 Background Screening Service

VENDOR: Dallas-Fort Worth Hospital Council Ventures, Inc.DBA: Group One Services, Inc.

COST:

BOM Approved Contract Total (9/28/2021):	$1,919,775
Modification #7:	$99,900
Modification # 8:	+ $100,000
Total:	$2,119,675

Recommendation
Approve this contract modification to Background Screening Service.

Background
District procured services through a Request for Proposals covering a three-year engagement with unilateral renewal options. GroupOne provides new hire background screening services, license verifications, criminal, education, and employment checks.

Fair and Reasonable Price Determination
Rates remain consistent. The amounts requested is based on the run rates for the year, forecasted for filling additional positions in FY21/22. With efficiencies that will be implemented, we should see more positions being filled to decrease our overall vacancy rate.

Financial Forecast

Current Contract Amount	FY2022	Total
$1,919,775	$199,900	$2,119,675

Document Contact/Author:	Terence Durham

Board Approval Request For Modification to Contract or Funding

BOM Date: May 24, 2022	**Modification:** Mod # 6 Pressure Washing Services	
Business Owner: Eric Walker	**Business Owner Dept:** Environmental Services	**Contract Number:** PONCS-18873 A6
Vendor/Supplier: Debbie and Sons Pressure Washing Services **Basis of Original Contract Award** Request for Proposals (Best Value) **Basis of this Modification** Non-Sole Source Modification	BOM Approved Contract Total (9/25/2018): Modifications Totaling < $100,000 Modification # 1 - 3 Amount: Modification # 4 - 5 Amount:	$370,509 $93,271 $0
Revenue, Expense or Capital: Expense	Modification that increases contract value to $100,000 more than BOM Approved Contract Total Modification # 6 Amount:	 $10,500
Original Start Date: 10/1/2018 **Current Expiration:** 5/31/2022 **Mod Start Date:** 6/1/2022 **Expiration after this Mod:** 6/30/2022	New Contract Amount:	$474,280

Approvals

Has the final modification been approved by Legal for legal sufficiency?	Yes
Does this modification have an IT Component?	No
Does this modification have a Construction Component?	No

Financial

Is Funding included in the applicable FY Budget?	Yes
FTE Impact:	None

Diversity

Current M/WBE Participation?	0%
M/WBE Ethnicity:	Hispanic
M/WBE Gender:	Male

Submitted By (Division VP): Eric Walker, Vice President, Support Services

Parkland

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

SUBJECT: Mod # 6 Pressure Washing Services

VENDOR: Debbie and Sons Pressure Washing Services

COST:

BOM Approved Contract Total (9/25/2018):	$370,509
Modification # 1 - 3:	$93,271
Modification # 4 - 5:	$0
Modification # 6:	+ $10,500
Total:	$474,280

Recommendation
Approve this contract modification for Pressure Washing Services.

Background
District has completed a solicitation for pressure washing services and are extending current contract for thirty days to complete the process and allow time for new vendor conversion, as needed.

Fair and Reasonable Price Determination
Rates remain consistent. The amounts requested is based on one month of additional services.

Financial Forecast

Current Contract Amount	FY2021	FY2022	Total
$370,509	$18,903	$84,868	$474,280

Document Contact/Author:	Terence Durham

Parkland

Board Approval Request For Contracts Over $200,000

BOM Date: May 24, 2022	**Product or Service:** Mobile Banking License	
Business Owner: Beall Carothers, Director Real Estate Development	**Business Owner Dept:** Planning Design & Construction	**Contract Number:** POCRE-21309
Vendor/Supplier/Contractor: PNC Bank, National Association	**Source Selection Methodology:** Real Estate – Exemption	**Fair and Reasonable Price Determination:** N/A-Revenue

Revenue, Expense or Capital:

Revenue: Court Approval

	Contract Dates	Contract Price
Base Term:	Last Signature – 5 Years	$0
Out Years:	0 Year(s)	+$0
Total:	Last Signature – 5 Years	$0

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Real Estate

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? N/A-Revenue

FTE Impact: None

Diversity

Potential for M/WBE engagement: N/A-Real Estate

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Ethnicity: N/A

M/WBE Gender: N/A

Submitted By (Division VP): John Raish, Senior Vice President, Support Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Mobile Banking License

VENDOR: PNC Bank, National Association

COST:		
	Base Term:	$0
	Out Years:	+ $0
	Total:	$0

Recommendation
Approve this contract for Mobile Banking License.

Background
PNC launched a pilot for a mobile branch banking program in Chicago and surrounding areas and has since rolled out mobile branch banking in Detroit and Baltimore. The mobile branch banking program is the first and only program of its kind in the country. Dallas is scheduled to come online the first quarter of 2022 offering mobile branch banking to neighborhood and community organizations in underbanked areas in Dallas County.

Mobile branch banking addresses financial/banking deserts and provides access to unbanked/underbanked communities. The bus will be equipped with an ATM, Wi-Fi and be self-supported. PNC's Community Development Banking group will help coordinate financial wellness initiatives for patients and residents in the neighborhoods serviced. These initiatives will include educational seminars and tools to help individuals make informed financial decisions such as understanding credit reports and credit history, affordable homeownership options, tactics to raise money-smart kids, wealth-building strategies, and other crucial foundations of money management.

The mobile banking unit allows customers or prospective customers to meet with a personal banker, open a checking account, apply for a personal loan, credit card or mortgage, receive or replace a PNC debit card, conduct a variety of other banking needs, or receive digital customer assistance, including notary services. The unit includes a workstation for personal discussions and a self-service, deposit-taking ATM for convenient, contact-free transactions.

Parkland Health & PNC Proposed Partnership

- Mobile is onsite bi-weekly for two hours in the morning or afternoon at three Parkland sites according to the specified schedule.
  - Hatcher Station Health Center
  - DeHaro Saldivar Heath Center
  - Southeast Health Center
- Parkland provides space for the mobile branch on parking lot
- Parkland designates the Operations Manager at each location as the onsite contact for PNC to notify Parkland when they arrive, depart and for any necessary communication.
- Parkland allows PNC to display PNC Mobile banking pamphlets in facility.
- Parkland allows PNC to display a stand-up sign announcing the mobile unit will be there the next day
- Parkland gives feedback on how the patients and Parkland feel about the mobile unit offering services.
- Parkland can inform patients the service is available bi-weekly (not pushing them to use the service).

- PNC bankers are allowed in the center but not to solicit patients.
- PNC provides regular reports to Population Health (James Perez) on the number of meaningful conversations and the categorical topic (checking accounts, financial education, mortgage loan, etc.).
- License Agreement is in place for five years with either party retaining the right to terminate the agreement with forty-five (45) day written notice.

Parkland Police at each location will be made aware of the proposed partnership and will be notified when the program rolls out.

Fair and Reasonable Price Determination

N/A – Real Estate Exemption

Financial Forecast

Base Term	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	Totals
License Fee	$0	$0	$0	$0	$0	$0	$0

Sole Source Justification

N/A – Real Estate Exemption

Document Contact/Author:	Beall Carothers, Director Real Estate Development

Board Approval Request For Contracts Over $200,000

BOM Date: May 24, 2022	**Product or Service:** NovoSorb BTM Polyurethane Dermal Substitute Implants	
Business Owner: Cheston Chan	**Business Owner Dept:** Operating Room	**Contract Number:** POCP-21241
Vendor/Supplier/Contractor: PolyNovo	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/1/2022 – 5/31/2025	$840,000
Out Years:	2 Year(s)	+$560,000
Total:	6/1/2022 – 5/31/2027	$1,400,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, but supplier diversity received their corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Ethnicity: N/A

M/WBE Gender: N/A

Submitted By (Division VP): Donna Hale, Vice President, Nursing Periop

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: NovoSorb BTM Polyurethane Dermal Substitute Implants

VENDOR: PolyNovo

COST:		
	Base Term:	$840,000
	Out Years:	+ $560,000
	Total:	$1,400,000

Recommendation
Approve this contract for NovoSorb BTM Polyurethane Dermal Substitute Implants.

Background
NovoSorb BTM (Biodegradable Temporizing Matrix) may be used to temporarily close wounds and aid the body in generating new tissue.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is 18% higher than the average for other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	**FY2022**	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**Totals**
Expenses / Consumables	$93,333	$280,000	$280,000	$186,667			$840,000
Out Years	**FY2022**	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**Totals**
Expenses / Consumables				$93,333	$280,000	$186,667	$560,000
Totals	**$93,333**	**$280,000**	**$280,000**	**$280,000**	**$280,000**	**$186,667**	**$1,400,000**

Sole Source Justification
This contract is for a good or service for which it is impractical to obtain competition. Implants, heart valves, bone screws, prosthetics, etc. are patient care devices and are exempt.

Document Contact/Author:	Bryson Hendrix/Cheryl Robertson

Board Approval Request For Contracts Over $200,000

BOM Date: May 24, 2022	**Product or Service:** INSTI Controls Test Kits/INSTI HIV-1/HIV-2 one test kit/ Pipette Transfer 50ul	
Business Owner: Tina Hill	**Business Owner Dept:** Correctional Health Services	**Contract Number:** POCS-20884
Vendor/Supplier/Contractor: bioLytical Laboratories	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	6/1/2022 – 5/31/2025	$243,624
Out Years:	2 Year(s)	+$162,416
Total:	6/1/2022 – 5/31/2027	$406,040

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? None available, per Supplier Diversity

Number Responding M/WBE's: 0

What % of this contract is M/WBE? 0%

M/WBE Ethnicity: N/A

M/WBE Gender: N/A

Submitted By (Division VP): Pat Jones, Vice President, Correctional Health Services

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: INSTI Controls Test Kits/INSTI HIV-1/HIV-2 one test kit/ Pipette Transfer 50ul

VENDOR: bioLytical Laboratories

COST:		
	Base Term:	$243,624
	Out Years:	+ $162,416
	Total:	$406,040

Recommendation
Approve this contract for INSTI Controls Test Kits/INSTI HIV-1/HIV-2 one test kit/ Pipette Transfer 50ul.

Background
These products are currently in use by the Parkland HIV Program and are standardized test kits. Product will be used to perform onsite Point of Care testing for HIV in Correctional Health and will be used in conjunction with our Community Health Needs Assessment (CHNA) process.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is in line with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	**FY2022**	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**Totals**
Expenses / Consumables	$27,069	$81,208	$81,208	$54,139			$243,624
Out Years	**FY2022**	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**	**Totals**
Expenses / Consumables				$27,069	$81,208	$54,139	$162,416
Totals	**$27,069**	**$81,208**	**$81,208**	**$81,208**	**$81,208**	**$54,139**	**$406,040**

Sole Source Justification
This contract is for a good or service for which there is only one acceptable source. The product or service has no competition. No other vendor could provide the turnaround time of one minute. At intake, the department only has three (3) minutes to process the patient including this one minute test, which is preferable to a blood draw.

Document Contact/Author:	Petra Townsend

Board Approval Request For Contracts Over $200,000

BOM Date: May 24, 2022	**Product or Service:** Omni Surgical System	
Business Owner: Cheston Chan	**Business Owner Dept:** Ambulatory Service Center	**Contract Number:** POCP-21243
Vendor/Supplier/Contractor: Sight Sciences, Inc.	**Source Selection Methodology:** Sole Source	**Fair and Reasonable Price Determination:** Market Price

Revenue, Expense or Capital:

Expense

	Contract Dates	Contract Price
Base Term:	5/25/2022 – 5/24/2024	$294,000
Out Years:	0 Year(s)	+$0
Total:	5/25/2022 – 5/24/2024	$294,000

Lowest Bidder

Is this contractor the lowest bidder/supplier? N/A-Sole Source

If not, what premium will be paid for this contract over the lowest bidder? N/A

Approvals

Has the final contract been approved by Legal for legal sufficiency? Yes

Does this contract have an IT Component? No

Does this contract have a Construction Component? No

Financial

Is Funding included in the applicable FY Budget? Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

FTE Impact: None

Diversity

Potential for M/WBE engagement: Vendor self performs; there are no opportunities through subcontractors, and vendor does not have a corporate plan.

Were M/WBE's Directly Solicited? N/A-no solicitation performed

Number Responding M/WBE's: N/A-no solicitation performed

What % of this contract is M/WBE? 0%

M/WBE Ethnicity: N/A

M/WBE Gender: N/A

Submitted By (Division VP): Donna Hale, Vice President, Nursing Periop

DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT

Parkland

SUBJECT: Omni Surgical System

VENDOR: Sight Sciences, Inc.

COST:		
	Base Term:	$294,000
	Out Years:	+ $0
	Total:	$294,000

Recommendation
Approve this contract for Omni Surgical System.

Background
Allows treatment for glaucoma to lower eye pressure and is lower risk than traditional glaucoma surgery (e.g., trabeculectomies and tube shunts). Addresses resistance to outflow at multiple levels that other modalities do not.

Fair and Reasonable Price Determination
Although the item being purchased is a sole source for the reasons discussed below, this item is sold in substantial quantities in the commercial marketplace. Market research conducted through ECRI shows that the Parkland price is in line with other member hospitals. ECRI is a reputable, private benchmarking firm that collects pricing data covering numerous medical services and products.

Financial Forecast

Base Term	FY2022	FY2023	FY2024	Totals
Expenses / Consumables	$60,000	$146,500	$87,500	$294,000

Sole Source Justification
The Surgical VAT team confirmed the improved technology of this product. They verified that only the current vendor and Omni have this level of technology; the team confirmed that the Omni system is newer and superior. This system is in use by the current physicians within UTSW; transitioning to the newer technology will standardize the equipment between institutions while minimizing potential patient risk.

Document Contact/Author:	Bryson Hendrix

CONTRACT RESOLUTION
Board of Managers Budget and Finance Committee
May 24, 2022

PARKLAND HEALTH & HOSPITAL SYSTEM

RESOLUTION NO. _____

Be it resolved, the Parkland Health & Hospital System Board of Managers Budget and Finance Committee, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, PHHS management requested approval for certain contracts and approval/rejection is as checked below:

Approved	Rejected	Withdrawn	Type	Service or Product	Vendor	Contract Term	Aggregate Contract Amount Approved	Budgeted
			Capital	Construction Manager at Risk (CMAR) for Moody Outpatient Center	McGough Construction	5/25/2022 - 5/24/2023	$11,300,000	Yes
			Capital	Axiom AX - DDR4	Insight Public Sector Inc	Last signature - 3 Years	$865,619	Yes
			Capital and Expense	Calabrio	General Datatech LP	Last Signature - 1 Year	$730,630	Yes
			Capital	Supplies and Equipment for Henry Wade Jail & Jubilee Dental Clinics	Henry Schein	6/1/2022 - 8/30/2022	$332,656	No, CAP contingency funds
			Capital	Equipment for the Patient Information Center iX Expansion	Philips Healthcare	Last Signature - 9/30/2022	$282,411	Yes
			Expense	Mod #8 Background Screening Service	Dallas-Fort Worth Hospital Council Ventures, Inc.DBA: Group One Services, Inc.	10/1/2016 - 7/31/2022	$2,119,675	Yes
			Expense	Mod #6 Pressure Washing Services	Debbie and Sons Pressure Washing Services	10/1/2018 - 6/30/2022	$474,280	Yes
			Revenue: Court Approval	Mobile Banking License	PNC Bank, National Association	Last Signature - 5 Years	$0	N/A-Revenue
			Expense	NovoSorb BTM Polyurethane Dermal Substitute Implants	PolyNovo	6/1/2022 - 5/31/2027	$1,400,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	INSTI Controls Test Kits/INSTI HIV-1/HIV-2 one test kit/ Pipette Transfer 50ul	bioLytical Laboratories	6/1/2022 - 5/31/2027	$406,040	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.
			Expense	Omni Surgical System	Sight Sciences, Inc.	5/25/2022 - 5/24/2024	$294,000	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.

THEREFORE, BE IT RESOLVED, that the Parkland Health & Hospital System Board of Managers Budget and Finance Committee approves these contracts as noted.

Dated this 24th of May, 2022.

_____
Ramon Miguez, PE, Chair

_____
Steve Roth, Assistant Secretary

Ramon Miguez, PE, Chair Yes _____ No _____ Abstain _____ Absent _____
Don O' Bannon, Esq. Yes _____ No _____ Abstain _____ Absent _____
John Proctor Yes _____ No _____ Abstain _____ Absent _____

Lisa Sutter Yes _____ No _____ Abstain _____ Absent _____

Parkland

Approve Capital Substitutions

Parkland Health & Hospital System
2022 Capital Substitution
For May 2022 Board Meeting

Ref #	Division	Amount	Description	Explanation
1	Facilities	$2,658,000	OK Paper Demo Building & Replace with Surface Parking #32225 - Contingency	Demolition of the existing 146,000sf OK Paper Building, Demo of 30,000sf existing paving and U/G utilities and replace with paved surface parking, lighting and security approximately 558 new spaces. Employee parking is often fully utilized at the New Parkland Campus and additional parking will be needed during the four year period when the former Parkland Hospital is demolished and the new Admin Tower is constructed at the south side of Harry Hines. The proximity of the ER Garage to the New Parkland Campus is remote thus additional parking will be needed closer to employees workplaces. The Moody 6th floor is also being built-out increasing parking demands in this locale.
2	Correctional Health	$472,432	New Dental Clinic #32229 - Contingency	Dallas County has requested Correctional Health (CH) to provide dental services to the youth in the juvenile detention program. Dental services will be provided onsite by CH dental team 5 days a week. The equipment and dental operatories will be procured and maintain by CH. High quality care will be delivered to the youth that are entrusted into our care. In exchange for providing juvenile dental services, Dallas County has agreed to assume all environmental services activities within the adult jail. Year 1 Annual Cost Savings of $496,000 and Year 2+ Annual Cost Savings $265,000.
3	Facilities	$1,760,800	Child Care Center Buildout Annie's Place Renovation #32214 Contingency - Foundation Fundraising target is $600,000	The Office of Talent Management in Partnership with Annie's Place and Parkland's Design and Construction Department is recommending an expansion of the current Annie's Place facility to expand childcare services on a full time bases. For employers, such as Parkland, solving employees' childcare challenges is more than a response; it's a competitive advantage. Research shows unmistakably returns of childcare in key metrics including productivity, retention and recruitment. The Foundation's fundraising target is $600K .
		$4,891,232		

PARKLAND HEALTH & HOSPITAL SYSTEM

RESOLUTION NO. _____

Be it resolved, the Parkland Health & Hospital System Budget & Finance Committee, by a vote of _____ Yes and _____ Nay, does by this resolution (adopt/reject) _____ the following:

WHEREAS, PHHS management requests approval for the use of contingency funds for capital items in the amount of $4,891,232 for FY22 as itemized in the listing presented to the Board of Managers, and

THEREFORE, BE IT RESOLVED, that the Parkland Health & Hospital System Board of Managers approves the use of funds as submitted.

Dated this 24th Day of May, 2022.

_____ _____

Marjorie D. Petty, JD - Chair Jeff Tillotson, JD - Secretary

Don O'Bannon, Esq - Vice Chair	Yes_____	No _____	Abstain _____	Absent _____
Eric Bing, MD	Yes_____	No _____	Abstain _____	Absent _____
Todd Furniss	Yes _____	No_____	Abstain _____	Absent _____
Robert Martinez, JD	Yes_____	No _____	Abstain _____	Absent _____
Ramon Miguez, PE	Yes_____	No _____	Abstain _____	Absent _____
Farida Minner, MD	Yes_____	No_____	Abstain_____	Absent_____
Elizabeth Palacios, MD	Yes_____	No_____	Abstain _____	Absent _____
John Proctor	Yes_____	No _____	Abstain _____	Absent _____
Lisa Sutter	Yes_____	No _____	Abstain _____	Absent _____

Parkland

Parkland Financial Performance Presentation

Executive Summary for the Month of April 2022 (Hospital Only)

For the month of April, Parkland Health & Hospital System (Parkland) recognized a net income of $3.8M which is ($6.1M) unfavorable to the budgeted net income of $9.9M and an unfavorable change of ($1.8M) compared to the prior year net income of $5.6M.

Parkland's operating margin and operating cash flow margin for the month of April are 2.2% and 6.8%, respectively. The operating margin is unfavorable compared to budget of 4.3% and the operating cash flow margin is also unfavorable compared to budget of 8.2%. Parkland's operating margin is favorable compared to the prior year operating margin of 1.1% and favorable to the operating cash flow margin of 5.0% from the prior year.

Parkland's patient cash collections in April were $72.7M which is below budget by ($0.2M) and ($1.6M) lower than the prior year. Parkland's days cash on hand of 223 days for the month is a decrease of 15 days compared to prior month of 238 days and greater compared to the prior year April of 206 days an increase of 17 days.

Volume variances to budget:

Patient Volume	April Actual	April Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	52,960	47,823	5,137	10.7%
Equivalent Patient Days (inpatient only)	24,979	24,453	526	2.2%
Ambulatory Visits	100,026	98,128	1,898	1.9%
Emergency Room Visits	19,564	17,964	1,600	8.9%
Deliveries	883	864	19	2.2%
Surgeries-Total	1,751	1,702	49	2.9%
Total Adult Average Daily Census (ADC) including observation	758	762	(4)	(0.5%)
Neonatal ICU ADC	75	53	22	41.5%
Total Average Daily Census	833	815	18	2.2%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland's total dollar volume of gross patient revenue is $49.1M or 7.3% higher than budget for the month. This favorable variance is due to inpatient revenue lower than budget by ($11.3M) or (4.4%), outpatient revenue above budget by $54.0M or 16.1% and emergency room revenue greater than budget by $6.4M or 8.5%. Compared to prior year's gross patient revenues for the month, total patient revenue is higher by

$52.2M or 7.8% with an inpatient revenue increase of $19.2M or 8.4%, outpatient revenues increase of $26.6M or 7.3%, and emergency room revenues higher by $6.4M or 8.5%.

- Parkland's gross patient revenue for the month of April is comprised of 34.3% IP revenue, 54.3% OP revenue, and 11.4% ED revenue. This is compared to a budget for the month of 38.5% IP, 50.2% OP, and 11.3% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, is 2.2% higher than budget and 4.6% above the prior year. The Average Length of Stay (ALOS) for Adult decreased (0.45) days which is 6.9% favorable to budget and the Neonatal ICU ALOS increased by 1.49 days or 8.7% unfavorable to budget. Compared to the previous year, the ALOS for Adult was 2.3% favorable and the ALOS for Neonatal ICU was 8.2% favorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland's budget for April as described below:

  - Total Inpatient Discharges were higher than budget by 3.5% and 8.1% above the prior year,
  - Observation/Short Stay Discharges are 13.2% higher than budget and (5.4%) lower than the prior year,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) are 10.7% higher than budget and 6.7% above the prior year,
  - Inpatient surgery cases are (2.7%) unfavorable to budget and (11.1%) unfavorable to the prior year.
  - Surgeries of all types are 2.9% above budget and (7.0%) lower than the prior year.
  - Deliveries are 2.2% higher than budget and 2.2% above the prior year.

- The volume of Parkland's Outpatient, Ambulatory and ED services to the community that integrate with and impact Parkland's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 100,026 for April are 1.9% higher than budget of 98,128 and (2.8%) lower than the prior year of 102,862. Outpatient visits include the following types:

    - COPC Visits; 44.0% of total outpatient visits
    - Outpatient Clinic Visits at Parkland; 36.8% of total outpatient visits
    - Women's Health Centers Visits; 19.2% of total outpatient visits

  - Approximately 63.2% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

- Total ED visits are 8.9% above budget for April and 0.3% greater than the prior year. The "left without being seen" statistic of 2.4% is unfavorable to budget of 1.7% and favorable to the prior year statistic of 2.5%.

- Outpatient Surgery cases performed at the hospital are greater than budget by 16.1% and 5.9% better than the prior year. Day Surgery cases performed at the ASC are (2.8%) lower than budget and (14.6%) below the prior year.

- The April Case Mix Index (CMI) for Adult Acute of 1.92 is (12.7%) lower than the prior year, the Rehabilitation CMI of 1.34 is 5.5% higher than the prior year and the NICU CMI of 3.44 is 5.8% greater than the prior year. The WISH CMI 0.88 is (2.2%) lower than the prior year and the Psychiatry CMI of 1.22 is 1.7% above the prior year.

- Parkland's actual patient cash collection rate from payors as a percentage of gross revenue is 10.1% for the month compared to a goal of 10.9%. Days in AR were 57 days compared to last month of 53 days.

- Parkland's April payor mix for gross patient revenue is:

Payor	MTD Actual April FY22	MTD Budget April FY22	Variance/ Actual to Budget	MTD Actual April FY21
Charity – Self Pay	42.7%	43.3%	(0.6%)	43.8%
Medicaid	31.2%	30.8%	0.4%	30.8%
Medicare	16.6%	17.7%	(1.1%)	17.7%
Commercial	9.5%	8.2%	1.3%	7.7%
Total	**100.0%**	**100.0%**	0.0%	**100.0%**

Covid-19 Stimulus Funds

In April, Parkland recognized Stimulus Funds of $1.2M from the Covid-19 Government Stimulus and Financial Relief Fund.

Other Operating Revenues

Other operating revenues are ($0.2M) lower than budget for the month of April primarily due to decreases in Medical Records Revenue and a reduction in reimbursements from Dallas County for the COVID-19 Walk-Up Testing Sites and PCHP Contract Management revenue.

Operating Expenses

April's operating expenses (excluding depreciation) are $187.8M. This is $9.8M or 5.5% higher than the budgeted operating expenses and more than the prior year by $10.3M or 5.8%. Variances for the month include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue are 52.9% compared to a budget of 53.4%, and prior year of 54.9%.
- Salaries and benefits are $106.6M which is $3.0M or 2.9% higher than budget for the month.
- Salaries (including contract labor) are $3.9M or 4.6% more than budget for the month.
- Actual FTE count (excluding both nursing homes and jail FTEs) for April was 11,635 compared to a budget of 12,107 and actual FTEs of 11,695 in the prior year. Total FTEs are (472) or (3.9%) below budget and (60) or (0.5%) below the prior year.
- Productivity - The 6.3 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than budget of 7.4 FTEs per AOB for the month and lower than the prior year actual FTEs of 6.8 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $1.5M higher than budget for the month due to an increase in the Relative Value Units and Medical Professional Services due UTSW.

Supplies, Fees, Pharmaceuticals and Other Expenses

Supplies, Fees, Pharmaceuticals and Other Expenses are $5.3M higher compared to budget for the month primarily due to an increase in Pharmaceuticals and Medical/Surgical supplies.

Non-operating Revenues (Expenses)

Non-operating revenues of ($0.6M) are unfavorable to budget by ($2.2M) or (133.5%) for the month primarily due to a decrease unrealized market loss of Interest Income.

Executive Summary for the YTD 2022 (Hospital Only)

For the YTD, Parkland Health & Hospital System (Parkland) recognized a net income $25.3M which is ($19.4M) unfavorable to the budgeted income of $44.7M and ($19.1M) unfavorable compared to the prior YTD net income of $44.4M.

Parkland's operating margin and operating cash flow margin for the YTD are 1.9% and 5.4%, respectively, and are unfavorable compared to the budgeted operating margin of 2.5% and unfavorable compared to the budgeted operating cash flow margin of 6.4%. Parkland's operating margin is unfavorable when compared to the prior YTD operating margin of 2.2% and unfavorable when compared to the prior YTD operating cash flow margin of 6.0%.

Parkland's patient cash collections for the YTD are $533.1M which is $37.0M higher than the YTD budget and $24.0M above the prior YTD.

Volume variances to budget:

Patient Volume	YTD Actual	YTD Budget	Variance Actual to Budget	% Variance Actual to Budget
Adjusted Patient Days (Total patient charges/inpatient charges)	355,818	331,825	23,993	7.2%
Equivalent Patient Days (inpatient only)	176,251	170,781	5,470	3.2%
Ambulatory Visits	718,857	656,999	61,858	9.4%
Emergency Room Visits	134,649	127,011	7,638	6.0%
Deliveries	6,949	6,326	623	9.8%
Surgeries-Total	11,492	11,387	105	0.9%
Total Adult Average Daily Census (ADC) including observation	763	746	17	2.3%
Neonatal ICU ADC	68	59	9	15.3%
Total Average Daily Census	831	805	26	3.2%

Volume and Patient Revenues

- Gross patient revenue is an indicator of Parkland's overall volume of activity and patient mix. From the perspective of gross patient revenue, Parkland's total dollar volume of gross patient revenue is $267.4M or 5.8% above budget for the YTD. This favorable variance is due to inpatient revenue lower than budget by ($28.7M) or (1.6%), outpatient revenues greater than budget by $258.2M or 11.3% and emergency room revenue higher than budget by $37.9M or 7.3%. Compared to prior years, gross patient revenue increased $424.8M or 9.6% with inpatient revenues higher by $14.4M or 0.8%, outpatient revenues greater by $346.6M or 15.8%, and emergency room revenues higher by $63.8M or 12.9%.

- Parkland's gross patient revenue for the YTD is comprised of 36.2% inpatient revenue, 52.3% OP revenue, and 11.5% ED revenue. This is compared to a budget for YTD of 39.0% IP, 49.7% OP, and 11.3% ED.

- Equivalent Patient Days, which is the sum of traditional inpatient + observation + short stay census days, are 3.2% higher than budget for the YTD and 2.3% above the prior YTD. The Average Length of Stay (ALOS) for Adult was 2.3% lower or favorable to budget for the YTD and the Neonatal ICU ALOS was 16.7% more or unfavorable to budget for the YTD. Compared to the previous year, the ALOS for Adult and was 3.2% lower or favorable to the prior year and the Neonatal ICU was 17.7% above or unfavorable to the prior year.

  The actual mix of inpatient services that drive Equivalent Patient Days is different than Parkland's budget for the YTD:

  - Total Inpatient Discharges are 2.7% higher than budget and 3.4% above the prior YTD,
  - Observation/Short Stay Discharges are 11.4% higher than budget and 9.8% above the prior YTD,
  - Total Adjusted Patient Days (a proxy for overall inpatient and outpatient volume) for the current YTD are 7.2% above budget and 8.4% greater than the prior YTD,
  - Inpatient surgery cases are (4.6%) lower than budget and (4.9%) below the prior YTD,
  - Surgeries of all types are 0.9% more than budget and 2.1% greater than the prior YTD,
  - Deliveries are higher than budget by 9.8% and 9.8% above the prior YTD.

- The volume of Parkland's Outpatient, Ambulatory and ED services to the community that integrates with and impact Parkland's inpatient business is also different than budget, especially ambulatory visits.

  - Total outpatient visits of 718,857 for the YTD are 9.4% higher than budget of 656,999 and 9.2% above the prior YTD of 658,039. Outpatient visits include the following types:

    - COPC Visits; 45.3% of total outpatient visits
    - Outpatient Clinic Visits at Parkland; 35.7% of total outpatient visits
    - Women's Health Centers Visits; 19.0% of total outpatient visits

  - Approximately 64.3% of all outpatient visits are completed at the COPCs, Women's Health Centers or Community Centers. This statistic indicates that patients have access to care closer to their home and in lower cost settings other than the hospital-based clinics.

  - Total ED visits are 6.0% higher than budget for the YTD and 7.9% better than the prior YTD. The "left without being seen" statistic of 2.0% is unfavorable to budget of 1.7% and unfavorable to the prior year statistic of 1.8%.

- Outpatient Surgery cases performed at the hospital are 11.0% greater than budget YTD and 13.1% greater than the prior YTD. Day Surgery cases performed at the ASC are (1.3%) lower than budget for the YTD and 1.4% more than the prior YTD.

- The YTD Case Mix Index (CMI) for Adult Acute of 2.15 is (0.3%) lower than the prior YTD, the WISH CMI of 0.90 is 1.3% above the prior YTD, the Psychiatry CMI of 1.22 is 2.8% above the prior YTD, and the NICU CMI of 3.45 is 4.5% higher than the prior YTD. The Rehabilitation CMI of 1.27 is (2.8%) lower than the prior YTD.

- Parkland's actual patient cash collection rate from payors as a percentage of gross revenue is 11.0% for the YTD compared to the budget of 10.8%.

- Parkland's year-to-date payor mix for gross patient revenue is:

Payor	YTD Actual FY22	YTD Budget FY22	Variance/ Actual to Budget	YTD Actual FY21
Charity – Self Pay	44.1%	43.0%	1.1%	43.9%
Medicaid	30.7%	31.2%	(0.5%)	30.3%
Medicare	16.7%	17.7%	(1.0%)	17.8%
Commercial	8.5%	8.1%	0.4%	8.0%
Total	**100.0%**	**100.0%**	0.0%	**100.0%**

Covid-19 Stimulus Funds

YTD Parkland recognized $10.0M of Stimulus Funds from the Covid-19 Government Stimulus and Financial Relief Fund.

Other Operating Revenues

Other operating revenues are ($3.8M) less than budget for the YTD primarily due to a decrease in Replacement Drugs, Medical Records Revenue, Cafeteria sales and PCHP Contract Management revenue.

Operating Expenses

YTD operating expenses (excluding depreciation) of $1,288.1M are higher than budget by $33.3M or 2.7% and more than the prior YTD by $79.7M or 6.6%. Variances for the YTD include the following:

Salaries, Benefits and FTEs

- Salaries and Benefits as a percentage of operating revenue for the YTD are 55.3% compared to a budget of 54.8%, and prior year of 54.6%.
- Salaries and benefits are $18.3M or 2.5% higher than budget for the YTD.
- Salaries (including contract labor) are $26.5M or 4.4% higher than budget for the YTD.
- Actual FTE count (excluding both nursing homes and jail FTEs) for YTD was 11,569 compared to a budget of 11,942 and actual FTEs of 11,779 for the prior YTD. Total FTEs are (373) or (3.1%) below budget for the YTD and (210) or (1.8%) less than the prior YTD.
- Productivity - The 6.6 FTEs per Adjusted Occupied Bed (AOB), which excludes both nursing homes and jail FTEs, is lower than budget of 7.4 FTEs per AOB for the YTD and lower than the prior YTD of 7.4 FTEs per AOB.

Purchased Medical Services

Purchased medical services are $2.2M or 1.4% higher than budget for the YTD due to an increase in Relative Value Units and Medical Professional Services due UTSW.

Supplies, Fees, Pharmaceuticals and Other

Supplies, Fees, Pharmaceuticals and Other Expenses are $12.8M or 3.5% higher than budget YTD primarily due to increases in Pharmaceuticals and Medical/Surgical expenses.

Non-operating Revenues (Expenses)

Non-operating revenues of ($0.1M) are ($11.7M) or (100.8%) lower than budget for the YTD primarily due to decrease in grant revenue and a decrease unrealized market loss of Interest Income.

GENERAL INFORMATION

Key Operating Statistics/Charts

Volume-related (slides)

- **Hospital Discharges**
- **Total Average Daily Census**
- **Average Length of Stay**
- **Case Mix Index**
- **Total Emergency Visits** include Urgent Care Visits, as well as hospital Emergency Room visits.
- **Total Ambulatory Visits**
- **Surgeries** includes both inpatient and day surgery.
- **Deliveries**
- **Adjusted Patient Days** are a summation of inpatient activity (IP Census Days + Observation Days + Short Stay Days).

Labor and Operating Cost Efficiency

Evaluating Parkland's overall patient activity level and Parkland's cost structure in relation to that activity uses a common and standard industry factor called "Adjusted Patient Days". It is a calculated number based on revenue. The calculation uses Parkland's inpatient census days and extrapolates from them an estimate of "Adjusted Patient Days" that essentially incorporates both inpatient days and a "notional" value of estimated outpatient activity. The outpatient segment is calculated with a gross charge-based formula. The actual formula is described in the Glossary of Terms.

YTD Staffing Information

FTEs are Parkland's largest cost element. Volume alone is not the only driver, nor even the most important driver, of Parkland's staffing patterns – quality and safety come first. The leadership team is keenly focused on understanding how to better balance all these factors to deliver the highest quality care at the lowest feasible resource cost.

FTE per Adjusted Occupied Bed (AOB)

Parkland attempts to adjust staffing levels for actual patient activity. Flexing FTEs can be complicated and does not necessarily follow a linear pattern with volume. (Refer to the FTEs per Adjusted Occupied Bed slide).

Total Operating Cost per Adjusted Patient Days and Total Supply Cost per Adjusted Patient Day

Total Operating Cost per Adjusted Patient Days for the current month are lower than budget due to higher adjusted patient days. The Supply Cost per Adjusted Patient Day is higher than budget due to higher adjusted patient days which tends to skew the supply cost metric upward for the month.

Receivables and Collections Management

- ***Patient Cash Collections and Total Cash Collections:*** *Any increases* in cash collections is a reflection of the concerted efforts by the Revenue Cycle team to resolve delays in billing due to claim edits and the identification of a funding source for uninsured patients.

- ***Days Cash on Hand:*** Days cash on hand is a factor of cash balances compared to the required daily cash outlays needed to operate the organization.

- ***Days in Accounts Payable:*** The Days in Accounts Payable (AP) metric is calculated using the mathematical formula of total current liabilities less deferred revenues divided by total operating expenses less depreciation divided by the total days in the period of calculation. This metric represents the number of days on average it takes to pay outstanding accounts payable.

- ***Days in Patient Accounts Receivable:*** The Days in Accounts Receivable (AR) metric is calculated using the traditional mathematical formula of Net Accounts Receivable divided by Average Daily Net Patient Service Revenue (refer to the Days in Patient AR slide). Parkland's large proportion of Medicaid Pending Accounts Receivable – compared to most hospitals -- means that this traditional, industry-standard formula handicaps Parkland's comparison to most hospitals. It does not fully reflect the high degree of success Parkland's Patient Financial Services team delivers in collecting cash since the "degree of difficulty" of Parkland's collection efforts is much higher than most hospitals experience.

Budget and Finance Committee

Parkland Health & Hospital System

Financial Update as of April 2022

May 24, 2022

Parkland

Parkland

Income Statement
MTD April 2022

Hospital (exc NH) Income Statement MTD April 2022

PHHS Without Nursing Homes MTD

(Dollars in Thousands)	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUES							
Net Patient Revenues	$83,121	$75,126	$ 7,995	10.6%	$74,039	$ 9,082	12.3%
Net Ad Valorem Taxes	63,801	63,801	-	0.0%	61,292	2,509	4.1%
Government Programs	37,156	37,156	-	0.0%	29,364	7,792	26.5%
Stimulus Funds	1,214	1,374	(160)	-11.6%	2,804	(1,590)	-56.7%
Other	16,256	16,415	(159)	-1.0%	19,294	(3,038)	-15.7%
OPERATING REVENUES	201,548	193,872	7,676	4.0%	186,793	14,755	7.9%
EXPENSES							
Salaries and Benefits	106,610	103,568	(3,042)	-2.9%	102,622	(3,988)	-3.9%
Purchased Medical Services	23,521	22,056	(1,465)	-6.6%	21,915	(1,606)	-7.3%
Supplies	39,257	33,056	(6,201)	-18.8%	34,195	(5,062)	-14.8%
Other	18,451	19,341	890	4.6%	18,757	306	1.6%
Depreciation	9,340	7,561	(1,779)	-23.5%	7,206	(2,134)	-29.6%
OPERATING EXPENSES	197,179	185,582	(11,597)	-6.2%	184,695	(12,484)	-6.8%
OPERATING INCOME (LOSS)	**$ 4,369**	**$ 8,290**	**$ (3,921)**	**-47.3%**	**$ 2,098**	**$ 2,271**	**108.2%**
Grants and Contributions	2,620	2,635	(15)	-0.6%	5,198	(2,578)	-49.6%
Other nonoperating revenues (expenses)	(3,176)	(976)	(2,200)	-225.4%	(1,711)	(1,465)	-85.6%
Nonoperating Income	(556)	1,659	(2,215)	-133.5%	3,487	(4,043)	-115.9%
Total Net Income (Loss)	$ 3,813	$ 9,949	$ (6,136)	-61.7%	$ 5,585	$ (1,772)	-31.7%
Cash Flow Margin	$ 13,709	$ 15,851	$ (2,142)	-13.5%	$ 9,304	$ 4,405	47.3%
Operating Cash Flow Margin %	6.8%	8.2%			5.0%		
Operating Margin %	2.2%	4.3%			1.1%		

Total All Entities Income Statement MTD April 2022

All Entities Month to Date Income Statement

(Dollars in Thousands)	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUES							
Net Patient Revenues	$ 108,545	$ 99,055	$ 9,490	9.6%	$ 97,243	$ 11,302	11.6%
Net Ad Valorem Taxes	63,801	63,801	-	0.0%	61,292	2,509	4.1%
Government Programs	39,531	39,531	-	0.0%	31,850	7,681	24.1%
Stimulus Funds	1,214	1,374	(160)	-11.6%	2,804	(1,590)	-56.7%
Premium Revenues	57,541	77,963	(20,422)	-26.2%	68,777	(11,236)	-16.3%
Other	18,971	19,365	(394)	-2.0%	20,583	(1,612)	-7.8%
OPERATING REVENUES	289,603	301,089	(11,486)	-3.8%	282,549	7,054	2.5%
EXPENSES							
Salaries & Benefits	124,031	121,002	(3,029)	-2.5%	118,766	(5,265)	-4.4%
Purchased Medical Service	23,521	22,056	(1,465)	-6.6%	21,915	(1,606)	-7.3%
Supplies	46,576	38,785	(7,791)	-20.1%	39,685	(6,891)	-17.4%
Other	46,558	49,298	2,740	5.6%	52,073	5,515	10.6%
Claims	34,711	51,293	16,581	32.3%	35,439	728	2.1%
Depreciation	9,557	7,778	(1,779)	-22.9%	7,411	(2,146)	-29.0%
OPERATING EXPENSES	284,954	290,212	5,258	1.8%	275,289	(9,665)	-3.5%
OPERATING INCOME (LOSS)	**$ 4,649**	**$ 10,877**	**$ (6,228)**	**-57.3%**	**$ 7,260**	**$ (2,611)**	**-36.0%**
Nonoperating Income	(1,751)	1,590	(3,341)	-210.1%	4,420	(6,171)	-139.6%
Total Net Income (Loss)	$ 2,898	$ 12,467	$ (9,569)	-76.8%	$ 11,680	$ (8,782)	-75.2%
Cash Flow Margin	$ 14,206	$ 18,655	$ (4,449)	-23.8%	$ 14,671	$ (465)	-3.2%
Operating Cash Flow Margin %	4.9%	6.2%			5.2%		
Operating Margin %	1.6%	3.6%			2.6%		

Parkland

Income Statement
YTD April 2022

Hospital (exc NH) Income Statement FYTD April 2022

PHHS Without Nursing Homes YTD *(Dollars in Thousands)*	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUES							
Net Patient Revenues	$537,725	$513,440	$ 24,285	4.7%	$ 499,911	$ 37,814	7.6%
Net Ad Valorem Taxes	446,608	446,608	-	0.0%	429,043	17,565	4.1%
Government Programs	260,088	260,087	1	0.0%	205,555	54,533	26.5%
Stimulus Funds	9,968	9,620	348	3.6%	25,446	(15,478)	-60.8%
Other	107,193	110,993	(3,800)	-3.4%	125,577	(18,384)	-14.6%
OPERATING REVENUES	1,361,582	1,340,748	20,834	1.6%	1,285,532	76,050	5.9%
EXPENSES							
Salaries and Benefits	752,833	$ 734,573	(18,260)	-2.5%	701,827	(51,006)	-7.3%
Purchased Medical Services	156,628	154,392	(2,236)	-1.4%	145,316	(11,312)	-7.8%
Supplies	248,879	226,412	(22,467)	-9.9%	239,019	(9,860)	-4.1%
Other	129,735	139,405	9,670	6.9%	122,259	(7,476)	-6.1%
Depreciation	48,114	52,924	4,810	9.1%	49,147	1,033	2.1%
OPERATING EXPENSES	1,336,189	1,307,706	(28,483)	-2.2%	1,257,568	(78,621)	-6.3%
OPERATING INCOME (LOSS)	**$ 25,393**	**$ 33,042**	**$ (7,649)**	**-23.1%**	**$ 27,964**	(2,571)	-9.2%
Grants and Contributions	17,344	18,445	(1,101)	-6.0%	28,941	(11,597)	-40.1%
Other nonoperating revenue (expense)	(17,441)	(6,832)	(10,609)	155.3%	(12,526)	(4,915)	39.2%
Nonoperating Income	(97)	11,613	(11,710)	-100.8%	16,415	(16,512)	-100.6%
Total Net Income (Loss)	$ 25,296	$ 44,655	$ (19,359)	-43.4%	$ 44,379	$ (19,083)	-43.0%
Cash Flow Margin	$ 73,507	$ 85,966	$ (12,459)	-14.5%	$ 77,111	$ (3,604)	-4.7%
Operating Cash Flow Margin %	5.4%	6.4%			6.0%		
Operating Margin %	1.9%	2.5%			2.2%		

Total All Entities Income Statement FYTD April 2022

All Entities Year to Date Income Statement

(Dollars in Thousands)	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUES							
Net Patient Revenues	$ 713,986	$ 682,538	$ 31,448	4.6%	$ 668,285	$ 45,701	6.8%
Net Ad Valorem Taxes	446,608	446,608	-	0.0%	429,043	17,565	4.1%
Government Programs	276,712	276,711	1	0.0%	222,955	53,757	24.1%
Stimulus Funds	9,968	9,620	348	3.6%	25,446	(15,478)	-60.8%
Premium Revenues	394,715	514,625	(119,910)	-23.3%	464,652	(69,937)	-15.1%
Other	134,927	131,095	3,832	2.9%	141,106	(6,179)	-4.4%
OPERATING REVENUES	1,976,916	2,061,197	(84,281)	-4.1%	1,951,487	25,429	1.3%
EXPENSES							
Salaries & Benefits	871,408	856,584	(14,824)	-1.7%	813,818	(57,590)	-7.1%
Purchased Medical Service	156,628	154,392	(2,236)	-1.4%	145,316	(11,312)	-7.8%
Supplies	297,237	269,278	(27,959)	-10.4%	279,085	(18,152)	-6.5%
Other	283,959	296,012	12,053	4.1%	308,546	24,587	8.0%
Claims	291,137	385,988	94,851	24.6%	281,000	(10,137)	-3.6%
Depreciation	49,736	54,492	4,756	8.7%	50,892	1,156	2.3%
OPERATING EXPENSES	1,950,105	2,016,746	66,641	3.3%	1,878,657	(71,448)	-3.8%
OPERATING INCOME (LOSS)	**$ 26,811**	**$ 44,451**	**$ (17,640)**	**-39.7%**	**$ 72,830**	**$ (46,019)**	**-63.2%**
Nonoperating Income	(4,340)	10,852	(15,192)	-140.0%	16,985	(21,325)	-125.6%
Total Net Income (Loss)	$ 22,471	$ 55,303	$ (32,832)	-59.4%	$ 89,815	$ (67,344)	-75.0%
Cash Flow Margin	$ 76,547	$ 98,943	$ (22,396)	-22.6%	$ 123,722	$ (47,175)	-38.1%
Operating Cash Flow Margin %	3.9%	4.8%			6.3%		
Operating Margin %	1.4%	2.2%			3.7%		

Parkland

Key Statistics

Parkland

Hospital Key Statistics
MTD April 2022

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	4,910	4,536	374	8.2%	4,779	2.7%
Average Daily Census (Adult, NICU and Obs)	833	815	18	2.2%	796	4.6%
Average Length of Stay (Adult)	6.06	6.51	0.45	6.9%	6.20	2.3%
Case Mix Index (Acute Service Line)	1.92	2.16	(0.24)	-11.1%	2.15	-10.7%
Emergency Visits	19,564	17,964	1,600	8.9%	19,512	0.3%
Ambulatory Visits	100,026	98,128	1,898	1.9%	102,862	-2.8%
Surgeries	1,751	1,702	49	2.9%	1,883	-7.0%
Deliveries	883	864	19	2.2%	864	2.2%

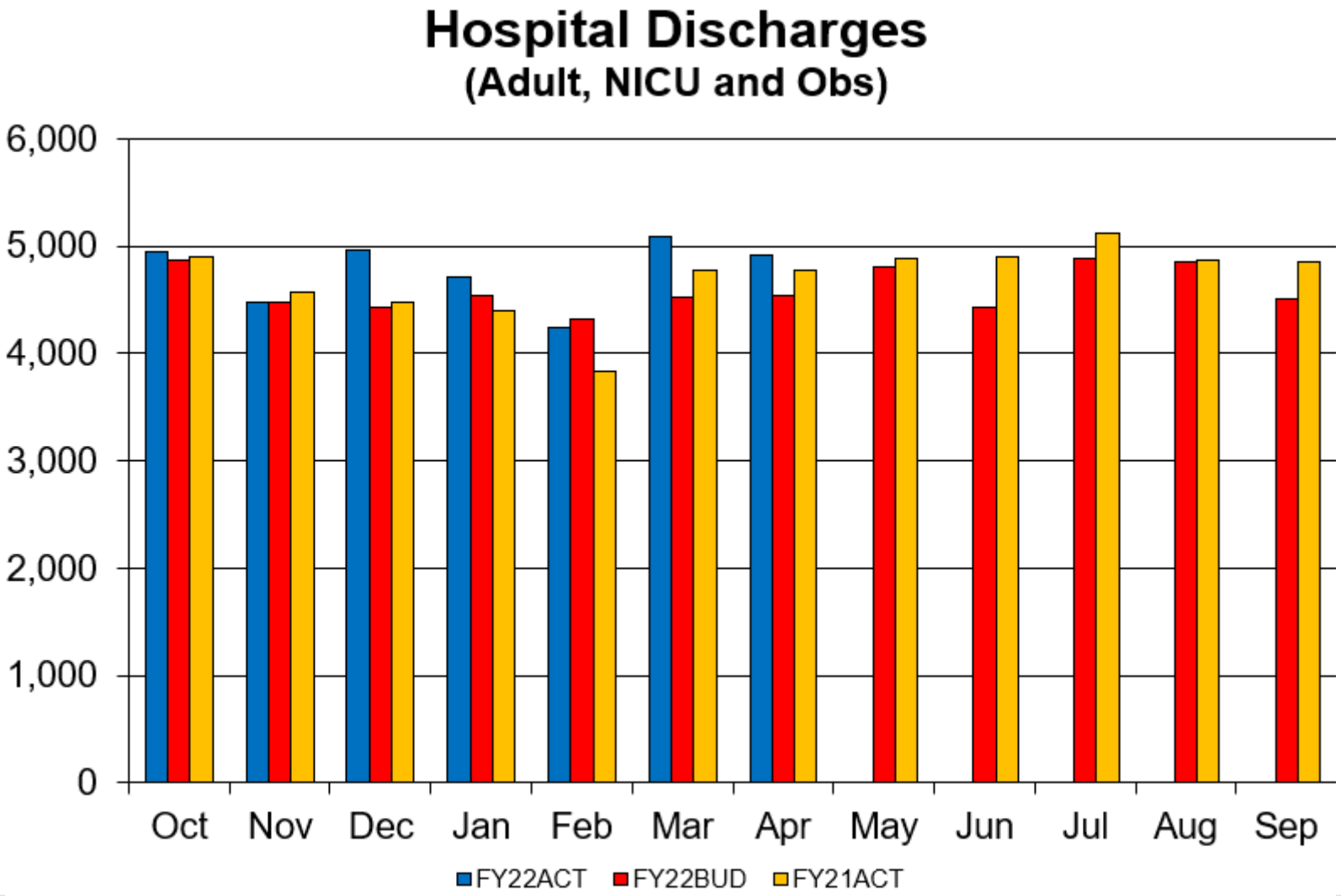
Parkland

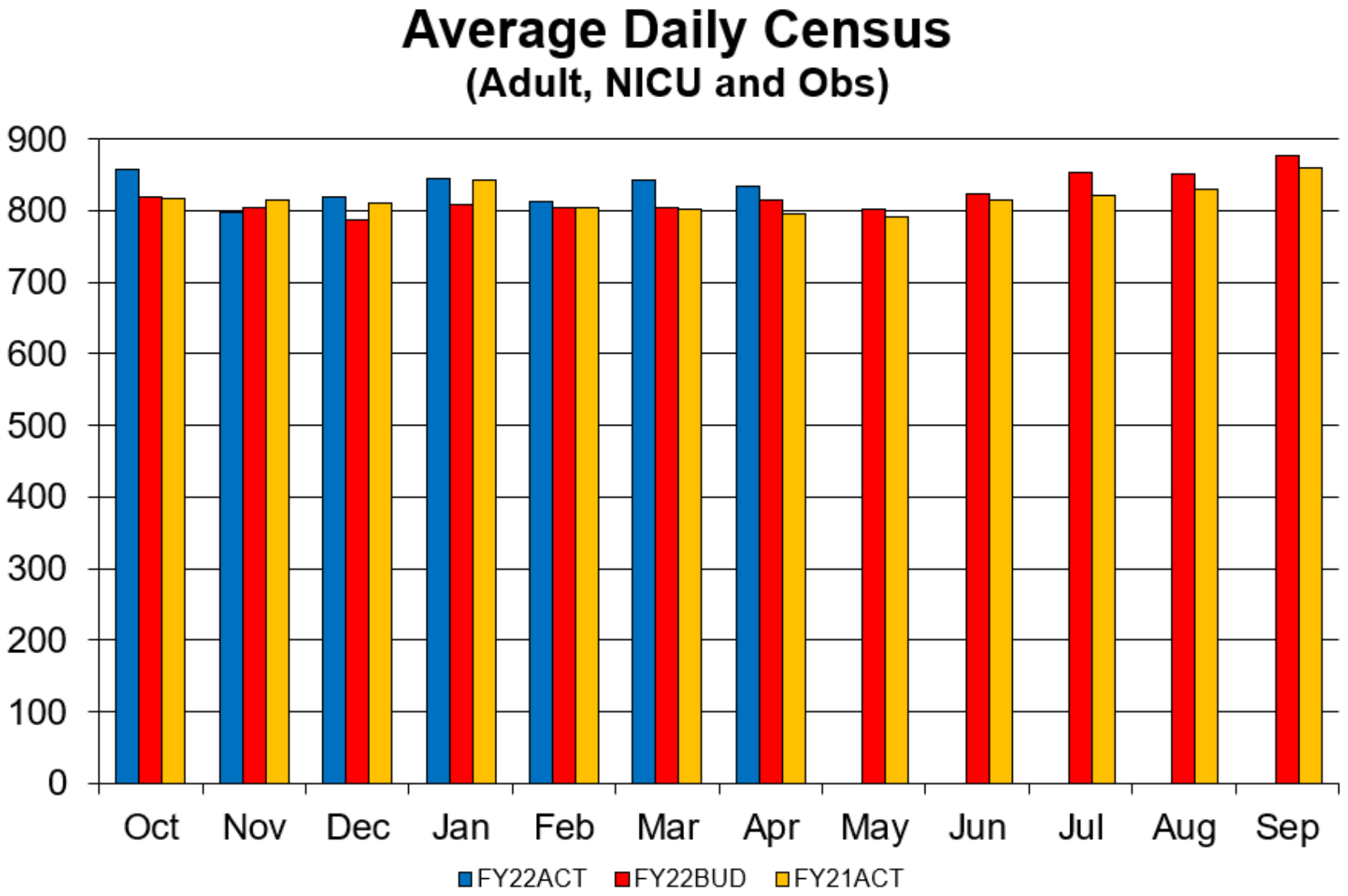
Hospital Key Statistics
YTD April 2022

	Actual	Budget	Budget Variance	Budget % Variance	PY Actual	PY Actual % Variance
Hospital Discharges (Adult, NICU and Obs)	33,341	31,677	1,664	5.3%	31,734	5.1%
Average Daily Census (Adult, NICU and Obs)	831	805	26	3.2%	814	2.1%
Average Length of Stay (Adult)	6.34	6.49	0.15	2.3%	6.55	3.2%
Case Mix Index (Acute Service Line)	2.15	2.16	(0.01)	-0.5%	2.21	-2.7%
Emergency Visits	134,649	127,011	7,638	6.0%	124,786	7.9%
Ambulatory Visits	718,857	656,999	61,858	9.4%	658,039	9.2%
Surgeries	11,492	11,387	105	0.9%	11,258	2.1%
Deliveries	6,949	6,326	623	9.8%	6,326	9.8%

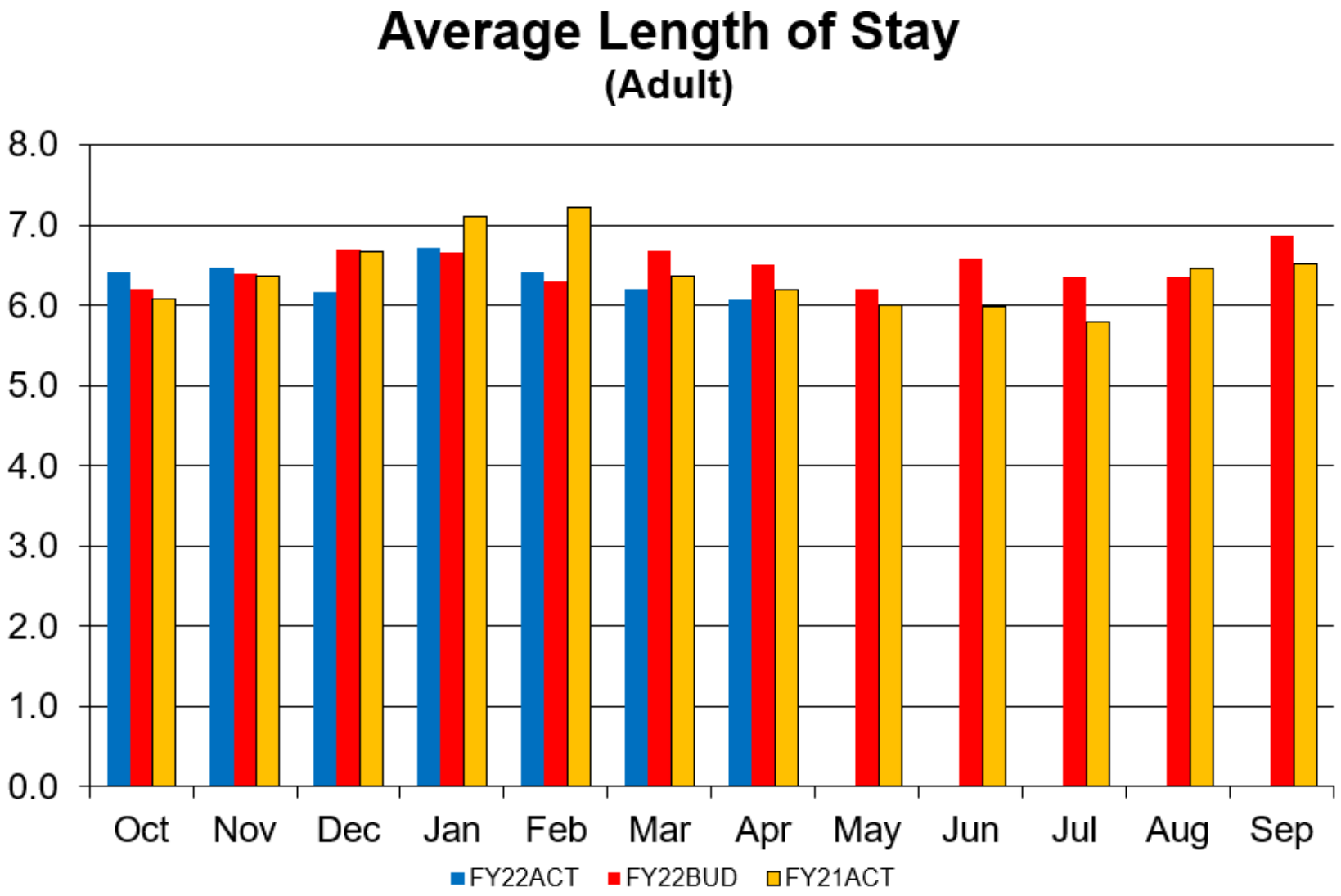
Parkland

Volumes
Discharges

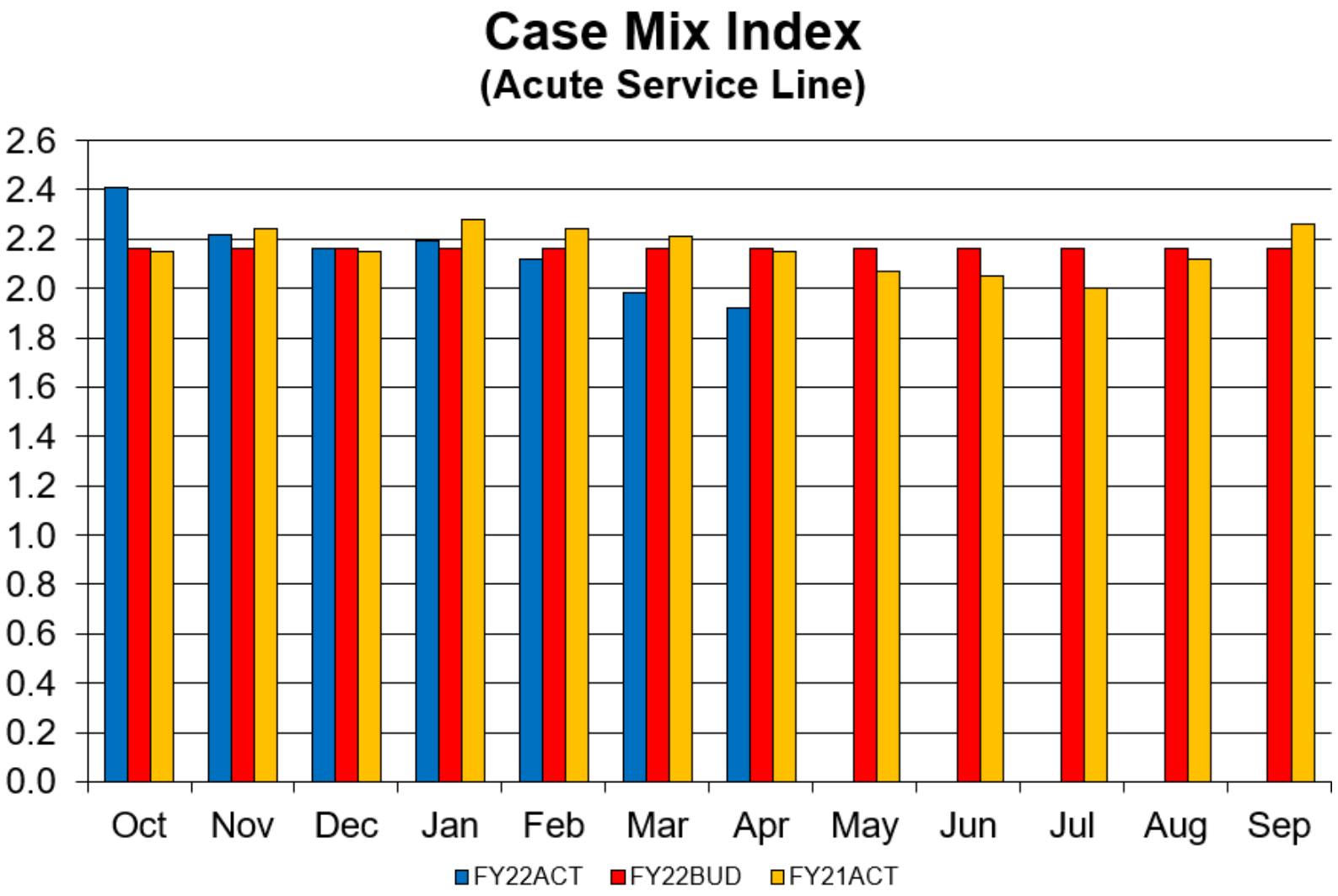



Average Daily Census
(Adult, NICU and Obs)
900
800
700
600
500
400
300
200
100
0
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
FY22ACT
FY22BUD
FY21ACT

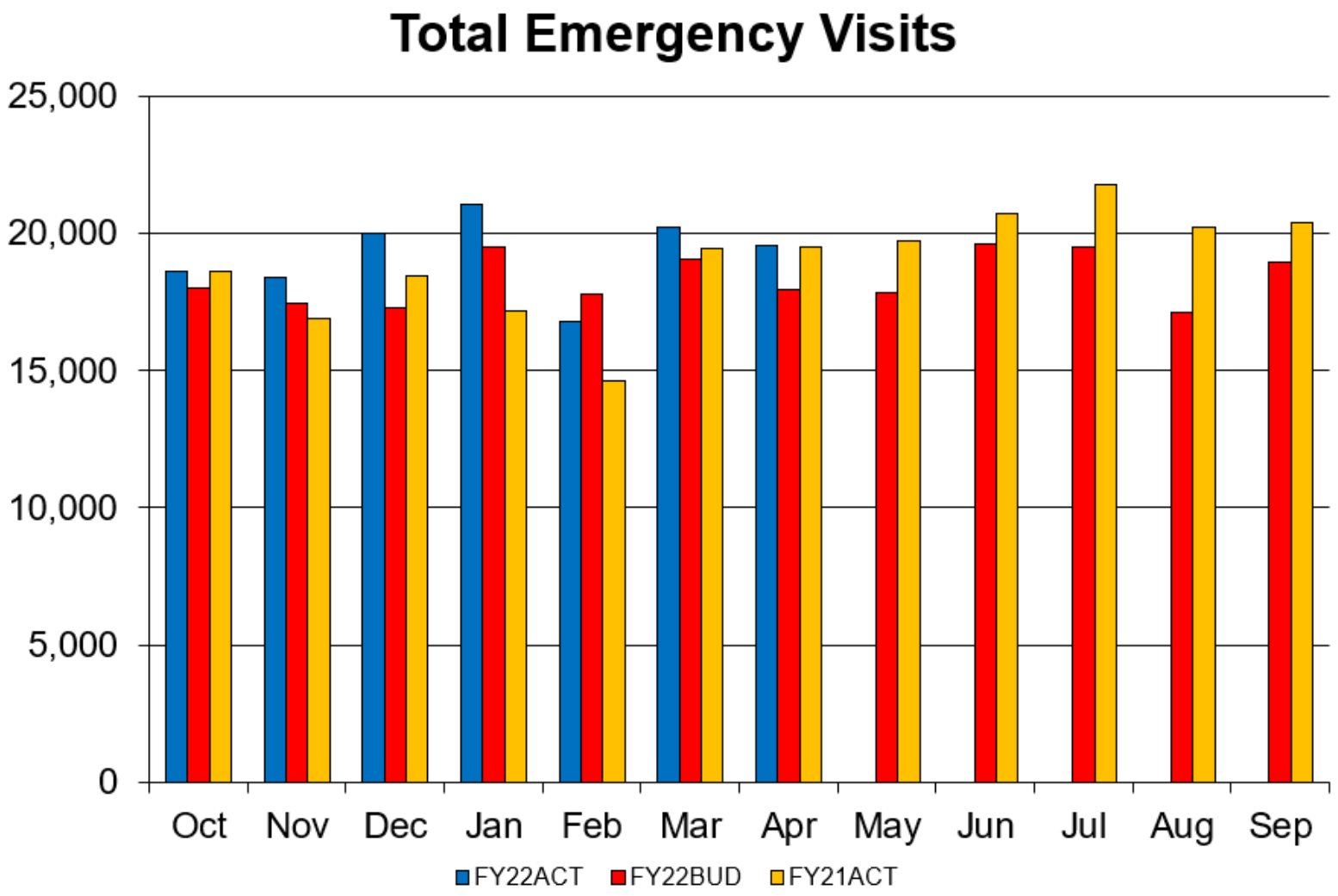
Volumes
Average Length of Stay



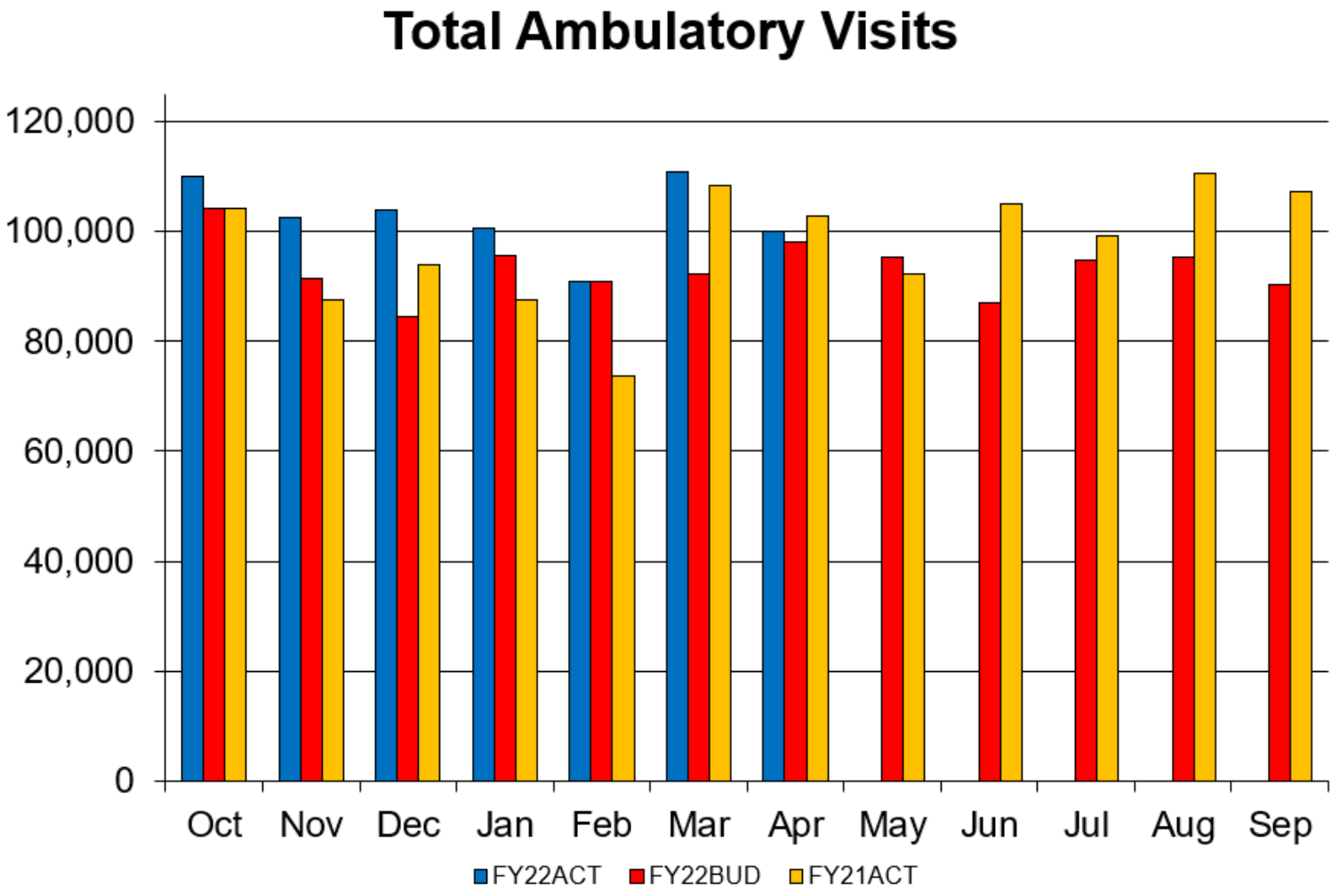
Volumes
Case Mix Index



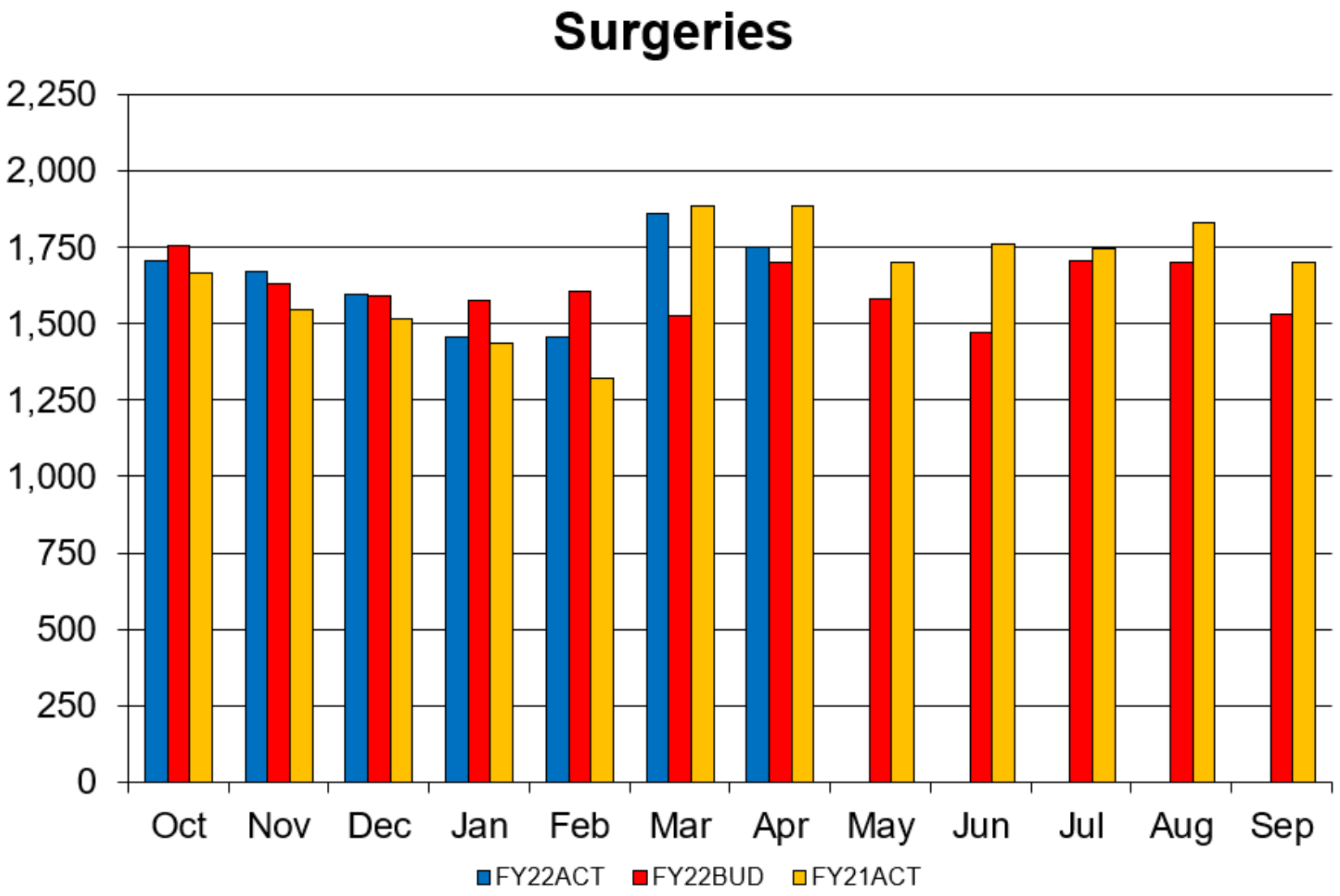
Volumes
Emergency Visits



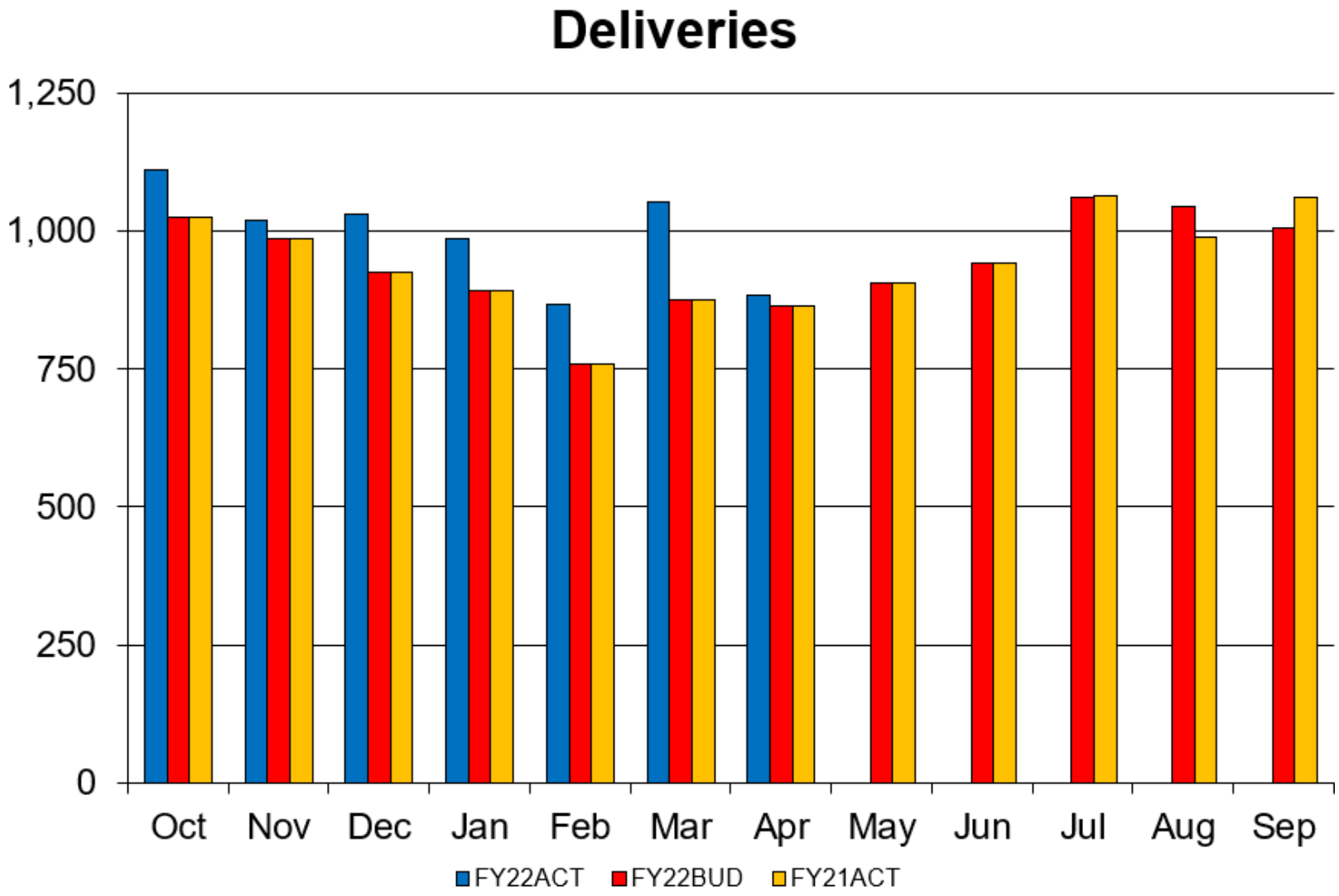
Volumes
Ambulatory Visits



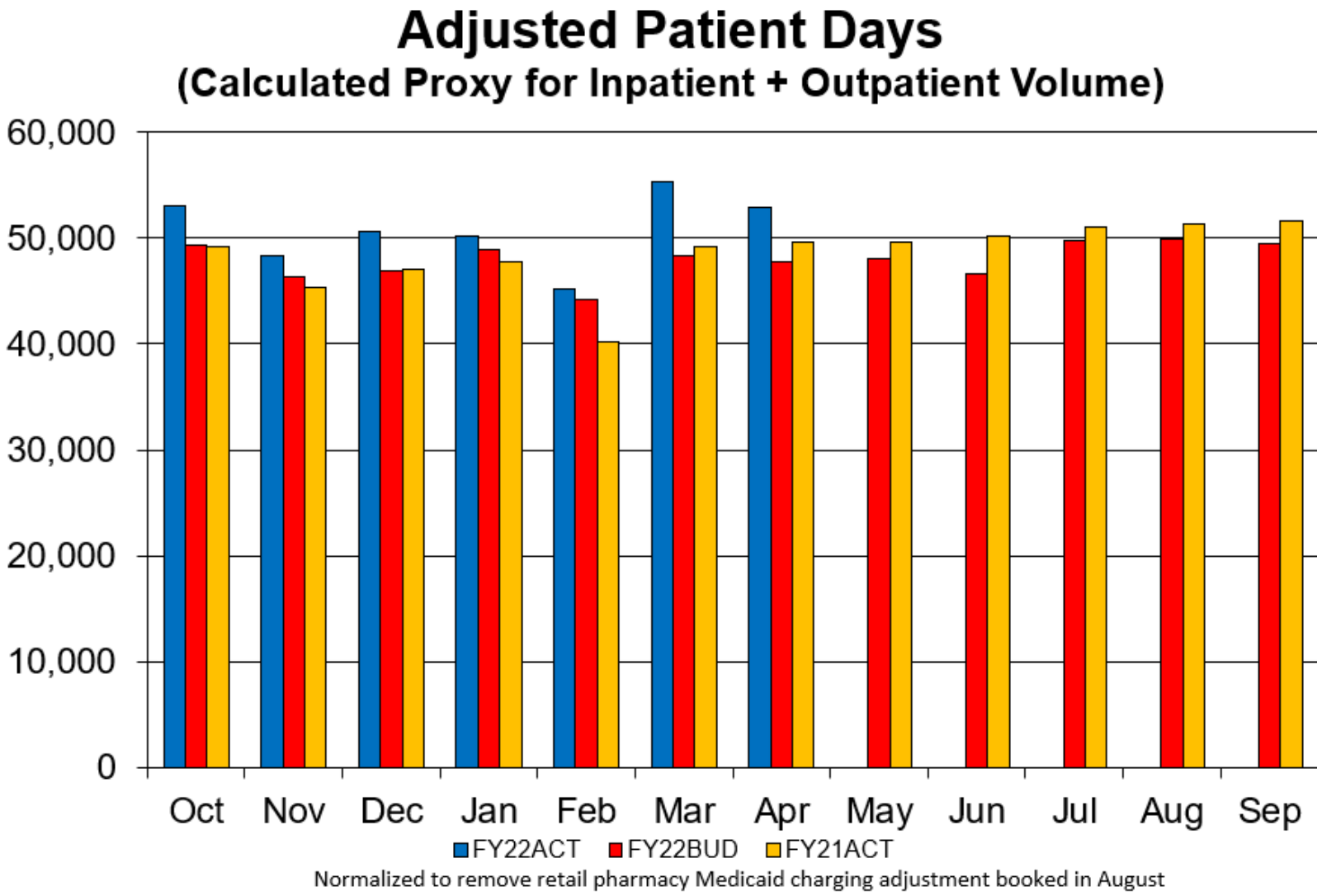
Volumes Surgeries



Volumes
Deliveries



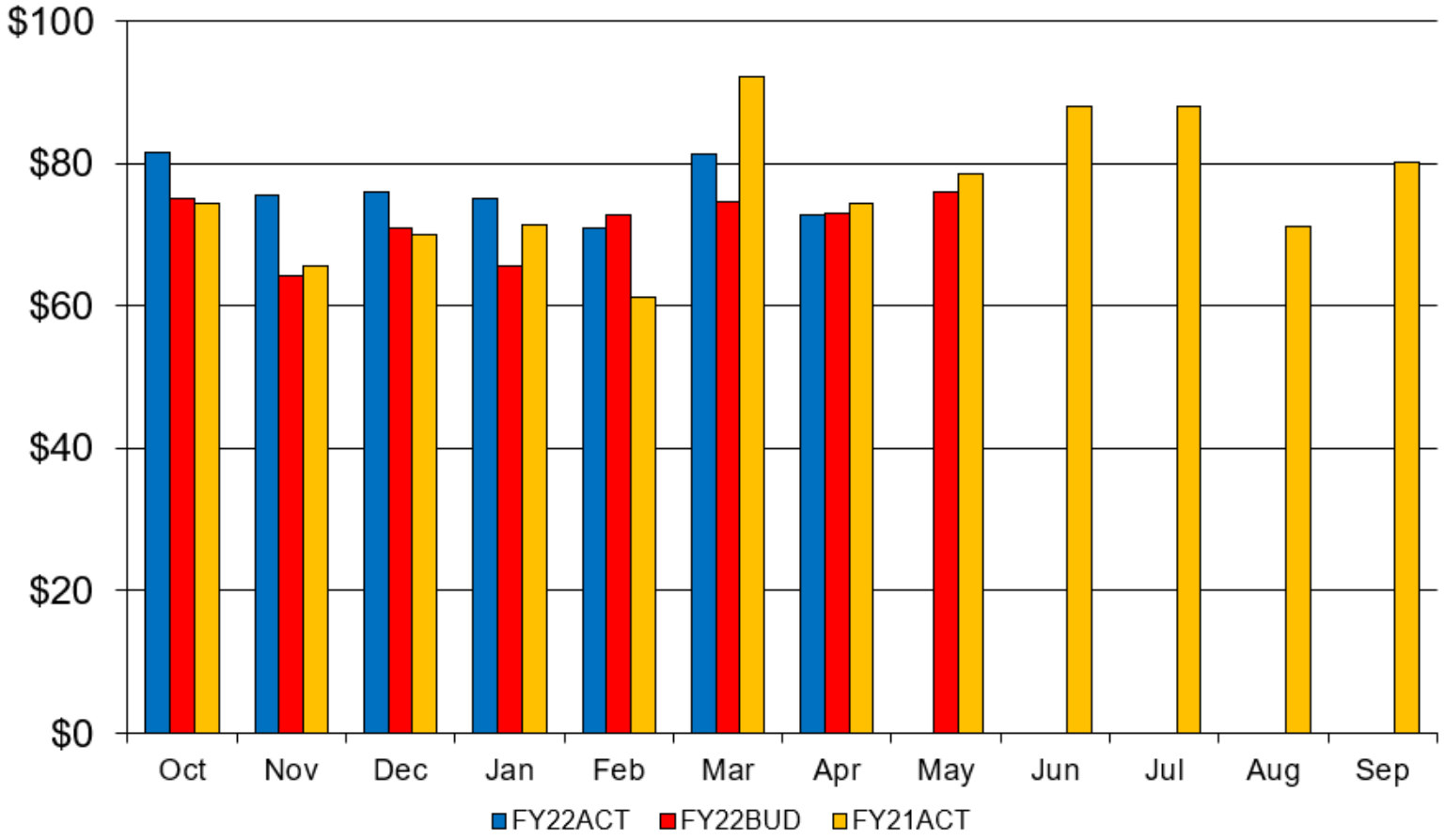
Volumes
Adjusted Patient Days

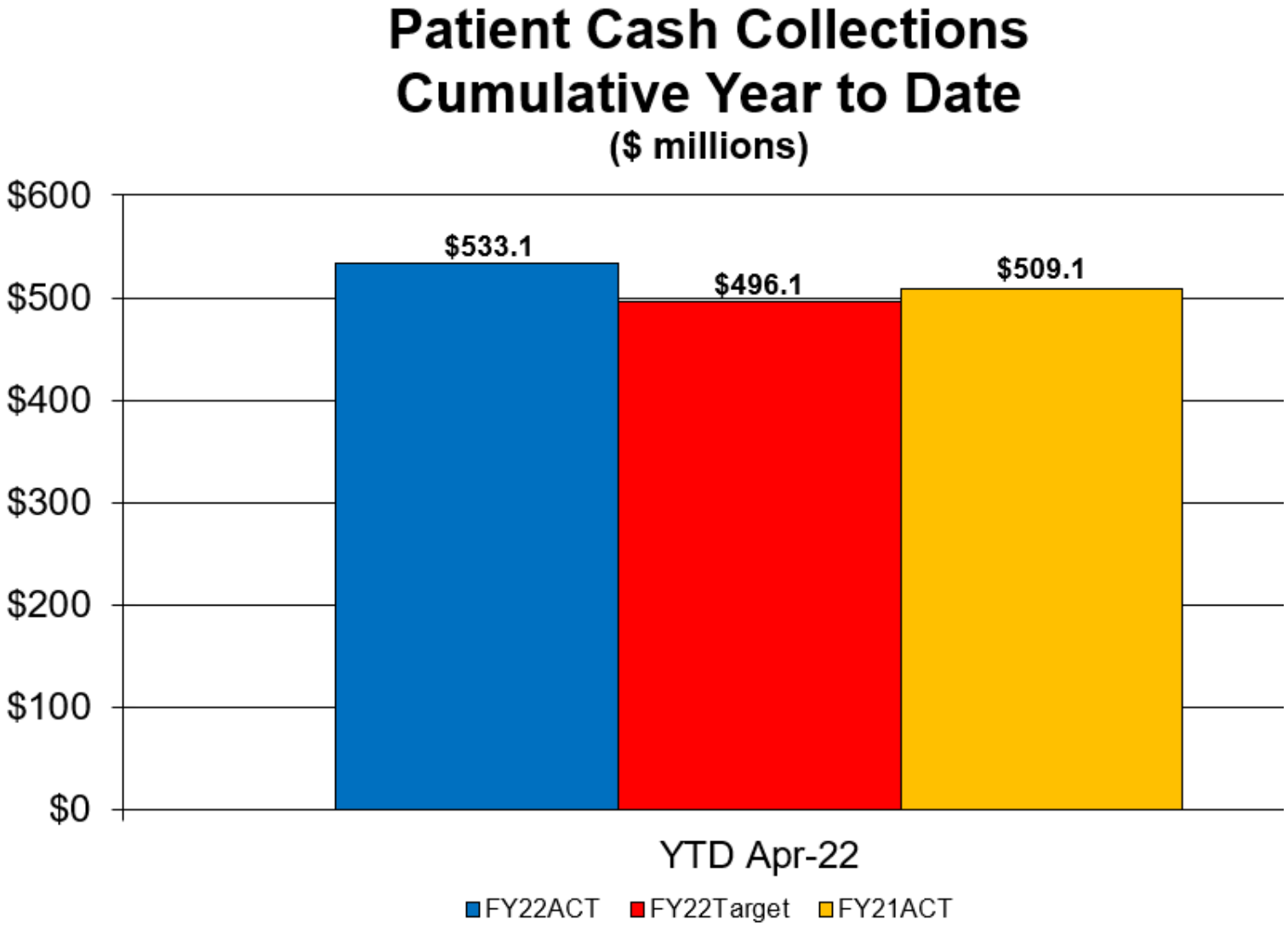


Key Operating Performance Metrics

Patient Cash Collections

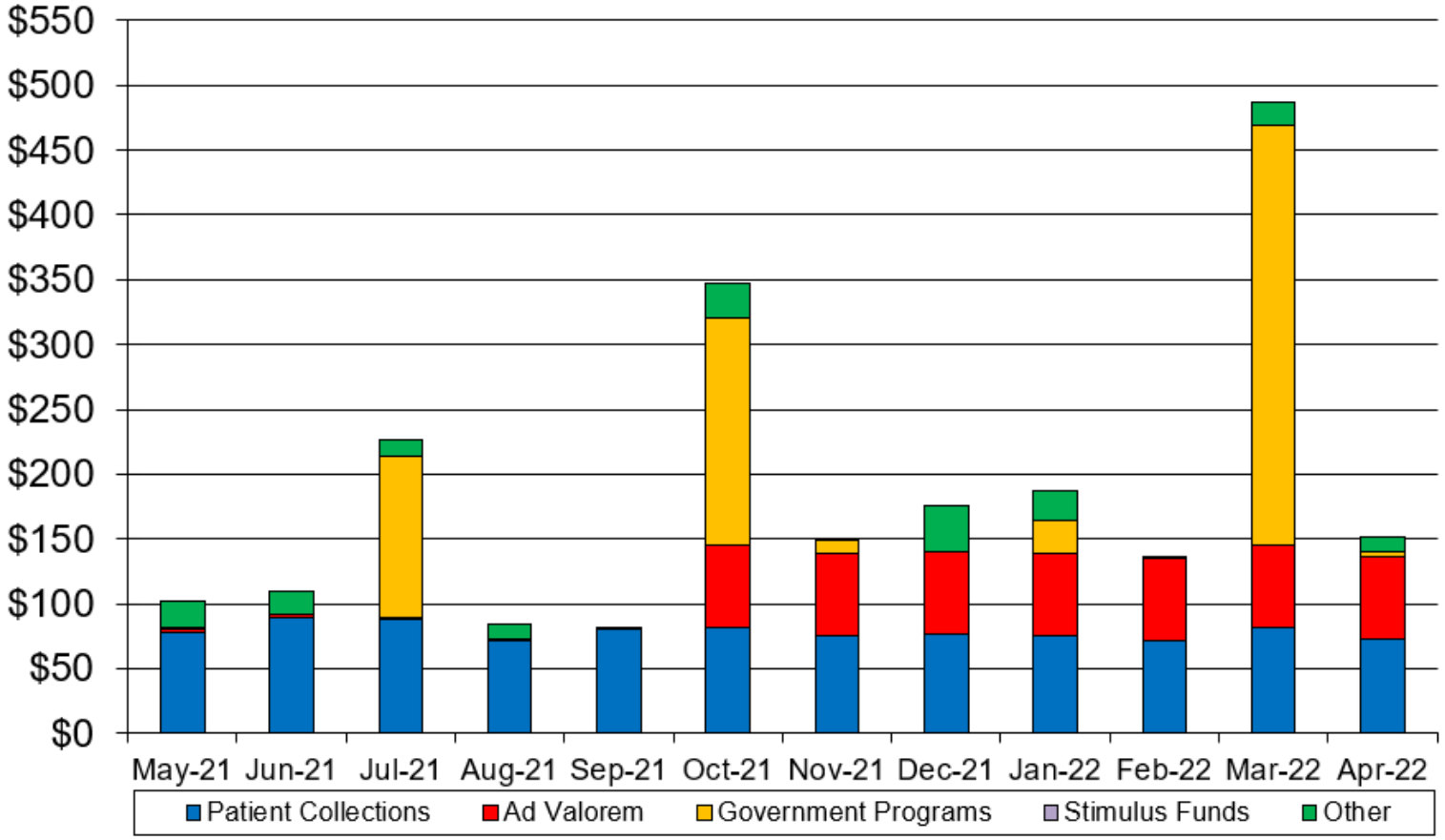
($ millions)




Patient Cash Collections
Cumulative Year to Date
($ millions)
$600
$500
$400
$300
$200
$100
$0
$533.1
$496.1
$509.1
YTD Apr-22
FY22ACT
FY22Target
FY21ACT

Key Operating Performance Metrics

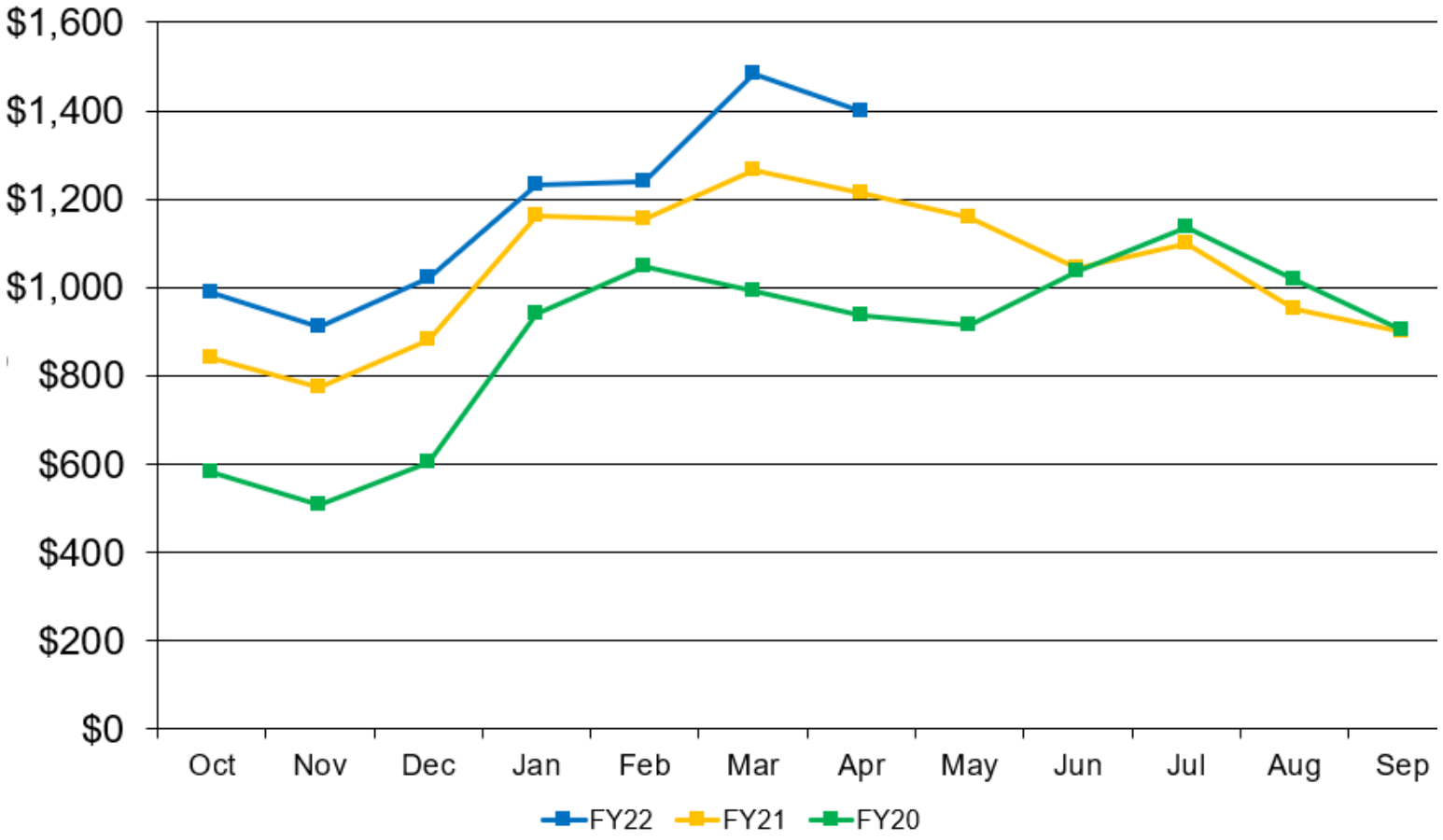
Total Cash Collections
($ millions)



Key Operating Performance Metrics

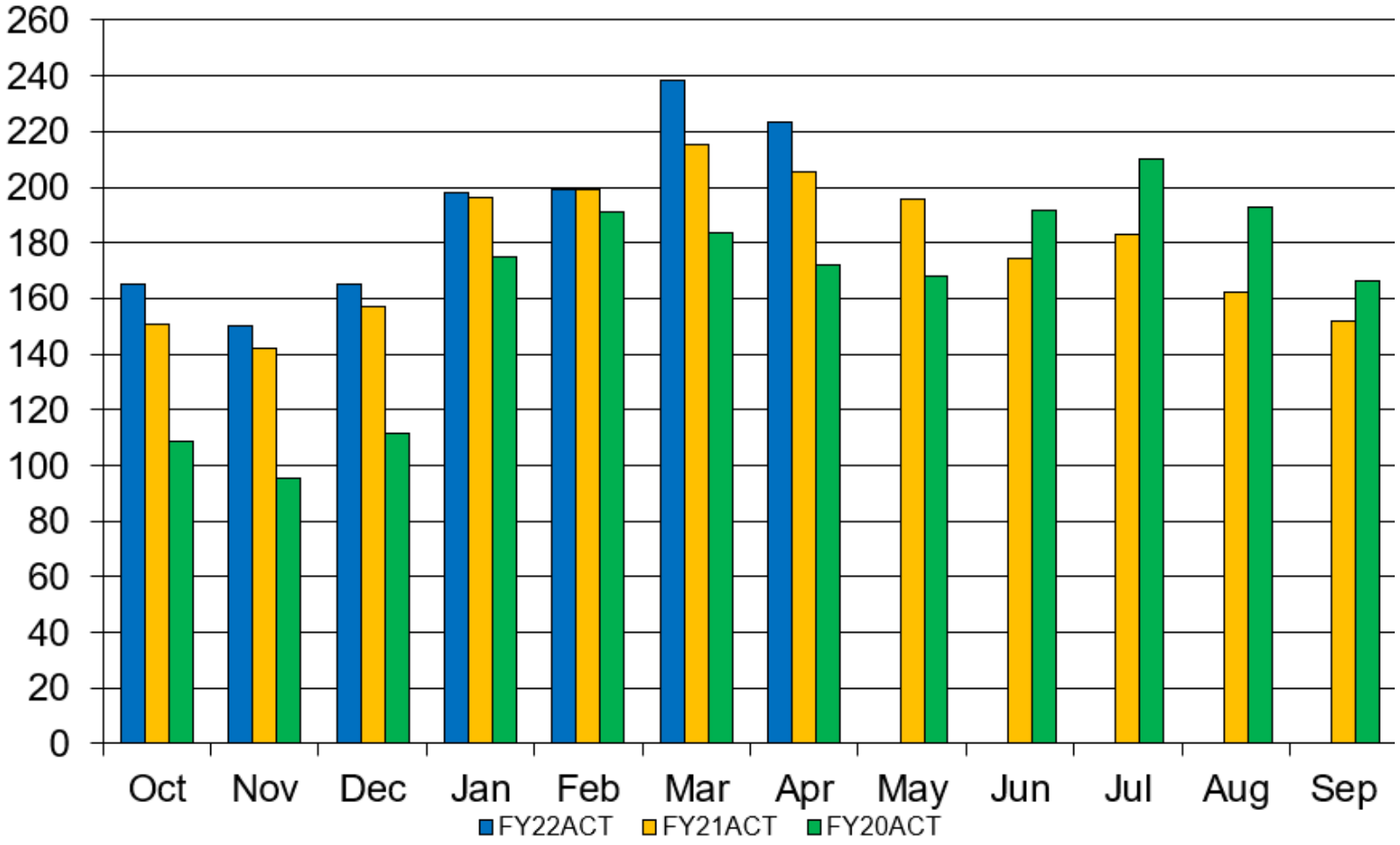
Cash Balance Trending

($ millions)



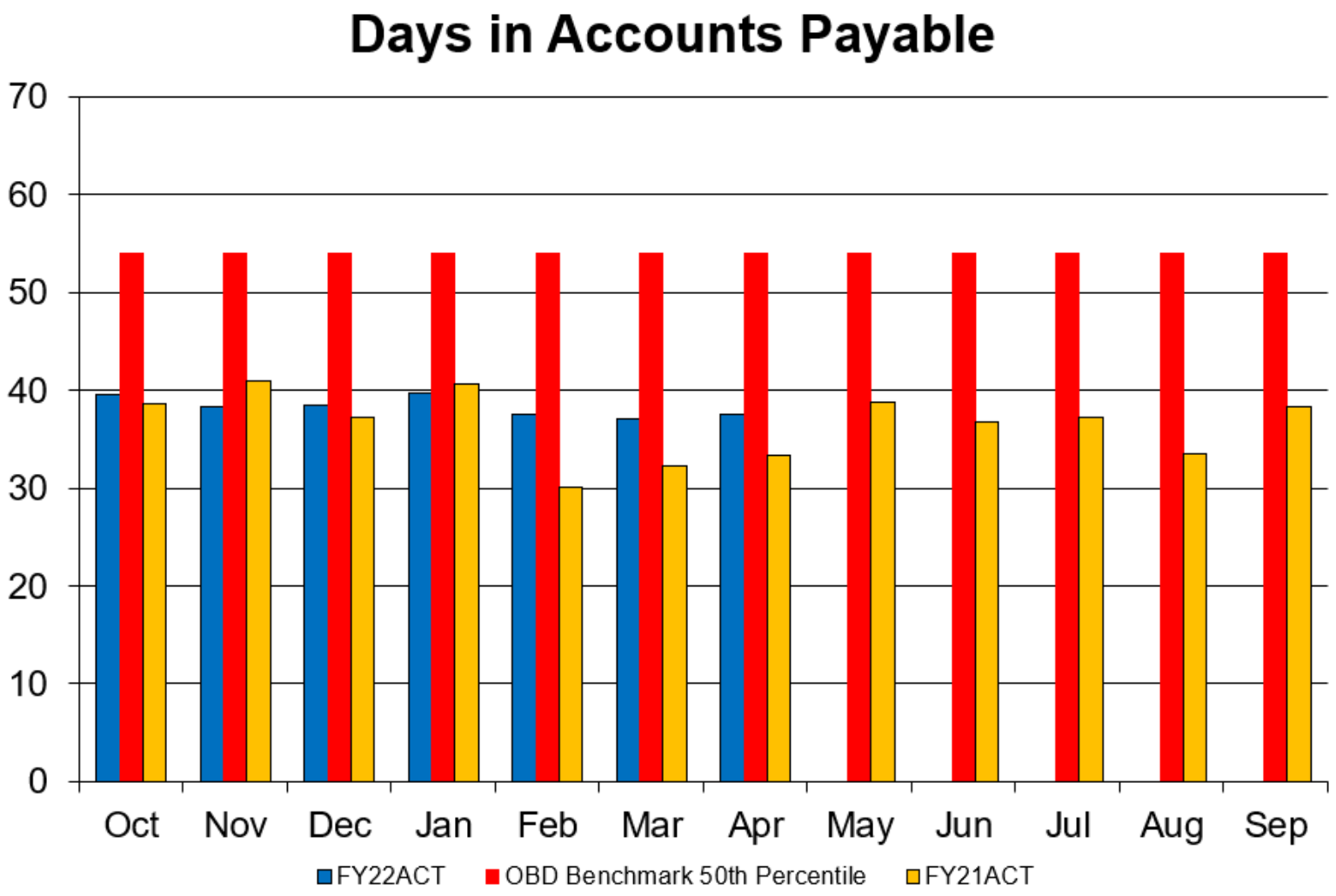
Key Operating Performance Metrics

Days Cash on Hand



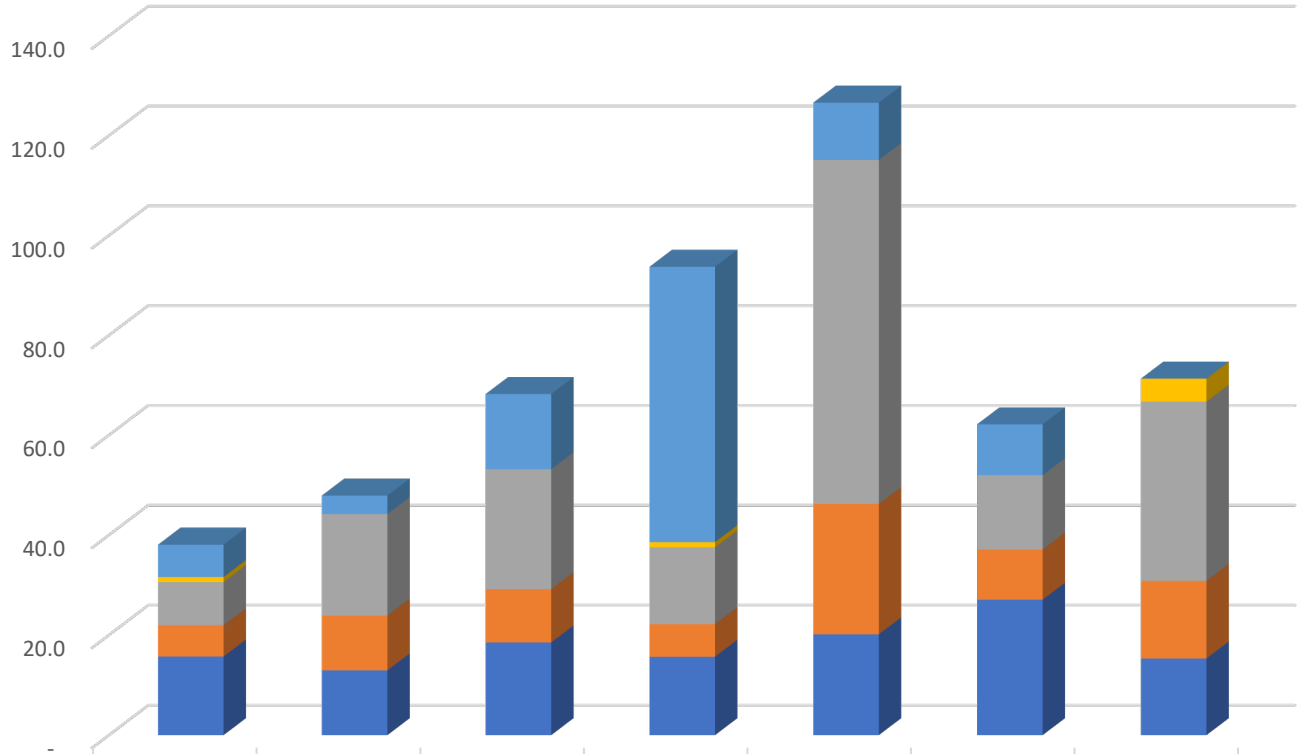
Excludes LPPF and insurance and debt reserves, which are included in total cash

Key Operating Performance Metrics



PHHS Construction Cycle Days

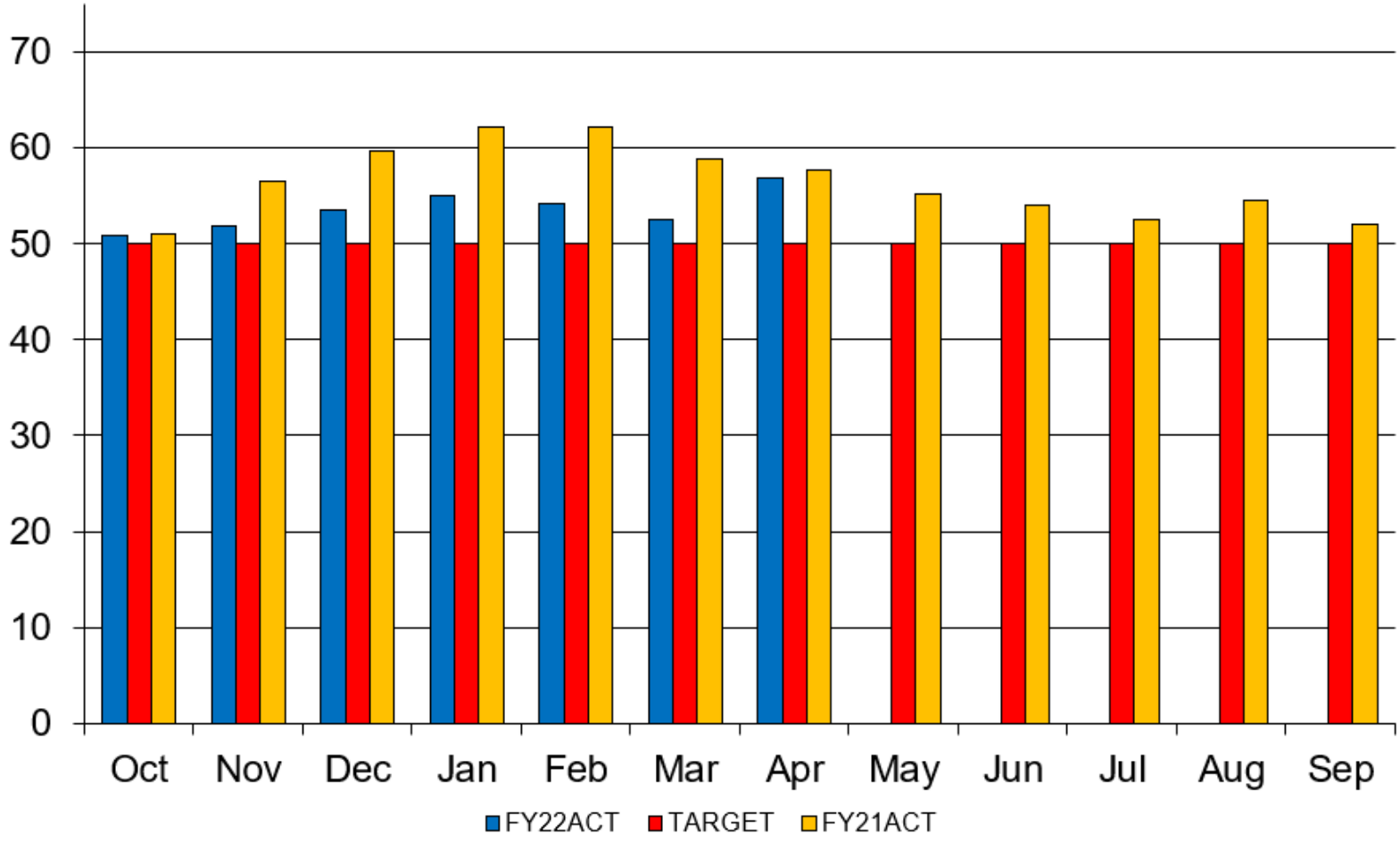
Average Cycle Days For Construction Invoices (paid invoices only)



	October	November	December	January	February	March	April
Retainage/Missing Items	6.5	3.7	15.1	55.1	11.5	10.2	-
Vendor Mail Delays	1.0	-	-	1.0	-	-	4.6
Vendor Revisions	8.6	20.3	24.0	15.3	68.9	14.9	35.9
Organizational Reviews	6.2	10.9	10.6	6.5	26.1	10.0	15.5
Days in AP	15.7	12.9	18.5	15.7	20.1	27.1	15.3

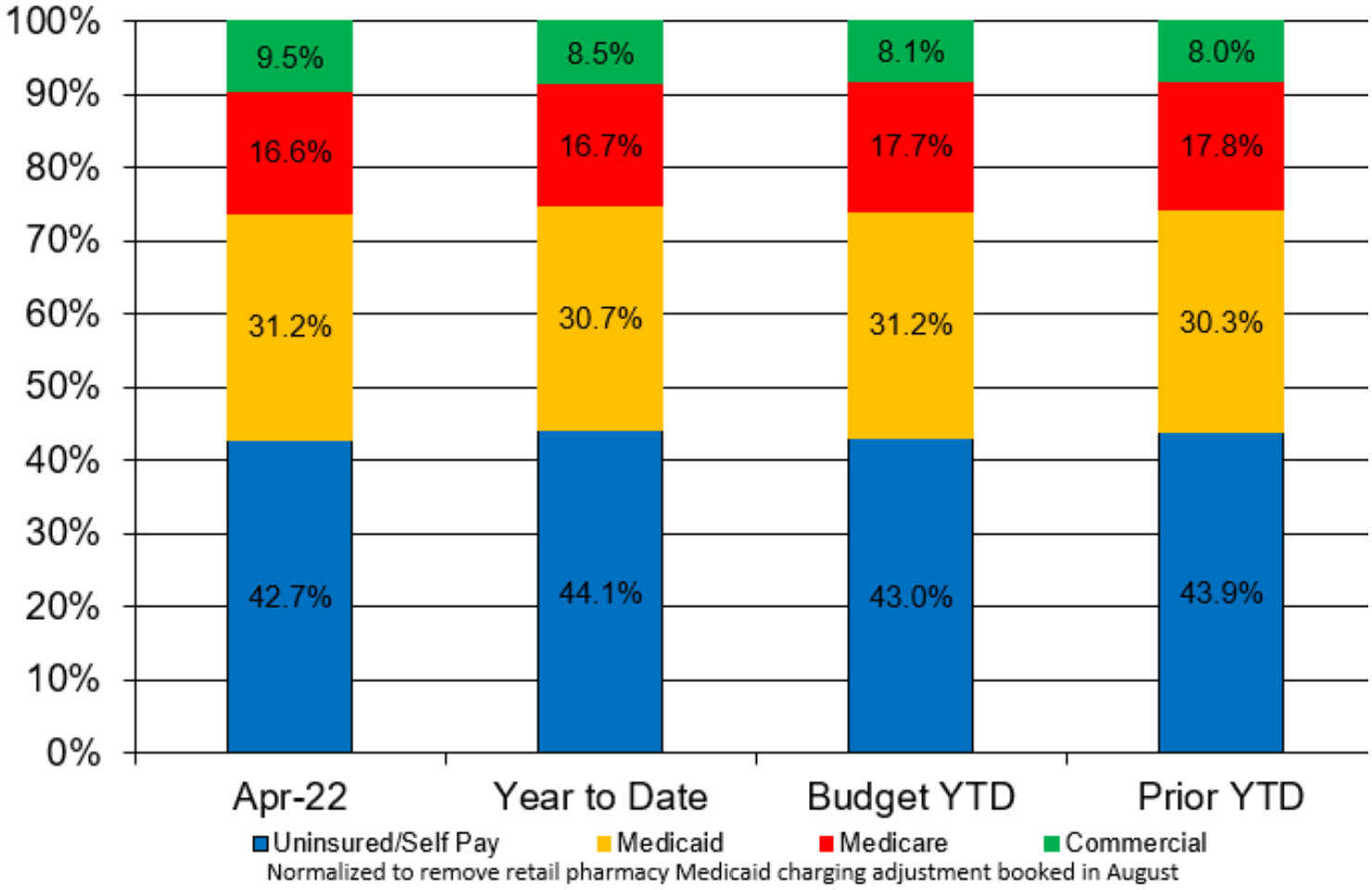
Key Operating Performance Metrics

Days in Accounts Receivable



Key Operating Performance Metrics

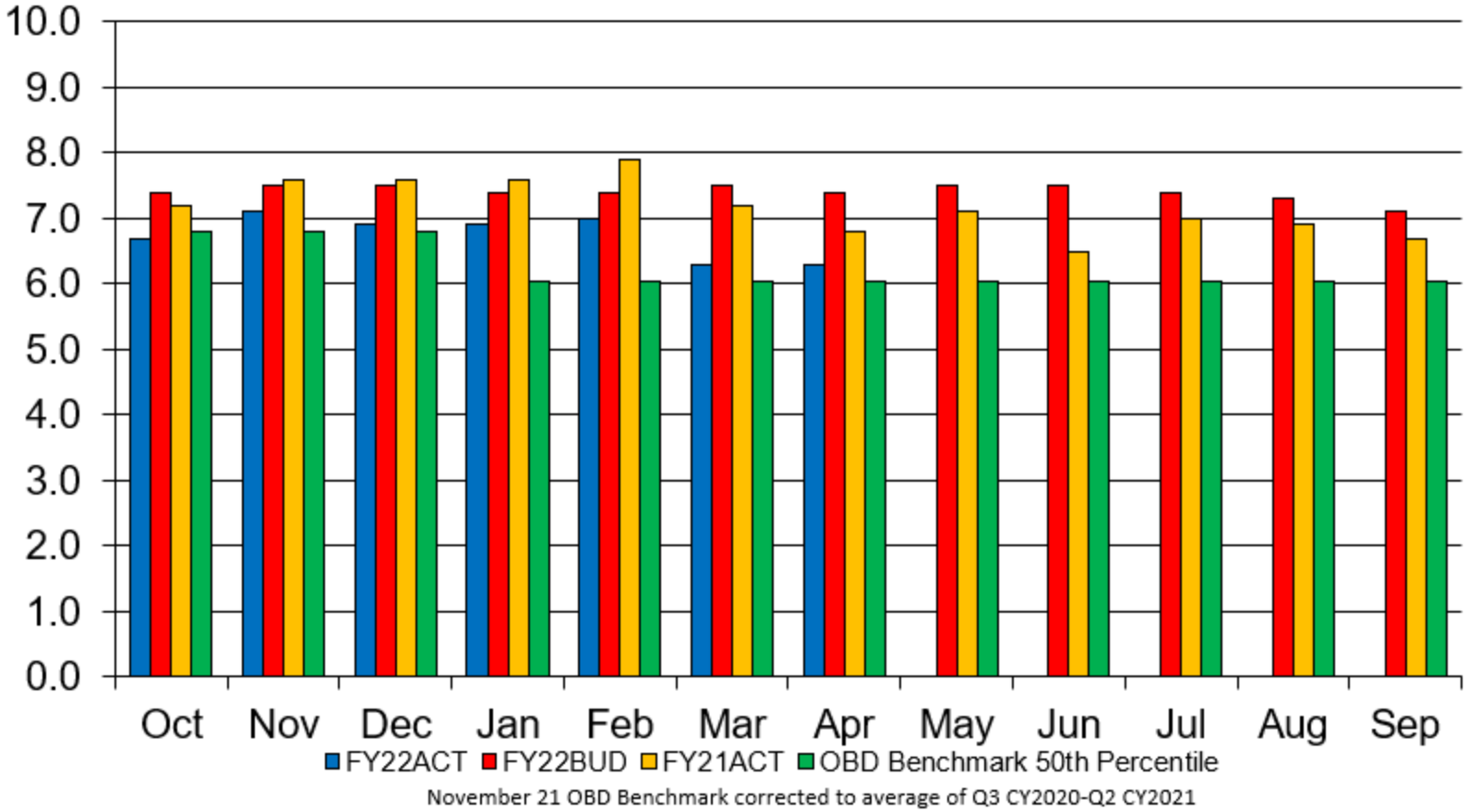
Gross Patient Revenue By Payor Type



Normalized to remove retail pharmacy Medicaid charging adjustment booked in August

Key Operating Performance Metrics

FTEs per Adjusted Occupied Bed
(includes Contract Labor and excludes Nursing Homes and Jail)



November 21 OBD Benchmark corrected to average of Q3 CY2020-Q2 CY2021

Parkland

Appendix

PCHP Financial Performance Current Month – April 2022

PCHP Month to Date Income Statement

(Dollars in Thousands)

	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUE							
Premium Revenue	$ 54,049	$ 56,780	$ (2,731)	-4.8%	$ 51,623	$ 2,426	4.7%
Other	3,491	21,183	(17,692)	-83.5%	17,154	(13,663)	-79.6%
OPERATING REVENUE	57,541	77,963	(20,423)	-26.2%	68,777	(11,237)	-16.3%
EXPENSE							
Administration	8,468	8,847	378	4.3%	8,633	165	1.9%
Claims	50,031	68,592	18,562	27.1%	55,379	5,348	9.7%
OPERATING EXPENSE	58,499	77,439	18,940	24.5%	64,012	5,513	8.6%
OPERATING INCOME (LOSS)	**$ (959)**	**$ 524**	**$ (1,483)**	**-282.9%**	**$ 4,765**	**$ (5,724)**	**-120.1%**
Interest and Investment Income	90	55	35	62.9%	77	13	17.5%
Unrealized Gain (Loss) on Investments	(308)	16	(324)	-1987.3%	(60)	(248)	-412.9%
Total Net Income (Loss)	$ (1,176)	$ 596	$ (1,772)	-297.5%	$ 4,782	$ (5,958)	-124.6%

Operating Cash Flow Margin %	-1.7%	0.7%	6.9%
Medical Loss Ratio (excluding UHRIP/NAIP)	81.6%	85.0%	70.6%

PCHP Fiscal Year ends 12/31/2022

PCHP Financial Performance
Calendar YTD – April 2022

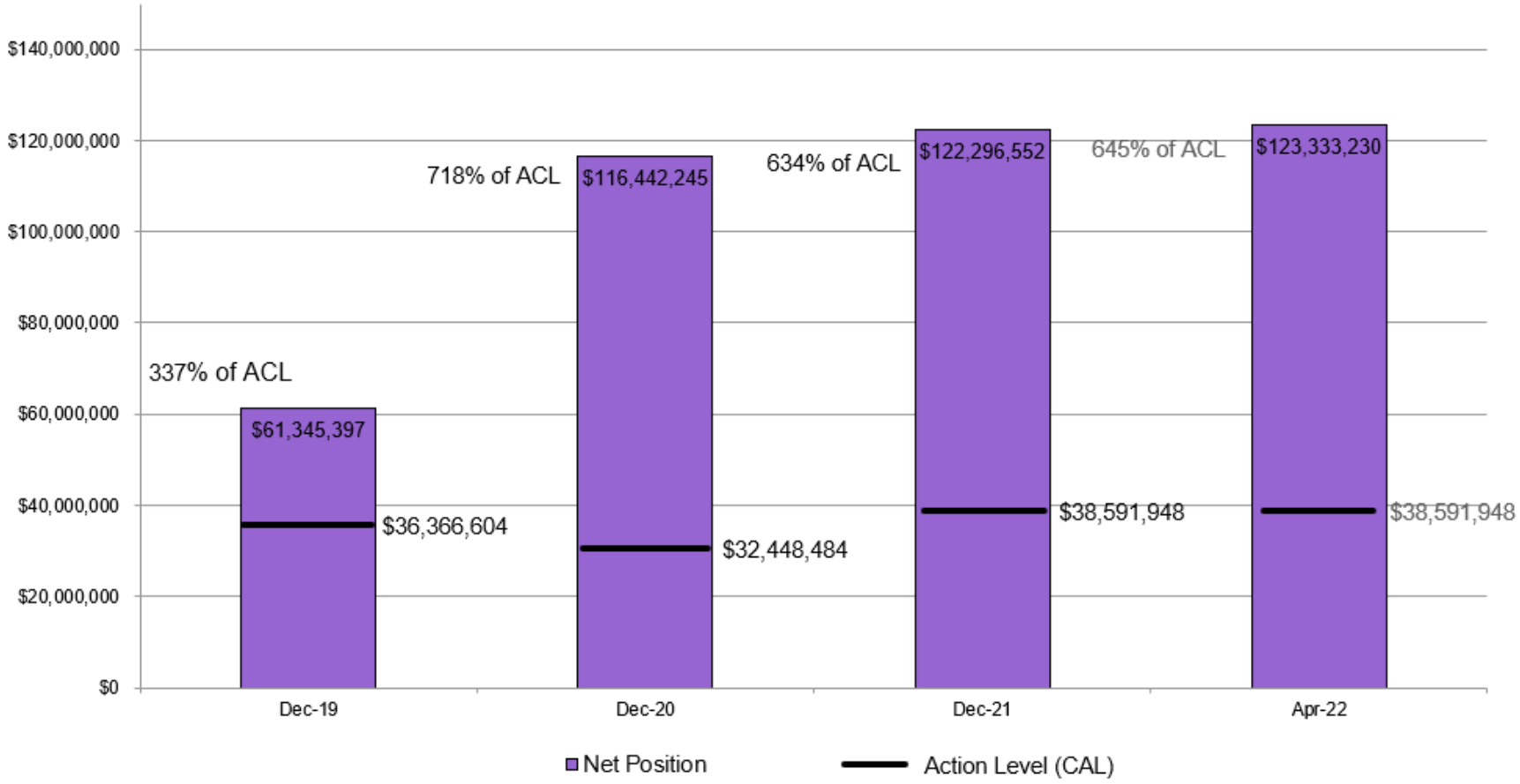
PCHP Year to Date Income Statement

(Dollars in Thousands)	FY 22 Actual	FY 22 Budget	Var From Budget	%Var From Budget	FY 21 Actual	Var FY22-21	%Var FY22-21
REVENUE							
Premium Revenue	$ 219,290	$ 224,240	$ (4,950)	-2.2%	$ 205,808	$ 13,482	6.6%
Other	15,038	84,916	(69,878)	-82.3%	66,409	(51,371)	-77.4%
OPERATING REVENUE	234,328	309,155	(74,828)	-24.2%	272,217	(37,889)	-13.9%
EXPENSE							
Administration	34,538	35,072	534	1.5%	39,789	5,251	13.2%
Claims	197,336	269,871	72,535	26.9%	207,472	10,136	4.9%
OPERATING EXPENSE	231,874	304,943	73,069	24.0%	247,261	15,387	6.2%
OPERATING INCOME (LOSS)	**$ 2,454**	**$ 4,213**	**$ (1,759)**	**-41.7%**	**$ 24,956**	**$ (22,502)**	**-90.2%**
Interest and Investment Income	223	221	2	0.9%	336	(113)	-33.7%
Unrealized Gain (Loss) on Investments	(1,560)	65	(1,625)	-2491.5%	(280)	(1,280)	-456.4%
Total Net Income (Loss)	$ 1,117	$ 4,499	$ (3,382)	-75.2%	$ 25,012	$ (23,896)	-95.5%

Operating Cash Flow Margin %	1.0%	1.4%	9.2%
Medical Loss Ratio (excluding UHRIP/NAIP)	81.7%	84.0%	67.7%

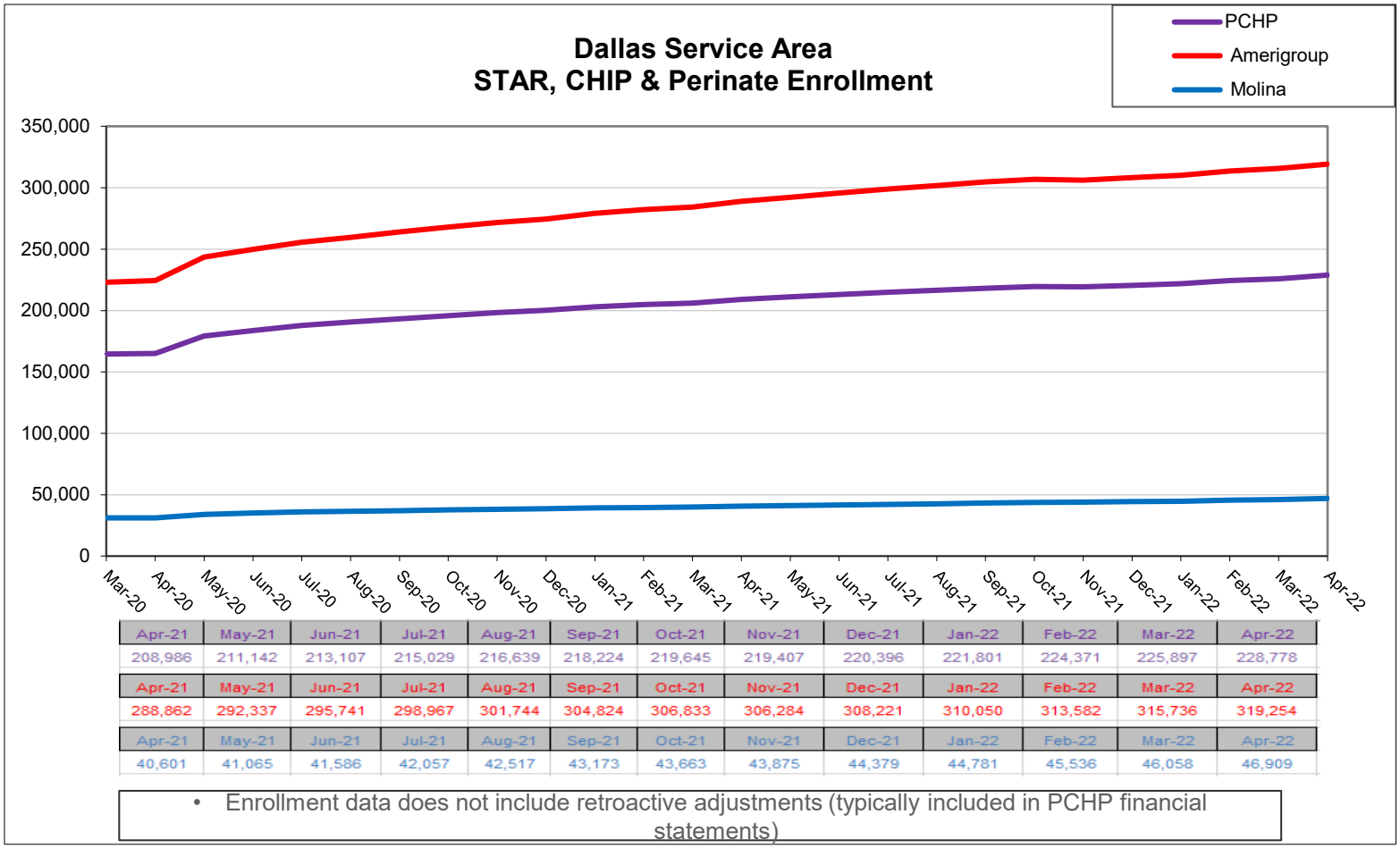
PCHP Fiscal Year ends 12/31/2022

PCHP Net Position vs Risk-Based Capital Requirements as of April 2022



- Black bar represents Company Action Level (CAL aka Action Level) which = 200% of Authorized Control Level (ACL)
- As of Dec 2021, Action Level was $38,591,948 and ACL was $19,295,974

PCHP Enrollment



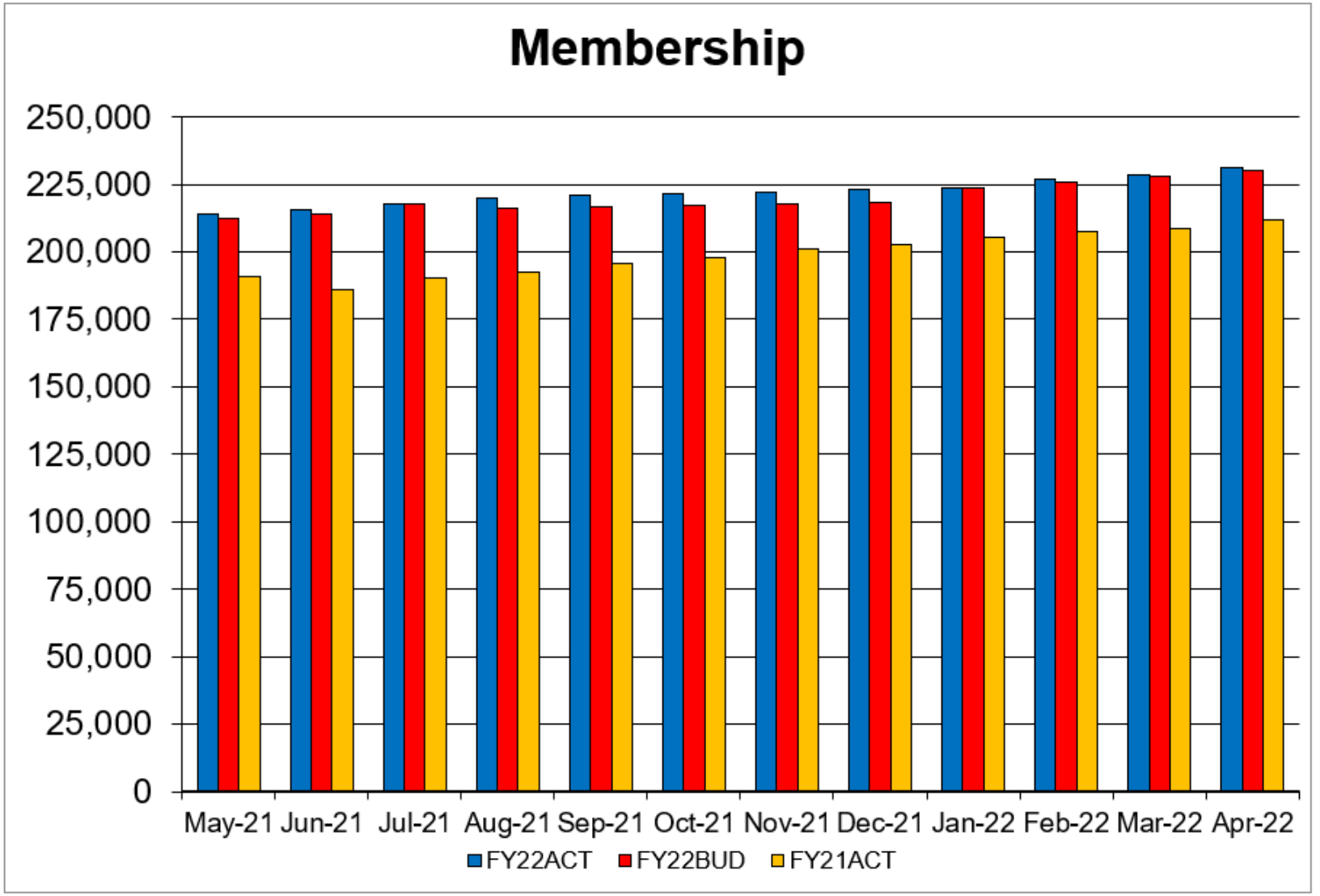
Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22
208,986	211,142	213,107	215,029	216,639	218,224	219,645	219,407	220,396	221,801	224,371	225,897	228,778

Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22
288,862	292,337	295,741	298,967	301,744	304,824	306,833	306,284	308,221	310,050	313,582	315,736	319,254

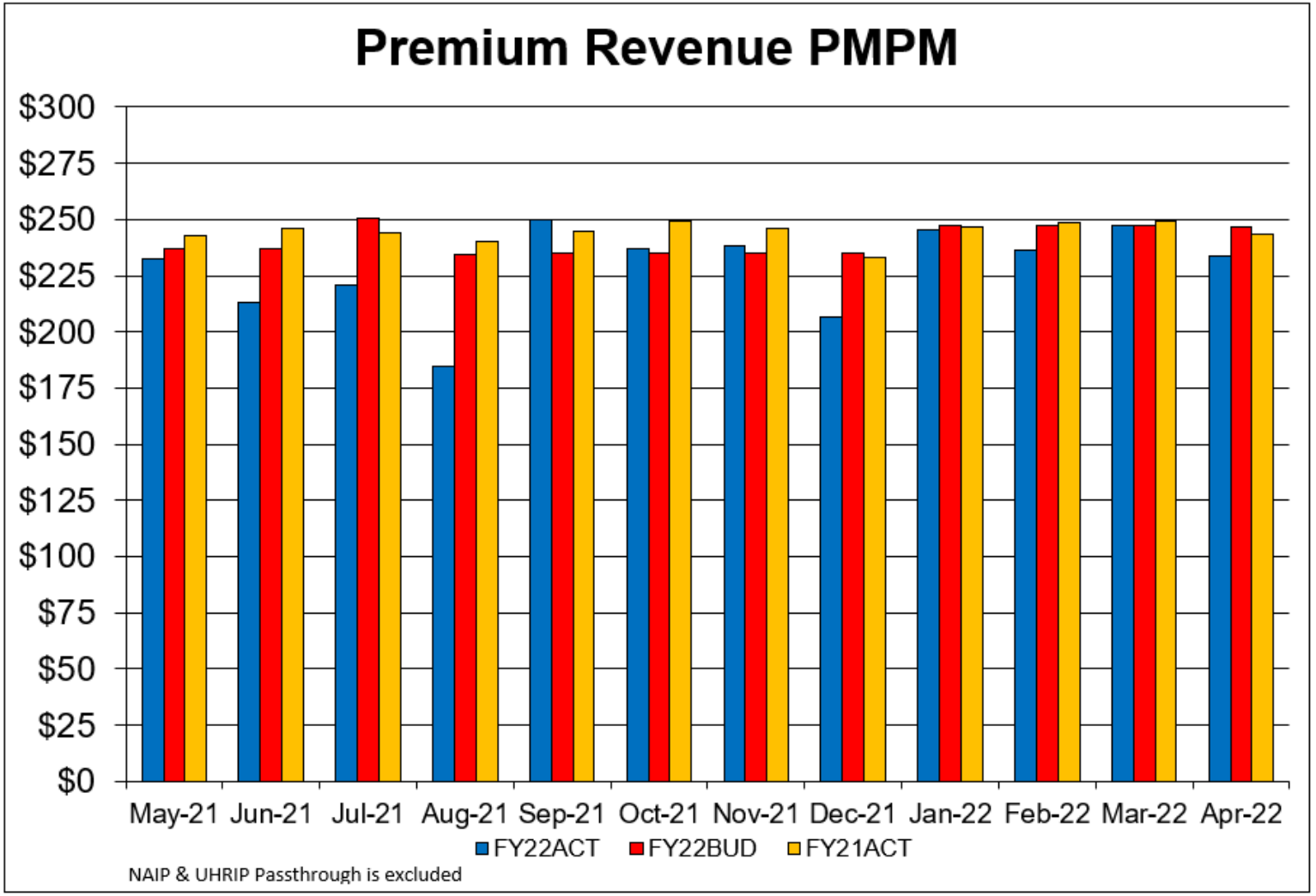
Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22
40,601	41,065	41,586	42,057	42,517	43,173	43,663	43,875	44,379	44,781	45,536	46,058	46,909

- Enrollment data does not include retroactive adjustments (typically included in PCHP financial statements)

Key Operating Performance Metrics



Key Operating Performance Metrics



Parkland

Balance Sheet

Balance Sheet Combined as of April 30, 2022 & 2021

PARKLAND HEALTH & HOSPITAL SYSTEM
BALANCE SHEET
April 30, 2022 and 2021

(Dollars in Thousands)	FYE 2022				FY 2022	FY 2021
	PHHS	PCHP	PCCI	FDN/AUX	Total	Total
Assets						
Current Assets						
Cash, Cash Equivalents & Investments	$1,017,020	$230,742	$ -	$ 36,827	$1,284,589	$1,253,628
Net Ad Valorem Taxes Receivable	17,338	-	-	-	17,338	(2,094)
Net Patient Accounts Receivable	180,209	-	-	-	180,209	170,410
Other Receivables	43,172	16,581	633	(14)	60,372	86,582
Inventories & Other Assets	48,831	2,930	227	117	52,105	40,549
Total Current Assets	1,306,570	250,253	860	36,930	1,594,613	1,549,075
Capital Assets, Net						
Construction in Progress	62,384	-	-	-	62,384	266,733
Property, Plant, and Equipment	1,579,129	-	8,369	45	1,587,543	1,391,493
Total Net Capital Assets	1,641,513	-	8,369	45	1,649,927	1,658,226
Long Term Assets						
Other Noncurrent Assets	-	-	1,179	4,390	5,569	4,474
Total Other Long Term Assets	-	-	1,179	4,390	5,569	4,474
Assets Limited to Use:						
New Parkland Relocation	28,013	-	-	-	28,013	28,013
Community Service Capital Expansion	22,488	-	-	-	22,488	22,488
Breast Center	-	-	-	-	-	16,000
Irving Clinic - Foundation Repair	5,280	-	-	-	5,280	5,280
Routine Capital	285,555	-	-	-	285,555	162,722
Debt Service	28,105	-	-	-	28,105	29,004
LPPF	78,611	-	-	-	78,611	107,164
Insurance Reserves	12,711	-	-	-	12,711	11,667
Total Assets Limited to Use	460,763	-	-	-	460,763	382,338
Deferred Outflows of Resources	167,090	-	-	-	167,090	200,934
Total Assets	$3,575,936	$250,253	$10,408	$ 41,365	$3,877,962	$3,795,047

Balance Sheet Combined as of April 30, 2022 & 2021

(Dollars in Thousands)	FYE 2022 PHHS	FYE 2022 PCHP	FYE 2022 PCCI	FYE 2022 FDN/AUX	FY 2022 Total	FY 2021 Total
Liabilities and Net Position						
Current Liabilities						
Accounts Payable	$ 247,871	$ 9,267	$31,819	$ 78	$ 289,035	$ 283,957
Accrued Payroll & Benefits	101,155	-	720	-	101,875	97,426
Claims Payable	-	117,547	-	-	117,547	105,463
Deferred Ad Valorem Taxes	318,311	-	-	-	318,311	306,460
Interest Payable	6,330	-	-	-	6,330	6,306
Due to Third Party	(37,610)	-	-	-	(37,610)	(14,583)
Other Current Liabilities	55,796	107	296	1,600	57,799	86,313
Total Current Liabilities	691,853	126,921	32,835	1,678	853,287	871,342
Long Term Debt	585,566	-	-	-	585,566	649,272
Net Pension Liability	464,931	-	-	-	464,931	588,597
Other Non-Current Liabilities	14,747	-	-	-	14,747	21,289
Total Liabilities	$1,757,097	$126,921	$32,835	$ 1,678	$1,918,531	$2,130,500
Deferred Inflows of Resources	119,498	-	-	-	119,498	56,655
Net Position	1,699,341	123,333	(22,427)	39,687	1,839,934	1,607,894
Total Liabilities and Net Position	$3,575,936	$250,253	$10,408	$ 41,365	$3,877,962	$3,795,047

Parkland

Statement of Cash Flow and Routine Capital

Cash Flow Combined MTD & FYTD April 2022

(Dollars in Thousands)	FYE 2022						FY 22	FY 21
	PHHS	PCHP	PCCI	FDN	AUX	FDN/AUX	Total	Total
Cash Flows from Operating Activities:								
Receipts from Customers	$ 546,125	$ 394,240		$ -	$ 691	$ 691	$ 941,056	$ 821,311
Ad Valorem Tax Receipts	752,242	-	-	-	-	-	752,242	737,885
Government Programs	477,533	-	-	-	-	-	477,533	176,157
Stimulus Funds	-	-	-	-	-	-	-	-
Other Receipts	28,574	-	5,541	-	-	-	34,115	86,510
Donations Received	-	-	-	12,790	-	12,790	12,790	5,833
Contributions Paid to/from Foundation	28,537	-	-	(2,402)	-	(2,402)	26,135	-
Payments for Medical Claims Costs	-	(293,366)	-	-	-	-	(293,366)	(281,442)
Payments to Suppliers	(399,473)	(154,593)	(1,278)	(3,128)	(387)	(3,515)	(558,859)	(367,457)
Payments to Employees	(858,367)	(12,521)	(3,712)	(2,181)	(211)	(2,392)	(876,992)	(676,852)
Net Cash Flow from Operations	575,171	(66,240)	551	5,079	93	5,172	514,654	501,945
Cash Flows from Capital and Financing Activities:								
Purchases of Capital assets	(69,848)		(551)	-	8	8	(70,391)	(66,111)
Sale of Capital Assets	9,617			-	-	-	9,617	(65)
Interest Received	(1,593)	(1,587)		(559)	-	(559)	(3,739)	6,264
Interest Paid	(15,417)	-	-	-	(86)	(86)	(15,503)	(17,105)
Bond Principal Paid	-	-	-	-	-	-	-	-
Net Cash Flows from Capital and Financing Activities	(77,241)	(1,587)	(551)	(559)	(78)	(637)	(80,016)	(77,017)
Net Change in Cash	$ 497,930	$ (67,827)	$ -	$ 4,520	$ 15	$ 4,535	$ 434,638	$ 424,928
Beginning Cash Balance	901,242	298,570	-	30,212	2,077	32,289	1,232,101	1,129,648
Ending Cash Balance	$ 1,399,172	$ 230,743	$ -	$ 34,732	$ 2,092	$ 36,824	$ 1,666,739	$ 1,554,576

Routine Capital Summary (FY22 Only)
April 30, 2022

CAPITAL SPENDING SUMMARY
Year to Date thru April 30, 2022

2022 Budget Only

(Dollars in Thousands)

Description	Amount
Capital Budget Spent (YTD)	$ 523
Committed	185,186
Total	185,708
FY22 Capital Budget	$ 285,555
% Total Capital Funding Spent or Committed	65.0%

Parkland

Statistics
MTD & YTD April 2022

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2022
	Apr-22 Actual	Apr-22 Budget	Apr-21 Actual	% Var Budget	% Var FY22-21	Apr-22 Actual	Apr-22 Budget	Apr-21 Actual	% Var Budget	% Var FY22-21	Annual Budget
Hospital Discharges (Adult/Infant Inpatient, Observation)											
Adult Inpatient	2,778	2,666	2,576	4.2%	7.8%	18,832	18,565	18,473	1.4%	1.9%	32,313
Neonatal ICU	121	93	77	30.1%	57.1%	721	734	700	-1.8%	3.0%	1,275
Newborn Nursery / Room-in	812	825	781	-1.6%	4.0%	6,177	5,749	5,709	7.4%	8.2%	10,006
Total Inpatient Discharges	3,711	3,584	3,434	3.5%	8.1%	25,730	25,048	24,882	2.7%	3.4%	43,594
Observation Discharges	2,011	1,777	2,126	13.2%	-5.4%	13,788	12,378	12,561	11.4%	9.8%	21,546
Total Hospital Discharges	5,722	5,361	5,560	6.7%	2.9%	39,518	37,426	37,443	5.6%	5.5%	65,140
Total Hospital Discharges (excluding Newborn Nursery)	4,910	4,536	4,779	8.2%	2.7%	33,341	31,677	31,734	5.3%	5.1%	55,134
Inpatient Posted Census Days											
Adult Inpatient	16,827	17,365	15,969	-3.1%	5.4%	119,441	120,480	121,086	-0.9%	-1.4%	209,345
Neonatal ICU	2,252	1,592	1,561	41.5%	44.3%	14,449	12,606	11,911	14.6%	21.3%	21,903
Newborn Nursery / Room-in	1,864	1,834	1,833	1.6%	1.7%	14,369	13,581	13,535	5.8%	6.2%	23,984
Total Inpatient Posted Census Days	20,943	20,791	19,363	0.7%	8.2%	148,259	146,667	146,532	1.1%	1.2%	255,232
Average Length of Stay											
Adult	6.06	6.51	6.20	6.9%	2.3%	6.34	6.49	6.55	2.3%	3.2%	6.48
Neonatal ICU	18.61	17.12	20.27	-8.7%	8.2%	20.04	17.17	17.02	-16.7%	-17.7%	17.2
Case Mix Index											
Acute	1.92	2.16	2.15	-11.1%	-10.7%	2.15	2.16	2.21	-0.5%	-2.7%	2.16
Adult Average Inpatient Available Beds (less L&D)	744	748	738	-0.5%	0.8%	744	747	765	-0.4%	-2.7%	747
Observation Unit Beds	58	63	65	-7.9%	-10.8%	58	63	60	-7.9%	-3.3%	63
Adult Inpatient Occupancy Rate	69%	72%	68%	-4.2%	1.5%	70%	71%	69%	-1.4%	1.4%	71%
Adjusted Patient Days											
Inpatient Days x (Total Charges/Inpatient Charges)	52,960	47,823	49,624	10.7%	6.7%	355,818	331,825	328,367	7.2%	8.4%	575,754
Equivalent Patient Days											
Adult Census, NNICU, and Observation Days	24,979	24,453	23,873	2.2%	4.6%	176,251	170,781	172,281	3.2%	2.3%	299,441
Adjusted Occupancy Rate (includes Observation)											
Medicine/ Surgery	91%	95%	91%	-4.2%	0.0%	91%	92%	90%	-1.1%	1.1%	94%
Psych	99%	87%	99%	13.8%	0.0%	101%	84%	99%	20.2%	2.0%	88%
Rehab	87%	96%	100%	-9.4%	-13.0%	94%	92%	92%	2.2%	2.2%	93%
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	76%	67%	65%	13.4%	16.9%	76%	67%	66%	13.4%	15.2%	68%

Parkland

Statistics
MTD & YTD April 2022

Parkland Health & Hospital System

	Month					Fiscal Year to Date					FY 2022
	Apr-22 Actual	Apr-22 Budget	Apr-21 Actual	% Var Budget	% Var FY22-21	Apr-22 Actual	Apr-22 Budget	Apr-21 Actual	% Var Budget	% Var FY22-21	Annual Budget
Average Daily Inpatient Census											
Medicine/ Surgery	386	419	379	-7.9%	1.8%	388	408	418	-4.9%	-7.2%	409
Psych	28	24	25	16.7%	12.0%	27	23	25	17.4%	8.0%	24
Rehab	13	23	22	-43.5%	-40.9%	13	22	16	-40.9%	-18.8%	22
WISH *(Less: Newborn Nursery, NNICU, and L&D)*	112	92	86	21.7%	30.2%	111	93	92	19.4%	20.7%	95
L&D	22	21	21	4.8%	4.8%	24	22	22	9.1%	9.1%	22
Total Adult Inpatient	561	579	533	-3.1%	5.3%	563	568	573	-0.9%	-1.7%	572
Observation	197	183	211	7.7%	-6.6%	200	178	185	12.4%	8.1%	187
Total Adult Average Daily Census	758	762	744	-0.5%	1.9%	763	746	758	2.3%	0.7%	759
Neonatal ICU	75	53	52	41.5%	44.2%	68	59	56	15.3%	21.4%	60
Total Average Daily Census	833	815	796	2.2%	4.6%	831	805	814	3.2%	2.1%	819
Deliveries	883	864	864	2.2%	2.2%	6,949	6,326	6,326	9.8%	9.8%	11,281
Surgeries											
Day Surgery Cases (Hospital)	591	509	558	16.1%	5.9%	3,777	3,404	3,339	11.0%	13.1%	5,726
Day Surgery Cases (ASC)	446	459	522	-2.8%	-14.6%	2,999	3,039	2,958	-1.3%	1.4%	5,026
Total Day Surgery Cases	1,037	968	1,080	7.1%	-4.0%	6,776	6,443	6,297	5.2%	7.6%	10,752
Inpatient Cases	714	734	803	-2.7%	-11.1%	4,716	4,944	4,961	-4.6%	-4.9%	8,624
Total Surgical Cases	1,751	1,702	1,883	2.9%	-7.0%	11,492	11,387	11,258	0.9%	2.1%	19,376
Emergency Services (unduplicated patients)											
Arrivals Count	18,975	16,325	17,772	16.2%	6.8%	126,679	115,696	114,553	9.5%	10.6%	200,308
Treated Patients Count	18,522	16,047	17,334	15.4%	6.9%	124,197	113,722	112,475	9.2%	10.4%	196,892
Percent Left w/o Being Seen	2.4%	1.7%	2.5%	-41.2%	4.0%	2.0%	1.7%	1.8%	-17.6%	-11.1%	1.7%
Emergency Visit Counts (includes multiple visits)											
Main ED	12,612	11,358	12,160	11.0%	3.7%	87,750	79,851	79,183	9.9%	10.8%	138,453
Psych / EOU ED	823	984	828	-16.4%	-0.6%	5,971	6,875	6,308	-13.1%	-5.3%	12,071
Urgent Care - ED	4,310	4,062	4,734	6.1%	-9.0%	28,992	29,878	28,778	-3.0%	0.7%	51,381
ICC ED (OB/Gyn Intermediate Care)	1,819	1,560	1,790	16.6%	1.6%	11,936	10,407	10,517	14.7%	13.5%	18,122
Total Emergency Visit Counts	19,564	17,964	19,512	8.9%	0.3%	134,649	127,011	124,786	6.0%	7.9%	220,027
Ambulatory Visits											
COPC Visits	44,032	42,250	46,540	4.2%	-5.4%	325,679	290,384	296,848	12.2%	9.7%	486,579
Women's Health Centers Visits	19,229	20,793	20,343	-7.5%	-5.5%	136,270	136,632	133,627	-0.3%	2.0%	235,649
OPC Visits	36,765	35,085	35,979	4.8%	2.2%	256,908	229,983	227,564	11.7%	12.9%	397,292
Total Ambulatory Visits	100,026	98,128	102,862	1.9%	-2.8%	718,857	656,999	658,039	9.4%	9.2%	1,119,520

Key Operating Performance Metrics

Staffing Information:	YTD 2022 Actual	YTD 2022 Budget	YTD 2022 Variance	YTD 2021 Actual	FY22 to FY21 Variance
Contract Labor and excludes Nursing Homes and Jail	11,569	11,965	396	11,764	195
Productivity:					
Paid Hours/Adjusted Patient Day	39	44	5	43	4
Labor Rates:					
Average Hourly Rate	$ 39.70	$ 39.23	$ (0.47)	$ 37.14	$ (2.56)

Parkland

Truven Comparative Peer Group

FACILITY NAME	City	ST
Denver Health	Denver	CO
Erlanger Medical Center	Chattanooga	TN
Georgia Regents Health System	Augusta	GA
Harborview Medical Center	Seattle	WA
Harris Health - Ben Taub	Houston	TX
Harris Health - Lyndon B. Johnson General Hospital	Houston	TX
Harris Health - Quentin Mease	Houston	TX
JPS Health Network	Fort Worth	TX
OSU Medical Center - Academic Medical Center	Columbus	OH
OSU Medical Center - University Hospital East	Columbus	OH
Parkland Health & Hospital System	Dallas	TX
San Francisco General Hospital	San Francisco	CA
Shands at University of Florida	Gainesville	FL
Shands Jacksonville	Jacksonville	FL
Stony Brook University Medical Center	Stony Brook	NY
Temple University Hospital	Philadelphia	PA
The U of A Medical Center - University Campus	Tucson	AZ
UAMS Medical Center	Little Rock	AR
UCSD - Health System, San Diego	San Diego	CA
University Health System	San Antonio	TX
University Medical Center of El Paso	El Paso	TX
University of Alabama Hospital	Birmingham	AL
University of California Davis Medical Center	Davis	CA
University of California Irvine Medical Center	Irvine	CA
University of Chicago Hospitals	Chicago	IL
University of Colorado Hospital	Aurora	CO
University of Illinois Medical Center at Chicago	Chicago	IL
University of Kansas Hospital	Kansas City	KS
University of Kentucky Hospital	Lexington	KY
University of New Mexico Hospitals	Albuquerque	NM
University of Texas Medical Branch, Galveston	Galveston	TX
University of Utah Hospitals & Clinics	Salt Lake City	UT

Glossary of Terms

Total Hospital Discharges	The number of inpatients who left the hospital to return home or were transferred to another facility
Total Average Daily Census	Equivalent Patient Days / Number of Days in the Month
Average Length of Stay	Total Inpatient Census Days / Total Discharged Cases
Case Mix Index	The weighted average diagnosis-related group (DRG) value for Parkland (Total CMS MS DRG Assigned Weights / Total Discharged Cases)
Total Emergency Service Visits	Emergency Room Visits includes Main ED, Psych ED, Urgent Care ED, and ICC ED (OB/Gyn Intermediate Care)
Total Ambulatory Visits	Hospital Clinic Visits + Hospital Community Visits + Wish Clinical Visits + COPC Clinical Visits
Surgeries	Main Operating Room Cases + Main Day Surgery Cases
Deliveries	Inpatient + Outpatient Deliveries
Adjusted Patient Days	Inpatient Days x (Total Charges/Inpatient Charges)
Operating Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses) / (Total Operating Revenue + Government Subsidies)
Operating Cash Flow Margin	(Total Operating Revenue + Gov't Subsidies - Total Operating Expenses + Interest & Depreciation) / (Total Operating Revenue + Gov't Subsidies)
Days Cash on Hand	The number of Days that Parkland could continue to pay its obligations with no new cash resources becoming available
Days in Accounts Payable	The average number of days it takes to pay outstanding bills, defined as (Total Current Liabilities - Deferred Revenue) / ((Total Opererating Expenses - Depreciation) / Days in Period)
Days In Accounts Receivable	The average time that it takes Parkland to collect a patient account

Parkland

Care. Compassion. Community.

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Parkland

Executive Session

Discussion of Master Service Agreement for Physician Services FY 22 Contract Update

Parkland

Project Summary

Parkland

Project Summary
As of April 30, 2022

	Description	Begin Date	End Date	Period to Date Amount	Year to Date Amount	Life to Date Amount	*Budgeted Amount*	Remaining Budget
18081	Construct New Breast Center	9/12/2017	2/22/2021	$0	$ 21,681	$ 28,987	$ 18,162,759	$ 8,762,496
18086	New Expansion Clinic	10/1/2017	12/31/2021	724,164	3,121,094	200,662,990	211,328,659	7,478,288
18087	Clinical Renovations	10/1/2017	12/31/2021	-	30,242	2,479,526	2,727,043	247,517
18088	Owners Consultants-Management	10/1/2017	12/31/2021	-	-	800,213	1,094,824	294,611
18089	Tower Garage PFS Build Out	10/1/2017	12/31/2021	-	17,088	4,051,153	4,257,570	206,417
18090	OPH Administration Renovations	10/1/2017	12/31/2021	-	53,396	460,422	1,247,769	787,347
18091	Butler Parking Garage	10/1/2017	2/22/2021	-	105,868	105,868	29,700,000	322,501
18108	2422 Butler HVAC	7/1/2018	8/30/2021	-	54,878	847,871	1,111,500	263,629
18120	Pharmacy Warehouse Build-Out	11/1/2018	10/31/2021	-	221,817	236,007	290,500	54,493
18128	Infusion Pump Replacement	3/21/2019	12/31/2021	-	-	3,685,003	4,465,128	780,125
18129	JFK Memorial Park	2/1/2019	5/30/2022	390,530	913,326	1,043,317	2,700,000	1,656,683
18135	Redbird Clinic	6/26/2019	3/28/2022	304,862	2,342,673	13,756,417	18,851,200	4,536,756
18136	Peritoneal Dialysis	6/26/2019	2/23/2021	-	-	-	2,383,400	128,926
18141	Logistic 2nd Floor Build Out	11/12/2018	3/30/2021	-	11,438	11,608	3,660,200	3,648,592
18146	Large IV Pump Replacement	4/1/2019	12/31/2022	-	69,522	1,431,917	2,500,000	1,068,083
18147	1341 Mockingbird	1/24/2019	8/31/2021	-	50,831	1,950,404	2,740,590	790,186
18148	Family Place	1/24/2019	8/31/2021	-	5,532	2,746,291	3,204,197	394,449
18153	COPC Upgrade Faithful Gould	10/1/2019	9/1/2022	-	251,179	1,303,091	2,105,124	802,033
18163	Modify Space in RJA for Apheresis	3/1/2020	9/30/2022	-	1,300	32,853	570,000	537,147
18172	Vickery Clinic	8/1/2020	4/4/2022	-	8,676	61,352	21,062,060	21,000,708
18175	CT Scanner for 2nd Floor Shelled Out Area	9/30/2020	12/15/2021	-	2,225,806	2,225,806	2,860,241	634,435
18182	Renovation of Garland COPC	12/3/2020	10/1/2022	-	20,925	-	1,658,339	1,637,414
18183	ECMO Program Development	12/31/2020	9/30/2022	-	-	1,242,391	1,260,775	18,384
18186	Pain Procedure Expansion	12/31/2020	9/30/2021	-	-	-	556,909	556,909
18189	Psych Door and Mag Lock Replacement	12/31/2020	6/30/2022	-	144,867	144,867	218,102	73,235
18192	CUP Steam Line Modifications	12/31/2020	1/31/2022	-	-	-	330,000	330,000
18198	Goodnight Warehouse	2/4/2021	4/1/2022	3,186	1,011,806	3,559,070	5,000,000	1,415,666
18199	Registration Desk and Operations Deharo COPC	2/4/2021	3/1/2022		30,817	32,125	320,400	288,258
18203	Relocation of Family Medicine Clinic	2/26/2021	5/31/2022	630,897	1,758,102	1,900,645	3,796,500	1,895,855
18213	MRD Breakroom	5/11/2021	4/1/2022	-	-	-	378,800	378,800
18215	Dallas Deflects	5/25/2021	5/31/2022	19,062	93,140	109,333	239,200	129,867
18216	Supply Chain Store Room Expansion	6/23/2021	4/1/2022	-	-	-	464,900	464,900
18217	Upgrade Parking Technology at Tower, ASC & ED	7/30/2021	5/1/2022	128,853	263,853	398,853	450,000	51,147
18220	Healthy Start Renovation	7/30/2021	1/1/2022	-	-	-	312,900	312,900
18223	Jubilee Clinic	10/27/2021	5/1/2022	45,389	126,680	126,680	700,700	574,020
18224	Replacement of Fire Alarm System	11/19/2021	10/1/2022	-	-	-	278,400	278,400
18225	Interior Improvement Chase 8435 Stemmons	12/6/2021	4/30/2022	-	-	-	8,245,000	8,245,000
18228	Phase 2 Noise Reduction Hardware	12/9/2021	3/31/2022	-	-	-	238,985	238,985
18229	Metro Medical Credit Union	12/9/2021	11/30/2022	-	-	-	2,308,700	2,308,700
18230	Old Campus Demolition (Phase II)	12/9/2021	9/30/2023	-	-	-	25,300,000	25,300,000
18234	ASC Air Handler Replacement	1/20/2022	06/30.2022	-	-	-	543,295	543,295
18235	Radiology, Additional5th US Room	1/20/2022	12/31/2022	-	-	-	393,400	393,400
18237	New Administration Tower	2/3/2022	9/30/2023	-	-	-	123,751,500	123,751,500
18239	Moody 6th Floor Buildout	2/3/2022	5/1/2022	-	-	-	13,777,000	13,777,000
19278	Wireless Network Upgrade	9/19/2016	9/30/2021	-	-	2,164,361	2,367,491	203,131
19297	Clinical Trial Mgmt. (CTMS)	3/1/2017	9/30/2020	-	7,200	7,200	692,280	685,080
19310	End of Life Hardware Refresh	11/21/2017	7/31/2022	-	-	-	3,525,394	1,925,373
19337	Synergy Upgrade	9/13/2018	8/31/2021	-	-	55,634	558,978	503,344
19344	Decommission Old Parkland DSX	11/1/2018	9/20/2020	-	-	713,707	1,090,000	376,293
19347	Care Planning Content-Elsevier	11/28/2018	10/31/2022	-	-	1,009,500	1,074,000	64,500
19359	Medical Device Server Security	8/30/2019	2/28/2021	-	-	-	265,000	265,000
19366	Epic Core Infrastructure	1/1/2020	12/31/2020	-	-	120,969	263,229	142,260
19374	CAD Replacement	3/1/2020	1/1/2023	-	18,169	427,999	594,720	166,721
19377	OR Black Box	3/1/2020	4/1/2022	-	216,423	328,923	627,418	298,495
19379	Cisco Wired NK (Hospital NK Refresh Yr. 2 of 5)	4/1/2020	9/30/2022	-	548,544	3,386,971	7,053,781	3,666,810
19382	Point of Use Supply Distribution Sys	4/1/2020	9/30/2022	-	-	-	1,483,318	1,483,318
19387	MC 40 Fleet Replacement	10/1/2020	12/31/2021	-	5,376,360	5,376,360	7,996,194	2,619,834
19388	Change Healthcare/McKesson PACS Licenses	10/1/2020	8/31/2021	-	-	-	461,475	18,725
19389	Data Management Sys SAP Hana	10/1/2020	7/31/2021	-	-	300,913	1,800,000	1,499,087
19401	Higher Ground Call Center Replacement	9/1/2021	3/31/2022	-	-	-	698,248	698,248
19402	Expand Telemetry Workroom	10/27/2021	10/7/2022	-	-	-	314,346	314,346
19403	Siemens Software Upgrade to Desigo	1/20/2022	3/31/2022	-	-	-	476,389	476,389
19404	Topaz ePad Replacement	12/1/2021	3/1/2022	-	1,079	1,079	372,000	370,921
19405	Expansion due Growth-VDI/Server Infrastructure	12/1/2021	9/30/2022	-	-	-	1,382,040	1,382,040
19407	Digital Imaging System, Barco Replacement	2/22/2022	5/31/2022	-	-	-	235,334	235,334
	Projects Under $250,000			94,832.47	307,232.53	765,885	3,520,467.93	2,703,390
	Total Capital Projects			**$ 2,341,776**	**$ 19,431,548**	**$ 260,094,563**	**$ 564,398,672**	**$ 257,457,691**

Parkland

Quarterly Financial Statements
FY22 Q2

Dallas County Hospital District

dba Parkland Health
(A Component Unit of Dallas County, Texas)

Financial Statements for the year to date ended
March 31, 2022

Unaudited

This information should be read in conjunction with the Audited Financial Statements as of September 30, 2021.

Contact Information:

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DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

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MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of Parkland Health ("Parkland") financial performance (excluding affiliates) provides an overview of the financial activities for the three months ending March 31, 2022 and March 31, 2021.

Financial Highlights

- Net position increased $271 million (19.0%) between March 2021 and March 2022.
- Total assets increased $111 million (3.2%) between March 2021 and March 2022.
- Year to date, Parkland made the following significant additions in capital acquisitions:

  March 2019, Parkland began construction of the six-story Moody Clinic tower to house clinical groups then based in the old campus and surrounding leased spaces. This new tower is now home to a state-of-the-art Breast Health Center partly financed with $40 million provided by generous donors through the Parkland Foundation. The Moody Clinic Tower and its Maple Avenue Parking Garage were completed in April 2021.

  In September 2019, Parkland committed to building a health center in the Red Bird Mall in South Dallas County and leased space to expand capacity for the Garland health center. Both projects were completed in 2021.

  In October 2021, Parkland agreed to sell its Amelia Court property to the University of Texas Southwestern Medical School for construction of a psychiatric hospital in coordination with the State of Texas. Parkland also made the decision to demolish its old hospital at 5201 Harry Hines Boulevard and build office space for support staff now based in leased facilities.

  In October 2021, Parkland purchased the Hatcher Station Health Center which had been occupied under a lease agreement since its construction in May 2015.

  In addition, Parkland is searching for a suitable site for replacement of the existing Vickery Health Center.

Overall, total assets increased 3.2% from March 2021 to March 2022.

- Current assets increased 16.3% from March 2021 to March 2022 primarily due to a material increase in Cash and Cash Equivalents, Assets Limited to Use in designated for capital, Ad Valorem Taxes Receivable and Short-term investments.
- Net capital assets increased 0.9% from March 2021 to March 2022, primarily due to an increase in capital equipment purchases and completion of the new Breast Center and Moody Clinic tower.
- Deferred outflows of resources of $167 million were recorded in 2021 and $201 million in 2020 related to the recognition of the net pension liability in accordance with GASB 68.

Total liabilities decreased 11.3% from March 2021 to March 2022.

- Current liabilities decreased 4.6% from March 2021 to March 2022 primarily due to a decrease in Government Program Liability and amounts Due to Third-party reimbursement program. Additional decrease was due to recognition of deferred revenue from the CARES Stimulus Funds.
- Long-term liabilities decreased 15.1% from March 2021 to March 2022, primarily due to the decrease in long term debt and net pension liability.

Overall, operating revenues increased 4.0% for the quarter ending March 2022, as compared to the quarter ending March 2021.

- Net patient revenues increased 6.6% primarily due to both increases emergency services visits and outpatient volumes.
- Government program funding increased $23.0 million (24.1%) for the quarter ending March 2022 as compared to the quarter ending March 2021. Disproportionate Share increased $4.8 million (37.9%), 1115 Waiver Delivery System Reform Incentive Payments (DSRIP) increased $2.2 million (19.4%), 1115 Waiver for Uncompensated Care (UC) increased $3.9 million (7.4%), Medicaid Percentage Adjustment Upper Payment Limit from the Nursing Homes decreased $0.3 million (4.5%) and government subsidies related to the Medicaid Graduate Medical Education (GME) increased $0.1 million (2.4%). Parkland received $12.3 million from the Medicaid Fee-for-Service and Health and Recovery Plans (FSS/HARP).

Operating expenses increased 2.9% for the quarter ending March 2022 as compared to the quarter ending March 2021.

- Salaries, wages, and benefits increased 4.4% primarily due to a reduction in Registered Nursing staffing resulting in an increase in contract labor employment.
- Supplies and other expenses increased 1.5% primarily due to an increase in collection agency expense, professional consulting fees and software as a service.
- Drug expense increased 4.9% due to an increase in pharmaceutical expenses related to COVID-19 purchases, Fentanyl syringe, and HIV and oncology medications.
- Purchased medical services remained equivalent for the quarter ending March 2022 to the quarter ending March 2021.

Overall, Parkland's operating loss increased $192 thousand for the quarter ending March 2022 as compared to the quarter ending March 2021, primarily due to the above changes.

It is important to note the calculation of operating income and loss is the result of the application of accounting principles generally accepted in the United States of America (GAAP). As Dallas's only public hospital, Parkland receives property tax revenues primarily to subsidize the cost of services provided to uninsured patients who qualify to receive tax-supported care. Although the expenses incurred to provide these services are recognized as operating expenses, GAAP reporting rules require that ad valorem tax revenues be reported as nonoperating revenues.

Nonoperating revenues decreased 2.1% from March 2021 to March 2022. Ad valorem tax support increased in the current fiscal year by 4.1% due to an increase in property valuations. Investment income decreased $6.6 million year to date primarily due to significantly lower interest rates on invested capital and declining values of securities held in Parkland's investment portfolio as interest rates increased.

Nursing Homes

Parkland acquired the licenses and operations of twelve nursing homes in February 2015, an additional seventeen nursing homes in April 2017 and another six homes in September 2019. In April 2020, Parkland acquired an additional two nursing homes. The arrangement improves the continuity of care for Parkland's patients by allowing Parkland to track their nursing home care. The arrangement also gives uninsured patients easier access to nursing home beds rather than extended stays at Parkland. The Texas Legislature approved the collaboration between nursing homes and public hospitals in 2013 as the state shifted its Medicaid nursing home program into managed care.

Patient Volumes

Patient volumes at Parkland are measured on an inpatient, emergency, and outpatient basis. Inpatient discharges were 16,654 year to date through March 2022, or 0.8% higher than year to date March 2021. Emergency department visits were 115,085 year to date through March 2022, or 9.3% higher than year to date March 2021. Combined outpatient visits, including on-campus outpatient visits, Community Oriented Primary Care and Acute Response Clinic visits, increased 11.5% to 618,831 visits year to date through March 2022 as compared to the same period ended March 2021.

	Year to Date			
	FY 2022 Actual	FY 2021 Actual	Change	Percent of Change
Inpatient Discharges	16,654	16,520	134	0.8%
Emergency Services Visits	115,085	105,274	9,811	9.3%
Outpatient Visits	618,831	555,177	63,654	11.5%

Long Term Debt

On September 17, 2009, Parkland issued three series of Dallas County Hospital District Limited Tax Bonds ("Bonds"), with a total principal amount of $705 million. The Bonds were authorized by an affirmative vote of the Dallas County electorate on November 4, 2008 and were issued pursuant to an order by the Dallas County Commissioner's Court. An additional $38 million of Bonds authorized by the 2008 election were delivered on December 11, 2013. Proceeds of the Bonds were used to fund the replacement new Parkland Hospital pursuant to Parkland's master facility plan. On October 17, 2019, Parkland issued $191 million of Series 2019 Limited Tax Bonds to refund $222.5 million of Series 2009B Build America Bonds. In October 2021, Parkland established a trust account to cash defease the $30.54 million of callable principal for the Series 2013 bonds. The trust account will pay the interest due on these defeased bonds and redeem the principal at the first available call date of August 15, 2023. Payment of principal and interest on the Bonds is supported by a tax levy on the taxable residential real estate, commercial real estate, and business personal property of Dallas County. The current ratings on Parkland's outstanding bonds are "AA-" according to Standard & Poor's and "Aa2" according to Moody's.

Debt Financing
as of March 31, 2022 and 2021
(Amounts in thousands)

	FY 2022	FY 2021
Taxable Series 2009C Bonds	$ 409,205	$ 412,395
Tax Exempt 2013 Bonds, including premium	2,609	35,719
Tax Exempt 2019 Bonds, including premium	189,686	204,174
Total	$ 601,500	$ 652,288

Commitments and Contingencies

As a local governmental unit, Parkland is subject to the provisions of the Texas statute known as the Texas Tort Claims Act. Currently, Parkland's liability is limited under the Act to monetary damages in a maximum amount of $100,000 for each person, $300,000 for each single occurrence for bodily injury or death, and $100,000 for each single occurrence for injury to or destruction of property. These liability limitations apply to claims and lawsuits covered by the Texas Tort Claims Act and do not apply to other types of claims and lawsuits, including, among others, civil rights and employment related litigation.

As to litigation or other proceedings pending, or to its knowledge, threatened in any court, agency or other administrative body (either state or federal) that are not specifically disclosed in these footnotes, Parkland intends to vigorously defend these matters and pursue its counterclaims, if any. Furthermore, as to such matters Parkland is either currently unable to estimate the ultimate aggregate amount of monetary gain, loss or financial impact of these matters, or does not currently believe these proceedings will have a material adverse impact; provided, however, adverse resolution of these actions and counterclaims could have a material adverse effect on our business, financial condition or results of operations.

Significant Events

Novel Coronavirus: By March 31, 2020, it became clear that the novel coronavirus was highly contagious, spread by human-to-human contact and that many victims suffered severe health problems from the virus and its complications. Outbreaks of the now named COVID-19 pandemic in Asia and Europe indicated the potential for health systems to become overwhelmed with patients and with afflicted healthcare workers removed from service. Worldwide mitigation efforts included travel and gathering restrictions and education in social distancing and hygiene awareness. As a major healthcare provider in the North Texas region, Parkland activated its Full Command Center and organized its resources to respond to the potential threat in coordination with federal, state, and local authorities. The main campus and community clinics were secured with limited entry points, reduced access by visitors and cancelation of non-essential services. Temperature screenings and mandatory facemasks for visitors and employees, increased use of personal protective equipment by employees, and facilities for drive through testing and virtual appointments were added services. Waivers for additional patient capacity within the hospital were requested and granted by healthcare regulators under a surge plan activation. Although reduced service volumes were negatively impacting Parkland's finances, the lowered utilization was considered manageable given the low collection rates involved with public hospitals.

In March 2020, the Coronavirus Aid, Relief and Economic Security (CARES) Act was passed by the United States Congress. In this Act, Congress approved $175 Billion in emergency funding for hospitals facing the costs of treating COVID-19 patients and cancelled procedures.

Monthly Financial Reporting

The Budget and Finance Committee of the Board of Managers meets monthly and reviews the financial statements from the prior month. This information presents actual monthly and year-to-date revenues and expenses compared to budget and the prior year. Management provides explanations for significant variances.

Quarterly Financial Reporting

The accompanying financial statements are unaudited. Some reclassifications were made in prior year's numbers for comparative purposes and may contain adjustments from audit activities.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF NET POSITION
AS OF MARCH 31, 2022
(Amounts in thousands)

	Fiscal Year 2022			
		Discretely Presented Component Units		
Assets and Deferred Outflows of Resources	**Parkland Health**	**Parkland Community Health Plan, Inc.**	**Parkland Center for Clinical Innovation**	**Parkland Foundation**
Current assets				
Cash and cash equivalents	$ 1,004,544	$ 119,620	$	$ 25,083
Short-term investments	113,368	70,309		
Assets limited as to use	304,779			
Ad valorem taxes receivable	21,971			
Patient accounts receivable, less allowance for uncollectible accounts	168,600			
Due from affiliates	684			
Government programs receivable	(790)			
Other receivables	1,711	16,625	510	1
Inventories and other assets	52,489	3,998	180	11
Total current assets	1,667,356	210,552	690	25,095
Noncurrent assets				
Capital assets, net	1,646,428		8,362	
Capital leases, net				
Long-term investments		49,236	1,179	10,817
Assets limited as to use	78,765			
Other noncurrent assets	836			5,215
Total assets	3,393,385	259,788	10,231	41,127
Deferred outflows of resources	167,090			
Total assets & deferred outflows of resources	$ 3,560,475	$ 259,788	$ 10,231	$ 41,127
Liabilities, Deferred Inflows of Resources and Net Position				
Current liabilities				
Accounts payable and accrued expenses	$ 276,191	$ 13,184	$ 811	$ 2,000
Claims payable		120,996		
Deferred ad valorem taxes	382,112			
Deferred revenue and liabilities	3,581			
Due to affiliates	-		31,418	
Government programs liability	22,931			
Due to third-party reimbursement programs	(35,886)			
Current portion of long term debt	15,625			
Current portion of capital lease payable				
Interest payable	3,729			
Other current liabilities	12,812	1,098	149	
Total current liabilities	681,095	135,278	32,378	2,000
Noncurrent liabilities				
Long term debt	585,875			
Capital leases	-			
Net pension liability	465,106			
Other long-term liabilities	14,560			
Total liabilities	1,746,636	135,278	32,378	2,000
Deferred inflows of resources	119,498			
Total liabilities & deferred inflows of resources	1,866,134	135,278	32,378	2,000
Net position				
Invested in capital assets, net of related debt	1,044,250			
Restricted - expendable	27,876			37,113
Unrestricted	622,215	124,510	(22,147)	2,014
Total net position	1,694,341	124,510	(22,147)	39,127
Total liabilities and net position	$ 3,560,475	$ 259,788	$ 10,231	$ 41,127

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF NET POSITION
AS OF MARCH 31, 2021
(Amounts in thousands)

	Fiscal Year 2021			
		Discretely Presented Component Units		
Assets and Deferred Outflows of Resources	**Parkland Health**	**Parkland Community Health Plan, Inc.**	**Parkland Center for Clinical Innovation**	**Parkland Foundation**
Current assets				
Cash and cash equivalents	$ 887,445	$ 167,557	$	$ 39,045
Short-term investments	33,116	33,116		2
Assets limited as to use	233,621			
Ad valorem taxes receivable	3,466			
Patient accounts receivable, less allowance for uncollectible accounts	178,266			
Due from affiliates	213			
Government programs receivable	10,785			
Other receivables	47,770	9,390	783	31
Inventories and other assets	39,505	2,635	132	1,030
Total current assets	1,434,187	212,698	915	40,108
Noncurrent assets				
Capital assets, net	1,631,050		11,173	
Capital leases, net	14,313			
Long-term investments	101,487	44,565		10,368
Assets limited as to use	67,261			
Other noncurrent assets				3,973
Total assets	3,248,298	257,263	12,088	54,449
Deferred outflows of recources	200,934			
Total assets & deferred outflows of resources	$ 3,449,232	$ 257,263	$ 12,088	$ 54,449
Liabilities, Deferred Inflows of Resources and Net Position				
Current liabilities				
Accounts payable and accrued expenses	$ 268,747	$ 11,687	$ 935	$ 2,397
Claims payable		98,134		
Deferred ad valorem taxes	367,751			
Deferred revenue and liabilities	27,882			
Due to affiliates		3,941	29,323	
Government programs liability	31,013			
Due to third-party reimbursement programs	(13,040)			
Current portion of long term debt	14,930			
Current portion of capital lease payable	129			
Interest payable	3,553			
Other current liabilities	13,027	5,938	37	
Total current liabilities	713,992	119,700	30,295	2,397
Noncurrent liabilities				
Long term debt	637,357			
Capital leases	12,270			
Net pension liability	584,489			
Other long-term liabilities	21,102			
Total liabilities	1,969,210	119,700	30,295	2,397
Deferred inflows of recources	56,655			
Total liabilities & deferred inflows of resources	2,025,865	119,700	30,295	2,397
Net position				
Invested in capital assets, net of related debt	971,199			
Restricted - expendable	28,722			50,875
Unrestricted	423,446	137,563	(18,207)	1,177
Total net position	1,423,367	137,563	(18,207)	52,052
Total liabilities and net position	$ 3,449,232	$ 257,263	$ 12,088	$ 54,449

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE QUARTER ENDED MARCH 31, 2022
(Amounts in thousands)

	Fiscal Year 2022			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc.	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 308,150	$	$	$
Government programs	118,591			
Premiums		176,787		
Stimulus Funds	4,148			
Other	47,663		1,837	3,166
Total operating revenues	478,552	176,787	1,837	3,166
Operating expenses:				
Salaries, wages and benefits	366,781	5,267	1,364	921
Purchased medical services	68,879			
Supplies and other	133,251	22,065	851	142
Pharmaceuticals	66,037			
Depreciation and amortization	19,232		649	
Claims		146,043		
Total operating expenses	654,180	173,375	2,864	1,063
Operating income (loss)	(175,628)	3,412	(1,027)	2,103
Nonoperating revenues (expenses):				
Ad valorem tax support	191,403			
Grants and contributions	6,273		266	
Gain/(loss) on sale/transfer of assets	110			
Build America Bond interest subsidy	1,879			
Investment income (loss)	(6,551)	(1,119)		(425)
Interest expense	(6,882)		(120)	
Total nonoperating revenues and expenses	186,232	(1,119)	146	(425)
Net income/(loss) before capital contributions	10,604	2,293	(881)	1,678
Capital contributions	-			(650)
Change in net position	10,604	2,293	(881)	1,028
Net position – beginning of year	1,683,737	122,217	(21,266)	38,099
Net position – end of year	$ 1,694,341	$ 124,510	$ (22,147)	$ 39,127

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE QUARTER ENDED MARCH 31, 2021
(Amounts in thousands)

	Fiscal Year 2021			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc. (Calendar Year)	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 288,986	$	$	$
Government programs	95,552			
Premiums		203,440		
Stimulus Funds	18,482			
Other, net	57,163		1,909	2,400
Total operating revenues	460,183	203,440	1,909	2,400
Operating expenses:				
Salaries, wages and benefits	351,362	3,421	1,391	882
Purchased medical services	68,859			
Supplies and other	131,312	28,337	706	139
Pharmaceuticals	62,961			
Depreciation and amortization	21,125		907	
Claims		151,491		
Total operating expenses	635,619	183,249	3,004	1,021
Operating income (loss)	(175,436)	20,191	(1,095)	1,379
Nonoperating revenues (expenses):				
Ad valorem tax support	183,875			
Grants and contributions	11,919		432	
Gain/(loss) on sale/transfer of assets	(41)			
Build America Bond interest subsidy	1,893			
Investment income (loss)	63	39		195
Interest expense	(7,534)		(114)	
Total nonoperating revenues and expenses	190,175	39	318	195
Net income before capital contributions	14,739	20,230	(777)	1,574
Capital contributions			1	(933)
Change in net position	14,739	20,230	(776)	641
Net position – beginning of year	1,408,628	117,333	(17,431)	51,411
Net position – end of year	$ 1,423,367	$ 137,563	$ (18,207)	$ 52,052

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
YEAR TO DATE ENDING MARCH 31, 2022
(Amounts in thousands)

	Fiscal Year 2022			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc. (Calendar Year)	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 605,442	$	$	$
Government programs	237,182			
Premiums		176,787		
Stimulus Funds	8,755			
Other, net	98,987	-	3,269	13,291
Total operating revenues	950,366	176,787	3,269	13,291
Operating expenses:				
Salaries, wages and benefits	731,252	5,267	3,099	1,876
Purchased medical services	133,107			
Supplies and other	266,501	22,065	1,406	276
Pharmaceuticals	135,268			
Depreciation and amortization	38,883		1,296	
Claims		146,043		
Total operating expenses	1,305,011	173,375	5,801	2,152
Operating income (loss)	(354,645)	3,412	(2,532)	11,139
Nonoperating revenues (expenses):				
Ad valorem tax support	382,807			
Grants and contributions	13,619		566	
Gain/(loss) on sale/transfer of assets	2,827			
Build America Bond interest subsidy	3,758			
Investment income (loss)	(7,054)	(1,119)		(41)
Interest expense	(13,810)		(239)	
Total nonoperating revenues and expenses	382,147	(1,119)	327	(41)
Net income before capital contributions	27,502	2,293	(2,205)	11,098
Capital contributions	1,105			(1,947)
Change in net position	28,607	2,293	(2,205)	9,151
Net position – beginning of year	1,665,734	122,217	(19,942)	29,976
Net position – end of year	$ 1,694,341	$ 124,510	$ (22,147)	$ 39,127

See notes to financial statements.

DALLAS COUNTY HOSPITAL DISTRICT
dba Parkland Health
(A Component Unit of Dallas County, Texas)

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
YEAR TO DATE ENDING MARCH 31, 2021
(Amounts in thousands)

	Fiscal Year 2021			
		Discretely Presented Component Units		
	Parkland Health	Parkland Community Health Plan, Inc. (Calendar Year)	Parkland Center for Clinical Innovation	Parkland Foundation
Operating revenues:				
Net patient services	$ 571,041	$	$	$
Government programs	191,104			
Premiums		203,440		
Stimulus Funds	22,643			
Other, net	111,008	-	3,565	5,533
Total operating revenues	895,796	203,440	3,565	5,533
Operating expenses:				
Salaries, wages and benefits	685,442	3,421	2,866	1,706
Purchased medical services	123,401			
Supplies and other	255,777	28,337	1,387	322
Pharmaceuticals	123,611			
Depreciation and amortization	41,965		1,515	
Claims		151,491		
Total operating expenses	1,230,196	183,249	5,768	2,028
Operating income (loss)	(334,400)	20,191	(2,203)	3,505
Nonoperating revenues (expenses):				
Ad valorem tax support	367,751			
Grants and contributions	23,671		734	
Gain/(Loss) on sale/transfer of assets	(65)			
Build America Bond interest subsidy	3,784			
Investment income (loss)	510	39		792
Interest expense	(15,069)		(227)	
Total nonoperating revenues and expenses	380,582	39	507	792
Net income before capital contributions	46,182	20,230	(1,696)	4,297
Capital contributions	72		1	(1,733)
Change in net position	46,254	20,230	(1,695)	2,564
Net position – beginning of year	1,377,113	117,333	(16,512)	49,488
Net position – end of year	$ 1,423,367	$ 137,563	$ (18,207)	$ 52,052

See notes to financial statements.